## 扫ublic Service Commission

CAPITAL CIRCLE OFFICE CENTER • 2540 SHUMARD QAK BOULEVARD Tallahassee, Florida 32399-0850
-M-E-M-O-R-A-N-D-UBM-

DATE: May 25, 2000
TO: DIRECTOR, DIVISION OF RECORDS AND REPORTING (BAYÓ) ALM
FROM: $\begin{aligned} & \text { DIVISION } \\ & \text { LESTER) }\end{aligned}$ QF AUPITING AND FINANCIAL ANALYSIS (DRAPER, $O \mathcal{D}$
LESTER) OLV WLSION OF WATER AND WASTEWATER KYLE, MERCHANT TWTK DIVISION OF LEGAL SERVICES (FUDGE) $\cap$ pes
RE: DOCKET NO. 000006-WS - WATER AND WASTEWATER INDUSTRY ANNUAL REESTABLISHMENT OF AUTHORIZED RANGE OF RETURNS ON COMMON EQUITY OF WATER AND WASTEWATER UTILITIES, PURSUANT TO SECTION 367.081(4)(f), FLORIDA STATUTES.

AGENDA: 06/06/00 - REGULAR AGENDA - PROPOSED AGENCY ACTION INTERESTED PERSONS MAY PARTICIPATE

CRITICAL DATES: FINAL DECISION BY THE END OF 2000
SPECIAL INSTRUCTIONS: NONE
FILE NAME AND LOCATION: $S: \backslash P S C \backslash E C R \backslash W P \backslash 000006 . R C M$

## CASE BACKGROUND

Pursuant to Section 367.081 (4)(f), Florida Statutes, the Commission is authorized to establish, not less than once each year, a leverage formula to calculate a reasonable range of returns on equity for water and wastewater utilities. The Commission established the current leverage formula by Order No. PSC-99-1382-CO-WS, issued July 19, 1999. This order made Order No. PSC-99-1224-PAA-WS, which presented the current leverage formula, final and effective on June 21, 1999.

## DISCUSSION OF ISSUES

ISSUE 1: What is the appropriate range of returns on common equity for water and wastewater (WAW) utilities pursuant to Section 367.081(4)(f), Florida Statutes?

RECOMMENDATION: Staff recommends that the current leverage formula methodology be applied using updated financial data. Staff recommends the following leverage formula:

Return on Common Equity $=8.99 \%+0.376 /$ Equity Ratio
Where the Equity Ratio = Common Equity / (Common Equity + Preferred Equity + Long-Term and Short-Term Debt)

Range: 9.37\% @ $100 \%$ equity to $9.94 \%$ @ $40 \%$ equity
(D. DRAPER, LESTER)

STAFF ANALYSIS: Section $367.081(4)(f)$, Florida Statutes, authorizes the Commission to establish a leverage formula to calculate a reasonable range of returns on equity for water and wastewater (WAW) utilities. The Commission should establish this leverage formula not less than once a year.

Staff notes that the leverage formula depends on four basic assumptions listed below.

1) Business risk is similar for all WAW utilities.
2) The cost of equity is an exponential function of the equity ratio.
3) The marginal weighted average cost of investor capital is constant over the equity ratio range of $40 \%$ to $100 \%$.
4) The cost rate at an assumed Moody's Baa3 bond rating plus

50 basis points, represents the average marginal cost of debt to a Florida WAW utility over an equity ratio range of $40 \%$ to 100\%.

In addition, the leverage formula is assumed to be appropriate for the average Florida WAW utility.

The leverage formula relies on two return on equity models and several adjustments for differences in risk and debt cost to conform the model results to the average Florida WAW utility. The models are as follows:

- A Discounted Cash Flow (DCF) model applied to an index of six WAW utilities that have publicly traded stock and are followed by the Value Line Investment Survey (Value Line). The DCF model is an annual model and uses prospective growth rates.
- A Capital Asset Pricing Model (CAPM) using a market return for all dividend paying stocks followed by Value Line, the yield on 30 year Treasury Bonds projected by the Blue Chip Financial Forecasts, and the average beta of the index of WAW utilities.

