

BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

DOCKET NO. 110138-EI

PETITION FOR INCREASE IN  
RATES BY GULF POWER COMPANY.

VOLUME 7

Pages 1053 through 1287

PROCEEDINGS: HEARING

COMMISSIONERS  
PARTICIPATING: CHAIRMAN ART GRAHAM  
COMMISSIONER LISA POLAK EDGAR  
COMMISSIONER RONALD A. BRISÉ  
COMMISSIONER EDUARDO E. BALBIS  
COMMISSIONER JULIE I. BROWN

DATE: Tuesday, December 13, 2011

TIME: Commenced at 4:17 p.m.  
Concluded at 7:10 p.m.

PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: JANE FAUROT, RPR  
Official FPSC Reporter  
(850) 413-6732

APPEARANCES: (As heretofore noted.)

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## I N D E X

## WITNESSES

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RICHARD J. McMILLAN

Direct Examination by Mr. Melson 1072

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## P R O C E E D I N G S

1  
2 (Transcript follows in sequence from  
3 Volume 6.)

4 **CHAIRMAN GRAHAM:** Please, go ahead.

5 **MAJOR THOMPSON:** I had a quick  
6 administrative matter. Mr. Gorman was supposed to go  
7 after the OPC witnesses. I wanted to see if we could  
8 get him to go into -- Chinese cut in front of the OPC  
9 witnesses.

10 **CHAIRMAN GRAHAM:** Hold on just a second. Who  
11 was supposed to go on?

12 **MAJOR THOMPSON:** Mr. Gorman, he's the last  
13 name on the page.

14 **CHAIRMAN GRAHAM:** Okay.

15 **MAJOR THOMPSON:** And I'm going to have him go  
16 where Mr. Pollock would have gone.

17 **CHAIRMAN GRAHAM:** You want him to go where --  
18 after Mr. Pollock that was just stipulated?

19 **MAJOR THOMPSON:** Right, in that area.

20 **CHAIRMAN GRAHAM:** Commissioner Edgar, or OPC?

21 **COMMISSIONER EDGAR:** Yes, Mr. Chairman.

22 **CHAIRMAN GRAHAM:** You were Prehearing Officer.  
23 My first question is does OPC have any objection to  
24 that?

25 **MR. McGLOTHLIN:** No. We told the Major that



1 we could accommodate that.

2 **CHAIRMAN GRAHAM:** Commissioner Edgar.

3 **COMMISSIONER EDGAR:** Mr. Chairman, the order  
4 of witnesses is in the prehearing order as was requested  
5 by the parties, and I believe we did have a brief  
6 discussion at the prehearing that if there was a desire  
7 to change the order and there was not disagreement, that  
8 that would be your purview, and I have no problem with  
9 it.

10 **CHAIRMAN GRAHAM:** Any objection to moving  
11 Witness Gorman?

12 **MR. STONE:** We have no objection to moving. I  
13 would point out that we have offered to stipulate his  
14 testimony into the record.

15 **CHAIRMAN GRAHAM:** Okay.

16 **MR. MOYLE:** No objection from FIPUG.

17 **CHAIRMAN GRAHAM:** Major, would you like to  
18 stipulate him?

19 **MAJOR THOMPSON:** No, sir.

20 **CHAIRMAN GRAHAM:** I figured I would ask, Mr.  
21 Stone.

22 **MAJOR THOMPSON:** One last thing, Mr. Chairman.

23 **CHAIRMAN GRAHAM:** Sure.

24 **MAJOR THOMPSON:** I wanted to make sure the FEA  
25 gets on the record for the objection with the

1 intervenors for the depositions in the record. I want  
2 to join in that, as well.

3 **CHAIRMAN GRAHAM:** You want to join the  
4 objection for all the depositions and for Exhibit 194?

5 **MAJOR THOMPSON:** 194? No, just the  
6 depositions.

7 **CHAIRMAN GRAHAM:** I'm sorry, that was just  
8 FIPUG. Okay. All right. I think we're ready to roll.

9 **MR. STONE:** Mr. Chairman, the next witnesses  
10 in the order as presented on the prehearing order are a  
11 panel. They would be Mr. Scott C. Twery and Ms. Ann E.  
12 Crumlish. They were stipulated, and so I would ask that  
13 their testimony consisting of 13 pages be inserted into  
14 the record as though read.

15 **CHAIRMAN GRAHAM:** We will insert their  
16 testimony into the record as though read.

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## 1 GULF POWER COMPANY

2 Before the Florida Public Service Commission  
3 Prepared Direct Testimony of  
4 Scott C. Twery and Anne E. Crumlish  
5 Docket No. 110138-EI  
6 In Support of Rate Relief  
7 Date of Filing: July 8, 2011

8 Q. Mr. Twery, please state your name, business address and occupation.

9 A. My name is Scott C. Twery. My business address is 3350 Riverwood  
10 Parkway, Suite 80, Atlanta, GA 30339. I am a Principal and Consulting  
11 Actuary in Aon Hewitt's retirement practice. Aon Hewitt is a global market  
12 leader in Human Resources consulting and outsourcing with 29,000  
13 colleagues serving more than 20,000 clients.

14 Q. Please summarize your educational and professional background.

15 A. I have worked for over 30 years as an actuary consulting with companies  
16 about their retirement benefit programs. I am a Fellow of the Society of  
17 Actuaries and an Enrolled Actuary. I earned a Bachelor of Science in  
18 mathematical sciences with an actuarial science emphasis. I have  
19 consulted with Gulf Power Company (Gulf, or the Company) and Southern  
20 Company for over 20 years on their benefit programs. During that period, I  
21 have led actuarial teams that have determined the companies' retirement  
22 benefit costs and consulted with them on benefit competitiveness.

23

24

25

1 Q. Ms. Crumlish, please state your name, business address and occupation.

2 A. My name is Anne E. Crumlish. My business address is 3350 Riverwood  
3 Parkway, Atlanta, GA 30339. I am a Principal and Consulting Actuary in  
4 Aon Hewitt's health and benefits practice.

5

6 Q. Please summarize your educational and professional background.

7 A. I have over 10 years of experience as a health care consultant and  
8 actuary. I am a Fellow of the Society of Actuaries and a Member of the  
9 American Academy of Actuaries. I earned a Bachelor of Arts in  
10 Mathematics and Master of Arts in Mathematics with a focus in actuarial  
11 science. I have served as Southern Company's and Gulf's health care  
12 actuary for over nine years. I currently lead an actuarial team that  
13 determines the companies' health care benefit costs and consults with  
14 them on benefit design and competitiveness.

15

16 Q. Are you sponsoring any exhibits in this case?

17 A. Yes. We are sponsoring the following three schedules which are attached  
18 to our direct testimony:

- 19 • Exhibit SCT-1, Schedule 1, Aon Hewitt Comparison of  
20 Employer-Provided Total Benefit Values
- 21 • Exhibit AEC-1, Schedule 1, National Employer Health Plan  
22 Average Annual Cost Increases, 2001-2012
- 23 • Exhibit AEC-1, Schedule 2, Medical Plan Cost Mitigation Efforts  
24 2003-2012

25

1 Q. What is the purpose of your testimony?

2 A. The purpose of our testimony is to describe the relative competitiveness of  
3 Gulf's overall benefits program, give reasons why retirement benefit costs  
4 have increased, and explain why medical benefit costs have increased.  
5 Ms. Crumlish will address medical benefit costs. Mr. Twery will address  
6 the other two topics.

7

8 Q. Are the benefits programs provided to Gulf's employees, Southern  
9 Company plans or Gulf plans?

10 A. Most of the benefit plans are Southern Company plans. Managing a  
11 benefit plan for all of Southern Company is more cost effective than  
12 maintaining separate plans for each subsidiary. Even so, the costs  
13 determined for Gulf are directly attributable to Gulf's employees. For  
14 example, when Gulf's retirement benefit costs are determined, the  
15 calculations only involve Gulf's employees and Gulf's portion of retirement  
16 plan assets. Another example is Gulf's health care benefit costs. These  
17 costs are an allocation of pooled expenses determined by the actual plan  
18 option and family coverage tiers selected by each Gulf employee. All  
19 references in the remainder of our testimony will be to Gulf, even if the  
20 plan is administered by Southern Company.

21

22 Q. As a result of your work for Gulf, are you familiar with the Company's  
23 overall benefits philosophy?

24 A. Yes. My understanding is that the Company has a goal for its benefits to  
25 be at the median of the market.

1 Q. Has Aon Hewitt made an assessment of how Gulf's benefits compare to  
2 the market and if so, how does Gulf's benefit package compare to the  
3 market?

4 A. Yes. We performed an assessment of Gulf's benefits and we found them  
5 to be competitive with other large utilities and Fortune 500 companies.

6

7 Q. What is the basis of your conclusion that Gulf's benefits are competitive?

8 A. Our response is based on a benefits competitiveness analysis we made of  
9 the benefits that Gulf and the comparator companies offered in 2010. The  
10 analyses were done using Aon Hewitt's Benefit Index®. The Benefit Index  
11 is a premier tool for comparing the relative worth of one company's benefit  
12 programs to those offered by a group of other companies. It has been  
13 used by companies since the 1970s to make such assessments.

14

15 When last assessed, the relative value of benefits Gulf provides its  
16 employees is 5.8 percent below the average value of benefits provided by  
17 15 other large utilities and 4.6 percent above the average value of benefits  
18 provided by Fortune 500 companies. Generally, value differences are not  
19 considered significant or material until they exceed 5 percent. So it is fair  
20 to say that Gulf-provided benefits are slightly less valuable than those at  
21 other large utilities and nearly in line with those at Fortune 500 companies.

22

23 Q. How were the benefit competitiveness assessments made?

24 A. Benefit Index results are arrived at using a very specific process.

25 Actuarial techniques are used to measure the total value a representative

1 population of employees would derive from Gulf's benefits program and  
2 the benefits programs of each of the comparator companies. All  
3 retirement income, death, disability, healthcare, and paid time off benefits  
4 offered to salaried hires are included. These actuarial values reflect the  
5 benefits that each program would be expected to pay during a year and  
6 the present value of the benefits employees would be expected to earn  
7 during a year but receive in the future, like pension benefits. The same  
8 employee population and assumptions are used when measuring the  
9 values for each of the programs. This standardization assures that the  
10 differences in benefit values are attributable to plan designs. Finally, the  
11 value of Gulf's benefits program is compared to the average of the values  
12 for the comparator group's programs to arrive at a relative value result  
13 reported by the Benefit Index. A relative value of 100.0 would be assigned  
14 if Gulf's benefit value equaled the average value of the benefits offered by  
15 the comparator companies.

16  
17 Benefit Index relative values for Gulf's benefits versus the 15 large utilities  
18 and Fortune 500 comparator groups were 94.2 and 104.6 respectively.  
19 The 94.2 indicates Gulf's standardized value of benefits was 5.8 percent  
20 below the average of the utilities and the 104.6 indicates that Gulf's  
21 standardized value of benefits was 4.6 percent above average for the  
22 Fortune 500 comparators.

23  
24 Exhibit SCT-1, Schedule 1, contains a chart showing the relative value of  
25 Gulf's benefits versus the average of two comparator groups. In addition,

1 that chart shows the distribution of the relative values of comparator  
2 companies' benefits around the average. As shown on that chart, the  
3 median of each comparator group is essentially the same as the average.  
4 For that reason, market average and market median are effectively the  
5 same for purposes of this competitive analysis.

6  
7 Q. The title on Schedule 1 of Exhibit SCT-1 refers to "Employer-Provided  
8 Total Benefit Values." Please explain.

9 A. Two scores are actually produced in the Benefit Index study. One is Total  
10 Benefit Value which reflects the full value of the benefits program. The  
11 other reflects only Employer-Provided Benefit Value which is the Total  
12 Benefit Value reduced by the value of employee/retiree contributions  
13 required to receive the benefits. For market competitiveness, the  
14 Employer-Provided Benefit Value is normally used since it represents the  
15 portion of benefits for which companies pay. Gulf's Total Benefit Values  
16 versus both the utility and Fortune 500 comparator groups were just a bit  
17 higher than its Employer-Provided Benefit Values. This indicates Gulf is  
18 charging its employees/retirees more for benefits than the comparator  
19 companies do on average.

20  
21 Q. Did you recently provide revised retirement benefit expense projections to  
22 Gulf?

23 A. Yes. In March 2011, I provided updated expense projections for pensions,  
24 retiree medical, and retiree life benefits based on the formal actuarial  
25 measurements done as of the end of 2010. The new projections portray



1 lower 2011 and 2012 expenses for these benefits than earlier projections  
2 did. The decline is attributable to 2010 events and related changes in  
3 estimates. I have been informed that these revised projected expenses for  
4 the 2012 test year are in total \$2.7 million lower than the estimate  
5 contained in the Company's 2011 financial model. I also understand that  
6 Gulf Witness McMillan makes an adjustment to reflect this expense  
7 reduction in the Company's rate request.  
8

9 Q. Did Gulf Witness Erickson provide you with information on Gulf's projected  
10 A&G O&M benefits costs for the 2012 test year and how they compare to  
11 the Commission's O&M benchmark?

12 A. Yes. Ms. Erickson informed us that Gulf's total projected A&G O&M  
13 benefit costs for the test year are approximately \$20.7 million, which is  
14 approximately \$10.1 million above the benchmark. Ms. Erickson states in  
15 her testimony that the projected retirement plan expense is \$6.9 million  
16 above the benchmark, and projected medical plan and group insurance is  
17 \$3.3 million above the benchmark. Also, she has informed us that primary  
18 contributors to the \$6.9 million and \$3.3 million differences were the  
19 pension and medical benefit expenses, respectively. The explanations we  
20 provide about why pension and medical benefit expenses have increased  
21 will also explain other variances that we understand are attributable to  
22 these benefit costs, including those Ms. Erickson's testimony has identified  
23 as related to joint ownership and duplicate charges.  
24  
25

1 Q. Why have pension expenses increased by as much as they have since  
2 the costs were projected for the prior 2002-2003 test year?

3 A. Pension cost increases are attributable to a number of factors, but the  
4 primary factor has been measurement losses. Simply put, pension plan  
5 assets are less than they had been anticipated to be and liabilities are  
6 higher than they had been expected to be. These losses offset some of  
7 the gains that Gulf experienced in prior years. Due to those gains, Gulf  
8 had more pension assets than liabilities for quite a few years, and Gulf's  
9 pension expenses were actually negative for quite some time, including  
10 the last test year. In other words, Gulf's pension was actually contributing  
11 to income in spite of Gulf's employees earning benefits each year. The  
12 losses and liabilities associated with the normal benefit accruals have  
13 finally eroded the surplus resulting from the prior gains, and pension  
14 expenses are projected to be higher as a result. Note that the pension  
15 expenses being referred to are calculated for the Company's accounting  
16 and financial reporting purposes. They are determined according to very  
17 specific rules set out by the Financial Accounting Standards Board.

18

19 Q. What has been the source of these pension losses?

20 A. There have been two primary sources. First, while pension plan assets  
21 earned about \$102 million of return over the period from when the last test  
22 year's costs were projected through 2010, that amount is about \$123  
23 million less than the returns that had been expected during that period.  
24 Nearly all of these reduced investment earnings result from the stock  
25 market crash early in the century and the 2008 "Great Recession."

1

2 Second, pension benefit liabilities are about \$67 million higher than had  
3 been anticipated. Out of the many factors influencing the size of liabilities,  
4 the change in the level of discount rates explains the vast majority of the  
5 additional liabilities. Essentially, these liabilities are the present values of  
6 the pension benefits that Gulf employees have earned and are expected  
7 to receive in the future. The discount rate currently being used is about  
8 200 basis points lower than the discount rate used when pension  
9 expenses for the last test year were projected. That is because GAAP  
10 accounting rules mandate discounting the future benefit payments using  
11 market interest rates, and these market rates are significantly lower today.  
12 The lower rate of discount pushes up the pension liabilities.

13

14 Gulf's situation is not unique. Essentially, all pension plan sponsors  
15 incurred losses during the period since costs were projected for the last  
16 test year due to the general economic circumstances that caused interest  
17 rates to fall and investments to perform poorly.

18

19 Q. What has Gulf done to manage retirement benefit costs?

20 A. Gulf has made a number of plan changes that put fixed dollar limits on the  
21 size of retiree medical and retiree death benefits. This type of limit is an  
22 effective way of capping the Company's obligations. For example,  
23 impacted retirees now must pay all of the increase in the cost of medical  
24 coverage each year, because the Company's share of the annual cost of  
25 coverage has been limited to a fixed dollar amount. The most recent plan

1 change was the imposition of a \$12,500 maximum on retiree death  
2 benefits payable to survivors of non-bargaining unit employees who retire  
3 after January 1, 2011 and who die after attaining age 65. Prior to the  
4 change, impacted employees could anticipate benefits as high as 75  
5 percent of final base pay. In large part due to these changes that Gulf has  
6 made, the projected 2012 expense for these two retirement benefits are  
7 actually lower than they were in the prior test year.

8  
9 Q. What has caused medical plan costs to increase by as much as they have  
10 since the costs were projected for the prior 2002-2003 test year?

11 A. Medical plan costs are increasing faster than general inflation all across  
12 the U.S. and at the Company due to factors that include:

- 13 • Price increases in provider reimbursements driven, in part, by an  
14 increase in the number of uninsured individuals and by cost shifting  
15 from the Medicare and Medicaid programs;
- 16 • Increased utilization of inpatient and outpatient care, as well as  
17 pharmaceutical therapies. These increases are driven by:
  - 18 ○ An aging U.S. population,
  - 19 ○ Increased prevalence of chronic disease,
  - 20 ○ Continued focus on direct consumer advertising by  
21 pharmaceutical companies, and
  - 22 ○ Threat of malpractice leading physicians to practice  
23 defensive medicine;
- 24 • Adoption of more complex therapies in place of lower cost  
25 treatments, increasing the intensity of care delivered;

- 1           • Technological enhancements in medical treatments, therapies and  
2           services driving greater utilization and cost; and  
3           • Provisions in health care legislation requiring coverage  
4           improvements and introducing new fees and taxes to the health  
5           care industry.

6

7           These factors have impacted employer plans quite broadly. As shown in  
8           Schedule 1 of Exhibit AEC-1, employer health plan cost increases have  
9           averaged 7.6 percent per year from 2001 to 2012. Increases in the utility  
10          industry have been slightly higher (8.6 percent per year). Gulf's plan  
11          increases of 8.8 percent are in line with the utility industry.

12

13       Q.     What has Gulf Power done to mitigate medical plan cost increases?

14       A.     The increasing cost of health care is a national concern, and controlling  
15          costs while providing quality medical coverage will continue to be a top  
16          priority for Gulf. Since 2003, Gulf has implemented many initiatives to  
17          control health care expenses. Listed below are some examples, with  
18          more savings detail provided on Schedule 2 of Exhibit AEC-1:

- 19           • Merged Gulf's medical plan into a larger Southern Company plan to  
20           reduce plan experience fluctuations and administrative costs;  
21           • Annually adjusted employee contributions;  
22           • Consolidated Pharmacy Benefit Manager (PBM) services to lower  
23           vendor administrative fees;  
24           • Successfully renegotiated the administrative services contract with  
25           the PBM several times during this period;

- 1           • Implemented numerous prescription drug purchasing and price
- 2           controls for using generic drugs, mail order, etc.;
- 3           • Conducted dependent eligibility reviews and removed ineligible
- 4           dependents;
- 5           • Implemented comprehensive wellness and disease management
- 6           programs for employees;
- 7           • Added emphasis on employee responsibility to manage individual
- 8           health care costs; and
- 9           • Applied for and received Retail Drug Subsidy (RDS) and Early
- 10          Retirement Reimbursement Program (ERRP) payments from the
- 11          Federal Government to help offset some of the cost increases.

12

13          Each of these changes resulted in significant savings in the year of the

14          change as documented in Schedule 2 of Exhibit AEC-1. Most of these

15          changes also generated ongoing savings in subsequent years, though the

16          ongoing savings are difficult to quantify in a cumulative manner.

17

18          With these significant efforts, Gulf has been able to manage medical plan

19          cost increases and maintain competitive health insurance benefits for its

20          employees. As a result, Gulf's medical plan cost increases are in line with

21          the utility industry, but slightly higher than the national average.

22

23    Q.     Please summarize your testimony.

24    A.     Gulf's benefits are reasonable for two primary reasons. Their value is

25          generally in line with the average value of benefits offered by Fortune 500

1 companies and slightly below the average value for 15 other large utilities.  
2 Also, the benefits are in line with the Company's philosophy of having total  
3 benefits at the median of market.

4  
5 The increase in Gulf's retirement benefit costs is primarily attributable to  
6 increases in pension expense due to losses resulting from falling interest  
7 rates and poor market performance. Nearly all pension plans experienced  
8 losses for these same reasons. Gulf's retiree medical and death benefit  
9 expenses have not increased in large part due to the benefit limitations  
10 that the Company has imposed.

11  
12 Gulf has experienced health care cost increases since its last rate case  
13 that are in line with industry averages. While Gulf's cost increases are  
14 slightly higher than national averages, this is explained by industry norms.  
15 Gulf has continuously worked to manage its health care plan to control  
16 health care costs and maximize efficiencies while maintaining a  
17 competitive level of benefits for its employees.

18  
19 Q. Does this conclude your testimony?

20 A. Yes.

21

22

23

24

25

1           **MR. STONE:** They had an exhibit -- actually it  
2 was two combined schedules that were labeled as Hearing  
3 ID Number 20 that I would like to have entered into the  
4 record.

5           **CHAIRMAN GRAHAM:** We will enter that into the  
6 record.

7           (Exhibit Number 20 admitted into the record.)

8           **MR. STONE:** I would turn it over to Mr.  
9 Melson.

10          **MR. MELSON:** And Gulf calls Richard J.  
11 McMillan.

12                           **RICHARD J. McMILLAN**

13 was called as a witness on behalf of Gulf Power Company,  
14 and having been duly sworn, testified as follows:

15                           **DIRECT EXAMINATION**

16 **BY MR. MELSON:**

17           **Q.** Mr. McMillan, have you been sworn?

18           **A.** Yes.

19           **Q.** Would you please state your name and business  
20 address?

21           **A.** Richard J. McMillan, One Energy Place,  
22 Pensacola, Florida 32520.

23           **Q.** By whom are you employed and in what capacity?

24           **A.** Gulf Power Company. I'm Corporate Planning  
25 Manager.



1 Q. And you had three pieces of Direct Testimony  
2 in this docket, is that correct?

3 A. Yes.

4 Q. You prefiled Direct Testimony dated July 8th  
5 consisting of 32 pages, is that right?

6 A. Yes.

7 Q. And Supplemental Direct Testimony related to  
8 interim rates dated July 8th, 2011, consisting of three  
9 pages, is that right?

10 A. Yes.

11 Q. And Supplemental Direct Testimony filed  
12 pursuant to stipulation about considering the Crist  
13 turbine upgrades in this docket dated November 8th and  
14 consisting of seven pages, is that correct?

15 A. Yes.

16 Q. Do you have any changes or corrections to any  
17 of those three pieces of testimony?

18 A. No, but I would point out that the numbers in  
19 my Direct Testimony have not been update to reflect the  
20 impact of the stipulations that the Commission approved  
21 on Monday, or the impact of moving the Crist turbine  
22 upgrades from ECRC into base rates.

23 Q. And with that understanding, if I were to ask  
24 you the same questions today, would your answers be the  
25 same?

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A. Yes.

**MR. MELSON:** Mr. Chairman, I'd ask that the Direct Testimony and two pieces of Supplemental Direct Testimony be inserted into the record as though read.

**CHAIRMAN GRAHAM:** We will insert the Direct Testimony and the two pieces of Supplemental Direct Testimony into the record as read.

1 GULF POWER COMPANY

2 Before the Florida Public Service Commission  
3 Prepared Direct Testimony of  
4 Richard J. McMillan  
5 Docket No. 110138-EI  
6 In Support of Rate Relief  
7 Date of Filing: July 8, 2011

8 Q. Please state your name and business address.

9 A. My name is Richard J. McMillan. My business address is One Energy  
10 Place, Pensacola, Florida 32520.

11 Q. By whom are you employed?

12 A. I am employed by Gulf Power Company (Gulf or the Company) as  
13 Corporate Planning Manager.

14 Q. What are your responsibilities as Gulf's Corporate Planning Manager?

15 A. My primary responsibility is to ensure that Gulf's budgeting, forecasting,  
16 and performance measurements are accurate, effective and consistent. I  
17 also coordinate the overall planning process, including the ongoing  
18 development and maintenance of the Operations and Maintenance (O&M)  
19 and Construction Budgeting System and other financial forecasting  
20 models and projections. The Corporate Planning Department also  
21 provides decision support and financial analyses for the business units  
22 and management.

23 Q. Please describe your educational and professional background.

24 A. I graduated from Louisiana State University in 1976 with a Bachelor of  
25

1 Science in Accounting. Immediately following graduation, I was employed  
2 by Gulf as an Internal Auditor. I have held various accounting positions of  
3 increasing responsibility, including Staff Internal Auditor, Staff Financial  
4 Analyst, Staff Accountant, Coordinator of Internal Accounting Controls,  
5 Supervisor of Financial Planning, General Accounting Manager, and  
6 Assistant Comptroller. I have held my current position since January  
7 2006. Also, during my employment, I graduated from the University of  
8 West Florida in 1983 with a Master of Business Administration.

9  
10 Q. What is the purpose of your testimony?

11 A. Using the financial forecast discussed by Gulf Witness Buck and the  
12 jurisdictional factors from the cost of service study discussed by Gulf  
13 Witness O'Sheasy, I develop the test year jurisdictional adjusted rate  
14 base, net operating income and capital structure, and calculate the  
15 resulting retail base rate revenue deficiency, which the Company has  
16 identified in this filing. I also discuss the adjustments related to the Unit  
17 Power Sales from Scherer Unit 3; present and support Gulf's O&M  
18 expense Benchmark calculations; present and support the general plant  
19 capital additions budget and investment; and provide an overview of  
20 Southern Company Services (SCS) and the services and benefits Gulf  
21 receives from the service company.

22  
23 Q. Are you sponsoring any exhibits?

