St. George Island Utility Company, Ltd.

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION REGARDING THE APPLICATION FOR INCREASED RATES FOR ST. GEORGE ISLAND UTILITY COMPANY, LTD.

IN FRANKLIN COUNTY

DOCKET NO.

TESTIMONY OF FRANK SEIDMAN

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4		ST. GEORGE ISLAND UTILITY COMPANY, LTD
5		IN FRANKLIN COUNTY
6		DOCKET NOWU
7		
8	Q.	Please state your name, profession and address.
9	Α.	My name is Frank Seidman. I am President of
10		Management and Regulatory Consultants, Inc.,
11		consultants in the utility regulatory field. My
12		office is located at 11380 Prosperity Farms Road,
13		Suite 211, Palm Beach Gardens, Fl 33410.
14		
15	Q.	What is the nature of your engagement with the
16		Applicant, St. George Island Utility Company, Ltd
17		(SGI)?
18	Α.	I was engaged by SGI to complete an application for
19		an increase in water rates, to coordinate and
20		assist in all phases of the application procedure
21		and to give evidence in support of that application.
22		
23	Q.	State briefly your educational background and
24		experience.
25	Α.	I am a graduate of the University of Miami. I hold
26		the degree of Bachelor of Science in Electrical

Engineering. I have also completed several graduate 1 2 level courses in economics, including public utility economics. I am a Professional Engineer, registered 3 to practice in the state of Florida. I have over 4 years experience in utility regulation, 30 5 management and consulting. This experience includes б nine years as a staff member of the Florida Public 7 Service Commission, two years as a planning engineer 8 for a Florida telephone company, four years as 9 Manager of Rates and Research for a water and sewer 10 holding company with operations in six states and 11 three years as Director as Technical Affairs for a 12 national association of industrial users of 13 electricity. I have either supervised or prepared 14 rate cases, prepared rates studies or testified as 15 an expert witness with regard to water and sewer 16 Florida, California, Michigan, utilities in 17 Missouri, Indiana and Ohio. 18

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 Q. Are you familiar with the documents entitled Docket

 2
 No. ______-WU, Application of ST. George Island

 3
 Utility Company, Ltd for Increased Rates in Franklin

 4
 County, consisting of three volumes, Volumes I, II

 5
 and III (Exhibit ____) ?

Yes I am. I prepared or supervised the preparation 6 Α. 7 of these documents with the assistance of SGI's staff, accountants and consulting engineers. Volume 8 I contains the financial, rate and engineering 9 10 minimum filing requirements (MFR's) required by Commission Rule 25-30.437 F.A.C., including the 11 schedules supporting the request for interim rates. 12 Volume II contains the billing analysis schedules 13 of the MFR's. Volume III is a packet containing the 14 additional engineering information required by 15 Commission rules 25-30.440 F.A.C. 16

18 Q. Please summarize the major conclusions of this
19 filing.

A. SGI is seeking an increase in its water rates and
charges.

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The request is based on the adjusted operating information for the historical year ended December 31, 1992.

1 As shown in Volume I of (Exhibit) : 2 3 The average rate base for the adjusted test year ended December 31, 1992 is \$ 1,029,277 4 for the water system. (see Schedule A-1). 5 6 The adjusted operating income for the test year, 7 without the requested increase, is a negative 8 \$ 299,598. (see Schedule B-1). 9 10 11 A fair rate of return on Applicant's rate base is 8.07%. (see Schedule D-1). The Applicant's current 12 13 equity in the system is negative. In accordance with PSC Rule 25-30.346(4)(f), SGI is requesting that the 14 Commission set a return on equity at 9.07%, which 15 is the maximum of the return of the current equity 16 leverage formula approved in Order No. PSC-93-1107-17 dated 7/29/93, pursuant Section FOF-WS, to 18 19 367.081(4), F.S. 20 This application indicates that an increase in test 21 year annual water revenues of \$ 428,201 is required 22 to produce a fair rate of return. (see Schedule 23 24 B-1).

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1 THE TEST PERIOD

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Q. I would now like you take us through the major
components of the rate case. First, what is the
test period for this rate application?

