

ORIGINAL

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Investigation into Pricing of )  
Unbundled Network Elements, Phase II ) Docket No. 990649-TP  
)

DIRECT TESTIMONY OF

DAVID G. TUCEK

ON BEHALF OF

GTE FLORIDA INCORPORATED

SUBJECT: LONG RUN INCREMENTAL COSTS

MAY 1, 2000

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**DIRECT TESTIMONY OF DAVID G. TUCEK**

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**Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

A. My name is David G. Tucek. My business address is 1000 GTE Drive, Wentzville, MO 63385.

**Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

A. I am employed by GTE Service Corporation as Staff Manager - Economic Issues. In this capacity, I am responsible for supporting GTE's incremental cost studies for all GTE telephone operating companies, including GTE Florida Incorporated.

**Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND WORK EXPERIENCE.**

A. I have a Bachelor of Science Degree in Mathematics and Economics from Southeast Missouri State University and a Master of Arts Degree in Economics from the University of Missouri. I also have a Master of Business Administration from St. Louis University. I began my career in the telecommunications industry as a Senior Cost Analyst with Contel Service Corporation in 1979. I became an employee of GTE in 1991, at the time of the merger between the two companies. During the course of my career, I have held various positions dealing with cost analysis and modeling, rate design, tariff development, carrier billing, and demand analysis. I assumed my present position in August of 1996.

1       **Q.    HAVE YOU TESTIFIED BEFORE THIS OR ANY OTHER**  
2       **REGULATORY COMMISSION?**

3       A.    Yes.  I have presented testimony on behalf of GTE before this  
4       Commission in Docket No. 980696-TP.  I have also testified as an  
5       expert witness before state public utility commissions in Alabama,  
6       Arkansas, Hawaii, Illinois, Indiana, Iowa, Kentucky, Michigan,  
7       Missouri, Nebraska, New Mexico, North Carolina, Pennsylvania, and  
8       Washington.

9

10      **Q.    WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

11      A.    The purpose of my testimony is to describe and sponsor GTE's  
12      Integrated Cost Model Version 4.1 (ICM).  ICM is a long-run  
13      incremental cost model that estimates the forward-looking recurring  
14      costs of provisioning both retail services and unbundled network  
15      elements (UNEs) out of GTE's Florida network.  My testimony also  
16      addresses Issue 3, along with certain items under Issue 7.  
17      Specifically, I address all items under issue 7 other than 7(b), 7(c),  
18      7(d), 7(t), and 7(u).  The development of economic depreciation lives  
19      and salvage values, Issue 7(b), is addressed in the testimony of GTE  
20      witness Allen Sovereign.  Issue 7(c), the cost of capital, is addressed  
21      in the testimony of GTE witness Greg Jacobson.  The testimony of  
22      GTE witness Michael Norris deals with the tax rates used in ICM,  
23      Issue 7(d), and with the development of expenses and common costs,  
24      Issues 7(t) and 7(u).

25

1       **Q.     WHAT STUDIES AND EXHIBITS ARE YOU SPONSORING?**

2       A.     I am sponsoring GTE's Total Element Long Run Incremental Cost  
3             (TELRIC) study, contained in Binders 1 through 15, which was filed  
4             by GTE on April 17, 2000. I am also sponsoring the following  
5             exhibits:

- 6             (1)     Exhibit DGT-1, "Main Components of ICM's Modeled Network";  
7             (2)     Exhibit DGT-2. "ICM's Modeling Process";  
8             (3)     Exhibit DGT-3. "ICM Model Methodology and User Guide".

9  
10            Included with GTE's cost study filing is a CD containing ICM and all  
11            of the files and input data needed to replicate the study results.  
12            Copies of the CD and paper documentation that supports the model  
13            assumptions and the development of company-specific input values  
14            have been made available to parties for review upon execution of an  
15            appropriate protective agreement. While the model documentation  
16            and user guide (Exhibit DGT-3) are not confidential documents, they  
17            are also provided on the CD in electronic format for the parties'  
18            benefit. A hard copy of Exhibit DGT-3 can be found in Binder 1 of the  
19            filing.

20

21       **Q.     HOW IS THE REMAINDER OF YOUR TESTIMONY ORGANIZED?**

22       A.     The remainder of my testimony is organized into four major sections.  
23             First, I explain why the Commission should choose ICM to estimate  
24             the forward-looking costs of GTE's Florida network. Second, I  
25             present an overview of ICM. Third, I summarize the major

1 assumptions and inputs underlying ICM. In the final section of my  
2 testimony I discuss Issue 3, xDSL-capable loops.

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4

#### **MODELING GTE'S FORWARD-LOOKING COSTS**

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**Q. WHAT COST MODEL SHOULD THE COMMISSION SELECT IN  
7 THIS PROCEEDING TO ESTIMATE THE LONG RUN FORWARD-  
8 LOOKING COSTS OF GTE'S FLORIDA NETWORK?**

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**Q. WHY SHOULD THIS COMMISSION SEEK TO ESTIMATE THE  
FORWARD-LOOKING COSTS OF PROVISIONING  
TELECOMMUNICATIONS SERVICES OUT OF EACH COMPANY'S  
OWN NETWORK?**

24

25

A. The TELRIC studies filed in this docket will assist in the development  
of the rates for UNEs to be provided out of a specific company's

1 network. As explained by GTE Witness Trimble, these rates and their  
2 re-balanced retail counterparts must be designed to promote efficient  
3 competition subject to the preservation of universal service. In order  
4 to help achieve this policy objective, the cost studies must produce  
5 accurate estimates of the forward-looking, economic costs *each*  
6 *company expects to incur* in provisioning UNEs and  
7 telecommunications services. Because each company can only  
8 provision UNEs out of its own network, it necessarily follows that the  
9 cost estimates relied on by this Commission must reflect forward-  
10 looking costs specific to each company's network.

11

12 **Q. WHY IS IT IMPORTANT THAT A COST MODEL REFLECT GTE'S**  
13 **ENGINEERING PRACTICES AND OPERATING**  
14 **CHARACTERISTICS, AND BE BASED ON GTE'S COSTS FOR**  
15 **MATERIAL AND LABOR?**

16 A. Unless a cost model reflects GTE's engineering practices and  
17 operating characteristics, it cannot produce realistic estimates of  
18 GTE's forward-looking costs. As I explain below, ICM reflects a long  
19 run forward-looking loop network designed according to the  
20 Company's engineering practices and guidelines, along with switches  
21 using GTE's forward-looking technology and engineered to the  
22 service characteristics of GTE's system. In particular, the switching  
23 costs produced by ICM are based on the host/remote relationships  
24 and technology mix found in GTE's network, and on the switch prices  
25 that GTE is able to obtain today and for the foreseeable future. In

1 addition, costs are based on input prices for material and labor that  
2 GTE, as an efficient buyer with a national presence, is able to obtain.  
3 The material costs input to ICM are based on GTE's actual contracts  
4 with vendors, and the labor costs are based on GTE's experience of  
5 what labor activities actually cost in Florida.