24 A. Yes. I am sponsoring Exhibit RJM-1, Schedules 1 through 20. Exhibit  
25 RJM-1 was prepared under my supervision and direction, and the

1 information contained in that exhibit is true and correct to the best of my  
2 knowledge and belief.

3  
4 Q. Are you also sponsoring any of the Minimum Filing Requirements (MFRs)  
5 filed by Gulf?

6 A. Yes. The MFRs that I sponsor in their entirety and that I jointly sponsor  
7 are listed on Schedule 1 of my Exhibit RJM-1. To the best of my  
8 knowledge and belief, all of the information presented in the MFRs that I  
9 sponsor or co-sponsor is true and correct.

10

11

#### 12 I. RATE BASE

13

14 Q. Have you prepared a schedule which shows the derivation of rate base?

15 A. Yes. Exhibit RJM-1, Schedule 2, entitled "13-Month Average Rate Base  
16 for the Period Ended December 31, 2012," reflects Gulf's test year rate  
17 base. Column 1 is calculated based on the budget data presented on  
18 Schedules 7 and 9 of Mr. Buck's Exhibit WGB-1. The second column  
19 includes the regulatory adjustments required in order to restate the  
20 system, or per books, amounts to the proper basis for computing base  
21 rate revenue requirements. The third column includes the Plant Scherer  
22 Unit Power Sales (UPS) adjustments, which I will address in more detail  
23 later in my testimony. The resulting net amounts in column 4 have been  
24 jurisdictionalized in the cost of service study filed in this case by  
25 Mr. O'Sheasy in Exhibit MTO-2.

1 Q. Please explain the rate base regulatory adjustments in column 2 of  
2 Schedule 2.

3 A. These adjustments are listed on page 2 of Schedule 2 of Exhibit RJM-1.  
4 Adjustments 1, 2, 4, 5, and 11 are to remove the amounts being recovered  
5 through the Environmental Cost Recovery Clause (ECRC) and the Energy  
6 Conservation Cost Recovery (ECCR) Clause. The investments which are  
7 being recovered through the adjustment clauses must be excluded in  
8 developing the rate base used to establish Gulf's base rates.

9  
10 Adjustments 3 and 6 are to remove the plant-in-service and accumulated  
11 depreciation amounts related to the implementation of Financial  
12 Accounting Standards (FAS) 143, Accounting for Asset Retirement  
13 Obligations (AROs). This accounting standard required the Company to  
14 record an asset and the related liabilities and expenses associated with  
15 the legal obligations related to the retirement of long-lived assets. I have  
16 also removed the regulatory assets and liabilities related to FAS 143 in the  
17 working capital adjustments as shown in Schedule 3. The adjustments to  
18 remove these amounts are necessary to eliminate the impact of these  
19 accounting entries in accordance with Florida Public Service Commission  
20 (FPSC or the Commission) Rule 25-14.014, which requires that the  
21 application of FAS 143 shall be revenue neutral.

22  
23 Adjustments 7 and 8 are the accumulated reserve impact of proposed  
24 changes in depreciation and amortization related to Gulf's implementation  
25 of the new Advanced Metering Infrastructure (AMI) meters. The

1 implementation is now scheduled to be essentially complete by the end of  
2 the test year. Gulf is therefore requesting to amortize the remaining  
3 balance of the old meters over four years (adjustment 7) and to establish  
4 the service lives related to the new meters at 15 years (adjustment 8).  
5 The AMI adjustments to depreciation expense and accumulated reserve  
6 were provided to me by Gulf Witness Erickson and are discussed in her  
7 testimony.

8  
9 Adjustment 9 is to include in rate base the land and other deferred  
10 charges Gulf has incurred related to its deferred nuclear site selection  
11 costs and to discontinue deferring these costs. These costs have been  
12 deferred in accordance with Florida Statute 366.93 and include all  
13 deferred costs, including a deferred return, through the end of 2011. As  
14 discussed by Gulf Witness Burroughs in his testimony, the site will be  
15 available for any future generation needs, and the land purchases will be  
16 completed in 2012. In deciding to pursue consideration of nuclear  
17 generation, Gulf relied on the recovery provided by this statute. Gulf  
18 believes that nuclear is a viable option that benefits customers under a  
19 range of scenarios. The Northwest Florida site is the only site in our  
20 service area suitable for nuclear generation. The purchase of this site is  
21 thus necessary to allow Gulf to preserve a nuclear option for its  
22 customers. The Northwest Florida site has all the attributes – water, rail  
23 and gas – necessary for other forms of generation. Gulf is therefore  
24 requesting to include the costs incurred to date in rate base since the site  
25

1 will be available and considered for any future nuclear or non-nuclear  
2 generation needs.

3  
4 As prescribed by Florida Statute 366.93, carrying charges cease once the  
5 site selection costs are placed in rate base. By placing these costs in rate  
6 base at this time, the Company will discontinue deferring a return on these  
7 amounts, thereby avoiding additional costs that would otherwise  
8 accumulate and become part of the site costs. This treatment will  
9 minimize the cost of any plant that is ultimately constructed on the site. It  
10 also recognizes that obtaining suitable generation sites necessary to keep  
11 open all cost-effective generation options is a prudent and necessary cost  
12 of providing reliable utility service at reasonable rates.

13  
14 Adjustment 10 is for the removal of the interest bearing construction work  
15 in progress (CWIP) included in the forecast. Since interest bearing  
16 projects in CWIP are eligible for Allowance for Funds Used During  
17 Construction (AFUDC), they are removed from rate base.

18  
19 Adjustment 12 represents the working capital adjustments, which are  
20 detailed on Schedule 3.

21  
22 Q. Please explain Schedule 3, entitled "13-Month Average Working Capital  
23 for the Period Ended December 31, 2012."

24 A. Gulf has computed the test year working capital requirement utilizing the  
25 balance sheet approach in accordance with this Commission's prior policy



1 and practices. All items on the balance sheet which are not included in  
2 Net Utility Plant or Capital Structure were considered in developing  
3 working capital. These items are summarized at the top of the schedule  
4 and result in \$179,814,000 in total company working capital. Each of  
5 these items was examined to determine if a regulatory adjustment should  
6 be made to remove it from working capital. As a result of this review, I  
7 have excluded the amounts related to the ECRC and ECCR, all accounts  
8 which earn or incur interest charges, the ARO regulatory assets and  
9 liabilities I discussed previously, and the deferred nuclear site costs. I  
10 have also adjusted working capital to reflect the impact of the increase in  
11 the property damage reserve accrual discussed by Ms. Erickson in her  
12 testimony, the unamortized rate case expenses related to this rate filing,  
13 and a reduction in pension and other post retirement accruals to reflect  
14 updated information that became available after the 2011 budget was  
15 finalized.

16  
17 The other adjustments noted in Schedule 3 remove the assets and  
18 liabilities related to Gulf's fuel hedging under FAS 133, Accounting for  
19 Derivative Instruments and Hedging Activities, which are ultimately  
20 recovered through the Fuel Cost Recovery (FCR) Clause, and remove the  
21 minimum pension funding requirements under FAS 158, Employers'  
22 Accounting for Defined Benefit Pension and Other Post Retirement Plans,  
23 which requires the recording of certain minimum pension funding  
24 requirements. In addition, I have removed the assets and liabilities related  
25 to the levelization of capacity expenses related to power purchase

1 agreements (PPAs), which are required by general accounting guidance.  
2 The adjustments to total assets and liabilities for the FAS 133, FAS 158,  
3 and PPA entries net to zero, and they have been removed from the  
4 working capital amounts provided to Mr. O'Sheasy to be jurisdictionalized  
5 in the cost of service study.

6  
7 The net of all regulatory adjustments to total working capital is  
8 \$16,081,000, which is shown in column 2 on page 1 of Schedule 2 as  
9 adjustment 12. The Plant Scherer UPS working capital adjustment is  
10 shown at the bottom of Schedule 3. This adjustment excludes the  
11 amounts directly assigned to UPS for fuel stock, materials and supplies,  
12 and prepayments, plus the allocated amounts for other working capital  
13 consistent with the treatment in prior rate proceedings. The total system  
14 adjusted working capital of \$155,044,000 (column 4, page 1 of  
15 Schedule 2) resulted in jurisdictional adjusted working capital of  
16 \$150,609,000 (column 6, page 1 of Schedule 2) as derived by  
17 Mr. O'Sheasy in the cost-of-service study.

18  
19 Q. Were there any other adjustments made to rate base in Gulf's last rate  
20 case filed in Docket No. 010949-EI that you are not making in this case?

21 A. Yes. There were several adjustments made in the last case which are not  
22 applicable in this case. These include adjustments related to appliance  
23 sales, test year depreciation study impacts, house power panels, security  
24 measures, and the unamortized loss on the sale of railcars. The  
25 circumstances giving rise to the need for these adjustments in Gulf's last

1 rate case do not apply to the 2012 test year. The rate base adjustments,  
2 including the adjustments not made, are listed in MFR B-2.

3

4 Q. What is the total jurisdictional rate base for the 2012 test year after all the  
5 appropriate adjustments have been made?

6 A. As shown on page 1 of Schedule 2 of Exhibit RJM-1, the total jurisdictional  
7 adjusted rate base is \$1,676,004,000. This represents the used and  
8 useful base rate investment which is required to provide service for Gulf's  
9 retail customers, and all these costs were reasonably and prudently  
10 incurred.

11

12

## 13 II. NET OPERATING INCOME

14

15 Q. Now moving to Net Operating Income (NOI), please explain  
16 Exhibit RJM-1, Schedule 4 entitled "Net Operating Income for the Twelve  
17 Months Ended December 31, 2012."

18 A. This schedule is formatted in the same manner as the rate base schedule.  
19 Page 1 provides the calculation of the test year net operating income. The  
20 first column on page 1 of Schedule 4 is calculated based on the 2012  
21 budget data from Schedule 8 of Mr. Buck's Exhibit WGB-1. The second  
22 column includes the regulatory adjustments, which are detailed on  
23 pages 2 and 3 of Schedule 4, with more detailed calculations presented  
24 on separate schedules as noted under the heading of Schedule Reference  
25 on pages 2 and 3. The third column on page 1 of Schedule 4 sets forth

1 the UPS amounts. I will discuss the UPS adjustments and calculations  
2 later in my testimony. The jurisdictional adjusted amounts in column 6  
3 were obtained from Mr. O'Sheasy's Exhibit MTO-2.

4  
5 Q. Have you made the proper adjustments to remove all revenues and  
6 expenses related to the cost recovery clauses from NOI?

7 A. Yes. The appropriate adjustments to remove the revenues (adjustments 1  
8 through 4) and expenses (adjustments 9 through 16, 28, 29, 32, and 35)  
9 related to the retail cost recovery clauses are included on pages 2 and 3  
10 of Schedule 3. Additional details supporting each cost recovery clause  
11 adjustment are provided on Schedules 5 through 8. These revenues and  
12 expenses are considered in the retail cost recovery clauses; therefore,  
13 they must be removed from the test year amounts used for determining  
14 base rates. As reflected on Schedules 5 through 8, the system amounts  
15 have been removed from NOI in Schedule 4, and I have also reflected the  
16 retail amounts for each cost recovery clause.

17  
18 Q. Please explain the franchise fee and gross receipts adjustments 7, 8, 33,  
19 and 36 on Schedule 4.

20 A. These adjustments are necessary to eliminate county and municipal  
21 franchise fee revenues and expenses and gross receipts taxes from  
22 consideration in setting base rates. As required by Commission Order No.  
23 6650 in Docket No. 74437-EU, franchise fees are added directly to the  
24 county or municipal customer's bill. Florida gross receipts taxes were  
25

1 removed from base rates in Gulf's last rate case and are separately  
2 calculated and shown on the customer's bill.

3

4 Q. Please explain adjustments 5 and 25 related to additional collection  
5 efforts.

6 A. The adjustments are necessary to reflect the results of a concerted effort  
7 to focus more on collection activities by Gulf's field service representatives  
8 (FSRs). As discussed by Gulf Witness Neyman, the FSRs who support  
9 this effort were included in the test year budget, but the budget did not  
10 reflect the expected increase in collection and reconnection fees  
11 (adjustment 5) and an estimated reduction in uncollectible expenses  
12 (adjustment 25) resulting from these efforts.

13

14 Q. Please explain adjustment 17 related to marketing support activities and  
15 adjustment 18 related to wholesale sales activities.

16 A. Expenses related to marketing support activities (adjustment 17) have  
17 been removed from NOI in accordance with the Commission's policy to  
18 disallow expenses that are promotional in nature as stated in Commission  
19 Order No. 6465 in Docket No. 9046-EU. Expenses related to wholesale  
20 sales activities (adjustment 18) were also removed from NOI in the  
21 calculation of retail revenue requirements, since these expenses relate  
22 directly to activities supporting Gulf's wholesale customers.

23

24 Q. Please explain adjustment 19 and 20 related to institutional advertising  
25 and economic development expenses.

1 A. Consistent with prior Commission decisions, adjustment 19 removes the  
2 test year amount of institutional or image building advertising. All other  
3 advertising is either recovered in the energy conservation cost recovery  
4 clause or meets the criteria for recovery in base rates and is included in  
5 the O&M expenses supported by Ms. Neyman in this proceeding.

6  
7 Adjustment 20 removes 5 percent of the 2012 test year expenses related  
8 to economic development expenses. This treatment is also consistent  
9 with the Commission's decision in Gulf's last rate case, and Ms. Neyman  
10 will support the reasonableness of the test year amount.

11  
12 Q. Please explain adjustments 21, 23, and 34.

13 A. These adjustments remove the expenses related to management financial  
14 planning services (adjustment 21) and the Tallahassee liaison  
15 expenses (adjustments 23 and 34), consistent with the Commission's  
16 decision in Gulf's last rate case.

17  
18 Q. Please explain adjustment 22 related to the property insurance reserve  
19 accrual.

20 A. Gulf is requesting an increase to the annual property insurance reserve  
21 accrual from the current approved amount of \$3.5 million to \$6.8 million  
22 based on an updated storm damage study. The need for this increase  
23 and the amount of the accrual is supported by Ms. Erickson in her  
24 testimony.

25

1 Q. Please explain adjustment 24 related to the recovery of Gulf's rate case  
2 expenses.

3 A. As reflected in MFR C-10, Gulf estimates the incremental expenses  
4 related to this rate case filing will be \$2,800,000, as discussed by  
5 Ms. Erickson. We are requesting to amortize these expenses over a four  
6 year period, which is consistent with the Commission's recent decisions  
7 regarding the appropriate period over which to amortize rate case  
8 expenses.

9  
10 Q. Please explain adjustment 27 related to Pensions and Other Post  
11 Retirement Benefits.

12 A. This adjustment is to reflect the latest pension and other post retirement  
13 estimated costs for the test year. This reduction in costs from the 2011  
14 budget estimate is based on the latest actuarial estimates available at the  
15 time of the filing and includes the actual 2010 financial results, which were  
16 not available at the time the financial forecast was prepared.

17  
18 Q. Please explain adjustments 6, 26, 30 and 31 related to the installation of  
19 AMI meters.

20 A. These adjustments are to adjust the test year to reflect additional  
21 revenues, a reduction in customer accounting expenses, and an increase  
22 in depreciation expense to reflect the full implementation of new AMI  
23 meters by the end of 2012. These adjustments are needed to adjust the  
24 Company budget for these additional items not included in the financial  
25 forecast I used to prepare the 2012 test year data.

1

2

Adjustment 6 reflects an estimated increase in revenues related to improved meter accuracy of the new digital meters, and adjustment 26 is to reduce customer accounting expense to reflect a reduction in transportation costs for meter reading activities. These adjustments were provided to me and will be addressed by Ms. Neyman.

3

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18

Q. Please explain adjustment 37 to taxes other than income taxes.

19

20

21

22

23

24

25

A. Adjustment 37 is required to remove the FPSC assessment fees that are associated with the retail revenues and franchise fee revenues removed in adjustments 1 through 7. Schedule 9 shows the calculation of this adjustment.



1 Q. Please explain adjustment 38 to income taxes on Schedule 4.

2 A. This adjustment is required to reflect the federal and state income tax  
3 effects of adjustments 1 through 37. Schedule 10 shows the calculation of  
4 this adjustment.

5

6 Q. Have you calculated the appropriate adjustment to income taxes to reflect  
7 the synchronized interest expense related to the jurisdictional adjusted  
8 rate base?

9 A. Yes. Adjustment 39 on Schedule 4 reflects the tax effect of synchronizing  
10 interest expense to rate base, and Schedule 11 shows the calculation of  
11 this adjustment. Consistent with prior Commission practice, the  
12 synchronized interest expense is computed by multiplying the jurisdictional  
13 adjusted rate base by the weighted cost of debt included in the cost of  
14 capital. This adjustment ensures that the calculated revenue  
15 requirements reflect the appropriate tax deduction for the interest  
16 component of the revenue requirement calculation. The jurisdictional  
17 capitalization amounts and cost rates were taken directly from  
18 Schedule 12, and total company interest expense was taken from the  
19 projected income statement provided to me by Mr. Buck (Exhibit WGB-1,  
20 Schedule 8).

21

22 Q. Did the Commission make any other NOI adjustments in the last rate case  
23 that are applicable in this case?

24 A. No. The other Commission adjustments to NOI in the last rate case  
25 related primarily to expense amounts forecasted for the 2002/2003 test

1 year. These adjustments were specific to the forecast amounts for the  
2 prior test year and are not applicable to the forecasts for the 2012 test  
3 year.

4  
5 Q. In Gulf's last case the Commission made an adjustment for hiring lag, but  
6 you have not included one in your request. Why is an adjustment for  
7 hiring lag not appropriate for the 2012 test year?

8 A. As discussed by several Company witnesses, Gulf's budget assumes a  
9 full work force complement for the test year. As shown on Schedule 20 of  
10 my exhibit, by year end 2010, due to extraordinary efforts to reduce costs  
11 and defer a rate case, Gulf's work force had declined to a level of 1,330  
12 full time equivalent (FTE) positions. The work force included in Gulf's  
13 2012 test year is 1,489 FTEs. Those 159 additional FTEs are necessary  
14 and appropriate for Gulf's provision of service. Over 95 percent (152  
15 FTEs) are justified in the testimony of Gulf Witnesses Neyman, Moore,  
16 Caldwell and Grove, who address the functional areas in which these  
17 positions are budgeted. As shown on Schedule 20, 31 of the additional  
18 FTEs are employees whose salary will be recovered through the ECCR  
19 and ECRC clauses, and the salaries of an additional 42 FTEs are  
20 capitalized as part of the capital additions budget. Therefore, the salaries  
21 and benefits for these 73 FTEs do not impact the test year O&M request.

22  
23 As these witnesses explain, the Company expects to be at or close to a  
24 full complement in 2012. More importantly, the total O&M dollars  
25 requested are needed to continue to meet our customers' expected

1 service levels. If there is a lag when hiring new employees, the Company  
2 often will incur higher overtime pay for other employees or will hire  
3 temporary labor or use contract labor to complete the duties of the vacant  
4 position. As discussed below, if the funds resulting from temporary  
5 vacancies are not spent on labor, they will likely be redeployed to meet  
6 other high priority needs.

7  
8 The Company believes a hiring lag adjustment is inappropriate for several  
9 reasons. First, such an adjustment assumes that if a position is not filled,  
10 the associated funds will not be spent. Second, a hiring lag adjustment  
11 assumes that labor costs should be looked at in isolation. Both of these  
12 assumptions ignore the real process that managers use in evaluating and  
13 prioritizing the use of their resources. When faced with an unexpected  
14 cost or changing circumstances, resources can and will be redeployed  
15 from one budget category to another to meet customers' needs and  
16 provide reliable electric service to our customers. The budget is a  
17 planning tool, but changing conditions can and will require that resources  
18 budgeted in one activity or cost category be redeployed as actual  
19 conditions require. It is therefore unlikely that any funds available from  
20 unfilled positions would result in lower total O&M expenses.

21  
22 Q. Please summarize Gulf's adjusted O&M request included in the 2012 test  
23 year.

24  
25

1 A. The Company's total test year adjusted O&M request of \$288,474,000 is  
2 reasonable, prudent and necessary to provide reliable electric service to  
3 our customers.

4  
5 Q. What is the total jurisdictional NOI for the 2012 test year after all the  
6 appropriate adjustments have been made?

7 A. Gulf's jurisdictional NOI for 2012 is \$60,955,000.

8

9

### 10 III. JURISDICTIONAL CAPITAL STRUCTURE

11

12 Q. Have you developed the jurisdictional adjusted capital structure and cost  
13 of capital for the test year?

14 A. Yes. Schedule 12, page 1, of Exhibit RJM-1 shows the jurisdictional  
15 13-month average amounts of each class of capital for the test year ended  
16 December 31, 2012. It also shows the average cost rates and weighted  
17 cost components for each class of capital. Page 2 of this schedule shows  
18 how the jurisdictional adjusted capital structure was derived starting with  
19 the system amounts in column 1. Pages 3 and 4 show the calculation of  
20 the weighted cost rates for long-term debt, and page 5 shows the  
21 calculation of the weighted cost rate for preference stock.

22

23 Q. How were the cost rates for preference stock, long-term debt, short-term  
24 debt, customer deposits, and investment tax credits determined?

25

1 A. The cost rates for preference stock and long-term debt reflect their  
2 embedded 13-month average costs as calculated on pages 3 through 5 of  
3 Schedule 12. The projected interest rate assumptions used in the  
4 financial forecast are shown in MFR F-8. The assumptions used in the  
5 forecast for new issues were provided by SCS Finance and were based  
6 on the September 2010 market forecast by Moody's Analytics (formerly  
7 known as Moody's Economy.com). The customer deposit cost rate of  
8 6.00 percent was based on the effective rate for the 2006 through 2009  
9 historic period. The cost for investment tax credits of 8.45 percent was  
10 calculated in accordance with current IRS regulations and past  
11 Commission practice, using the weighted average of the three main  
12 investor sources of capital.

13  
14 Q. Please explain how the jurisdictional capital structure was developed.

15 A. As shown on page 2 of Schedule 12, I started with the 13-month average  
16 total company capital structure by class of capital. These total company  
17 amounts were calculated based on the projected balances for each item in  
18 the capital structure from the balance sheet provided to me by Mr. Buck  
19 (Exhibit WGB-1, Schedule 7). In columns 2 through 5 and 7, I have  
20 identified five adjustments which were removed from specific classes of  
21 capital. The remaining adjustments required to reconcile the rate base  
22 and capital structure were made on a pro rata basis as shown in  
23 column 10.

24 Q. Please explain the five items for which you have made adjustments to  
25 specific classes of capital.

1 A. As shown in columns 2 and 3 on page 2, common dividends declared and  
2 unamortized debt premiums, discounts, issuing expenses and losses on  
3 reacquired debt are account specific and have been directly assigned to  
4 the common stock and long-term debt classes of capital, respectively.

5 The third item, shown in column 4, is the removal of non-utility amounts  
6 from the common stock class of capital consistent with past Commission  
7 policy. The fourth item in column 5 reclassifies the unamortized loss  
8 related to interest rate hedges from common equity and deferred taxes to  
9 long-term debt. The last item, shown in column 7, is the removal of the  
10 UPS capital structure amounts. The UPS capital structure adjustments  
11 are consistent with past Commission decisions to remove all investments  
12 and expenses related to Plant Scherer from retail jurisdictional  
13 calculations since this plant's output is being sold to non-territorial  
14 wholesale customers. I specifically identified the deferred taxes and  
15 investment tax credits related to Plant Scherer and then allocated the  
16 remaining UPS investment over the other external sources of funds.

17  
18 Q. Why is it appropriate to make the remaining adjustments on a pro rata  
19 basis?

20 A. When reconciling capital structure to rate base, it is appropriate and  
21 necessary to include all sources of funds to avoid potential inconsistencies  
22 in the treatment of like expenditures for regulatory purposes. The pro rata  
23 treatment is consistent with prior Commission practice and tax  
24 normalization problems could result if the treatment is not consistent for all  
25 regulatory purposes. Current Commission practice provides an overall

1 return in the cost recovery clauses and AFUDC rate computations;  
2 therefore, the base rate treatment should be consistent with these other  
3 regulatory requirements to avoid normalization problems and inconsistent  
4 regulatory treatment.

5  
6 Q. Does this conclude your discussion of how you developed the  
7 jurisdictional adjusted cost of capital?

8 A. Yes. These calculations, which are detailed in Schedule 12, result in a  
9 cost of capital of 7.05 percent based on a requested return on equity of  
10 11.7 percent, which is supported in the testimony of Gulf Witness  
11 Dr. Vander Weide.

12  
13  
14 **IV. REVENUE DEFICIENCY**

15  
16 Q. Based on the 2012 jurisdictional adjusted amounts for rate base of  
17 \$1,676,004,000, NOI of \$60,955,000, and the test year cost of capital of  
18 7.05 percent, have you calculated Gulf's achieved rate of return and return  
19 on common equity for the test year if no rate relief is granted?

20 A. Yes. Without rate relief, Gulf's achieved rate of return will be 3.64 percent  
21 and the achieved return on common equity will be 2.83 percent for the test  
22 year, as shown on Schedule 13 of Exhibit RJM-1.

- 1 Q. Have you calculated the jurisdictional revenue deficiency for the test  
2 period brought about by the difference in Gulf's achieved jurisdictional rate  
3 of return of 3.64 percent and the test year cost of capital of 7.05 percent?
- 4 A. Yes. The revenue deficiency is \$93,504,000, as calculated on  
5 Schedule 14, which references the schedule where each figure was  
6 derived. Schedule 15 shows the calculation of the NOI multiplier, which  
7 provides for the income taxes, FPSC Assessment Fees and uncollectible  
8 expenses needed in addition to the required after tax NOI in order for the  
9 Company to achieve the requested rate of return of 7.05 percent.

10

11

12

#### V. UPS ADJUSTMENTS

13

- 14 Q. You have previously mentioned that you are supporting the Plant Scherer  
15 UPS adjustments that have been used in developing the rate base, NOI,  
16 and capital structure in this filing. Please explain how these amounts were  
17 calculated.

- 18 A. The UPS amounts, which have been identified on Schedules 2, 4, and 12  
19 of Exhibit RJM-1, were computed in the same manner as they were in  
20 Gulf's last two rate cases. The UPS rate base and NOI adjustments  
21 reflect the removal of all amounts related to Plant Scherer. These  
22 adjustments include all Scherer investment and expenses, including  
23 allocated amounts of general plant, working capital, and administrative  
24 and general expenses consistent with prior Commission treatment.