This application is based on the actual results of Α. 5 operation for the twelve months ending December 31, 6 7 1992, with appropriate adjustments. This period was chosen as incorporating the majority of the 8 major required plant additions, as the most recent 9 fiscal year for which complete information is 10 with appropriate proforma available, and, 11 adjustments, recognizes the operation and management 12 changes that are being undertaken by SGI to comply 13 with various state agency requirements to bring 14 service up to acceptable standards. 15

This utility last filed for a rate case in Docket 17 No. 871177-WU. Order No. 21122 granted a rate 18 increase in April, 1989 based on a 1987 test year. 19 As this Commission is aware, Order No. 21122 granted 20 that increase with several conditions and identified 21 many areas which it required this utility to 22 improve. Those improvements required additional 23 plant, maintenance of plant, additional personnel, 24 changes in operation and improvements in accounting 25

procedures. After a long, arduous and often frustrating process, the utility is now operating in a satisfactory manner. On September 15, 1993, Order No. PSC-93-1352-FOF-WU was issued, closing Docket No. 871177-WU and acknowledging that the requirements of all orders in that docket had been met.

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9 RATE BASE

10 Q. How was rate base developed?

11 Α. The rate base consists of the beginning and ending 12 average balance for the period ending December 31, 13 1992 of the following components: plant in service, less accumulated depreciation, less contributions 14 in aid of construction (CIAC) net of amortization, 15 16 less outstanding advances for construction plus an allowance for working capital. Each of these 17 18 components is adjusted to reflect ratemaking considerations such as out of period adjustments. 19 20 And, each of these components is adjusted, where applicable, to reflect only the investment that is 21 used and useful in the public interest. 22

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1 Did you make any adjustments to the book balances Q. 2 of these component accounts? 3 Α. Yes. Several proforma adjustments was made to Plant in Service, Accumulated Depreciation, Contributions 4 5 In Aid of Construction, and Amortization of CIAC (see Schedules A-3 and A-3, Plant Detail). 6 7 An adjustment was made to include the cost of the 8 9 now completed and operating Well #3. The addition of this well was mandated by the Department of 10 Environmental Protection (DEP) and this Commission. 11 Also included was an adjustment to reclassify land 12 obtained in 1990 for the third well site so that it 13 is reflected as Plant in Service. 14 15 An adjustment was made to include the net cost of 16 replacing the generator at the water plant, which 17 sustained non-repairable lightning damage. 18 19 An adjustment was made to Accumulated Depreciation 20 to reflect adjustments to the test year depreciation 21 expense and to retire the damaged generator. 22 23 An adjustment was made to Contributions in Aid of 24 Construction to reflect amounts collected in 1993 25

1 but netted against a note used to finance the construction of Well #3 which is included as a 2 proforma adjustment. An adjustment was made to the 3 4 Amortization of CIAC balance. The utility has been 5 amortizing CIAC at a composite rate unrelated to the 6 life of the plant components with which they are associated. I recalculated the amortization expense 7 8 for the test year at composite rates based on plant 9 components and adjusted the accumulated balance for 10 the difference in the test year expense. (see 11 Schedule B-13, page 4).

12

Have you included any deferred debits in rate base? 13 Q. 14 Α. No. In accordance with PSC Rule 25-30.433(3), no 15 deferred debits other than deferred taxes can be 16 considered in rate base for Class B utilities. 17 However, there are significant nonrecurring expenses and expenses recurring less frequently than annually 18 19 that are being or will be incurred and which I would 20 classify as deferred debits. These expenditures are primarily for studies and analyses that are required 21 to comply with DEP directives and/or related court 22 judgments or the directions of other regulatory 23 The annual expense associated with these 24 bodies. have been classified in this filing as Amortization 25

Expense and are addressed in Schedules B-3 and B-3,
 Amort Detail. In accordance with PSC Rule 25 30.433(8), they are amortized over a five year
 period unless the experienced frequency of their
 recurrence indicates otherwise.

Q. How did you calculate the Working Capital component
of Rate Base?

9 A. In accordance with PSC Rule 25-30.433(2), working
10 capital is calculated at 1/8 th of operating and
11 maintenance expense.

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6

Q. Were adjustments made to Plant in Service for used
and useful considerations?

A. The components of the system were analyzed by
consulting engineer, Mr. Wayne Coloney, as to their
necessity and usefulness in providing service
during the test year. Mr. Coloney has submitted
testimony supporting his findings. Based on that
analysis, it was determined an adjustment for nonused plant was not necessary.

