

### Davis Wright Tremaine LLP

# ORIGINAL

ANCHORAGE JENN	BELLEVUE	LOS ANGELES AND	NEW	YORK	PORTLAND	SAN	FRANCISCO	SEATTLE	SHANGHAI (202) 973-42	GION, D.C
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January 28, 2008

#### Via Federal Express Overnight Delivery

Ann Cole, Commission Clerk
Florida Public Service Commission
Division of the Commission Clerk and Administrative Services
2540 Shumard Oak Blvd.
Tallahassee, Florida 32399-0850

080069-TX

Re: Application of ATC Outdoor DAS, LLC for Authority to Provide Competitive Local Exchange Telecommunications Service within the State of Florida

Dear Ms. Cole:

CMP COM	Application for Authority to Provide Competitive Local Exchange Telecommunications	Servi	ces
CTR			
ECR	tins Application.		
GCL		ase da	ite-
OPC	stamp this copy and return it to me in the enclosed self-addressed stamped envelope.		
RCA	Please do not hesitate to contact me should you have any questions regarding this	s matte	er.
SCR	Sincerely,		
SGA			
SEC	- Guily Mary	* ** **	
ОТН	N.G. Jennifer Toland	:	
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to Fig	scal for deposit. Fiscal to forward sit information to Records.	:	
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#### FLORIDA PUBLIC SERVICE COMMISSION

#### DIVISION OF COMPETITIVE MARKETS AND ENFORCEMENT

#### **APPLICATION FORM**

for

# AUTHORITY TO PROVIDE COMPETITIVE LOCAL EXCHANGE TELECOMMUNICATIONS COMPANY SERVICE WITHIN THE STATE OF FLORIDA

#### Instructions

- A. This form is used as an application for an original certificate and for approval of sale, assignment or transfer of an existing certificate. In the case of a sale, assignment or transfer, the information provided shall be for the purchaser, assignee or transferee (See Page 8).
- B. Print or type all responses to each item requested in the application. If an item is not applicable, please explain.
- C. Use a separate sheet for each answer which will not fit the allotted space.
- D. Once completed, submit the original and two (2) copies of this form along-with a non-refundable application fee of \$400.00 to:

Florida Public Service Commission
Division of the Commission Clerk and Administrative Services
2540 Shumard Oak Blvd.
Tallahassee, Florida 32399-0850
(850) 413-6770

E. A filing fee of \$400.00 is required for the sale, assignment or transfer of an existing certificate to another company (Chapter 25-24.815, F.A.C.).

- 1 -

F. If you have questions about completing the form, contact:

Florida Public Service Commission Division of Competitive Markets and Enforcement 2540 Shumard Oak Blvd. Tallahassee, Florida 32399-0850 (850) 413-6600

FORM PSC/CMP-8 (01/06) Required by Commission Rule Nos. 25-24.810, and 25-24.815 Note: To complete this interactive form using your computer, use the tab key to navigate between data entry fields.

DOCUMENT NUMBER - DATE

1.	This is an application for (check one):	080069-						
	Original certificate (new company).							
	Approval of transfer of existing certificate: Example, a company purchases an existing company and desires to referrificate of authority rather that apply for a new certificate.							
-	Approval of assignment of existing Certificate: Example company purchases an existing company and desires to retreat certificate of authority and tariff.							
2.	Name of company: ATC Outdoor DAS, LLC							
3.	Name under which applicant will do business (fictitious name, etc.):							
	ATC Outdoor DAS, LLC							
4.	Official mailing address:							
٠	Street/Post Office Box: 116 Huntington Avenue, 11 <sup>th</sup> Floor City: Boston State: MA Zip: 02116	·						
5.	Florida address:							
	Street/Post Office Box: c/o CT Corporation System, 1200 South F City: Plantation State: FL Zip: 33324	Pine Island						
6.	Structure of organization:							
	☐ Individual ☐ Corporation ☐ Foreign Corporation ☐ Foreign Partnersh ☐ General Partnership ☐ Limited Partnersh ☐ Other, Foreign Limited Liability Company	•						

#### 7. If individual, provide:

Name: n/a

Title:

Street/Post Office Box:

City: State: Zip:

Telephone No.:

Fax No.:

E-Mail Address: Website Address:

- 8. <u>If incorporated in Florida</u>, provide proof of authority to operate in Florida. The Florida Secretary of State corporate registration number is: n/a
- 9. If foreign corporation, provide proof of authority to operate in Florida. The Florida Secretary of State corporate registration number is: M0000007482. ATC Outdoor DAS, LLC is a foreign LLC authorized to do business in Florida and duly organized under the laws of Delaware. See Exhibits A and B.

ATC Outdoor DAS, LLC has no officers or directors. SpectraSite Communications, LLC is one of the primary operating subsidiaries of American Tower Corporation. SpectraSite; LLC is the sole member and manager of SpectraSite Communications, LLC. American Tower Corporation is the sole member and manager of SpectraSite, LLC. See Applicant's organizational chart, attached hereto as Exhibit C.

- 10. <u>If using fictitious name (d/b/a)</u>, provide proof of compliance with fictitious name statute (Chapter 865.09, FS) to operate in Florida. The Florida Secretary of State fictitious name registration number is: n/a
- 11. <u>If a limited liability partnership</u>, please proof of registration to operate in Florida. The Florida Secretary of State registration number is: n/a
- **12.** <u>If a partnership</u>, provide name, title and address of all partners and a copy of the partnership agreement.

Name: n/a

Title:

Street/Post Office Box:

City: State: Zip:

Telephone No.:

Fax No.:

FORM PSC/CMP-8 (01/06) Required by Commission Rule Nos. 25-24.810, and 25-24.815 Note: To complete this interactive form using your computer, use the tab key to navigate between data entry fields.

E-Mail Address: Website Address:

- **13.** <u>If a foreign limited partnership,</u> provide proof of compliance with the foreign limited partnership statute (Chapter 620.169, FS), if applicable. The Florida registration number is:
- 14. Provide F.E.I. Number (if applicable): 26-1614744
- 15. Who will serve as liaison to the Commission in regard to the following?
  - (a) The application:

Name: John C. Dodge & Jennifer M. Toland

Title: Regulatory Counsel

Street name & number: 1919 Pennsylvania Avenue, N.W., Suite 200

Post office box: City: Washington

State: D.C. Zip: 20006

Telephone No.: (202) 973-4200

Fax No.: (202) 973-4499

E-Mail Address: johndodge@dwt.com jennifertoland@dwt.com

Website Address: www.dwt.com

(b) Official point of contact for the ongoing operations of the company:

Name: David Pierce

Title: Vice President, New Tower Development & Services Street name & number: 400 Regency Forest Drive, Suite 300

Post office box:

City: Cary State: NC Zip: 27518

Telephone No.: 919-465-6665

Fax No.: 919-466-5564

E-Mail Address: david.pierce@americantower.com

Website Address: www.americantower.com

(c) Complaints/Inquiries from customers:

Name: David Pierce

Title: Vice President, New Tower Development & Services Street/Post Office Box: 400 Regency Forest Drive, Suite 300

City: Cary

FORM PSC/CMP-8 (01/06) Required by Commission Rule Nos. 25-24.810, and 25-24.815 Note: To complete this interactive form using your computer, use the tab key to navigate between data entry fields.

State: NC

Zip: 27518-7723

Telephone No.: 919-465-6665

Fax No.: 919-466-5564

E-Mail Address: david.pierce@americantower.com

Website Address: www.americantower.com

#### 16. List the states in which the applicant:

(a) has operated as a Competitive Local Exchange Telecommunications Company.

None.

(b) has applications pending to be certificated as a Competitive Local Exchange Telecommunications Company.

Applicant is preparing to submit applications for authority to provide service in California, Connecticut, Illinois, Maryland, Massachusetts, Michigan, and the District of Columbia.

(c) is certificated to operate as a Competitive Local Exchange Telecommunications Company.

None.

(d) has been denied authority to operate as a Competitive Local Exchange Telecommunications Company and the circumstances involved.

None.

(e) has had regulatory penalties imposed for violations of telecommunications statutes and the circumstances involved.

None.

(f) has been involved in civil court proceedings with an interexchange carrier, local exchange company or other telecommunications entity, and the circumstances involved.

None.

- **17.** Indicate if any of the officers, directors, or any of the ten largest stockholders have previously been:
  - (a) adjudged bankrupt, mentally incompetent (and not had his or her competency restored), or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings. If so, <u>provide explanation</u>.

N/A

(b) granted or denied a competitive local exchange certificate in the State of Florida (this includes active and canceled competitive local exchange certificates). If yes, provide explanation and list the certificate holder and certificate number.

N/A

(c) an officer, director, partner or stockholder in any other Florida certificated or registered telephone company. If yes, give name of company and relationship. If no longer associated with company, give reason why not.

N/A

#### 18. Submit the following:

- (a) <u>Managerial capability:</u> resumes of employees/officers of the company that would indicate sufficient managerial experiences of each. *Please see Exhibit D.*
- (b) <u>Technical capability:</u> resumes of employees/officers of the company that would indicate sufficient technical experiences or indicate what company has been contracted to conduct technical maintenance. *Please see Exhibit D.*
- (c) <u>Financial Capability:</u> applicant's audited financial statements for the most recent three (3) years. If the applicant does not have audited financial statements, it shall so be stated. Unaudited financial statements should be signed by the applicant's chief executive officer and chief financial officer affirming that the financial statements are true and correct and should include:
  - 1. the balance sheet,
  - 2. income statement, and
  - 3. statement of retained earnings.

#### Please see Exhibit E.

**Note:** This documentation may include, but is not limited to, financial statements, a projected profit and loss statement, credit references, credit bureau reports, and descriptions of business relationships with financial institutions.

#### THIS PAGE MUST BE COMPLETED AND SIGNED

**REGULATORY ASSESSMENT FEE:** I understand that all telephone companies must pay a regulatory assessment fee. Regardless of the gross operating revenue of a company, a minimum annual assessment fee, as defined by the Commission, is required.