25



**VI. O&M BENCHMARK ANALYSIS**

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Q. Has the Company prepared an O&M Benchmark variance by function?

A. Yes. The Benchmark variance by function is included in MFR C-41, and Schedule 16 of Exhibit RJM-1 shows the functional summary for the test year. As shown on Schedule 16, the Company's total adjusted O&M of \$288,474,000 for the test year is \$38,169,000 over the Benchmark. The justifications for each functional variance are included in MFR C-41 and are addressed by the appropriate Company witnesses.

Q. Please explain how the Benchmark variances were calculated.

A. The first step in the calculation of the Benchmark variances is to determine the base year O&M amounts. These are the adjusted 2002/2003 test year O&M expenses allowed in Gulf's last rate case. The derivation of the 2002/2003 allowed amounts by function is included in MFR C-39 and Schedule 17 of Exhibit RJM-1. The adjustments in columns 4 through 7 include the system amount of the Company and Commission adjustments, and column 8 reflects the system allowed O&M by function. This amount is included in column 3 of Schedule 16 of my Exhibit.

The second step is to escalate these base year amounts by the compound multipliers noted in column 4 of Schedule 16 in order to derive the Test Year Benchmark amounts included in column 5.

1 The third step is to calculate the adjusted 2012 test year O&M expense  
2 request by function included in column 6 of Schedule 16. The derivation  
3 of these figures is shown on MFR C-38 and Schedule 18 of Exhibit RJM-1.  
4

5 The final step is to compare the test year requested O&M in column 6 of  
6 Schedule 16 to the Test Year Benchmark in column 5 in order to calculate  
7 the variance shown in column 7.  
8

9 Q. How is the Benchmark used to evaluate the reasonableness of O&M  
10 expenses?

11 A. The Benchmark methodology escalates the base year approved expenses  
12 for each function by customer growth (except for Production) and inflation,  
13 as measured by the Consumer Price Index (CPI). If the projected test  
14 year expenses for any function exceed the Benchmark, this triggers a  
15 requirement that the Company explain the reasons for the variance. The  
16 Benchmark is thus a tool used to identify specific expense amounts that  
17 warrant further explanation and justification of the reasonableness of the  
18 test year request during the course of a rate case.  
19

20 Q. What types of factors can cause test year expenses to exceed the  
21 Benchmark for a particular functional area?

22 A. Benchmark variances may be explained by a variety of factors. For  
23 example, an O&M increase due to the cost of compliance with a new  
24 regulatory requirement would be totally unrelated to either customer  
25 growth or inflation. Additionally, the CPI used to calculate the Benchmark

1 is a measure of increases in the cost of a wide variety of consumer items.  
2 The cost of specific items relevant to the utility industry, such as the cost  
3 of steel used in construction or the cost of health care, may have  
4 escalated at a rate much higher than the CPI. As shown in Schedule 16  
5 of Exhibit RJM-1, the Company's total adjusted O&M expense of  
6 \$288,474,000 is \$38,169,000 above the Benchmark. The witnesses for  
7 each functional area that had O&M expenses over its Benchmark explain  
8 the reasons for that variance.  
9  
10

## 11 VII. GENERAL PLANT INVESTMENT

12

13 Q. Schedule 2 shows a total of \$2.6 billion of plant-in-service investment in  
14 Gulf's 2012 rate base in this case. Are the General Plant assets  
15 associated with these costs used and useful in the provision of electric  
16 service to the public?

17 A. Yes. The General Plant assets of \$157,510,000 included in plant-in-  
18 service are used and useful in the provision of electric service.  
19

20 Q. Were these General Plant costs reasonable and prudently incurred?

21 A. Yes. All General Plant projects are subject to the review and approval  
22 process and cost control monitoring which govern our capital budgeting  
23 process as described by Mr. Buck.  
24  
25

1 Q. What is Gulf's projected General Plant capital additions budget for 2011  
2 and 2012?

3 A. As shown on Schedule 19 of my Exhibit, Gulf's General Plant capital  
4 additions budget for 2011 is \$11,836,000 and for 2012 is \$15,835,000.

5 The major items included in the 2012 test year are:

6	• Automobiles, Trucks and Equipment	\$2,563,000
7	• Pine Forest Building/ New Office Space	\$8,795,000
8	• Office Facility Capital Items	\$ 926,000
9	• IT Projects	\$1,791,000
10	• Enterprise Solutions/GLSCAPE	\$ 747,000
11	• Tools and Test Equipment	\$ 750,000
12	• Other Projects	\$ 263,000

13

14 Q. Please address what is included in the General Plant capital budget and  
15 how it is developed.

16 A. The General Plant capital budget items include the investment in facilities  
17 and equipment not specifically provided for in the other functional  
18 accounts. The major types of investment include office buildings and  
19 related office furniture and equipment, transportation equipment,  
20 communication equipment, and other miscellaneous equipment. The  
21 budget requests for these types of investment are coordinated and  
22 submitted at a Company level by the responsible Corporate area. Gulf  
23 Witness Moore discusses the test year amount for automobiles, trucks  
24 and equipment since this investment primarily supports the distribution  
25

1 and transmission business units. The general plant requests are included  
2 in the capital budget review and approval by the executives.

3

4 Q. How does Gulf control General Plant capital costs after the capital budget  
5 is approved?

6 A. As discussed by Mr. Buck, Corporate Planning requires detailed  
7 explanations quarterly for project variances of greater than 10 percent or  
8 \$250,000 (whichever is lower). Variances less than \$10,000 do not  
9 require variance explanations.

10

11

## 12 VIII. SOUTHERN COMPANY SERVICES

13

14 Q. Please provide an overview of Southern Company Services and its  
15 relationship to Gulf.

16 A. Southern Company Services (SCS) is a subsidiary of Southern Company  
17 which provides various services to Gulf and the other subsidiaries of  
18 Southern Company. Gulf receives many professional and technical  
19 services from SCS, such as general and design engineering for  
20 transmission and generation; system operations for the generating fleet  
21 and transmission grid; and various corporate services and support in  
22 areas such as accounting, supply chain management, finance, treasury,  
23 human resources, information technology, and wireless communications.

24

25

1 All services provided by SCS are provided at cost. Costs are determined  
2 and billed in two ways. Costs are directly assigned to the Company  
3 receiving the services when possible. Where direct assignment is not  
4 possible, costs are allocated among the subsidiaries receiving services  
5 based on a pre-approved cost allocator appropriate for the type of  
6 services performed. Typical allocators include employees, customers,  
7 loads, generating plant capacity, and financial factors. The methodology  
8 for developing the allocators is the same methodology used at the time of  
9 Gulf's last rate case. The allocators are approved by SCS and by  
10 management of the applicable operating companies and are updated  
11 annually based on objective historical information.

12  
13 Q. What benefits does Gulf enjoy by obtaining these services from SCS?

14 A. Gulf and its customers receive several benefits. The existence of SCS  
15 avoids duplication of personnel in the various operating companies,  
16 provides economies of scale in purchasing and other activities, and  
17 enables Gulf to draw on shared experience from a centralized pool of  
18 professional talent. As one of the smaller operating companies, access to  
19 these shared resources is particularly valuable to Gulf, which otherwise  
20 would have to employ, for example, a group of generation planning  
21 personnel who might not be fully utilized on a continuous basis.

**IX. PLANT CRIST SCRUBBER PROJECT – TURBINE UPGRADES**

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Q. How have the turbine upgrades related to the Crist Scrubber Project been treated in the Company's request for base rate relief in this filing?

A. Gulf has excluded the turbine upgrades to Crist Units 6 and 7 included in the Crist Scrubber Project from rate base and NOI in the ECRC adjustments included in my Schedules 2 and 4. These turbine upgrades were approved for recovery through the ECRC and have been properly removed in the adjustments to remove the investment and expenses for the recovery clauses. A portion of the turbine upgrades related to Unit 7 were completed in 2009, and the remaining turbine upgrade costs for Units 6 and 7 are scheduled to be placed in service in 2012. Gulf believes these costs are appropriate for recovery through the ECRC, and will request and justify recovery of these costs in its 2011 clause filing. Accordingly, Gulf has removed these costs from rate base in the ECRC adjustments on Schedules 2 and 4.

Q. If the Commission did not allow recovery of the full Crist Scrubber Project costs through the ECRC, would any action be required to address those costs in this rate proceeding?

A. Yes. In the event any portion of the Crist scrubber costs were not allowed for recovery through the ECRC, the adjustment I have made to exclude those costs from rate base would have to be reversed in order to permit their recovery through base rates. These projects are either in service already or will go into service during the test year and will be used and

1 useful in providing service to customers. The Company is therefore  
2 entitled to recover these costs either through the clause or in base rates.  
3  
4

### 5 X. SUMMARY

6

7 Q. Please summarize your testimony.

8 A. Gulf's test year rate base is \$1,676,004,000. The total system rate base  
9 amounts for 2012 were based upon the financial forecast provided to me  
10 by Mr. Buck. This amount is adjusted to remove the Plant Scherer UPS  
11 investment and make the other regulatory adjustments as shown on  
12 Schedule 2 of my exhibit. Mr. O'Sheasy then jurisdictionalized this  
13 adjusted amount in the cost of service study, which resulted in the  
14 jurisdictional adjusted amount reflected in the last column of Schedule 2.  
15 \$1,676,004,000 represents the retail base rate investments that are used  
16 and useful in providing service to Gulf's retail customers during the test  
17 year and, as described by other witnesses, are reasonable and prudent.  
18

19 Gulf's total jurisdictional NOI for the 2012 test year is \$60,955,000. Like  
20 rate base, the calculation of NOI also began with the 2012 financial  
21 forecast provided to me by Mr. Buck. I then made the appropriate Plant  
22 Scherer UPS and regulatory adjustments as shown on Schedule 4 of my  
23 exhibit, and Mr. O'Sheasy made the jurisdictional allocations in the cost of  
24 service study. The O&M expenses included in the calculation of NOI are  
25 supported by witnesses from each functional area. I also calculated the



1 O&M Benchmark variance for the total company and for each function.  
2 Where the projected expenses for a particular functional area exceed the  
3 O&M Benchmark, the functional witnesses explain the reasons for that  
4 variance. The projected level of expense is reasonable and prudent to  
5 continue to provide reliable electric service to our customers, and it is  
6 representative of the level of expenses that will be incurred in the future.  
7

8 I also developed the jurisdictional adjusted capital structure, and I  
9 calculated a weighted cost of capital of 7.05 percent for the test year. This  
10 cost is based on Gulf's actual or projected cost of each source of capital  
11 and a required return on equity of 11.7 percent as recommended by  
12 Dr. Vander Weide. This combination of jurisdictional adjusted rate base,  
13 NOI and weighted average cost of capital shows that Gulf requires a retail  
14 base revenue increase of \$93,504,000 in order to have the opportunity to  
15 earn a fair rate of return on its investment in property used and useful in  
16 the provision of electric service. This increase is crucial to enable Gulf to  
17 make the investments and incur the costs required to continue to provide  
18 safe, efficient and reliable service to its customers.  
19

20 I also discuss SCS and the associated benefits Gulf receives, including  
21 the numerous professional and technical services which are provided to  
22 Gulf at cost. Gulf's ability to obtain these services from SCS benefits our  
23 customers in a variety of ways, including cost savings due to economies of  
24 scale and access to the shared experience of a group of highly trained  
25

1 professionals that it would be impractical to try to replicate at the Company  
2 level.

3

4 Q. Mr. McMillan, does this conclude your testimony?

5 A. Yes.

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## 1 GULF POWER COMPANY

2 Before the Florida Public Service Commission  
3 Supplemental Direct Testimony of  
4 Richard J. McMillan  
5 In Support of Interim Rate Relief  
6 Docket No. 110138-EI  
7 Date of Filing: July 8, 2011

8 Q. Please state your name, address, and occupation.

9 A. My name is Richard J. McMillan, and my business address is One Energy  
10 Place, Pensacola, Florida 32520. I am employed by Gulf Power Company  
11 (Gulf or the Company) as Corporate Planning Manager.

12 Q. Are you the same Richard McMillan who has prefiled direct testimony in  
13 this docket in connection with Gulf Power Company's request for rate  
14 relief?

15 A. Yes.

16 Q. What is the purpose of this supplemental direct testimony?

17 A. The purpose of this supplemental direct testimony is to support the  
18 Company's request for interim rate relief.

19 Q. Are you sponsoring any Minimum Filing Requirements (MFRs) related to  
20 the request for interim rate relief?

21 A. Yes. These are listed in Schedule 1 of my Exhibit RJM-2. The  
22 information contained in these MFRs is true and correct to the best of my  
23 knowledge and belief.  
24  
25

1 Q. What interim relief is Gulf requesting in this case?

2 A. Gulf is requesting an interim rate increase of \$38,549,000 calculated in  
3 accordance with Section 366.071(5), Florida Statutes. The calculation of  
4 interim relief shown on MFR G-1 was based upon the historic twelve-  
5 month period ending March 31, 2011, and represents the additional  
6 revenues Gulf needs to achieve a 10.75 percent return on equity (the  
7 earnings floor approved in the Company's last rate case in Docket No.  
8 010949-EI). Gulf's jurisdictional adjusted return on equity for the twelve  
9 months ended March 31, 2011 was 6.82 percent, and is projected to  
10 continue to decline without immediate rate relief.

11  
12 Q. In calculating the interim rate request, did Gulf apply appropriate  
13 adjustments consistent with those used in the last rate case?

14 A. Yes. Those adjustments are shown on MFR Schedules G-3, G-5, and  
15 G-9. The adjustments are discussed in more detail in my direct testimony.

16  
17 Q. Did Gulf annualize any rate changes that occurred during the 12-month  
18 period used for calculating the interim rate request?

19 A. No. There were no such base rate changes during that period.

20  
21 Q. How does Gulf propose to secure any potential refund of interim rates?

22 A. Gulf requests that the Commission authorize Gulf to use a corporate  
23 undertaking to secure any potential refund obligation. This is a lower cost  
24 option than posting a bond, and Gulf has the financial resources to  
25 support such an undertaking.

1 Q. Does this conclude your supplemental direct testimony?

2 A. Yes.

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## 1 GULF POWER COMPANY

2 Before the Florida Public Service Commission  
3 Supplemental Direct Testimony and Exhibit of  
4 Richard J. McMillan  
5 Docket No. 110138-EI  
6 In Support of Rate Relief  
7 Date of Filing: November 8, 2011

8 Q. Please state your name, business address and occupation.

9 A. My name is Richard J. McMillan. My business address is One Energy  
10 Place, Pensacola, Florida 32520, and I am employed by Gulf Power  
11 Company (Gulf or the Company) as Corporate Planning Manager.

12 Q. Did you file direct and rebuttal testimony in this docket?

13 A. Yes.

14 Q. What is the purpose of your supplemental direct testimony?

15 A. The purpose of my supplemental direct testimony is to address the extent  
16 to which the investment and expenses associated with Gulf's Crist Unit 6  
17 and 7 turbine upgrade projects should be included in the rate base and net  
18 operating income (NOI) that are used to calculate Gulf's revenue  
19 requirements and base rates in this proceeding.

20 Q. Do you have any exhibits to this supplemental direct testimony?

21 A. Yes. I am sponsoring Exhibit RJM-3, consisting of two schedules. This  
22 exhibit was prepared under my direction and supervision and the  
23 information contained in these schedules is true and correct to the best of  
24 my knowledge and belief.  
25

1 Q. Please briefly describe the turbine upgrade projects.

2 A. The turbine upgrades for Crist Units 6 and 7 are being installed as part of  
3 the Company's implementation of the Plant Crist Scrubber Project. The  
4 turbine upgrades are designed to offset the increased station service  
5 requirements (internally consumed electricity) associated with the  
6 scrubber installation and to increase the overall efficiency of the scrubbed  
7 units. The turbine upgrades include:

- 8 ● Crist 7 High Pressure/Intermediate Pressure (HP/IP) upgrades  
9 completed in January 2010;
- 10 ● Crist 6 HP/IP upgrades scheduled for completion in May 2012; and
- 11 ● Crist 7 Lower Pressure (LP) upgrades scheduled for completion in  
12 December 2012.

13  
14 Q. Why are you filing supplemental direct testimony at this time?

15 A. At the time my direct testimony was filed in July 2011, the costs of the  
16 Crist 7 HP/IP upgrades were being recovered through the Environmental  
17 Cost Recovery Clause (ECRC) and Gulf was planning to begin seeking  
18 recovery of the other turbine upgrade costs through the 2012 ECRC  
19 factors. As a result, I made adjustments to the 2012 test year rate base  
20 and NOI to exclude the costs of the projects from our base rate request. I  
21 also noted that if any portion of these costs were not allowed for recovery  
22 through the ECRC, then Gulf should be allowed to recover those costs  
23 through base rates.

24

25

1 After my direct testimony was filed, a dispute arose in the ECRC docket as  
2 to the appropriateness of recovering the turbine upgrades through the  
3 ECRC. In order to resolve that dispute, Gulf and the other parties to the  
4 ECRC docket and this docket stipulated that recovery of these costs  
5 through the ECRC would be discontinued on a prospective basis and that  
6 prospective recovery should be provided through the base rates to be  
7 established in this docket. This stipulation, which was approved by the  
8 Commission on November 1, 2011, also established a timetable for  
9 supplemental testimony to be filed by the parties to this docket.  
10

11 Q. Please summarize Gulf's proposals for how the turbine upgrade costs  
12 should be handled in this base rate proceeding.

13 A. Gulf has a primary proposal and an alternative proposal. Although they  
14 differ in their details, each proposal is designed to implement the following  
15 two principles in a manner that provides fair ratemaking treatment to Gulf's  
16 customers and to the Company:

- 17 ● Ensure that the dollars collected from ratepayers during 2012 equal  
18 the amount that would be collected if the turbine upgrade projects  
19 were included in Gulf's 2012 rate base at their 13-month average  
20 test year balance, and related depreciation expenses were included  
21 at their projected amount for the 2012 test year.
- 22 ● Ensure that Gulf is able to recover the full costs of these projects  
23 (both capital and expenses) beginning in 2013, after all three  
24 projects have been placed in service.  
25



1 Q. Please describe Gulf's primary proposal.

2 A. Gulf's primary proposal is to include all three turbine upgrade projects in  
3 rate base and NOI as if they had been in service for the entire year. This  
4 would set base rates for 2012 and later years at a level that includes the  
5 full cost of the projects. This would result in Gulf recovering incrementally  
6 more revenues through base rates in 2012 than if the projects are  
7 included in rate base and NOI at their actual 2012 projected amounts. To  
8 keep customers whole, Gulf proposes to credit the customers for the full  
9 amount of these incremental revenues by reducing the ECRC cost  
10 recovery factors for 2012 by a like dollar amount, to take effect on the  
11 same date that rates take effect in this docket.

12

13 Q. What is Gulf's alternative proposal?

14 A. Gulf's alternative proposal is to set base rates for 2012 by including each  
15 of these projects in rate base at their 13-month average balance and  
16 including the actual 2012 projected level of expenses in the calculation of  
17 NOI. Gulf then proposes that the Commission, in this docket, approve a  
18 subsequent year adjustment to Gulf's base rates beginning January 1,  
19 2013, to reflect the full annual cost of these projects, which by then will be  
20 used and useful in providing electric service to Gulf's customers.

21

22 Q. Referring to Schedule 1 of Exhibit RJM-3, please discuss the rate impact  
23 of these alternative proposals.

24

25

1 A. Column (1) on page 1 shows the 2012 revenue requirement impact if the  
2 projects are included in rate base and NOI at their actual 13-month  
3 average balance for 2012. This amount is \$3,768,000.

4  
5 Column (2) on page 1 calculates the annual revenue requirement impact  
6 of the projects for an entire year. This amount is \$8,104,000. As shown in  
7 column (3), this is a difference of \$4,336,000 compared to using the test  
8 year average amounts.

9  
10 Under Gulf's primary proposal, the base rates established in this case  
11 would include the \$8,104,000 revenue requirement. Because these rates  
12 will be in effect for 81% of the year (March 12 to December 31), Gulf  
13 would collect \$3,512,000 more from customers in base rates than if the  
14 revenue requirement was based on the test year average amounts. This  
15 excess is the amount that Gulf proposes to credit back to customers  
16 during 2012 by adjusting the ECRC factor downward effective on the  
17 same date as the new base rates.

18  
19 Under Gulf's alternative proposal, the rates established in this case for  
20 2012 would include only the \$3,768,000 revenue requirement, but the  
21 Commission would approve a subsequent year adjustment, to take effect  
22 January 1, 2013, to increase base rates by an additional \$4,336,000 to  
23 cover the full annualized cost of the projects.

24  
25

1 Q. Is the impact to customers and Gulf of these two alternative proposals the  
2 same?

3 A. Yes. In each case they result in customers paying total rates (base rates  
4 plus clauses) in 2012 as if the turbine upgrade projects had been included  
5 in rate base at their 13-month average balance, and expenses included in  
6 NOI at their actual 2012 amounts. In each case, they result in Gulf  
7 receiving total rates beginning in 2013 that appropriately reflect the full  
8 cost of those projects.

9

10 Q. If the effect on Gulf and its customers is the same, why does Gulf prefer  
11 its primary proposal to its alternative?

12 A. Gulf prefers the primary proposal because it provides additional base rate  
13 stability by avoiding a first base rate increase at the conclusion of this  
14 proceeding and a second base rate increase in January 2013. Gulf's  
15 customers are accustomed to infrequent changes in base rates, while they  
16 are accustomed to more frequent changes in the clause factors.

17

18 Q. Why shouldn't the Commission consider simply including actual 2012  
19 expenses in NOI and an actual 13-month average balance in rate base,  
20 and making no further allowance for the fact that the projects will be  
21 completed in 2012?

22 A. Unless it makes some provision to include the full cost of these projects in  
23 rates in 2013 and beyond, the Commission would fail to recognize that  
24 Gulf will have incurred the full costs of, and customers will be receiving the  
25 full benefits from, all three of these projects by 2013. These projects will

1 provide significant fuel and capacity cost savings to our customers  
2 beginning on their respective in-service dates. Customers are already  
3 receiving the fuel clause and capacity clause savings from the Crist 7  
4 HP/IP upgrades that were completed in January 2010. By 2013,  
5 customers will be receiving the full savings from all three of the projects.  
6 As shown on Schedule 2 of Exhibit RJM-3, the estimated savings in every  
7 year exceed the annual revenue requirement of these projects. It is only  
8 fair that, beginning in 2013, Gulf should be allowed to recover the full cost  
9 of these investments from which customers will be receiving the full  
10 benefits.

11

12 Q. What if the Commission rejects Gulf's primary and alternative proposals,  
13 and sets rates based on the 13-month average balance of these projects  
14 in 2012?

15 A. In order to recover its cost of providing service, Gulf would be forced to  
16 consider filing a separate limited proceeding during 2012 to request that  
17 these costs be included in rates beginning in January 2013. Such an  
18 additional proceeding would not be an efficient use of the time and  
19 resources of Gulf, the Commission, and the intervenors, when the issues  
20 can be fully dealt with in this docket. Further, customers should not be  
21 asked to bear the costs of such an unnecessary, additional proceeding.

22

23 Q. Mr. McMillan, does this conclude your supplemental direct testimony?

24 A. Yes.

25

1 **BY MR. MELSON:**

2 Q. And I believe you had three exhibits, Exhibit  
3 RJM-1 to your Direct Testimony, Exhibit RJM-2 to your  
4 First Supplemental Testimony, and Exhibit RJM-3 to your  
5 Second Supplemental Testimony, is that correct?

6 A. Yes.

7 Q. And Schedule 1 of RJM-1 lists the MFR  
8 schedules that you were sponsoring or co-sponsoring, is  
9 that right?

10 A. Yes.

11 Q. With the understanding that the exhibits to  
12 your Direct Testimony have not been updated to reflect  
13 the effect of the stipulations or the Crist turbine  
14 upgrades, do you have any changes or corrections to  
15 those exhibits.

16 A. No.

17 **MR. MELSON:** And, Mr. Chairman, just for  
18 information, those are on Pages 8 and 9 of the exhibit  
19 list. They are 21, 22, and 23.

20 **CHAIRMAN GRAHAM:** Dually noted.

21 **BY MR. MELSON:**

22 Q. Mr. McMillan, could you please briefly  
23 summarize your testimony?

24 A. Yes. Good afternoon Commissioners. My Direct  
25 Testimony pulls together the information from all of our

1 previous witnesses about the company's investments, our  
2 expenses, and our cost of capital. Based on that  
3 information, I calculate Gulf's jurisdictional adjusted  
4 rate base, net operating income, and weighted average  
5 cost of capital. Finally, I calculate the resulting  
6 revenue deficiency which represents the amount of the  
7 base rate increase that we were requesting in this case.

8 Let me begin with rate base. Gulf's test year  
9 jurisdictional adjusted rate base represents the  
10 investments that are used and useful in providing  
11 service to Gulf's retail customers during the test year.  
12 As described by Gulf's witnesses, these investments are  
13 reasonable and prudent.

14 To develop the retail rate base, I began with  
15 unadjusted total system amounts per Mr. Buck's financial  
16 forecast. I then made the appropriate regulatory  
17 adjustments, including an adjustment to remove the  
18 investment in Plant Scherer, which is used to make unit  
19 power sales to certain wholesale customers. Mr.  
20 O'Sheasy then took my adjusted investment figures and  
21 performed a cost-of-service study to allocate them  
22 between retail costs, which will be recovered in this  
23 case, and territorial wholesale costs which are not  
24 regulated by this Commission.

25 Next, I calculated Gulf's jurisdictional net

1 operating income, or NOI. This is the amount of  
2 operating income from base rates that Gulf is projected  
3 to earn during the test year. The projected level of  
4 test year expense included in my NOI calculation is  
5 reasonable and necessary to continue to provide reliable  
6 electric service to our customers, and it is also  
7 representative of the level of expenses that will be  
8 incurred in the future.

9 Like rate base, the calculation of NOI began  
10 with Mr. Buck's 2012 financial forecast. I then made  
11 the appropriate Plant Scherer and other regulatory  
12 adjustments, and Mr. O'Sheasy made the jurisdictional  
13 allocations in the cost-of-service study.

