

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

PETITION FOR INCREASE IN RATES DOCKET NO. 080677-EI
BY FLORIDA POWER & LIGHT COMPANY.

2009 DEPRECIATION AND DISMANTLEMENT DOCKET NO. 090130-EI
STUDY BY FLORIDA POWER & LIGHT
COMPANY.

VOLUME 2

Pages 121 through 266

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PROCEEDINGS: HEARING

COMMISSIONERS
PARTICIPATING:

CHAIRMAN MATTHEW M. CARTER, II
COMMISSIONER LISA POLAK EDGAR
COMMISSIONER KATRINA J. McMURRIAN
COMMISSIONER NANCY ARGENZIANO
COMMISSIONER NATHAN A. SKOP

DATE: Monday, August 24, 2009

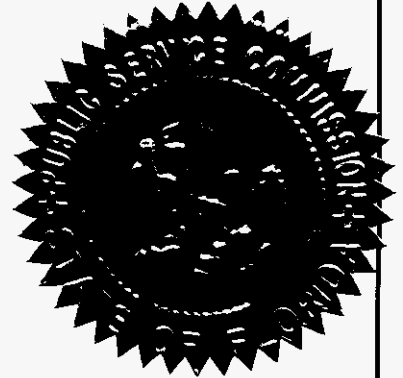
TIME: Commenced at 9:30 a.m.
Concluded at 5:32 p.m.

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: JANE FAUROT, RPR
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PARTICIPATING: (As heretofore noted.)

FLORIDA PUBLIC SERVICE COMMISSION



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P R O C E E D I N G S

1
2 (Transcript follows in sequence from
3 Volume 2.)

4 **MS. BRADLEY:** We want reliable utilities, and
5 we are not here to argue against that or to say that
6 they are not entitled to be profitable companies. What
7 we are saying is that today in this economy it's not
8 reasonable for this type of rate increase. People
9 simply can't afford it. It's not that it is
10 inconvenient or they don't want it. They can't afford
11 it.

12 We conducted service hearings throughout the
13 state, and the company had some people that came in and
14 talked about the energy efficiency programs and putting
15 in new energy efficient appliances and that type of
16 thing. But then we heard from a lot of people that came
17 in and said I would like to do that, too, but I can't
18 afford it. They were doing extreme conservation
19 measures; blankets over the windows to try to keep it
20 cooler, not turning on their air conditioners at night,
21 and during the day only turning them on if to got over
22 85. One lady talked about taking her neighbor to the
23 hospital after she suffered heat stroke because she
24 couldn't afford to turn on her air conditioner. Those
25 are the things that we are concerned about and that we

1 are already seeing. And if a rate increase like this is
2 granted, we are going to see a lot more of it.

3 We heard about a lot of the folks that said
4 they can't afford it. They are already doing things
5 like only taking their medication every other day. We
6 heard them talk about what they are eating and how
7 little they are eating and the lack of variety of food.
8 They are not going out and spending a lot of money in
9 big fancy restaurants. These are people that are
10 struggling simply to eat.

11 We heard from the mother that talked about
12 trying to get help from her parents who are on fixed
13 incomes that they would send her a jar of peanut butter
14 for her little boys. And these people are struggling,
15 and they told you they can't afford an increase.

16 We heard some seniors that talked about they
17 might have to move out of state to live with their
18 family, and as much as they love their family, they
19 wanted an independent life. We heard others that said
20 they might have to just move out of state to someplace
21 where it was more affordable because they couldn't
22 afford rate increases. They are just barely getting by.
23 And they talked about the fact that they were taught to
24 live within their means, but their money that they
25 retired on is just not going as far. And when you keep

1 raising everything, especially utility rates, which they
2 have done everything they could to reduce, they just
3 can't afford to pay any more.

4 Now, we went to a number of hearings where
5 people came in and were very complimentary on the
6 reliability of the service that Florida Power and Light
7 was providing. And we commented on that, and that was
8 about the time people started coming in and talking
9 about their neighborhoods and the electrical shortages
10 that they were experiencing. And the fact that they had
11 lost appliances more than once in the last couple of
12 years because of those power spikes and outages and this
13 type of thing.

14 And there were people that talked about
15 sitting after, not a hurricane, but just a bad storm and
16 looking across the road and seeing their neighbors who
17 had a different utility, and they all had electricity,
18 and they were sitting there in the heat in the dark.
19 And those people were upset about the service that they
20 were being provided. There were also some that
21 complained about the tree trimming or what they termed
22 lack of tree trimming and their complaints, and the fact
23 there had been some fires around their homes because of
24 the problems with this.

25 Now, they talked about a return on equity and

1 the fact they need that, but we also heard at the
2 service hearings from investors and stockbrokers, and
3 they said that is ridiculous. This is a monopoly with
4 guaranteed rates and they don't have the risks that
5 other companies have. The other companies are having to
6 go out and compete for business, so they need a higher
7 return on equity to show that they are not as big a
8 risk. But that is not the problem with a utility. They
9 are one of the safest risks for investors. And the
10 investors and the stockbrokers that came in were just
11 amazed that anybody would ask for this high of an
12 increase when they are a monopoly.

13 Some have said an 11 or \$12 increase on your
14 power bill is not that big a deal. And the customers
15 came in and they testified about, well, it is for me.
16 That is my co-payment for my doctor bill. That is my
17 co-payment for my medication. That is the food for my
18 kids this week. This is a big deal to people. It is
19 not just a little bit of money.

20 We also talked about the trickle down effect
21 that this will have. The schools, some of the schools
22 came in and said we are cutting and doing everything we
23 can to conserve energy, but we just -- we are suffering
24 cuts, and if our electricity rates go up, we don't know
25 what we are going to do. You can't say, well, that

1 child can come to school but the other one can't. We
2 may have to cut teachers. They are talking about
3 sacrifices they shouldn't be having to make. But if
4 this electricity rate is approved they may be looking at
5 doing some of those things.

6 We had people from grocery stores that came
7 in. Well, they are mandated to keep temperatures at
8 certain levels for health and safety issues. There is
9 only so much they can do to reduce, and you think of the
10 amount of electricity they are required to use. So,
11 this is a trickle down to a lot of businesses. And the
12 businesses, I'm not sure which ones are in favor of
13 this, but the ones we heard are very much opposed to it
14 because it may mean cutting staff. It may mean
15 customers not being able to purchase their goods and
16 services. It is affecting the small businesses and a
17 lot of them are already going under, so this is going to
18 have a huge effect on them.

19 One other thing I wanted to mention was the
20 fact that this is fair and affordable rates that you all
21 are mandated to provide, but it is not just fair and
22 affordable and reasonable for the utility. It is
23 supposed to be fair and reasonable for the citizens, as
24 well. And they came out en mass to tell you they were
25 opposed to this.

1 The comment was made about, well, it is just
2 not a good time for an increase maybe. Nobody really,
3 you know, wants it. But it is not just an issue of
4 wants, it is an issue of people simply can't afford it.
5 For some of these people it is life and death. They
6 talked about family members on ventilators and various
7 things that they have to have electricity. And they
8 just wanted to be able to afford to pay their bills, and
9 they asked you to please not grant this increase. This
10 is true of the businesses as well as the residential
11 consumers. They are all opposed to this increase and we
12 would ask that it not be granted.

13 Thank you.

14 **CHAIRMAN CARTER:** Thank you.

15 Mr. Moyle. Who is next?

16 **MR. WISEMAN:** Mr. Chair.

17 **CHAIRMAN CARTER:** Do you have the list, Chris?

18 So he has got the time, so, okay. We are
19 going follow the list that was provided by Mr.
20 McGlothlin.

21 You're recognized.

22 **MR. WISEMAN:** Thank you, Mr. Chairman and
23 Commissioners. I am Ken Wiseman for the South Florida
24 Hospital and Health Care Association. At the outset, I
25 want to make clear that SFHHA does not believe that the

1 evidence in this case will support the more than one
2 billion dollar rate increase that FPL is seeking
3 effective January 1, 2010. And we don't believe that
4 the evidence will support the additional \$247 million
5 increase that FPL is seeking effective January 1, 2011.

6 The evidence will show that the requested
7 increases that FPL is seeking are based in large part on
8 an inflated return on equity that FPL does not need to
9 retain its A bond rating. FPL has low risk stable
10 operations, and FPL Group's own CEO, Mr. Hay, has
11 boasted that FPL has, quote, unquote, the best utility
12 franchise in the nation.

13 Commissioners, this is not a risky utility
14 that needs a high return on equity to attract investor
15 capital. As a result, we believe that the evidence will
16 show that FPL, the regulated utility, does not need a
17 12-1/2 percent return as requested. And ratepayers
18 should not be required to fund a return on equity that
19 FPL Group may need to support its unregulated
20 activities.

21 Commissioners, the evidence will show that
22 FPL's requested base rate increases are also based on
23 claimed O&M expenses and depreciation expenses that are
24 far in excess of what FPL has cost justified. The
25 bottom line for SFHHA is we believe that rather than

1 supporting a base rate increase, the evidence in this
2 case is going to demonstrate that FPL's rates should be
3 reduced by more than \$300 million.

4 But as important as the dollars are that are
5 involved in this case, I actually don't want to focus my
6 remarks this afternoon on the dollar increase that FPL
7 is requesting. I want to focus on two key components of
8 FPL's request that if approved will have long-term
9 effects far beyond 2011. One of those components is the
10 generation base adjustment, or GBRA, that Mr. McGlothlin
11 spoke about briefly. And the second is FPL's proposal
12 to adjust cost allocation in a way that FPL claims will
13 bring ratepayers into parity.

14 Commissioners, it has been, as you heard, 24
15 years since FPL brought a case before this Commission in
16 which base rates were reset as a result of a litigated
17 result. I submit to you that if FPL obtains
18 authorization for these two key components, it will be
19 24 years or longer, if ever, that FPL is back before you
20 seeking another rate increase. And the reason is it
21 won't need to seek your authorization for a rate
22 increase. Increases in rates will happen automatically.
23 FPL will have obviated the need to seek your scrutiny of
24 rates to increase rates, and FPL will have absolutely no
25 incentive to have its rates scrutinized by the

1 Commission.

2 The mechanisms are designed in such a way that
3 FPL's rates will be on a one-way trajectory of ever
4 increasing rates producing ever increasing returns. And
5 rather than creating parity, as FPL alleges, the
6 allocations of cost that FPL is requesting will put in
7 place a structure that will lead to commercial class
8 customers year after year overcontributing to FPL's
9 inflated returns.

10 I want to explain very succinctly how this is
11 going to happen, so let's talk about the GBRA first.
12 With each new generating facility that FPL places into
13 commercial operation, FPL's rates will -- its rate base
14 will be increased and its base rates will be included --
15 will be increased to include the capital costs of the
16 new plant.

17 Now, typically if we look at the past these
18 generation plants have averaged maybe \$800 million. So
19 what will happen, well, FPL's rate base will be adjusted
20 upward to reflect the addition of the capital additions
21 and the cost of service effect will be added to the
22 amount of the rate base. That adjustment is a one-way
23 street as proposed by FPL.

24 Under FPL's proposal there will be no
25 adjustment to base rates to reflect depreciation that is

1 taking place since the last time base rates were reset.
2 There will be no adjustment to reflect the retirement of
3 facilities that have taken place, including the
4 retirement of older generating facilities that are being
5 replaced by the new ones that FPL is putting into rate
6 base through the GBRA.

7 There also won't be any adjustment to rates to
8 reflect customer growth. So, FPL will recover what will
9 amount to an artificially inflated cost of service based
10 on billing determinants that understate the level of
11 consumption that is taking place on FPL's system.

12 Commissioners, this is for ratepayers the
13 ultimate double whammy. With each new customer that is
14 added to FPL's system and with each increase load that
15 is added to FPL's system, FPL will recover an amount in
16 excess not only of what it needs to recover to collect
17 its legitimate cost of service, but even to collect its
18 inflated cost of service that doesn't reflect
19 depreciation or retirement of plant. And the way FPL
20 would skew parity among rate classes will exacerbate
21 this overrecovery.

22 Commissioners, the evidence is going to show
23 two critical factors that distort the use of FPL's
24 parity study on a going-forward basis. First, the
25 evidence is going to show that commencing in 2007 there

1 was a tremendous reduction in the growth of the
2 commercial -- I'm sorry, in the growth of the
3 residential class. And, in fact, in 2008 for the first
4 time in its history, FPL experienced negative customer
5 growth. The evidence will also show that FPL's
6 forecasting of that trend in customer growth will
7 continue into 2011, but will start reversing toward the
8 latter part of that year.

9 But the current customer growth that FPL is
10 forecasting post-2011 does not maintain the status quo
11 relationship between rate classes. The evidence will
12 show that FPL is forecasting that through 2018 the
13 residential class consumption will grow by about
14 six percent. But it is also forecasting that commercial
15 class consumption will grow by approximately 25 percent.
16 So, by setting rates based on the class allocation study
17 performed by FPL, which by the way, our evidence will
18 show is wrong in any event, FPL will have been
19 successful in having rates designed in a way that over
20 time leads to increasing overcontribution by the
21 commercial class customers and a significant
22 overrecovery of costs and inflated returns by FPL.

23 Now, in its rebuttal testimony, FPL has
24 characterized SFHHA's position as an attempt to shift
25 costs from commercial class customers to residential

1 customers. And this afternoon we heard FPL state that
2 our positions that are -- our position is that
3 commercial class customers shouldn't pay their fair
4 share and that residential customers should pay more
5 than their fair share.

6 Commissioners, FPL's argument is a smoke
7 screen. First, our proposals, if adopted, will lower
8 rates for all customers on FPL's system. Second, our
9 proposal does not attempt to shift costs from commercial
10 class customers to residential customers. It does seek
11 to properly align costs where they belong.

12 FPL's opposition, I would submit, is an
13 attempt to put in place a class allocation system that
14 will allow FPL to gain grossly inflated returns as the
15 commercial class grows over time much more rapidly than
16 the residential class. And that is exactly consistent
17 with what FPL is forecasting.

18 So to conclude where I began, if FPL is
19 successful in obtaining authority for the GBRA and its
20 proposed class allocation system, I submit to you that
21 FPL will never voluntarily return to this Commission for
22 review of its rates because the mechanisms will be in
23 place for FPL to earn inflated returns that
24 automatically adjust upward without any recognition of
25 offsetting factors, such as depreciation, plant

1 retirement, or increased billing determinants to reflect
2 customer growth.

3 Commissioners, SFHHA firmly believes that the
4 Commission should reject this attempt by FPL, which is
5 effectively an attempt to sidestep your oversight as FPL
6 implicitly is asking for authority to do.

7 Thank you.

8 **COMMISSIONER McMURRIAN:** Thank you,
9 Mr. Wiseman.

10 I think that brings us to Mr. Moyle.

11 **MR. MOYLE:** Yes. Thank you, Madam Chairman.

12 And for the record, Jon Moyle, Keefe, Anchors,
13 Gordon and Moyle, and I, along with Vicki Kaufman, will
14 be representing FIPUG in this proceeding. We are
15 privileged to represent FIPUG, which is a group of large
16 users of electricity, companies that mine and produce
17 phosphate, companies that harvest timber and produce
18 paper products that many of us use every day, companies
19 that process, handle, and distribute food that we eat.
20 Its members employ a lot of people in this state. They
21 pay taxes and they are active in this community.

22 Before I delve into a couple of issues, I
23 wanted to start with a thank you and a compliment. This
24 case has had a lot of discovery, a lot of depositions,
25 and counsel have conducted themselves professionally,

1 and I know will continue to do so. I think it has been
2 a good proceeding thus far, and I know the next two
3 weeks will continue to be so. And to thank you and the
4 Commission staff for the attention that you are going to
5 give to this case, I know.

6 We have not had a rate case, as people say, in
7 24 years. I think that is unfortunate, because I think
8 rate cases are a key component of the regulatory
9 compact. But this is the first one with this utility
10 company in 24 years. And in prefiled testimony, FPL
11 points out it that they provide service to approximately
12 half of the Floridians in this state. I think it is
13 48 percent of the people living in Florida take service
14 from FPL. That is a big responsibility when setting
15 rates to get it right. And you are going to hear about
16 the economic conditions.

17 FIPUG would maintain that the end result in
18 this case should be a lot closer to where Public
19 Counsel, who is representing the consumers of the state
20 of Florida, suggests it should be, both in terms of the
21 overall number and the return on equity than the number
22 suggested by Florida Power and Light.

23 FIPUG members are surely not immune from the
24 difficult economic times that are facing our state.
25 FPL's chief financial officer, Mr. Pimentel, will tell

1 you that the load from industrial customers is most at
2 risk during difficult economic times and that industrial
3 customers as a whole, not within a specific industry,
4 but as a whole suffer the most, I guess, in terms of the
5 frequency. They are the first ones to either cut back
6 operations or close. And this is an important fact, I
7 think, as we move forward, hopefully, with an economic
8 recovery that you should not take actions that
9 disadvantage large consumers of electricity.

10 The Commission has applied previously a
11 practice that when it allocates any revenue increase no
12 class should receive an increase greater than 1.5 times
13 the system average percentage increase in total. And
14 the Commission reiterated this policy as recently as the
15 TECO rate case. FPL ignores this longstanding
16 Commission practice with what it proposes.

17 We will have Witness Jeff Pollock, who will
18 delve into detail, but I wanted to set the stage briefly
19 and indicate to you that FPL is proposing to increase
20 rates to customers under the general service large
21 demand by 54 percent. Which if this is approved, it
22 would mean that those customers are experiencing a
23 216 percent increase compared to the system average
24 percentage price increase.

25 Similarly, for customers in the

1 commercial/industrial load, one rate class, they are
2 facing a 58 percent rate increase over current base
3 rates, and this translates into a 231 percent increase
4 compared to the system average increase. Mr. Pollock
5 will give you some other examples, but we would
6 encourage you to be mindful of your policy you have
7 applied that does not allow for any increase to go over
8 1.5 times.

9 And we would also urge you, as Public Counsel
10 does, you know, if a customer is paying a monthly
11 electric bill, a big industrial customer of \$100,000,
12 and these rate increases proposed by the FPL, two of
13 them that I just identified are over 50 percent, then
14 their bill is going to be over 150 grand a month, which
15 is not what you want to be doing as people are trying to
16 dig out of this unfortunate recession. So we would ask
17 you to keep that in mind.

18 There is a rate design issue that Mr. Pollock
19 will testify to that I don't really think there is
20 disagreement between FIPUG and FPL, and it is FPL's
21 proposal to continue to use a 12 CP coincident peak and
22 1/13th average demand approach. That is FPL's proposal.
23 It is acceptable to FIPUG, and it shouldn't be -- it
24 shouldn't be changed.

25 Let me touch on a few other topics that you

1 are going to hear quite a bit of testimony about. Some
2 of my intervenor colleagues have already touched upon
3 it.

4 First is the return on equity. You have heard
5 a lot about return on equity. The range currently is --
6 FPL is proposing 12-1/2. I think Public Counsel is at
7 9-1/2. The spread indicated by this is close to
8 \$400 million. So out of a billion dollar rate case this
9 return on equity is a big issue. You heard a lot of
10 testimony about it in other proceedings, and a key
11 component of it is what the capital markets need to
12 invest their capital. Florida Power and Light will
13 argue we need a higher return on equity so we can
14 attract capital. Florida Power and Light is a good
15 company. They are recognized as a good company by Wall
16 Street. Their ratings are in the A range.

17 You recently had a case with Tampa Electric.
18 There was a lot of testimony on ROE in Tampa Electric.
19 You guys ended up and concluded that Tampa Electric,
20 which was a BBB, needed a return on equity of 11.25.
21 Staff's recommendation was lower. You all exercised
22 judgment. 11.25 was the number that you set to attract
23 capital for TECO, a BBB company. Logically, it seems to
24 follow that Florida Power and Light with an A rating --

25 **COMMISSIONER ARGENZIANO:** Excuse me.

1 **MR. MOYLE:** -- does not need --

2 **COMMISSIONER ARGENZIANO:** Chair.

3 **COMMISSIONER McMURRIAN:** Commissioner
4 Argenziano.

5 Chris, can you hold the time?

6 Commissioner Argenziano, go ahead.

7 **COMMISSIONER ARGENZIANO:** Yes. Can you hold
8 the time for a minute. I'm kind of getting tired of
9 everybody saying the Commission voted for the TECO. I
10 did not, and that was my opinion at the time. I didn't
11 find a basis for that. So I just want to make it very
12 clear while the majority of the Commissioners did, I did
13 not. And for whatever reasons, and I am not casting any
14 kind of judgments, I just want to make it very clear
15 once and for all, everybody sitting there, the entire
16 Commission did not vote for the TECO increase.