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1Q.Mr. Seidman, you have prepared used and useful2analyses in several rate application before this3Commission, have you not?

4 A. That is correct.

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Q. Do you agree with Mr. Coloney's conclusions?

7 Α. Yes I do. With regard to the supply treatment and storage plant, there is no doubt in my mind that 8 9 those facilities are necessary and are 100% used and 10 useful. I have reviewed the Commission's Order No. 11 21122 from the last case. In that case, the supply 12 treatment and storage facilities were all found to be 100% used and useful, but "insufficient to serve 13 existing customers." In that order, the Commission 14 included 19 compliance requirements, six of which 15 16 required additions or improvements to the system. Those completed improvements, necessary to provide 17 adequate, sufficient and reliable service to the 18 19 customers on St. George Island, are what are 20 reflected in the test year adjusted plant in service balances. Although, as Mr. Coloney points out, 21 those improvements are capable of serving limited 22 growth, they are, of themselves, necessary to meet 23 the mandates of the Department of Environmental 24 Protection and of this Commission. 25

1 Q. Mr. Coloney has also found that the transmission and 2 distribution system is also 100% used and useful. 3 Do you agree with that finding? Α. Yes I do. 4 5 6 Are you aware that the Commission, in the last case, Q. 7 found the transmission and distribution system to 8 be only 18% used and useful? Yes I am. That finding was based on a strict ratio 9 Α. 10 of connected lots to available lots without 11 consideration for any other factors. 12 And is it your contention that the current ratio of 13 Q. 14 connected lots to available lots now equals 100%? 15 Α. Not at all. It is my contention that the situation 16 at St. George Island is unique and that a strict 17 ratio calculation severely understates the used and usefulness of the transmission and distribution 18 19 plant. That was true for the last case as well as 20 now. 21 In what ways is service at St. George Island unique? 22 Q. St George Island is a resort island that is 23 Α. 24 approximately 18 miles long and approximately one half mile wide wherever development is feasible. The 25

1 service area is the whole island. Tts main 2 attraction is its beach front, so development is 3 most naturally dispersed along nearly the island's 4 whole length as people tend to favor beach front access rather than the interior. Even so, the 5 interior is only about three blocks in either 6 7 direction from the main east-west road. In order to reach development as it occurs along the "length" 8 of the island, but toward the beaches, the utility 9 10 has no choice but to have a core transmission line that runs the length of the island and distribution 11 lines toward the beach fronts. Those transmission 12 and distribution lines must be considered 100% used 13 and useful, regardless of the fill of lots. 14

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16 Another unique feature of this service area is that, unlike most certificated service areas, it is not 17 protected from competition. So even though the 18 utility must be ready to serve and must bring water 19 from the mainland in order for it to meet acceptable 20 21 quality standards, nearly any one can elect to drill a shallow well on their own lot to obtain water 22 service, regardless of the water quality. It is 23 interesting, that in this time of general concern 24 for the environment and control of water resources, 25

that St. George Island has no restrictions on the 1 2 drilling of shallow wells, when a central water system is available. As a result, there is a 3 4 proliferation of shallow wells on the island. As of 5 August, 1993, 128 buildings get there potable water 6 from shallow wells. That represents over 10 percent 7 of the buildings on the island with water service. Another 231 buildings have both wells and utility 8 9 service. So nearly 30% of the buildings on the 10 island have access to private wells as either a 11 primary or secondary source of potable water. If 12 used and useful is determined on strict ratio basis, 13 is will be impossible for the utility to recover the 14 cost of the system dedicated to public service.

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16 In this unique environment, where the service area is very long but only a few blocks wide, where 17 development tends to take place along the length of 18 the service area and away from the main line toward 19 the beachfront, and where the option for private 20 wells is not controlled, the transmission and 21 distribution system, as installed, should 22 be 23 considered totally used and useful.