14 Next, I developed Gulf's jurisdictional  
15 adjusted capital structure and calculated our weighted  
16 cost of capital based on Gulf's actual and projected  
17 costs for each source of capital, including a required  
18 return on equity of 11.7 percent as recommended by  
19 Doctor Vander Weide.

20 Based on the rate base, NOI, and cost of  
21 capital figures, I calculated a retail base revenue  
22 deficiency of \$93.5 million. The impact of the  
23 stipulations approved by the Commission on Monday  
24 reduces this amount to 90.3 million. This is the amount  
25 of additional retail revenues required to enable Gulf to

1 fund the investment and expenses needed to continue to  
2 provide safe, efficient, and reliable service to our  
3 customers. This figure does not include the effect of  
4 moving the Crist turbine upgrade projects from the  
5 environmental cost-recovery clause into base rates.

6 I also filed supplemental testimony which sets  
7 forth two alternative proposals for Gulf to recover the  
8 cost of three turbine upgrade projects at our Crist  
9 generating plant. One of these projects is already in  
10 service and two will go into service during 2012. Each  
11 of these projects will provide fuel and capacity cost  
12 savings to our customers for many years. The annualized  
13 revenue requirement of these projects is \$8 million. My  
14 proposed ratemaking alternatives are designed to move  
15 this amount from ECRC into base rates and allow Gulf to  
16 recover the full cost of these projects beginning in  
17 2013 when they are providing savings to our customers.

18 That concludes my summary.

19 **MR. MELSON:** Gulf tenders Mr. McMillan for  
20 cross.

21 **CHAIRMAN GRAHAM:** Mr. McGlothlin.

22 **CROSS EXAMINATION**

23 **BY MR. MCGLOTHLIN:**

24 Q. Mr. McMillan, I'm Joe McGlothlin with the  
25 Office of Public Counsel. I have some questions about



1 your prefiled testimony. First, look at Page 5 of your  
2 first Direct Testimony. Not the supplemental, but the  
3 original.

4 A. All right.

5 Q. Beginning at Line 9 on Page 5, you describe  
6 your proposed treatment of the North Escambia site, do  
7 you not?

8 A. Yes.

9 Q. And you refer there to land and other deferred  
10 charges, do you not?

11 A. Excuse me, what did you say?

12 Q. You refer to both the land and also to certain  
13 as you describe them deferred charges?

14 A. That's correct.

15 Q. Do those deferred charges relate to the tests  
16 and evaluations and other selection costs incurred in  
17 deciding to purchase the North Escambia site?

18 A. Yes. It includes some preliminary survey site  
19 selection type costs and a deferred return.

20 Q. And then further into the paragraph you say  
21 these costs have been deferred in accordance with  
22 Florida Statute 366.93, and that is the statute that  
23 authorizes utilities to seek advanced recovery of  
24 certain costs of, among other things, nuclear units,  
25 correct?

1           A.    Yes, that was the original statute.

2           Q.    And having read the company's position on the  
3 first issue about the treatment of the deferred charges,  
4 I understand that by this reference you also allude to  
5 the Commission's regulation or rule authorizing a  
6 utility to seek recovery?

7           A.    Yes. I believe that statute instructed or,  
8 you know, the PSC ultimately set rules up to implement  
9 that statute.

10           MR. McGLOTHLIN: I am going to ask Tricia to  
11 distributive a document at this point?

12           CHAIRMAN GRAHAM: Does this need an exhibit  
13 number?

14           MR. McGLOTHLIN: Yes, please.

15           CHAIRMAN GRAHAM: 195. Do you have a title?

16           MR. McGLOTHLIN: We can call it PSC Rule  
17 25-6.0423.

18                   (Exhibit Number 195 marked for  
19 identification.)

20 **BY MR. McGLOTHLIN:**

21           Q.    Mr. McMillan, we have provided you with a copy  
22 of Rule 25-6.0423. Do you have that in front of you?

23           A.    Yes, I do.

24           Q.    Do you see that I have highlighted with pen  
25 certain definitions under the definition section?

1           A.    Yes.

2           Q.    Would you read into the record the definition  
3 of site selection circled as Sub E?

4           A.    Site selection.  A site will be deemed to be  
5 selected upon the filing of a petition for a  
6 determination of need for a nuclear or integrated  
7 gasification combined cycle power plant pursuant to  
8 Section 403.519, F.S.

9           Q.    And would you also read Paren 4, which has  
10 been circled, and is the section on site selection  
11 costs?

12          A.    Section 4, site selection costs.  After the  
13 Commission has issued a final order granting a  
14 determination of need for a power plant pursuant to  
15 Section 403.519, F.S., a utility may file a petition for  
16 a separate proceeding to recover prudently incurred site  
17 selection costs.  Do you want me to read on or just the  
18 highlighted?

19          Q.    No, that's all.  Has Gulf Power filed a  
20 petition to determine need for a proposed nuclear plant?

21          A.    No, it has not.

22          Q.    And would it follow logically that Gulf Power  
23 has not received an affirmative determination of need  
24 for a nuclear plant?

25          A.    No.  We have deferred the development or

1 filing for a determination of need at this point.

2 Q. Your answer is yes, is it not?

3 A. What was the question? I thought I answered  
4 it.

5 Q. Would you confirm that you have not received a  
6 determination of need, an affirmative determination of  
7 need for a nuclear plant?

8 A. That's correct, yes.

9 Q. If you will, please, turn to Page 17 of the  
10 same document and take a moment to become familiar with  
11 Lines 9 and 10 and also 13 through 16?

12 A. I'm sorry, where were you wanting me to look  
13 at?

14 Q. I am going to refer you for purposes of this  
15 question to Page 17 of your Direct Testimony, same  
16 document.

17 A. Sorry. You switched horses on me there.  
18 Okay.

19 Q. And you describe there the reasons why you  
20 believe, the company believes a hiring lag adjustment  
21 would be inappropriate, should the Commission determine  
22 that the company is unlikely to have all positions  
23 filled at the time, is that correct?

24 A. Yes.

25 Q. And your first reason is that such an

1 adjustment assumes that if a position is not filled, the  
2 associated funds would not be spent, correct?

3 A. Yes.

4 Q. And you also say a hiring lag adjustment  
5 assumes the labor costs should be looked at it in  
6 isolation, correct?

7 A. Yes.

8 Q. As I understand it, you are suggesting that if  
9 the Commission were to determine that the company will  
10 not need the full amount that it has built into the test  
11 year for payroll expense, it should refrain from making  
12 an adjustment so that the company could then redeploy  
13 that unspent money elsewhere, is that correct?

14 A. I wouldn't characterize it in exactly that  
15 format. I believe what I have testified to and through  
16 discovery mentioned is that you shouldn't look at the  
17 labor component in isolation or other -- there are times  
18 when management for good reason determines to delay or  
19 not fill a job due to other higher priority items that  
20 need to be addressed immediately. So that is more or  
21 less where I'm going at here.

22 In addition to, as you pointed out in the  
23 first point, a lot of times we have to backfill through  
24 either contract labor or overtime to fill in for the  
25 positions that are vacant.

1           Q.    Now, in your summary and also in your  
2 testimony you describe that you are sponsoring a  
3 projected test year that is representative of future  
4 conditions, am I correct?

5           A.    Yes.

6           Q.    And that includes rate base and operating  
7 expenses, correct?

8           A.    Correct.

9           Q.    And in performing and constructing the test  
10 year, did the company identify with as much precision as  
11 possible the full revenue requirements that it would  
12 need to operate the company and earn a fair rate of  
13 return?

14          A.    Yes, based on what we know today, but there  
15 will be things that come up, regulations and other that  
16 we will have to address as time passes.

17          Q.    When you say labor should not be looked at in  
18 isolation, are you suggesting that any overrecovery of  
19 dollars earmarked for labor should be available to use  
20 elsewhere in the company?

21          A.    No. I'm saying that dollars that are  
22 identified as labor may be deployed in other activities,  
23 but not overfunding of it. We have identified the  
24 correct funding level and the amount of employees that  
25 our functional witnesses have identified and justified

1 as needed to do their jobs. But management has to  
2 evaluate daily challenges and opportunities, and so,  
3 yes, we may not fill a position for some period of time  
4 in order to make sure we get our customers' business  
5 taken care of.

6 Q. And if the Commission were to determine, based  
7 upon the evidence, that the company has overstated  
8 payroll expense because the Commission disagrees with  
9 the assumption of full complement, are you suggesting  
10 that it should not make an adjustment?

11 A. Well, I think we're getting over into my  
12 rebuttal, but, yes, in my direct I said I do not believe  
13 any type of adjustment to our complement or for hiring  
14 lag is appropriate. But in my rebuttal testimony, I do  
15 address if the Commission were to determine that such an  
16 adjustment was necessary, how I believe it should be  
17 calculated.

18 Q. Well, I'm looking at your first direct  
19 testimony, and there on the same page you describe how  
20 sources can and will be deployed from one budget  
21 category to another, and that's the statement that  
22 prompted the question I asked you. And if you are  
23 suggesting that labor should not be looked at in  
24 isolation, would it follow that any other category of  
25 expenses should not be looked at it in isolation, as

1 well?

2 A. I would think, yes.

3 Q. And if that is the case, are you suggesting  
4 that the Commission should look at each category of  
5 expenses as some type of contingency fund available to  
6 be redeployed elsewhere in the event the company does  
7 not need it for the purpose stated in the representative  
8 test year?

9 A. No, that's not what I said. I said you should  
10 be looking at each of those and determining whether or  
11 not they are reasonable and justified, not whether or  
12 not the company is going to spend that exact dollar  
13 amount. I can assure you we aren't. A budget is a  
14 plan, and the plan is developed in order to try to  
15 efficiently and effectively run the business. But in  
16 reality, that plan is changed on a monthly basis based  
17 upon real world challenges. So that is all I was trying  
18 to articulate.

19 Each of our functional managers, in their  
20 testimony they identified the required staffing to get  
21 the job they say they need to get done in order to meet  
22 our customers' needs. And to sit here and try to make  
23 an adjustment because we have got some vacancies today I  
24 don't think is appropriate.

25 Q. Okay. You mentioned the fact that



1 circumstances or plans can change over time. Would you  
2 agree that not only cost, but revenues that are built  
3 into the representative test period can also change,  
4 they can be more or less?

5 A. Absolutely.

6 Q. And, in fact, after base rates were set in  
7 your last rate case, it has been established that during  
8 some periods the company had sufficient revenues to earn  
9 its maximum authorized return and make discretionary  
10 accruals because revenues exceeded expectations at the  
11 time rates were set, is that correct?

12 A. I wouldn't go that far. I mean, there were  
13 some discretionary accruals, but it's a combination, not  
14 just revenues. You're looking at a period way past the  
15 test period, and so there is a lot of moving parts, rate  
16 base, NOI, expenses, et cetera.

17 Q. On that we agree, sir. But I will take you  
18 back to the earlier statement you made, which is that  
19 the decision should be based on what is reasonable and  
20 justified, correct?

21 A. Yes.

22 Q. And would you agree that the Commission should  
23 base its decision on whether the projections of the  
24 company are reasonable and justified?

25 A. Absolutely, our test year level of expenses,

1 correct.

2 Q. And if the Commission were to determine that a  
3 particular projection is unreasonable and unjustified,  
4 would you expect them to make a downward adjustment,  
5 accordingly?

6 A. I can't make their judgment for them, I'm  
7 sorry, but I would think that reasonable and justified  
8 and prudently incurred are all accepted criteria to be  
9 met.

10 Q. In that same document, please turn to Page 29,  
11 and tell me when you're there.

12 A. I'm there.

13 Q. I'm looking at an answer that begins on Line  
14 21. The question reads, "If the Commission did not  
15 allow recovery of the full Crist scrubber project cost  
16 through the ECRC, would any action be required to  
17 address those costs in this rate proceeding?"

18 Would you read your answer there?

19 A. Yes. Do you want me to read the entire  
20 answer?

21 Q. Through the next sentence.

22 A. "In the event any portion of the Crist  
23 scrubber costs are not allowed for recovery through the  
24 ECRC, the adjustment I have made to exclude these costs  
25 from rate base would have to be reversed in order to

1 permit the recovery through base rates."

2 Q. Now, if I understand that testimony correctly,  
3 the starting point with respect to these Crist scrubber  
4 costs was that they were in rate base and you had to  
5 remove them for purposes of the rate case filing, am I  
6 correct?

7 A. No, you're not correct. They were in our  
8 total system amounts that I established from Mr. Buck's  
9 financial forecast, and from those total system  
10 unadjusted amounts I removed the regulatory adjustment,  
11 including the amounts for the clauses or any other,  
12 like, nonutility property. Things like that are all  
13 backed out for determining the appropriate amount for  
14 consideration of base rates.

15 Q. Okay. I need to follow that up because I  
16 don't understand your answer yet. The prefiled  
17 testimony says the adjustment I have made to exclude  
18 these costs from rate base, that suggests to me that at  
19 one point they were in rate base and you have made an  
20 adjustment to exclude them. Am I right or wrong?

21 A. They are not in rate base for setting of base  
22 rates. They are -- all I said is I removed them from  
23 rate base. In other words, they are not in there. But  
24 essentially rate base is an accumulation of costs, your  
25 net investment in plant, working capital, essentially,

1 and there is a lot of calculations involved in that.  
2 But the way that is done, which I discussed in my  
3 summary, is you start off with total system financial  
4 records right off our books, and then I make certain  
5 ratemaking adjustments to remove the costs that are not  
6 to be considered in the base rate setting process. And  
7 those were removed in those regulatory adjustments for  
8 the clauses.

9 Q. Okay. And then you say those adjustments that  
10 you made to exclude these costs from rate base -- and I  
11 think I understand what you meant now -- would have to  
12 be reversed in order to permit the recovery through base  
13 rates. What would be involved in reversing the first  
14 adjustments, what entries would be involved?

15 A. Well, you would have to recompute the  
16 adjustments, you know, the adjustments that I had made  
17 to remove them, related to the clause, would have to be  
18 adjusted.

19 Q. And would that result in the scrubber costs  
20 being placed in a 13-month average rate base for the  
21 base rate proceeding?

22 A. Yes. If I reduce that adjustment it would  
23 actually result in an increase in the base rate amount.

24 Q. Now, you have alluded to the two alternative  
25 proposals that you support in your Supplemental Direct

1 Testimony with respect to those scrubber costs, correct?

2 A. That is correct.

3 Q. Would you agree with me that neither of those  
4 alternatives is identical to what we just described,  
5 which is placing those scrubber costs into a 13-month  
6 rate base for ratemaking purposes?

7 A. They are not identical. They accomplish the  
8 same. For the 2012 -- both of the proposals I made  
9 result in the same amount of recovery in 2012. We're  
10 asking for the annualized costs to be placed in service  
11 into rate base for developing base rates, and then a  
12 credit to flow to the customers through the ECRC for the  
13 difference in 2012, so that in 2012 you get exactly the  
14 same answer.

15 Or, alternatively, they could do exactly what  
16 this says and then provide a subsequent year adjustment  
17 in the beginning of 2013 since the last project of those  
18 three does not go into service until December of '12.

19 Q. I believe you answered my question, but let me  
20 make sure. If the theme is to place the turbine  
21 upgrades in a 13-month rate base in the conventional  
22 manner as a consideration of removing from the clause,  
23 would you agree that the two alternatives you have  
24 suggested are essentially variations on that theme  
25 designed to accomplish a result different from the

1 conventional ratemaking treatment?

2           A.    I wouldn't know of conventional ratemaking.  
3 It is different than just making -- we are asking to  
4 recognize that there are significant benefits accruing  
5 to the customers related to these improvements that were  
6 done with the scrubber project, which originally was  
7 approved in the ECRC, and all we're asking is based upon  
8 a policy change by the Commission and through a  
9 stipulation we have agreed to address this in this  
10 docket.

11                So I'm trying to be a little broader probably  
12 here than you would like to hear, but essentially what  
13 we are asking is to be treated fairly and the company to  
14 be equitably treated moving those back. We are asking  
15 for the annualized impact in 2013, which is the same  
16 amount we would have recovered in the ECRC. We're just  
17 asking to handle it in this docket versus essentially  
18 having to come back to the Commission, because what it  
19 does -- it's a known fact that if you just pull the  
20 13-month average of the amount for 2012, you're only  
21 going to recover half the carrying costs of that  
22 project, and all the benefits for those projects are  
23 flowing through the clauses. And so there is a mismatch  
24 there, and it doesn't really make a lot of sense.

25           Q.    Would you agree with me that your two

1 alternative proposals have as their objective  
2 accomplishing for Gulf Power with respect to revenues  
3 the same result through base rates that they would have  
4 seen had the investments remained in the environmental  
5 cost-recovery clause?

6 A. Yes, I would agree with that. Through 2013  
7 they would be the same.

8 Q. Earlier you said that once base rates are set,  
9 then over time there are lots of moving parts, correct?

10 A. Yes.

11 Q. And that by moving parts you meant investment,  
12 revenues, and costs, all of those could be moving parts?

13 A. Yes.

14 Q. And would you agree that with respect to the  
15 evaluation of the adequacy and sufficiency of base  
16 rates, the company's achieved or earned rate of return  
17 is reviewed in the aggregate on an overall basis?

18 A. It's an average calculation based on all of  
19 those parts, your NOI divided by rate base, yes.

20 MR. McGLOTHLIN: I have no further questions.

21 CHAIRMAN GRAHAM: Mr. Moyle.

22 MR. MOYLE: Thank you.

23 CROSS EXAMINATION

24 BY MR. MOYLE:

25 Q. Let me refer you back to some of your

1 testimony, and Mr. McGlothlin asked you some questions  
2 about the nuclear site. I am assuming since you put  
3 testimony in here about this nuclear site that you have  
4 some familiarity with it and some details about it, is  
5 that fair?

6 A. I'm really not the witness to deal with the  
7 details. I'm the witness to deal with the ratemaking  
8 part of it. I think Mr. Burroughs and Ms. Alexander in  
9 rebuttal would be the witnesses.

10 Q. So your statement on Page 5, Line 19, that the  
11 Northwest Florida site is the only site in our service  
12 area suitable for nuclear generation, if I asked you  
13 questions about that, how you went about coming to that  
14 conclusion, you probably wouldn't be able to answer  
15 that?

16 A. Well, I'm aware of the studies and some of the  
17 site selection information. I attended some of those  
18 meetings. But, again, I'm not the expert or the person  
19 that could give you details.

20 Q. Well, let me ask you some questions and see  
21 how far we get.

22 A. All right.

23 Q. I think we have already established that this  
24 nuclear project is not needed for more than ten years,  
25 correct?



1           **A.** I believe that was the testimony of Mr.  
2 Burroughs, yes.

3           **Q.** And your company has condemnation power, does  
4 it not?

5           **MR. MELSON:** Objection, beyond the scope of  
6 his direct.

7           **MR. MOYLE:** I mean, he talks about this  
8 nuclear plant. I simply wanted to get him to confirm  
9 that they have the ability to condemn property, and that  
10 that is an option that they could have considered. Why  
11 have they got to buy it in 2012 for something that's  
12 coming in in 2022.

13           **CHAIRMAN GRAHAM:** I'll allow him to ask the  
14 question. Sir, are you aware that you have condemnation  
15 power?

16           **THE WITNESS:** Again, I'm not an expert in that  
17 area, but I do believe you are correct there.

18 **BY MR. MOYLE:**

19           **Q.** And do you know -- because you have a  
20 statement in here about the land purchases will be  
21 completed in 2012 up on Lines 15 and 16, are the land  
22 purchases not completed as we sit here today?

23           **A.** Not completely, no. The majority of them have  
24 been, but they are not completed.

25           **Q.** So if the Commission were to say, you know, we

1 are not real comfortable allowing this coming into base  
2 rates this far out in the future, would I be safe in  
3 assuming that a purchase not yet completed may be able  
4 to be undone?

5 A. Well, let me clarify a little bit on my last  
6 thing. There were some budgeted additions in 2012 that  
7 I didn't -- that weren't included in the amount I  
8 requested. What I had included in the test year were  
9 the amounts that were budgeted to be spent by the end of  
10 2011. Or, just rephrase your other question.

11 Q. Do you know, as we sit here today, for land  
12 that has not yet purchased, if the Commission were to  
13 make a ruling that this is not appropriate to include in  
14 base rates, whether you would be obligated to move  
15 forward with those purchases, or would there be the  
16 ability to not move forward, do you know?

17 A. Once we get the decision from this Commission,  
18 company management will determine what the best course  
19 of action is. I will say that the majority of those  
20 land purchases have been made.

21 Q. Okay. Do you know with respect to the lands  
22 in 2012 or the lands that have previously been  
23 purchased, was there a contingency or a condition  
24 precedent or a condition subsequent that the Commission  
25 have to approve these lands going into rate base in

1 order for the deal to be consummated?

2 A. Again, I'm not an expert, but I don't believe  
3 there were any conditions. The lands that were  
4 purchased were purchased.

5 Q. Do you know, did the company consider trying  
6 to execute an option on the property before making a  
7 decision to buy it, do you know?

8 A. Again, you are probably getting into some  
9 things Ms. Alexander could tell you, but I do know there  
10 was an option on one of the large tracts of land that  
11 was extended a couple of times and ultimately was  
12 purchased.

13 **CHAIRMAN GRAHAM:** Mr. Moyle, let's move on.  
14 He said there is a witness that can these questions  
15 better.

16 **MR. MOYLE:** I will, Mr. Chairman.

17 **BY MR. MOYLE:**

18 Q. Page 13. You're seeking monies related to  
19 pensions, is that right?

20 A. Pension expense would be included in our  
21 operating cost, yes.

22 Q. And as we sit here today, the company  
23 continues to offer pensions to its employees?

24 A. Yes.

25 Q. And are those negotiated through labor

1 contracts with unions or not, or is it a mixed bag?

2 **MR. MELSON:** Mr. Chairman, objection. Pension  
3 expense has been stipulated.

4 **MR. MOYLE:** This may teach me to be -- I know  
5 we want to do stipulations, but I'm kind of maybe  
6 getting a little disincentive on some of them. If we  
7 have stipulated to the issue -- if he could answer the  
8 question just for the record, making the record as to  
9 whether they are offering pensions through unions or  
10 not, I would appreciate it.

11 **CHAIRMAN GRAHAM:** Is that your last pension  
12 question?

13 **MR. MOYLE:** Yes, sir.

14 **CHAIRMAN GRAHAM:** Sir, can you answer the  
15 question for him?

16 **THE WITNESS:** The pension fund plan is related  
17 to all employees, so whether they are in the union --  
18 but, I mean, it is a union negotiable item, but as far  
19 as I know they have the same pension as the rest of the  
20 employees.

21 **BY MR. MOYLE:**

22 Q. All right. I want to ask you a question about  
23 your supplemental testimony that I have that relates to  
24 the interim rates. Did you file testimony related to  
25 interim rates on July 8th, 2011?

1           A.    Yes.

2           Q.    Okay.  Why did you file this testimony?

3           A.    In order to petition the Commission to get  
4 interim rates.

5           Q.    Was this testimony before the Commission and  
6 for consideration when they voted on the interim rates?

7           **MR. MELSON:**  Objection, calls for a legal  
8 conclusion.

9           **MR. MOYLE:**  If he knows.

10          **CHAIRMAN GRAHAM:**  Restate the question.

11          **MR. MOYLE:**  His supplemental testimony has  
12 information related to interim rates.  It's my  
13 understanding we have kind of been there and done that.  
14 Y'all considered interim rates.  I know we made an  
15 argument against them and it was accomplished.  So I'm  
16 trying to understand why in this proceeding we have  
17 testimony related to these interim rates, and that's  
18 what I was trying to --

19          **CHAIRMAN GRAHAM:**  Was your question did they  
20 come out before or after that hearing, interim rates?

21          **MR. MOYLE:**  Yes, sir.

22          **CHAIRMAN GRAHAM:**  Sir, do you know?

23          **THE WITNESS:**  I mean, the interim decision was  
24 made at an Agenda Conference earlier, but it is not  
25 permanent until we get final rates set.

1 BY MR. MOYLE:

2 Q. Yes, sir. But this testimony wasn't in front  
3 of Commission when it made its decision on interim  
4 rates, was it?

5 A. It was available to the Commission; it was  
6 filed.

7 Q. But you weren't here as a witness to take the  
8 stand. I mean, it wasn't offered in like we are doing  
9 today, was it?

10 A. I will defer to the legal. I wasn't here. I  
11 was in the audience.

12 MR. STONE: Mr. Chairman, as noted in the  
13 Prehearing Order, the Supplemental Direct Mr. Moyle is  
14 referring to was filed on July 8th, 2011, with our  
15 petition. It accompanied our petition for interim  
16 rates. It was testimony that was submitted by  
17 affidavit; it was under oath; it was for the  
18 Commission's consideration at any time.

19 The nature of the statute for the interim  
20 statute does not require that there be a hearing in  
21 order for the granting of interim rates. I'm not sure  
22 where Mr. Moyle is going with this, but the point of our  
23 supplemental testimony was to have sworn testimony under  
24 oath documenting how we met the standard under the  
25 statute.

1                   **MR. MOYLE:** That's helpful. I have just one  
2 or two more questions on this and then I will move on,  
3 if I could, Mr. Chairman.

4                   **CHAIRMAN GRAHAM:** Okay.

5 **BY MR. MOYLE:**

6                   **Q.** On Line 23 you are asking or testifying about  
7 a lower-cost option than posting a bond. What  
8 undertaking did you pursue in order to provide guarantee  
9 to the ratepayers that to the extent the Commission  
10 awards less than 40 million that they will be refunded  
11 monies?

12                   **A.** Could you tell me what page you're on?

13                   **Q.** Sure. Page 2.

14                   **A.** All right.

15                   **Q.** Line 23.

16                   **A.** All right. What was your question?

17                   **Q.** Did you post a corporate undertaking to secure  
18 the refund obligation as we sit here today?

19                   **A.** No.

20                   **Q.** I'm sorry?

21                   **A.** No. I mean, the company -- basically, the  
22 lowest cost is always -- the company can actually just  
23 do it under a corporate undertaking, and that's what the  
24 Commission approved versus posting a bond; you have to  
25 pay someone and there is a cost involved.