17 Thank you.

18 **COMMISSIONER McMURRIAN:** Thank you.

19 Go ahead, Mr. Moyle.

20 **MR. MOYLE:** Commissioner Argenziano, FIPUG
21 supports a lower number on the return on equity. And
22 the point that we are simply trying to make is that if
23 TECO gets an 11.25, which has higher risk than Florida
24 Power and Light, Florida Power and Light sure doesn't
25 need 11.25 if you follow economic theory and principle

1 to attract capital. It can make do with a number that
2 is much less than that, given the better ratings that it
3 has. So we are going to explore some time with
4 witnesses on that concept.

5 Also, FPL has a pension. The pension is used
6 to invest money to pay their employees. You will hear
7 that the pension fund, the target range is less than --
8 less than eight percent.

9 The rate case that you are hearing today FIPUG
10 contends is a key element of the regulatory compact. If
11 you look at Chapter 366, there is a whole lot of
12 statutes in there that deal with setting rates. You all
13 have been around the state listening to consumers, and
14 it is the first litigated case in more than 20 years, a
15 generational event. FIPUG contends that is unfortunate.
16 That rate cases are part of the process, and they are
17 not unhealthy, they are not bad. Arguably, they are
18 analogous to a check up. You go to a doctor. Hopefully
19 it will work out, but there is maybe some good news,
20 some bad news, but that rate cases are something that
21 should not be shied away from.

22 Now, Florida Power and Light will suggest to
23 you that, well, rate cases -- I believe they will say,
24 well, rate cases really aren't that great of a thing.
25 And from their perspective they are probably not,

1 because it is a two-way street. You can maybe get an
2 increase in rates, but you can also maybe have a
3 decrease in rates. Public Counsel is saying you should
4 be 350 million under your current rates. They are in
5 here asking for a billion. So it is a healthy
6 conversation and it should continue. And we would urge
7 you to not to adopt mechanisms that make it less likely
8 to have rate cases in the future.

9 Over the course of years there have been a
10 whole host of mechanisms that have taken things out of
11 base rates and put them into clauses. The environmental
12 cost-recovery clause, the capacity cost recovery clause,
13 the nuclear cost-recovery clause. We could go on and
14 on. And each of those makes it less likely that you are
15 going to have a rate case.

16 Counsel for South Florida made this point. I
17 would elaborate on it. You are being asked to continue
18 that trend, which we think is not a good one to make it
19 such that who knows when you will have another rate
20 case. The GBRA mechanism is such a device. They are
21 asking you to allow big capital projects, power plants
22 to be rolled in under this mechanism. We don't think
23 that is appropriate. We think if it is going to be
24 considered, it is not appropriate to do it in a
25 piecemeal fashion in this docket. It should be done in

1 a rulemaking context, because it shouldn't -- if you
2 decide it is good policy, it ought to apply or not apply
3 to everyone uniformly, and is not appropriate for this
4 settlement -- I'm sorry, for this docket.

5 The other point on that is it was the result
6 of a settlement. There was give and take. When you are
7 in a settlement conversation there is horse trading that
8 goes on. The GBRA mechanism was put in place, but the
9 settlement ended at the end of this year and it should
10 not be continued.

11 The subsequent year adjustment is another type
12 of mechanism that would keep you away from a rate case.
13 You are being asked to look beyond the horizon into 2011
14 with respect to the subsequent year adjustment. We
15 don't think it is proper. We think the information is
16 not sound. It is speculative. Things change, and you
17 should use your discretion and not move forward with the
18 subsequent year adjustment.

19 Finally, a quick point on the storm accrual.
20 Florida Power and Light has a line of credit with credit
21 facilities over 2.5 billion. They will use that to help
22 with storms. They have the ability to recover with a
23 surcharge securitization. Asking for another
24 150 million a year annually for storm accrual is not
25 warranted and it should not be allowed.

1 The final point. I just want to respond
2 briefly to opening comments that Florida Power and Light
3 made. Mr. Chairman, I might date myself a little bit,
4 but it reminded me a little bit of a boxer, Muhammad
5 Ali, who was heavy champion, and he had something that
6 he used on opponents called a bolo punch, where he would
7 take his right hand and he would wave it around up here,
8 wave it around up here, and the person would look at his
9 right hand, and then he would pop them right in the nose
10 with his left hand. And I think that is what FPL is
11 suggesting, a bolo punch with respect to the fuel
12 clause.

13 Look at the fuel clause. Rates are going to
14 go down. Rates are going to go down. But I think you
15 have to keep your eye on what is in front of you. And
16 for half of the Floridians in the state, don't watch --
17 don't watch the right hand, which is waving around, keep
18 your eye on the left-hand or else the consumers are
19 going to end up on the mat.

20 Thank you.

21 **COMMISSIONER McMURRIAN:** Hold on just a
22 minute.

23 Commissioner Skop.

24 **COMMISSIONER SKOP:** Thank you. Just real
25 quickly. I was wondering if that is the rope-a-dope.

1 **CHAIRMAN CARTER:** Sugar Ray had the bolo
2 bunch.

3 **COMMISSIONER McMURRIAN:** Mr. Wright.

4 **MR. WRIGHT:** Thank you, Commissioner
5 McMurrian, Commissioners, members of the public.

6 I am Schef Wright, and I have the privilege of
7 representing the Florida Retail Federation in this
8 landmark billion dollar a year plus rate case.

9 The Commission's overarching statutory mandate
10 is to regulate the public utilities that are subject to
11 its jurisdiction, including FPL, in the public interest.
12 More specifically with regard to rates, the Commission
13 is charged to set rates that are fair, just, and
14 reasonable both to the utility and to its customers.

15 We, the Florida Retail Federation, your Public
16 Counsel, the Attorney General, the Industrial Power
17 Users, the Hospital Association, and virtually all of
18 the other consumer intervenors in this case believe that
19 FPL's request will, if granted, produce rates that are
20 demonstrably unfair, unjust, unreasonable, and contrary
21 to the public interest.

22 Rates must be fair, but they may not be
23 confiscatory to the utility. This is what the oft cited
24 Hope and Bluefield cases really stand for. To quote
25 FPL's own rebuttal witness, K. Michael Davis, the

1 utility has an obligation to serve its customers at the
2 lowest possible cost. Thus, the real core issue
3 presented to the Commission in this case by FPL's
4 billion dollar a year plus request is whether FPL really
5 needs additional revenues in order to provide safe,
6 adequate, reliable service, to pay for its employees to
7 keep the lights on, to purchase the materials, the power
8 lines, the transformers, the meters that it needs to
9 provide service, to attract sufficient capital and make
10 the investments that it needs to continue providing such
11 service at the lowest possible cost.

12 The evidence of record in this proceeding will
13 demonstrate by a preponderance of the evidence which is
14 the standard for administrative proceedings and
15 determinations, that the answer to this question is
16 unequivocally no. Why?

17 One, FPL has asked for an overreaching return
18 on equity. They want their rates set based on a pretax
19 return on equity in excess of 20 percent in order to
20 produce an after tax return of 12-1/2 percent. Contrary
21 to Mr. Anderson's assertion, overall return is not the
22 right metric here. Interest costs are a cost. Overall
23 return, if you look at that at 7.85 percent or whatever
24 it is, masks what FPL is really asking for in terms of
25 the profits it wants to earn on the backs of ratepayers,

1 12-1/2 percent after tax. This request bears no
2 reasonable relationship to current capital markets in
3 which the risk free rate is roughly 4.3 percent. Nor
4 does it bear any reasonable relationship to FPL's risks.
5 The evidence will show that a rate of return on equity
6 after taxes and after all the legitimate reasonable
7 prudent expenses of 9-1/2 percent is fair, just, and
8 reasonable to FPL and will result in fair, just, and
9 reasonable rates to consumers. This rate, 9-1/2
10 percent, is more than double the risk free rate and well
11 over 500 basis points above the risk free rate.

12 In light of the fact that FPL recovers well
13 over 60 percent of its total revenues through
14 cost-recovery charges which are effectively
15 dollar-for-dollar pass-throughs with advance approval of
16 the amounts to be recovered and true-ups. The risks
17 that FPL faces are, if anything, barely sufficient to
18 justify even this generous return above the risk free
19 rate.

20 Regarding capital structure. Remember, FPL
21 itself acknowledges that its duty, its obligation is to
22 provide adequate service to its customers at the lowest
23 possible cost. FPL's request for a 59 percent equity
24 ratio is patently inconsistent with this principle. We
25 are not asking for 34 percent. We are not asking for

1 44 percent. FPL's Witness Dr. Woolridge testifies that
2 54 percent is more than adequate to protect FPL's
3 financial integrity and enable it to provide service at
4 a reasonable cost.

5 FPL's depreciation surplus is huge. It is
6 somewhere between 1.25 and \$2.75 billion. Any ordinary
7 person would regard this as an astronomical sum. All we
8 want is for FPL to flow back \$1.25 billion worth of that
9 using a process they are already using over a period of
10 four years.

11 FPL has overstated its depreciation expense by
12 understating plant lives. You divide any given amount
13 of dollars by a smaller number of years, you get
14 depreciation expense that is too high. The Commission
15 needs to fix that consistent with FPL's obligation to
16 provide service to its customers at the lowest possible
17 cost.

18 We believe that FPL's requested executive
19 compensation is excessive by tens of millions of dollars
20 per year. So excessive, in fact, as to produce unfair,
21 unjust, and unreasonable rates if you approve their
22 request.

23 FPL, while professing to be concerned about
24 the bleak state of the economy, has chosen to ignore the
25 Commission's explicit ruling in Docket Number 060038.

1 Three years ago when they sought your approval to
2 recover from customers sufficient funds to build a
3 \$650 million storm reserve. You reviewed it. You said
4 the record clearly establishes that the level of FPL's
5 reserve has no impact on FPL's exposure to storms and
6 that the risk associated with a higher reserve level or
7 a lower reserve level is borne completely by FPL's
8 customers. They are back today asking you for the same
9 thing they asked for three years ago. You should reject
10 it as you did then.

11 If FPL were truly concerned about the bleak
12 state of the economy, it would be tightening its own
13 belt and letting already strapped Floridians whose belts
14 are already pinched to the last hole hang to the
15 \$1,300,000,000 a year that FPL is trying to get from
16 them with your approval.

17 If they were really concerned about the bleak
18 state of the economy, they would ask for a reasonable
19 ROE. They would flow back the depreciation surplus to
20 the customers who paid to create it. They would use
21 fair depreciation rates based on the actual lives of
22 their assets. They wouldn't ask customers to pay tens
23 of millions of dollars a year in excessive executive
24 compensation, and they would rely on the \$200 million
25 storm reserve that we have already paid for plus the

1 Commission's demonstrated record of promptly providing
2 for recovery of reasonable and prudent storm restoration
3 costs. In short, if FPL were truly concerned about the
4 economy, it would reduce its rates to promote the public
5 interest of Florida and Floridians.

6 We urge you to deny the subsequent year
7 adjustment and the generation based rate adjustment in
8 the public interest fulfilling your regulatory duties.
9 You should make decisions on the basis of good solid
10 contemporaneous evidence based on real conditions at
11 such time that FPL claims it needs more money to provide
12 safe, adequate, reliable service at the lowest possible
13 cost.

14 Commissioners, it is up to you. In the public
15 interest of the roughly half of Florida's population who
16 get their electricity from FPL with no choice, we
17 implore you to set rates that are fair, just, and
18 reasonable to all Floridians. We implore you to deny
19 the 2010 increase, to deny the 2011 increase, to deny
20 the generation base rate adjustments. Reduce FPL's
21 rates so that it will, in fact, serve its customers at
22 the lowest possible cost.

23 **COMMISSIONER McMURRIAN:** Thank you.

24 Mr. Armstrong.

25 **MR. ARMSTRONG:** Thank you.

1 Good afternoon, Commissioners. I am here
2 representing the City of South Daytona. As you know,
3 FPL requests that rates be established using projections
4 of costs and investments to be made up to two years or
5 more after this hearing is over. The City of South
6 Daytona believes that this Commission lacks statutory
7 authority to grant FPL's request.

8 Section 366.061 is a section of Florida law
9 that details how this Commission can establish base
10 rates for FPL. The language in that section, without
11 exception, authorizes this Commission only to consider
12 historic, not projected cost of investments. The
13 language expressly refers to money invested, not to be
14 invested. Money paid, not to be paid. Records kept,
15 not to be kept.

16 Florida Supreme Court decisions of the 1980s
17 discussing projected test years involved a telephone
18 rate proceeding where the projected test year already
19 was an historic test year by the time of the evidentiary
20 hearings. In the other case, the utility's projected
21 costs and investments had become actual data by the time
22 the Commission's order was issued. In this proceeding
23 before you the first projected test year will not even
24 have begun when this hearing is over. For this reason,
25 South Daytona renews its request that this proceeding be

1 dismissed as the rate increase request that is premised
2 solely upon speculative costs and investments to be made
3 in some instances more than two years after this hearing
4 is concluded.

5 Another problem with FPL's request is its
6 12.57 percent return. As this Commission is aware, if a
7 12.5 percent return is authorized, the Commission's
8 policy is to allow the utility to earn up to
9 13.5 percent return without fear of an overearnings
10 investigation. You must consider this fact seriously in
11 this case since it deals 100 percent with speculation as
12 to costs and investments, some of which would not be
13 incurred for more and that two years into the future.

14 When this Commission sets rates in proceedings
15 like this one, it does not perform subsequent audits to
16 see if the utility actually incurred the costs or
17 invested the funds it said it would to justify rate
18 increases. After rates are set, this Commission only
19 reviews earnings surveillance reports submitted by the
20 utility each year to ensure that the utility is not
21 exceeding its authorized return on equity. Whatever
22 equity return you authorize, FPL will earn up to one
23 percent more. That is how good big utilities like FPL
24 perform. That is how incentive compensation works.

25 If this Commission sets rates based on FPL's

1 estimates, there is nothing that would stop FPL from
2 cutting costs in 2010, or 2011, or investing less
3 capital in 2010 or 2011 to achieve its authorized
4 return, even though rates were established in this
5 proceeding to provide the funds to pay for those costs
6 and investments.

7 Please consider that in 2009 FPL delayed
8 \$190 million in capital investments that it had planned
9 to make. Also, consider that if rates were established
10 in 2005 to allow FPL to recover the many millions it
11 expected to invest in the Glades Power Plant, customers
12 would have been paying rates today based upon those
13 investments which never were made since the project is
14 no longer being pursued.

15 As you know, FPL suggested its 12-1/2 percent
16 return is supported by a proxy group of 19 utilities
17 which FPL suggests share similar risks and
18 uncertainties. An exhibit presented by FPL demonstrates
19 that FPL is a less risky investment than the utility
20 proxy group based on the three critical measurements.

21 One, bond rating. FPL's bonds are rated A.
22 The utility proxy group's average rating is A minus.
23 And, therefore, FPL is a better investment risk.

24 Two, Value Line safety risk rating. FPL's
25 safety risk rating is 1.0, indicating the lowest safety

1 risk. The utility proxy group average rating is 2.0.
2 Therefore, FPL is a more safe investment.

3 Three, Value Line's financial strength rating.
4 FPL's financial strength is A plus, the highest rating
5 possible. The utility proxy group average rating is
6 only an A. Therefore, FPL is financially stronger.

7 The handout being distributed provides this
8 information which must be given serious consideration
9 when you establish FPL's return.

10 A significant reason for FPL's financial
11 strength in comparison to the utility proxy group is
12 FPL's ability to recover the majority of its revenue
13 requirements from periodic rate adjustment mechanisms
14 which go into effect outside of the eight months of
15 scrutiny which typifies rate proceedings such as this
16 one. These mechanisms include adjustments for nuclear,
17 environmental conservation recovery, fuel and storm cost
18 recovery, and generating plant base rate recovery.

19 Each of these rate mechanisms reduce the level
20 of uncertainty or risk that FPL could recover its
21 operating costs and investments. Each of these
22 mechanisms reduce what is commonly referred to as
23 regulatory lag, which is the time between the costs
24 being incurred and then recovered in FPL rates. FPL's
25 charts today confirm that these adjustments account for

1 more than 60 percent of FPL's revenue requirements.

2 We are also going to hand out a chart which
3 provides a simple way that FPL could have demonstrated
4 to this Commission whether the Commission's regulating
5 FPL's proxy utility group also provide these mechanisms
6 for rate relief. The availability of these numerous
7 rate adjustments must be examined closely in any rate
8 proceeding in any state or jurisdiction when determining
9 proxy group risks and associated returns on equity. As
10 the footnotes on the chart being passed out indicate,
11 this information was requested from FPL months ago. No
12 attempt was made by FPL to inform this Commission
13 whether the 19 utilities in the proxy utility group
14 recovered the majority of their revenue through these
15 periodic rate adjustments in the way that FPL does.

16 For utilities operating in more than one
17 state, no attempt was made to identify the adjustment
18 mechanisms available in each state. FPL also did not
19 identify laws, rules, or rate orders addressing rate
20 adjustment mechanisms available from the commissions for
21 the 19 proxy utilities so this Commission could review
22 such information. Instead, FPL's return on equity
23 expert simply reviewed utility filings with the
24 Securities and Exchange Commission and/or rating agency
25 reports.

1 The next chart fills in the limited
2 information on this topic that was actually provided by
3 FPL in responses to staff and Public Counsel
4 interrogatories, which are to be provided in Staff's
5 Composite Exhibit 35. Even from the limited information
6 provided by FPL, a review of this chart makes it clear
7 that Florida is very generous to electric utilities
8 through the rate adjustment mechanisms authorized here
9 as compared to what is available in the other utilities.

10 The left column being everything FPL gets from
11 this Commission, and then underneath the other columns
12 you will see what the other states provide to the other
13 utilities. It is noteworthy that when FPL believes that
14 laws or commission orders from other states support
15 FPL's positions, those laws and commission orders are
16 quoted and cited by FPL's witnesses. But when critical
17 rate adjustment comparisons to the 19 proxy group
18 utilities were requested, little to no credible
19 information like laws, commission orders, or other
20 substantiating documents have been provided. Such
21 information would have enabled the Commission to
22 determine whether those utilities truly do have similar
23 risks and uncertainties as FPL.

24 The burden of proving an appropriate return on
25 equity lies with FPL. By failing or refusing to provide

1 this information for the Commission's review, there is
2 no way for this Commission to determine that the
3 utilities in FPL's proxy group share similar risks and
4 uncertainties with FPL. These failures to provide
5 missing critical information should give each one of you
6 Commissioners heartburn.

7 When considering the enormity of a \$1.3
8 billion rate increase, the Commission must consider not
9 only the record before it, but what the utility has
10 failed to provide and which could have been provided to
11 substantiate and give credibility to a requested return
12 on equity as high as 12.5 percent. On this basis alone
13 this Commission must reject FPL's request for a 12-1/2
14 percent return and consider the only remaining evidence
15 from the Office of Public Counsel and intervenors.

16 Let me also say that FPL witnesses suddenly
17 are able to identify laws, rules, and Commission orders
18 addressing these rate mechanisms and percentage of costs
19 and revenue collected through them by all utilities in
20 the proxy group. Such information should be rejected by
21 this Commission as being untimely as my client, your
22 staff, and the other parties will not have had time to
23 test its accuracy, credibility, or appropriate cross
24 examination.

25 To conclude, I draw this Commission's

1 attention to FPL's analogy of the high return on equity
2 requested by FPL to an insurance policy. FPL suggests
3 that the owner of an insurance policy, and I'm quoting,
4 the owner of an insurance policy incurs a relatively
5 modest regular cost to protect against the occasional or
6 unforeseen high cost highly negative event. But, this
7 Commission must act with caution on a customer's behalf.
8 This Commission must be careful that the insurance
9 broker is not trying to sell us something we don't need
10 at a significant cost to the customers through higher
11 rates and at an excessive profit to the insurance
12 broker, in this case FPL.

13 For this reason, expanding on FPL's health
14 insurance analogy, we ask you to consider the decision
15 by the majority of this Commission, not Commissioner
16 Argenziano, in the Tampa Electric rate case. Consider
17 the customer of Tampa Electric, a BBB rated utility,
18 barely an investment grade rating, that constitutes a
19 preexisting chronic illness. This Commission set an
20 insurance premium of 11.25 percent. Now comes a
21 customer of FPL, a healthy, vibrant utility with no
22 preexisting conditions and a solid investment rating of
23 A. It clearly would be unjust and unreasonable to
24 charge the FPL customer a premium higher than the 11-1/4
25 percent charged to a Tampa Electric customer, but that

1 is what FPL is requesting that this Commission do. The
2 9.5 percent return advocated by the Public Counsel and
3 South Daytona is the correct return in this proceeding.