6 **Q. ARE THERE ANY RELIABLE ALTERNATIVES TO ICM THAT**  
7 **PRODUCE ACCURATE ESTIMATES OF GTE'S LONG RUN**  
8 **FORWARD-LOOKING COSTS?**

9 A. There are no reliable alternatives to ICM for estimating GTE's long run  
10 forward-looking costs. While a number of proxy models have been  
11 developed to estimate long run forward-looking costs, the results  
12 produced by proxy models can never, except by mere coincidence,  
13 accurately estimate GTE's or any other company's long run, forward-  
14 looking costs.

15  
16 **Q. WHY ARE PROXY MODELS INCAPABLE OF ACCURATELY**  
17 **ESTIMATING THE LONG RUN FORWARD-LOOKING COSTS FOR**  
18 **ANY PARTICULAR COMPANY?**

19 A. A proxy model is an off-the-shelf, one-size-fits-all model that is  
20 typically populated with a default set of national or statewide inputs.  
21 The only "company-specific" information generally used within a proxy  
22 model is existing central office locations, line counts, geographic  
23 terrain characteristics, and selected ARMIS information. A proxy  
24 model is designed to produce costs by wire center, irrespective of who  
25 the incumbent carrier is. Consequently, a proxy model does not

1 reflect differences in engineering practices or operating characteristics  
2 of the carriers operating within a state. For example, the proxy  
3 models that I am familiar with restrict the user to a fixed set of  
4 technology choices in terms of size and vendor for Digital Loop  
5 Carriers (DLCs). At least in the case of GTE, the models' results are  
6 not as representative of GTE's forward-looking costs as are the cost  
7 estimates produced by ICM, which fully reflects GTE's technology  
8 choices.

9  
10 Additionally, a proxy model is generally populated with a default set  
11 of national and statewide inputs that ostensibly can be applied to most  
12 LECs in the country. While it is technically possible to replace these  
13 inputs with values specific to a given company, in practice this is  
14 difficult, if not impossible to accomplish. The reasons for this include  
15 the sheer number of the inputs and the uncertainty as to what is done  
16 with them by the proxy model. Also, the data required to populate the  
17 inputs may not be available, either due to limitations of a company's  
18 information systems, or due to the fact that no basis for the inputs  
19 exist in reality. A prime example of this latter situation is the  
20 placement factors for soil types utilized by the HAI Model. These  
21 factors were "made up" by Dean Fassett at John Donovan's request,  
22 and have never been updated. (Messrs. Donovan and Fassett are  
23 two of the HAI Model's early developers.) Even if these factors had  
24 a substantive foundation, there is no reason to believe that  
25 contractors in different parts of the country would experience the



1 same, or even similar, cost differences under each set of soil  
2 conditions. By comparison, ICM's placement costs are based on  
3 actual contracts between GTE and vendors that operate in, and are  
4 familiar with, GTE's Florida service territory.

5

6 **Q. WHAT ARE THE FEATURES OF ICM THAT WILL FACILITATE THE**  
7 **COMMISSION'S DETERMINATION OF GTE'S FORWARD-**  
8 **LOOKING COSTS IN FLORIDA?**

9 A. ICM provides the advantages of testability, flexibility, complete  
10 openness to inspection, and internal integration. ICM allows the user  
11 to easily see and vary inputs, and evaluate the impact on intermediate  
12 and final output, thereby affording tremendous testing capability.  
13 Without this capability, the user is left with gaps in knowledge about  
14 a model's operation and performance. ICM is flexible in that it can be  
15 used for various purposes, such as the estimation of universal service  
16 costs, UNE costs, and the determination of costs for retail services.  
17 Another dimension of flexibility that ICM offers is that it is capable of  
18 easily accommodating a change in the definition of a service. ICM is  
19 completely open to inspection, including the model code and all  
20 preprocessing functions. This attribute allows a user to understand  
21 precisely how the model is operating. Finally, ICM is integrated,  
22 combining all components of GTE's network into one model that  
23 operates on a consistent set of inputs.

24

25

1       **Q.     PLEASE EXPAND ON ICM 'S TESTING CAPABILITY.**

2       A.     ICM was developed with the premise that the more ways in which a  
3             model can be tested, the easier it is for reviewers to gain confidence  
4             in it. The six primary features that enable the user to test ICM are:

5

6             Sensitivity Analysis Capabilities - ICM offers two avenues for the user  
7             to conduct sensitivity analyses. First, a menu-driven "user option"  
8             function allows the user to change model assumptions such as  
9             administrative fill, sharing percentages, pole spacing, etc. Second, a  
10            table reader function allows the user to view and revise all other  
11            model inputs, which include material costs, plant mixes, rate of return,  
12            depreciation lives, and others. The ability to change ICM's inputs and  
13            assumptions enables the user to easily test the sensitivity of its  
14            outputs to specific input changes.

15

16            Intermediate Outputs – The ability to change inputs and observe the  
17            impact on final output provides the user with a solid tool for  
18            evaluating the operation of a cost model. ICM expands  
19            dramatically upon this capability by offering the user a large set  
20            of intermediate outputs. These outputs are generated and  
21            saved to a series of output files that can be viewed via the  
22            table viewer. Intermediate outputs are available for items such  
23            as size, length, and type of facilities placed at the demand  
24            cluster level. (As explained below, a demand cluster is an area  
25            within the wire center that is served directly by the switch or by

1 a DLC.) Investment results are available at the wire center  
2 level for items such as poles, conduit, aerial copper distribution  
3 cable, etc.

4  
5 Integrated Table Query Function – Much of the intermediate output  
6 produced by ICM is offered to the user on a detailed basis.  
7 For example, the total amount of 25-pair buried copper  
8 distribution plant placed can be viewed at the cluster level. In  
9 some instances, the user may wish to view intermediate output  
10 on a slightly more aggregated basis. For this purpose, ICM  
11 features a database query function as part of its table viewer.  
12 The user may define search parameters and query the desired  
13 intermediate output table to view a customized level of  
14 intermediate output detail.