1 Q. Okay. And with respect to a corporate  
2 undertaking, have you done that?

3 A. We provide evidence to staff that we were  
4 financially able to make the refund.

5 Q. Okay. Now, let me go to another area of your  
6 testimony related to the capital structure. You spent  
7 some time on Page 21 talking about the revenue  
8 deficiency.

9 A. You're back on my Direct, right?

10 Q. Yes, sir, I'm sorry.

11 A. Okay.

12 Q. All right. And you live in Pensacola, is that  
13 right?

14 A. Yes.

15 **MR. MOYLE:** Mr. Chairman, I have just a couple  
16 of sort of preliminary questions, and then I want to get  
17 into these numbers, if I could.

18 **BY MR. MOYLE:**

19 Q. But you are aware that the State of Florida  
20 has had a significant budget deficit the last couple of  
21 years, are you not?

22 A. What I've read on the intranet (sic) and  
23 Internet.

24 Q. And you are also aware, are you not, that that  
25 budget crisis or budget deficiency, at least in the



1 State of Florida, has been dealt with through cuts in  
2 expenditures and programs, correct?

3 A. Again, only what I have read in the newspaper  
4 and in the news.

5 Q. And you have read that that is how the State  
6 of Florida has dealt with deficiencies?

7 A. Well, I think that is how most governmental  
8 entities that can't print money -- I think the federal  
9 government is the only one that gets away with running  
10 large deficits for any length of time.

11 Q. And taxes and rates share some similarities,  
12 do they not? Because, I mean, another option is to  
13 raise taxes, and the State of Florida has not done that,  
14 but you would agree that taxes and rates share some  
15 similarities?

16 A. As a funding vehicle, maybe, but it's totally  
17 different because we have got an obligation to serve.  
18 And the State has certain obligations, but they also  
19 have discretionary money, and, again, that's part of  
20 government.

21 Q. Let me just spend a minute about taxes and  
22 rates. They are both imposed by government, correct?

23 A. What's that?

24 Q. Taxes and rates?

25 A. In our case, yes, these are regulated rates.

1           Q.    And there is no competition -- with respect to  
2 your business, there is no competition with respect to  
3 government, correct?

4           **MR. STONE:**  Mr. Chairman, I must object.  The  
5 rates charged by an electric utility do not constitute  
6 taxes.  We are not a taxing authority.  We are a private  
7 industry that is subject to the regulation of this  
8 Commission.  We are only allowed to charge prices that  
9 are approved by this Commission.  It does not equate to  
10 taxation, and so, therefore, the comparison between  
11 rates that are approved for electric service subject to  
12 the regulation of this Commission to taxes is far beyond  
13 the scope of this witness' testimony, and the comparison  
14 is not appropriate, and we object to the line of  
15 questions.

16           **CHAIRMAN GRAHAM:**  Mr. Moyle, let's see if we  
17 can skip forward to your specific question.  We don't  
18 need to lay the groundwork.  If you feel like you have  
19 got to lay the groundwork after you get into the  
20 questions, we'll come back.

21           **MR. MOYLE:**  I think for the purposes of my  
22 questions, you know, I would make the contention that  
23 taxes and rates share some similarities.  I think he has  
24 answered a couple, but I will continue on.

25

1 BY MR. MOYLE:

2 Q. Gulf Power Company has not ordered -- in order  
3 to deal with its business situation, they have not  
4 ordered any across-the-board reductions like a 5 or  
5 10 percent reduction in expenses, correct?

6 A. Not just across-the-board irrespective of  
7 regulatory requirements, no. But we have continually --

8 Q. Are you aware that that has taken place at the  
9 State of Florida, at the state government level there  
10 has been directives to state agencies, give us  
11 10 percent cuts?

12 A. Well, there is more efficient and effective  
13 ways of making reductions than across-the-board, but I  
14 understand sometimes that's your last resort.

15 Q. And there has been no freezing of salary  
16 increases at Gulf Power, correct?

17 A. I think someone mentioned earlier we actually  
18 didn't skip the -- we didn't give any pay raises in '09,  
19 but other than that, no.

20 Q. So with the exception of '09, you have had  
21 annual pay increases, correct?

22 A. Yes.

23 Q. And the number of FTEs have increased,  
24 correct?

25 A. We have justified the additional FTEs that we

1 say we need. I mean, and part of that was driven by the  
2 Commission changing our conservation programs  
3 substantially to meet FEECA requirements. So, you know,  
4 again, that's all laid out in my testimony and the  
5 functional witnesses.

6 Q. I understand. So that would be a yes on the  
7 increase of the FTEs, correct?

8 A. Yes.

9 Q. And the O&M numbers have gone up, correct?

10 A. Yes.

11 Q. And currently there is a less than one percent  
12 per annum growth rate with respect to your company in  
13 terms of new customers, correct?

14 A. I don't have those numbers, but it has been  
15 pretty flat the last few years.

16 Q. And the order of magnitude with respect to the  
17 rate increase is approximately 20 percent, is that  
18 right?

19 A. No, that doesn't sound right.

20 Q. What is the percent of the rate increase that  
21 most customer classes can expect to receive?

22 A. I don't have that in front of me.

23 Q. Let me move on and refer you to your Exhibit  
24 4, Schedule 4, Page 1 of 3. It's your net operating  
25 income exhibit.

1           A.    Okay.

2           Q.    And you're seeking in your operating expenses,  
3 the number you are seeking is \$282 million, is that  
4 right?

5           A.    282.7, yes.

6           Q.    Okay.

7           A.    If there was -- that's just the O&M. I mean,  
8 when you say operating expenses, you have to pick up  
9 depreciation and several other items.

10          Q.    Well, if I asked you back on Page 21 to assume  
11 a 10 percent cut of 1.6 billion --

12          A.    I'm sorry, you want we to go back to Page 12  
13 and do what?

14          Q.    On Page 21 you have a rate base of  
15 1.6 billion, right?

16          A.    Yes.

17          Q.    Okay. If I asked you to assume a cut of  
18 10 percent of that, kind of like state government if you  
19 had a 10 percent cut, that would be 160 million give or  
20 take, is that right?

21          A.    Yes. That is rate base obviously.

22          Q.    I understand. There's depreciation and some  
23 other things built in there that you couldn't cut,  
24 right?

25          A.    Well, depreciation is usually only about

1 3-point-something percent of that.

2 Q. And I guess the point, to get to it kind of in  
3 a conclusory fashion, but if this Commission were to  
4 say, look, we want to increase your return on equity,  
5 but we're not comfortable doing it by just on the  
6 revenue side giving you \$100 million in revenue. We  
7 want you to take some cuts, kind of like state  
8 government, the number that you would look at would be  
9 the 282 number, isn't that right, because those are your  
10 expenses that you could look to trim?

11 A. Those are the requested test year O&M amounts  
12 that we don't feel should be trimmed. We feel like that  
13 is reasonable and justified.

14 Q. That would represent about 2-1/2 basis points,  
15 2-1/2 equity points in terms of your return on equity if  
16 there was a cut of 10 percent, do you know that?

17 A. Ten percent of what, of 280?

18 Q. Of the 280.

19 **CHAIRMAN GRAHAM:** I think there's a calculator  
20 to your right.

21 **BY MR. MOYLE:**

22 Q. I understood each 100 basis points, or one  
23 percentage point was worth about 11 million bucks?

24 A. Yes. If you took 10 percent of that, it would  
25 be like 28 million, so you'd be looking at

1 two-and-a-half -- 250 basis points.

2 Q. All right. And with respect to the earnings,  
3 the Southern Company is the one investing equity  
4 capital, correct, into Gulf Power?

5 A. They do, yes, they are.

6 Q. So another way to increase return on equity is  
7 to reduce expenses, correct?

8 A. Increase revenues, decrease expenses, yes.

9 Q. The final line of questions I had related to  
10 Southern Company Services, and you have some testimony  
11 about that. It starts on Page 27 of your Direct. I had  
12 asked a couple of witnesses about how you price services  
13 that are provided by Southern Company Services for, say  
14 example, engineering. Do you know how that is done?

15 A. Well, it's not an easy one answer, but  
16 obviously there is multiple different allocators that  
17 are used, but they provide professional and technical  
18 services to all of the operating companies at cost, and  
19 typically if they are working directly for Gulf, those  
20 folks, like the folks that worked on our cost-of-service  
21 study, they would charge directly to Gulf Power for  
22 their services. To the extent you have A&G and general  
23 corporate type folks doing things that are to the  
24 benefit of all the companies, they are allocated between  
25 the companies based upon various allocators depending on

1 the area and what the most cost causative type allocator  
2 we could identify for that type of service.

3 Q. Do these functions -- do they provide -- I  
4 assume they provide revenue to the Southern Company.

5 A. No, not the service company. The service  
6 company is strictly there to provide services to the  
7 operating company and the other affiliates, and they  
8 bill out 100 percent of their costs every month. And  
9 they file reports with the FERC. They used to file with  
10 the SEC, but they have a complete accounting of all  
11 their expenses and how they are billed out.

12 Q. Just a couple of other questions. You talked  
13 about support in areas -- this is on Page 27 -- such as  
14 accounting, supply chain management, finance, treasury,  
15 human resources. When I read your testimony I was  
16 assuming that that was then services that were provided  
17 by SCS exclusively, but that's not the case, correct?

18 A. Where exactly are you referring to that? I'm  
19 sorry.

20 Q. This is on Page 27 under the section entitled  
21 Southern Company Services, and you are asked, "Please  
22 provide an overview of Southern Company Services and its  
23 relationship to Gulf."

24 A. Yes.

25 Q. And you go on and talk about the various



1 services that are provided.

2 A. Yes. Those are examples of the types of  
3 services. But, yes, they are not all-exclusive.  
4 Obviously we have Deloitte & Touche who is an external  
5 auditor who also provides services related to accounting  
6 to meet regulations. And there is probably other --  
7 what we typically will do is we use the service company  
8 to the extent they are the most cost-effective and  
9 appropriate source of those services.

10 Q. Right. But let's take, for example, human  
11 resources. Does Gulf have its own human resources  
12 department?

13 A. We have some folks at Gulf that help with our  
14 hiring and personnel type decisions, but then  
15 compensation expertise and things that can be shared  
16 between the op-co's to avoid duplication is done by a  
17 group in Atlanta, and it provides a lot of benefits to a  
18 small company like Gulf. We don't have to staff for a  
19 lot of those type services or go outside and hire  
20 outside consultants to do that.

21 Q. Does Gulf have its own information technology  
22 functions?

23 A. Well, information technology is one of the  
24 groups that was functionalized back before the last rate  
25 case. I testified to that in the 2001 case. So we have

1 some at Gulf, but they are all SCS employees. Again,  
2 trying to share resources and support for the various  
3 systems that are common throughout the system.

4 Q. Is there a review, Commission review of  
5 duplication of services in any of the service areas that  
6 you have, if you know?

7 A. I'm not aware of any right off the top of my  
8 head, I'm sorry.

9 Q. I'm sorry, I was saying other than in a rate  
10 case proceeding, do you know has there been dockets  
11 opened to say, well, wait a minute, maybe there seems to  
12 be duplication of services if there's a private  
13 company -- or an affiliated corporate entity providing  
14 the same or similar services that the regulated company  
15 is having, are you aware of any proceeding that has  
16 looked specifically at that?

17 A. I'm not aware of any such things occurring,  
18 no.

19 MR. MOYLE: Okay. That's all I have.

20 Thank you.

21 CHAIRMAN GRAHAM: Major Thompson.

22 MAJOR THOMPSON: No questions.

23 CHAIRMAN GRAHAM: Mr. Wright.

24 MR. WRIGHT: Thank you, Mr. Chairman. I just  
25 have a few questions.

## CROSS EXAMINATION

1  
2 BY MR. WRIGHT:

3 Q. Good afternoon, Mr. McMillan.

4 A. Good afternoon.

5 Q. I just have a couple of questions. In  
6 response to some questioning, I think, from Mr.  
7 McGlothlin, or maybe it was Mr. Moyle, you said that  
8 your role with respect to the North Escambia nuclear  
9 site is that you are responsible for the ratemaking  
10 part, did I get that right?

11 A. Yes, more or less. The recovery of that and  
12 the basis for putting that in what should be included in  
13 our test year request.

14 Q. And I just want to ask you a couple of  
15 questions along this line. As I understand it, when  
16 this site translates into ratemaking, it is going to  
17 cost about 26 cents a thousand kWh, does that sound  
18 right to you?

19 A. That sounds pretty close, yes.

20 Q. And that is for a site that won't be used  
21 before the mid-2020s, if ever, correct?

22 A. If our current projections are accurate, which  
23 they do change regularly, but, yes, that is what we are  
24 sort of expecting today because of circumstances that we  
25 know of today.

1           Q.   Well, my question for you is how do you square  
2 collecting that kind of money from customers for the  
3 next 10 to 15 years, as a matter of generational equity  
4 or intergenerational equity, with the company's position  
5 on the storm accrual?

6           A.   I think it's a good prudent decision for the  
7 company to prepare and plan for the future.  Our  
8 business is not -- we can't make a decision tomorrow and  
9 just assume we can go out and get a site.  The site --  
10 again, I'm not the witness that can give you a lot of  
11 the details, but I was involved in some of the  
12 decisions, and this was determined to be the best  
13 alternative site, or best and possibly only site in our  
14 service territory that a nuclear unit could be put on.

15                   And based on rules at the time when we were  
16 doing a lot of those studies -- the governor in place at  
17 that time and other things -- we were moving ahead to  
18 build a nuclear.  Things have changed obviously.  We are  
19 prudent management, and we decided to defer that  
20 decision.  But, still, if you ever want to build a  
21 nuclear unit, if we wait 20 years down the road there  
22 could be industrial plants up in that area.  You can't  
23 predict the future that far out.  So we still feel it's  
24 a prudent thing to get this land.  It seems like a lot  
25 of money.  \$26 million is a lot of money to you or I as

1 an individual, but as he mentioned, Mr. Moyle mentioned  
2 earlier, we are looking at 1.6 billion just in the base  
3 rate, add another billion in the clauses. I mean, it's  
4 not as significant in the overall scheme. If you wait  
5 20 years, that site could cost us hundreds of millions,  
6 who knows.

7 Q. It's about \$4 million a year in revenue  
8 requirements, isn't it?

9 A. Not that high, no, I wouldn't think.

10 Q. About 3?

11 A. A little less than 3, yes.

12 Q. But, again, you are asking customers to pay  
13 for it for the next 15 years, even though it may never  
14 be used, right?

15 A. The carrying costs on it, yes.

16 Q. That concludes that line of questioning. I  
17 have a few questions for you about the company's request  
18 for the \$60.9 million of construction work in progress  
19 in rate base. It's Issue 22, and you are offered as the  
20 company's witness on that. It is in your --

21 MR. MELSON: Objection. This goes to his  
22 Rebuttal Testimony.

23 MR. WRIGHT: Well, it is part of his Direct  
24 exhibit, Mr. Chairman.

25 MR. MELSON: I will withdraw the objection.

1                   **MR. WRIGHT:** Okay.

2                   **THE WITNESS:** Yes, I think Mr. Deason actually  
3 has rebuttal on that, but I'll be glad to answer your  
4 question.

5                   **MR. WRIGHT:** Well, I think you may do some  
6 rebuttal on it, too, but I wanted to ask you just what  
7 is going on here.

8 **BY MR. WRIGHT:**

9                   **Q.** I'm looking at your Exhibit RJM-1, Schedule 2  
10 to your regular Direct Testimony.

11                   **A.** Yes.

12                   **Q.** Okay. And that shows about halfway down  
13 construction work in progress requested and the  
14 jurisdictional adjusted rate base of \$60,912,000,  
15 correct?

16                   **A.** Yes.

17                   **Q.** Now, do I understand correctly that that is a  
18 request to include in rate base that amount for what is  
19 denominated noninterest-bearing CWIP?

20                   **A.** Yes.

21                   **Q.** Can you name some projects or give us examples  
22 of some projects that would be in there?

23                   **A.** I don't have my MFRs with me, but there is a  
24 listing, a detailed listing of what all is in that  
25 number in the MFRs, CWIP by project.

1           Q.    Is it the case that they are in there, that  
2 you want them in there because they don't qualify for  
3 AFUDC?

4           A.    Well, obviously, as anyone that invests money,  
5 we have two alternatives, or the Commission has in their  
6 rulemaking and, you know, we have a rule here that only  
7 allows certain projects to calculate to accrue AFUDC.  
8 They have to be in excess of a year in construction, and  
9 dollar-wise have to be in excess of half a percent of  
10 your plant-in-service.

11                   We follow that rule explicitly. We have  
12 backed that number out in our regulatory adjustments,  
13 but obviously the investors, the company needs to earn a  
14 return on the projects that are under construction. If  
15 you don't get an AFUDC return, it has always been  
16 included in rate base in Florida ratemaking.

17                   Now, you know, this is unheard of to expect  
18 people to go out and spend money with no return, no  
19 expected return. There's no basis for that. I don't  
20 understand where you are even coming from. How are we  
21 going to make that up? That would automatically -- \$60  
22 million would roughly short our request by 6 million.  
23 Well, who's going to pay us that 6 million if the  
24 ratepayers don't pay for that construction cost? The  
25 other alternative, if you don't like putting it in rate

1 base, is to get the Commission to change its rulemaking  
2 and let us calculate AFUDC on all CWIP.

3 I think this is the better policy that the  
4 Commission has. It's better for cash flow for our  
5 credit metrics. And this was changed many years ago.  
6 We have been following this same AFUDC rulemaking here  
7 in Florida -- I forget exactly when they went to the one  
8 year construction period, but it has been quite  
9 sometime. And so this is the first time this issue has  
10 been raised. I'm flabbergasted, as a financial person.

11 Q. Are any of these assets going to be used and  
12 useful during the 2012 test year?

13 A. Yes, a lot of them will be in service. This  
14 is the 13-month average of the CWIP balance. So all of  
15 these are projects under a year in construction, so  
16 everything that's in CWIP, a portion of that -- some of  
17 it is in service. You know, 2/13ths of it could be  
18 plant in service and 10/13ths, you know, you have to go  
19 back to that. There is an MFR that lists the projects  
20 and when they went into service, so I'm not sure where I  
21 can go from there.

22 Q. Okay. And to the extent they are in service  
23 and used and useful during the test year, they are in  
24 rate base during the test year, correct?

25 A. That portion is in our plant-in-service



1 portion of rate base. The CWIP portion is here as  
2 another line item. It's no different than working  
3 capital. If you're saying I shouldn't get a return on  
4 my CWIP, which you get -- you can't snap your fingers  
5 and stuff is built. It takes dollars, money, and  
6 resources. Why do you think we have a working capital  
7 allowance? Again, there's dollars invested in our  
8 business day in and day out to keep the lights on and to  
9 do our jobs. This noninterest bearing CWIP is no  
10 different than other working capital requirements. We  
11 can't build things overnight. It take two, three, four  
12 months for some of these projects. So I don't see how  
13 you could draw any distinction why that wouldn't be  
14 authorized a return.

15 **MR. WRIGHT:** Thanks.

16 That's all I have, Mr. Chairman.

17 **CHAIRMAN GRAHAM:** Staff.

18 **MS. KLANCKE:** We are going to hand out a few  
19 documents, but this should be brief.

20 **CROSS EXAMINATION**

21 **BY MS. KLANCKE:**

22 **Q.** Good evening, Mr. McMillan.

23 **A.** Good evening.

24 **Q.** Do you remember when I took your deposition on  
25 Wednesday, November 16th, 2011?

1           A.    Yes.

2           Q.    And I have handed you a copy of your  
3 deposition transcript, have I not?

4           A.    Yes.

5           Q.    Did you have an opportunity to review this  
6 deposition transcript and sign it?

7           A.    Yes, I did.

8           Q.    Having reviewed the deposition transcript  
9 before signing, your answers to these questions remain  
10 the same today, is that correct?

11          A.    Yes, with the notation of the errata that I  
12 provided.

13           **MS. KLANCKE:** Certainly. At this time I would  
14 like to move this witness' deposition transcript into  
15 the record.

16           **CHAIRMAN GRAHAM:** Which is Exhibit 150.

17           **MR. McGLOTHLIN:** OPC objects for the reasons  
18 previously stated.

19           **MR. MOYLE:** So does FIPUG.

20           **CHAIRMAN GRAHAM:** And I would assume that Mr.  
21 Wright and Major Thompson both object because they  
22 objected to the --

23           **MR. MOYLE:** That's probably a fair assumption.

24           **CHAIRMAN GRAHAM:** Okay. We will move 150 into  
25 the record.

1 (Exhibit Number 150 admitted into the record.)

2 **BY MS. KLANCKE:**

3 Q. I'd like to turn your attention now to the  
4 separate handouts I have provided to you. It is  
5 entitled "Late-filed Exhibit Numbers 2, 3, 6, and 7."  
6 Do you see that document?

7 A. Yes.

8 Q. Are you familiar with this document?

9 A. These exhibits were prepared under my  
10 direction, yes.

11 **MS. KLANCKE:** Excellent.

12 At this time I would like to have an exhibit  
13 number provided with respect to this document.

14 **CHAIRMAN GRAHAM:** We will give it Exhibit  
15 Number 196.

16 (Exhibit Number 196 marked for  
17 identification.)

18 **BY MS. KLANCKE:**

19 Q. Would you briefly describe, for the record,  
20 what these documents entail starting with Exhibit Number  
21 2?

22 A. All right. Exhibit 2 were the accounting  
23 entries and MFR changes needed to reflect the moving of  
24 plant held for future use to plant in service related to  
25 the Sandestin substation site.

1 Q. And Exhibit Number 3?

2 A. Exhibit 3 is some detailed information related  
3 to Work Order 4Q51RC.

4 Q. Exhibit Number 6?

5 A. Number 6 included the SEC approval of the  
6 financial factor.

7 Q. And Exhibit Number 7?

8 A. Number 7 was the updated 2010 allocation  
9 factors.

10 Q. Thank you. I would like to turn your  
11 attention now to the final handout, which is labeled  
12 Gulf's Response to FEA's First Set of Interrogatories  
13 Item 15. Were you here earlier in the proceedings when  
14 FIPUG objected with respect to the entry of this  
15 deposition -- of this exhibit, which is contained in  
16 Hearing Exhibit Number 120?

17 A. I was informed that they did. I wasn't here  
18 exactly.

19 MS. KLANCKE: Chairman, for the purposes of  
20 the clarity of the record, pursuant to some  
21 conversations that staff has had with FIPUG, we have  
22 clarified and resolved their objection which -- can I  
23 confirm that they have withdrawn?

24 MR. MOYLE: That is my understanding. We have  
25 withdrawn the objection.



1 BY MR. MOYLE:

2 Q. Page 15 of your prefiled, at Line 23 you were  
3 asked about Commission adjustments, I think, related to  
4 your last rate case, and you indicated that the  
5 Commission made adjustments related to your expense  
6 forecast for the 2002 and 2003 test year. What were the  
7 areas in which adjustments -- I assume they were  
8 downward -- were made in your last rate case?

9 A. Again, I don't have that. There is an MFR, I  
10 think, that lists it, but I can't remember. They were  
11 just forecast type adjustments.

12 MR. MOYLE: If I follow up?

13 CHAIRMAN GRAHAM: Sure.

14 BY MR. MOYLE:

15 Q. I was curious as to whether they were  
16 forecasts for your FTEs, your number of employees, for  
17 your O&M expense, for, you know, capital expenditures,  
18 you know, just flesh that out.

19 A. This is NOI. I think it was dealing  
20 predominately with O&M type adjustments, but there may  
21 have been a depreciation adjustment. I don't really  
22 have the rate order in front of me. There's an appendix  
23 in the back of the order that lists specifically what  
24 the adjustments are.

25 Q. I understand, but I thought it was live

1 because of your testimony here where you are referencing  
2 the adjustments.

3 A. Yes, I understood there were none, other than  
4 forecast adjustments, but I don't have them right here.

5 Q. And when you say forecast adjustments, are  
6 those the ones you just referenced in terms of O&M and  
7 things like that?

8 A. Yes, it was.

9 MR. MOYLE: Thank you.

10 THE WITNESS: That's what I'm remembering.

11 Like I said, if you look -- there was a  
12 follow-up question there, I will say, on Page 16 where I  
13 did talk about the hiring lag adjustment. There was a  
14 hiring lag adjustment, so I don't want to leave you --  
15 but that was one of the adjustments that I previously  
16 said I don't think was appropriate, but I did discuss it  
17 there.

18 MR. MOYLE: Thank you.

19 CHAIRMAN GRAHAM: Commissioner Edgar.

20 COMMISSIONER EDGAR: Thank you, Mr. Chairman.  
21 I do have a question about the North Escambia property.

22 CHAIRMAN GRAHAM: Just as long as you remember  
23 there's somebody better to answer these questions.

24 COMMISSIONER EDGAR: Well, let me give it a  
25 try anyway, if you'll give me just a little latitude.

1                   **CHAIRMAN GRAHAM:** Please, continue.

2                   **COMMISSIONER EDGAR:** Thank you.

3                   Mr. McMillan, Mr. McGlothlin asked you a  
4 couple of questions about Page 5 of your Prefiled Direct  
5 Testimony, and I want to come back to that section of  
6 your testimony.

7                   **THE WITNESS:** Okay.

8                   **COMMISSIONER EDGAR:** Witness Burroughs  
9 testified that the North Escambia site is being  
10 purchased to preserve a nuclear generation option, but  
11 that it is also suitable for other types of generation.  
12 And I think you have a similar statement somewhere in  
13 your testimony that I can't find right now. You also in  
14 this paragraph reference the rate base treatment that is  
15 being requested through statutory Section 366.93, which  
16 is specifically the nuclear and IGCC statute that  
17 prescribes some accounting treatment.

18                   So my question is would the amount that is  
19 being requested for rate base for this site be different  
20 if the planned generation was neither nuclear or IGCC?

21                   **THE WITNESS:** Well, obviously some of the site  
22 selection criteria and some of the testing that is going  
23 on would be -- it is my understanding and, again, I  
24 don't have all the documents I think we provided in  
25 discovery, but there are some of that that would only be



1 needed -- those type of tests would only be needed if  
2 you were trying to certify it as a nuclear site.  
3 There's a little more stringent requirements  
4 geologically, et cetera. So some portion of the  
5 27 million I could identify, I think -- I forget, off  
6 the top of my head, it's three or \$4 million of that  
7 would be nuclear-specific type testing.