4 You will hear FPL's witnesses repeatedly refer
5 to the unflinching support which this Commission has
6 provided to FPL in setting rates. Indeed, this
7 Commission has been supportive of FPL. South Daytona
8 and the other customers represented in this proceeding
9 now ask this Commission to be supportive of us. For
10 every one percent of additional return you authorize for
11 FPL, you are taking \$133 million from customers and
12 adding it to FPL's profit. South Daytona proudly joins
13 the Attorney General, Florida's Chief Financial Officer,
14 Alex Sink, and the intervenors in this room in
15 opposition to this rate increase.

16 And, by the way, the 17 percent reduction in
17 base rates referred to today by FPL occurred because FPL
18 recovered so much money in rate adjustment mechanisms
19 that were not available to it in the past.

20 Thank you.

21 **CHAIRMAN CARTER:** Okay. Ms. Alexander.

22 **MS. ALEXANDER:** If it is okay with the Chair,
23 I'll sit here, even at the risk of being cross-examined.

24 **CHAIRMAN CARTER:** You may proceed.

25 **MS. ALEXANDER:** Good afternoon.

1 **COMMISSIONER EDGAR:** Thank you, by the way,
2 to Ms. Bradley. Thank you for the courtesy extended to
3 her.

4 **MS. ALEXANDER:** Yes. I do appreciate that.
5 Thank you.

6 Good afternoon, Mr. Chairman and
7 Commissioners. My name is Stephanie Alexander, and I
8 represent Florida AFFIRM. Florida AFFIRM is a coalition
9 of quick-serve restaurants that have substantially
10 similar electrical usage characteristics. The members
11 of AFFIRM are the corporations and the corporations'
12 franchisees that own and operate over 500 business
13 locations served by FP&L under the following brand
14 names: Waffle House, Wendy's, Arby's, and Yum Brands
15 (phonetic), doing business as Pizza Hut, Kentucky Fried
16 Chicken, Taco Bell, Long John Silver's, and A&W. These
17 500-plus Florida restaurants also employ many thousands
18 of Florida citizens. Virtually all are concerned with
19 the potential increase in their electric rates.

20 It is obvious from the opening statements of
21 FPL, and the Office of Public Counsel, as well as the
22 other intervenors that the Commission has before it some
23 monumental decisions that will affect the people of this
24 state for years to come. The difference between the
25 company's position and the OPC's position on the issue

1 of rate relief alone amounts to many, many, many
2 millions of dollars, and is, to say the least,
3 significant. Plus, at last count there were more than
4 170-plus issues in this proceeding, yet the issue raised
5 by AFFIRM is still significant.

6 Specifically, AFFIRM has intervened to ask the
7 Commission to address the rate structure and resulting
8 prices its members must pay for electric power from
9 FP&L. Under FPL's tariff, AFFIRM's members are unfairly
10 disadvantaged as compared to other commercial customers
11 and industrial users, and FPL's Witness Deaton has
12 confirmed this in her rebuttal. Although this issue may
13 not be as big as some others, it is nonetheless
14 important to AFFIRM's members, and lies at the heart of
15 the Commission's mission here to protect consumers from
16 unfair rates.

17 AFFIRM's expert Witness Russell Klepper will
18 explain in detail why the current rate structure and
19 resulting prices are unfair to AFFIRM's members and, of
20 course, will answer questions about what should be done
21 to remedy these unfair and unjust rates. In a nutshell,
22 however, the reason that the rate structures and
23 resulting prices are unfair is simple. The electrical
24 usage characteristics of the AFFIRM members reflect
25 consumption patterns that materially differ from the

1 majority of commercial customers, but its members are
2 charged as if they were the same. As Mr. Klepper will
3 testify, the net result of these differences is that the
4 usage of AFFIRM members when compared to the majority of
5 commercial customers makes a small contribution to the
6 company's monthly system peaks and also uses a
7 disproportionately greater percentage of total energy
8 consumption during off peak periods. These key
9 differences are not recognized in the rate structures
10 currently and the resulting prices, however. And these
11 unfairnesses and inequities are what we will be asking
12 the Commission to address.

13 Thank you.

14 **CHAIRMAN CARTER:** Thank you.

15 Mr. Stewart. Good afternoon.

16 **MR. STEWART:** Good afternoon, Mr. Chairman,
17 Commissioners.

18 My name is Stephen Stewart, and I am here
19 representing Mr. Richard Unger, a regular
20 run-of-the-mill but passionate residential customer of
21 Florida Power and Light. It is hard for Mr. Unger to
22 understand how, given the state of the economy, that a
23 monopoly could ask their customers for more money, much
24 less a performance bonus.

25 It is hard for Mr. Unger to understand 12-1/2

1 percent return on equity, given the beating that 401k
2 accounts have taken over the last years. It is hard for
3 Mr. Unger to understand a 30 percent increase in base
4 rates over the next two years. Beyond that, Mr. Unger
5 is concerned that the PSC has lost touch with average
6 citizens and hopes that his intervention will result in
7 more transparency with regards to the process that takes
8 place here at the Florida Public Service Commission.

9 Thank you.

10 **CHAIRMAN CARTER:** Thank you.

11 And the federal agencies have waived opening.

12 Thank you.

13 To those of you that are probably new to the
14 process, and the reason you will see me walk away from
15 time to time is not to be rude, I am recuperating from
16 back surgery, and I have got a bet going on with my
17 daughters that I will be able to race them by the end of
18 the year. Not necessarily a marathon, but I may want to
19 go like a 20-yard dash or something like that. Okay.
20 Thank you very kindly. We have had the opening
21 statements of the parties.

22 Staff, are there any other preliminary matters
23 before we go to the swearing in of the witnesses?

24 **MS. BENNETT:** Before we swear in the
25 witnesses, we do have the Comprehensive Exhibit List and

1 the service hearing exhibits to enter into the record.
2 That will be 1 through 34.

3 **CHAIRMAN CARTER:** Okay. Let's do that at this
4 point in time. Is there any objection of the parties of
5 Exhibits 1 through 34, which is the service -- it is the
6 docket -- the document itself, the list of the exhibits
7 by number and it also contains the exhibits from the
8 hearings. I would presume there will be no one who will
9 want to kick out the customer exhibits that they
10 presented to us to the hearings. Is that correct, no
11 objections? Okay.

12 (Exhibit Number 1 through 34 admitted into the
13 record.)

14 **CHAIRMAN CARTER:** Let's do this. We are going
15 get ready for our opening statements. Commissioners,
16 let me give you a break, a stretch break, and then we
17 will kick off on the half hour.

18 (Off the record.)

19 **CHAIRMAN CARTER:** We are back on the record.
20 And when we last left, the parties had done their
21 opening statements. Let me just ask as a group those
22 that will be witnesses today, I would like to swear you
23 in as a group. All the witnesses that are in the room
24 today, would you please stand. All of the witnesses.

25 And to the attorneys, just to remind, as we

1 always do, if you have a witness that has not been sworn
2 in, please bring that to the attention of the Chair at
3 the appropriate time when the witness comes up. Okay.

4 All witnesses, would you please raise your
5 right hand?

6 (Witnesses sworn.)

7 **CHAIRMAN CARTER:** Thank you. Please be
8 seated.

9 Okay. Call your first witness.

10 **MS. CLARK:** Mr. Chairman, FPL would call
11 Armando J. Olivera.

12 **COMMISSIONER McMURRIAN:** Okay.

13 ARMANDO J. OLIVERA

14 was called as a witness on behalf of Florida Power and
15 Light Company, and having been duly sworn, testified as
16 follows:

17 DIRECT EXAMINATION

18 **BY MS. CLARK:**

19 **Q.** Mr. Olivera, I know you have been sworn, so I
20 would ask you to state your name and business address
21 for the record.

22 **A.** Armando J. Olivera, 700 Universe Boulevard,
23 Juno Beach, Florida.

24 **Q.** By whom are you employed and in what capacity?

25 **A.** Florida Power and Light, President and CEO.

1 **Q.** Have you prepared and caused to be filed 56
2 pages of prefiled direct testimony in this proceeding?

3 **A.** I have.

4 **Q.** And did you prepare and also cause to be filed
5 one errata sheet to your direct testimony and a change
6 to Exhibit AJO-2?

7 **A.** I have.

8 **Q.** Do you have any other changes or revisions to
9 your prefiled direct testimony?

10 **A.** I do not.

11 **Q.** With the errata sheet, if I asked you the same
12 questions contained in your prefiled direct testimony,
13 would your answers be the same?

14 **A.** Yes, they would.

15 **MS. CLARK:** Chairman Carter, I ask that the
16 direct testimony of Armando J. Olivera be inserted into
17 the record as though read.

18 **CHAIRMAN CARTER:** The prefiled testimony of
19 the witness will be inserted into the record as though
20 read.

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I. INTRODUCTION

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Q. Please state your name and business address.

A. My name is Armando J. Olivera. My business address is Florida Power & Light Company, 700 Universe Boulevard, Juno Beach, Florida 33408.

Q. By whom are you employed and what is your position?

A. I am employed by Florida Power & Light Company ("FPL" or the "Company") as President and Chief Executive Officer.

Q. Please describe your duties and responsibilities in that position.

A. I have overall responsibility for the operations of FPL.

Q. Please describe your educational background and business experience.

A. I have a Bachelor of Science degree in electrical engineering from Cornell University and a Master of Business Administration from the University of Miami. I am also a graduate of the Professional Management Development program of the Harvard Business School. I was appointed to my current position in 2003. My professional background is described in more detail in Exhibit AJO-1.

Q. Are you sponsoring any exhibits in this case?

A. Yes. I am sponsoring the following exhibits:

- AJO-1 - Biographical Information for Armando J. Olivera
- AJO-2 - FPL Typical Residential 1,000 kWh Bill for January 2009, January 2010 and January 2011

Q. What is the purpose of your testimony?

1 A. The purpose of my testimony is to provide an overview of FPL's filing and its
2 position in this case, together with an introduction of the witnesses who have
3 filed direct testimony on FPL's behalf in support of that position.

4

5

II. SUMMARY OF TESTIMONY

6

7 **Q. Please summarize the Company's position in this case.**

8 A. FPL's customers expect their utility to provide affordable, reliable, clean
9 energy solutions - both now and in the years to come. It is therefore our
10 responsibility to plan ahead and make efficient and prudent investments that
11 ensure we continue to meet those expectations. Because of today's bleak
12 economic climate, we want to ensure that we clearly explain why a rate change
13 is the right course of action - we want to demonstrate to the Commission and
14 to our customers how we're doing our part, every day. We want to show how
15 we have performed, and want to continue to perform, in providing reliable and
16 affordable electric service to our customers. And once we've done that, the
17 need for the rate change will be clearer. To be sure, it is more important than
18 ever that we plan ahead carefully and invest wisely. But we also know that we
19 must work to keep costs low.

20

21 Here's what we've done - and what we do each day - to keep costs low and
22 prevent the need for rate increases: FPL embraces efficiency at all levels of
23 the business. Our fossil generation fleet continues to become more efficient as

1 we add new, cleaner and more efficient units, as was the case with the addition
2 of Turkey Point Unit 5 in 2007 and will be seen with the planned additions of
3 the West County Energy Center units. It should also be noted that these newer,
4 more efficient units have a relatively small impact on customer bills when the
5 fuel savings are taken into account, a win-win situation for everyone. We
6 focus on efficiency, not just in how we deliver electricity, but in how we
7 operate as a company. To illustrate this commitment: since 1985 FPL has
8 succeeded in lowering its non-fuel operating and maintenance (O&M)
9 expenses per kWh by approximately 22% and, as FPL witness Reed states, the
10 Company's performance is particularly strong in controlling non-fuel O&M
11 expenses.

12
13 As you know, we have a history of working to keep costs low. For a typical
14 residential (1,000 kWh) customer, FPL's total bill as of January 2009, is the
15 lowest of all Florida investor owned utilities (RBD-4). As well, FPL has
16 actually reduced base rates twice in the past 10 years – by \$350 million in 1999
17 and again by \$250 million in 2002. In addition to these two reductions totaling
18 \$600 million per year, FPL also provided customers with refunds of more than
19 \$225 million through the terms of its revenue sharing agreements. As a result,
20 over the past decade, our customers have received total savings of over \$6
21 billion. And based on the benchmarking conducted by FPL witness Reed, FPL
22 has outperformed other companies in terms of its strong financial and
23 operational performance. For 2007 alone, had FPL performed only at an

1 average level (instead of being one of the top performers in the benchmarking
2 group), non-fuel O&M costs would have been between \$700 million and \$1.3
3 billion higher than FPL's actual costs – a clear and substantial savings for our
4 customers.

5
6 We recognize there is no good time for a rate increase, especially given the
7 current state of the economy. However, it appears at this time that 2010 fuel
8 prices to customers will be substantially lower (based on February 9, 2009
9 price projections), due in part to overall lower fuel costs but also due to FPL's
10 past commitment to investing in a cleaner and more efficient fossil generation
11 fleet. As a result, even with the full required base rate increase, it is projected
12 that FPL's customers will likely see their total bill *decrease*, not increase,
13 effective January 1, 2010.

14
15 And each day we also work to deliver FPL customers more value from their
16 electric utility service. We work to make our generation infrastructure
17 stronger, smarter, and cleaner. FPL's commitment to provide clean energy
18 (i.e., low or no greenhouse gas emissions) starts with fuel diversity. Because
19 of its fuel mix, FPL is recognized as a clean-energy company, with one of the
20 lowest emissions profiles among U.S. utilities. FPL currently obtains most of
21 its electricity from clean-burning natural gas. The contribution of natural gas
22 to our overall generation mix has grown and will continue to grow since 2006,

1 the test year from our last base rate case, as follows:

2 2007 – 52% 2010 – 61%

3 2008 – 53% 2011 – 63%

4 2009 – 48%

5 The addition of this clean and efficient natural gas enhances our system
6 overall, and greatly benefits customers. However, it also highlights the need
7 for diversification of the fuel supply in the future. Nuclear power, which
8 produces no greenhouse gas emissions, is responsible for another significant
9 portion (19%) of power production. As you know, we are in the process of
10 increasing the output at our existing nuclear facilities in Florida and are
11 developing two new nuclear units at our Turkey Point site.

12

13 As Florida continues to grow, it is FPL's responsibility to plan new power
14 plants to ensure that electricity needs are met while preserving Florida's
15 environment. FPL is working with legislative and other governmental leaders
16 as well as state regulators in support of Governor Crist's clean energy agenda
17 to find a balanced approach to our future energy needs.

18

19 FPL also is working to take a leadership role in Florida with regard to
20 renewable energy through the Company's development of three solar energy
21 projects. These projects represent a total of 110 megawatts (MW) of
22 emissions-free electricity that will make Florida the second-largest supplier of
23 utility-scale solar power in the U.S. FPL also supports greenhouse gas

1 reductions through its industry-leading energy management programs, which
2 help save customers money each month – and have eliminated the need for 12
3 power plants since the inception of these programs in the early 1980s.

4

5 FPL also is investing in an Advanced Metering Infrastructure (AMI), or
6 “Smart Meters,” which will give customers more information about how they
7 use electricity each day – giving them the tools they need to better control their
8 energy use.

9

10 Over the years, FPL also has become a leader in efficiency: The percentage of
11 time our fossil-fueled power plants are available to generate power, as
12 measured by the Equivalent Availability Factor (EAF), is among the best in
13 our industry. The reliability of our power delivery system, as measured by the
14 distribution System Average Interruption Duration Index (SAIDI) compares
15 very well to other Florida investor owned utilities and ranks among industry
16 leaders nationally. And FPL’s nuclear plants have shown recent improvement
17 in generation performance, as measured by the capacity and availability
18 factors, reflecting FPL’s significant investment in nuclear plant equipment.

19

20 Overall we are investing in making our infrastructure stronger, smarter,
21 cleaner, more efficient and less reliant on any single fuel source. As a result,
22 the service provided by FPL remains strong, and the value provided to
23 customers remains high.

1 Yet there is more work to do, and this brings us to where we are today: a base
2 rate proceeding. The conditions under which we operate have changed
3 dramatically since 2005, the year of FPL's last base rate proceeding,
4 challenging our ability to continue to provide the type of electric service our
5 customers expect.

6
7 FPL's last rate proceeding in 2005 resulted in a settlement agreement among
8 all of the parties that was subsequently approved by the Florida Public Service
9 Commission ("FPSC" or the "Commission") following the submission of all
10 direct and rebuttal testimony, months of discovery, and the review of
11 thousands of pages of information by Commission Staff, the Office of Public
12 Counsel and the other parties. That agreement held FPL's base rates flat, but
13 provided for necessary and limited increases later to accommodate the large
14 planned capital expenditures associated with the development of generation to
15 meet Florida's expanding requirements via the Generation Base Rate
16 Adjustment (GBRA) mechanism.

17
18 Throughout my testimony I will describe how conditions have changed in
19 terms of costs, customer growth and sales growth, and the resulting major
20 factors that are driving the need for a base rate increase at this time. FPL's
21 witnesses in this proceeding will show how the Company plans and acts based
22 on a long term perspective in order to address the long term needs of our
23 customers, while balancing our actions to acknowledge and react to short term

1 changes in the environment in which we operate. It will be critical during this
2 proceeding that the Commission and all parties also maintain this balanced
3 long term perspective so that we, the Company, will be able to continue to
4 meet Floridians expectations for affordable, clean and reliable energy solutions
5 for years to come.

6 7 **III. INTRODUCTION OF WITNESSES**

8
9 **Q. What are the main topics addressed in the testimony filed on FPL's**
10 **behalf?**

11 **A.** The testimony submitted by the other witnesses on behalf of FPL in this
12 proceeding is offered to explain and support:

- 13 1) The need for an increase in base rates for 2010;
- 14 2) Continuation of the GBRA mechanism for new generation;
- 15 3) The need for an increase in 2011, i.e., the Subsequent Year
16 Adjustment;
- 17 4) A rate of return on equity (ROE) of 12.5%;
- 18 5) Adjustments that the Commission requires FPL to make or should
19 allow to be made in establishing FPL's rates; and
- 20 6) The proposed rate schedules and service charges that implement the
21 requested rate relief.

1 **Q. Who will be testifying on FPL's behalf in this proceeding?**

2 A. In addition to me, the following Company witnesses will testify as part of
3 FPL's direct case:

- 4 • Dr. Rosemary Morley – Sales and load forecast;
- 5 • Philip Q Hanser, The Brattle Group – Sales and load forecast;
- 6 • Robert E. Barrett, Jr. – FPL's financial forecast;
- 7 • Marlene M. Santos – Customer Service cost and quality of service;
- 8 • George K. Hardy – Power Generation cost and performance;
- 9 • J. A. Stall – Nuclear cost and performance;
- 10 • Michael G. Spoor – Distribution cost and quality of service;
- 11 • James A. Keener – Transmission and Substation cost and quality of
12 service;
- 13 • Kathleen Slattery – Human Resources costs and benefits;
- 14 • Christopher A. Bennett – Environmental Management, Six Sigma
15 Quality and Information Technology;
- 16 • C. Richard Clarke, Gannett Fleming, Inc. – Depreciation;
- 17 • Kim Ousdahl – Calculation of the 2010 and 2011 revenue requirements
18 and requested revenue increases, continuation of the GBRA,
19 accounting issues and Company adjustments;
- 20 • Steven P. Harris, ABS Consulting – Storm reserve;
- 21 • William E. Avera, Ph. D., Financial Concepts and Applications, Inc. –
22 ROE and capital structure;

- 1 • Armando Pimentel – Need for requested revenue increases, ROE,
- 2 capital structure, storm reserve and accrual;
- 3 • Joseph A. Ender – Cost of service;
- 4 • Renae B. Deaton – Rate design; and
- 5 • John J. Reed, Concentric Energy Advisers – FPL’s operational and
- 6 financial performance relative to industry benchmarks.