15  
16 Database Export Function – ICM offers the user the capability to  
17 export database files and table viewer query results in a  
18 comma-delimited format for use by an analytical software  
19 program (e.g., a spreadsheet program) of the user's choice.  
20 The user may view and export any ICM database files (e.g.,  
21 input tables, raw input data, and intermediate output tables) to  
22 perform tests on ICM's performance as a whole and/or to  
23 evaluate the operation of specific functions within the model.  
24 The Export Function makes it possible to extract these outputs  
25 into such off-the-shelf tools as Microsoft Access or Excel.

1           Visual Interface Output – ICM offers the user the ability to view a  
2           graphical representation of the modeled network designed to  
3           serve the demand in a particular wire center. The user can  
4           view, by CLLI code, maps depicting items such as the  
5           distribution of demand density, DLC placement, feeder network  
6           design, and demand clustering results. This function can be  
7           used in conjunction with sensitivity analyses to see how the  
8           network placement may vary due to input and/or assumption  
9           changes.

10

11           Numerical Output Integrated With Visual Interface – Accompanying  
12           the Visual Interface is an option to see detailed intermediate  
13           output results that correspond to the wire center serving area  
14           map being viewed on the screen. For example, the user may  
15           simply click on a particular demand cluster depicted on the  
16           visual interface to examine details about the type and amount  
17           of distribution plant placed by ICM in that particular distribution  
18           area (e.g., type of plant, size, length, number of units, etc.).

19

20           **Q.    WHAT DO YOU MEAN WHEN YOU SAY THAT ICM IS FLEXIBLE?**

21           A.    ICM produces both TSLRIC and TELRIC estimates, meaning it can  
22           be used for the purposes of establishing universal service costs, UNE  
23           costs and to assist in retail rate rebalancing. In addition, ICM provides  
24           the necessary cost information to identify the implicit support  
25           contained in current prices for toll, vertical services, switched access,

1 and other non-supported services.

2

3 Finally, the Mapping/Report Module of ICM allows the user to define  
4 new elements or services by assembling the desired type and number  
5 of basic network functions. Thus, ICM can respond to new  
6 requirements for element or service costs.

7

8 **Q. IS ICM OPEN TO INSPECTION?**

9 A. Yes. All of ICM's processes and inputs are well defined and  
10 documented. The programming code of ICM is readily available for  
11 review. Output from the model, including intermediate output, can be  
12 reviewed at nearly any level of detail desired, and all supporting  
13 information is available for review. However, for obvious reasons, a  
14 company's costs and customer or market information, including  
15 vendors' proprietary information, must be maintained as confidential.  
16 Consequently, GTE makes all of this supporting information available  
17 once the necessary confidentiality agreements and/or protective  
18 orders have been executed. This information will allow thorough  
19 review so that interested parties can confirm that the proposed inputs  
20 reflects GTE's source data.

21

22 **Q. WHAT ADVANTAGE DOES ICM OFFER BY BEING INTEGRATED?**

23 A. ICM is integrated in that it combines all of the components of GTE's  
24 network -- the loop, switching, transport and signaling -- into one  
25 model. ICM was developed from its inception in its present modular

1 format. This modular approach provides a consistency within the  
2 model with respect to inputs, programming logic, and assumptions.  
3 This not only makes the model easier to use but, more important, it  
4 makes the cost studies internally consistent. Because a common set  
5 of inputs and modeling assumptions is used, the results are  
6 consistent across the various network components and uses for which  
7 ICM is employed, whether this is USF, UNE, or rate rebalancing. ICM  
8 can be used to support regulatory proceedings dealing with both retail  
9 and wholesale telecommunication services. The advantage is that  
10 this enables this Commission to consistently identify costs for GTE for  
11 both universal service funding and UNE proceedings, as well as for  
12 the rate rebalancing proceeding eventually required to make all  
13 implicit subsidies explicit.

14

15

## OVERVIEW OF ICM

16

17

**Q. WHAT IS THE PURPOSE OF ICM?**

18

A. The purpose of ICM is to calculate the TELRICs of individual UNEs  
19 and the TSLRICs of retail services. As explained below, ICM does  
20 this by designing the network all at once, using currently available,  
21 forward-looking technology and the prices for labor, material and  
22 equipment that GTE is actually able to obtain. In keeping with the  
23 FCC's First Report and Order, the modeled network is based on  
24 GTE's existing wire center locations. The network is modeled so that  
25 it is capable of serving one hundred percent of current demand, and

1 its components include all the network elements GTE is required to  
2 unbundle (e.g., loops, switches, transport). Exhibit DGT-1 provides  
3 a diagram illustrating the main components of the modeled network.  
4

5 **Q. PLEASE DESCRIBE ICM.**

6 A. ICM is comprised of six modules: Loop, Switch, Interoffice Transport,  
7 Signaling System 7 (SS7), Expense, and Mapping/Reporting. These  
8 six modules design and cost the forward-looking network as if it is  
9 built all at once using all new plant and technology. The designed  
10 network reflects the economies of scale of all services across GTE's  
11 entire Florida network. ICM can be used for both retail services, such  
12 as residence and business services, and for wholesale services such  
13 as UNEs and switched and special access.

14  
15 ICM's overall modeling process is depicted in Exhibit DGT-2. As  
16 shown in this diagram, the modeling process begins with  
17 commercially available and internal GTE data that are used by the  
18 first five of ICM's modules to model a forward-looking network and  
19 develop investments and expenses for the network components. The  
20 Mapping/Report Module is then used to combine the network  
21 component investments and costs into basic network functions  
22 (BNFs), UNEs, and services. All of the modules are consistent, and  
23 utilize the same set of inputs. If, for example, inputs related to line  
24 counts are changed, then all six modules of ICM will be updated when  
25 the model is run.

1       **Q.    HOW DOES ICM CALCULATE THE TELRIC OF A UNE?**

2       A.    The first four ICM modules identify the forward-looking investments  
3           associated with the various network elements, and the Expense  
4           Module calculates the factors needed to convert these investments  
5           into monthly recurring costs. These monthly recurring costs fall into  
6           two broad categories, capital costs and operating expenses. The  
7           capital costs include: (1) both a return of and a return on the  
8           investment; (2) property taxes associated with the investment; and (3)  
9           income taxes associated with the return component of capital costs.  
10          The operating expenses consist of the costs of maintaining and  
11          operating the network, including the costs of general support assets  
12          such as motor vehicles and general purpose computers. Also  
13          included are the expenses of any marketing, billing and collection  
14          activities associated with a given UNE. The Mapping/Report Module  
15          calculates the capital costs and operating expenses, using the factors  
16          produced by the Expense Module and the investments identified by  
17          the other four modules. The Mapping/Report Module also maps the  
18          costs of the network components into UNEs, and produces reports  
19          showing the recurring costs of each UNE.