8 **COMMISSIONER EDGAR:** So if you took the total  
9 X minus approximately 4 million.

10 **THE WITNESS:** Right.

11 **COMMISSIONER EDGAR:** If this site were planned  
12 for a different type of generation, would that X minus  
13 4 million be requested in rate base?

14 **THE WITNESS:** We would request recovery of it  
15 either -- depending upon, again, we would have to look  
16 at the individual studies and work with the folks that  
17 do the site certification details and the property  
18 accounting folks. I do believe some of that we would  
19 have to ask for recovery. If we determined we were  
20 never going to build a nuclear unit and those costs were  
21 sunk and would never be actually used for a nuclear  
22 site, some of that may not be appropriate to be recorded  
23 with other generation on that site, but we would ask the  
24 Commission for recovery of that and go ahead and write  
25 it off if it is no longer potentially viable for a

1 generation facility.

2           **COMMISSIONER EDGAR:** Let me come at it from  
3 just a slightly different direction, then. If this site  
4 were planned for a non-nuclear or non-IGCC type of  
5 generation, would the costs be allowable in rate base  
6 under the statutes and rules as they exist today? Now.  
7 Not later, now.

8           **THE WITNESS:** Under your general ratemaking  
9 authority, yes. There's nothing -- as far as I know,  
10 there is no -- I know they keep throwing around used and  
11 useful. We are testifying that it is used and useful  
12 for preserving this option. Do we have a specific, date  
13 specific that we are going to build? No, but we have to  
14 get easements and things sometimes far in advance, too.  
15 It's just part of the business. It's a judgment call,  
16 but I do believe, and, again, it's more of a legal  
17 question than anything, but I feel y'all have authority  
18 to include it in rate base.

19           **COMMISSIONER EDGAR:** Okay. I'm going to ask a  
20 question on a different topic. In your supplemental --  
21 the second that we have -- testimony, you discuss a  
22 primary and an alternate approach for the Plant Crist  
23 turbine upgrades.

24           **THE WITNESS:** Yes.

25           **COMMISSIONER EDGAR:** In your opinion, if you

1 know, which of those two accounting approaches is most  
2 consistent with decisions that this Commission has made  
3 in the past for other companies?

4 **THE WITNESS:** Probably my alternate is more  
5 consistent with previous decisions. We, as I testified  
6 to, felt like we would put this other alternative on the  
7 table that gets you to the same place, and we felt it  
8 would be less confusing to our customers to have one  
9 base rate increase. They are used to having their  
10 clause factors changed annually, and we were going to  
11 have to adjust the clauses potentially, depending on the  
12 magnitude of what the cost of capital does, but we just  
13 felt like if we do that all at one time as one rate  
14 change for the ECRC and the base rates, and then the  
15 next year's ECRC would just be handled through its  
16 normal hearing process through that docket.

17 **COMMISSIONER EDGAR:** Thank you.

18 **CHAIRMAN GRAHAM:** Commissioner Balbis.

19 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.  
20 I have a few questions.

21 On Schedule 19 in your exhibit, there is an  
22 item listed under general plant capital additions. In  
23 fact, it is the largest cost for 2012, Pine Forest  
24 Building/new office space. Could you describe what that  
25 plant addition is, capital additions?

1           **THE WITNESS:** Yes. As you know, we are adding  
2 a significant number of new employees. And at the time  
3 we were putting the capital budget together, we  
4 identified that we didn't have enough office space to  
5 house some of these employees without making some type  
6 of facility changes. And so at the time the budget was  
7 put together, this was an estimate of what we could get  
8 done. We knew if we moved forward with hiring the folks  
9 for the conservation programs we had to have office  
10 space for them fairly quick.

11           So that was sort of -- at the time we put this  
12 together it wasn't specific plans, but ultimately the  
13 dollars in 2011 ultimately ended up covering the costs.  
14 We actually finished off part of our third floor that  
15 had been used for storage to house those customer  
16 service people, and they are still finalizing plans for  
17 a building, a training facility and some office type  
18 facilities over at the Pine Forest complex, which is on  
19 the north side of town.

20           **COMMISSIONER BALBIS:** So if I understand you  
21 correctly, if the additional 159 employees were not  
22 required, you would not have a need for this additional  
23 space?

24           **THE WITNESS:** Well, not all of this. Some of  
25 if is new office space, some of it is for a new training

1 facility and other operation center type of thing.

2           **COMMISSIONER BALBIS:** Okay. And to follow up  
3 on Commissioner Edgar's question on the Plant Crist  
4 scrubber projects, to kind of change gears a little bit,  
5 I want to make sure I understand this correctly. And I  
6 understand the alternative accounting process that I  
7 agree, I think it would be consistent with what this  
8 Commission has done in the past, which is moving it into  
9 base rates and taking it out of the ECRC. My question  
10 for you is have any costs associated with these scrubber  
11 projects been recovered through ECRC prior to the most  
12 recent clause proceeding?

13           **THE WITNESS:** You're talking about the turbine  
14 upgrade components of the scrubber project?

15           **COMMISSIONER BALBIS:** Yes.

16           **THE WITNESS:** Yes. As we testified, one of  
17 those projects went into service in January of 2010, and  
18 so we have collected in 2010's factor the cost of money  
19 and the depreciation related to that first turbine  
20 upgrade project that was completed and put in service in  
21 2010. So a little less than \$2 million were collected  
22 in 2010.

23           **COMMISSIONER BALBIS:** Okay. And then in the  
24 prehearing order for Issue 9, there is a statement on  
25 what Gulf's position is concerning this issue, which is

1 Plant Crist 6 and 7 turbine upgrades. And it states  
2 this should be accompanied by a one-time credit made to  
3 the ECRC clause in 2012. Will that credit include all  
4 of the costs that were recovered through the ECRC clause  
5 or are we missing costs that were recovered?

6 **THE WITNESS:** No, it's my understanding that  
7 the stipulation, all parties agreed that there would be  
8 no retroactive. The change to base rates was going to  
9 be prospective starting now. I mean, in '11. We agreed  
10 to pull it out of the 2011 factors, and now what we are  
11 asking for is recovery of the estimated amounts for the  
12 2012 test year annualized.

13 So that ECRC credit has to do with if you  
14 annualize for the two projects that go into service in  
15 2012, that \$8 million annual revenue requirement is in  
16 excess of what the twelve-month average, or 13-month  
17 average amount would be if you just looked at the  
18 13-month average investment during the 2012 test period.  
19 And it's roughly half. And so that's what that credit  
20 is related to. We said, okay, increase base rates by 8,  
21 throw a 4 million credit -- I'm talking round numbers  
22 because I don't have it in front of me right now --  
23 through the ECRC. So in 2012 you end up with the  
24 same -- the same net amount as if you would have just  
25 used the 2012 twelve-month average amounts, and in 2013

1 forward the rates would reflect the full annual cost.

2 **COMMISSIONER BALBIS:** Okay. Then to  
3 summarize, then, for the ratepayers, whether it was  
4 recovered through ECRC or it is going to be recovered in  
5 base rates, it's going to be the same dollar amounts?

6 **THE WITNESS:** Right.

7 **COMMISSIONER BALBIS:** There is no double  
8 recovery?

9 **THE WITNESS:** That's correct.

10 **COMMISSIONER BALBIS:** Okay, thank you.

11 And last question. Concerning the costs that  
12 are listed in your testimony, what are the terms of your  
13 typical collective bargaining unit contract, the length?  
14 Is it a one-year contract, two, three?

15 **THE WITNESS:** Again, I'm not the one that  
16 would -- our compensation person could probably deal  
17 with that. Typically, they are either three to five  
18 years, but I don't remember what the current contract,  
19 when it expires and when it started.

20 **COMMISSIONER BALBIS:** Okay. So when this  
21 Commission moves forward with a decision on the revenue  
22 requirements for Gulf Power, nothing would preclude you  
23 from continuing to make adjustments to collective  
24 bargaining unit contracts to make it as cost-effective  
25 for Gulf's customers?

1           **THE WITNESS:** Well, I mean, at the time of the  
2 next union -- expiration of that contract and you are  
3 negotiating new terms and conditions. But, again, I  
4 don't remember when the current contract -- our  
5 contracts are not usually one year, they are usually  
6 three. I think the last one was for five years. But,  
7 again, I'm just talking right now. I don't remember  
8 exactly when that contract expires, if it would coincide  
9 with the decision in this rate case. I doubt it.

10           **COMMISSIONER BALBIS:** Okay, thank you.

11           **CHAIRMAN GRAHAM:** Redirect.

12           **MR. MELSON:** Just a few.

13                           **REDIRECT EXAMINATION**

14           **BY MR. MELSON:**

15           **Q.** Mr. McMillan, to make sure we have got some of  
16 the dates absolutely correct, is it correct that the  
17 Crist turbine upgrades were pulled out of the ECRC  
18 factor for 2012, but they are in the factor that has  
19 been collected during 2011, pulled out prospectively for  
20 2012?

21           **A.** Yes. That is the factor that was filed in '11  
22 for '12, you're right.

23           **Q.** And have customers received fuel savings  
24 benefits through the fuel clause over the past two years  
25 from the first turbine upgrade project that went into



1 service?

2 A. Yes.

3 Q. And I think you corrected it here at the end,  
4 but in some early questions from Mr. McGlothlin he was  
5 talking about a scrubber project. When you were talking  
6 about a scrubber project, were you referring to the  
7 Crist 6 and 7 turbine upgrades which were associated  
8 with the scrubber?

9 A. Yes.

10 Q. But not the scrubber itself?

11 A. No.

12 Q. Could you turn to Exhibit 195, which is Rule  
13 25-6.0423 that Mr. McGlothlin had you read from?

14 A. Yes.

15 Q. I guess he didn't read everything I would have  
16 read. Would you read Subsection 1(f), which is right  
17 below the first highlighted portion?

18 A. Yes. Site selection costs are costs that are  
19 expended prior to the selection of a site.

20 Q. And then would you read (e) again?

21 A. (e) is site selection. A site will be deemed  
22 to be selected upon the filing of a petition for a  
23 determination of need for a nuclear or integrated  
24 gasification combined cycle plant pursuant to  
25 Section 403.519, F.S.

1           Q.    So reading those two sections together, site  
2 selection costs are costs that are expended prior to  
3 filing a determination of need, is that right?

4           A.    Yes.

5           Q.    Now turn to Subsection 3, deferred accounting  
6 treatment, and read that one for me, please?

7           A.    Deferred accounting treatment, site selection  
8 and preconstruction costs shall be afforded deferred  
9 accounting treatment and shall, except for projected  
10 costs recovered on a projected basis in a one annual  
11 cycle, accrue a carrying charge equal to the utility's  
12 allowance for funds used during construction (AFUDC)  
13 rate until recovered in rates.

14          Q.    Is that the section that Gulf relied on in  
15 accruing carrying costs for the pre-need site selection  
16 costs?

17          A.    Yes.

18          Q.    Mr. McGlothlin also asked you to read from  
19 Subsection 4. Are you relying on Subsection 4 for your  
20 request in this case, or are you relying on the  
21 Commission's general ratemaking authority?

22          A.    The Commission's general ratemaking authority.

23          Q.    Commissioner Edgar asked you several questions  
24 about plant held for future use. Let me ask one  
25 follow-up. Disregarding the North Escambia site, assume

1 you have got a site in South Escambia that is good only  
2 for a coal unit, not for a nuclear unit. If you were  
3 acquiring a site for a coal unit in South Escambia,  
4 would that -- and you were in the process of that and  
5 you came in for a rate case, would you seek to include  
6 costs related to that coal site in plant held for future  
7 use?

8 **A.** Yes.

9 **Q.** And is that consistent with the way the  
10 Commission has treated site acquisitions for non-nuclear  
11 sites in the past?

12 **A.** Yes.

13 **MR. MELSON:** That's all I've got. Thank you,  
14 Mr. Chairman. And I would move Exhibits 21, 22, and 23.

15 **CHAIRMAN GRAHAM:** Page 8, 21 and 22; Page 9,  
16 23.

17 (Exhibit Numbers 21, 22, and 23 admitted into  
18 the record.)

19 **MR. McGLOTHLIN:** I move 195.

20 **CHAIRMAN GRAHAM:** 195 moved into the record.

21 (Exhibit Number 195 admitted into the record.)

22 **MS. KLANCKE:** Staff moves 196 and 197.

23 **CHAIRMAN GRAHAM:** 196 and 197 into the record.

24 (Exhibit Numbers 196 and 197 admitted into the  
25 record.)

1           **MR. MCGLOTHLIN:** I would just like to observe  
2 that without waiving my objection to the deposition, I  
3 would stand on the basis I have no problem with these  
4 particular documents.

5           **CHAIRMAN GRAHAM:** Do you have a problem with  
6 the documents 196 and 197 or the deposition documents?

7           **MR. MCGLOTHLIN:** 196 and 197, I have no  
8 problem with those. As I understand it, they were  
9 late-filed exhibits to the deposition. Notwithstanding  
10 their relationship to the deposition, on a stand-alone  
11 basis, looking at the documents themselves, I don't have  
12 an objection.

13           **CHAIRMAN GRAHAM:** Okay.

14           **MR. MELSON:** And, Mr. Chairman, just for  
15 clarification, I'm showing Exhibit 150 as having been  
16 entered, is that correct?

17           **CHAIRMAN GRAHAM:** That is correct.

18           **MR. MELSON:** Thank you.

19           **CHAIRMAN GRAHAM:** Ms. Klancke, the  
20 depositions -- 151, 153, 154, 155, and 156 -- which of  
21 those do you plan on entering into the record?

22           **MS. KLANCKE:** We plan on entering all of them.

23           **CHAIRMAN GRAHAM:** And I assume that Gulf plans  
24 that on not objecting to those entering?

25           **MR. STONE:** That is correct.

1                   **CHAIRMAN GRAHAM:** And I assume all the  
2 intervenors plan on objecting?

3                   **MR. MOYLE:** Yes.

4                   **MR. McGLOTHLIN:** Yes. And in addition, if  
5 that includes the deposition of Ms. Ramas, I recall that  
6 during that deposition I objected to the form of one  
7 question which goes to the admissibility of that  
8 question and answer regardless of your ruling on the  
9 overall deposition.

10                  **CHAIRMAN GRAHAM:** One more time.

11                  **MR. McGLOTHLIN:** Yes. You have got basically  
12 two things to rule on. You have ruled, and I expect you  
13 will continue to rule that the deposition transcripts  
14 are in. But even with that, if a party posed no  
15 objection to a particular question at the time of the  
16 deposition as to the form of the question, the ruling on  
17 that is deferred to the point where it's offered as an  
18 exhibit.

19                  **CHAIRMAN GRAHAM:** That's correct.

20                  **MR. McGLOTHLIN:** So I would just reserve my  
21 opportunity to renew that objection when Ms. Ramas comes  
22 up.

23                  **CHAIRMAN GRAHAM:** So you're saying that  
24 Ms. Ramas was asked a question that you objected to?

25                  **MR. McGLOTHLIN:** Correct.

1           **CHAIRMAN GRAHAM:** Okay. When she comes up, we  
2 can deal with that at that time.

3           **MR. MCGLOTHLIN:** Yes, sir.

4           **CHAIRMAN GRAHAM:** We will move 151 and 153.

5           (Exhibit 151 and 153 admitted into evidence.)

6           **MS. KLANCKE:** Chairman, would it be possible  
7 with respect to -- obviously we are all on the same page  
8 about the objection is standing, the objection is  
9 ongoing. Could we ask the parties to waive the  
10 foundation with respect to these depositions, the  
11 foundational questions just with regard to their  
12 authenticity?

13           **MR. MCGLOTHLIN:** I believe so, so long as the  
14 underlying objection is noted for the record.

15           **MS. KLANCKE:** Certainly.

16           **MR. MOYLE:** That will save some time. We  
17 don't have an objection.

18           **CHAIRMAN GRAHAM:** Okay. 154, 155, and 156 all  
19 into the record.

20           (Exhibit Number 154, 155, and 156 admitted  
21 into evidence.)

22           **MR. MOYLE:** And just so we are clear, these  
23 are the depositions, not any exhibits or anything like  
24 that?

25           **CHAIRMAN GRAHAM:** Those are just the

1 depositions.

2 **MR. MOYLE:** Right.

3 **MS. KLANCKE:** That is staff's understanding,  
4 as well, not exhibits. If necessary, we will move those  
5 in separately at the time.

6 **CHAIRMAN GRAHAM:** Okay. Gulf, your next  
7 witness.

8 **MR. GRIFFIN:** Gulf calls Michael O'Sheasy.

9 **CHAIRMAN GRAHAM:** As the next witness is  
10 coming up, let's take a five-minute break until 6:00  
11 o'clock.

12 (Recess.)

13 **MR. GRIFFIN:** Mr. Chair, this witness has yet  
14 to be sworn.

15 **CHAIRMAN GRAHAM:** Sir, if I can get you stand  
16 up and raise your right hand.

17 Are there any other witnesses here that have  
18 not been sworn? If I could also get you to stand up and  
19 raise your right hand.

20 (Witnesses sworn.)

21 **CHAIRMAN GRAHAM:** Thank you.

22 **MICHAEL THOMAS O'SHEASY**

23 was called as a witness on behalf of Gulf Power Company,  
24 and having been duly sworn, testified as follows:

25 **DIRECT EXAMINATION**

**FLORIDA PUBLIC SERVICE COMMISSION**

1 **BY MR. GRIFFIN:**

2 Q. Mr. O'Sheasy, would you state your full name  
3 and business address for the record, please?

4 A. Yes. Michael Thomas O'Sheasy. My business  
5 address is 5001 Kingswood Drive, Roswell, Georgia 30075.

6 Q. And by whom are you employed and in what  
7 capacity, please, sir?

8 A. Christensen Associates Energy Consulting, I'm  
9 the Vice-President in Charge of Costing and Pricing.

10 Q. And did you have occasion to submit Prefiled  
11 Direct Testimony consisting of 29 pages?

12 A. Yes, I did.

13 Q. Do you have any changes or corrections to that  
14 testimony?

15 A. No, I do not.

16 Q. If I were to ask you the same questions today,  
17 would your answers be the same?

18 A. Yes, they would.

19 **MR. GRIFFIN:** Mr. Chairman, we would ask that  
20 Mr. O'Sheasy's testimony be inserted into the record as  
21 though read.

22 **CHAIRMAN GRAHAM:** We will insert Mr.  
23 O'Sheasy's testimony into the record as though read.  
24  
25



1 GULF POWER COMPANY  
2 Before the Florida Public Service Commission  
3 Prepared Direct Testimony of  
4 Michael T. O'Sheasy  
5 Docket No. 110138-EI  
6 In Support of Rate Relief  
7 Date of Filing: July 8, 2011

8 Q. Please state your name, business address and occupation.

9 A. My name is Michael T. O'Sheasy. My business address is 5001  
10 Kingswood Drive, Roswell, Georgia 30075. I am a Vice President with  
11 Christensen Associates, Inc.

12 Q. State briefly your education background and experience.

13 A. I received a Bachelors of Industrial Engineering from the Georgia Institute  
14 of Technology in 1970. In 1974, I earned a Masters in Business  
15 Administration from Georgia State University. From 1971 to 1975, I was  
16 employed by the John W. Eshelman Company -- Division of the Carnation  
17 Company -- as a plant superintendent in their Chamblee, Georgia  
18 operation. From 1975 to 1980, I worked for the John Harland Corporation  
19 initially as an assistant plant manager and then as a plant manager in their  
20 Jacksonville, Florida plant, and finally as their plant manager in Miami,  
21 Florida. I joined Southern Company Services in 1980 as an engineering  
22 cost analyst and progressed through various positions to the position of  
23 supervisor, during which time I began serving as an expert witness in  
24 costing. I testified as Gulf Power Company's (Gulf or the Company) cost-  
25 of-service witness and provided other support to Gulf in matters before the  
Florida Public Service Commission (FPSC or the Commission).

1 In 1990, I became Manager of Product Design for Georgia Power  
2 Company and have testified before the Georgia Public Service  
3 Commission as an expert witness on rate design and pricing. I retired  
4 from Georgia Power Company on May 1, 2001 and became a consultant  
5 with Christensen Associates.

6  
7 Q. Please identify the specific dockets in which you have previously testified  
8 before the FPSC.

9 A. I testified before the FPSC on behalf of Gulf as their cost-of-service  
10 witness in their last rate case filing, Docket No. 010949-EI, and in prior  
11 rate cases in Docket Nos. 891345-EI and 881167-EI. I was extensively  
12 involved in the preparation of exhibits and Minimum Filing Requirements  
13 (MFRs) in those cases. Also, I was the back-up cost-of-service witness  
14 for Gulf in its 1984 rate case, Docket No. 840086-EI, where I helped  
15 prepare the related analyses. I also testified in Docket No. 850673-EU  
16 regarding standby back-up electric service.

17  
18 Q. What is the purpose of your testimony in this proceeding?

19 A. The purpose of my testimony is to support the development and results of  
20 the cost-of-service study for Gulf.

21  
22 Q. Do you have any exhibits that contain information to which you will refer in  
23 your testimony?

24 A. Yes. My Exhibit MTO-1 (consisting of Schedules 1 to 3) and Exhibit  
25 MTO-2 (containing Schedules 1.0 to 6.9) were prepared under my

1 supervision and direction by the Costing, Forecasting & Energy Analysis  
2 Department of Southern Company Services (SCS), which is the service  
3 company in the Southern electric system (SES). SCS provides  
4 engineering and other technical support for Gulf and the other SES  
5 operating companies. I have thoroughly reviewed the schedules in my  
6 exhibits and agree with their content.

7

8 Q. Are you the sponsor of certain MFRs?

9 A. Yes. The MFRs which I am sponsoring, in part or in whole, are listed on  
10 Schedule 1 of Exhibit MTO-1. To the best of my knowledge, the  
11 information contained in these MFRs is true and correct.

12

13 Q. Please describe the contents of your Exhibit MTO-2.

14 A. My Exhibit MTO-2 consists of a number of schedules and sub-schedules  
15 that set forth the results of the cost-of-service study used as a basis for  
16 this case. Each schedule was prepared in the manner approved by the  
17 Commission in its final order for Gulf's last retail rate case, Docket No.  
18 010949-EI, with one modification, which is to utilize the Minimum  
19 Distribution System to more properly account for customer-related costs.  
20 The rationale and justification for this change will be explained in my  
21 subsequent testimony.

22

23

24

25

## I. COST-OF-SERVICE METHODOLOGY

1

2

3 Q. What is a cost-of-service study?

4 A. A cost-of-service study is a tool used to separate a utility's total electric  
5 investments, revenues and expenses first among the regulatory  
6 jurisdictions which an electric utility serves (jurisdictional separation) and  
7 then among the rate classes within each jurisdiction.

8

9 Q. Why is a cost-of-service study necessary?

10 A. Gulf is regulated by the FPSC for retail sales and by the Federal Energy  
11 Regulatory Commission (FERC) for wholesale sales. Costs and revenues  
12 must be divided between the two jurisdictions using assignments and  
13 allocations so that each respective commission can evaluate the rates  
14 over which it has authority. In order for each regulatory commission to  
15 review the utility's earnings and to evaluate the contribution made by rate  
16 classes within its jurisdiction, it is also necessary to analyze the costs to  
17 serve the respective rate classes.

18

19 Gulf, like other electric utilities, maintains its books and records in  
20 accordance with the Uniform System of Accounts as directed by the FERC  
21 and this Commission. Although this system of accounting reveals  
22 company-wide information, it does not separate the Company's  
23 investments, revenues and expenses by jurisdiction or by rate classes  
24 within jurisdictions. The cost-of-service study that has been performed for  
25 Gulf accomplishes this objective.

1 Q. What is the goal of a cost-of-service study?

2 A. The goal of a cost-of-service study is to identify what costs are incurred to  
3 provide service to certain groups of customers. If it is performed well, it  
4 can be a useful (and often times the primary) tool for determining the  
5 adequacy of current rates. For those rate classes which the cost-of-  
6 service study reveals have inadequate returns at current rate levels, the  
7 cost-of-service study is an appropriate tool for determining what rate  
8 changes should be made. On the other hand, if a cost-of-service study is  
9 not performed well, erroneous conclusions can be drawn with resulting  
10 negative consequences if it influences subsequent rate design. Although  
11 there are other ways to allocate costs, the Company's proposed  
12 methodology is objective, consistent with the methodology used in  
13 numerous prior cases, and provides the most accurate information.

14  
15 Q. How was the cost-of-service study used by Gulf in this retail rate filing?

16 A. The jurisdictional separations of rate base and net operating income  
17 resulting from the study were used by Gulf Witness McMillan to determine  
18 the proposed jurisdictional revenue increase needed in order to achieve  
19 the requested rate of return. These jurisdictional separation factors were  
20 calculated according to accepted cost-of-service principles and followed  
21 the methodology accepted by the Commission. The retail jurisdiction was  
22 further divided into the respective rate classes using sound cost-causative  
23 methodologies. The resultant rate class information from the cost-of-  
24 service study was then considered by Gulf Witness Thompson as a basis  
25 for the design of proposed rates in this docket.

1 Q. In preparing a cost-of-service study, is there some overall guiding principle  
2 or concept that should be followed?

3 A. Yes. The overall objective of a cost-of-service study is to assign or  
4 allocate costs fairly and equitably to all customers. This objective is  
5 accomplished when the resulting cost-of-service study reflects "cost  
6 causation," i.e., those customers who caused a particular cost to be  
7 incurred by the Company in providing them service should be responsible  
8 for that cost.

9  
10 When certain costs are readily identified with a particular customer group  
11 (rate class), the assignment of those costs to that group clearly reflects  
12 cost causation and is fair and equitable to all customers. However, most  
13 parts of an electric system are planned, designed, constructed, operated  
14 and maintained to serve all customers. Most of Gulf's costs have been  
15 incurred to serve all customers. These costs are referred to as joint or  
16 common costs. Joint or common costs must be allocated to customer  
17 groups based on the nature (i.e., drivers) of the costs incurred, and the  
18 aggregate requirements and service characteristics of the customers that  
19 caused the costs to be incurred. By adhering to this fundamental and  
20 essential principle of cost causation, the results of the cost-of-service  
21 study will be fair and equitable to all customers.