**RECEIPT AND UNDERSTANDING OF RULES:** I acknowledge receipt and understanding of the Florida Public Service Commission's rules and orders relating to the provisioning of competitive local exchange telecommunications company (CLEC) service in Florida.

APPLICANT ACKNOWLEDGEMENT: By my signature below, I, the undersigned officer, attest to the accuracy of the information contained in this application and attached documents and that the applicant has the technical expertise, managerial ability, and financial capability to provide competitive local exchange telecommunications company service in the State of Florida. I have read the foregoing and declare that, to the best of my knowledge and belief, the information is true and correct. I attest that I have the authority to sign on behalf of my company and agree to comply, now and in the future, with all applicable Commission rules and orders.

Further, I am aware that, pursuant to Chapter 837.06, Florida Statutes, "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s. 775.082 and s. 775.083."

#### Company Owner or Officer

ATC Outdoor DAS, LLC

By: SpectraSite Communications, LLC, its sole member and manager

By: SpectraSite, LLC, its sole member and manager

By: American Tower Corporation, its sole member and manager

Print Name: Gerard Ainsztein

Title: SVP, DAS Solutions and Acquisitions

Telephone No.: (919) 466-5563

E-Mail Address: gerard.ainsztein@americantower.com

Signature:

Date: /

# CERTIFICATE SALE, TRANSFER, OR ASSIGNMENT STATEMENT

As current holder of Florida Public Service Commission Certificate Number reviewed this application and join in the petitioner's request for a							
☐ sale							
☐ transfer							
assignment							
of the certificate.							
Company Owner or Officer							
Print Name: Title: Street/Post Office Box: City: State: Zip: Telephone No.: Fax No.: E-Mail Address:							
Signature: Date:							

### **EXHIBIT A**

(Applicant's Authorization to Transact Business in the State of Florida)



December 28, 2007

ATC QUTDOOR DAS, LLC 116 HUNTINGTON AVENUE BOSTON, MA 02116 FLORIDA DEPARTMENT OF STATE
Division of Corporations

Qualification documents for ATC OUTDOOR DAS, LLC were filed on December 27, 2007, and assigned document number M07000007482. Please refer to this number whenever corresponding with this office.

Your limited liability company is now qualified and authorized to transact business in Florida as of the file date.

This document was electronically received and filed under FAX audit number H07000306601.

A limited liability company annual report/uniform business report will be due this office between January 1 and May 1 of the year following the calendar year of the file date. A Federal Employer Identification (FEI) number will be required before this report can be filed. If you do not already have an FEI number, please apply NOW with the Internal Revenue by calling 1-800-829-4933 and requesting form SS-4.

Please be aware if the limited liability company address changes, it is the responsibility of the corporation to notify this office.

Should you have any questions regarding this matter, please contact thisoffice at the address given below.

Neysa Culligan
Document Specialist
Registration/Qualification Section
Division of Corporations
Letter Number: 407A00071844

### **EXHIBIT B**

(Applicant's Certificate of Formation)



PAGE .

### The First State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY-"ATC OUTDOOR DAS, LLC" IS DULY
FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD
STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS
OFFICE SHOW, AS OF THE TWENTY-SEVENTH DAY OF DECEMBER, A.D.
2007.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE NOT BEEN ASSESSED TO DATE.

4477813 8300

071365021

You may verify this certificate online at corp.delaware.gov/authver.shtml

Warnet Smila Hindson

Harriet Smith Windsor, Secretary of Sta

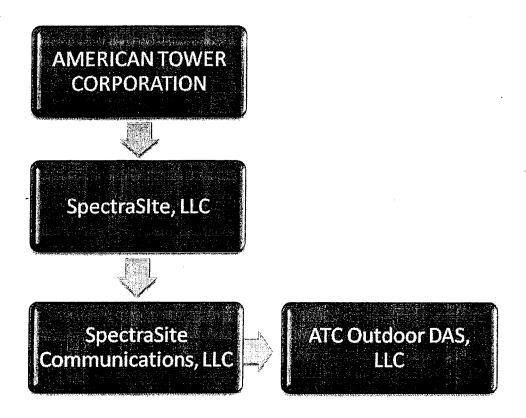
AUTHENTICATION: 6266247

DATE: 12-27-07

### **EXHIBIT C**

(Applicant's Organizational Structure)

### **EXHIBIT C**



### **EXHIBIT D**

(Evidence of Applicant's Managerial and Technical Capability)

#### **GERARD AINSZTEIN**

#### **EXPERIENCE**

#### American Tower Corporation, Cary, NC

2001 – present

#### Senior Vice President - Building Solutions, DAS & Acquisitions

Responsible for the management of American Tower's In-Building DAS and acquisition division.

- P&L responsibility
- Manage engineering, sales, operations, property management, and site operation functions.
- Responsible for evaluating tower portfolios, negotiating purchase agreements and integration of acquired assets.
- captive markets.
- Accountable for forecasting business and market needs, formulating and implementing sales strategies and ensuring customer satisfaction.

#### ECREDIT.COM, Boston, MA

2000 - 2001

#### Director, Leasing Division

Responsible for the management of eCredit.com's leasing division.

- Direct management of national sales team.
- Responsible for generating revenues in the leasing and captive markets.
- Cross accountability for marketing and product development.

#### THE BANCORP GROUP, INC., Southfield, MI

1999-2000

#### President

P&L responsibility for wholly owned bank subsidiary.

- Responsible for forecasting, budgeting, quality improvement, and development of personnel.
- Direct reports included credit, collections, documentation, sales and accounting.
- Responsibilities included development and implementation of company's first comprehensive strategic business plan.
- Implemented company wide employee goal and assessment program.

#### FLEET LEASING CORPORATION, Troy, MI

#### Vice President - Sales

1993-1999

Responsible for +\$300 million in sales, reported directly to president. Forecasting of all sales and gross profit targets.

- Management of 40 member sales force including National Sales Manager, Regional Sales Managers, Direct Marketing, Marketing and Administrative staff. Developed and implemented business plans and commission programs. Set sales quotas, established performance criteria and reporting for quantitative analysis of sales reports.
- Increased originations 20% in part by signing two national vendor programs generating in excess of \$50 million in originations.
- Recruited a diverse group, dramatically strengthening working relations at all functional interfaces.
- Changed sales roles from reactive to strategically prepared, goal and initiative driven.

• Coordinated activities among sales and operations to assure effective communication.

#### $NORWEST\ FINANCIAL\ LEASING,\ Riverside,\ CA$

1988-1993

#### Operations Manager

Responsible for operational and sales support for the western U.S.

- Managed \$35M million portfolio consisting of 9,500 accounts.
- Extensive travel with sales personnel to expand sales base.
- Accountable for a \$2.5 million operating budget, bad debt, customer service, documentation, collections and credit departments.
- Managed staff of 15 employees.

#### NORWEST FINANCIAL, Miami, FL

1985-1988

#### **Branch Manager**

Sales and P&L responsibilities for a consumer loan branch.

- In three years was responsible for increasing annual branch originations from \$1.5 million to \$3 million.
- Branch management of six employees, including a credit manager, credit analyst and four administrative positions.

#### **EDUCATION**

University of Florida

Bachelor of Science in Business Administration - Finance

Graduated with honors - December 1984

#### REFERENCES

Available upon request.

#### **David Jordan Pierce**

3723 Bentley Drive Durham, NC 27707 919.489.8914

#### **EXPERIENCE**

American Tower, Inc.

Cary, NC

### Vice President, Operations - DAS Solutions and Acquisitions Operations

Feb '07 - Present

Lead the cross-functional teams which identify and deploy new DAS systems and complete due diligence for new tower site acquisitions. Evaluate the risks and financial returns of new opportunities. Develop tools and processes to systematically analyze risk and conduct pre-acquisition or pre-deployment due diligence: Provide internal consulting services, including market research and business plan development.

> Analyzed the DAS space and developed the business plan to grow this new business in-house

#### Vice-President, Site Operations and Engineering

Aug '05 - Feb '07

Led the field operations and engineering teams for a top-ten US telecommunications company with \$18B enterprise value and \$1.3B revenue. Responsible for over 200 employees and \$11 million service revenue.

- > Promoted to Vice-President by acquiring company's management, based on demonstrated leadership, organizational and communication skills during the fast-paced merger of American Tower and SpectraSite Communications.
- > Led the successful integration of the site operations and engineering teams, combining the best of excellent customer service and profit-focused cultures.
- > Increased engineering service revenue two fold by expanding service offerings and executing on plan.
- > Improved service cycle time and employee productivity through key process improvements and increased reporting visibility.

#### SpectraSite Communications, Inc.

Cary, NC

#### **Engineering Services Director**

May '04 - July '05

Led Engineering Services department to provide analysis, design, and data quality services. Established goals and directed resources to achieve \$3 million fee revenue generation with a 66% gross margin. Directed team of 3 managers and 21 employees, and controlled a \$2 million budget.

- > Reduced cycle time in half, improved individual productivity and reduced headcount.
- ➤ Led a critical, high-profile project to an on-time, successful completion, involving 70 employees across 8 departments reviewed 6,000 ground leases in 6 days.
  - Selected by CFO to lead this project resulting from the SEC reinterpretation of the accounting treatment of depreciation and long-term ground-lease expenses. SpectraSite had 5 weeks to complete the project and restate financial statements for the previous two years.
- > Prospected new FM translator business for business development
  - Identified potential opportunities, researched prospects, and turned leads over to Sales.
- > Completed SpectraSite Leadership Institute, a joint effort between UNC/Kenan-Flagler Business School and the Center for Creative Leadership.

#### **Collocation Director**

June '02 - May '04

Led South Region Collocation team of 6 collocation project managers. Managed new leasing opportunities from application receipt to completed installation, increasing annual revenue \$21 million during this tenure.