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1 Q. What is the net result of the adjustments to Rate 2 Base? 3 After all adjustments, the rate base for the test Α. 4 year ended December 31, 1992 is \$ 1,029,277. 5 6 **OPERATING REVENUE** 7 What is included in operating revenue? 0. Operating revenue includes revenue received from the 8 Α. 9 sale of utility services and from miscellaneous charges to the customer such as connection or 10 11 reconnection charges. 12 13 Were there any adjustments to the 1990 per book Q. 14 operating revenues? Yes. I removed \$4,000 that was improperly booked to 15 Α. Other Revenue. Under a PSC approved agreement with 16 the St. George Island Volunteer Fire Department, SGI 17 received \$4,000 as an installation and maintenance 18 fee for two hydrants. The fee, collected in 1992, 19 was for hydrants that are not being installed and 20 are not in use until 1993. In addition, the part of 21 the fee related to installation of the hydrants 22 should be booked as CIAC. Since the fee includes 23 perpetual maintenance, the portion not booked to 24 CIAC should be booked as deferred revenue and 25

amortized over the life of the hydrants. I also
 included a small adjustment to reconcile sales
 revenues to the billing analysis calculation.
 Adjusted test year water revenue at existing rates
 is \$ 314,517.

7 OPERATING REVENUE DEDUCTIONS

8 Q. What is included in operating revenue deductions? 9 A. Operating revenue deductions include operation and 10 maintenance expenses, depreciation and amortization 11 expenses and all tax expenses.

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13 Q. Did you make any adjustments to test year operating 14 and maintenance expenses?

Yes. I made several adjustments to test year 15 Α. operating and maintenance expenses. The changes 16 are summarized on page 2 Schedule 5 and page 1 of 17 Schedule B-3 O&M Detail. These changes were 18 necessary to normalize existing expenses, to reflect 19 personnel additions not made until 1993 that are 20 necessary to provide adequate service to existing 21 customers, to reflect the cost of employee benefits 22 and insurance and to reflect new and necessary 23 maintenance programs. 24

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Q. Briefly describe these adjustments.

A. I adjusted Account 601, Salaries & Wages to reflect
the current employees at their current wage rate and
to add the annualized salaries of and additional
office worker and a second field worker, neither of
which were employed during the test year, but are
now employed and will be during the period when
these proposed rates would be in effect.

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10 Q. Why are these new employees necessary?

11 Α. The field worker is needed to keep service on the 12 island from deteriorating. There are only two 13 personnel presently on the island, one of which is the certified plant operator and operations manager. 14 15 The on-site personnel do all plant operation, maintenance, test sampling, meter and service 16 17 installation, meter reading, pump monitoring, cross 18 connection control monitoring, chlorine tank 19 operations and readings, flushing and prepare all reports. The geography of the island is such that 20 these personnel must cover a service area twenty 21 miles long on a daily basis, and, in addition, 22 inspect and maintain the wells 23 and pumping facilities located on the mainland. The compliance 24 monitoring required by DEP is extensive and in 25

excess of that required for other utilities. Also, 1 because of the proliferation of private wells, 2 3 utility personnel are required to continuously 4 monitor and inspect for cross connection potential, keep records of customers with wells, notify them 5 6 of the need to install cross connection control 7 devices, notify them of when annual inspections are 8 due, police these customers and keep records of the 9 state of their compliance. As recently as May, 1993, 10 DEP noted during one of its inspections that 11 management did not have the capability to complete the required initial inspections and keep up with 12 13 all requirements of previously installed cross control devices. 14

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16 The office worker is needed to assist in maintaining 17 the books and records of the company in sufficient 18 detail to meet the requirement of the Commission. 19 The Commission staff has made it clear that more 20 detailed records are necessary.

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Q. What is the net adjustment to Account 601?

A. The net adjustment is an increase of \$60,241 for thetest year.

Q. What other adjustments were made to Operations &
 Maintenance expenses?

Α. Account 604, Employee Pension and Benefits was 3 4 adjusted to annualize the and reflect the health and 5 pension benefits now being made available to all 6 employees. The adjustment also reflects the expense 7 associated with education benefits necessary to 8 train employees for operator certification, customer 9 billing and ledger programs and to keep up with 10 plant safety and operational requirements. The total adjustment to Account 604 is \$29,997. 11

13 A \$404 adjustment was made to Account 615, Purchased 14 Power, to normalize electric expense to reflect the 15 actual 12 months of the test year and to recognize 16 the additional expense for operating Well #3.

Account 631, Contractual Services, Engineering was adjusted by \$1,849 to remove all non-recurring expenses and to recognize the retainer agreement with Coloney Engineering. Through this agreement, for \$500 per month, SGI has the availability of engineering advice on ongoing operations and compliance.