22  
23 Q. How is a cost-of-service analysis performed?

24 A. In order to determine the costs to serve each group of customers in a fair  
25 and equitable manner, the utility company's records are analyzed to

1 determine how each group of customers influenced the actual incurrence  
2 of costs by the utility. This review discloses certain direct costs that  
3 should be assigned to the specific rate class for which these costs were  
4 directly incurred. This review also discloses costs which are incurred to  
5 perform a function within the electric system for multiple customer rate  
6 classes, referred to as common costs. These common costs are then  
7 allocated among those rate classes using an allocator that appropriately  
8 reflects the underlying cost causative relationship(s).

9  
10 Q. Please elaborate on the distinctions between various types of direct and  
11 allocated costs.

12 A. Certain costs are directly associated with one particular group of  
13 customers and are, therefore, directly assigned to that group. An example  
14 is FERC Account 373 – Street Lighting. All costs associated with this  
15 account will be assigned to the street lighting rate class OS.

16  
17 The majority of costs, however, are incurred jointly to serve numerous  
18 customer rate classes. An example of common costs is FERC Account  
19 312 - Boiler Plant Equipment, which serves all rate classes. In order to  
20 allocate the various common costs like Account 312 to the rate classes,  
21 consideration must be given to the type and classes of customers, their  
22 load characteristics, their number, and various other expense and  
23 investment relationships in order to find the cost causative link.

24  
25

1 Research of cost causative relationships reveals that costs normally  
2 possess one or more of three attributes that identify the link between  
3 customer and company. This cost categorization or componentization can  
4 be viewed as: (1) customer-related, which are costs that vary with the  
5 number of customers or the fact that customers must be able to receive  
6 service; (2) energy-related, which pertain to costs that vary with energy  
7 consumption (kWh); and (3) demand-related, which are costs that are  
8 incurred to serve peak needs for electricity.

9  
10 Once the various common accounts have been analyzed to identify their  
11 appropriate cost component(s), the corresponding allocator(s) can be  
12 applied to apportion common costs to the area of responsibility. By  
13 summing the allocated common costs and the assigned direct costs by  
14 jurisdiction and rate class, the rate of return for each group can be  
15 determined.

16  
17 Q. Please expand on the importance of accurate cost allocation.

18 A. The goal of a cost-of-service study is to identify what costs are incurred to  
19 provide service to certain groups of customers. It is based upon the  
20 principle of cost causation. As stated in the National Association of  
21 Regulatory Utility Commissioners (NARUC) *Electric Utility Cost Allocation*  
22 *Manual*, "The total revenue requirement of the utility is attributed to the  
23 various classes of customers in a fashion that reflects the costs incurred  
24 by each class as a major determinant."  
25



1 There are three primary drivers in causing costs to be incurred by an  
2 electric utility which enable accurate cost allocation: (1) peak demands,  
3 (2) kilowatt-hours (kWhs), and (3) customers. Each of these three drivers  
4 has its own separate and appropriate allocators to spread its respective  
5 costs to the associated rate class and jurisdiction. If conducted upon a  
6 sound basis of cost causation, the cost-of-service study can be the  
7 benchmark to determine the adequacy of current rates and how well rate  
8 groups are covering their costs.

9  
10 Q. Please give an example of the consequences of proper and improper  
11 allocations in a cost-of-service study.

12 A. In general, a meter is necessary to measure the amount of electricity  
13 provided to a customer, but the meter can operate adequately regardless  
14 of the maximum demand or the overall quantity of electricity consumed.  
15 The cost of the meter incurred by the utility to serve the customer does not  
16 vary with the quantity of electricity consumed by the customer; it is driven  
17 by the fact that each customer needs a meter. As a result, utilities will  
18 usually consider meters to be customer-related, and allocate meter costs  
19 to the various rate classes using an allocator which reflects the number of  
20 customers in each rate class.

21  
22 If meters were misclassified as kWh related, then the corresponding kWh  
23 allocator would spread more meter costs to large customers and less  
24 meter costs to small customers despite the fact that the large customers  
25 and the small customers both required the same meter and imposed the

1 same costs on the utility. The large customers' overall cost responsibility  
2 would ultimately be overstated and that of the smaller customers would be  
3 understated.

## 4 5 6 **II. GULF'S COST-OF-SERVICE STUDY** 7

8 Q. Please explain Schedule 1 of your Exhibit MTO-2.

9 A. Schedule 1 of Exhibit MTO-2 is the result of the cost-of-service study in  
10 summary form for the test year utilizing the Company's present rates. It  
11 shows the Company's total rate base, revenues, expenses, and net  
12 operating income, along with the corresponding responsibilities of the  
13 retail jurisdiction, as well as the rate classes within the retail jurisdiction.  
14 The column denoted "Wholesale" represents Gulf's wholesale customers,  
15 all of which are under the jurisdiction of the FERC.

16  
17 Sub-schedule 1.00 is the present rate summary for each rate class. Sub-  
18 schedule 1.01 provides an equal rate of return summary for each rate  
19 class under present revenue. Sub-schedule 1.10 reveals the overall rate  
20 of return for each rate class that will exist under the Company's proposed  
21 rates. Sub-schedule 1.11 presents the equal rate of return summary for  
22 each rate class under proposed revenue.

1 Q. What are the rate classes in the retail jurisdictional cost-of-service study  
2 for Gulf?

3 A. The rate classes in Gulf's retail jurisdictional cost-of-service study are:

- 4 • Residential Rate Class
- 5 • Rate Class GS (Small Business)
- 6 • Rate Class GSD/GSDT (Medium Business)
- 7 • Rate Class LP/LPT (Large Business)
- 8 • Rate Class Major Accounts (Very Large Business)
- 9 • Rate Class Outdoor Service (OS)

10

11 Q. What is the purpose of Schedule 2 of Exhibit MTO-2?

12 A. Schedule 2 of Exhibit MTO-2 analyzes investment related accounts and  
13 either assigns or allocates them to the appropriate jurisdiction and then to  
14 rate class within the retail jurisdiction. It includes Gross Plant Sub-  
15 schedule 2.10, Accumulated Depreciation Reserve Sub-schedule 2.20,  
16 Materials and Supplies Sub-schedule 2.30, Other Working Capital Sub-  
17 schedule 2.40, and Other Rate Base Items Sub-schedule 2.50. Together  
18 these schedules flow to the summary Schedule 1 to provide rate base by  
19 jurisdiction and rate class.

20

21 Q. What is shown on the remaining schedules of Exhibit MTO-2?

22 A. Schedule 3 provides the Analysis of Revenues. Schedule 4 displays the  
23 Analysis of Expenses. Sub-schedule 4.10 details the allocation of  
24 Operations and Maintenance (O&M) expenses to jurisdiction and rate  
25 classes. Sub-schedule 4.20 describes the Depreciation expense

1 allocation, and Sub-schedule 4.30 presents the Analysis of Taxes Other  
2 Than Income Taxes. Schedule 5.0 contains the Table of Allocators and  
3 Percentages. The results of these various schedules are summarized in  
4 Schedule 1. Schedules 6.1 to 6.9 show the development of the Minimum  
5 Distribution System.

6  
7 Q. Please identify the steps that were undertaken in preparing the cost-of-  
8 service study shown in your Exhibit MTO-2.

9 A. The development began with the collection and analysis of load research  
10 data. This research provided the number of customers and their  
11 respective demand and energy sales by voltage level of service which  
12 were then used to produce the allocators.

13  
14 The load research data for the test year was supplied by Gulf  
15 Witness McGee. He also provided total territorial supply and losses for  
16 annual energy and for demand. In addition, Mr. McGee provided annual  
17 energy sales, monthly coincident peak (MCP) demands, annual non-  
18 coincident peak (NCP) demands, and the average number of customers  
19 for the test year by rate class and voltage level. These inputs were then  
20 used to calculate the "12-MCP," "NCP", " "energy," and "number of  
21 customers" allocators.

22  
23 Q. Please describe the 12-MCP and NCP concepts and why they are used.

24 A. The 12-MCP demand is the sum of the highest kilowatt load predicted to  
25 occur in each month of the test year divided by twelve. This 12-MCP

1 concept recognizes the fact that Gulf's system is planned and operated for  
2 the purpose of meeting these demands for electricity every month of the  
3 year. It also reflects consideration of scheduled maintenance, firm sales  
4 and purchase commitments, and reliance on interconnections. In addition,  
5 12-MCP has traditionally been the FERC's preferred allocation technique  
6 for determining the wholesale jurisdictional obligation. The 12-MCP  
7 demand allocator has been used to help make the split between retail and  
8 wholesale. Within the retail jurisdiction it is used to allocate generation  
9 level demand-related costs and transmission step-up substation and  
10 transmission line costs.

11  
12 The NCP demand for each retail rate class is the highest demand  
13 occurring for that rate class during the test year. The NCP demand  
14 allocator was used to allocate distribution demand costs at Level 4  
15 (primary distribution) and Level 5 (secondary distribution) and was  
16 similarly applied in Gulf's last rate case.

17  
18 Q. Please explain the steps that were used in developing the demand and  
19 energy allocators.

20 A. Balanced system load flows for demand and energy were first developed  
21 through a load flow program, which spreads total system losses to each  
22 voltage level. These levels, which are defined in more detail in MFR E-10,  
23 are used to describe the flow of electricity from generation, through the  
24 various transformations, across the various transmission and distribution  
25 lines, to the eventual delivery to the customer.

1 The load flow process begins by taking the total energy sales at Level 5,  
2 the secondary distribution level, multiplying these sales by the loss  
3 percentage at Level 5, and then combining these calculated losses and  
4 sales. This amount is then added to the sales at Level 4, and this new  
5 total is, in turn, multiplied by the loss percentage at Level 4. This  
6 procedure is continued up through Level 1, the generation level. The  
7 program adjusts the loss percentages at each level and then iterates the  
8 above process until the sum of the losses at each level matches the total  
9 system losses and a balanced flow is produced. These total system loss  
10 percentages are then applied to the rate classes by voltage level, thus  
11 computing energy allocators for each respective voltage level. A similar  
12 process is used to calculate the 12-MCP demand allocators. The NCP  
13 demand allocators for Levels 4 and 5 are developed similarly and use the  
14 loss percentages calculated by the 12-MCP demand flow, since there is  
15 no territorial input for NCP with which to balance.

16  
17 Q. What other types of allocators were used besides demand and energy?

18 A. Customer-related allocators were also used in order to allocate customer-  
19 related costs.

20  
21 Q. What was the next step in the development of Gulf's cost-of-service  
22 study?

23 A. Mr. McMillan provided the financial information for the projected test year.  
24 These investment, revenue and expense items were then assigned to  
25 jurisdiction and rate class if a direct cost causative relationship was

1 known, or allocated to jurisdiction and rate class using the previously  
2 developed allocators.

3

4 Q. How were the allocations made between the wholesale and retail  
5 jurisdictions?

6 A. Where costs were identified as serving only the retail or wholesale  
7 jurisdictions, they were assigned to that respective jurisdiction. Where  
8 costs were common and served both jurisdictions, they were allocated.  
9 The jurisdictional separation for demand costs was based upon the 12-  
10 MCP allocation. A kWh allocator was employed for the allocation of  
11 energy-related costs. Again, this methodology is consistent with the one  
12 approved in Gulf's last rate case. The methodology also conforms to  
13 MFR E-1.

14

15 Q. Please describe the analysis within the retail jurisdiction.

16 A. Where known to serve a particular rate class, revenues and costs were  
17 directly assigned. For example, residential revenues were assigned to the  
18 residential rate class and outdoor lighting fixture costs were assigned to  
19 the outdoor service rate class. The majority of costs were common and  
20 therefore were allocated. Generation level costs were allocated on the  
21 basis of 12-MCP & 1/13 kWh (energy). Energy-related accounts were  
22 allocated upon the kWh allocator. Transmission, subtransmission and  
23 substations were allocated upon the 12-MCP concept. Primary and  
24 secondary distribution demand-related costs were apportioned on the

25

1 corresponding NCP allocators, and customer-related costs were allocated  
2 upon the respective customer allocator.

3  
4 Q. How does the cost-of-service methodology proposed by Gulf in this case  
5 compare to the methodology approved by the Commission in the  
6 Company's last rate case?

7 A. It is the same except for a request to employ the Minimum Distribution  
8 System methodology to identify and allocate customer-related distribution  
9 system costs.

10  
11 Although the Company does not agree that the use of 12-MCP & 1/13  
12 kWh is a better allocator of generation level costs than a pure 12-MCP  
13 allocator would be, Gulf nevertheless prepared its study in this case using  
14 the Commission-approved methodology. Gulf continues to believe that a  
15 pure 12 MCP factor for generation results in a more accurate cost  
16 allocation. However, using the Commission's preferred method does not  
17 result in major variances in cost allocation from the pure 12-MCP  
18 approach and does not significantly impair Gulf in designing efficient rates.

19  
20 Q. Please explain why the Minimum Distribution System methodology is  
21 important to Gulf and its customers.

22 A. As I discuss in more detail later, some costs of the distribution system  
23 beyond the customer meter and service drop do not vary with customers'  
24 use of electricity. The Minimum Distribution System (MDS) methodology  
25 is necessary to accurately determine and allocate these customer-related



1 distribution costs. The misclassification of costs that results from not  
2 using the MDS methodology sends misleading price signals to customers.  
3 This misclassification also results in different customer rate classes  
4 bearing more or less costs than their cost-causative share of distribution  
5 costs. It is therefore important to examine these customer-related costs  
6 and classify them appropriately, which the MDS methodology enables us  
7 to do.

8  
9 Q. Where are customer-related costs found?

10 A. Basically, they can be found in Customer Assistance, Customer Service  
11 and the FERC mass distribution accounts. They relate to the costs of  
12 being capable of providing electric service. In other words, regardless of  
13 the quantity of electricity demanded, the mere fact that the utility must be  
14 prepared to provide service at any time causes those costs to be incurred.

15  
16 These customer-related costs are driven by the simple fact that each  
17 customer must have the ability to receive service.

18  
19 This cost category which Gulf designates as "customer-related" includes  
20 all distribution costs which do not vary with demand or energy use. Some  
21 may vary directly with the number of customers to be served while others  
22 are a fixed requirement necessary for a distribution system regardless of  
23 quantity of usage. An example would be protective devices (found in  
24 FERC Account 368), which operate in the same manner with or without  
25

1 load on the system in order to keep the lines available to as many  
2 customers as possible.

3

4 Q. Which FERC accounts require cost classification scrutiny to identify their  
5 customer-related component?

6 A. Accounts 364-370 usually require an analysis to properly apportion their  
7 overall costs into those which are customer-related and those which are  
8 demand-related.

9

10 Q. Does NARUC advocate accurate cost classification and the allocation of  
11 these accounts?

12 A. Yes. Its official guidebook, the *Electric Utility Cost Allocation Manual*,  
13 offers clear instructions. The following is an excerpt from page 90 of its  
14 January, 1992 edition:

15 Distribution plant Accounts 364 through 370 involve  
16 demand and customer costs. The customer  
17 component of distribution facilities is that portion of  
18 costs which varies with the number of customers.  
19 Thus, the number of poles, conductors, transformers,  
20 services, and meters are directly related to the  
21 number of customers on the utility's system. As  
22 shown in table 6-1, each primary plant account can be  
23 separately classified into a demand and customer  
24 component. Two methods are used to determine the  
25 demand and customer components of distribution

1 facilities. They are, the minimum-size-of-facilities  
2 method, and the minimum-intercept cost (zero-  
3 intercept or positive-intercept costs, as applicable) of  
4 facilities.

5  
6 Also a recently published treatise, *Electricity Pricing: Engineering*  
7 *Principles and Methodologies* (2009), by Lawrence J. Vogt identifies the  
8 zero-intercept and minimum system analysis as standard methodologies  
9 for classifying distribution costs. Mr. Vogt writes as follows:

10  
11 The concept of a minimum distribution system  
12 recognizes that the primary and secondary  
13 distribution system has both customer-related and  
14 demand-related attributes. As discussed previously,  
15 the customer cost component is associated with no-  
16 load conditions, whereas the demand cost component  
17 is associated with load conditions....

18  
19 When a single device has both customer-related and  
20 demand-related attributes, its total cost must be  
21 allocated. The minimum intercept or zero-intercept  
22 methodology provides a rational basis for separating  
23 the cost of a device between its customer and  
24 demand components. (Id. at pp. 498-500.)  
25

1 Q. Does the NARUC manual require that the cost-of-service study be done in  
2 a certain manner?

3 A. No, the NARUC manual is a guide that offers reasonable and logical  
4 methodologies for cost allocation. The manual only discusses the major  
5 costing methodologies and acknowledges those that are acceptable.

6  
7 Q. Can you expand on the logic of a customer-related component for  
8 distribution accounts?

9 A. Yes. Schedule 2 of Exhibit MTO-1 depicts a simple distribution network.  
10 Now, imagine three different usage scenarios of this network:

11

12 Scenario I: Imagine that houses A-E all have about the same load usage.  
13 Now imagine that houses A and B become unoccupied due to impacts of  
14 a downturn in the economy or a rental or vacation home now experiencing  
15 high vacancy rates. The result is that load on the system goes down, yet  
16 the cost of the distribution network remains the same.

17

18 Scenario II: Now imagine that all 5 houses are occupied with like load  
19 usage. Next, houses C & D employ energy efficiency improvements.  
20 Load on the system diminishes, yet the cost of the distribution network  
21 remains the same.

22

23 Scenario III: Next imagine that all 5 houses are occupied with like load  
24 usage. Now imagine that houses C, D, & E add energy efficiency  
25 improvements, but a new house F is added to the network with a load

1 equal to what the energy efficiency improvements were for houses C, D, &  
2 E. The result is that the total load on the system remains the same, yet  
3 the cost of the distribution network must be expanded for new poles and  
4 lines.

5  
6 In each scenario, one can see that the cost of the distribution network is  
7 influenced by the number of customers served, not by any changes in total  
8 demand or energy usage. Therefore allocating these customer-related  
9 costs on a basis other than a customer allocator would result in an  
10 inaccurate cost classification and allocation.

11  
12 Q. Can you give us some idea of the harm that can be caused by inaccurate  
13 cost classification?

14 A. Assuming that an underage in properly defining customer cost is absorbed  
15 in demand cost, this inaccurate classification could lead to a demand or  
16 energy charge that is larger than its true cost. The customer receives a  
17 resultant price signal that is larger than it should be and consequently  
18 makes conservation and energy efficiency choices that overestimate the  
19 real costs avoided by the system.

20  
21 Although some might argue that conservation and energy efficiency would  
22 subsequently be advanced by this costing flaw, I would argue that the  
23 "advance" is for the wrong reasons, and conservation and energy  
24 decreases in usage would fail to be cost-based and therefore not in the  
25 ultimate best interest of Gulf's customers. Some might argue that this flaw

1 could make up for omissions of other energy costs that fail to show up in  
2 embedded revenue requirements. It would be very difficult though to  
3 quantify these possible omissions and know whether they were  
4 commensurate with the customer-related costs which had been shifted  
5 into a demand classification.

6  
7 Even if rate designs do not exactly follow cost-of-service, it is crucial to  
8 have a cost-causative cost-of-service study. It is important that both rate  
9 designers and policy makers have a true cost benchmark so rate  
10 excursions from true costs can be observed and considered. Otherwise,  
11 rate decisions will be based on inaccurate information about true cost  
12 responsibility and impacts.

### 13 14 15 **III. MINIMUM DISTRIBUTION SYSTEM METHODOLOGY**

16  
17 Q. How do you determine the customer-related costs of distribution?

18 A. The process of identifying customer-related costs uses the concept  
19 mentioned in the NARUC manual called the Minimum Distribution System.  
20 (MDS). This concept is based on the fact that in order to simply connect a  
21 customer to the power system, a minimum amount of facilities and  
22 equipment are necessary. The minimum distribution facilities, along with  
23 meters and service drops, make up the plant investment portion of  
24 customer-related costs. The distribution facilities in excess of the

25

1 minimum are classified as demand-related costs because they relate to  
2 capacity.

3  
4 Q. How does one determine this minimum amount of facilities and  
5 equipment?

6 A. There are two common ways to do so: (1) minimum size (MS) and  
7 (2) zero-intercept (ZI). The philosophy of MS is that in order to simply  
8 connect a customer to the system, a minimum size of equipment is  
9 necessary. The cost of this minimum size equipment is then categorized  
10 as a customer-related cost. For example, suppose that a 10 kVa line  
11 transformer represents the smallest size transformer normally used. In  
12 this case the unit installed costs of a 10 kVa transformer would be  
13 employed as the basis for the customer cost of transformers, with the  
14 residual transformer costs treated as demand-related. This methodology,  
15 although logical, has a weakness because even the smallest standard  
16 size equipment such as the 10 kVa transformer is capable of carrying  
17 load, i.e., it has capacity. This capacity is demand-related and should  
18 therefore be embedded within another price component. The second  
19 method, Zero-Intercept (ZI) is an improved technique for determining  
20 customer-related costs that, by definition, removes any ability of carrying  
21 load. This avoids double counting of load with MDS.

22  
23 Q. How does the Zero-Intercept method work?

24 A. The ZI method is based on a regression analysis of costs for several sizes  
25 of equipment in order to determine the zero capacity unit cost. The

1 resultant regression equation is extrapolated back to a level of no-load.

2 This can be observed in Schedules 6.1 and 6.2 of Exhibit MTO-2.

3

4 Q. Do you consider the MDS to be an unrealistic or fictional concept as has  
5 sometimes been claimed?

6 A. No. MDS is no more of a fictional concept than is a deposit requirement  
7 for a vacation rental on Pensacola Beach or a simple retainer fee. A  
8 deposit is required to preserve the ability to occupy the rental space for  
9 future use. Likewise, the retainer fee is required to secure the right of  
10 future service regardless of the magnitude of additional services to be  
11 rendered. Similarly, the MDS is the cost required to ensure the availability  
12 of service to a customer premises whether or not any electricity is ever  
13 actually consumed.

14

15 Q. Is any equipment built to zero load specifications?

16 A. No, there is none to my knowledge. Likewise, there is no generating plant  
17 that is built with exactly 1/13 of its capital cost to minimize fuel cost as  
18 required by one of the MFRs for allocation of production costs. This does  
19 not mean, though, that ZI is an illogical concept and therefore not to be  
20 used. Even though no equipment is built to serve zero load, the ZI concept  
21 is still a valid method of identifying the intrinsic customer-related cost of  
22 the equipment that is actually used.

23

24

25



1 Q. How does one account for inflation when developing the ZI regression  
2 equation?

3 A. Equipment is regressed and analyzed using current replacement costs.  
4 This is necessary since some equipment in service for Gulf has a more  
5 current vintage than others. Once the ZI unit costs for the customer-  
6 related piece are computed, these costs are multiplied by the number of  
7 units in service to develop the aggregate amount. The remainder of  
8 "current replacement cost" is the demand-related costs. This resultant  
9 split of replacement cost into a customer piece and a demand piece is  
10 then used to allocate the embedded vintage cost for the equipment into  
11 appropriate customer and demand component costs. This is done for all  
12 the various types of equipment which possess both customer-related and  
13 demand-related characteristics within their inherent make-up. Any  
14 equipment which has either a strictly demand-only make-up (for example  
15 substation equipment) or a strictly customer-only make-up (for example  
16 meters) is directly assigned to the respective component. An appropriate  
17 customer allocator then allocates customer-related costs to rate classes in  
18 the cost-of-service study. Demand-related costs are similarly allocated to  
19 rate classes using a demand-related allocator.

20  
21 Q. What FERC mass distribution accounts are split and classified in this  
22 manner?

23 A. Distribution Accounts 365, 366, 367, and 368 use this ZI methodology.  
24 For FERC Account 364, we used the average of the smallest, most  
25 frequently used poles since the unit cost of different sized poles did not

1           lend itself to regression analysis. Accounts 369 and 370 are considered  
2           as all customer-related. Any related expense accounts (for example  
3           depreciation expense) then utilize the corresponding 364-368 accounts to  
4           appropriately split expenses into customer and demand-related costs.

5  
6           The computation of the splits for Accounts 364-370 are shown in  
7           Schedules 6.3 to 6.9 of Exhibit MTO-2.

8  
9       Q.    Are Account 369 (Service Drops) and Account 370 (Meters) usually  
10       classified as 100% customer-related?

11      A.    Yes, this has been the traditional treatment for most utilities. Service  
12       Drops are the lines that provide the service connection between the  
13       secondary level distribution transformer and the customer's meter and  
14       enable the customer to receive service. The meter, as previously  
15       mentioned, measures the amount of electricity that the customer  
16       consumes and is used for billing.

17  
18      Q.    What are the resultant customer/demand splits that Gulf is proposing?

19      A.    The customer-related analysis performed for Gulf results in the  
20       customer/demand splits shown on Schedule 3 of Exhibit MTO-1. These  
21       are the splits which Gulf is proposing.

22

23

24

25

1 Q. Do any other electric utilities use MDS to determine the customer-related  
2 costs?

3 A. Yes. In fact, two other operating companies in the Southern electric  
4 system, Georgia Power Company and Mississippi Power Company, use  
5 MDS to determine the customer-related costs. Some other utilities that  
6 employ MDS include Kentucky Utilities, LG&E, Tennessee Valley  
7 Authority (TVA), Wisconsin Public Service, and Virginia Electric Power.  
8

9 Q. You mentioned earlier that use of MDS is a change from the direction set  
10 forth in Gulf's last rate case. Has this Commission ever approved MDS?

11 A. Yes, it was approved for Choctawhatchee Electric Cooperative Inc. in  
12 Docket No. 020537-EC.  
13

14 Q. What effect will recognizing the use of MDS have on the various rate  
15 classes?

16 A. Using MDS and including the resultant customer component in the  
17 distribution accounts will increase the costs allocated to the residential  
18 rate class and decrease the costs allocated to large business classes.  
19 However, this is appropriate, since it better reflects the cost to serve these  
20 customer rate classes. When determining the cost of providing service to  
21 customers, who benefits should not be the deciding factor – cost  
22 causation should. In the past when this customer component was not  
23 recognized, large business customers were inappropriately allocated  
24 higher costs than cost-causation would justify. Even though the MDS  
25 methodology causes cost allocation to decrease for large business

1 customers and to increase for smaller customers, it does so for rational  
2 reasons and properly allocates the costs to those customers who caused  
3 them to be incurred by the utility.