20  
21          For example, the investments associated with an unbundled loop are  
22          modeled by the Loop Module and include both (1) the material costs  
23          of loop facilities, such as the feeder cable, distribution cable, and drop  
24          wire; and (2) the cost of installing these facilities, such as trenching  
25          and labor costs. After the Mapping/Report Module calculates the



1 capital costs and the operating expenses of each network component  
 2 and maps these recurring costs to UNEs, it reports these costs in  
 3 seven categories. Here is an illustrative example of one of the ICM's  
 4 UNE Reports for a two-wire loop:

5

6 7	<u>Network</u> <u>Element</u>	<u>Investment</u>	<u>Deprec. &amp;</u> <u>Return</u>	<u>Composite</u> <u>Inc. Tax</u>	<u>Property</u> <u>Tax</u>	<u>Maint. &amp;</u> <u>Support</u>	<u>Marketing</u>	<u>B/C and</u> <u>Directory</u>	<u>TELRIC</u>
8	2-wire	1531.23	204.11	33.26	14.08	62.33	5.74	0.00	26.63

9

10 **Q. PLEASE EXPLAIN THE COSTS SHOWN IN EACH COLUMN.**

11 A. The Investment column shows the total investment associated with  
 12 the two-wire loop, which includes the material cost of the loop  
 13 facilities, as well as the cost of installing the facilities. In the above  
 14 example, the total investment cost of the loop equals \$1531.23.

15

16 The Depreciation and Return column shows the annual capital charge  
 17 necessary to recover the total loop investment. This charge includes  
 18 both a return of the total investment (the annual depreciation cost)  
 19 and a return on the total investment (the rate of return). As illustrated  
 20 in our example, if the owners of the network receive \$204.11 (after  
 21 taxes and other operating expenses) each year over the estimated life  
 22 of the loop, they will recover the total long-run investment cost of the  
 23 loop -- \$1531.23 -- plus a reasonable return. The Depreciation and  
 24 Return charge will, of course, vary depending on the depreciation  
 25 lives and cost of capital inputs that are used in the model. Longer

1 depreciation lives or a lower cost of capital will produce a lower  
2 annual charge associated with the loop investment, and *vice versa*.

3

4 The Composite Income Tax and Property Tax columns reflect the  
5 annual state and federal income taxes, and the property taxes,  
6 associated with the loop.

7

8 The Maintenance and Support column reflects the annual  
9 maintenance expenses, such as the costs of maintaining and  
10 repairing poles, conduits, and other outside plant required for loops.  
11 Additionally, this column reflects the costs associated general support  
12 assets unless the user has opted to exclude them. The next two  
13 columns show the annual operating expenses associated with  
14 marketing activities, billing and collection activities, and  
15 directory-related costs, if any. All of these capital costs and operating  
16 expenses are calculated using ICM's Expense Module.

17

18 The last column shows the monthly TELRIC of the loop, which is  
19 simply the sum of all the annual costs divided by 12:

20

21	Depreciation and Return	\$204.11
22	Composite Income Tax	33.26
23	Property Tax	14.08
24	Maintenance and Support	62.33
25	Marketing	<u>5.74</u>

1 Total \$319.52 / 12 =  
2 \$26.63  
3

4 **Q. BRIEFLY DESCRIBE THE SIX MODULES OF ICM.**

5 A. ICM's Loop Module estimates the investments needed to construct  
6 the loop -- that portion of the local exchange telephone network that  
7 extends from the Main Distribution Frame in the wire center to the  
8 Network Interface Device at the end user's location. These  
9 investments include items such as telephone poles, manholes, copper  
10 and fiber optic cables, and conduit. ICM builds the loop from existing  
11 wire center locations to customer locations determined through the  
12 use of detailed census information, actual line counts, tariffed  
13 exchange boundaries, road length data, and specialized algorithms.  
14 ICM places DLC systems to ensure that maximum copper loop length  
15 limits are not exceeded and do not impede the provision of advanced  
16 services.

17  
18 The Switch Module calculates the investment needed to provide the  
19 circuit connections for completing telephone calls. The switch module  
20 designs a network based on GTE's existing wire center locations,  
21 host/remote relationships, and the digital switch types that GTE  
22 deploys in its network. Costs are based on the current prices GTE  
23 pays for initial switch placements and expansions.

24  
25 The Interoffice Transport Module designs the facilities needed to carry

1 traffic among GTE offices and between GTE's network and the rest  
2 of the public switched network. These facilities consist of specialized  
3 transmission equipment within wire centers and outside plant facilities  
4 that carry communication signals between hosts, remotes, and  
5 tandem offices. ICM models the investments associated with these  
6 facilities using the most efficient fiber optic equipment and  
7 technologies.

8

9 The SS7 Module calculates the investments needed for a stand-alone  
10 signaling network. This signaling network, via connections at end  
11 office and tandem switches, governs the operation of the switched  
12 telephone network by setting up calls and ensuring efficient utilization  
13 of facilities.

14

15 The output of the four modules described above represents the  
16 investment needed to build a modern, efficient telephone network.  
17 The Expense Module determines the factors and ratios used to  
18 calculate the costs of operating this network. Nonrecurring costs of  
19 establishing or terminating service and common costs are not  
20 included in the development of expenses. In addition, the Expense  
21 Module calculates the capital cost ratios (depreciation, return on  
22 investment, and taxes) associated with the network investments.

23

24 The Mapping/Report Module applies the factors and ratios developed  
25 in the Expense Module to the investments generated by the other four

1 modules. This module also aggregates the costs of Basic Network  
2 Functions (BNFs – e.g., network access channels, line terminations,  
3 call setup and minutes of use) to TSLRICs of services and TELRICs  
4 of unbundled network elements and develops detailed output reports.  
5 BNF reports are also generated, which include a cost for every  
6 network function. Output reports can be aggregated at the wire  
7 center level, groups of wire centers, or at statewide weighted average  
8 totals.

9  
10 Each of the six modules of ICM is described more fully in the *ICM*  
11 *Model Methodology* contained in Exhibit DGT-3 and on the ICM CD.

12

13 **Q. CAN ICM CALCULATE COSTS ON A DEAVERAGED BASIS?**

14 A. Yes, ICM calculates and reports costs at the wire center level which  
15 can be extracted to an external analysis tool, such as a spreadsheet  
16 program, and combined into any combination the user believes is  
17 correct. ICM also aggregates and reports the wire center costs as a  
18 statewide average. These reports are in the same format illustrated  
19 above and are included in Binder 1, Tab 6 of the ICM Cost Study.