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1 An adjustment was made to Account 632, Contractual 2 Services, Accounting in the amount of \$(8,796). This 3 removes all expenses except those for J. Drawdy and 4 B. Withers. Ms. Drawdy oversees the upkeep of the 5 general ledgers and assures compliance with the 6 Uniform System of Accounts. Ms. Withers provides 7 expertise regarding tax accounting and accounting related to limited partnerships. 8

10Account 633, Contractual Services, Legal was11adjusted by \$2,182. The adjustment removes all one12time expenditures and reflects the revised agreement13for minimum retainer for legal services with Gene14D. Brown, P.A. The retainer revision reflects the15time being spent on legal matters as documented by16recent time records.

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A major adjustment was made to Account 635, 18 Contractual Services, Other, in the amount of 19 \$85,091. As Mr. Brown will explain, SGI is being 20 required to arrange for ongoing storage tank 21 maintenance and protection programs that are quite 22 In addition, water testing requirements 23 costly. have been imposed that are increased in frequency 24 and complexity. Also, SGI is undertaking an ongoing 25

distribution line cleaning program that will improve
 system pressure, reduce turbidity and minimize
 leaks. The annual cost for all of these programs is
 reflected in the adjustment.

6 An adjustment of \$1,076 was made to Account 642, 7 Rents - Buildings/Property to reflect the ongoing 8 rental expense for the Tallahassee office and for 9 storage space.

An adjustment of \$2,633 was made to Account 642, 11 Rental Equipment. This account had included the cost 12 of renting a backhoe on a periodic basis. The 13 utility has arranged for the lease/purchase of a 14 backhoe so that it can have full time access at very 15 little difference from the cost of periodic rentals. 16 Because of St. George Island's remote location, full 17 time access to a backhoe on the island substantially 18 improves the response time for maintenance of, and 19 additions to, the lines. 20

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22 An adjustment of \$(2,422) was made to Account 650, 23 Transportation Expense. SGI does not own any of its 24 own vehicles. In lieu of utility ownership of 25 vehicles and the related fixed and operating costs,

1 SGI provides a transportation allowance to each 2 employee, based on their duties and estimated 3 mileage requirements. The amount of each allowance 4 is detailed at page 6 of Schedule B-3 O&M Detail.

Proforma adjustments were made to Accounts, 657, 658 6 and 659 which are general liability, workman's 7 compensation and property insurance expenses, 8 respectively. The total adjustment for the three 9 accounts is \$36,502 which represents the total 10 quoted premium for these insurance requirements and 11 specific premium required to insure the 12 the replacement generator at the water plant. SGI has 13 14 been operating without insurance because of its cash flow situation. This makes the utility and its 15 customers quite vulnerable to economic and property 16 losses. The quoted premium is utility specific and 17 in line with that for similar coverage for other 18 utilities. It should be recognized as a reasonable 19 and necessary expense for this utility to provide 20 adequate and safe service. 21

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23 An adjustment of \$6,276 was made to Account 670, 24 Bad Debt Expense. This adjustment reflects the

allowance necessary to provide for losses from
 uncollectible utility revenues.

Finally, an adjustment of \$2,773 was made to Account
675, Misc. Expense. This adjustment reflects
reclassification of some test year expenses to other
expense accounts and an increase in several
administrative expenses.

10 The total of all adjustments to test year Operating 11 & Maintenance expenses is \$217,806. Although these 12 are major adjustments, they reflect what SGI 13 management feels are necessary to provide safe, 14 adequate and sufficient service to its customers and 15 to comply with the mandates of DEP, this Commission 16 and other regulatory agencies.

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18 Q. Did you compare the adjusted operating expenses with 19 those allowed in the last rate case?

20 A. Yes. That comparison is set out in required MFR 21 Schedule B-7. In that schedule, the adjusted test 22 year expenses are compared to the expenses allowed 23 in the last rate case after allowing for changes in 24 customer growth and the consumer price index.

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Q. How do adjusted test year expenses compare?