- > Exceeded revenue targets 5 sequential quarters, yielding 41% of new national revenue.
- > Developed employees led nation in productivity, fostered strong customer service culture, and facilitated 2 promotions.
- Developed business optimization tools -- revenue forecast model, NPV model, individual workload model, budget headcount capacity model, and other reporting tools.
- > Awarded production and teamwork honors by Sales Reach awards.
- > Co-led creation of the successful 'project manager' collocation concept

#### **Collocation Special Projects Director**

September '01 - June '02

Identified and implemented business process improvements as internal consultant.

> Conducted feedback sessions with Sales and Collocation departments. Implemented action plans/initiatives to address key issues.

#### Tower Acquisition and Integration Director

September '00 - September '01

Directed document and data incorporation operation for \$1.2 billion acquisition of 3,900 sites from SBC Communications. Responsible for 6 managers and 88 contractors/employees. Controlled \$10 million budget.

- > Incorporated all data and documentation for 3,900 SBC Communications sites in 4 months, over 1 month ahead of schedule.
- > Negotiated two \$6 million survey contracts for acquired sites.

#### Solvay, S.A.

Houston, TX - Vancouver, WA

#### **Production Manager**

August '97- August '00

Managed polyethylene production unit, comprising 7 supervisors and 21 operators. Controlled \$4 million wage and maintenance budgets. Ensured ISO 9000 compliance. Recruited and developed employees.

- > Re-focused floundering production project to successfully resolve all key issues, increasing annual earnings by \$3 million.
- ➤ With team, reduced supervisor headcount by 50% while maintaining key performance goals.
- ➤ Led cross-functional team to analyze plant-wide unplanned power outage and drive corrective actions. Achieved multi-disciplinary support with 80% incident resolution within one year.

#### **Various Engineering Positions**

January '89 - August '97

Bell South, Corporation
LAN Network Administrator (intern)

Atlanta, GA
June '88 - August '88

Outside Plant Engineer (co-op)

January '85 - March '87

IBM, Corporation

January 65 - March 6

Quality Control Engineer/Systems Developer (co-op)

Boulder, CO

January '84 - September '84

#### **EDUCATION**

Master of Science in Electrical Engineering, March 1995

Georgia Institute of Technology

Atlanta, GA

**Bachelor of Science in Electrical Engineering**, Summa Cum Laude, December 1988 Georgia Institute of Technology

Atlanta, GA

#### TRAINING/SKILLS/ACTIVITIES

- > Dale Carnegie Public Speaking
- > Conversational Spanish, Tennis
- > Six Sigma Yellow Belt Certified

Mobile: (919) 345-3412 Office: (919) 467-6700

#### **CURRENT**

#### American Tower Corporation (SpectraSite)— Cary, NC

2003 -Present

#### Vice President - Network Operations

- Lead the design, construction, and operation of over 100 in-building Distributed Antenna Systems (DAS) in 26 states.
- Create, oversee, and deploy a capital budget of over \$15 million dollars annually.
- Manage a group of 15 directors, engineers, and support personnel.

#### **EXPERIENCE**

#### Crown Castle International/ SiteSafe Division - Arlington, Virginia

2001 - 2003

#### Vice President of Network Engineering

- Provide leadership and manage the Engineering Department that includes RF Design, Drive Test, In Building Applications, Tower Engineering, Interference Analysis, and Regulatory Compliance for Crown Castle International's 10,000 tower assets in the United States.
- Provide engineering support for OptiShare and OptiNet shared infrastructure deployments.
- Manage a team of two directors, one manager, twelve engineers and technicians.
- Interface and provide engineering and regulatory services for marketing, site acquisition, construction, asset management, and regulatory groups.
- Provide business case and asset analysis for acquisitions and venture capital funding activities.
- Represent Crown Castle at industry standards forum including TIA.

#### ALLTEL Communications - Little Rock, Arkansas

1995 - 2001

#### <u>Director - Engineering and Network Operations</u>

- Directed wireless engineering and operations.
- Responsible for capital budgeting and capital projects for RF, switching, backhaul, and SS7 network.
- Responsible for design and implementation of capital projects. Projects included new builds, inbuilding applications, switch upgrades, facilities provisioning, microwave, and special projects. Responsible for monitoring and optimizing network quality to meet corporate goals.
- Managed a team of 55 RF and switch engineers, technicians, and support personnel.

#### Director - Wireless Network Planning and Advanced Technology

- Oversaw all aspects of wireless network, research, and planning activities for the Corporation.
- Represented ALLTEL as the Executive Board Member of the CDMA Development Group and the Mobile Wireless Internet Forum (MWIF).
- Responsible for industry standards activity and next generation technology studies.
- Conducted all due diligence activities for mergers and acquisitions including transactions with Verizon and SBC.
- Responsible for planning and implementing all government mandated projects (e.g. CALEA, WLNP, E-911). Author government submissions and coordinate with Washington D.C. council on compliance of mandates.
- Conducted technology trials for WLL and WAP technologies. Developed business case
  And implementation plans in conjunction with marketing and sales groups.
- Vendor relations and contract negotiation. Motorola, NORTEL, Lucent, and Ericsson
- Project managed network evolution implementation plans for migration of wireless network to IP/ATM architecture.
- Developed deployment plans and RF designs for build out of 42 PCS licenses.

#### Staff Manager - RF Engineering

- Network Deployment Manager for Jacksonville, Mobile and Birmingham PCS deployments.
- Project managed RF design, optimization, and acceptance and launch for three PCS markets in 18month schedule. Met all project milestones on time and within budget.
- Completed RF 3-year network plan, CDMA Alternative Vendor Studies, and business plan.
- Represented ALLTEL on CDMA Development Group Steering Committee.
- Ensured the timely introduction of new technologies that provide increased network efficiencies, better service quality, and increased revenue.
- Developed 3 -year capital planning guidelines to be used by ALLTEL market areas.
- Authored the ALLTEL IS-634 (IOS) compliance document.

- Developed specifications, negotiated contracts, and implemented cryogenic filters and smart antennas systems in ALLTEL markets to improve quality and increase revenue.
- Designed and deployed in-building distributed antenna systems for special projects including: ALLTEL stadium in Jacksonville, ALLTEL Arena in Little Rock, and Little Rock Convention Center.
- Developed capital, business, and network models for 800 MHz CDMA deployments in thirteen markets. Project managed CDMA overlays in Little Rock, AR and Charlotte NC including RF design and optimization. Oversaw system performance activities during market launch.
- Developed capital and revenue analysis for AirCell Technology.
- Developed corporate network measurement metrics that linked financial expenditures and revenues to network performance.
- Completed comprehensive six year CDMA Network Evolution Plan that includes technology Evolution, migration to IP based services, coverage, and capacity analysis.
- Researched and planned introduction of new technologies into wireless network.
- Managed field technology trials for CDMA, cryogenic filters, and tower mounted LNA's Developed test plans, evaluation criteria, reporting, and recommendations.
- Represented corporation in standards development bodies including CDPD Forum and the CDMA
  Development Group Steering Committee. Provided contributions to several working groups and
  authored white papers for CDG executive board.

#### Trident Data Systems (Veridian) – San Antonio, Texas Project Manager

1993 - 1995

- Managed design and installation of private telecom networks for U.S. Government and private corporations. Networks included GSM private network and wireless data networks. Managed budget, schedule, and resources.
- Responsible for the research of commercial cellular telephony and SMR systems.
- Lead of team that developed ISM band Spread Spectrum wireless ethernet prototype.

### Lockheed Advanced Development Corporation – Burbank, California F-22 / F-117A Project Engineer

1992 - 1993

- Responsible for the design, budget, schedule and program management for the F-22 ATF Intra-Flight Data Link Radome and UHF antenna system.
- Microwave and RF circuit design using HP-UX based Touchstone and Super Compact.

### Northrop Corporation / B-2 Division - Pico Rivera, California Senior Antenna Research and Design Engineer

1991 - 1992

- Principle Engineer for B-2 Bomber Radar Radome production RF and RCS Testing.
- Coded VAX/VMS based tools to analyze B-2 Radar Radome performance.
- Anechoic Chamber and radar range design and test.
- Low observable antenna design for AVR LF/VLF and ZSR-63 avionics systems.

#### Lockheed Corporation / Fort Worth Division - Fort Worth, Texas

1984 - 1991

#### Associate Engineer, Engineer, Senior Engineer – Antenna Systems

- Engineering Manager for the A-12 Multifunction Antenna System and Avionics.
- Principle antenna designer for several production antenna systems for A-12, F-16, and F/B-111
  military aircraft.
- Avionics system experience with GPS, AF/SATCOM, NAV/SATCOM, TACAN, IFF, VHF/UHF, Radar Altimeter, MLS, GS/Localizer, Marker Beacon, ESM, and Radar systems.

**EDUCATION** 

University of Southern California – M.S. Engineering Management Texas A&M University – B.S. Electrical Engineering University of Texas at Arlington – Graduate coarse work in E.E. (18 hours)

May 1993 May 1984

1985-1987

#### Daniel J. Wojciechowski

Mobile: (919) 345-3412

University of North Carolina – Executive Leadership Program (7 CEU)

PROFESSIONAL

Registered Professional Engineer (Texas)
Member IEEE
Texas A&M University Telecommunications Program

Office: (919) 467-6700

Current
1984- Present
1988 - 2002

Member of Industry Advisory Council on Curriculum

### **Rick Foster**

### Summary of qualifications

Seasoned domestic and international experience in engineering and construction of in-building wireless antenna systems, local loop telecommunications, electrical and electronic security systems programs. Communication technologies deployed include distributed neutral host antenna systems, copper, fiber RF and free space optical wireless systems. This real world experience is coupled with a B.S. in Business Management. Efforts managed and delivered include project management, P/L, cash management, contract administration, design, installation and testing. Responsibilities included complete management of the staff needed to support the total program efforts including engineering and program management. Single project authority has exceeded \$75 million per year. Demonstrable record of profit improvement, increased operational efficiencies and risk avoidance.