7 Some of these individuals as well as other witnesses also may testify in rebuttal
8 on behalf of FPL.

9

10 **IV. OVERVIEW AND CONTEXT OF**
11 **THE BASE RATE INCREASE**

12

13 **Q. Why does FPL require an increase in its base rates at this time,**
14 **particularly given the current challenging economic conditions?**

15 A. This is an important question. The full answer, of course, is found throughout
16 the entire filing that constitutes FPL’s formal request for an increase in its base
17 rates. But perhaps a brief explanation at the outset of my testimony will better
18 frame this important discussion.

19

20 Fundamentally, we need to increase base rates to be able to continue in the
21 ensuing years to provide the world class utility service that our customers
22 expect -- service that is affordable, reliable, and clean, and to retain investor

1 confidence in the most uncertain and volatile capital market that this country
2 has experienced since the Great Depression.

3
4 We believe this is the direction in which the electric industry must move if we
5 are to secure our energy future. FPL and Florida are leading the way. But the
6 projects and initiatives that are required to meet these objectives take long
7 periods of time to develop and require major financial commitments on the
8 part of our investors. Taking a short-sighted view, although tempting in a
9 down economy, is precisely the wrong approach for our customers, the state of
10 Florida and FPL. I will explain this in more detail later in my testimony.

11
12 To meet customer expectations, and to continue to provide a high quality,
13 foundational service in support of Florida's economy and quality of life for
14 Floridians, we must plan ahead and make efficient and prudent investments,
15 even in challenging economic times. Such investments require an enormous
16 amount of capital – capital that in the current market has become much more
17 expensive due to dramatic increases in credit spreads and also more difficult to
18 obtain, and, for some companies, not available at all.

19
20 We understand that no price increase will ever be welcomed, whether it is for
21 electricity, healthcare, gasoline, or milk. It is worth observing, however, that
22 there are very few services in our economy that are subject to the type of
23 consistent and comprehensive price scrutiny to which electric prices in the

1 United States are subject. Many prices rise with little or no warning and
2 require no governmental approval. Electric prices, on the other hand, increase
3 only upon a proper showing and determination through proceedings such as
4 these. And yet we see fairly significant differences in the prices and quality of
5 electric service from state to state and among utilities throughout the country.
6 FPL witnesses in this proceeding, however, confirm something that this
7 Commission already knows – that FPL is one of the premier utilities in the
8 entire country, providing top tier service at a price that is below the national
9 average.

10

11 This is a very important frame of reference for this proceeding. FPL's very
12 successful track record over many years in managing costs and making prudent
13 investments, supported by constructive regulation from this Commission, has
14 positioned FPL and its customers extremely well in challenging economic
15 times compared to much of the country, even with the base rate increase that is
16 necessary.

17 **Q. Please elaborate on what you mean when you say that FPL and its**
18 **customers are well positioned, even in these economic times.**

19 A. Much of the electric utility industry has begun to recognize the importance of
20 meeting the objectives I have identified above (i.e., a stronger, cleaner,
21 smarter, and more fuel efficient system) to provide a more secure energy future
22 for their customers. However, utilities across the country are facing many of
23 the same economic and operational challenges that we face in Florida.

1 Although commodity prices have begun to moderate, this follows a period of
2 sharp increases: financial markets are much tighter and more volatile, and sales
3 levels are lower, meaning there are fewer kilowatt hours (kWhs) over which to
4 spread costs. At the same time, utilities also are working, some more
5 progressively than others, with governors, legislators and regulators to achieve
6 meaningful reductions in greenhouse gas emissions, greater fuel diversity, and
7 a more secure energy future for their customers.

8

9 But because of the investments FPL already has made, because of the way in
10 which it has managed and controlled costs historically, and because of
11 supportive, constructive regulation by the Commission, FPL is much better
12 positioned than most to achieve these objectives despite current economic
13 challenges and at rates that will remain among the lowest in the state and
14 below national averages. This is a distinct advantage for FPL's customers.

15

16 In other words, because of the sound practices, investments, and regulation of
17 prior years, Florida, the Commission and FPL are able to continue to take the
18 progressive, proactive approach that has produced a world class utility system.
19 This system operates at below average prices, and continues to move forward
20 in securing the energy future for Florida and the 8.8 million Floridians
21 (representing approximately 48% of the state's population) served by FPL, and
22 with total bills that, based on recent fuel price projections (as of February 9,
23 2009), will actually be *lower* in January 2010 than they were in 2009, with

1 subsequent increases not occurring until 2011 when most observers expect to
2 see some of the current economic hardships begin to lift.

3
4 In contrast, compared to FPL, most other utilities already face one or more of
5 the following: (i) a higher cost structure; (ii) a proportionally larger total
6 investment and a longer road to become cleaner (i.e., lower emitting), more
7 reliable, or more fuel diverse; and/or (iii) more constrained and expensive
8 access to the debt markets. Utilities and their customers who are not as well
9 positioned or who did not in past years receive the necessary regulatory
10 support are going to face much larger hurdles in keeping pace with a changing
11 energy environment, making correct and sufficient investments in
12 infrastructure, and accessing sufficient capital at reasonable prices and on a
13 timely basis. As a result, their customers will be at risk of experiencing
14 deteriorating service levels at higher electric prices, while at the same time
15 potentially losing important opportunities for the development of clean and
16 renewable generating sources.

17 **Q. You indicate that FPL's service levels are high and that its rates are below**
18 **the national average. Please summarize those comparisons.**

19 A. FPL has achieved superior performance in the Company's key operational
20 areas, which ultimately serves to deliver direct benefits to our customers. This
21 is supported by various witnesses' testimony and is also addressed later in my
22 testimony, and includes the following areas: Customer Service, an example of
23 which is the recognition received through the ServiceOne award for customer

1 service performance; fossil generation performance, as evidenced by FPL's
2 achievements in Equivalent Availability Factor (EAF) results; transmission
3 and distribution reliability and cost performance; nuclear operational
4 performance; and finally, FPL's environmental performance as evidenced by
5 our actionable commitment to a cleaner, safer environment -- not just in our
6 emissions but in how we treat the communities in which we operate. While
7 one might assume that such performance and accomplishments would result in
8 higher costs to customers, these remarkable achievements have actually been
9 accomplished while maintaining rates that compare very well nationally, and in
10 fact are below the national average, as FPL witness Deaton discusses in detail
11 in her testimony.

12 **Q. You have stated that, even with the required base rate increase, total bills**
13 **will actually be lower in 2010 than in 2009. If the Commission approves**
14 **the new base rates requested by FPL, what will be the impact on**
15 **customers' bills in 2010?**

16 A. FPL witness Deaton explains that in January 2010, the typical residential
17 customer will likely see an overall decrease in the total bill of \$4.92 or
18 approximately 4.5%, dropping from the current \$109.55 to \$104.63. This is
19 due in part to the lower fuel prices projected for next year (based on February
20 9, 2009 projections), but also reflects the benefits of investments made by the
21 company in cleaner, more efficient generation, both for the newer units such as
22 Turkey Point Unit 5 and the West County units, and also through investments
23 made to enhance the efficiency of the existing fossil fleet. This change in the

1 bill is reflected in MFR A-2, and has been illustrated in my Exhibit AJO-2
2 attached to my testimony.

3 **Q. If the Commission approves the new 2010 base rates requested by FPL,**
4 **how will FPL's typical residential bill compare to that of other utilities?**

5 A. Based on current rates for other companies, it appears at this time that FPL will
6 compare favorably even with the full projected increase. The latest survey
7 from the Edison Electric Institute (EEI) reflects a national average price for a
8 typical residential bill of \$123.59, and an average for the South Atlantic
9 Region of \$105.63. FPL's projected bill of \$104.63 for 2010 is well below the
10 national average and also below the South Atlantic Regional average. In
11 Florida, FPL's residential bill is currently the lowest among the four major
12 IOUs; thus, an even lower bill projected in January 2010 for FPL customers
13 would likely remain the lowest among these companies.

14
15 As FPL witness Deaton explains, FPL's typical residential bill is also currently
16 among the lowest of the 54 electric companies surveyed by the Florida
17 Municipal Electric Association (FMEA), and is well below the average for
18 these companies of \$133.76. Again, it would appear that FPL's lower bill in
19 January 2010, even with the base rate increase, will compare very favorably
20 throughout Florida. Of course, it is impossible to predict the 2010 bills for
21 other companies with absolute precision, but these comparisons provide an
22 excellent frame of reference based on the information we have available today.

1 Q. What will be the impact on FPL's bills in January 2011 of the base rate
2 adjustments that FPL also is requesting as part of this case and how do
3 you expect that FPL's January 2011 bills will compare within Florida and
4 across the nation?

5 A. The structure of FPL's request in this case is such that, based on recent fuel
6 price projections as of February 9, 2009, bills are projected to be *lower* in
7 January 2010 than they were in 2009, with subsequent increases not occurring
8 until 2011 when most observers expect to see some of the current economic
9 hardships begin to lift. This is another example of what I was describing
10 earlier – FPL and its customers being well-positioned given the challenges of
11 today to continue to pursue the critical objectives that will secure our energy
12 future. The timing and amount of these necessary adjustments will provide an
13 adequate return to investors, allowing FPL to continue to work toward meeting
14 the objectives I described earlier. The January 2011 typical residential bill is
15 projected to still only increase by 7% over the two-year period from January
16 2009.

17
18 It becomes increasingly difficult to predict bill comparisons further out in time;
19 however, taking all things into consideration, including FPL's current position
20 and recent fuel price projections, the challenges that the entire industry is
21 facing, and FPL's strong record of past performance relative to the industry,
22 based on current information, we expect that our bills will continue to compare
23 very favorably within Florida and nationally.

1 **Q. When did FPL last receive a general base rate increase?**

2 A. As FPL witness Deaton explains, the last time FPL requested and received a
3 general base rate increase was in 1985, more than 23 years ago. Since then,
4 base rates were lowered three times by a total of \$638 million in annual
5 revenue requirements (in 1990, 1999 and 2002). FPL's January 2009 typical
6 residential base bill is \$7.84 or 16.6% below 1985 levels on a nominal basis,
7 and more than 58% below 1985 levels when inflation is taken into account
8 over that same period (Exhibit RBD-3). Even with the projected 2009 GBRA
9 base rate adjustments reflecting the costs associated with West County Units 1
10 and 2, FPL's typical residential base bill at the end of 2009 will only be
11 \$42.00, still well below the 1985 base bill of \$47.15.

12 **Q. Why should the Commission consider the prior base rate reductions in
13 this case?**

14 A. These base rate reductions, particularly the more recent reductions, are
15 important in this respect: they underscore the need for symmetry in the way in
16 which base rates are set. What I mean by this is when a combination of sales
17 growth and productivity improvements more than offset the rate of cost
18 increases on a utility system, base rates may be lowered to produce the
19 required rate of return. This is what occurred in 1999 and 2002, producing
20 base rate reductions totaling \$600 million. Conversely, when higher costs and
21 lower sales mean that existing rates are no longer sufficient to produce the
22 necessary rate of return to investors, such as is the case today, those rates must
23 be increased. Such symmetry in the application of ratemaking principles is

1 foundational to electric utility regulation in the United States. And, it is
2 required by the investment community upon which this capital intensive
3 industry relies for the massive financial commitment that is necessary for a
4 utility to meet all of its obligations of service responsibly and reliably.

5

6

V. MAJOR DRIVERS NECESSITATING

7

AN INCREASE IN BASE RATES

8

9 **Q. Given FPL's excellent track record of meeting growth without the need**
10 **for a general base rate increase, why does the Company now need an**
11 **increase in base rates?**

12 **A.** We always look to how we can cut costs first, before we seek a rate
13 adjustment. Indeed, for many years, FPL has worked hard at -- and succeeded
14 in -- controlling costs. We have continued that focus on controlling costs since
15 our last base rate proceeding in 2005. Even today, the amount of the required
16 base rate increase has been offset to an extent by productivity improvements,
17 as described in FPL witness Barrett's testimony and also shown in his Exhibit
18 REB-17. In fact, this is an area in which we take a leadership role throughout
19 the industry. FPL witness Reed shows that our premier level of efficiency and
20 productivity are reflected in the fact that operating and maintenance (O&M)
21 cost per megawatt-hour (MWh) and per customer have both been well below
22 the industry average for many years, and have increased at rates that are

1 generally below the rates of increase for the industry. That has been true and
2 will remain true even with the required increase in our base rate.

3

4 However, continued focus on productivity improvements alone will not be
5 sufficient to meet the significant increase in costs to reliably deliver electricity.
6 Today we are in a much different situation, due principally to two important
7 factors. Since 2006, (1) costs, including cost of capital, have increased
8 significantly and (2) sales growth has dramatically declined, while the number
9 of new service accounts added each year (requiring additional FPL
10 infrastructure and support) has not declined nearly as much. Below, I
11 elaborate on each of these factors.

12 **Q. Please describe the cost drivers that necessitate an increase in base rates in**
13 **2010.**

14 A. Between the end of 2006 and 2010, FPL will have incurred more than \$5.6
15 billion in capital expenditures to meet long term growth and make the related
16 necessary investments in its infrastructure. Speaking generally, these cost
17 increases can be categorized as described below. Each category represents a
18 significant driver for the overall increase in costs that FPL faces, resulting in
19 the need for a base rate increase. These are addressed in more detail by FPL
20 witness Barrett as well as other witnesses.

21 ● Depreciation - comprised of three discrete items: A discontinuation, for
22 2010 and beyond, of the annual depreciation credit that the Company
23 has taken in 2006 through 2009 as authorized in the Stipulation and

1 Settlement Agreement; the revenue requirement in 2010 associated
2 with the cumulative effect of the depreciation credits taken in 2006
3 through 2009; and the increased depreciation rates reflected as a result
4 of the new study.

- 5 • Inflation - The increased costs of goods and services in 2010 compared
6 to the same good or service in 2006. Changes to the Consumer Price
7 Index since 2006 including the forecast through 2010 indicate that
8 inflation will have added about 11% to the cost of goods and services in
9 2010 relative to 2006, and some of the Company's costs, such as
10 medical and dental expenses, have escalated much faster than CPI;
- 11 • Regulatory Commitments - Costs resulting from obligations that FPL
12 must meet as a result of state and federal mandates or regulatory
13 commitments made previously. Two examples of these commitments
14 are the storm hardening expenditures and other storm-related
15 commitments FPL has made to the FPSC, and expenditures required by
16 the Nuclear Regulatory Commission (NRC) to address alloy 600 issues
17 at FPL's nuclear plants, including the replacement of the reactor vessel
18 head at St. Lucie Unit 2. In general, FPL's Nuclear Division has been
19 particularly impacted by regulatory commitments, and failure to meet
20 these commitments could have substantial economic, safety, reliability
21 and regulatory consequences for the Company (loss of the availability
22 of even one nuclear unit for a sustained period could result in hundreds
23 of millions of dollars in replacement fuel costs to FPL's customers).

1 As FPL witness Stall discusses, FPL's 2005 rate case identified a
2 number of needed nuclear plant modifications. FPL has been able to
3 execute the most significant of these planned projects, and it has done
4 so on time and under budget. For example, the following nuclear
5 projects were on time and \$27 million under budget: all four reactor
6 vessel head replacements, St. Lucie Unit 2 steam generator
7 replacement, and St. Lucie Unit 1 pressurizer replacement. FPL's
8 timely decision to proceed with these replacements resulted in savings
9 on component costs of \$100 million as a result of later price increases.
10 However, emerging regulatory and operational issues are constantly
11 faced by the Company and continue to require an ongoing re-evaluation
12 of projects and the addition of new initiatives;

- 13 ● System Growth - Costs associated with new service accounts, such as
14 new poles and wires for distribution and transmission, and customer
15 growth, such as additional meter reading;
- 16 ● Long-term infrastructure investments - Expenditures that are designed
17 to provide incremental customer benefits over the long term, such as
18 the Automated Metering Infrastructure and FPL's nuclear life extension
19 initiatives. These expenditures were made to make FPL's
20 infrastructure stronger, smarter, cleaner, more efficient and/or less
21 reliant on any single source of fuel;

- 1 • Storm Reserve Accrual - The proper annual accrual to the Company's
2 Storm Damage and Property Insurance Reserve, and why this is in the
3 best long-term interest of our customers;
- 4 • Economic Conditions - Costs that are measurable and directly related to
5 the economic downturn that we are experiencing currently in the
6 Florida economy and capital markets and that are projected to continue
7 into 2010; and
- 8 • Productivity Improvements - Savings attributable to performing an
9 activity at a lower unit cost in 2010, adjusted for inflation, than it cost
10 to perform the same activity in 2006.

11 **Q. What major cost drivers necessitate the Subsequent Year Adjustment**
12 **increase in 2011?**

13 A. The increase in 2011 is the result of increases in O&M and additional capital
14 expenditures excluding West County Unit 3, for which FPL is requesting
15 GBRA treatment. FPL witness Barrett addresses the 2011 increases in revenue
16 requirements associated with each of the same drivers that were used to
17 explain the 2010 increase. As he addresses, the primary drivers of this 2011
18 increase are growth, infrastructure investment, regulatory commitments and
19 inflation.

VI. IMPACT OF CUSTOMER AND SALES GROWTH

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Q. You indicated a second primary factor in the Company's need for a base rate increase relates to the impact of the different rates of customer growth and sales growth. How have changes in customer and sales growth since 2006, the test year in FPL's last base rate case, affected the company's need for a base rate increase in 2010?

A. The effect is significant. As indicated earlier in my testimony, when sales growth and productivity improvements more than offset the rate of cost increases on a utility system, customers can benefit from base rate reductions. In fact, FPL customers received a total of \$600 million in base rate reductions in 1999 and 2002. And base rates prior to that had not been increased since 1985. So FPL has been able to effectively manage cost increases over more than twenty three years through a combination of productivity improvements and growth in sales.

However, growth in sales during 2010 and 2011 will not be adequate to offset increased costs, even taking into account continued productivity improvements that are a part of FPL's ongoing program to achieve and maintain operational excellence. As FPL witness Morley explains, billed retail sales is expected to decline at an average annual rate of 0.6% between 2006 and 2010. This overall lower sales has resulted in a dilemma in which there is no incremental

1 sales to cover the cost of new infrastructure, or over which rising operating
2 costs or even existing fixed costs can be spread.

3

4 The 2005 settlement agreement has served our customers and the Company
5 well. It provided an appropriate and efficient ratemaking framework,
6 balancing customer needs for reliable and affordable electric service with the
7 Company's need to attract substantial amounts of investment from the equity
8 and debt markets at a reasonable cost. This was during a period in which the
9 Company required large capital expenditures to continue to meet Florida's
10 electric power needs. But conditions have changed dramatically since 2005.

11

12 One of the fundamental expectations that allowed FPL to enter into the
13 ratemaking and regulatory framework instituted under the 2005 settlement
14 agreement is that base costs, other than those covered by the Generation Base
15 Rate Adjustment, would grow generally at a rate consistent with the growth in
16 the Company's energy sales. This would enable the Company to cover the
17 rising costs of operating and maintaining the existing infrastructure and
18 building out new infrastructure. That expectation no longer holds true.

19

20 FPL witness Morley explains how FPL's customer and sales growth have
21 stalled in recent years. A recovery of total energy sales is not expected to take
22 place until 2011. Even if sales growth does return to historic levels, the
23 amount of growth that was lost in the interim effectively is lost for good. This

1 is essentially what has happened and now requires an adjustment to FPL's base
2 rates in order to restore the relationship between sales growth and cost growth.

3 **Q. Can you illustrate this point with an example?**

4 A. Yes. Assume that sales in year 0 are 10 units, with a total system base cost of
5 \$10 and an existing revenue base of \$10, and that growth in sales averages 1
6 unit per year at \$1 per unit. Assume that costs, which include the cost of
7 capital, also are growing at about \$1 per year. At those rates of growth,
8 revenues in each succeeding year will exactly cover costs. For example, in
9 year 5, revenues of \$15 will exactly cover costs of \$15.

10

11 Now assume, on the other hand, that there is no growth in sales at all during
12 years 3, 4 and 5 but that costs continue to increase by \$1 per year in each of
13 those years. Thus, in year 5 sales will be 12 units producing revenues of only
14 \$12, while costs will still have risen to \$15. The important point is that even if
15 sales growth returns in year 6 at the prior rate of 1 unit per year, revenues in
16 year 6 will only be \$13 while costs will still exceed revenues by the same \$3,
17 revenues having only increased by \$1 and costs also having increased by \$1.

18

19 In effect, there must be an adjustment to correct for this deficiency in setting
20 new rates prospectively. In my example, therefore, an increase in rates
21 sufficient to generate an additional \$3 over the revenues that otherwise would
22 occur in year 5 is required in order to restore the appropriate relationship
23 between costs and revenues such that the utility recovers its costs and can

1 continue to attract capital on reasonable terms and in amounts sufficient to
2 make the necessary investments in new plant and other infrastructure.