The results of the above models are averaged and the resulting estimate is adjusted in the following manner:

- A bond yield differential reflecting the difference in yields between an $A+/ A 1$ rated bond, which is the average bond rating for the WAW company index, and a BBB-/Baa3 rated bond. Florida WAW utilities are assumed to be comparable to WAW companies with the lowest investment grade bond rating, which is Baa3. This adjustment compensates for the difference between credit quality of the WAW company index and the assumed credit quality of Florida WAW utilities.
- A private placement premium of 50 basis points that reflects the difference in yields on publicly traded debt and privately placed debt, which is illiquid. Investors require a premium for the lack of liquidity of privately placed debt.

After the above adjustments, the resulting cost of equity estimate is included in the average capital structure for the WAW utilities. The cost of equity is determined at a $40 \%$ equity ratio, and the leverage formula is derived. The leverage formula derived using the current methodology with updated financial data is presented on Attachment 1.

## ISSUE 2: Should this docket be closed?

RECOMMENDATION: No. Upon expiration of the protest period, if a timely protest is not received, the Order should become final and effective upon the issuance of a Consummating Order. This docket should remain open to allow staff to monitor the movement in capital costs and to readdress the reasonableness of the leverage formula as conditions warrant, until next year's docket is open. (FUDGE)

STAFF ANALYSIS: Upon expiration of the protest period, if a timely protest is not received, the Order should become final and effective upon the issuance of a Consummating Order. This docket should remain open to allow staff to monitor the movement in capital costs and to readdress the reasonableness of the leverage formula as conditions warrant, until next year's docket is open.

## SUMMARY OF RESULTS

## Leverage Formula Update



Marginal Cost of Investor Capital
Average Water and Wastewater Utility

|  | Weighted <br> Marginal | Marginal |  |
| :--- | :---: | :---: | :---: |
| Capital Component | Ratio |  | Cost Rate |
| Common Equity | $41.32 \%$ | $9.91 \%$ |  |
| Total Debt | $\underline{58.68 \%}$ | $8.99 \% *$ | $4.09 \%$ |
| $100.00 \%$ |  | $5.28 \%$ |  |
|  |  |  | $9.37 \%$ |

A $40 \%$ equity ratio is the floor for calculating the required return on common equity. The return on equity at a $40 \%$ equity ratio $=8.99 \%+0.376 \% .40=9.94 \%$

## Marginal Cost of Investor Capital

Average Water \& Wastewater Utility at $40 \%$ Equity Ratio

|  |  |  | Weighted |
| :---: | :---: | :---: | :---: |
|  |  | Marginal | Marginal |
| Capital Component | Ratio | Cost Rate | Cost Rate |
| Common Equity | 40.00\% | 9.94\% | 3.97\% |
| Total Debt | 60.00\% | 8.99\% | 5.40\% |
|  | 100.00\% |  | 9.37\% |
| Where: Equity Rat | $\begin{aligned} & \text { mon Equi } \\ & y+\text { Long } \end{aligned}$ | mmon Equity <br> Debt + Shor | ferred Debt) |
| * Assumed Baa3 placement prem | March | us a 50 | nt privat |

Source: Moody's Credit Perspectives

DOCKET NO. 000006-WS
DATE: May 25, 2000

COST OF EQUITY FOR WAW INDEX COMPANIES COST OF
Attachment 1
Page 3 of 7
VALUE LINE WAW UTILITY INDUSTRY

2000 Quarter 1 st Value line Edition 9, February

| COMPANY | DIV1 | DIV2 | $\begin{gathered} \mathrm{Va} \\ \text { DIV3 } \end{gathered}$ | e Line DIV4 | Ed. 9-2/04/00 |  | GR1-4 | GR4+ | MARCH |  | AVER-PR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | EPS4 | ROE4 |  |  | HI-PR | LO-PR |  |
| AMERICAN WATER WORKS | 0.94 | 1.01 | 1.08 | 1.15 | 2.30 | 12.00 |  | 1.07 | 1.06 | 23.75 | 18.94 | 21.34 |
| AMERICAN STATES | 1.32 | 1.35 | 1.37 | 1.40 | 2.25 | 11.00 | 1.02 | 1.04 | 31.81 | 26.00 | 28.91 |
| CALIFORNIA WATER SVC | 1.10 | 1.12 | 1.13 | 1.15 | 2.25 | 13.00 | 1.01 | 1.06 | 26.88 | 22.25 | 24.56 |
| E'TOWN | 2.04 | 2.12 | 2.21 | 2.30 | 3.30 | 10.00 | 1.04 | 1.03 | 65.00 | 63.25 | 64.13 |
| PHILADELPHIA | 0.74 | 0.77 | 0.81 | 0.85 | 1.50 | 12.50 | 1.05 | 1.05 | 19.25 | 16.50 | 17.88 |
| UNITED WATER RESOURCES | 0.96 | 0.97 | 0.99 | 1.00 | 1.55 | 12.50 | 1.01 | 1.04 | 34.94 | 34.00 | 34.47 |
| AVERAGE | 1.1833 | 1.2232 | 1.2648 | 1.3083 | 2.1917 |  | 1.0343 | 1.0490 |  |  | 31.8802 |
|  |  |  |  | 1.3724 |  |  |  |  |  |  |  |