## Professional experience

2001 to present American Tower Building Division Cary NC National Director of Deployment

Responsible for engineering coordination and construction of all inbuilding DAS systems in shopping malls and Casinos throughout the US. Responsibilities include coordination of system architecture, installation coordination, owner approval and CAPEX control. Completed projects include 125 malls and 25 Mega Casinos. Developed deployment organization and implemented project controls, contractor procurement and installation standards for all DAS installation efforts. Total CAPEX during this period exceeded 85 million dollars.

1999 to 2001 Allied Riser Communications Dallas, TX Director Outside Plant Services (Alternative Access)

Responsible for all aspects of planning and execution of alternative access. This included outside plant and wireless planning including planning, mapping, cost feasibility, service level requirements and financial considerations. Negotiated and developed 12 city 400 building multi-vendor dark fiber contracts. Evaluated impact of SONET DWDM, ATM and Ethernet connectivity options on the dark fiber rings. Responsibilities also included evaluation and business case preparation of building-to-building wireless connectivity. This technology included RF, Microwave, and Optical. Duties included managing all aspects of planning, budgeting, business case presentations and contract development. Developed installation

budgets and contracts with in-building wireless carriers for deployment of in building wireless antenna systems.

### 1995 to May 1999 Bell Atlantic Federal Integrated Solutions Washington D.C.

#### Program Manager

- CDS Program Germany \$45 million telecommunications infrastructure IDIQ contract with U.S. Army- Initially program would have experienced losses of 12% prior to my managing the program. Gross margins after first complete year of construction activities were in excess of 30%
- GSA Wire & Cable contract CONUS IDIQ infrastructure contract -\$80 million. Work includes interface with regulated services, service provisioning, inside and outside plant activities. In first year of contract operations successfully completed 80+ delivery orders with gross margins exceeding 25%
- Bell Atlantic Federal MVP award July 1998
- Twice nominated for team Federal Systems award

### 1991 - 1995 Baker Construction (Div. of Michael Baker Corp) Dallas, TX.

#### Manager of Operations

- Completed \$20 million in telecommunications infrastructure upgrades in six contracts with USAF. Work included outside & inside plant activities, coordination of connectivity to DMS 100 switch and data base development as well as service provisioning and interface coordination.
- Responsible for restoration of margins in excess of 30%.
- Managed engineering, route development, leased duct acquisition and construction of Metropolitan Area Nodes for MCI Metro installations in central business districts of Dallas and Ft.Worth.

### 1985 – 1991 John D. Keys & Assoc. / Electrical & Special Systems Dallas, TX

#### **Construction Manager**

- One of four selected to manage start up company
- While serving as business development manager company revenues grew from start up to \$50 million yearly in four years
- Managed over \$33 million of concurrent projects
- Served as electronic systems group manager
- Instrumental in notable projects as Meyerson Symphony Center, Ft. Lauderdale Performing Arts Center, Tampa International Airport Security System

### 1975 – 1985 The Howard P Foley Company Dallas, TX. Branch Manager Electrical Construction

- Supported international operations with material procurement, logistical support and construction engineering efforts for contracts totaling over \$60 million.
- Exposed to various responsibilities within the company and developed

broad range of experience in the various aspects of project management and control.

### 1973 – 1975 Ratliff, Purdy & McGuire Consulting Engineer Dallas, TX.

#### **Electrical Designer**

 Initially employed as a draftsman through training progressed and developed as designer of electrical systems for commercial buildings and hospitals.

#### Security clearance

Formerly held DOD Secret Clearance and also served as FSO

#### **Education**

University of North Carolina Kenan Flager Business School

Spectrasite Leadership Institute 2005

University of Phoenix

B.S. Business Management 3.75 GPA

**Abilene Christian University** 

General Studies 3.0 GPA

**Richland Community College** 

Electronics 3.70 GPA

#### Software

Proficient with Word, Excel, Power Point and Visio

### **EXHIBIT E**

(Evidence of Applicant's Financial Capability)

Note: Applicant is a recently formed entity. As evidence of Applicant's financial viability, Applicant submits the audited 2004, 2005 and 2006 Form 10-K financial statements from its parent entity, American Tower Corporation.

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#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 10-K

(Mark One):

Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

For the fiscal year ended December 31, 2006

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

For the transition period from

Commission File Number: 001-14195

#### **American Tower Corporation**

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of Incorporation or Organization) 65-0723837 (I.R.S. Employer Identification No.)

116 Huntington Avenuc Boston, Massachusetts 02116 (Address of principal executive offices)

Telephone Number (617) 375-7500 (Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each Class

Name of exchange on which registered

Class A Common Stock, \$0.01 par value

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

Indicate by check mark if the registrant is a well known seasoned issuer, as defined in Rule 405 of the Securities Act: Yes 🗵 No 🖸

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act: Yes D No Implicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the receiver 12 months for the such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90.

preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes 🗵 No 🗆

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of

registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of the Form 10-K or any amendment to this Form 10-K. 
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer" and

"large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check One):

Large accelerated filer oximes Accelerated filer oximes

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act): Yes 🔲 No 🗵

The aggregate market value of the voting and non-voting common stock held by non-affiliates of the registrant as of June 30, 2006 was approximately \$13.2 billion, based on the closing price of the registrant's Class A Common Stock as reported on the New York Stock Exchange as of the last business day of the registrant's most recently completed second quarter.

As of February 22, 2007, there were 419,988,395 shares of Class A Common Stock outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the definitive proxy statement (the "Definitive Proxy Statement") to be filed with the Securities and Exchange Commission relative to the Company's 2007 Annual Meeting of Stockholders are incorporated by reference into Part III of this Report.

### AMERICAN TOWER CORPORATION AND SUBSIDIARIES INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of American Tower Corporation Boston, Massachusetts

We have audited the accompanying consolidated balance sheets of American Tower Corporation and subsidiaries (the "Company") as of December 31, 2006 and 2005, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2006. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2006 and 2005, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2006, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1 to consolidated financial statements, in 2006 the Company adopted the provisions of Financial Accounting Standards Board (FASB) No. 123R "Share-Based Payment," effective January 1, 2006 and in 2005, the Company adopted FASB Interpretation No. 47, "Accounting for Conditional Asset Retirement Obligations-an interpretation of FASB Statement No. 143," effective December 31, 2005.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2006, based on the criteria established in Internal Control---Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated February 28, 2007 expressed an unqualified opinion on management's assessment of the effectiveness of the Company's internal control over financial reporting.

/s/ DELOITTE & TOUCHE LLP

Boston, Massachusetts February 28, 2007

# AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (In thousands, except share data)

	Decer	nber 31,
••	2006	2005
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 281,264	\$ 112,701
Available-for-sale securities	22,986	34.005
Accounts receivable, net of allowances Prepaid and other current assets	29,368 63.919	36,995
Deferred income taxes	88,485	44,823 31,359
Deletted filebilite taxes	- 60,463	31,339
Total current assets -	486,022	225,878
PROPERTY AND EQUIPMENT, net	3,218,124	3,460,526
GOODWILL	2,189,767	2,142,551
OTHER INTANGIBLE ASSETS, net	1,820,876	2,077,312
DEFERRED INCOME TAXES	482,710	523,293
NOTES RECEIVABLE AND OTHER LONG-TERM ASSETS	415,720	357,294
TOTAL .	\$ 8,613,219	\$ 8,786,854
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	\$ 187,634	\$ 178,951
Accrued interest	41,319	37,850
Current portion of long-term obligations Uncarned revenue	253,907 86,769	162,153 77,655
Olicanted revenue		
Total current liabilities	569,629	456,609
LONG-TERM OBLIGATIONS	3,289,109	3,451,276
OTHER LONG-TERM LIABILITIES	365,974	327,354
Total liabilities	4,224,712	4,235,239
Total Habilinics	4,224,712	4,233,239
COMMITMENTS AND CONTINGENCIES		
MINORITY INTEREST IN SUBSIDIARIES	3,591	9,794
STOCKHOLDERS' EQUITY:		
Preferred Stock: \$.01 par value; 20,000,000 shares authorized; no shares issued or outstanding		
Class A Common Stock: \$.01 par value; 1,000,000,000 shares authorized, 437,792,629 and 415,636,595 shares issued, and	4,378	4 156
424,672,267 and 412,654,855 shares outstanding, respectively Additional paid-in capital	7,502,472	4,156 7.383,320
Accumulated deficit	(2,733,920)	(2,761,404)
Unearned compensation	(2,733,720)	(2,497)
Accumulated other comprehensive income (loss)	16,079	(803)
Treasury stock (13,120,362 and 2,981,740 shares at cost, respectively)	(404,093)	(80,951)
Total stockholders' equity	4,384,916	4,541,821
TOTAL	\$ 8,613,219	\$ 8,786,854

See notes to consolidated financial statements.

# AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data)

	Year Ended December 31			r 31,		
		2006	_	2005		2004
REVENUES:			Ī		_	
Rental and management Network development services	\$	1,294,068 23,317	2	929,762 15,024	\$	684,422 22,238
Total operating revenues		1,317,385	_	944,786		706,660
OPERATING EXPENSES:						,
Costs of operations (exclusive of items shown separately below)		332,246		247,781		195,242
Rental and management Network development services		11,291		8,346		16,220
Depreciation, amortization and accretion		528,051		411,254		329,449
Selling, general, administrative and development expense (including stock-based compensation expense of \$39,502, \$6,597 and \$9,874, respectively)		159,324		108,059		83,094
Impairments, net loss on sale of long-lived assets, restructuring and merger related expense (including stock-based compensation expense of \$9,333 and \$876 in 2005 and 2004, respectively)		2,572		34,232		23,876
Total operating expenses		1,033,484		809,672		647,881
OPERATING INCOME		283,901	_	135,114		58,779
OTHER INCOME (EXPENSE):	_		_			
Interest income, TV Azteca, net of interest expense of \$1,491, \$1,492 and \$1,497, respectively		14,208		14,232		14,316
Interest income		9,002		4,402		4,844
Interest expense		(215,643)		(222,419)		(262,237)
Loss on retirement of long-term obligations Other income (expense)		(27,223) 6,619		(67,110) 227		(138,016) (2,798)
Total other expense		(213,037)	_	(270,668)		(383,891)
INCOME (LOSS) BEFORE INCOME TAXES, MINORITY INTEREST AND INCOME (LOSS) ON EQUITY METHOD						
INVESTMENTS		70,864		(135,554)		(325,112)
Income tax (provision) benefit		(41,768)		(5,714)		83,338
Minority interest in net earnings of subsidiaries Income (loss) on equity method investments		(784) 26		(575) (2,078)		(2,366) (2,915)
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE CUMULATIVE EFFECT OF CHANGE IN	_					
ACCOUNTING PRINCIPLE		28,338		(143,921)	(	(247,055)
LOSS FROM DISCONTINUED OPERATIONS, NET OF INCOME TAX BENEFIT OF \$444, \$1,030 AND \$4,447, RESPECTIVELY		(854)		(1,913)		(8,409)
INCOME (LOSS) BEFORE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE, NET OF INCOME TAX BENEFIT OF \$11,697		27,484	_	(145,834) (35,525)	-	(255,464)
NET INCOME (LOSS)	\$	27,484	\$	(181,359)	\$ (	(255,464)
2.412			•	-	_	
BASIC AND DILUTED INCOME (LOSS) PER COMMON SHARE AMOUNTS: Income (loss) from continuing operations	s	0.06	•	(0.47)	e	(1.10)
Loss from discontinued operations		0.00		(0.01)	J	(0.04)
Cumulative effect of change in accounting principle, net				(0.12)		(
Net income (loss)	\$	0.06	5	(0.60)	\$	(1.14)
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING:	-		_			
BASIC		424,525	_	302,510		224,336
DILUTED		436,217	_	302,510		224,336
	_		_		-	

See notes to consolidated financial statements.

### AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

Years Ended December 31, 2006, 2005, and 2004 (In thousands, except share data)

	Common	Stock	Commo	n Stock	Commo										-
	Class	i A	Clas	is B	Clas	s C	Treasur	Stock		Additional		Accumulated Other		Total	Total
	Issued Shares	Amount	Issued Shares	Amount	Issued Shares	Amount	Shares	Amount	Note Receivable	Paid-in Capital	Uncarned Compensation	Income(Loss)	Deficit	Equity	Income (Loss)
BALANCE, DECEMBER 31, 2003	211,855,658	\$ 2,119	6,969,529	\$ 70	1,224,914	s 12	(145,221)	\$ (4,366)	\$ (6,720)	\$3,963,087			\$ (2,324,581)	\$ 1,629,621	
Share Class Exchanges Stock option activity Issuance of common	8.194,443 6,249,324	. K2 62	(6.969.529)	(70)	(1,224,914)	(12)				52,951			-	53,013	
stock - Stock Purchase Plans ATC Mexico activity ATC South America activity	86,045 3,359,646								6,720	854 41,429 67				854 48,175 67	
Tax benefit from disposition of stock options Net loss										14,501			(255,464)	14.501 (255,464 <u>)</u>	(255,464)
Total comprehe	nsive														\$ (255,464)
toss															
BALANCE, DECEMBER 31, 2004	229,745.116	\$ 2,297		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			(145,221)	\$ (4,366)		\$4,072,881			\$ (2.580,045)	\$ 1,490,767	
Issuance of common stock and assumption of options and warrants-											•				
SpectraSite inerger Plan Stock option activity Issuance of common stock upon	£80,602,481 £86,601,11									3,104,377 76,810				3,106,072 76,921	-
exercise of warrants assume of common	398,412	4								1,778				1,782	
stock -Stock Purchase Plans Treasury stock activity Unearned	50,119	1					(2,836,519)	(76,585)		767				768 (76,585)	
compensation – SpectraSite merger Unearned compensation											\$ (4,861)			(4,861)	
amortization- SpectraSite merger Net change in fair value of cash flow											2,364	<b>4</b> 4033		2,364	(803)
hedges, net of tax 3.25% convertible notes exchanged	4 670 316									55,659		\$ (803)		(803) 55,705	(1003)
for common stock ATC Mexico activity ATC South America activity	4,670,336 159,836	46 2								2.829				2.831 2.026	
Tax benefit from disposition of stock options Net loss										66,193			(181,359)	66,193 (181,359)	(181,359)
Total comprehen loss	sive														<b>S</b> (182,162)
BALANCE, DECEMBER 31, 2005	415.636.595	<b>S</b> 4,156					(2,981,740)	\$ (#0,951)		\$7,383,320	\$ (2.497)	\$ (803)	\$ (2,761,404) 1	4,541,821	
Stock option activity Issuance of common	3,884,812	34								78,610				78,649	
stock upon exercise of warrants Issuance of common	14,532,874	145								220				365	
stock - Stock Purchase Plan Treasury stock activity Unearned	53,210	1				(	10,138,622)	(323.142)		1,329				1,330 (323,142)	
compensation - SpectraSite merger Not change in fair value of cash flow										(2,497)	2,497	6,457		6,457	6,457
hedges, net of tax Net unrealized gain on												168,0		1,447	11/421

available-for-sale securities Net realized gain on available- for sale securities Convertible notes					13.945 (3.520)		13,945 (3,520)	13,945 (3,520)
exchanged for common stock	3,685,138	37		44.039			44.076	
Tax benefit from disposition of stock options Stock option tender				1,359			1.359	
offer accrual for eash payments Net income				(3,90%)		27,484	(3.908) 27,484	27,4%4
Total							_	
comprehen. income	live		 				. s	44.366
BALANCE, DECEMBER 31, 2006	437,7¥2,629 <b>5</b>	4,378	 (13,120,362) \$(404,093)	\$7,502,472	\$ 16,079 \$	(2.733.920) \$	4.384.916	

See notes to consolidated financial statements

# AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

	Year Ended December 31,			
	2006	2005	2004	
CASH FLOWS PROVIDED BY OPERATING ACTIVITIES:				
Net income (loss)	\$ 27,484	\$ (181,359)	\$ (255,464)	
Cumulative effect of change in accounting principle, net		35,525		
Adjustments to reconcile net loss to cash provided by operating activities:				
Depreciation, amortization and accretion	528,051	411,254	329,449	
Non-cash items reported in discontinued operations (primarily depreciation, asset impairments and net				
losses on dispositions)	(444)	(2,145)	3,798	
Non-cash stock-based compensation expense	39,502	15,930	10,750	
Minority interest in net earnings of subsidiaries	784	575	2,366	
(Gain) loss on investments and other non-cash (income) expense	(5,453)	2,078	4,295	
Impairments, net loss on sale of long-lived assets, non-cash restructuring and merger related expense	2,958	19,096	22,254	
Loss on retirement of long-term obligations	27,223	67,110	138,016	
Amortization of deferred financing costs, debt discounts and other non-cash interest	9,719	45,214	72,857	
Provision for losses on accounts receivable	5,175	8,492	17,440	
Deferred income taxes	17,535	(11,029)	(95,614)	
Changes in assets and liabilities, net of acquisitions:				
Accounts receivable	(182)	7,570	1,335	
Prepaid and other assets	(67,815)	(10,331)	(18,665)	
Accounts payable and accrued expenses	(10,620)	(35,120)	(2,146)	
Accrued interest	3,844	(5,641)	(20,268)	
Uncarned revenue	9,114	5,179	(10,990)	
Other long-term liabilities	33,863	24,806	17,287	
Cash provided by operating activities	620,738	397,204	216,700	
CASH FLOWS (USED FOR) PROVIDED BY INVESTING ACTIVITIES:				
Payments for purchase of property and equipment and construction activities	(127,098)	(88,637)	(42,181)	
Payments for acquisitions, net of cash acquired	(14,337)	(7,479)	(33,403)	
Payments for acquisition of minority interests	(22,944)	(7,270)	(3,947)	
Cash acquired from SpectraSite merger, net of transaction costs paid		16,696		
Proceeds from sales of businesses, investments and other long-term assets	35,387	6,881	31,987	
Restricted cash and investments			170,036	
Deposits and investments and other	(120)	(725)	2,328	
Cash (used for) provided by investing activities	(129,112)	(80,534)	124,820	
CASH FLOWS USED FOR FINANCING ACTIVITIES:				
Proceeds from issuance of debt securities and notes payable			1,072,500	
Proceeds from stock options, warrants and stock purchase plans	40,940	65,357	40,556	
Borrowings under credit facilities	242,000	1,543,000	700,000	
Repayment of notes payable, credit facilities and capital leases	(295,760)	(1,949,444)	(2,003,401)	
Purchases of Class A common stock	(306,856)	(68,927)		
Deferred financing costs and other financing activities	(3,387)	(9,512)	(41,083)	
Cash used for financing activities	(323,063)	(419,526)	(231,428)	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	168,563	(102,856)	110,092	
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	112,701	215,557	105,465	
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 281,264	\$ 112,701	\$ 215,557	

See notes to consolidated financial statements.