3
4 It is important to note that the required adjustment is not to make up for sales
5 or revenues that did not occur in years 3 through 5; those revenues are simply
6 foregone. Rather, it is simply an exercise in resetting rates at the proper level
7 to recover the prudent and reasonable costs of the utility on a prospective basis
8 which, of course, is the basic premise of utility regulation and ratemaking.

9 **Q. Can you relate this example to FPL's situation and its need for an increase**
10 **in base rates?**

11 A. Yes. FPL has reduced its spending in recognition of the 2008 changes in
12 economic conditions, including the slowdown in electric sales; however, costs
13 have continued to increase and a certain level of spending will continue to be
14 necessary, even without any compensating growth in revenues. In addition, we
15 will need to continue a certain level of spending as a result of the ongoing cost
16 drivers addressed earlier in my testimony. As a result, this disconnect in the
17 historically relatively stable relationship between cost growth and sales growth
18 has resulted in the need for an adjustment. Without this adjustment to its base
19 rates, FPL will not cover its costs, including its cost of capital, and will have
20 difficulty attracting capital on reasonable terms and in sufficient amounts.
21 Service and reliability necessarily will suffer, and other long term customer
22 benefits will not be realized.

1 **Q. How has the Company's service environment changed since its last base**
2 **rate case in 2005?**

3 A. While total customer growth and energy sales have slowed overall, from 2006
4 through 2010 and into 2011 FPL has been and will continue to be required to
5 invest in additional infrastructure for poles, wires, transformers and other
6 facilities as a result of the continued addition of new homes and business
7 accounts, or "new service accounts" (NSAs). Even with the slower pace of
8 additions after mid-2007, FPL witness Morley's testimony reflects that FPL
9 added 58,000 in 2008 and will still add another 90,000 NSAs in 2009 and 2010
10 combined. Thus, while these numbers reflect significantly fewer NSA
11 additions than in the recent past (roughly half the historical rate), they
12 nonetheless will still require additional capital and O&M spending by FPL.
13 Furthermore, any incremental revenue associated with these new services is
14 being offset in the short term by the high vacancy rate for existing homes.

15 **Q. How has the Company's service environment changed since 1985 when it**
16 **last received a general base rate increase?**

17 A. While customer growth has decreased in the past few years, as FPL witness
18 Morley testifies, the state of Florida has seen significant growth since its last
19 general base rate increase in 1985. Likewise the Company has experienced
20 tremendous customer and load growth since 1985. During the last 23 years
21 (i.e., since 1985), the Company has added 1.9 million new customers, an
22 increase of more than 72% and summer peak MW demand has grown by an
23 astounding 10,423 MW or a 98% increase.

1 This major change in the scope of the Company's obligation to serve -- moving
2 from a point at which FPL was serving 2.6 million customers in 1985 to
3 meeting the needs of 4.5 million customers in 2008 -- has required an
4 enormous commitment of resources and capital. To put this in perspective,
5 consider that, based on data from EEI, there are only 11 electric operating
6 companies in the United States besides FPL that have 1.9 million or more
7 customers. Essentially, therefore, since 1985 FPL has added to its system the
8 equivalent of one of the nation's largest electric utilities. In order to support
9 this tremendous increase in its customer base, since 1985 the Company has
10 invested over \$25.9 billion in capital expenditures including \$5.9 billion in the
11 construction of new generating capacity and \$11.7 billion in the expansion of
12 FPL's transmission and distribution system. This is discussed by FPL witness
13 Barrett in his testimony.

14 **Q. Why is this long term perspective important?**

15 A. A long term perspective is what keeps our lights on today. It is the backbone
16 of a reliable system and reliable service. It also is what helps us foresee
17 tomorrow's challenges, and find solutions to them well before our customers
18 have to face them. The construction of new power plants, transmission and
19 distribution lines as well as the supporting Company infrastructure, such as
20 staffing and systems, must be planned many years in advance. FPL makes
21 investments today to ensure our ability to serve our customers in the future.
22 Today's customers benefit from similar decisions made by the Company in
23 past years.

1 Likewise, FPL makes long term commitments and investments today that will
2 secure long term benefits for all our customers -- existing and new. Examples
3 include the system infrastructure hardening and storm preparedness activities
4 described above. The Company also has invested in the West County Energy
5 Center units, which will result in cleaner, more efficient energy for our
6 customers.

7 8 **VII. SUMMARY OF REQUIRED INCREASE**

9
10 **Q. Please describe the specific rate relief the Company is requesting in 2010.**

11 A. As FPL witness Ousdahl describes, and as is presented in the minimum filing
12 requirements (MFRs), the Company is requesting an increase in base rates
13 effective January 1, 2010, to address the need for additional annual base
14 revenues of \$1.044 billion. This amount is net of adjustments made to the
15 recovery of certain costs in the recovery clauses. Thus the total requested
16 increase, taking into account the effect of these proposed company
17 adjustments, is \$1.121 billion. As FPL witness Deaton explains, the typical
18 residential customer is projected to see a decrease in the total electric bill of
19 \$4.92, based on a recent (February 9, 2009) estimate of 2010 fuel costs, which
20 reflects a lower price in January 2010 than for January 2009.

21 **Q. Describe the specific rate relief the Company is requesting in 2011.**

22 A. As FPL witness Ousdahl explains, FPL is requesting an increase in base rates
23 of \$247.4 million effective January 1, 2011, as a Subsequent Year Adjustment,

1 and is also requesting the continuation of the Generation Base Rate Adjustment
2 mechanism, which FPL would use to recover the revenue requirements
3 associated with West County Unit 3 when it goes into service in 2011.

4 **Q. Please describe FPL's proposed continuation of the Generation Base Rate**
5 **Adjustment (GBRA) mechanism that was established in the 2005**
6 **Stipulation and Agreement.**

7 A. The GBRA mechanism, established pursuant to the 2005 Stipulation and
8 Agreement, is an innovative and creative ratemaking approach allowing for
9 recovery of costs associated with needed new generation. The GBRA
10 mechanism reduces the administrative costs and burdens associated with
11 frequent base rate proceedings while still providing a mechanism for
12 Commission oversight and approval. As FPL witness Deaton Exhibit RBD-8
13 reflects, in the case of Turkey Point Unit 5 which was brought into service in
14 May, 2007, and also for West County Units 1 and 2 (expected to go into
15 service in 2009), the base cost of the new units is, to a significant extent, offset
16 by corresponding fuel savings.

17
18 Without the GBRA mechanism, the Company would have to initiate complex
19 and expensive ratemaking proceedings in order to recognize the cost of
20 bringing these newer, more efficient units into our fleet, even though the units
21 had previously been approved by the Commission in need determination
22 proceedings. The GBRA approach has allowed prompt recovery of these costs
23 with such base increases being largely transparent to customers due to

1 corresponding fuel cost decreases. Customers already enjoy the cost-savings
2 benefit of these new units in a timely manner through the annual fuel recovery
3 clause mechanism. The continuation of the GBRA mechanism simply puts the
4 timing of the recovery of the base rate costs of new units on an equal footing
5 with the recognition of fuel cost savings. This approach has worked well for
6 both the Company and its customers, allowing base rate adjustments for
7 significant investments in generation in an efficient and timely manner. Given
8 the success of this innovative approach to ratemaking, we are proposing that
9 the GBRA mechanism be continued ongoing in the future for West County
10 Unit 3 and subsequent generation additions.

11 **Q. Why is FPL requesting a Subsequent Year Adjustment for 2011?**

12 A. FPL is requesting an increase in base rates effective January 1, 2011, to
13 address the need for additional annual base revenues of \$247.4 million in the
14 most cost-effective way possible. As FPL witness Ousdahl's testimony
15 reflects, this adjustment will address the deterioration in earnings that will take
16 place during 2010 by resetting base rates effective January 1, 2011 to a level
17 projected to produce an ROE of 12.5%. The Subsequent Year Adjustment
18 allows the Company, the Commission and all parties to address in a single
19 proceeding both the 2010 and 2011 needs, avoiding the time and expense of a
20 separate rate proceeding for 2011. By approving the Subsequent Year
21 Adjustment, the Commission will enable the Company to maintain earnings
22 stability and take advantage of this proceeding to minimize future
23 administrative costs.

1 **VIII. NECESSITY AND BENEFIT OF FUTURE INVESTMENT**

2

3 **Q. Please describe some of the major investments that FPL is making and**
4 **why these investments are needed given the current state of the economy**
5 **and the reduced growth in customers and sales.**

6 A. While FPL significantly reduced capital expenditures in the face of the 2008
7 financial crisis, there are a number of areas where FPL is either obligated or
8 where it makes good business sense to invest for the future and the benefit of
9 our customers. FPL is striving for a system that: 1) is more robust (i.e., one
10 that has greater resiliency and flexibility in the face of hurricanes or fuel
11 supply disruptions); 2) is more fuel diverse and fuel efficient; 3) provides
12 customers with more information and options regarding their energy usage and
13 consumption patterns; and 4) is cleaner and has a “smaller” environmental
14 footprint.

15

16 We have implemented and continue to implement significant changes since the
17 2004 and 2005 storm seasons to make our system more robust. These changes
18 are necessary to address the resiliency of FPL’s system against future severe
19 weather events. Specifically, FPL is strengthening its electric infrastructure
20 through higher standards for construction and increasing the level of certain
21 existing reliability initiatives, such as, the six-year average vegetation
22 management cycle for laterals and eight-year pole inspection cycle. FPL’s
23 investment in these initiatives, coupled with FPL’s more established reliability

1 initiatives, will continue to provide our customers with superior reliability,
2 help avoid outages and reduce overall restoration costs.

3
4 Another excellent example of this is the investment FPL has been making and
5 will continue to make in its fossil generation fleet. As discussed by FPL
6 witness Hardy, from 1990 to 2011 FPL's fossil generation system will have
7 both doubled in magnitude and evolved to a fleet of primarily clean and highly
8 efficient combustion turbine-based capacity. This additional capacity, which is
9 cleaner and more efficient (lower heat rate), helps to meet the demand created
10 by long term customer growth, and has the benefits of reducing fuel costs to
11 customers as well as improving FPL's emissions profile. However, both the
12 initial capital investment and the cost to sustain the growing CT-based
13 combined cycle fleet are drivers of fossil capital expenditures.

14
15 An example of the importance of investing for the future is FPL's nuclear
16 power plants - a source of non-emitting, reliable, safe, and cost effective
17 energy for FPL's customers. These plants are a key component of FPL's
18 energy mix that benefits FPL's customers in terms of fuel savings, enhanced
19 system fuel diversity, and reductions of greenhouse gas emissions. As FPL
20 witness Stall discusses, FPL must commit both capital and O&M spending in
21 order to implement required equipment upgrades, and recruit and retain a
22 qualified workforce. As a result, we will be able to continue the reliable, safe,
23 and cost effective operation of FPL's nuclear power plants, meet the

1 significant operational and regulatory challenges and evolving NRC
2 requirements facing these plants, and position our plants for operation into
3 their renewed license terms, thereby ensuring that the continued cost-savings
4 and environmental benefits of these plants are enjoyed by our customers well
5 into the future.

6
7 Finally, FPL also believes it is critical that the Company continue to invest
8 today in technology to create a smarter and more efficient delivery system
9 through our Advance Metering Infrastructure (AMI) project. As FPL witness
10 Santos discusses, AMI will provide both service improvements and operational
11 efficiencies for our customers. Today's metering has advanced from just an
12 automated meter reading technology to a complete infrastructure using secured
13 reliable communication lines which will lead to new sources of value for our
14 customers. One of the major benefits of AMI is the ability to provide
15 customers with consumption data to help them manage their consumption and
16 their costs. Thus AMI implementation is a critical step in moving towards
17 greater energy independence and increasing energy efficiency.

18 **Q. What other investments are being made today for the long term benefit of**
19 **Florida and its residents?**

20 A. In accordance with the provisions of House Bill 7135, which provided for the
21 development of clean, zero greenhouse gas-emitting renewable generation in
22 Florida, FPL is constructing three separate solar energy projects totaling 110
23 megawatts (MW) with different characteristics, at diverse locations. These

1 projects will not only generate clean, renewable energy, but will also provide
2 significant information and experience regarding key aspects of siting,
3 constructing and operating different solar technologies at various locations in
4 Florida.

5
6 Each one of these facilities is a significant and innovative renewable
7 generating plant in its own right, but collectively these “Next Generation Solar
8 Energy Centers” will be a landmark achievement. These facilities are expected
9 to produce a total of 213,000 megawatt hours (MWh) of electricity per year,
10 and at peak production, provide enough power and energy to serve the
11 requirements of more than 15,000 homes and 35,000 people. While the costs
12 of these projects are not a part of this rate proceeding, this is nonetheless an
13 excellent example of the importance and necessity of making investments
14 today for the future benefit of our customers and the State of Florida.

15

16

IX. ACTIONS TAKEN TO REDUCE COSTS AND

17

AVOID THE NEED FOR AN INCREASE

18

19 **Q. What actions has FPL taken in order to avoid the need for a base rate**
20 **increase?**

21 **A.** At FPL we are mindful of the impact that a base rate increase can have on
22 customers, especially in this difficult economy, and we have been very
23 successful in avoiding such increases. This has been the case since our last

1 base rate proceeding in 2005, which was settled with rates frozen at the then-
2 current levels (albeit with a provision to recognize the cost of new generation
3 as it is placed into service and with the concurrent recognition in rates of the
4 fuel savings from such generation).

5
6 FPL's corporate culture is one of continually striving to improve in all areas of
7 the company, and it is this culture that has enabled the Company to operate
8 under the 2005 rate settlement agreement even in the face of the economic
9 crisis, reduced growth and lower revenues. As FPL witness Reed discusses,
10 FPL is one of the top performers among comparable companies in terms of
11 productive efficiency. FPL's performance demonstrates particular strength in
12 controlling non-fuel O&M expenses each year. In 2007 alone, FPL was the
13 second highest ranked utility in this area among the 28 companies
14 benchmarked.

15
16 It is also important to view the company's results over a longer period of time,
17 as true superior performance is that which is sustained for many years, not just
18 for a year or two at a time. This long term sustained performance results in
19 productivity and efficiencies that in turn have helped FPL to avoid base rate
20 cases. Over more than twenty three years since 1985 (when FPL last received
21 a general base rate increase) the Company has actually lowered its retail base
22 rates overall, despite having made massive capital investments to meet the
23 needs of a customer base that is now more than 1.7 times its size in 1985.

1 In addition, the performance of FPL's generating units has been a major
2 contributor to FPL's ability to control its base rates since 1985. As FPL
3 witness Hardy discusses, the Company has substantially improved the
4 performance and availability of its existing generating units, thus deferring the
5 need for new capacity. Some of these improvements have provided, in effect,
6 additional generation at a relatively low cost compared to the costs of
7 constructing new units. Indeed, FPL's operating performance consistently has
8 exceeded industry averages, and frequently is within the top quartile of the
9 industry. FPL's fossil generation availability and reliability performance
10 frequently has been Best-In-Class among the largest fossil generating
11 companies.

12
13 FPL continues to pursue efficiency improvements and cost reductions in all
14 aspects of its operations. However, these and other measures, though part of
15 FPL's continual focus to achieve top quality performance at below industry
16 average costs, are not enough to avoid the need for an increase in base rates.
17 We will continue to work hard and do our part – but we must ask more from
18 our customers in order to sustain and improve upon our electricity reliability.

19 **Q. What actions have been taken by the Company in response to the financial**
20 **crisis experienced starting in 2008?**

21 A. As FPL witness Barrett explains in his testimony, FPL's response to the
22 economic downturn has been on two fronts. First, FPL actively sought
23 opportunities to reduce costs. As growth expectations were revised downward,

1 FPL was able to make significant capital expenditure reductions without
2 compromising safety, customer reliability and other cost-effective operations
3 for current customers. For example, as FPL witness Barrett discusses, the
4 Company was able to reduce planned capital expenditures in 2008 by about
5 \$500 million and reduced its initial spending plans for 2009 by about \$400
6 million. This reduction in capital spending has the direct result of lowering
7 customer revenue requirements in 2010 by approximately \$130 million.

8
9 Individual witnesses will address how various business units supported this
10 cost-cutting effort. For example, FPL witness Keener addresses steps taken by
11 the Transmission business unit. Specifically, expansion project need dates
12 were reevaluated based on updated load forecasts allowing for delays for some
13 of the work. FPL witness Hardy explains that the Power Generation business
14 unit was able to place older, less efficient units into Inactive Reserve status.
15 This plan allows for the reduction of operating and maintenance costs but
16 keeps the units available to return to service if needed. In addition, spending
17 has been curtailed for the four units located at the Cape Canaveral and Riviera
18 sites as they are scheduled to go off-line for the modernizations beginning in
19 2010 and 2011. The bottom line: we revisited and were able to reduce our
20 capital and spending plans in light of this economic crisis, but without
21 sacrificing performance, reliability or safety.

X. IMPORTANCE OF A STRONG FINANCIAL POSITION

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Q. Please summarize why FPL's request in this proceeding is so important from the standpoint of the investment community.

A. FPL witness Pimentel addresses this in detail, but I would like to make some general observations on this critical subject. FPL has enjoyed strong and cost-effective access to capital markets for years. This is a result of (1) maintaining a strong balance sheet and (2) constructive regulation that has recognized the need for an appropriate rate of return to FPL's equity investors. In a market as uncertain as we face today, with volatility and credit spreads not experienced since the Great Depression, and given our ongoing need for tremendous amounts of investor-supplied capital now and in the coming years, the Commission's decisions in this proceeding regarding FPL's return on equity and capital structure will be absolutely critical.

Q. Why is it important to maintain a strong financial position from the standpoint of FPL's customers?

A. FPL is making and will continue to make important investments in our infrastructure in order to make it stronger, smarter, cleaner, more efficient and less reliant on any single fuel source. It is our responsibility to plan ahead and make these investments efficiently and prudently. To deliver on these promises, it is critical that we maintain a strong financial position and thereby ensure that the Company has the financial strength and flexibility to not only

1 fund long term capital requirements, but to ensure the ability to meet short
2 term funding needs as well.

3 **Q. Please describe the benefits to customers of FPL maintaining a strong**
4 **financial position.**

5 A. FPL's strong financial position provides real benefits to customers. These are
6 described by FPL witness Pimentel in greater detail, but I think it is important
7 that I summarize a few of those benefits as they relate to our overall request in
8 this proceeding, particularly our requests on return on equity and capital
9 structure. In general, because of its financial position, the Company has had
10 the financial strength and flexibility necessary to fund the Company's long-
11 term capital requirements, as well as to meet short-term liquidity needs, at an
12 economical cost to customers.

13
14 As a result of its position, FPL has been able to obtain some of the lowest cost
15 debt in the industry, something that has benefited customers and will benefit
16 customers for years to come in the form of lower cost financing for the long-
17 lived assets that are used every day to provide reliable electric service to the
18 residences and businesses of the communities that we serve. Such access to
19 long-term debt at competitive prices will continue to be critical for FPL's
20 customers as we continue to make the large investments required to provide
21 our customers with a more robust, more efficient, smarter and cleaner electric
22 delivery system.

1 In addition, because of its strong balance sheet and credit position, FPL has
2 been able to weather significant events in the financial markets without
3 compromising our ability to continue to provide reliable, cost-effective service
4 to our customers. FPL was able to maintain access to capital markets and to do
5 so on terms much more favorable than many other utilities, to the benefit of
6 our customers. The markets certainly have not fully recovered from the recent
7 credit collapse. Moreover, this experience has underscored the importance of
8 remaining prepared for the possibility of additional financial downturns.

9
10 FPL's strong financial position also provides it with short-term financing
11 flexibility that is critical to the Company and its customers. For example, FPL
12 relies upon extensive credit facilities to back-up its commercial paper program
13 and trading obligations related to the fuel hedging program which is critical to
14 reducing the volatility in customer bills. These same credit facilities provide
15 us with the necessary access to funds in times of crisis such as during
16 restoration efforts following a hurricane.