20

21 **ISSUE 7: UNDERLYING ASSUMPTIONS AND INPUTS**

22 **Q. WHAT ARE THE MAJOR ASSUMPTIONS UNDERLYING ICM?**

23 A. The major assumptions underlying ICM are that:

- 24 (1) the network is modeled as if it is built all at once,  
25 using all new plant and technology;

- 1 (2) customer locations below the wire center level can  
2 be approximated by the amount of road feet in a  
3 relatively small area;
- 4 (3) the modeled network is designed to meet the  
5 transmission parameters required for both voice  
6 grade services as well as services requiring  
7 transmission speeds up to 6 mbps, and is also  
8 based on the forward-looking technology mix that  
9 GTE expects to employ in its network;
- 10 (4) the study is based on forward-looking capital costs;
- 11 (5) the study reflects structure mix and sharing  
12 parameters based on GTE's actual operating  
13 experience;
- 14 (6) the costs are based on the input prices for material,  
15 equipment and labor that GTE expects to pay;
- 16 (7) the study sizes cable based on GTE's engineering  
17 guidelines;
- 18 (8) the costs exclude common costs and the  
19 nonrecurring costs of initiating and terminating  
20 service.

21

22 **Q. DOES THE ASSUMPTION THAT THE NETWORK IS BUILT ALL AT**  
23 **ONCE WITH ALL NEW PLANT AND TECHNOLOGY REFLECT**  
24 **GTE'S EXISTING NETWORK OR HOW NETWORKS ARE BUILT IN**  
25 **THE REAL WORLD?**

1       A.     No. Obviously, GTE's network and any real-world network evolve  
2             through time and reflect a mix of technologies, some of which are no  
3             longer forward-looking. Neither GTE nor any other business  
4             immediately replaces its plant or technology whenever a new product  
5             or technology enters the market. For example, American Airlines  
6             does not retire its fleet and replace it whenever a new plane is  
7             introduced. Likewise, accounting firms do not throw away all their  
8             desktop computers every six months just because a more efficient  
9             computer becomes available. Additionally, ICM builds the network to  
10            serve one hundred percent of the market; this implies that no other  
11            company will install facilities, which is contrary to fact. GTE believes  
12            that the results of such a model have meaning, but that they only  
13            serve as a lower bound on the forward-looking incremental costs of  
14            provisioning UNEs to new entrants.

15  
16       **Q.     WHY SHOULD THE RESULTS OF A COST MODEL THAT**  
17            **ASSUMES THE NETWORK IS BUILT ALL AT ONCE USING ALL**  
18            **NEW PLANT AND TECHNOLOGY BE VIEWED AS A LOWER**  
19            **BOUND OF THE FORWARD-LOOKING INCREMENTAL COSTS OF**  
20            **PROVISIONING UNES?**

21       A.     There are a number of reasons. First, such a model assumes  
22             economies of scope and scale that do not exist in the real world. For  
23             example, suppose that along a particular route, ICM places a 400-pair  
24             cable. In the real network, the required capacity may be provisioned  
25             with a 300-pair cable, followed by a 100-pair cable, because of the

1 way that demand is realized through time. Comparing the modeled  
2 network with the real-world network leads to several other examples:

3

4 (1) in the modeled network, pole lines are assumed to run down  
5 only one side of the street, whereas in the real network  
6 clearance considerations may require poles on both sides;

7

8 (2) in the modeled network, pair-gain devices are often assumed  
9 to be located in the center of a carrier serving area, while in the  
10 real network, they may be located elsewhere due to  
11 topographical and right-of-way constraints, or due to the  
12 development of demand through time;

13

14 (3) in the modeled network, one pedestal may be provisioned for  
15 every four drops, when in the real network some pedestals will  
16 serve fewer drops simply because there isn't always an even  
17 number of customer locations on a street;

18

19 (4) in the modeled network, distribution plant may be built only to  
20 serve existing customers, whereas in the real network plant is  
21 built to serve both vacant and planned structures.

22

23 Second, the assumptions underlying many long-run economic cost  
24 models do not reflect the constraints that an incumbent LEC will face  
25 over the next few years. In particular, long-run economic cost models



1 do not account for the costs of transitioning the existing network to the  
2 network contemplated by the model. For example, in GTE's network,  
3 many end users are served by integrated pair-gain devices, via a  
4 trunk-side connection to the switch, because this is the most  
5 economical way of providing service to these end users. If such an  
6 end user decides to leave GTE in favor of a CLEC, and if the CLEC  
7 only orders an unbundled loop in order to provide service to that end  
8 user, then GTE must terminate that end user's loop at the mainframe  
9 in order to hand it off to the CLEC. A cost model that assumes all  
10 new plant and technology does not capture these transition costs.

11

12 Because such a model assumes economies of scope and scale that  
13 will not be realized, and because many real-world constraints are  
14 ignored, the model results will underestimate the long-run, forward-  
15 looking costs of provisioning UNEs. Hence, the long-run costs  
16 produced by such a model are a lower bound.

17

18 **Q. PLEASE EXPLAIN HOW ICM MODELS CUSTOMER LOCATIONS**  
19 **USING ROAD FEET DATA.**

20 A. The basic unit of analysis in the Loop Module is the Demand Unit,  
21 which is a grid that is 1/200<sup>th</sup> by 1/200<sup>th</sup> of a degree in size. For  
22 Tampa, this equates to 1,823 feet by 1,617 feet, or about 0.11 square  
23 miles. Utilizing line count estimates by census block from PNR  
24 Associates, Stopwatch Maps assigns customer lines to each Demand  
25 Unit on the basis of each grid's share of road feet in the wire center.