2 Α. Some expenses have increased dramatically, but one must consider that the base year expenses were 3 4 severely understated. As this Commission is aware, 5 the quantity and quality of personnel was sorely 6 lacking at the time of the last rate case and for 7 a period after it. In Order No. 21122 and again in 8 Order No. 23038, the Commission cited the utility for failure to maintain proper accounting records, 9 10 failure to keep proper plant records and failure to 11 keep proper billing records. In addition, service quality was suffering because of inadequate plant 12 13 maintenance and a leak detection program. Further, 14 a cross connection control program was mandated and 15 the costs of administering that program were not 16 included in the base year. The adjusted test year 17 expenses reflect the salaries and benefits for a 18 complement of personnel, in both numbers and competence, necessary to provide sufficient and 19 adequate service. The increase in expenses reflects 20 the cost of maintenance and testing programs 21 instituted in response to DEP mandates. And the 22 increase in expenses also reflects a level of 23 material and supplies necessary for adequate and 24 25 timely repairs. In the base year, the utility was

1 cited for nineteen instances of inadequate service. Service has improved substantially since that 2 3 time. Changes in excess of the bench mark are, for the most part, to include expenses that were not 4 5 being incurred during the base year but should have 6 been. The largest single account change is for 7 Materials & Supplies. This only indicates that the utility is now purchasing supplies to maintain and 8 system. During the base 9 operate the year, 10 maintenance was non-existent.

Did you adjust operating expenses for the test year 12 Q. to recover the cost of this rate case application? 13 14 Α. Yes. I have estimated the cost of this application 15 to be \$ 105,039 to complete it through the hearing and post hearing process. Schedule B-10 details the 16 17 rate case expense components. By statute, rate case expense is to be amortized over four years, which 18 amounts to an annual rate of \$ 26,260. 19

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1 You previously indicated that SGI would be incurring Q. 2 significant nonrecurring expenses and expenses 3 recurring less frequently than annually. How are 4 these expenses reflected in this application? These are expenses that I would classify as deferred 5 Α. 6 debits. The annual write off of these expenses are included in Schedule B-1 as Amortization Expense and 7 are discussed in detail in Schedules B-3 and B-3 8 As previously indicated, these 9 Amort Detail. 10 expenditures are primarily for studies and analyses 11 that are required to comply with DEP directives and/or related court judgments or the directions 12 of other regulatory bodies. They include the 13 expense for preparing and updating system maps, 14 performing detailed analyses of the distribution and 15 treatment systems, preparing hydrological studies 16 to support amendments to the consumptive use permit 17 and a study of the capability and feasibility of the 18 utility to provide complete fire protection. 19 In accordance with PSC Rule 25-30.433(8), they are 20 amortized over a five year period unless the 21 experienced frequency of their recurrence indicates 22 otherwise. The total adjustment to Amortization 23 Expense is \$41,452. 24

25

1 What adjustments were made to depreciation expenses? Q. 2 I verified the test year per books depreciation Α. 3 expense by calculating the depreciation expense for 4 the average plant primary account balances using the 5 utility's stated depreciation rates and found the 6 per book expense was understated. I therefore adjusted the test year expense to reflect the proper 7 amount. In addition, the depreciation expense 8 associated with the new Well #3 and adjustments for 9 10 the replaced generator were included.

11

Q. Did you adjust the CIAC amortization expense also?
A. Yes. As I previously pointed out, the test year per
book amortization expense was based on a composite
rate that did not relate to the lives of the
associated plant. I recalculated the amortization
expense and adjusted the per book amount.

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Q. What adjustments were made to payroll taxes?

A. I adjusted payroll taxes to reflect the tax
associated with proforma changes in salaries.

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1Q. What adjustments were made to the regulatory2assessment fee (RAF)?

A. The RAF was adjusted to reflect the rate of 4.5% of
the adjusted revenue before the requested increase
and including the proposed increase in operating
revenue.

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Have you included an allowance for income taxes? 8 Q. No. As will be discussed later, the present 9 Α. capitalization is 100% debt. Therefore there is, 10 currently, no taxable income. In addition, SGI is 11 a limited partnership and PSC Rule 25-30.433(7) 12 prohibits the recovery of income tax expense for 13 14 partnerships.

15

16 CAPITAL STRUCTURE

17 Q. What is the capital structure of the utility?

A. The capital structure includes a substantial amount
of negative equity offset by long and short term
notes from both related and unrelated entities.
Essentially, the non-contributed investment in this
utility is currently being financed by debt, the
majority of which was provided by Leisure
Properties, a general partner of the utility.