| COST OF EQUITY |  | March |  |  |  | Annual |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 8.72\% | Quarter |  |  |  | 8.63\% |  |  |  |  |  |
| 0.2917 | 0.2857 | 0.2798 | 0.2740 | 0.2774 | 0.2716 | 0.2660 | 0.2605 | 0.2638 | 0.2584 | 0.2530 |
| 0.2478 | 0.2510 | 0.2458 | 0.2407 | 0.2357 |  |  |  |  |  |  |
|  |  |  |  | 1.1030 | 1.0497 | 0.9992 | 0.9538 |  |  |  |

### 30.9238

Source: April 2000 S\&P STOCK GUIDE with March Stock

```
$30.92 = March 2000 average stock price less 3%
    flotation costs, or Po(l-fc)
    8.63% == Cost of equity required to match the current
    stock price with the expected cash flows
```

Sources:

1. Stock Prices - S\&P Stock Guide , April 2000 Edition
2. DPS, EPS, ROE - Value Line Edition 9, February 4, 2000.

# Capital Asset Pricing Model Cost of Equity for Water and Wastewater Industry 

```
CAPM analysis formula
K = RF + Beta(MR - RF)
K = Investor's required rate of return
RF = Risk-free rate (Blue Chip forecast for
                                30-year Treasury bond)
Beta = Measure of industry-specific risk
            (Average for WAW utilities followed by
            Value Line)
MR = Market return
9.33% =
Source: Blue Chip Financial Forecasts, April 1, 2000
    Value Screen CD 2.0, April 2000
```

DOCKET NO. 000006-WS
DATE: May 25, 2000

BOND YIELD
DIFFERENTIALS

Attachment
1 Page 6 of

Public Utility Long
Term Bond Yield
Averages
Source: Moody's Credit
Perspectives
Long-Term Corporate Bond Yield
Averages - Avg. Fublic Utility