1 The Demand Units are assigned to each wire center based on GTE's  
2 tariffed exchange boundaries and the resulting totals for each wire  
3 center are trued up to GTE's actual line counts by wire center. The  
4 road feet measure in ICM is taken from the US Census Bureau's  
5 TIGER files, and corresponds to the types of roads along which  
6 residential or business development would normally occur, and from  
7 which customers would have access to their premises. The measure  
8 excludes interstate highways, limited access roads, bridges, tunnels,  
9 access ramps, alleys, driveways and motorcycle trails. The sum of  
10 the lines assigned to the individual Demand Units in a wire center  
11 equals the total actual line count for the wire center. ICM uses this  
12 same road feet measure to constrain the structure length placed  
13 within a wire center

14

15 **Q. HOW DOES ICM DESIGN THE NETWORK TO MEET THE**  
16 **TRANSMISSION PARAMETERS REQUIRED FOR BOTH VOICE**  
17 **GRADE SERVICES AS WELL AS SERVICES REQUIRING**  
18 **TRANSMISSION SPEEDS UP TO 6 MBPS ?**

19 **A.** The Company's filed study restricts copper loops, and the copper  
20 portion of loops made up of both copper and fiber, to 12 kilofeet and  
21 utilizes 24-gauge copper. This permits the transmission of voice  
22 grade service as well as data transmissions of up to 6 megabits per  
23 second (mbps). ICM identifies all demand units within 12 kilofeet  
24 (using a rectilinear distance calculation) of the central office and  
25 designates these demand units as the "core area." Demand units

1 within the core area are served by all copper loops. The remaining  
2 demand units are grouped into clusters that satisfy the 12-kilofeet  
3 requirement, and are served via a DLC with a combination of copper  
4 and fiber. These demand clusters are determined within ICM for each  
5 wire center using a K-means clustering algorithm. Besides the 12-  
6 kilofeet / 24-gauge option, ICM also allows the user to design the  
7 network based on a 12-kilofeet copper loop length constraint with 26-  
8 gauge cable, and based on an 18-kilofeet copper loop length  
9 constraint and 24-gauge cable. Neither of these last two options will  
10 permit 6 mbps transmission speeds to every customer, although both  
11 will support voice grade service. Under the 18-kilofeet copper loop  
12 constraint, line extender cards are modeled in the DLCs when  
13 required, and the make up of the core area and the demand clusters  
14 reflects the longer copper loop length constraint.

15

16 **Q. HOW DOES ICM REFLECT THE FORWARD-LOOKING**  
17 **TECHNOLOGY MIX THAT GTE EXPECTS TO EMPLOY IN ITS**  
18 **NETWORK?**

19 A. ICM assumes that the existing wire center locations and host/remote  
20 relationships remain unchanged. ICM models switching costs based  
21 on the switches that it purchases from its three primary vendors –  
22 Lucent's 5ESS, Nortel's DMS-10 and DMS-100, and AGCS's GTD-5.  
23 Besides assuming the host/remote relationships are unchanged, ICM  
24 models the host and remotes in a consistent fashion – that is, if the  
25 host is a DMS-100, then any remote switches are DMS-100 remote

1 units. Additionally, the DLCs used by ICM reflect the line sizes and  
2 vendor choices actually used by GTE in making additions to its real-  
3 world network. ICM's transport network is based on existing tandem  
4 locations, with offices clustered together on SONET rings based on  
5 their distance from the tandems. In instances where only two nodes  
6 are involved, such as a host/remote link or tandem serving a single  
7 GTE switch, ICM models a point-to-point connection. The SS7  
8 network modeled by ICM is based on the actual locations of the  
9 Service Control Points and Signal Transfer Points within GTE's  
10 nationwide SS7 network.

11

12 **Q. WHY IS IT APPROPRIATE FOR GTE'S COST STUDIES TO BE**  
13 **BASED ON FORWARD-LOOKING CAPITAL COSTS?**

14 A. Capital costs are the costs associated with the capital used by the  
15 firm. These costs include both a *return on* and a *return of* the  
16 invested capital. The *return on* component of capital costs is called  
17 the cost of capital or the cost of money. The providers of GTE's  
18 capital do so on the basis of their required expected, or *ex ante*, rate  
19 of return. This required rate of return is largely determined by the risk  
20 associated with investing in a local telecommunications carrier. This  
21 risk has increased because of several factors: the prospect of  
22 increased competition and the attendant loss of market share; the  
23 uncertainty surrounding the prices to be charged for resale services  
24 and for unbundled network elements; the magnitude of  
25 implementation costs and the question of how or whether they will be

1 recovered; the loss of geographical diversification of regulatory risk  
2 due to the simultaneity of arbitration proceedings among the states;  
3 and the possibility that prudently made historical investments will not  
4 be recoverable. Unless GTE's TELRIC estimates are based on a  
5 risk-adjusted, forward-looking cost of capital, they will not reflect the  
6 costs GTE expects to incur. GTE has used a cost of capital of 12.737  
7 percent in estimating its TELRICs. The development of GTE's risk-  
8 adjusted, forward-looking cost of capital is fully explained in the  
9 testimony of GTE witness Jacobson.

10

11 The *return of* component of capital costs is called depreciation. This  
12 component reflects the using up of the service potential of an asset.  
13 It accounts for the change in the market value of an asset due not  
14 only to its utilization in providing a service, but to other factors as well.  
15 For example, the loss in the market value of a machine may be due  
16 to wear and tear resulting from the provision of the service or element,  
17 or it may simply be due to obsolescence resulting from changing  
18 demand conditions or technology. While obsolescence may not  
19 physically destroy an asset, it nonetheless reduces its economic or  
20 market value. Depreciation lives that account for such a loss in the  
21 value of an asset are called economic lives. Use of longer lives, or  
22 lower rates, will understate the true economic cost of the service  
23 under study. Therefore, economic depreciation more accurately  
24 reflects the cost of providing an unbundled network element.  
25 Because GTE's TELRIC estimates are based on the economic lives

1 of the underlying assets, they reflect the costs GTE expects to incur.  
2 GTE witness Sovereign explains the economic lives used in GTE's  
3 TELRIC studies in his testimony.

4

5 **Q. WHY IS IT APPROPRIATE FOR GTE'S COST STUDIES TO**  
6 **REFLECT STRUCTURE MIX AND SHARING PARAMETERS**  
7 **BASED ON GTE'S ACTUAL OPERATING ENVIRONMENT?**

8 A. Unless these parameters are based on GTE's actual operating  
9 environment, then the resulting cost estimates will not reflect the  
10 forward-looking costs GTE expects to incur. With respect to structure  
11 sharing in particular, parties in other proceedings have attempted to  
12 justify levels of sharing that substantially exceed actual experience  
13 based on the conclusory statement that opportunities for sharing will  
14 be greater in the future. Such proposals conveniently overlook the  
15 fact that GTE's network is in place today. They assume that GTE (or  
16 other utilities) would have the foresight to install poles and conduit  
17 systems that were large enough to accommodate these greatly  
18 expanded levels of sharing. With respect to buried cable, these  
19 parties apparently believe that GTE will dig up its existing cable in  
20 order to immediately rebury it in a shared trench. Even if one takes  
21 the position that it is the costs of some hypothetical new entrant that  
22 is going to rebuild the entire network that should be modeled, greatly  
23 increased levels of sharing still cannot be supported. Even under this  
24 hypothesis, the required coincidence of wants in space and time  
25 among the sharing utilities must be assumed as well. However, there

1 is no hypothetical new entrant that will completely rebuild the electric  
2 power and cable TV networks in GTE's serving areas. Like GTE, their  
3 networks are already in place along with sharing arrangements that  
4 made sense at the time. Indeed, in FPSC Order No.  
5 PSC-99-0068-FOF-TP, the Commission found the LECs' sharing  
6 percentages to be reasonable surrogates for an efficient level of  
7 sharing and also rejected sharing inputs that relied on the assumption  
8 that power and cable companies would rebuild their networks. (Order  
9 at pp. 125-126).