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1 Q. What has contributed to the growing negative equity. 2 It appears that two things have contributed to this Α. 3 condition. First, have rates are and been 4 inadequate, as the necessity of this filing makes 5 clear. Second, the interest associated with the debt 6 has been steadily accruing until it is now nearly 7 as much as the debt itself.

9 Q. How has the negative equity balance been treated in 10 this application?

11 A. The negative equity balance in this application has 12 been treated consistent with the Commission's 13 treatment in Order No. 21122, that is, it has been 14 added back such that the capital structure is 15 considered to be 100% debt.

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Is SGI requesting that the Commission set a return 17 Q. 18 on equity in this proceeding, for future use? 19 Α. Yes. PSC Rule 25-30.346(4)(f) states that if the 20 capital structure contains zero or negative equity, a return shall be requested, which shall be the 21 22 maximum of the return of the current equity leverage formula established by order of this Commission 23 pursuant to Section 367.081(4), F.S. On that basis, 24 SGI is requesting that the return on equity be set 25

1 at 10.97% as approved in Order No. PSC-93-1107-FOF-2 WS, dated 7/29/93. 3 Is it necessary to make any adjustments to the debt 4 Q. 5 portion of the capital structure? Yes. Additional debt was incurred in 1993 to 6 Α. 7 finance, in part, the construction of Well #3 which 8 has been included as a pro forma adjustment to Rate That debt should be rolled in with the 9 Base. embedded debt to determine the amount and embedded 10 11 cost of debt that is relevant for the adjusted test 12 year. A portion of that new debt has already been 13 repaid from CIAC collected in 1993. For purposes of 14 this application, that CIAC has been included as an 15 offset to Plant in Service and as an offset to the

16 17 debt.

Q. What is the rate of return which the utility should
be allowed to earn on its rate base?

20 A. The rate of return which the utility should be 21 allowed to earn for the test year is 8.07%, which 22 is the adjusted imbedded cost of debt.

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REVENUE REQUIREMENT

2	Q.	What is the revenue requirement necessary to recover
3		the utility's cost of service, including a 8.07%
4		return on rate base?
5	Α.	The revenue requirement is \$ 742,718 for the water
6		system as shown on Schedule B-1. The additional
7		revenue required is \$428,201.
8		
9	RATE	S AND RATE STRUCTURE
10	Q.	What rates are proposed to produce the revenues
11		required?
12	Α.	The rates proposed are summarized on Schedule E-1.
13		
14	Q	Have you proposed any change in rate structure?
15 [']	Α.	No. The present rate structure includes a base
16		facilities charge and a gallonage charge as required
17		by the Commission. The requested rates maintain
18		that same rate structure. However, because of the
19		seasonality of service at St. George Island, the
20		relative portions of costs to be recovered through
21		the base facility charge and the gallonage charge
22		has been changed. The rate structure is now more
23		heavily weighted toward the base facility charge.
24		

Q. Why did you weight the rate more heavily toward the
 base facility charge?

3 Α. Since St. George Island is a resort community, its consumption pattern and therefore its cash flow is 4 5 very seasonal. Revenues are highest between May and 6 September because the peak holiday use occurs on Memorial Day, Fourth of July and Labor Day weekends. 7 8 During the other months, revenues are very low and not even sufficient to cover payroll. I therefore 9 10 increased the base facility charge in an attempt to stabilize cash flow. 11

12

13 SERVICE AVAILABILITY CHARGES

14 Q. Are you proposing any changes to the service 15 availability charges?

A. No changes to the service availability charges are
being requested at this time. The current charges
should keep the amount of CIAC collected within
Commission guidelines.

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1 AFPI CHARGES

2	Q.	Have you requested an adjustment to the Allowance
3		for Funds Prudently Invested (AFPI) charge in this
4		filing?
5	Α.	We have proposed that the plant in service be
6		considered 100% used and useful. Consistent with
7		that, the AFPI charge would no longer be required.
8		If the Commission accepts our used and useful
9		determination, we propose that the AFPI charge be
10		withdrawn. However, should the Commission determine
11		that a portion of plant is not used and useful, then
12		the AFPI charge should be restated to recover the
13		carrying costs of that portion of plant designated
14		as non-used and useful.
15		
16	Q.	Does that conclude your prefiled direct testimony?
17	Α.	Yes it does.
18		
19		
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21		