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#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 10-K

(M	(ark One):	
ìXì		
	For the fiscal year ended December 31, 20	005
	Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.  For the transition period from to  Commission File Number: 001-14195	
	American Tower Corpora (Exact name of registrant as specified in its charter)	tion :
	Delaware	66 0722027
	(State or other jurisdiction of Incorporation or Organization)	65-0723837 (I.R.S. Employer Idenlification No.)
	116 Huntington Avenue	(delimination its.)
	Boston, Massachusetts 02116 (Address of principal executive offices)	
	Telephone Number (617) 375-7500 (Registrant's telephone number, including area code)	
	Securitles registered pursuant to Section 12(b) of	the Act:
	Title of each Class	Name of exchange on which registered
	Class A Common Stock, \$0.01 par value	New York Stock Exchange
	Securities registered pursuant to Section 12(g) of None	the Act:
	Indicate by check mark if the registrant is a well known seasoned issuer, as defined in Rule 405 of the	he Securities Act: Yes 🗵 No 🗆
	Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Secti	on 15(d) of the Act: Yes ■ No 区
preco days	Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section eding 12 months (or for such shorter period that the registrant was required to file such reports), and (2 : Yes 🗵 No 🗆	13 or 15(d) of the Securities Exchange Act of 1934 during th ) has been subject to such filing requirements for the past 90
the ro	Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is negistrant's knowledge, in definitive proxy or information statements incorporated by reference in Part	ot contained herein, and will not be contained, to the best of III of the Form 10-K or any amendment to this Form 10-
"larg	Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a no e accelerated filer" in Rule 12b-2 of the Exchange Act. (Check One):	n-accelerated filer. See definition of "accelerated filer" and
	Large accelerated filer (3) Accelerated filer (3)	Non-accelerated filer
	Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Ex	change Act): Yes □ No 🗵
\$4,80 regist	The aggregate market value of the voting and non-voting common stock held by non-affiliates of the 1,552,860, based on the closing price of the registrant's Class A Common Stock as reported on the Ne rant's most recently completed second quarter.	registrant as of June 30, 2005 was approximately we York Stock Exchange as of the last business day of the
	As of March 9, 2006, there were 419,677,495 shares of Class A Common Stock outstanding.	
	DOCUMENTS INCORPORATED BY REFER	ENCE
2006	Portions of the definitive proxy statement (the "Definitive Proxy Statement") to be filed with the Sec Annual Meeting of Stockholders are incorporated by reference into Part III of this Report.	urities and Exchange Commission relative to the Company's

### AMERICAN TOWER CORPORATION INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of American Tower Corporation Boston, Massachusetts

We have audited the accompanying consolidated balance sheets of American Tower Corporation and subsidiaries (the "Company") as of December 31, 2005 and 2004, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2005. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2005 and 2004, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2005, in conformity with accounting principles generally accepted in the United States of America.

As discussed in note 1 to the accompanying consolidated financial statements, in 2005 the Company adopted the provisions of Financial Accounting Standards Board (FASB) Interpretation No. 47, "Accounting for Conditional Asset Retirement Obligations—an interpretation of FASB Statement No. 143," effective December 31, 2005.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2005, based on the criteria established in *Internal Control--Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 14, 2006 expressed an unqualified opinion on management's assessment of the effectiveness of the Company's internal control over financial reporting and an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ DELOITTE & TOUCHE LLP

Boston, Massachusetts March 14, 2006

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## AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (In thousands, except share data)

	Decem	nber 31,
••	3005	2004
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 112,701	\$ 215,557
Accounts receivable, net of allowances	36,995	38,634
Prepaid and other current assets	44,823	45,367
Deferred income taxes	31,359	6,090
Assets held for sale		3,389
Total current assets	225,878	309,037
PROPERTY AND EQUIPMENT, not	3,460,526	2,273,356
GOODWILL	2,142,551	592,683
OTHER INTANGIBLE ASSETS, net	2,077,312	985,303
DEFERRED INCOME TAXES	504,659	633,814
NOTES RECEIVABLE AND OTHER LONG-TERM ASSETS	357,294	291,779
TOTAL	\$ 8,768,220	\$ 5,085,972
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	\$ 175,558	\$ 121,672
Accrued interest	37,850	39,466
Current portion of long-term obligations	162,153	138,386
Unearmed revenue	77,655	32,681
Total current liabilities	453,216	332,205
LONG-TERM OBLIGATIONS	3,451,276	3,155,228
OTHER LONG-TERM LIABILITIES	327,354	121,505
Total liabilities	4,231,846	3,608,938
COMMITMENTS AND CONTINGENCIES		
MINORITY INTEREST IN SUBSIDIARIES	9,794	6,081
STOCKHOLDERS' EQUITY:  Preferred Stock: \$.01 par value; 20,000,000 shares authorized; no shares issued or outstanding		
Class A Common Stock: 5.01 par value; 1,000,000,000 and 500,000,000 shares authorized, 415,636,595 and 229,745,116		
shares issued, and 412,654,855 and 229,599,895 shares outstanding, respectively	4,156	2,297
Class C Common Stock: \$.01 par value; 0 and 10,000,000 shares authorized, respectively; no shares issued or outstanding	1,130	2,2,7
Additional paid-in capital	7,317,668	4,012,425
Accumulated deficit	(2,710,993)	(2,539,403)
Unearmed compensation	(2,497)	(-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Accumulated other comprehensive loss	(803)	
Treasury stock (2,981,740 and 145,221 shares at cost)	(80,951)	(4,366)
Total stockholders' equity	4,526,580	1,470,953
TOTAL	\$ 8,768,220	\$ 5,085,972

## AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data)

	Y	ear Ended December	31,
	2005	2004	2003
REVENUES:			
Rental and management Network development services	\$ 929,762 15,024	\$ 684,422 22,238	\$ 619,697 12,796
Total operating revenues	944,786	706,660	632,493
OPERATING EXPENSES:			
Rental and management	306,148	237,312	236,680
Network development services	11,981	18,801	9,493
Depreciation, amortization and accretion Corporate general, administrative and development expense	411,254 37,977	329,449 27.468	330,414 26,867
Impairments, net loss on sale of long-lived assets, restructuring and merger related expense	34,232	23,876.	31,656
Total operating expenses	801,592	636,906	635,110
OPERATING INCOME (LOSS) FROM CONTINUING OPERATIONS	143,194	69,754	(2,617)
OTHER INCOME (EXPENSE):			
Interest income, TV Azteca, net of interest expense of \$1,492, \$1,497, and \$1,496, respectively	14,232	14.316	14,222
Interest income	4,402	4,844	5,255
Interest expense	(222,419)	(262,237)	(279,783)
Loss on retirement of long-term obligations	(67,110)	(138,016)	(46,197)
Other income (expense)	227	(2,798)	(8,598)
Total other expense	(270,668)	(383,891)	(315,101)
LOSS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES, MINORITY INTEREST AND LOSS ON			
EQUITY METHOD INVESTMENTS	(127,474)	(314,137)	(317,718)
Income tax (provision) benefit Minority interest in net earnings of subsidiaries	(4,003) (575)	80,176 (2,366)	77,796 (3,703)
Loss on equity method investments	(2,078)	(2,915)	(21,221)
		(2,575)	
LOSS FROM CONTINUING OPERATIONS BEFORE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE	(134,130)	(239,242)	(264,846)
LOSS FROM DISCONTINUED OPERATIONS, NET OF INCOME TAX BENEFIT OF \$1,042, \$4,438 AND	(154,150)	(237,242)	(204,840)
\$11,747, RESPECTIVELY	(1,935)	(8,345)	(60,475)
LOSS BEFORE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE	(136,065)	(247,587)	(325,321)
CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE, NET OF INCOME TAX BENEFIT OF \$11,697	(35,525)		
NET LOSS	\$ (171,590)	\$ (247,587)	\$ (325,321)
BASIC AND DILUTED LOSS PER COMMON SHARE AMOUNTS:			
Loss from continuing operations	\$ (0.44)	\$ (1.07)	\$ (1.27)
Loss from discontinued operations	(0.01)	(0.03)	(0.29)
Cumulative effect of change in accounting principle, net	(0.12)		
NET LOSS PER COMMON SHARE	\$ (0.57)	\$ (1.10)	\$ (1.56)
WEIGHTED A VERAGE COMMON SHARES OUTSTANDING	302,510	224,336	208,098

## AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

Years Ended December 31, 2005, 2004, and 2003 (In thousands, except share data)

	Common	Stock	Сотто	n Stock	Commo	n Stock												
	Class	A	Clas	s B	Clas	s c •	Treasur	y Stock				Acc	umula Other	ted		Total		Total
	Issued Shares	Amount	Issued Shares	Amouni	tssued Shares	Amount	Shares	Amount	Note Receivable	Additional Paid-in Capital	Unearned Compensation	Comp	Loss	sive	Accumulated S Deficit	Equity	Comp	Loss
BÁLANCE. JANUARY I. 2003	185,643,625	5 1,856	7,917,070	\$ 79	2,267.813	\$ 23	(144,597	5 (4,340)	\$ (6,720)	\$3,642,019		s	_ (3	5,564).	\$ (1,966,495)\$	1,660,858		
Issurance of common stock - August offering	14,260,000	143								120,200					-	120,343		
2,25% convertible notes exchanged for common stock	8,415,984	84								X6,045			•			86,129		
12.25% Senior Subordinated Notes - Warrants Issuance of common										52,525						52,525		
Stock - Employee Slock Purchase	200 202	2								959						961		-
Plin Share Class	200,287	20	(947,541)	1 (9)	(1.042.899)	(11)										7,873		
Exchanges Stock option activity Treasury stock activity	1,345,322	14	<b>(</b> ,	, ,,,,			(624	) (26)		7,859						(26)		
Net change in fair value of cash flow hedges, net of tax Reclassification adjustment for realized losses on derivative										•				(329)		(329)	) \$	(329)
immuments, net of													•	5,893		5,843		5,893
Tax benefit of stock options										1,272					(323,321)	(325,321		(325,324)
Net loss															(22.11.2.7	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Total comprehens loss	sive																\$	(3)19,757)
BALANCE. DECEMBER 31, 2003	211,855,658	\$ 2,119	6,969,529	\$ 70	1,224,914	\$ 12	(145,221	\$ [4,366]	\$ (6,720)	\$3,910,879					5 (2,291,816) \$	1,610,178		
Share Class Exchanges Slock option activity Issuance of common	8,194,443 6,249,324	¥2 62.	(6,969,529)	) (70)	) (1,224,9 F4)	(12)				43,004	ı					43,066		
stock • Stock Purchase Plans ATC Mexico activity ATC South America	86,045 3,359,646	34							6,720	#54 41,421						854 48,175 67		
activity Tax benefit of stock										16,200						16,200		
options										111,201	,				(247,587)	(247,587		(247,587)
Net loss															, ,	•	_	
Total comprehens loss	sive																<u>s</u>	(247.587)
BALANCE, DECEMBER 31, 2004	229,745.116	\$ 2,297					(145,221	) \$ (4,366	'_ <del></del>	\$4,012,425	3				\$ (2,539,403) \$	1,470,953		
Issuance of common stock and assumption of options and warrants - Spectra Site merger	169,506,083	1,695								3,104,377 70,247						3,106.072 70,358		
Stock option activity Issuance of common stock upon exercise of	11,106,693	111								1,775						1_7×2		
warrants Issuance of common	398,412	4																
stock - Stock Purchase Plans Treasury stock activity	50,119	t					(2.836,519	) (76.585)	ı	767	7					768 (76,585		
Unearmed compensation - SpeciraSite meiger Unearmed compensation											(AR,F) 2	1)				(4,46)	3	