| 120 M <br> Avera |  |  | 0.0910 |  | 0.0910 |  | 0.0496 |  | 0.0496 |  | 0.0496 |  | 0.0939 |  | 0.0939 |  | 0.0939 |  | 0.0939 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| YEAR | MONTH | Aaa | SPREAD | Aal | SPREAD | Aa2 | SPREAD | Aa3 | SPREAD | A1 | SPREAD | A2 | SPREAD | A3 | SPREAD | Baal | SPREAD | Baa2 | SPREAD | Baa3 |
|  | MAR | 7.87 | 0.06 | 7.93 | 0.06 | 7.99 | 0.10 | 8.09 | 0.10 | 8.18 | 0.10 | 8.28 | 0.04 | 8.32 | 0.04 | 8.36 | 0.04 | 8.40 | 0.04 | 8.44 |
|  | FEB | 7.82 | 0.09 | 7.91 | 0.09 | 7.99 | 0.09 | 8.08 | 0.09 | 8.16 | 0.09 | 8.25 | 0.03 | 8.28 | 0.03 | 8.30 | 0.03 | 8.33 | 0.03 | 8.36 |
| 2000 | JAN | 7.95 | 0.11 | 8.06 | 0.11 | 8.17 | 0.06 | 8.23 | 0.06 | 8.29 | 0.06 | 8.35 | 0.02 | 8.37 | 0.02 | 8.38 | 0.02 | 8.40 | 0.02 | 8.42 |
|  | DEC | 7.74 | 0.13 | 7.87 | 0.13 | 8.00 | 0.05 | 8.05 | 0.05 | 8.09 | 0.05 | 8.14 | 0.05 | 8.19 | 0.05 | 8.23 | 0.05 | 8.28 | 0.05 | 8.33 |
|  | NOV | 7.56 | 0.13 | 7.69 | 0.13 | 7.82 | 0.04 | 7.86 | 0.04 | 7.90 | 0.04 | 7.94 | 0.06 | 8.00 | 0.06 | 8.06 | 0.06 | 8.12 | 0.06 | 8.18 |
|  | OCT | 7.73 | 0.11 | 7.85 | 0.11 | 7.96 | 0.03 | 7.99 | 0.03 | 8.03 | 0.03 | 8.06 | 0.09 | 8.15 | 0.09 | 8.23 | 0.09 | 8.32 | 0.09 | 8.41 |
|  | SEP | 7.55 | 0.14 | 7.69 | 0.14 | 7.82 | 0.04 | 7.86 | 0.04 | 7.89 | 0.04 | 7.93 | 0.09 | 8.02 | 0.09 | 8.10 | 0.09 | 8.19 | 0.09 | 8.28 |
|  | AUG | 7.54 | 0.14 | 7.68 | 0.14 | 7.82 | 0.03 | 7.85 | 0.03 | 7.88 | 0.03 | 7.91 | 0.08 | 7.99 | 0.08 | 8.08 | 0.08 | 8.16 | 0.08 | 8.24 |
|  | JULY | 7.34 | 0.14 | 7.48 | 0.14 | 7.62 | 0.03 | 7.65 | 0.03 | 7.68 | 0.03 | 7.71 | 0.09 | 7.80 | 0.09 | 7.88 | 0.09 | 7.97 | 0.09 | 8.24 8.06 |
|  | JUNE | 7.37 | 0.15 | 7.52 | 0.15 | 7.67 | 0.02 | 7.69 | 0.02 | 7.72 | 0.02 | 7.74 | 0.10 | 7.84 | 0.10 | 7.93 | 0.10 | 8.03 | 0.10 | 8.06 8.13 |
|  | MAY | 7.09 | 0.15 | 7.24 | 0.15 | 7.38 | 0.03 | 7.41 | 0.03 | 7.44 | 0.03 | 7.47 | 0.09 | 7.56 | 0.09 | 7.65 | 0.09 | 7.74 | 0.09 | 7.83 |
|  | APR | 6.80 | 0.16 | 6.96 | 0.16 | 7.11 | 0.04 | 7.15 | 0.04 | 7.18 | 0.04 | 7.22 | 0.10 | 7.32 | 0.10 | 7.41 | 0.10 | 7.51 | 0.10 | 7.61 |
|  | MAR | 6.78 | 0.17 | 6.95 | 0.17 | 7.11 | 0.05 | 7.16 | 0.05 | 7.21 | 0.05 | 7.26 | 0.10 | 7.36 | 0.10 | 7.45 | 0.10 | 7.55 | 0.10 | 7.65 |
|  | FEB | 6.56 | 0.19 | 6.75 | 0.19 | 6.94 | 0.05 | 6.99 | 0.05 | 7.04 | 0.05 | 7.09 | 0.11 | 7.20 | 0.11 | 7.30 | 0.11 | 7.41 | 0.11 | 7.52 |
| 1999 | JAN | 6.41 | 0.21 | 6.62 | 0.21 | 6.82 | 0.05 | 6.87 | 0.05 | 6.92 | 0.05 | 6.97 | 0.11 | 7.08 | 0.11 | 7.19 | 0.11 | 7.30 | 0.11 | 7.41 |