17
18 Historically, companies with ratings as strong as FPL's have been able to
19 access the commercial paper market even during times of decreased liquidity,
20 and avoid the substantial charges faced by companies with lower ratings if the
21 funds are even available. This strength of credit rating can be most important
22 during times of crisis when commercial paper is in short supply or even
23 unavailable. For instance, any combination of another economic crisis, a rapid

1 run-up in fuel costs as was experienced in early 2008, or a series of damaging
2 hurricanes as happened in 2004 and 2005, and there could be a restricted
3 availability of commercial paper, with only the strongest rated companies
4 having access to the market. Even state governments could be financially
5 constrained and unable to support the reconstruction of infrastructure or to
6 assist state residents.

7 **Q. What are the key considerations that must be addressed by the**
8 **Commission for the Company to maintain a strong financial position?**

9 A. Of course, stated generally, it is important that the Commission properly
10 acknowledge the costs that the Company presents in testimony and the MFRs
11 as prudent, reasonable and necessary. Specifically, however, two of the most
12 basic considerations are a fair and reasonable return on equity (ROE) and
13 support for a strong balance sheet, which includes maintaining the company's
14 current equity ratio.

15 **Q. Please summarize why the Company believes an ROE of 12.5% is**
16 **appropriate for setting rates.**

17 A. The testimony of FPL witness Avera establishes that the cost of equity for FPL
18 is in the range of 12.0% to 13.0%. FPL witness Pimentel recommends that
19 rates be set based on an ROE of 12.5%, within that range. This ROE considers
20 the potential exposures faced by FPL as well as the economic requirements
21 necessary to maintain access to capital even under adverse circumstances. In
22 addition, a return of 12.5% would reflect appropriate recognition of FPL's

1 overall high performance and the benefits and value such service provides to
2 customers.

3
4 As I have described, and as reflected more fully in the testimony of various
5 other witnesses, FPL has a track record that provides tangible benefits to
6 customers. It is something they can see, experience, and appreciate. In short:
7 we deliver solid results. FPL's performance levels generally have been well
8 above industry averages and in many cases have been among the highest in the
9 industry, while at the same time holding base rates at or below 1985 levels.

10
11 Perhaps one of the most remarkable aspects of FPL's performance is the length
12 of time over which it has been maintained at high levels. Top performance in a
13 category or two for a year or two can be achieved by most utilities simply by
14 focusing all efforts and resources in a particular area over a given period. But
15 to achieve solid results in multiple categories and over long periods of time is
16 what has set FPL apart. I describe some of these accomplishments later in my
17 testimony. They are described in greater detail by several other FPL witnesses.
18 Constructive and supportive regulation has played an important role in these
19 accomplishments. Maintaining this regulatory posture at this time of market
20 uncertainty is more important than ever in this regard. It sends an important
21 signal to all public utilities in the state of Florida that superior performance is a
22 goal toward which all utilities should aspire.

1 **Q. Why is it appropriate to acknowledge a company's performance in**
2 **establishing an ROE, especially given the utility's obligation or duty to**
3 **serve?**

4 A. I can explain this best through an example. Two utilities could both be
5 prudently operating companies that are identical in every respect, except
6 performance. The one with better performance, however, would be providing
7 greater overall value to customers at a lower price. Yet, these identical
8 utilities, both operating prudently, in theory would have the same cost of
9 capital. In such an instance, the average performing utility may have no
10 incentive to improve service beyond that which may be necessary to avoid
11 being penalized by the Commission. Utilities must operate prudently,
12 providing reasonable levels of service, and cannot be deficient in carrying out
13 the obligation to serve, but there may not be a direct incentive to achieve this
14 higher level of service and cost-effectiveness. By providing strong performing
15 companies with a solid ROE, the Commission sends an appropriate message
16 that strong performance is valued.

17
18 In general, Florida's investor owned utilities have performed well over the
19 years, due in large part to constructive and supportive regulation. I urge the
20 Commission to continue to provide this important foundation for utility service
21 in Florida, especially given the market uncertainties that prevail today and
22 recognizing the capital-intensive needs of FPL as we move forward in building
23 an infrastructure that is stronger, smarter, cleaner, more efficient and less

1 reliant on any single fuel source. These are critical objectives if we are to
2 secure Florida's energy future. Approving the requested ROE of 12.5% for
3 the purpose of setting rates is a means by which the Commission can properly
4 convey the importance and value of strong performance, more directly
5 establish proper incentives for utilities to perform beyond the level of simply
6 "prudent and reasonable," and thereby ultimately provide additional benefits to
7 customers.

8 **Q. Why is it important that FPL maintain its current equity ratio?**

9 A. FPL's current adjusted equity ratio of 55.8% was established as part of the
10 1999 rate settlement, and was reaffirmed in the two subsequent rate settlement
11 agreements in 2002 and 2005. As FPL witness Pimentel addresses, the equity
12 ratio is a key factor supporting FPL's strong balance sheet, which in turn has
13 provided continuous access to both short-term liquidity and the capital markets
14 throughout extreme events such as the 2004-2005 storm seasons as well as the
15 current financial market crisis. Given this background, and in light of the
16 current conditions in the financial markets, FPL feels strongly that the current
17 adjusted equity ratio of 55.8% should be maintained going forward.

18
19 FPL's customers also benefit from the current equity ratio as it recognizes the
20 additional liquidity requirements and financial flexibility that is needed in
21 order to be able to hedge fuel price volatility for our customers, fund storm
22 restoration activities and fund substantial construction activities. It is
23 important, therefore, that this Commission send the appropriate signal to the

1 financial markets regarding its intention to continue to provide the needed
2 support for the financial strength of the Company by maintaining its current
3 adjusted equity ratio, especially at a time when many key risk drivers point to a
4 period of increased risk.

5

6

XI. BENEFITS TO CUSTOMERS OF FPL'S

7

SUPERIOR PERFORMANCE

8

9 **Q. Please describe how FPL has maintained superior performance and**
10 **continues to provide service that is a high value to its customers.**

11 A. FPL has achieved superior performance in the Company's key operational
12 areas, which provides direct benefits to our customers. Our performance is
13 described in greater detail by several FPL witnesses, but I will summarize a
14 few of these accomplishments.

15

16 FPL witness Santos describes the high-quality customer service provided by
17 FPL, including the recognition received by the Company as an industry leader
18 in the area of customer service performance. For example, FPL was recently
19 awarded the prestigious ServiceOne Award by the PA Consulting Group for
20 the fifth year in a row. This award recognizes utilities that provide exceptional
21 service to their customers based on objective measures developed by industry
22 experts. This is just one of many areas in which the Customer Service business

1 unit has been able to achieve better-quality performance, while maintaining
2 low cost and efficient operations.

3
4 In addition, FPL customers benefit from a number of the consumer programs
5 developed by the Customer Service business unit, including energy
6 affordability initiatives such as FPL ASSIST and Care to Share. And
7 customers also have received significant benefits from FPL's accomplishments
8 in energy efficiency. In U.S. Department of Energy rankings, FPL is number
9 one in the nation in MW reduction and number three in load management. Not
10 only do participating customers save on their individual electric bills as a
11 result, but these efforts have deferred the need for 12 power plants which
12 means significant savings for FPL customers overall. And when you consider
13 all the emissions saved by not having to build 12 power plants, this initiative
14 stands out as an accomplishment of which we all can be proud.

15
16 FPL witness Stall describes how, from the NRC's perspective, FPL's plants
17 compare favorably with the rest of the industry. The NRC uses a performance
18 rating system under which the best possible rating is the "green band" rating.
19 Since this indicator program was introduced in 2000, all of FPL's performance
20 indicators, with one exception for one quarter, were in the "green band."

21
22 FPL witness Hardy describes how FPL has maintained an industry leading
23 position in its fossil generation fleet's Equivalent Availability Factor (EAF),

1 and the Company's fossil EAF performance has been either "Best in Class" or
2 "Top Decile" for 9 of the last ten years. FPL has been able to successfully
3 defer the need for new generating units by improving the availability of its
4 existing fossil fleet. In addition, from 2002 to 2007 FPL was able to improve
5 the net heat rate of its fossil generation fleet by 10%, which means that our
6 system now requires 10% less fuel to generate the same amount of kWh than
7 in 2002. Based on an approximate annual fossil fuel cost of \$5 billion, this
8 means customers are saving about \$500 million per year from this efficiency
9 improvement made by the Company. And it's not just money that's saved –
10 it's our air quality. Ten percent less fuel means fewer emissions. While there
11 is more to do when it comes to going green, we hope this shows that FPL looks
12 to do its part wherever and whenever it can.

13
14 FPL witness Spoor addresses the superior service provided by the Distribution
15 business unit to FPL customers as measured by the distribution SAIDI. His
16 testimony reflects that FPL's distribution SAIDI has been the best among
17 Florida's major IOUs for four out of the last six years. Nationally, FPL ranks
18 among the industry leaders and, on average, has been approximately 45%
19 better than the industry average.

20
21 FPL witness Keener addresses the strong reliability performance and effective
22 cost management of the Company's transmission operations. For example, Mr.
23 Keener's testimony indicates that FPL's transmission reliability was in the top

1 quartile and that FPL was Best-in-Class for Average Duration of Sustained
2 Outages based on the most current available data (2007).

3
4 FPL witness Bennett discusses FPL's active commitment to a cleaner, safer
5 environment -- not just in our emissions but in how we treat the communities
6 in which we operate. For many years, FPL has been a leader in environmental
7 management and, as a result, has some of the lowest emission rates of SO₂,
8 CO₂ and nitrogen oxides of all power generators in the U.S. In addition, we
9 have developed a number of programs to manage our operations while
10 protecting wildlife such as endangered sea turtles, manatees, and crocodiles.

11 **Q. How does FPL's operating performance compare to the industry?**

12 A. FPL witness Reed states that FPL has out-performed similarly sized companies
13 across an array of operational metrics. As I discussed previously, FPL is a top
14 performer in terms of productive efficiency, and has been first among regional
15 utilities over the past ten years in terms of operating and maintenance expense
16 efficiency.

17
18 He also notes that FPL's high level of productive efficiency has not been
19 achieved at the expense of customer service or system reliability. In fact, FPL
20 has been a top performer in controlling the duration of its transmission and
21 distribution system outages, and has consistently achieved above average
22 performance on the frequency of interruptions. FPL is also a very strong

1 performer in terms of customer service quality and customer satisfaction
2 measures.

3
4 FPL witness Reed also states that FPL's environmental focus begins with a
5 clean and efficient generation fleet. FPL is recognized as a clean-energy
6 company, with one of the lowest carbon emissions profiles among major U. S.
7 utilities.

8
9 Overall he explains that it is appropriate to consider the Company's productive
10 efficiency, service quality and responsiveness to state policies in setting the
11 allowed return on equity. The customer benefits from FPL's superior
12 performance are clear and substantial, and acknowledgement of this
13 performance would be appropriate.

14 **Q. Have customers benefited from FPL's actions?**

15 A. Yes. While additional and longer term examples of FPL's high-quality and
16 customer-focused performance levels are included in the testimony of other
17 witnesses, the examples I have mentioned indicate some of the recent
18 accomplishments that FPL has achieved. We believe that customers do see
19 and experience the benefits of our efforts every day. However, these and other
20 measures -- though part of FPL's continuous focus to provide superior
21 performance at below industry average costs -- are not enough to avoid the
22 need for an increase in base rates. We will continue to do our part to ensure
23 we lessen the need for even higher rates in the future, but today it is clear that

1 base rates do need to increase in order to continue to provide the kind of
2 service and performance that our customers expect.

3 **Q. Please describe how FPL's support of the communities it serves benefits**
4 **customers.**

5 A. FPL is committed to being a good corporate citizen and a good neighbor,
6 helping to improve the quality of life for our customers in the communities we
7 serve. For example, the Company makes contributions of \$5 million each year
8 which includes \$3.3 million for various community investments, \$1 million to
9 the Care to Share program and \$731,000 to United Way agencies. These
10 donations are paid entirely by the Company, and customers are not being asked
11 to fund these Company contributions. These are just a couple examples of the
12 manner in which FPL sponsors programs and partners with many organizations
13 throughout our communities to provide assistance to our customers in need.
14 Customers benefit directly from these efforts, such as those who receive
15 support from United Way or Care to Share. And all FPL customers indirectly
16 benefit from these Company contributions. For example, helping customers in
17 need reduces uncollectible expense that is paid for by all customers. Perhaps
18 more importantly, our customers benefit simply because we're helping to
19 improve the quality of life in these communities. Given the current economic
20 challenges, this support is more important than ever. Again, none of these
21 costs are included in FPL's rate request - these are entirely corporate and
22 employee funded initiatives.

XII. CLOSING COMMENTS

1

2

3 Q. Do you have any closing comments?

4 A. Yes. FPL has worked hard to establish itself as a low-cost provider of high-
5 quality electric service. The Company's results reflect the efforts of a strong
6 management team and a quality-driven work force, efforts that have been
7 facilitated through progressive and responsible regulation. Collectively, these
8 efforts enabled the Company to support the significant rate reductions made in
9 1999 and 2002, and more recently have succeeded in delaying as long as
10 possible increases in FPL's retail base rates while keeping pace with Florida's
11 long-term growth and demand for energy. Indeed, but for the base rate
12 decreases implemented by the Company in recent years, FPL's need for an
13 increase at this time would be much lower.

14

15 We are very aware of the challenges customers are facing in this economy, and
16 we recognize that no increase in price is ever welcome; however, the increase
17 requested by the company is necessary and appropriate in order for the
18 Company to invest in our infrastructure, making it more robust and resilient, to
19 improve fuel efficiency, to give customers more choices and information by
20 which to manage their energy usage, and to work toward a cleaner
21 environmental footprint. These are tremendously important objectives if we
22 are to work toward securing Florida's energy future, and cannot be abdicated
23 to someone else or placed on the back burner for some future consideration.

1 We need to move forward today to secure Florida's energy future. Given our
2 existing profile, and our current rate structure, FPL and its customers have the
3 opportunity to do so with minimal or only modest bill impacts, compared with
4 much of the industry. At the same time, with these challenges, and the need to
5 continue to raise large amounts of capital to continue to responsibly and
6 reliably serve our customers, we must retain investor confidence in the most
7 uncertain and volatile capital market that this country has experienced since the
8 Great Depression.

9
10 We know that our customers feel the costs of everything today. This is the
11 effect that recessions have on consumers. But we also know that as their
12 utility, we cannot afford to compromise on safe and reliable energy. At FPL,
13 we will continue to do our part – and we will continue to reduce costs
14 wherever we can. Our track record is a proven one. But for the reasons I have
15 summarized, and other FPL witnesses in this proceeding will explain in detail,
16 an increase in retail base rates is necessary at this time. Significantly,
17 however, given improvements in fuel efficiency and recent fuel price
18 projections, it appears that the total bill for almost all customers would go
19 down in 2010 even with the required base rate increase, with subsequent
20 increases not occurring until 2011 when most observers expect to see some of
21 the current economic hardships begin to lift. This will be the right result for
22 our customers as it will afford them near term relief from increases in their

1 electric bill, while ensuring that FPL can continue to provide safe and reliable
2 electric service at the levels its customers expect and deserve.

3 **Q. Does this conclude your direct testimony?**

4 **A. Yes.**

ERRATA SHEET

(X) DIRECT TESTIMONY, OR () REBUTTAL TESTIMONY (PLEASE MARK ONE WITH "X")
WITNESS: Armando J. Olivera

<u>PAGE #</u>	<u>LINE #</u>	<u>CHANGE</u>
24	5	Change amount from \$27 million to \$23 million
AJO-2	Entire	Changes consistent with errata changes to the FPL witness Deaton exhibit RBD-2

1 **BY MS. CLARK:**

2 Q. And do the exhibits attached to your testimony
3 consist of AJO-1 and AJO-2?

4 A. Yes, they do.

5 Q. And are those exhibits true and correct to the
6 best of your knowledge?

7 A. Yes, they are.

8 **MS. CLARK:** Mr. Chairman, I would note that
9 Mr. Olivera's exhibits have been premarked for
10 identification as Numbers 38 and 39 on staff's exhibit
11 list.

12 **CHAIRMAN CARTER:** Hang on one second. Hang on
13 one second before we go further.

14 Commissioner Skop.

15 **COMMISSIONER SKOP:** Thank you, Mr. Chair.

16 Just to Ms. Clark, with respect to revisions
17 to the prefiled testimony on Page 11, Line 11, would Mr.
18 Keener's testimony need to be -- or Mr. Keener's
19 statement need to be replaced by Ms. Sonnelitter?

20 **MS. CLARK:** Thank you, Commissioner Skop, and
21 that would be true at other places in the testimony, as
22 well.

23 **COMMISSIONER SKOP:** Thank you.

24 **CHAIRMAN CARTER:** Okay. Anything further
25 before you proceed?

1 **MS. CLARK:** Yes.

2 **CHAIRMAN CARTER:** Okay.

3 **BY MS. CLARK:**

4 **Q.** Mr. Olivera, have you prepared a summary of
5 your direct testimony?

6 **A.** I have.

7 **Q.** Would you give it at this time?

8 **A.** Thank you. Mr. Chairman, members of the
9 Commission, on behalf of Florida Power and Light's
10 nearly 11,000 employees in the state of Florida, thank
11 you for the opportunity to be here.

12 In today's economic climate we want to be sure
13 that we clearly explain why our rate proposal is the
14 right course of action. My testimony will focus on what
15 we have done in the past to provide affordable and
16 reliable service to our customers and why approval of
17 our rate request is necessary to allow us to continue to
18 do so in the future.

19 Since we last received a general base rate
20 increase in 1985, more than 23 years ago, FPL has added
21 almost 2 million new customers, peak demand has nearly
22 doubled, and FPL has invested \$26 billion. This
23 includes \$5.9 billion in the construction of new
24 generating capacity and \$11.7 billion in the expansion
25 of FPL's transmission and distribution system.

1 Despite these expenditures, FPL has reduced
2 base rates twice in the last ten years for a total
3 customer savings of \$600 million per year. We have also
4 provided customers with refunds of more than
5 \$225 million through revenue sharing. As a result, over
6 the past decade our customers have received total base
7 rate savings of more than \$6 billion.

8 Our investments have provided significant
9 benefits to our customers. We have made our generation
10 fleet more efficient with a system that now requires 10
11 percent less fuel than it did in 2002 to generate the
12 same amount of electricity. We are one of the cleanest
13 utilities in the nation. We have invested to make our
14 infrastructure stronger every day in good weather and
15 bad resulting in overall system reliability that has
16 been approximately 45 percent better than the national
17 average. And we have delivered high levels of
18 reliability while maintaining a strong focus on keeping
19 costs low and avoiding rate increases.

20 In each of the last ten years FPL has
21 consistently been a low cost leader. We have always
22 been focused on maintaining strict control on costs in
23 both good economic times as well as in more challenging
24 times. Thus, in today's economic climate it is
25 particularly significant for our customers that as a

1 result of our efforts, FPL has the lowest typical
2 residential bill of all 54 electric companies surveyed
3 by the Florida Municipal Electric Association.

4 Now, however, based on our projected costs,
5 capital expenditures, and revenues, all of the things
6 that comprise the base rate of a utility company, we
7 find ourselves in the position of needing base rate
8 relief. Even with the necessary increase, we expect to
9 remain among the lowest cost providers in the state of
10 Florida and will continue to provide excellent service
11 and value to our customers. And we will continue to
12 make investments that we believe will result in
13 significant customer benefits.

14 We anticipate that we will spend more than
15 5.6 billion in capital between 2006 and 2010.
16 Additional capital expenditures will be needed in 2011,
17 as well. This investment will continue to make the
18 system cleaner, more resistant to storms, and better
19 able to provide customers with information to manage
20 their energy use. But we simply cannot pursue these
21 goals without appropriate returns for the investments
22 that have been made in the past and that we need to make
23 in the future.

24 With fuel costs for 2010 projected to be
25 substantially reduced due to lower prices and FPL's

1 commitment to fuel efficiency, we project that the
2 typical customer bill will decline in January, even with
3 the requested base rate increase. In the midst of a
4 difficult economy, our rate request will provide near
5 term financial relief while ensuring that we can
6 continue to invest to provide safe and reliable electric
7 service at the levels our customers deserve. We think
8 that's the right outcome. I hope you agree. And thank
9 you for the opportunity to address you today.

10 **MS. CLARK:** Mr. Chairman, we tender the
11 witness for cross-examination.

12 **CHAIRMAN CARTER:** Thank you.

13 Mr. McGlothlin, you're recognized.

14 **MR. McGLOTHLIN:** Yes, Chairman Carter.

15 **CHAIRMAN CARTER:** Turn your mike on there.

16 **MR. McGLOTHLIN:** I believe it is on.

17 **CHAIRMAN CARTER:** Chris, can we get some more
18 volume there?