amortization - SpectraSite merger	;				2,364		2,364	
Net change in fair value of cash flow hedges, net of fax						(803)	(803)	(803)
3.25% convertible notes exchanged for common stock ATC Mexico activity	4,670,336 159,836	16 2		55,659 2,829			55,705 2,831	
ATC South America	7			2,026			2.026	
Tax benefit of stock options				67,560			67,560	
·						(171.59)	)) (171,590)	(171,590)
Total comprehensi loss	ve						ss	(172,393)
BALANCE, DECEMBER JI. 2005	415,636,595%	4,156	(2,981,740) \$(80,95	1) \$7.317,668 \$	(2,497) \$	(803) \$ (2,710,99)	3) \$ 4,526,580	
			 See notes to consolidate	ed financial statements.		_		

## AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

·	Year Ended December 31		•	
	2005	2004	2003	
CASH FLOWS PROVIDED BY OPERATING ACTIVITIES:				
Nei loss	\$ (171,590)	\$ (247,587)	\$ (325,321)	
Cumulative effect of change in accounting principle, net	35,525			
Adjustments to reconcile net loss to cash provided by operating activities:				
Depreciation, amortization and accretion	411,254	329,449	330,414	
Non-cash items reported in discontinued operations (primarily depreciation, asset impairments and not				
losses on dispositions)	(2,111)	3,725	53,043	
Minority interest in net earnings of subsidiaries	575	2,366	3,703	
Loss on investments and other non-cash expense	2,078	4,295	20,525	
Impairments, net loss on sale of long-lived assets, non-cash restructuring and merger related expense	26,065	23,130	29,400	
Loss on retirement of long-term obligations	67,110	138,016	46,197	
Amortization of deferred financing costs, debt discounts and other non-cash interest	45,214	72,857	75,595	
Amortization of deferred compensation	2,364			
Provision for losses on accounts receivable	8,492	17,440	21,940	
Deferred income taxes	(12,752)	(92,443)	(77,796)	
Changes in assets and liabilities, net of acquisitions:				
Accounts receivable	7,570	1,335	(3,649)	
Prepaid and other assets	(10,331)	(18,665)	(11,908)	
Accounts payable and accrued expenses	(36,603)	(3,247)	312	
Accrued interest	(5,641)	(20,268)	(4,363)	
Unearned revenue	5,179	(10,990)	(3,139)	
Other long-term liabilities	24,806	17,287	1,433	
Cash provided by operating activities	397,204	216,700	156,386	
CASH FLOWS (USED FOR) PROVIDED BY INVESTING ACTIVITIES:				
Payments for purchase of property and equipment and construction activities	(88,637)	(42,181)	(61,608)	
Payments for acquisitions, net of cash acquired	(7,479)	(33,403)	(95,077)	
Payments for acquisition of Mexico minority interest	(7,270)	(3,947)	(93,077)	
Proceeds from notes receivable, net	(1,270)	(3,747)	6,946	
Cash acquired from SpectraSite merger, net of transaction costs paid	16,696		0,740	
Proceeds from sales of businesses and other long-term assets	6,881	31,987	110,753	
Restricted cash and investments	0,001	170,036	(170,036)	
Deposits and investments and other	(725)	2,328	(17,024)	
			(17,024)	
Cash (used for) provided by investing activities	(80,534)	124,820	(226,046)	
CASH FLOWS (USED FOR) PROVIDED BY FINANCING ACTIVITIES:				
Proceeds from issuance of debt securities and notes payable		1,072,500	1,032,384	
Net proceeds from equity offerings, stock options, warrants and stock purchase plans	65,357	40,556	126,847	
Borrowings under credit facilities	1,543,000	700,000	120,0 77	
Repayment of notes payable, credit facilities and capital leases	(1,949,444)	(2,003,401)	(1,071,956)	
Purchases of Class A common stock	(68,927)	(2,005, 101)	(1,071,220)	
Deferred financing costs and other financing activities	(9,512)	(41,083)	(39,442)	
Cash (used for) provided by financing activities	(419,526)	(231,428)	47,833	
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(102.856)	110.002	431 1105	
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	(102,856) 215,557	110,092 105,465	(21,827) 127,292	
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 112,701	\$ 215,557	\$ 105,465	

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 10-K

(Mar	

- Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.
  For the fiscal year ended December 31, 2004
- Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.
  For the transition period from to

Commission File Number: 001-14195

#### **American Tower Corporation**

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of Incorporation or Organization) 65-0723837 (I.R.S. Employer Identification No.)

116 Huntington Avenue Boston, Massachusetts 02116 (Address of principal executive offices)

Telephone Number (617) 375-7500 (Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each Class

Name of exchange on which registered

Class A Common Stock, \$0.01 par value

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes 🗵 No 🗆

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of the Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act); Yes 🗵 No 🛘

The aggregate market value of the voting and non-voting common stock held by non-affiliates of the registrant as of June 30, 2004 was approximately \$3,349,427,403, based on the closing price of the registrant's Class A Common Stock as reported on the New York Stock Exchange as of the last business day of the registrant's most recently completed second quarter.

As of March 18, 2005, there were 230,604,932 shares of Class A Common Stock outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the definitive proxy statement (the "Definitive Proxy Statement") to be filed with the Securities and Exchange Commission relative to the Company's 2005 Annual Meeting of Stockholders are incorporated by reference into Part III of this Report.

## AMERICAN TOWER CORPORATION INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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#### REPORT OF INDEPENDENT REGISTERE D PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of American Tower Corporation

We have audited the accompanying consolidated balance sheets of American Tower Corporation and subsidiaries (the "Company") as of December 31, 2004 and 2003, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2004. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of American Tower Corporation and subsidiaries as of December 31, 2004 and 2003, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2004, in conformity with accounting principles generally accepted in the United States of America.

As discussed in notes 1 and 4 to the consolidated financial statements, in 2002 the Company adopted Statement of Financial Accounting Standard No. 142, "Goodwill and Other Intangible Assets."

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2004, based on the criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 29, 2005 expressed an unqualified opinion on management's assessment of the effectiveness of the Company's internal control over financial reporting and an adverse opinion on the effectiveness of the Company's internal control over financial reporting because of a material weakness.

/s/ DELOITTE & TOUCHE LLP

Boston, Massachusetts March 29, 2005

## AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS December 31, 2004 and 2003 (In thousands, except share data)

	2004				2003
ASSETS			. *	* .	. 5.
CURRENT ASSETS:  Cash and cash equivalents	\$ 	215,557		· 's	105,465
Restricted cash and investments					170,036
Accounts receivable, net of allowances		38,634	· · · · .		57,735
Prepaid and other current assets		45,367			51,644
Deferred income taxes Assets held for sale	 · **	6,090 3,389			14,122 17,651
Total current assets	 entroperologie	309,037			416,653
PROPERTY AND EQUIPMENT, net OTHER INTANGIBLE		2,273,356			2,483,324
ASSETS, net GOODWILL DEFERRED INCOME TAXES	A TAV A羅 TA	985,303 592,683 633,814	ar la mil	The state of the s	1,019,749 592,683 502,737
NOTES RECEIVABLE AND OTHER LONG-TERM ASSETS		291,779			275,508
TOTAL	\$	5,085,972	1	\$.	5,290,654
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES:					
Accounts payable and accrued expenses Accrued interest	\$	121,672 39,466		\$	10 <b>7,</b> 557 59,734
Current portion of long-term obligations Uncarned revenue Liabilities held for sale		138,386 32,681			76,627 41,449 9,910
Total current liabilities		332,205			295,277
LONG-TERM OBLIGATIONS		3,155,228			3,283,104
OTHER LONG-TERM LIABILITIES		121,505			83,496
Total liabilities	 	3,608,938			3,661,877
COMMITMENTS AND CONTINGENCIES					
MINORITY INTEREST IN SUBSIDIARIES STOCKHOLDERS' EQUITY: Preferred Stock: \$.01 par value: 20,000,000 shares authorized; no shares issued or outstanding Class A Common Stock: \$.01 par value: 500,000,000 shares authorized; 229,745,116 and		6,081			1 <b>8</b> ,599
211,855,658 shares issued, 229,599,895 and 211,710,437 shares outstanding, respectively Class B Common Stock: \$.01 par value; 0 and		2,297			2,119 70