10

11 **Q. WHY IS IT APPROPRIATE FOR GTE'S COST STUDIES TO BE**  
12 **BASED ON THE INPUT PRICES FOR MATERIAL, EQUIPMENT**  
13 **AND LABOR THAT GTE EXPECTS TO PAY?**

14 A. It is appropriate because, unless the input prices correspond to what  
15 GTE expects to pay, there is no reasonable expectation that the  
16 resulting cost estimates will reflect the costs GTE expects to incur in  
17 provisioning telecommunication services and UNEs. In particular, the  
18 labor costs must reflect the wage rates GTE pays in Florida, and any  
19 sales taxes or shipping costs included in the costs of material and  
20 equipment must reflect whatever GTE pays. Also, the discount factor  
21 used to estimate switching costs must reflect a blend of that realized  
22 for modernization purchases and for growth purchases.

23

24 **Q. WHAT IS THE SOURCE OF ICM'S INPUTS FOR MATERIAL,**  
25 **EQUIPMENT AND LABOR?**

1       A.    The material prices used in ICM reflect GTE's current experience.  
2            GTE purchases materials and equipment on a nationwide basis to  
3            capture the economies of scale associated with buying in quantity.  
4            The material prices for switches are based on GTE's contracts with  
5            switch vendors, and include loadings for vendor and GTE engineering  
6            and installation costs, supply expense, and costs of acceptance  
7            testing.  Additionally, loading factors are applied to the material costs  
8            to reflect the cost of power and test equipment.  The material prices  
9            are used as inputs to SCIS (Switching Cost Information System),  
10           which is used to produce the required investments for ports, call  
11           origination and termination, usage and switch features.  SCIS is a  
12           product of Telcordia Technologies and is used to assign the costs of  
13           switch components on the basis of how the component is engineered.  
14           ICM uses the output from SCIS to determine the costs of the Nortel  
15           and Lucent switches.  Another program, CostMod, is used to  
16           determine the costs of the GTD-5.  Both of these programs base the  
17           costs on the usage characteristics of each switch in GTE's Florida  
18           network.  The inputs for the switching module can be found in Binder  
19           10, Tabs 18 and 19.  They are also on the ICM CD in the  
20           FLSWINVW.DB table.

21  
22           Material prices for such items as poles, manholes, fiber and copper  
23           cables, drop wires, NIDs, DLCs, terminals and pedestals are taken  
24           from GTE Advanced Material System (GTEAMS).  GTEAMS is an  
25           information management system used by GTE in the normal course



1 of business to perform planning, inventory accounting, and material  
2 purchasing management functions. The inputs for material costs in  
3 ICM include loadings for freight, sales tax, engineering, minor  
4 materials and supply expense, and can be found in Binder 3, Tab 10,  
5 and in Binder 4, Tab 1. Placement costs for these items are based  
6 on vendor contracts specific to the state of Florida; the inputs are  
7 found in Binder 5, Tab 12. The material and placement cost inputs  
8 are also on the ICM CD in the FLMATL.DB and FLLABR.DB tables,  
9 respectively.

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**Q. HOW DOES ICM SIZE CABLE CONSISTENT WITH GTE'S  
ENGINEERING GUIDELINES?**

A. ICM sizes feeder and distribution plant based on the ratio of installed  
to working lines. For feeder, this ratio is based on the ratio of  
forecasted lines at the midpoint of a four-year planning horizon to the  
current number of lines in the network, and reflects the engineering  
practice of designing feeder plant with the expectation that it will  
require reinforcement. Unlike feeder plant, distribution plant is not  
designed with the expectation that it will require reinforcement, and it  
is instead built to serve ultimate demand. For distribution, the ratio of  
installed to working lines is based on an assumption 2.37 lines per lot.  
Within the ICM documentation, these ratios are also referred to as the  
engineering factors for feeder and distribution, respectively. The  
ratios are user-adjustable inputs and the details of their calculation  
are found in Binder 8, Tab 15. These values are input under the

1 Outside Plant tab of ICM's Runtime Options user interface.

2

3 **Q. WHY IS IT APPROPRIATE FOR GTE'S TELRIC ESTIMATES TO**  
4 **EXCLUDE COMMON COSTS AND THE NONRECURRING COSTS**  
5 **OF ESTABLISHING AND TERMINATING SERVICE?**

6 A. TELRICs, by definition, represent the costs that can be directly  
7 assigned to an individual element. By comparison, common costs are  
8 those costs that are necessary for the provisioning of elements and  
9 for the operation of the company as a whole, but that cannot be  
10 directly assigned to specific elements. The development of GTE's  
11 common costs is explained in the testimony of GTE witness Michael  
12 Norris, and the development of GTE's nonrecurring costs is explained  
13 in the testimony of GTE witness Linda Casey.

14 **ISSUE 3: xDSL-CAPABLE LOOPS**

15

16 **Q. WHAT ARE xDSL-CAPABLE LOOPS?**

17 A. Loops that are xDSL-capable are all-copper based facilities that have  
18 either been designed, qualified or conditioned to operate with so-  
19 called xDSL technologies. These are transition technologies that  
20 operate at very high frequencies, typically in the 20Hz to 20MHz  
21 range. By comparison, voice grade transmission technologies  
22 operate in the range from 300 to 3,200 Hz. The xDSL transmissions  
23 are very sensitive to the existence of bridged tap, and cannot operate  
24 if load coils are present on the cable pair. Consequently, load coils  
25 and excessive bridged taps must be removed from copper facilities in

1 order to make a loop xDSL-capable.