19 **MR. McGLOTHLIN:** The intervenors who are
20 aligned have discussed order of cross-examination, and
21 if it is all right with the Commissioners, unless
22 something out of the ordinary happens, OPC will go
23 first, South Florida Hospital and Health Association
24 second, FIPUG, Attorney General, the Florida Retail
25 Federation, and the City of South Daytona, if that is

1 acceptable.

2 **CHAIRMAN CARTER:** Absolutely.

3 CROSS EXAMINATION

4 **BY MR. McGLOTHLIN:**

5 Q. Good afternoon, sir.

6 A. Good afternoon.

7 Q. Mr. Olivera, in your prefiled testimony you
8 refer several times to the expectation that while the
9 company is asking for a base rate increase in this
10 proceeding, the 2010 total bills will be lower by virtue
11 of anticipated decreases in fuel costs, is that correct?

12 A. That is correct.

13 Q. I have a couple of questions for you about
14 those statements, and it may be that the easiest way to
15 pose the questions to you is by reference to this
16 handout, which is your Exhibit AJO-2, Page 1 of 1, if
17 you have that available to you. You show there that, in
18 the middle bar, January 2010, the relationship is that
19 the base rate increase -- the base rate included in
20 increases would be \$51.10, correct?

21 A. Correct, for January 2010.

22 Q. And the fuel component of the 2010 bill is
23 projected to be \$35?

24 A. Correct, for the average residential bill.

25 Q. Now, do I understand correctly that with

1 respect to how those costs are either incurred in the
2 example of fuel, or set by the Commission, they take
3 place independently of each other, do they not?

4 **A.** No, I would not agree with that. I think one
5 of the points that we are making in this rate case is
6 that, yes, we cannot control what happens in fuel
7 markets, but we can control the relative -- we can make
8 investments to improve the relative efficiency of our
9 plants, which has a direct impact on how much fuel we
10 burn. So if you look at the investments we have made
11 since 2002, for example, we know that the system is 10
12 percent more efficient, so were it not for that, this
13 number would be significantly higher than it is.

14 **Q.** My question goes to this relationship, and I
15 will use a hypothetical. You have shown a base charge
16 of 51.10 and projected fuel costs of \$35. If the fuel
17 costs were to instead amount to \$36, as I understand it
18 FPL is not offering to reduce the base portion to
19 \$50.10, is it?

20 **A.** No. Fuel is a direct pass-through.

21 **Q.** That's what I thought.

22 At Page 19, Line 5 of your testimony, you say
23 the structure of FPL's request in this case is such that
24 based on recent fuel price projections, bills are
25 projected to be lower in 2010 than they were in 2009,

1 with subsequent increases not occurring until 2011 when
2 most observers expect to see some of the current
3 economic hardships begin to lift?

4 **A.** I'm sorry, I am having trouble finding --
5 could you repeat what page you are on?

6 **Q.** Page 19, beginning at Line 5.

7 **A.** Okay.

8 **Q.** Take a moment and read that if you wish.

9 **A.** Uh-huh. I have it.

10 **Q.** I am interested in understanding the manner in
11 which you use the word structure. Now, you agreed with
12 me a moment ago that by structure you do not mean to
13 imply that there would be an increase or decrease in the
14 base portion depending on whether the fuel forecast was
15 higher or lower. Remember that question and answer?

16 **A.** I do.

17 **Q.** Now, with respect to the statement that
18 subsequent increases would not occur until 2011 when
19 most observers expect to see some of the current
20 hardships begin to lift. The structure of the case as I
21 understand it is based upon projections for 2010 and
22 separate projections for 2011, is that correct?

23 **A.** You are reading something that was not -- your
24 interpretation of what structure -- structure was really
25 meant to say these are the components of the bill.

1 **Q.** Okay. So by your reference to the structure
2 of the request, you are not suggesting that certain
3 potential increases were foregone for 2010 and delayed
4 until 2011?

5 **A.** No. I am offering you our projection for both
6 the base rate increase based on what we filed, and our
7 best projection based on forward market prices for the
8 fuel cost, or the fuel component of the bill.

9 **Q.** And those 2010 and 2011 projections for the
10 base rate portions were separate and stand alone
11 analyses, were they not?

12 **A.** They are -- the projections are separate
13 projections, but as I mentioned to you earlier, there is
14 a relationship between the fuel and the investments that
15 are represented in the base increase. So, for example,
16 the 2010 base rates reflect the in-service of two
17 generating units, West County 1 and West County 2,
18 both of which will provide greater efficiency to the
19 system. And so, therefore, it reflects an incremental
20 benefit in efficiency that is not in the '09, and which
21 is why you can't look at these pieces completely
22 independent.

23 **Q.** Yes. My question now relates solely to the
24 base rate portion of the bill and solely to the comment
25 that certain increases -- subsequent increases won't

1 occur until 2011. And do I understand correctly that
2 FPL did not make a conscious decision to forego a
3 portion of the increase and delay that until 2011 when
4 it expected the recovery to begin?

5 **A.** I'm not clear on your question. When you are
6 talking about forego a portion of the increase, you are
7 talking about -- base rates are going up and fuel is
8 going down, so --

9 **Q.** Yes, sir. I am no longer talking about fuel.

10 **A.** Okay.

11 **Q.** I am talking solely about the base rate
12 portion of the bill and the statement that bills -- that
13 subsequent increases at Line 7, not occurring until 2011
14 when most observers expect to see some of the current
15 economic hardship to begin to lift.

16 **A.** Right. This 2011 comment was made in the
17 context of the total bill, and the total bill was driven
18 by a combination of small adjustments to base rates and
19 a forecasted increase in the price of fuel, so that the
20 bill would increase between 2010 and 2011.

21 **Q.** I see. Now, focusing again on AJO-2, Page 1
22 of 1, do I understand correctly that the base portion
23 shown for 2011 does not include the cost of the West
24 County 3 unit?

25 **A.** I believe that it is. There is -- in the

1 total bottom component, I believe there is, subject to
2 verification, I believe West County 3 would be in that
3 number because it is scheduled to come in service at the
4 end of 2011.

5 **Q.** I'm trying to correlate that response with the
6 fact that aside from the West County 3 unit and based
7 solely on the 2011 projected subsequent test year
8 adjustment there would be an increase of about
9 \$240 million, would there not?

10 **A.** Well, I believe that number has a combination
11 of our subsequent year costs for 2011, which is not just
12 limited to the in-service date of West County 3.

13 **Q.** If you will turn to Page 22 of your direct
14 testimony. At the bottom of the page there is a bullet
15 point that describes the depreciation component of the
16 request and the manner in which it is a driver. Please
17 take a moment and read the last three lines of 22 and
18 the first four lines of Page 23.

19 At I understand it, Mr. Olivera, this passage
20 refers to that provision of the 2005 settlement
21 agreement that authorized FPL to credit depreciation in
22 the amount of \$125 million annually for the four-year
23 term of the settlement agreement, is that correct?

24 **A.** That is correct. That is one part of the
25 information in this bullet.

1 **Q.** And that had the effect of reducing your
2 annual depreciation expense during each year the credit
3 was implemented, correct?

4 **A.** Correct.

5 **Q.** And it also had the effect of increasing
6 future rate base, correct?

7 **A.** Correct.

8 **Q.** And so your calculation of the revenue
9 requirements for 2010 reflects both the discontinuation
10 of that credit, which increases revenue requirements by
11 the \$125 million, as well as the revenue requirements
12 associated with that increase in rate base that occurred
13 because of the credits that were taken, correct?

14 **A.** That is one of the components. And we have
15 really three different witnesses that will address the
16 depreciation calculations in a lot more detail than I am
17 competent to do here today.

18 **Q.** I don't intend to pursue that further with
19 you, just to establish on a conceptual basis the fact
20 that FPL did avail itself of those credits during the
21 four-year term of the agreement, and they had the effect
22 of increasing rate base beyond what it would have been?

23 **A.** That is correct. It was part of a global
24 settlement that we had of which this is one component.
25 And I would just like to remind the Commission that in

1 addition to that we also gave up the nuclear
2 decommissioning costs. We also got approval for the
3 GBRA. There were a number of components to the
4 settlement, and this was one piece of that settlement.

5 Q. You referred to the GBRA component of the
6 overall settlement. Would it be fair to say that the
7 GBRA was an exception to an otherwise limitation on the
8 ability of the company to seek adjustments in base rates
9 during the term?

10 A. No, I wouldn't classify it as an exception. I
11 think that it was a progressive kind of ratemaking tool.

12 Q. Well, would you agree that the effect of the
13 settlement was to limit FPL's ability to seek increases
14 in base rates during the term of the settlement?

15 A. The settlement was -- had in it a combination
16 of factors.

17 Q. Yes.

18 A. And part of it was an agreement to freeze a
19 portion of base rates, but it allowed us to recover base
20 rates on new generation that was scheduled to come in
21 service. And I may add it was the one -- the first one
22 that went in service was Turkey Point 5. Turkey Point 5
23 went in service, and it provided immediately customer
24 benefits, fuel savings that virtually offset --
25 actually, it was a little bit better than the revenue

1 requirement associated with that unit.

2 So, from my perspective, it really
3 synchronized when the cost was coming in and when the
4 customer was getting the benefit of that facility. So
5 in that sense, I think it was a win-win, and that is the
6 reason I'm saying that this was really progressive
7 ratemaking.

8 Q. In your answer you said that the settlement
9 provisions froze a portion of base rates. Would you
10 agree with me that the settlement froze base rates with
11 the exception of the ability to roll those incremental
12 generation costs into service?

13 A. Well, as I said, there were a number of other
14 components in the agreement that actually helped us
15 improve the profitability of the company, including not
16 having to continue to make contributions to the nuclear
17 decommissioning, because we all agreed that we thought
18 that we probably had adequate funding for that. So you
19 can't just look at one piece of this.

20 Q. I understand there are other provisions. My
21 question goes to the interplay between limitations on
22 the ability of the company to seek increases in base
23 rates on the one hand and the introduction of the GBRA
24 as a component of the settlement on the other hand.
25 Would you agree with me that the GBRA constituted the

1 only mechanism by which FPL could seek an adjustment in
2 base rates during the four-year term of the settlement?

3 **A.** Not completely. I mean, we agreed over a
4 four-year period not to come in for a base rate increase
5 unless our overall return on equity fell below 10
6 percent. So there were some safety valves built into
7 that agreement that I think are also worth pointing out.
8 It was one of the ways that we got comfortable with
9 taking on the risk of not coming in for four years.

10 **Q.** I accept your qualification of the 10 percent
11 safety valve.

12 **MR. MCGLOTHLIN:** Thank you, sir. That's all
13 the questions I have.

14 **CHAIRMAN CARTER:** Okay. South Florida
15 Hospital, you're recognized.

16 **MR. MENDIOLA:** Thank you, Mr. Chairman.

17 **CHAIRMAN CARTER:** Turn your mike on there.

18 **MR. MENDIOLA:** Thank you, Mr. Chairman.

19 CROSS EXAMINATION

20 **BY MR. MENDIOLA:**

21 **Q.** Mr. Olivera, my name is Lino Mendiola, and I
22 represent the South Florida Health and Hospital
23 Association. How are you doing?

24 **A.** I am doing fine. Thank you.

25 **Q.** Good. Mr. Olivera, you are the president and

1 chief executive officer of Florida Power and Light,
2 isn't that correct?

3 **A.** That is correct.

4 **Q.** And in that role you have general
5 responsibilities and oversight for the operations of
6 FPL, is that correct?

7 **A.** That is correct.

8 **Q.** Including this rate case, isn't that right?

9 **A.** That's right.

10 **Q.** All right. Now, you make a statement -- first
11 of all, let me start with making sure I understand the
12 request that FPL is seeking in this case. You propose
13 an increase of \$1.12 billion to be effective on
14 January 1, 2010, is that correct?

15 **A.** There has actually been adjustments that have
16 been made, and so the numbers have changed just a little
17 bit.

18 **Q.** All right. And I was looking at Page 32, Line
19 17 of your testimony, sir, so if there is an adjustment
20 there, let's make that.

21 **A.** Yes. The overall increase of a 1.44 billion
22 there, we have submitted an errata sheet that changes
23 that to 983.

24 **Q.** So on Line 14, the 1.44 billion is changed to
25 983?

1 **A.** That is correct.

2 **Q.** And what is the change on Line 17, the
3 1.121 billion?

4 **A.** Oh, I don't have my calculator. I can't do my
5 math anymore without looking at it, but the new number
6 went down 7 million, so take -- I don't want to do my
7 math on the stand in my head.

8 **Q.** 1.16 billion, is that correct?

9 **A.** Add 983 and 240, that would be the combined
10 for 2010/2011 plus West County 3, which is still
11 \$182 million.

12 **Q.** All right. Let me make sure that I have this
13 straight. So, 983 is for January 1, 2010, is that
14 correct?

15 **A.** 983, correct.

16 **Q.** All right. Plus how much for January 1, 2011?

17 **A.** The 2011 number is 240.

18 **CHAIRMAN CARTER:** Excuse me. Hang on a
19 second. Could you pull your microphone a little closer
20 to you?

21 **THE WITNESS:** Yes, I would be glad to.

22 **CHAIRMAN CARTER:** And start with the
23 calculation again, please, sir.

24 **BY MR. MENDIOLA:**

25 **Q.** We began, sir, with the adjustment 983 million

1 effective January 1, 2010, is that correct?

2 **A.** 983 in 2010.

3 **Q.** All right. And then the additional amount for
4 the subsequent year adjustment in January 1, 2011?

5 **A.** Is 240, but then the math gets a little
6 complicated because there is also a shift from basis to
7 clauses.

8 **Q.** Well, that is what I'm trying to understand.
9 And do you have that number or is that something that we
10 should ask someone else?

11 **A.** Yes. I think to get the whole reconciliation
12 somebody can who can walk you through with a calculator
13 in hand is better qualified than me. So I will ask
14 Mr. Barrett to kind of walk you through that math.

15 **Q.** All right. Well --

16 **A.** But suffice it to say the number is lower. It
17 reflects primarily changes in taxes as a result of the
18 economic stimulus bill that were not known at the time
19 that the original filing was made.

20 **Q.** Let me just make sure I understand this, sir,
21 because I had some -- according to the direct testimony
22 that you filed, that effective January 1, 2011, the sum
23 that the company was seeking was \$1.369 billion. And
24 you are saying that that number is now lower?

25 **A.** Repeat the number again.

1 **Q.** 1.369 as the -- that was the 1.121 billion
2 from Line 17.

3 **A.** Yes, I have a slightly different number than
4 you do, but --

5 **Q.** All right. Can you give me within 100 million
6 or so what the company is seeking as of January 1, '11?

7 **A.** It is a combination. It is for 2010,
8 \$983 million, for 2011, \$240 million.

9 **Q.** All right.

10 **A.** Okay.

11 **Q.** Thank you very much. Now, you have testified
12 that -- this is on Page 5, line 14 -- that FPL's total
13 bill as of January 2009 is the lowest of all Florida
14 investor-owned utilities, is that correct? That is at
15 Page 5, Line 14.

16 **A.** That is correct.

17 **Q.** All right. I would like to hand you a
18 document, which is the Commission's own rate comparison
19 calculation. You would agree with me that whether or
20 not FP&L has the lowest overall bill depends on when you
21 examine the bill, is that correct?

22 **A.** That is correct.

23 **Q.** All right. And so you have examined this for
24 your testimony as of January 2009, and you are aware
25 that the Commission also conducts bill comparisons and

1 posts that analysis on its website, is that correct?

2 **A.** That is correct.

3 **Q.** All right. And so, I think my colleague has
4 handed to you the comparative rate statistics.

5 **CHAIRMAN CARTER:** Hang on. Hang on a second.
6 Let's let all the parties get a copy first before you go
7 further. I appreciate your speed, though.

8 **MR. MENDIOLA:** Mr. Chairman, I --

9 **CHAIRMAN CARTER:** You've got a friend in me.

10 **MR. MENDIOLA:** I was trying to finish -- I
11 don't know how late you would like to go, but I was
12 trying to finish before 5:30. That may or may not be
13 possible.

14 **CHAIRMAN CARTER:** It may or may not be
15 possible, but you and I have got that jedi knight thing
16 working real good right now.

17 **MR. MENDIOLA:** Very good.

18 Housekeeping, I believe this is going to be
19 Exhibit Number 383.

20 **CHAIRMAN CARTER:** Marked for identification,
21 Number 383. I think that you may have been told by
22 staff in the prehearing about short titles. Can you
23 give us a title for it?

24 **MR. MENDIOLA:** Yes, sir. This is FPSC
25 Comparative Rate Statistics, 12-31-08.

1 **CHAIRMAN CARTER:** Okay.

2 (Exhibit 383 marked for identification.)

3 **MR. MENDIOLA:** How about Rate Comparison,
4 12-31-08.

5 **CHAIRMAN CARTER:** Okay. Next time come up
6 with a better one, okay? We will give you a by this
7 time. Okay. You may proceed.

8 **MR. MENDIOLA:** Very good, Mr. Chairman.

9 **BY MR. MENDIOLA:**

10 **Q.** Mr. Olivera, do you have a copy of that
11 document?

12 **A.** I do.

13 **Q.** All right. And if you could turn with me to
14 what is marked as Page A-1, which is about probably the
15 10th or 11th page in.

16 **A.** I have it in front of me.

17 **Q.** All right. It is the typical electric bill
18 comparison for residential service. Do you see that?

19 **A.** I do.

20 **Q.** All right. Let me ask you, sir, what is the
21 actual average residential kWh usage in a month?

22 **A.** It for FPL is around 1,100 kilowatt hours,
23 except that, so that we can kind of true it up all up,
24 it is normal in this industry to use 1,000 kilowatt
25 hours as kind of the measure. So when we talk about the

1 average residential bill, we are talking about a bill
2 that is 1,000 kilowatt hours.

3 Q. I understand, and that is your exhibit. My
4 question was simply what the actual average is and the
5 answer is around 1,100 kWh?

6 A. For FPL.

7 Q. For FPL. And this exhibit calculates the
8 total typical electric bill at 1,000 kWh and at 1,500
9 kWh, isn't that correct?

10 A. That is correct.

11 Q. And at 1,000 kWh as calculated by the
12 Commission as of 12-31-2008, Florida Power and Light is
13 not the lowest total bill, isn't that correct?

14 A. For 1,500 kilowatt hours as represented here.

15 Q. Well, my question was with respect to 1,000 it
16 is not the lowest total bill?

17 A. It is not the lowest total bill as shown here.

18 Q. All right. And with respect to 1,500, it is
19 not the lowest total bill, isn't that correct?

20 A. Correct.

21 Q. In fact --

22 A. I would just like to clarify a point, though.
23 First of all, when we filed --

24 Q. Sir --

25 **CHAIRMAN CARTER:** Let him explain.

1 **THE WITNESS:** -- we file based on projections
2 of where we thought the different companies would be.
3 And while it is correct that this shows that FPL is
4 number two based on the most recent comparison that was
5 published by the Florida Municipal Electric Authority,
6 which I think is a reputable third party, it shows,
7 again, that FPL's average residential bill based on
8 1,000 kilowatt hours is the lowest of all 52 electric
9 utilities in the state of Florida.

10 **BY MR. MENDIOLA:**

11 **Q.** And we have agreed already that that
12 comparison depends on when you take that snapshot, isn't
13 that correct?

14 **A.** Right. And I am telling you that it is the
15 most recent information that we have, and it is the most
16 recent information that has been published.

17 **Q.** Yes. And you understand that the intervenors
18 had to prepare their testimony not on the most recent,
19 but on the information provided in your direct case,
20 isn't that correct?

21 **A.** I understand that.

22 **Q.** All right. Now, if you turn with me to Page
23 A-4, which is just a few pages later, this is the
24 commercial and industrial bill comparison. Do you see
25 that?

1 **A.** I do.

2 **Q.** And this is with respect to 1,000 kilowatts or
3 one megawatt of demand, isn't that correct? There is a
4 column on that, 1,000 megawatts -- or 1,000 kilowatts.
5 Do you see that?

6 **A.** I see 1,000 kW demand at the top.

7 **Q.** Yes, which would be the same as one megawatt,
8 right?

9 **A.** Correct.

10 **Q.** And Florida Power and Light has indicated on
11 this Commission prepared exhibit as having the highest
12 bill for a commercial/industrial customer at 1,000 kW,
13 isn't that correct?

14 **A.** That is correct.