(3).25/	respectively         12           Additional paid-in capital         4,012,425         3,910,879           Accumulated deficit         (2,539,403)         (2,291,816)           Note receivable         (6,720)	shares authorized; 0 and 1,224,914 shares issued and outstanding, respectively Additional paid-in capital Accumulated deficit Note receivable  shares authorized; 0 and 1,224,914 shares issued 3,10,379 4,012,425 3,910,379 (2,291,816) (6,720)	
Treasury stock (145,221	Tespectively	shares authorized; 0 and 1,224,914 shares issued and outstanding, respectively Additional paid-in capital 4,012,425 3,910,879 Accumulated deficit (2,539,403) (2,291,816) Note receivable (6,720) Treasury stock (145,221	그 그 그 그 그 그 그 그 그 그 그 그 그 그 이 이 이 이 이 이
(3):20/	Tespectively	shares authorized; 0 and 1,224,914 shares issued and outstanding, respectively Additional paid-in capital Accumulated deficit Note receivable Treasury stock (145,221	
	respectively 12 Additional paid-in capital 4.012,425 3,910,879	shares authorized; 0 and 1,224,914 shares issued and outstanding, respectively Additional paid-in capital 4,012,425 3,910,379	
par value: 10,000,000 shares authorized; 0 and 1,224,914 shares issued		respectively	
respectively Additional paid-in capital Accumulated deficit	shares authorized; 0 and 1,224,914 shares issued	Class C Common Stock: \$.01	

## AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS Years Ended December 31, 2004, 2003, and 2002 (In thousands, except per share data)

	2004	2003		2002
REVENUES: Rental and management Network development services	\$ 684.422 22,238	\$ 619,697 12,796	\$	544,906 32,888
Total operating revenues	706,660	632,493	٠.	577,794
OPERATING EXPENSES: Rental and			: -	
management Network development services	237,312 18,801	236,680 9,493		242,801 29,214
Depreciation, amortization and accretion Corporate general, administrative	329,449	330,414		327,665
and development expense Impairments, net loss on sale of long-lived assets	27,468	26,867		30,229
and restructuring expense	23.876	31,656		101,372
Total operating expenses	636,906	635,110		731;281
OPERATING INCOME (LOSS) FROM CONTINUING OPERATIONS	69,754	(2,617)		(153,487)
OTHER INCOME (EXPENSE): Interest income, TV Azteca, net of interest expense of \$1,497, \$1,496 and \$1,494,			_	
respectively Interest income Interest expense Loss on retirement	14,316 4,844 (262,237)	14,222 5,255 (279,783)		13,938 3,496 (254,345)
of long-term obligations Other expense	(138,016) (2,798)	(46,197) (8,598)		(8,869) (7,004)
Total other expense	(383;891)	(315,101)		(252,784)
LOSS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES, MINORITY INTEREST AND LOSS ON EQUITY METHOD INVESTMENTS Income tax benefit	(314,137) 80,176	(317,718)	-	(406,271)
Minority interest in	(2,366)	77,796 (3,703)		81,141 (2,118)

Source: AMERICAN TOWER CORP , 10-K, March 30, 2005

net earnings of subsidiaries Loss on equity method investments	(2.915)	 (21,221)		(18.555)
I.OSS FROM CONTINUING OPERATIONS BEFORE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE LOSS FROM DISCONTINUED OPERATIONS, NET OF INCOME TAX BENEFIT OF \$4,438,	(239,242)	(264,846)		(345,803))
\$11,747 AND \$28,363, RESPECTIVELY	(8,345)	 (60,475)		(255,119)
LOSS BEFORE CUMULATIVE EFFECT OF CHANGEIN ACCOUNTING PRINCIPLE	(247,587).	(325,321)		(600.922)
CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE, NET OF INCOME TAX BENEFIT OF \$14,438				(562,618)
NET LOSS	\$ (247,587)	\$ (325,321)	\$	(1,163,540)
BASIC AND DILUTED LOSS PER COMMON SHARE AMOUNTS: Loss from continuing operations before cumulative effect of change in accounting principle	\$ (1.07)	\$ (1.27)	S	(1.77)
Loss from discontinued operations Cumulative effect of change in accounting principle	(0.03)	(0.29)		(1.30)
NET LOSS PER COMMON SHARE	\$ (1.10)	\$ (1.56)	\$	(5.95)
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING	224,336	208,098		195,454

# AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY Years Ended December 31, 2004, 2003, and 2002 (In thousands, except share data)

	Class		Clas	s B	Clas	ıs C	Treasu	ry Stock				_		
	Issued Shares	Amount	issued Shares	Amount	Issued Shares	Amount		Amount	Note Receivable	Additional Paid-in Capital	Accumulated Other Compre- hensive Income	Accumulated Deficit	Total Stockholders' Equity	Total Comprehensive Loss
LANCE. JANUARY 1, 2002 Jance of Common	185,162,631	\$ 1,851	8,001,769	\$ 80	2,267,813	\$ 23	(144,597)	\$ (4,340)	\$ (6,720)	\$ 3,639,510	) <b>\$</b> (16,057)	\$ (802,955)	2,811,392	
stock - Employee Stock Purchase Plan e Class	396,295	1			#34, F					2,50	<b>)</b>	414 (174	2,513	e ac wiletiile
Exchanges thange in hir value of ash flow	84,699	ı	(84,699)	· (t)			".			Trains				
dges, net tox saffication ljustinont r realized											(9.138)		(9.138)	
ises on ny stive itruments, n of tax n						,	** .				19,527		19,327	19,527
rency nsintion usiment											104	(1,163,540)	(1,163,540)	104 (1:163,540
Total compr loss	chensive									a a	:			\$ (t.153;047
NCE, CEMBER 2002	185,643.625	\$ 1.856	7,917,070	¥ 79	2,267,X13	s 23	(144,597)	\$ (4,340)	<b>s</b> (6,720)	s 3.642.015	) <b>\$</b> (3.564) :	\$ (4.966;495) \$	1,660.85%	
nnion .														
ek - igusi ering nvertible	14,260,000	143								120,200	)		120,343	•
s anged onimon C Senior	8,415,984	я4								86,043	i		86,129	
rdinated s - onus of non										52,525			52,525	1 *
loyee : rasc	200,287	2								959	•		961	
nss ianges	1,990,440	20	(947,541)	(9)	(1.(42,899)	(11)								
ption vity v stock saction nge in	1,345,322	14					(624)	(26)		7,×5U	,		7,873 (26)	
value of How ges. net Incation											(529)		(329)	
ustment realized tes on ivative														
oments, f tax fet of											5,893		5.893	5,893
on <b>s</b>										1,272		(325,321)	(325.321)	(325.321)
•														

31, 2003		
Share Class 8,194,445 82 (6,969,529) (70) (1,224,914) (12)		
Stock option activity 6,249,324 62	43,004	13,066
spanica comition stock - Stock Purchase Plins, \$6,045	1844 1844	854
ATC Mexico activity 3,359,646 34 ATC South America activity Tax benefit of	6.726 41.421	48.175 67
stock oplions Net loss	16,200	16,200 (247,587)
Total comprehensive loss	(247,587)	(247,587) \$ (247,587)
BALANCE DECEMBER (1/45,221) \$ (4/366)	\$ 4,0(24)25 \$ (2,359,493) \$	1,470,953

# AMERICAN TOWER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS Years Ended December 31, 2004, 2003, and 2002 (In thousands)

	2004	2003	2002
CASH FLOWS  PROVIDED BY OPERATING ACTIVITIES: Net loss \$ Adjustments to reconcile net loss to cash provided by operating activities: Cumulative effect of change in accounting	(247,587)	\$ (325,321)	\$ (1,163,540)
principle, net net Depreciation, amortization and accretion Non-cash items reported in discontinued operations (primarily depreciation, asset impairments	329,449	330,414	562,618 327,665
and net losses on dispositions) Minority interest in net carnings of	3,725	53,043	266,817
subsidiaries Loss on investments and other non-cash expense Impairments,	2,366 4,295	3,703 20,525	2,118 20,236
net loss on sale of long-lived assets and non-cash restructuring expense	23,130	29,400	90,734
retirement of long-term obligations Amortization of deferred financing costs, debt discounts	138,016	46,197	8,869
and other non-cash interest Provision for losses on	72,857	75,595	18,166
accounts receivable	17,440 (92,443)	21,940 (77,796)	15,654 (84,288)

Source: AMERICAN TOWER CORP , 10-K, March 30, 2005

Deferred income taxes Changes in assets	· Park		en e	
and liabilities, net of acquisitions: Accounts receivable Prepaid and	, 1,335	(3,64 <b>9</b> )		23,621
other assets Accounts payable and accrued	(18,665)	(11,908)		28,989
expenses Accrued interest Unearned revenue	(3,247) (20,268) (10,990)	(4,363) (3,139)	B. 医多数 1000 多斯尔	(26,124) 4,647 (5,684)
Other long-term liabilities	17,287	1,433		14,60
Cash provided by operating activities	216,700	156,386		105,149
CASH FLOWS USED FOR INVESTING ACTIVITIES Payments for purchase of property and				
cquipment and construction activities Payments for acquisitions, net of cash acquired Payments for	(42,181) (33,403)	(61,608) (95,077)		(180,497) (56,361)
acquisition of Mexico minority interest Proceeds from (advances of) notes receivable,	(3,947)			
net Proceeds from sales of businesses and other long-term	·	6,946		5,068
assets Distributions to minority interest Deposits and investments	31,987 (456) 2,784	(10,753 (671) (16,353)		(488)
Cash used for investing activities	(45,216)	(56,010)		(115,257)
CASH FLOWS (USED FOR) PROVIDED BY FINANCING ACTIVITIES: Proceeds from issuance of debt				4 <u></u>
securities and notes payable Net proceeds from equity offerings, stock options and stock	1.072,500	1,032,384		
and stock purchase plans Borrowings under credit facility Repayment of notes payable, credit facility and capital	40,556 700,000 (2,003,401)	126,847 (1,071,956)		1,305 160,000 (148,270)

leases Restricted cash Deferred financing costs and other	170,036	(170,036)	94,071
financing activities	(41,083)	(39,442)	(5,664)
Cash (used for) provided by financing activities	(61,392)	(122,203)	101,442
NET INCREASE  *(DECREASE) IN  CASH AND CASH  EQUIVALENTS  CASH AND CASH  EQUIVALENTS,	110,092	(21,827)	91,334
BEGINNING OF YEAR	105,465	127,292	35,958
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 21 <i>5,5</i> 57	s 105,465 s	127,292