2

3 **Q. SHOULD A COST STUDY FOR xDSL-CAPABLE LOOPS MAKE**  
4 **DISTINCTIONS BASED ON LOOP LENGTH AND/OR THE**  
5 **PARTICULAR xDSL TECHNOLOGY TO BE DEPLOYED?**

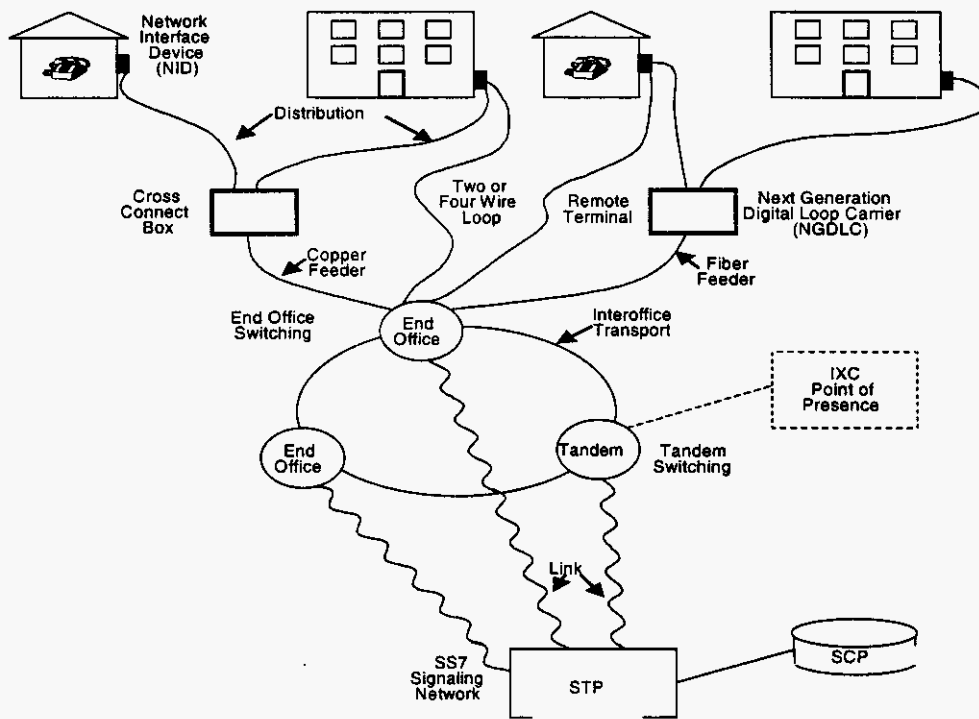
6 A. No. Please note, however, that an existing loop may need to be  
7 conditioned through the removal of load coils, bridged taps, low-pass  
8 filters, range extenders, and similar devices in order to be xDSL-  
9 capable. The FCC's Third Report and Order in CC Docket 96-98  
10 addresses this issue and allows ILECs to recover the costs of loop  
11 conditioning from CLECs (paras. 190-193). In accordance with the  
12 FCC's order, GTE has developed a set of nonrecurring charges to  
13 capture the cost of loop conditioning. These charges are set forth in  
14 the testimony of GTE witness Linda Casey. Because xDSL-capable  
15 loops will be provisioned from the existing network and may be any  
16 length, and because the forward-looking network places a restriction  
17 on copper loop length, I propose that the TELRICs of 2-wire and 4-  
18 wire loops be used as the forward-looking costs of xDSL-capable  
19 loops. Given the economies of scope and scale assumed by the  
20 model, as well as the cost differences between copper and fiber  
21 feeder routes, these TELRICs are a lower bound on the forward-  
22 looking costs of xDSL-capable loops.

23

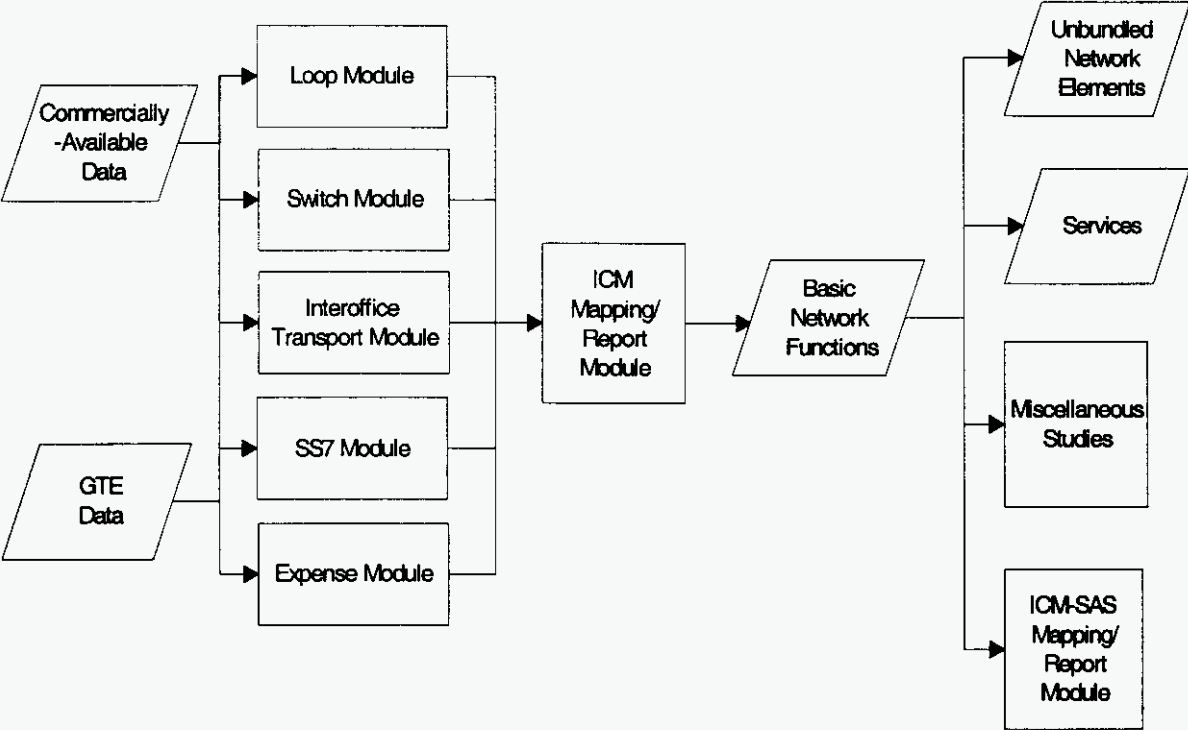
24 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

25 A. Yes, it does.

### MAIN COMPONENTS OF ICM'S MODELED NETWORK



### ICM's MODELING PROCESS



## ICM Model Methodology and User Guide

Please refer to Binder 1 (Tabs 2 and 3) of the GTE recurring cost study filed on April 17, 2000.

Tab 2	Model Methodology (Books I through VII)
Tab 3	User Guide