15 **Q.** Thank you. Now, you testified, sir, that
16 today is a bleak economic climate. That is at Page 4,
17 Lines 11 and 12. Do you recall that?

18 **A.** Let me just confirm.

19 **Q.** Sure.

20 **A.** Correct.

21 **Q.** Yes. And I take it that you are referring to
22 the recession that is plaguing the economy right now?

23 **A.** It is certainly a very challenging economic
24 time, yes.

25 **Q.** And part of that challenging economic time is

1 the decline in the value of home prices, that is one of
2 the challenges, isn't it?

3 **A.** It is certainly one of the components. It is
4 what is happening in housing prices.

5 **Q.** And have you heard, sir, that the federal
6 government is foregoing cost of living allowances for
7 Social Security checks this year?

8 **A.** I'm not familiar with all the actions that the
9 government is taking.

10 **Q.** All right. And it is against that backdrop
11 that this company is seeking a 12.5 percent ROE, isn't
12 that correct?

13 **A.** That is correct.

14 **Q.** All right. Now, you have also made a comment
15 about not only the total bill as of January '09, but
16 also your projection with respect to the bill as of
17 January 2010. And this is at Page 6, Lines 12 and 13 of
18 your testimony. This is your statement that it is
19 projected that FPL's customers will likely see their
20 total bill decrease, not increase, effective January 1,
21 2010, isn't that correct?

22 **A.** Correct.

23 **Q.** All right. And you have already answered a
24 few questions. I wanted to turn you to your AJO-2,
25 which was included in your direct testimony, if you can

1 get there with me.

2 And I see that the document that you handed
3 out today is slightly different than the document that
4 you included in your direct testimony, is that correct?

5 **A.** That is correct. It reflects lower fuel
6 prices for both January '10 and January '11.

7 **Q.** And to the extent that it reflects lower fuel
8 prices, then your statement that the customer can expect
9 a lower total bill is more correct, I guess, is that
10 right?

11 **A.** It is a greater benefit to the customer. And
12 the customer will now see approximately a \$9 decrease in
13 the bill.

14 **Q.** And, obviously, this is a base rate case,
15 isn't that right?

16 **A.** It is a base rate case, but when we talk about
17 base rates, you cannot ignore the impact that the
18 investments that are being made, the impact that they
19 have on fuel and fuel consumption. Just to remind this
20 group, you know, one of the issues that we struggle with
21 at FPL is the dependency that we have on natural gas.
22 Fifty percent of our fuel, our energy that we produce is
23 natural gas, and that fuel has historically had huge
24 volatility in prices. And so anything that we can do to
25 improve the efficiency of our system and to reduce that

1 total bill and what -- the total gas component of that
2 bill is really pretty important and pretty significant.

3 **MR. MENDIOLA:** Objection, non-responsive.

4 **BY MR. MENDIOLA:**

5 Q. My question, sir, was this is a base rate
6 case, isn't that correct?

7 A. This is a base rate.

8 Q. All right. And there is nothing that this
9 Commission can do as a result of this case that will
10 impact the fuel clause, isn't that correct?

11 A. I disagree with that statement. This
12 Commission can either encourage us to continue to make
13 the investments that we have been making to make our
14 system more efficient and cleaner, or it can signal
15 through a number of decisions that they can make that
16 they no longer want us to continue in that path, a path
17 that I think has served our customers well.

18 Q. Well, I want to ask you about this exhibit, if
19 you don't mind. Since this is a base rate case, let's
20 focus, if you don't mind, on the base rate portion of
21 AJO-2. And what I would like you to do for me is --
22 this is on the one that was -- the exhibit that was
23 attached to your direct testimony. That is the one that
24 we had several months ago and could prepare our case
25 based upon, isn't that correct?

1 **A.** That is correct.

2 **Q.** All right. And for January 2009, the base
3 rate component indicated in your chart was \$39.31, is
4 that correct?

5 **A.** That is correct.

6 **Q.** And if you compare that to the proposed base
7 rate component of the January 2011 bill, \$54.55, the
8 difference is \$15.24, is that correct? If you need to
9 borrow a calculator, I'll be glad to --

10 **A.** I am checking your math. I think that is
11 right.

12 **Q.** All right. And if we were to do simple
13 arithmetic and take \$15.24, which is the difference
14 between those two base rates components, divide that
15 back over the January 2009 amount of 39.31, then we get
16 a 38.8 percent difference, isn't that correct?

17 **A.** I can't do that much math in my head anymore.

18 **Q.** All right. Would you take that subject to
19 verification or would you like me to bring a calculator
20 in?

21 **MR. MENDIOLA:** Thank you, Mr. Moyle.

22 **BY MR. MENDIOLA:**

23 **Q.** Again --

24 **A.** No, I'm not going to do this here on the
25 stand. I'm sorry. I am not going to sit here and use

1 the calculator. I will give you that information.

2 Q. Very good. And the information that I am
3 simply seeking is to compare the company's base rate --
4 proposed base rate as of January 2011 --

5 A. I would grant you that it is a base increase
6 from January '09 of \$39.31 to a base rate increase
7 request that would bring it to 54.55 as originally
8 submitted, which has now come down to 53.87.

9 Q. Very good. Thank you very much. And the math
10 on the percentage increase is whatever it is?

11 A. Exactly.

12 Q. All right. Very good. Now, with respect to
13 the total bill -- we have talked, obviously, about fuel,
14 and you have mentioned FPL's dependence on natural gas.
15 FPL is largely dependent on natural gas to fuel its
16 generation fleet, isn't that correct?

17 A. Correct. About 50 percent of our energy is
18 generated by natural gas.

19 Q. And if we were going to really compare fuel
20 prices, you would agree with me that natural gas is a
21 highly volatile commodity in terms of its price, isn't
22 that correct?

23 A. Yes, I would.

24 Q. And do you know, sir, what natural gas price
25 is embedded in the 41.96?

1 **A.** I can describe to you what is embedded. What
2 is embedded in certainly the update is the same
3 information that we filed in the fuel clause filing last
4 week, and it reflects the forward market prices, I
5 believe as of either the 10th or the 13th of August.

6 **Q.** Do you know whether that is a \$4 natural gas
7 price, or \$3, or 3.50?

8 **A.** It is -- no, I can't tell you off the top of
9 my head what the exact forward prices that were used.

10 **Q.** Let me ask --

11 **A.** But it is a market price, and it is if you
12 went out that day and you locked in the fuel for the
13 following calendar year.

14 **Q.** And that's my --

15 **MS. CLARK:** Mr. Chairman, I would ask you to
16 ask the attorney to allow Mr. Olivera to finish his
17 answer before he asks the next question.

18 **MR. MENDIOLA:** Your Honor, I have tried to do
19 that, and I will be glad to make an extra effort to do
20 that.

21 **CHAIRMAN CARTER:** You probably had too much
22 coffee during lunch, but that's okay.

23 **MR. MENDIOLA:** Probably not at lunch.

24 **CHAIRMAN CARTER:** Just take your time. We've
25 got time. Just take your time. It's all right.

1 **BY MR. MENDIOLA:**

2 Q. All right. Mr. Olivera, my question to you
3 was whether you knew approximately what the natural gas
4 price is that is embedded in your -- the fuel component
5 of your total bill in either January 2010 or
6 January 2011?

7 A. I am afraid to speculate, but I -- it is
8 probably in the \$5 range or probably higher.

9 Q. All right. And has the company --

10 **CHAIRMAN CARTER:** Excuse me for interrupting.
11 You wanted to mark this as an exhibit for
12 identification, 384?

13 **MR. MENDIOLA:** Yes, sir.

14 **CHAIRMAN CARTER:** And we will just use the
15 title on it, Commissioners, Exhibit Number 384, Natural
16 Gas Futures Trading Chart with Historical Prices.

17 (Exhibit Number 384 marked for
18 identification.)

19 **CHAIRMAN CARTER:** Okay. You may proceed.

20 **MR. MENDIOLA:** Thank you, Mr. Chairman.

21 **BY MR. MENDIOLA:**

22 Q. Has the company actually bought forward that
23 natural gas that it will use to fuel its generation
24 fleet in January 2010 to January 2011?

25 A. Yes. The company has bought some of those

1 financial instruments to lock in a certain percentage of
2 the price.

3 Q. But not all of it.

4 A. But not all of it.

5 Q. And I take it that in your role as CEO, you
6 monitor and are aware of natural gas prices and future
7 prices, isn't that correct?

8 A. I do look at it.

9 Q. And you are aware -- this is the document I
10 just had handed to you. You are aware that in July of
11 '08 natural gas was over \$13 MMBtu, isn't that correct?

12 A. I am painfully aware of the big run up in gas
13 prices.

14 Q. And it has dropped down today to below \$3,
15 isn't that correct?

16 A. That is today's price, yes.

17 Q. And that is simply to show how volatile the
18 natural gas commodity is, isn't that right?

19 A. I would not disagree with you that it is very
20 volatile.

21 Q. Which is why it is helpful to compare
22 apples-to-apples in terms of a base rate case by looking
23 at the base rate component of the bill, isn't that
24 correct?

25 A. I would not say -- I would not agree with

1 that. Again, it is exactly precisely because of that
2 volatility, the same way that it has come down this
3 fast. Look how fast in his own chart it went -- in
4 January of '08 it went from \$8 to \$13 over the span of
5 seven months. And it is exactly why we have to be so
6 careful and make sure that we continue to make
7 investments to try to do whatever we can, whether it is
8 a combination of making the fossil fleet more efficient,
9 whatever ways we can to increase the contribution that
10 nuclear makes to our fleet, whatever else we can do.
11 Because it is -- quite frankly, it can have a huge
12 impact on our bills, and none of us can control what
13 happens in natural gas markets, not even a company as
14 big as Florida Power and Light.

15 Q. And if natural gas were to go up as fast as it
16 has come down, and if it were to go back up to \$13, the
17 decline in the total bill that you are projecting would
18 disappear, would it not?

19 A. That is correct.

20 Q. All right. Now, Florida Power and Light you
21 mentioned has not had a base rate case in over 20 years,
22 isn't that correct?

23 A. I believe I said 23 years.

24 Q. Twenty-three years. Now, since that time,
25 Florida Power and light has added over 2 million

1 customers, isn't that correct?

2 A. Correct.

3 Q. And more than doubled its peak demand, isn't
4 that correct?

5 A. That is correct.

6 Q. And when you add more customers and double
7 your demand, you are essentially selling more
8 electricity, isn't that right?

9 A. That is correct.

10 Q. And when you sell more electricity you collect
11 more revenue, isn't that right?

12 A. That is correct.

13 Q. All right. So, the fact that there has been
14 no base rate case certainly doesn't mean that your
15 revenue has stayed the same, isn't that right?

16 A. That is correct. There has been a number of
17 changes, that is one component. There have also been
18 changes in tax laws during that period of time. I mean,
19 there have been -- and I can't walk you through all of
20 the things that have gone on, but it hasn't been solely
21 based on the revenue, although revenue has been a
22 significant component of that. We have been able to
23 kind of make the investments kind of in line with the
24 customer growth and the sales growth.

25 Q. Mr. Olivera, in your role as CEO, you have an

1 opportunity to review and actually sign off on FPL
2 Group's 10K, isn't that correct?

3 **A.** I sign off on Florida Power and Light's.

4 **Q.** I'm sorry, Florida Power and Light's 10K?

5 **A.** Correct.

6 **Q.** All right. My colleague is handing you a copy
7 of the -- it has entitled FPL Group, Inc., Florida Power
8 and Light Company 10K from --

9 **CHAIRMAN CARTER:** Do you seek a number for --

10 **MR. MENDIOLA:** This will be Number 385.

11 **CHAIRMAN CARTER:** Commissioners, for your
12 records, Number 385, and as soon as I get my hands on
13 it, I will tell you what the title will be.

14 **MR. MENDIOLA:** FPL 2008 10K.

15 **CHAIRMAN CARTER:** I like that better.

16 (Exhibit Number 385 marked for
17 identification.)

18 **CHAIRMAN CARTER:** Go ahead. You may proceed.

19 **MR. MENDIOLA:** Thank you.

20 **BY MR. MENDIOLA:**

21 **Q.** And if we turn this document just to the very
22 last page on the back, that is your name on there as the
23 President and CEO of Florida Power and Light, isn't that
24 right?

25 **A.** Right. Correct on Page 122.

1 **Q.** Thank you, sir. And isn't it true that
2 Florida Power and Light generates around \$800 million
3 per year of profit?

4 **A.** In that general range, yes.

5 **Q.** And that it pays substantially all of that
6 income up to FPL Group in the form of a dividend?

7 **A.** That is correct.

8 **Q.** All right. Now, you testified regarding some
9 of the changes that have occurred since the last base
10 rate case. Some of those changes that have occurred are
11 with respect to certain cost-recovery clauses that have
12 been implemented since the last base rate case, isn't
13 that correct?

14 **A.** There have been a number of changes in the
15 clauses, but I think it is important to note that if you
16 take out the fuel, the fuel clause, the relative
17 contribution of clauses is the same, roughly the same
18 now as it was in 1985.

19 **Q.** Well, and the fuel clause alone is -- in fact,
20 let's just go to the 10K, if you don't mind. And at
21 Page 30 of the 10K, there is a small table that
22 indicates that in 2008 FPL generated around \$11.6
23 billion of revenue, is that correct?

24 **A.** That is correct, which more than half was the
25 fuel cost-recovery.

1 **Q.** Yes, sir. And if we were to calculate the
2 percentage of Florida Power and Light's revenue that is
3 recovered through cost-recovery clauses, including fuel,
4 we would take that 6.2 billion of fuel, and add that to
5 the 1.5 billion of other cost-recovery clauses and sum
6 those for approximately 7.7 billion, isn't that correct?

7 **A.** That is the correct math.

8 **Q.** All right. And so of Florida Power and
9 Light's approximately --

10 **A.** 7.7, not 7.5.

11 **Q.** Yes, sir, 7.7. Of the approximately
12 11.6 billion of revenue that Florida Power and Light
13 generates every year, approximately 7.7 percent (sic) is
14 recovered through cost-recovery clauses, isn't that
15 correct?

16 **A.** Right. But we do not make money on that
17 \$7.7 billion. As I think you know, all of the fuel and
18 a significant portion of the others are pass-through
19 costs. FPL makes zero on those clauses.

20 **Q.** And just so the record is clear, I think I
21 said 7.7 percent. I meant to say \$7.7 billion of the
22 \$11.6 billion.

23 Yes. And you would agree with me that from
24 the perspective of investors, investors view the cost
25 recovery clauses as a risk mitigation measure compared

1 to if those costs had to be recovered through base
2 rates?

3 **A.** Certainly when investors look at FPL, and they
4 look at the relative risk profile, they look at our
5 ability to recover various costs of which fuel is a
6 significant one, and we have an opportunity to earn up
7 to the amount of fuel that we spend, but we have to come
8 through the process, and we have to show you that those
9 costs were incurred prudently.

10 **Q.** So, to put some meat around this, the largest
11 of the cost-recovery clauses, as we discussed, is the
12 fuel recovery clause, and then there are other ones,
13 including a capacity clause, isn't that correct?

14 **A.** There is a capacity clause, and the capacity
15 clause is primarily for purchased power, purchased power
16 obligations that the company has that, again, it is a
17 direct pass-through.

18 **Q.** And that amounted to about 517 million in
19 2008, is that correct?

20 **A.** I can't tell you off the top of my head.

21 **Q.** All right.

22 **A.** 515 if you look at Page 31, the table that
23 says other primarily capacity charges, net of any
24 capacity deferral.

25 **Q.** Thank you. 515 million. And then in addition

1 there is a nuclear capacity recovery clause, isn't that
2 correct?

3 **A.** Nuclear cost-recovery.

4 **Q.** Thank you. The nuclear cost-recovery clause
5 and that allows the company to recover dollar-for-dollar
6 all costs, including preconstruction costs associated
7 with nuclear capacity, isn't that correct?

8 **A.** There is, exactly. That is the clause is
9 intended to, passed by the Florida Legislature, to
10 promote new nuclear in the state of Florida and allows
11 us to recover those costs.

12 **Q.** And those costs are carried and earn interest
13 at the AFUDC rate, isn't that correct?

14 **A.** That is correct.

15 **Q.** And certainly investors would view the
16 recovery of costs associated with the preconstruction
17 costs of nuclear capacity recovered through this clause
18 as a risk mitigation device compared to if the company
19 had to incur those costs and recover those costs through
20 base rates, isn't that correct?

21 **A.** Certainly. And I think that was the intent of
22 the Legislature was to get investors comfortable with
23 new nuclear. I don't think that our company or very
24 many other companies would be able to move forward in
25 new nuclear without having some mechanism to recover the

1 development costs.

2 Q. Then there is also the energy conservation
3 clause, isn't that correct?

4 A. That is correct.

5 Q. And that includes the recovery of costs
6 associated with the solar generating facilities, isn't
7 that correct?

8 A. That is one component.

9 Q. And that component is about \$182 million, is
10 that correct?

11 A. I can't tell you off the top of my head, but,
12 again, that was an item that was passed by the Florida
13 Legislature to promote renewable energy in the state of
14 Florida.

15 Q. And the same thing would be true that
16 investors would view the recovery of the costs
17 associated with renewable energy as recovered through a
18 clause as a risk mitigation device compared to if those
19 costs were recovered through base rates?

20 A. That is correct.

21 Q. All right. And then, finally, there is storm
22 cost recovery that is -- has been allowed by the
23 Legislature to be recovered through bonds that have been
24 sold, isn't that correct?

25 A. Securitization of storm costs, is that what

1 you are referring to?

2 Q. Yes, sir. And just to be clear, when the
3 company sold \$652 million of bonds to recover the costs
4 associated with the 2004 storm and 2005 storm, it also
5 sold bonds to replenish the storm reserve in the amount
6 of around \$200 million, isn't that correct?

7 A. It was a component that was associated with
8 rebuilding the storm reserve, yes.

9 Q. All right. And the purpose of securitizing
10 storm costs in the form of bonds is to lower the cost to
11 ratepayers for paying for storm costs compared to if
12 ratepayers had to pay those costs through base rates,
13 isn't that correct?

14 A. Correct. But my view of the storm cost bond
15 is that it is really meant for extraordinary
16 circumstances when you have huge storm costs. Between
17 2004 and 2005 we incurred almost \$2 billion of storm
18 costs. And as you may recall, we came in once in the
19 middle of that crazy season, those two crazy seasons,
20 and we asked for a surcharge on the bill, which was
21 approved. And then we got hit again by more storms.

22 As a matter of policy, you know, if this was
23 any other business, and we had an insurance cost for
24 storms, we would say that is a cost of doing business.
25 And in this environment we are concerned that if Florida

1 had really a major storm or -- we think the rates should
2 really reflect kind of the ongoing expense associated
3 with storm costs, pretty much like an insurance. That
4 still will not insulate us from -- or will not allow us
5 to cover all of the costs associated with a really major
6 storm, which is when you would use the storm bond or
7 storm securitization.

8 And we have a witness, Witness Harris, and
9 also our chief financial officer will kind of walk you
10 through all of that, but it is one of the components of
11 our base rate increase. It is \$150 million that we
12 think should be part of kind of the ongoing rates.

13 **CHAIRMAN CARTER:** And let me do this, because
14 I wouldn't want you guys to pass out. We didn't get
15 approval for the air conditioning beyond 5:30. And, I
16 mean, I like you guys, but, you know, I really don't
17 want to smell you. Let's do this. It will be tomorrow
18 before we figure out whether or not we are making any
19 progress, and I will check with DMS and see if we can
20 get an extended time tomorrow.

21 I know you probably have some more
22 cross-examination, as well as the rest of the parties.
23 But let's do this in all fairness to DMS, we are going
24 to contact them tomorrow asking to give us an extended
25 time so that we can have air conditioning as well as --

1 so you guys can prepare your case. I wouldn't want
2 anyone to be rushed through this. Take your time. It
3 is an important issue. You heard my comments this
4 morning, and I want everyone to have an opportunity for
5 a fair hearing of the cases. And with that,
6 Commissioners, we will see you tomorrow at 9:30.

7 Thank you.

8 (Hearing adjourned at 5:32 p.m.)
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STATE OF FLORIDA)
 :
 : CERTIFICATE OF REPORTER
COUNTY OF LEON)

I, JANE FAUROT, RPR, Chief, Hearing Reporter Services Section, FPSC Division of Commission Clerk, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 27th day of August, 2009.



JANE FAUROT, RPR
Official FPSC Hearings Reporter
(850) 413-6732