|  | DEC | 6.43 | 0.18 | 6.61 | 0.18 | 6.78 | 0.04 | 6.82 | 0.04 | 6.87 | 0.04 | 6.91 | 0.11 | 7.02 | 0.11 | 7.13 | 0.11 | 7.24 | 0.11 |  |
|  | NOV | 6.59 | 0.15 | 6.74 | 0.15 | 6.89 | 0.05 | 6.94 | 0.05 | 6.98 | 0.05 | 7.03 | 0.09 | 7.12 | 0.09 | 7.22 | 0.09 | 7.31 | 0.09 |  |
|  | OCT | 6.64 | 0.08 | 6.72 | 0.08 | 6.80 | 0.05 | 6.85 | 0.05 | 6.91 | 0.05 | 6.96 | 0.06 | 7.02 | 0.06 | 7.07 | 0.06 | 7.13 | 0.06 | 7.19 |
|  | SEP | 6.66 | 0.06 | 6.72 | 0.06 | 6.78 | 0.05 | 6.83 | 0.05 | 6.88 | 0.05 | 6.93 | 0.07 | 7.00 | 0.07 | 7.06 | 0.07 | 7.13 | 0.07 | 7.20 |
|  | AUG | 6.75 | 0.06 | 6.81 | 0.06 | 6.87 | 0.04 | 6.91 | 0.04 | 6.96 | 0.04 | 7.00 | 0.07 | 7.07 | 0.07 | 7.13 | 0.07 | 7.20 | 0.07 | 7.27 |
|  | JULY | 6.80 | 0.06 | 6.86 | 0.06 | 6.91 | 0.04 | 6.95 | 0.04 | 6.99 | 0.04 | 7.03 | 0.07 | 7.10 | 0.07 | 7.16 | 0.07 | 7.23 | 0.07 | 7.30 |
|  | JUNE | 6.80 | 0.06 | 6.86 | 0.06 | 6.91 | 0.04 | 6.95 | 0.04 | 6.99 | 0.04 | 7.03 | 0.06 | 7.09 | 0.06 | 7.15 | 0.06 | 7.21 | 0.06 | 7.27 |
|  | MAY | 6.94 | 0.04 | 6.98 | 0.04 | 7.02 | 0.05 | 7.07 | 0.05 | 7.11 | 0.05 | 7.16 | 0.06 | 7.22 | 0.06 | 7.28 | 0.06 | 7.34 | 0.06 | 7.40 |
|  | APR | 6.94 | 0.04 | 6.98 | 0.04 | 7.02 | 0.05 | 7.07 | 0.05 | 7.11 | 0.05 | 7.16 | 0.07 | 7.23 | 0.07 | 7.38 | 0.07 | 7.37 | 0.07 | 7.44 |
|  | MAR | 6.96 | 0.04 | 7.00 | 0.04 | 7.04 | 0.04 | 7.08 | 0.04 | 7.12 | 0.04 | 7.16 | 0.07 | 7.23 | 0.07 | 7.30 | 0.07 | 7.37 | 0.07 | 7.44 |
|  | FEB | 6.91 | 0.04 | 6.95 | 0.04 | 6.99 | 0.04 | 7.03 | 0.04 | 7.08 | 0.04 | 7.12 | 0.08 | 7.20 | 0.08 | 7.28 | 0.08 | 7.36 | 0.08 | 7.44 |
| 1998 | JAN | 6.85 | 0.05 | 6.90 | 0.05 | 6.94 | 0.04 | 6.98 | 0.04 | 7.01 | 0.04 | 7.05 | 0.08 | 7.13 | 0.08 | 7.20 | 0.08 | 7.28 | 0.08 | 7.36 |

DOCKET NO. 000006-WS
DATE: May 25, 2000

Attachment 1 Page 7 of 7

## 12/31/99 Equity Ratios of WAW Index Companies

|  | Common Equity <br> (Thousands) | Total Debt <br> (Thousands) | Preferred Equity <br> (Thousands) | Equity Ratio |
| :---: | :---: | :---: | :---: | :---: |
| American States Water Co. | \$158,846.0 | \$188,663.0 | \$2,000.0 | 45.45\% |
| American Water Works | \$1,634,798.0 | \$2,671,316.0 | \$93,811.0 | 37.168 |
| California Water Service Co. | \$177,182.0 | \$172,822.0 | \$3,475.0 | $50.13 \%$ |
| E' Town Water Co. | \$229,233.0 | \$356, 009.0 | \$12,227.0 | 38.37\% |
| Philadelphia Suburban Corp. | \$367,141.0 | \$529,015.0 | \$1,760.0 | 40.898 |
| United Water Resource | \$468,790.0 | \$794,136.0 | \$42,104.0 | 35.928 |
|  |  |  | Average | 41.32\% |

Source: Utilities' December 31, 1999, 4 th quarter -
S.E.C. $10-\mathrm{Qs}$

