## AUDIT DISCLOSURE NO. 16

## SUBJECT: INTERIM 1995 AND PROJECTED 1996 SALARY \& WAGE EXPENSE Executive Division

FACTS: The Company's Interim 1995 and Projected 1996 budget for A\&G accounts includes an estimated salary expenses of $\$ 175,000$ and $\$ 185,272$ respectively for the new company president to Acc\# 601. The Company used an estimated amount because it had not completed the hiring process for the new president at the time of this filing

In July 1995 the hiring process was completed and the new company presidents salary was established at \$195,000.

The new presidents position includes responsibilities to two non-regulated operations, Heater Utilities and Topeka Group, which are subsidiaries of the parent corporation Minnesota Power.

The Company has established the following allocations of the presidents salary based on historical direct labor hours of past company presidents.

$$
\begin{array}{ll}
\text { Southern States Utilities, President } & 70 \% \\
\text { Heater Utilities, Chief Executive Officer } & 15 \% \\
\text { Minnesota Power, Executive Vice President } & 15 \% \\
\text { and member Board of Directors Topeka Group } &
\end{array}
$$

The Company will record $100 \%$ of the salary expense for the presidents position and then be reimbursed by the non-regulated operations for their respective labor cost based on the percentages listed above.

The new presidents base annual compensation for Interim 1995 and Projected 1996 is $\$ 136,500$ and $\$ 144,349$ respectively after considering the adjustments discussed above.

The Company allocates Employee Pension \& Benefits Expense to Acc\# 604 as a percentage of total salary expense using the following company determined percentages:

$$
1995 \text { at } 24.83 \% \text { and } 1996 \text { at } 24.99 \%
$$

The Company allocates Workman Compensation Expense to Acc\# 658 as a percentage of total salary expense using the following company determined percentages:

$$
1995 \text { at } 1.79 \% \text { and } 1996 \text { at } 1.71 \%
$$




Audit Disclosure Number 16, continued

OPINION/RECOMMENDATION: The Company's budgeted amount.s to A\&G Acc\# 601 for Interim 1995 and Projected 1996 O\&M Salary expenses is overstated by the following amounts:

| 1995 | Per Company Budget estimate |
| :---: | :---: |
| 1995 | $\$ 175,000$ |
| Per Company Budget actual | $\underline{136,500}$ |
| 1996 Per Company Budget estimate | $\$ 39,500$ |
| 1996 Per Company Budget actual | $\$ 185,272$ |
| Total audit reduction | 144,349 |

The Company's budgeted amounts to A\&G Acc\# 604 for Interim 1995 and Projected 1996 O\&M Employee Pension \& Benefits expense is overstated by the following amounts:

| Audit Adjustment to 1995 salary | $\$ 39,500$ |
| :--- | ---: |
| times 1995 Pen/Benefit Percentage | $\underline{24.83 \%}$ |

Total audit reduction

Audit Adjustment to 1996 salary times 1996 Pen/Benefit Percentage

Total audit reduction
\$ 9,808
$\$ 40,923$
24.99\%
\$ 10,227

The company's budgeted amounts to A\&G Acc\# 658 for Interim 1995 and Projected 1996 O\&M Insurance - Workman Compensation is overstated by the following amounts:

Audit Adjustment to 1995 salary
times 1995 Work/Comp Percentage
Total audit reduction
Audit Adjustment to 1996 salary
times 1996 Work/Comp Percentage
Total audit reduction
$\begin{array}{r}\$ 39,500 \\ 1.79 \% \\ \hline\end{array}$
\$ 707
\$ 40,923
1.71\%
\$ 700

The commission should require the Company to reduce Acc\#'s 601, 604, and 658 for Salary expense, Employee Pension \& Benefits expense, and Workman Compensation expense respectively by the amounts indicated above for Interim 1995 and Projected 1996 O\&M expenses.

COMPANY COMMENTS: The Company may respond at a later date.