4

5 Q. What effect does including this customer-related component have for  
6 seasonal homes and vacation apartments?

7 A For months in which seasonal homes and vacation apartments are  
8 unoccupied yet still in service, cost allocation would be higher in cost-of-  
9 service studies than if these customer-related costs were misclassified in  
10 the demand component. However, this is indeed proper since even during  
11 months of vacancy Gulf must have its distribution system ready to provide  
12 service whenever the renter arrives. The seasonal customer should have  
13 the same cost responsibility as the year-round resident for these  
14 customer-related costs.

15

16 Q. It appears that you have included a customer-related component only for  
17 distribution equipment and not for transmission and subtransmission  
18 equipment. Why shouldn't transmission and subtransmission include  
19 customer components?

20

21 A. One could make the argument that transmission and subtransmission  
22 should have customer components. However, equipment at the  
23 transmission and subtransmission is much larger and operates at higher  
24 voltage levels than does distribution equipment. Consequently, imputing a  
25 customer-related piece would likely result in a very small portion of the

1 transmission and subtransmission being identified as customer-related.

2 As a result, it has been common convention in the electricity industry to

3 stop calculating a customer component at the distribution level.

4

5 Q. Does the NARUC manual propose a customer component for

6 transmission or does it stop at distribution?

7 A. The NARUC manual stops at distribution for classifying costs as

8 customer-related.

9 Q. Do you recommend MDS in spite of limited precedent in Florida for its

10 use?

11 A. Yes, I do. I believe that this methodology provides the most appropriate

12 cost assignments to assess rate class returns and to serve as a basis for

13 rate design.

14

15 Q. In your opinion, are the results of the recommended cost-of-service study

16 accurate representations of the rates of return by jurisdiction and rate

17 class?

18 A. Yes. The results shown on Schedule 1 of the cost-of-service study in

19 Exhibit MTO-2 are indeed fair and accurate statements of cost causation.

20 The rates of return produced by jurisdiction and by rate class for Gulf 's

21 test year are fair and accurate indications of how the rate classes are

22 covering costs.

23

24 Q. Does this conclude your testimony?

25 A. Yes, it does.

1 **BY MR. GRIFFIN:**

2 Q. And did you have any exhibits to your  
3 testimony, sir?

4 A. I did.

5 Q. And those would have been Exhibit MTO-1,  
6 consisting of three schedules, and MTO-2, consisting of  
7 Schedules 1.0 to 6.9?

8 A. Yes.

9 **MR. GRIFFIN:** And, Mr. Chairman, I would note  
10 that MTO-1 has been identified on staff's hearing  
11 exhibit list as Exhibit Number 24. MTO-2 appears to  
12 have been omitted from the Comprehensive Exhibit List,  
13 so I believe we could just assign it the next available  
14 number, which I believe is 198.

15 **CHAIRMAN GRAHAM:** Staff, is there a reason why  
16 MTO-2 was omitted, or is that just an oversight?

17 **MS. BARRERA:** I believe it was an oversight.

18 **CHAIRMAN GRAHAM:** I couldn't hear you.

19 **MS. BARRERA:** It was an oversight.

20 **CHAIRMAN GRAHAM:** Okay. So, we will give  
21 MTO-2 Number 198.

22 (Exhibit Number 198 marked for  
23 identification.)

24 **BY MR. GRIFFIN:**

25 Q. Mr. O'Sheasy, Schedule 1 of your Exhibit MTO-1

1 lists the MFRs over which you have responsibility in  
2 this case, is that right?

3 A. That is correct.

4 Q. Okay. And do you have any changes or  
5 corrections to your exhibits or to any of those MFRs?

6 A. Yes. Commissioners, in the discovery process,  
7 we came across an anomaly with the revenues with Rate GS  
8 and the revenues with Rate GSD. And as a result, we  
9 modified those revenues and computed what the impacts  
10 would be on what we call the rate of return index. And  
11 I'd like to share those changes with you, if I could.

12 MR. GRIFFIN: And, Mr. Chairman, what we have  
13 proposed to do, those changes were discussed during Mr.  
14 O'Sheasy's deposition which took place on November 15th,  
15 and they were reflected in a late-filed exhibit to that  
16 deposition. For purposes of clarity and for purposes of  
17 cross-examination, we have prepared -- basically, we  
18 have taken that late-filed exhibit and provided copies  
19 under separate cover to the Commissioners and all the  
20 parties here, and if we could just mark that as a  
21 separate exhibit for purposes of the hearing, I think  
22 that that would be smoother.

23 CHAIRMAN GRAHAM: So we will label that as  
24 Exhibit 199.

25 MR. GRIFFIN: Yes, sir.

1                   **CHAIRMAN GRAHAM:** And, once again, what is the  
2 title for that?

3                   **MR. GRIFFIN:** That would be O'Sheasy Revised  
4 MFR Schedules E6A and E6B.

5                   **MS. BARRERA:** For purposes of clarification,  
6 does that include Late-filed Exhibit Number 3 to the  
7 deposition and Late-filed Exhibit Number 16?

8                   **MR. GRIFFIN:** No, it does not. It's simply  
9 the correction that he made to the MFR schedules.

10                   **MS. BARRERA:** Okay.

11                   (Exhibit Number 199 marked for  
12 identification.)

13 **BY MR. GRIFFIN:**

14                   **Q.** Okay. And with the changes reflected in what  
15 has now been identified as Hearing Exhibit 199, other  
16 than that, do you have any other changes or corrections  
17 to your testimony?

18                   **A.** No, I do not.

19                   **Q.** Okay. With that, Mr. O'Sheasy, could you  
20 please provide a brief summary of your testimony?

21                   **A.** Yes. First of all, thank you, Commissioners,  
22 for allowing me to speak with you today. I appreciate  
23 it very much. I'm serving in this filing as the cost of  
24 service witness for Gulf Power Company. I was their  
25 cost of service witness in their last two retail rate



1 cases.

2 The purpose of my testimony is to explain how  
3 Gulf Power Company's cost-of-service study is correct  
4 and accurate and is based on cost causation revealing  
5 the cost of providing service to Gulf's customers. I  
6 have been integrally involved with the creation of these  
7 filed cost of service studies, and I have thoroughly  
8 reviewed them for reasonableness and accuracy.

9 One of the most important factors in  
10 determining the adequacy and the need to change rates is  
11 the cost of providing the product, and this is what a  
12 cost-of-service study is all about, determining the cost  
13 of providing electricity and doing so based on sound  
14 cost causation principles. When done well, cost of  
15 service will provide the revenue requirements for the  
16 retail jurisdiction and indicate the adequacy of the  
17 current retail rates.

18 As explained in my testimony, Gulf Power  
19 Company's filed cost of service is an objective and  
20 accurate cost determination of providing service. The  
21 reasons for this include the fact that, one, the  
22 company's studies are based upon sound, logical, and  
23 accepted principles of cause causation as evidenced by  
24 the fact that these costing methods are recognized  
25 techniques with the National Association of Regulatory

1 Utility Commissioners' Cost Allocation Manual. These  
2 allocation methodologies are some of the most widely  
3 accepted procedures in retail jurisdictions throughout  
4 North America, and they are accepted methodologies by  
5 the FERC. They produce stable consistent results. The  
6 methods are objective, fair, and balanced, not favoring  
7 any one particular customer group.

8 Where costs are known for a specific rate, we  
9 have assigned them in our cost-of-service study. Where  
10 costs are shared and serve multiple rates, these common  
11 costs have been allocated upon cost-causative  
12 allocators, which provide that whoever caused the cost  
13 to be incurred is responsible for those costs.

14 These allocation methodologies mirror how the  
15 company plans and operates its system to serve growing  
16 peak demand and replace aging equipment. The studies  
17 filed in this proceeding are nearly identical to those  
18 filed and approved in Gulf Power's last retail rate  
19 filing. Gulf Power is requesting approval of its cost  
20 of service study as it did in 2001, its last retail rate  
21 case, requesting the recognition of the minimum  
22 distribution system, which I will refer to as MDS, for  
23 the separation of distribution accounts, and to demand  
24 and customer components. This requested cost-of-service  
25 study is the same as that previously accepted by this

1 Commission except for the inclusion of the MDS. We  
2 continue to believe that MDS is an important element in  
3 order to accurately allocate distribution cost. Use of  
4 MDS is a better method to determine the distribution  
5 cost of serving customers. The logic and rationale for  
6 MDS are explained in my testimony and exhibits. This  
7 improvement using MDS will provide a complete and  
8 accurate cost of providing service.

9 As required, we have also filed a  
10 cost-of-service study without MDS. The only difference  
11 in the two studies is with and without MDS. The  
12 benefits of these studies can serve as a platform to  
13 judge the adequacy of the retail rate request, they can  
14 be used as an efficient guide to rate design, and they  
15 can reveal cross-subsidies.

16 Finally, these rates influenced by this  
17 cost-of-service study can send cost-based price signals  
18 encouraging the efficient use of electricity. In  
19 conclusion, Gulf Power Company's filed cost-of-service  
20 study methodology is sound, accurate, reasonable, and  
21 fair, and we recommend that it be accepted by this  
22 Commission.

23 That concludes my oral summary.

24 **MR. GRIFFIN:** We tender the witness.

25 **CHAIRMAN GRAHAM:** Mr. Sayler.

1           **MR. SAYLER:** The Office of Public Counsel has  
2 taken no position on his issues and, therefore, we have  
3 no cross-examination for this witness.

4           **CHAIRMAN GRAHAM:** Fantastic. Ms. Kaufman.

5           **MS. KAUFMAN:** Thank you, Mr. Chairman.

6                           **CROSS EXAMINATION**

7           **BY MS. KAUFMAN:**

8           Q. I have just a few questions for you, Mr.  
9 O'Sheasy. As you mentioned in your opening, you are the  
10 witness here that was responsible for the preparation of  
11 the cost of service studies, correct?

12           A. Correct.

13           Q. If you would turn to your testimony on page --  
14 turn to Page 16, please, Line 14, 14 and 15, actually.

15           A. Which page did you say?

16           Q. It is Page 16, and actually let's begin at  
17 Line 11. I'm going to talk about that paragraph for a  
18 moment.

19           A. All right.

20           Q. And in that paragraph you say the company does  
21 not agree that use of the 12-MCP and 1/13th kWh is a  
22 better allocator of generation level cost than a pure  
23 12-MCP, correct?

24           A. Correct.

25           Q. And what is your basis for that statement?

1           A.    Gulf Power Company is -- well, 12-MCP is an  
2 ideal allocator for Gulf Power Company. Gulf Power  
3 Company serves its peak loads throughout every month of  
4 the year. Even though Gulf is a summer peaking utility  
5 normally, what they do is they plan their scheduled  
6 maintenance outside the peak season such that they  
7 attempt to levelize their operating reserves year-round.  
8 In fact, for the test period their operating reserves  
9 for the winter period are less than their operating  
10 reserves in the summer peak period. In addition to  
11 that, the winter loads come up a lot faster than the  
12 summer loads do. The 12-MCP allocator, which we believe  
13 is best for Gulf Power Company, it handles the different  
14 generation technologies which Gulf has.

15               We also employ -- the FERC has three tests  
16 that they ask utilities to conduct to see which is the  
17 best allocator for production plant. We conducted those  
18 three tests and 12-MCP passed with flying colors. It's  
19 a commonly used technique throughout the industry. It  
20 handles average fuel clauses well. It allocates costs  
21 to all rate classes. It also matches perfectly the  
22 wholesale and retail split. What Mr. McMillan referred  
23 to, we allocate the total cost to retail and wholesale  
24 on 12-CP, and to do so within the retail jurisdiction,  
25 as I was saying is a better allocator, marries up very

1 nicely with that aspect to it.

2 The 12-MCP and 1/13th, that 1/13th piece is  
3 allocated basically throughout the year. Well, the  
4 12-MCP does the same thing. It allocates costs  
5 throughout the year. So we don't see where the 1/13th  
6 is necessary. We think that the 12-MCP as a stand-alone  
7 allocator is ideal for Gulf Power Company.

8 Now, as it turns out, the 12-MCP, or the pure  
9 12-MCP, or the 12-MCP and 1/13th, the results are not  
10 dramatically different from either one. So we didn't  
11 take exception to using 12-MCP and 1/13th as an issue.  
12 But as I indicated in my testimony, we do believe it is  
13 a better technique.

14 Q. So if I understand your testimony, you have  
15 not filed a cost-of-service study with the pure 12-MCP,  
16 correct?

17 A. Correct.

18 Q. But would it be possible for you to do so if  
19 that were the Commission's decision?

20 A. Yes.

21 Q. You mention, I think, in your summary, and we  
22 have had a lot of discussion during the hearing about  
23 the use of the MDS as part of the cost-of-service  
24 methodology.

25 A. Yes.

1 Q. Have you been here for some of those  
2 discussions?

3 A. Yes, I have.

4 Q. Okay. And I think you said in your summary  
5 that you have filed one study with MDS and one study  
6 without it?

7 A. That is correct.

8 Q. And I also understood you to say that the  
9 company prefers and believes that the more appropriate  
10 approach is to use the study that you filed with MDS,  
11 correct?

12 A. That is correct.

13 Q. And can you tell me why that is?

14 A. We think it's a sound more logical way to  
15 allocate distribution cost. We firmly believe that a  
16 portion of distribution cost, distribution accounts is  
17 based upon the requirement to enable service to our  
18 customers. We have to have a system in place, a  
19 pathway, if you will, that will allow us to provide  
20 service regardless of the demands and the energy that  
21 are required to serve our customers. So it's that  
22 connectivity, if you will, that ability to provide  
23 service that we think is an important customer element  
24 of the distribution function, and we think would be  
25 better allocated, that portion would be better allocated

1 to customers on a customer-related allocator.

2 Q. Mr. O'Sheasy, is it your understanding that as  
3 to the parties in the case, they either support the MDS  
4 methodology or they have taken no position on it?

5 A. I really don't know. I haven't necessarily  
6 examined what the parties' positions are on it. I'm  
7 sure that there is varied opinions on it.

8 Q. Let me ask you one more question. It's still  
9 in the MDS vein. Let me ask you, in your view does the  
10 use of the MDS methodology inappropriately shift costs  
11 from one group of customers to another?

12 A. Let me make sure I understood your question.  
13 I'm going to paraphrase it.

14 You asked in my opinion does use of the MDS  
15 inappropriately shift costs from one rate class to  
16 another?

17 Q. Yes, sir.

18 A. And if that is the question, no, I don't think  
19 it inappropriately shifts costs, I think it  
20 appropriately shifts costs.

21 Q. And why is that?

22 A. Because it better reflects cost causation. As  
23 I was implying, there is a portion of the distribution  
24 plant in place that is customer related, and we need to  
25 allocate that on a customer-related allocator. To do so



1 otherwise, like, for example, with a demand allocator,  
2 does not follow cost causation as well as a customer  
3 allocator would do, so it is not as efficient in  
4 allocating cost.

5 **MS. KAUFMAN:** That's all I have. Thank you.

6 **CHAIRMAN GRAHAM:** Major Thompson.

7 **MAJOR THOMPSON:** FEA agrees with Mr.  
8 O'Sheasy's study, and we have no questions.

9 **CHAIRMAN GRAHAM:** Mr. Wright.

10 **MR. WRIGHT:** No questions, Mr. Chairman.  
11 Thank you.

12 **CHAIRMAN GRAHAM:** Staff.

13 **MS. BARRERA:** We have a few questions.

14 **CROSS EXAMINATION**

15 **BY MS. BARRERA:**

16 **Q.** Ms. O'Sheasy, as Vice-President for  
17 Christensen Associates and Consulting for Gulf Power you  
18 are Gulf's witness regarding Issue Numbers 6, 106, and  
19 107, is that correct?

20 **A.** That is correct.

21 **Q.** Could you please turn to Exhibit Number 199,  
22 which is the revised MFR Schedule E6A and E6B, and  
23 specifically turn to Page 4 of 7.

24 **A.** Apparently, I don't have the right copy. My  
25 page numbers don't go to 4 of 7. Can someone hand me

1 another copy?

2 **MS. BARRERA:** This is the copy that was handed  
3 to me by Gulf counsel marked as Exhibit 199.

4 **THE WITNESS:** Okay. I'm sorry, I missed it.  
5 You're right, I have it. It is 4 of 7.

6 **BY MS. BARRERA:**

7 **Q.** Okay. Now, can you explain what this page of  
8 4 of 7 on the revised cost of service information, what  
9 this exhibit represents?

10 **A.** First off, it represents the cost-of-service  
11 study with minimum distribution system. Secondly, it  
12 represents the proposed increase in rates. And,  
13 thirdly, it represents an equal rate of return for each  
14 one of Gulf's rates.

15 So if you will look at Lines 1 through 13 on  
16 that page, that's basically the proposed revenue  
17 requirement for each rate broken down by those  
18 functional categories that you can see in the  
19 description column, and it represents the revenue  
20 requirements under the proposed rates. So that revenue  
21 requirement would be the amount of money that Gulf needs  
22 to collect from sales to achieve their proposed  
23 revenues. So it would cover their expenses, it would  
24 cover an equal return on investment for each rate class.  
25 And so that's basically what it represents broken down

1 by function. Then if you will look at the billing units  
2 in Rows 14 through 18, you see the billing units for the  
3 test period. And then if you look at Rows 19 through  
4 29, you will see the revenue requirements divided by the  
5 billing units to give you unit cost by rate by  
6 component.

7 Q. Looking at Line Number 13, Column 4, where it  
8 says rate class residential, and then Line Number 13,  
9 total revenue requirements. You have the amount listed  
10 as \$324,381,000, is that correct?

11 A. That is correct.

12 Q. Okay. And that would be the revenue collected  
13 from the residential class, in other words, the  
14 individual customers?

15 A. That is what Gulf would like to collect under  
16 proposed rates from the residential class if we have an  
17 equal rate of return for each one of the rate classes.

18 Q. And that's under the minimum distribution  
19 system?

20 A. It is.

21 Q. Okay. Now, let's look at Page 7 of 7 in that  
22 same exhibit.

23 A. Yes, ma'am, I'm there.

24 Q. Okay. Can you describe what this exhibit is,  
25 what this page is about?

1           A.    It's the same thing that I just described  
2 except without the minimum distribution system.

3           Q.    Okay.  This is using the present system?

4           A.    Yes.

5           Q.    Okay.  Would you look at Line 13, total  
6 revenue requirement, and then again to Column 4, rate  
7 class residential.

8           A.    Yes.

9           Q.    And is it correct that the total revenue  
10 requirement using the non-MDS method is 316,938,000?

11          A.    That is correct.

12          Q.    So doing some math, which, you know, as a  
13 lawyer, I don't necessarily do all the time, using MDS  
14 and not using MDS causes an increased revenue  
15 requirement to the residential class of 7,443,000.  In  
16 other words, it raises -- using MDS, the revenue  
17 requirement is higher by \$7.4 million, is that correct?

18          A.    Yes.  I didn't do the math, but I'm sure  
19 you're about right.  Yes, I would agree with what you  
20 said.

21          Q.    Someone else did the math for me, too.  But it  
22 looks good.

23          A.    Someone told me don't ever do math while you  
24 are up on the witness stand, so I would prefer not to do  
25 it.

1 Q. No question. When you do the cost-of-service  
2 study, using the MDS system as well as the non-MDS  
3 system, you have a certain pot of money that is a  
4 revenue requirement that is the total number across all  
5 the classes, is that correct?

6 A. Yes.

7 Q. Okay. And that pot of money is distributed  
8 differently amongst each class, isn't it?

9 A. Well, when you say it's distributed  
10 differently, there are allocators that allocate this  
11 cost to the different classes, and different classes get  
12 effected in different ways depending on the allocator.

13 Q. Okay. And the cost of cost-of-service study  
14 you prepared in this case show a decrease in  
15 distribution costs?

16 A. I don't understand the question.

17 Q. Okay, strike it. And you would agree,  
18 wouldn't you, that in terms of numbers of customers,  
19 Gulf, like most utilities, has many more residential  
20 customers than commercial and industrial customers?

21 A. Yes.

22 Q. And would you agree that in terms of numbers  
23 in the GS class, the costs allocated to the GS class,  
24 which is small businesses, are higher using the MDS  
25 system than using the non-MDS system?

1           **A.**    Yes.

2           **Q.**    So to summarize your testimony, if you used  
3 the MDS system, the utility's total revenue requirement  
4 is higher than without using the MDS system.  And, on  
5 top of that, the cost is shifted to the individual  
6 residence and the individual small businesses and  
7 provides a service to the large commercial and  
8 industrial customers?

9           **MS. KAUFMAN:**  Mr. Chairman, I am going to  
10 object to that question.  First of all, it was compound,  
11 and I think it misstates what Mr. O'Sheasy said.

12           **MS. BARRERA:**  Well, I'm asking you.

13           **CHAIRMAN GRAHAM:**  If you can break that  
14 question down a little bit.

15           **MS. BARRERA:**  Yes.

16           **BY MS. BARRERA:**

17           **Q.**    In the MDS study, using the MDS methodology,  
18 does the MDS methodology and non MDS, comparing that to  
19 the non-MDS methodology, is the cost of the distribution  
20 system shifted from the commercial customers, the small  
21 commercial customers and residents to industrial?  I  
22 mean, I'm sorry, shifted from the industrial and large  
23 commercial to individual residents and small businesses?  
24 Do you understand?

25           **A.**    I hate to use -- I understand what you're

1 asking. I hate to sue the word shifted, because that  
2 implies I'm doing something shifty, and I'm not doing  
3 that.

4 **CHAIRMAN GRAHAM:** If I can get you to restate  
5 her question, and then answer it.

6 **THE WITNESS:** Yes. Is it true that under the  
7 MDS methodology the cost of providing distribution plant  
8 for residential and small commercial is higher than the  
9 cost of providing distribution plant without using the  
10 MDS.

11 **MS. BARRERA:** Thank you.

12 **THE WITNESS:** And if that's the question, then  
13 I would agree. It is, but for the right reasons. It's  
14 not an issue in my mind of shifting, it's an issue of  
15 revealing what is the true cost of providing the product  
16 to each one of those rate classes. And the MDS method  
17 does a better and more true job of revealing the cost of  
18 providing service to residential, small commercial, and  
19 all the rate classes.

20 **CHAIRMAN GRAHAM:** Ms. Kaufman, do you still  
21 object to that question?

22 **MS. KAUFMAN:** No, I don't, Mr. Chairman.  
23 Thank you.

24 **CHAIRMAN GRAHAM:** Thank you.

25 **MS. BARRERA:** I have no more questions.

1                   **CHAIRMAN GRAHAM:** Commissioners?

2                   Commissioner Brown.

3                   **COMMISSIONER BROWN:** Thank you.

4                   Good evening.

5                   **THE WITNESS:** Good evening.

6                   **COMMISSIONER BROWN:** In your direct testimony  
7 you mention other electric utilities that use the MDS  
8 methodology. Do you know of any Florida electric IOUs  
9 that use the MDS methodology currently?

10                  **THE WITNESS:** Not IOUs. I am familiar with  
11 CHELCO, but that is not an IOU. I'm not familiar with  
12 any other IOUs in Florida.

13                  **COMMISSIONER BROWN:** And referencing -- I  
14 can't pronounce that case, but I do have it before me,  
15 and the case identified -- I'm assuming, first, that you  
16 are familiar with that case?

17                  **THE WITNESS:** Yes, I am.

18                  **COMMISSIONER BROWN:** And how do you pronounce  
19 it?

20                  **THE WITNESS:** I call it CHELCO, but I may be  
21 wrong.

22                  **COMMISSIONER BROWN:** Okay. It had four unique  
23 characteristics that justified the use of the MDS  
24 methodology, correct?

25                  **THE WITNESS:** That is correct.



1                   **COMMISSIONER BROWN:** And this is the only case  
2 that this Commission has allowed the MDS methodology,  
3 right?

4                   **THE WITNESS:** I believe that's correct.

5                   **COMMISSIONER BROWN:** Are those four unique  
6 characteristics present with Gulf, with regard to Gulf?

7                   **THE WITNESS:** Let me expound on those four  
8 characteristics, because it's hard to say yes or no to  
9 that question. One of the characteristics was density.  
10 Another characteristic -- well, let me speak with to  
11 density real quick. Density is obviously the number of  
12 customers that you're serving versus your distribution  
13 network. And I believe CHELCO was asking for a \$24  
14 customer charge. Gulf is requesting -- their proposed  
15 charge is -- not their proposed charge, excuse me, their  
16 proposed unit cost is \$20 per customer. So you can see  
17 that there is a difference there in the unit cost that  
18 is driven by density.

19                   However, density is not what pushes cost. It  
20 is not the primary driver of what causes cost to be  
21 incurred. The primary drivers that cause costs to be  
22 incurred for Gulf, CHELCO, or any utility, electric  
23 utility that I'm aware of is customer-related,  
24 demand-related, or energy-related. Secondarily to that  
25 is how dense your customers are behind those three

1 primary components.

2 But the point is, regardless of the unit cost,  
3 whether the unit costs are \$24 a customer, or \$20 a  
4 customer, or \$10 a customer, a cost to service analyst  
5 should still strive to allocate costs correctly and  
6 based on cost causation. Whether the unit costs are  
7 high or low shouldn't affect that allocation.

8 So I will try to be quick. Gulf doesn't have  
9 the density issue that CHELCO would have. But I don't  
10 think that is a factor, in my opinion, whether you  
11 choose to use MDS or not. Another reason that was  
12 explained in the CHELCO decision was rural versus urban.  
13 No doubt CHELCO is more rural than Gulf is. Although  
14 Gulf does have rural customers, but the point here that  
15 CHELCO was making, I believe, was that because of the  
16 rural nature of their customers the revenue stream from  
17 sales is volatile, it goes all over the board. And if  
18 you have a large customer charge it tends to stabilize  
19 that revenue stream.

20 Well, that is a rate design issue. That is  
21 really not a cost of service issue, the stabilization of  
22 revenue. And Gulf, too, has rural customers. Gulf has  
23 seasonal customers that come and go. So in my opinion,  
24 the seasonality of a rural -- well, I shouldn't say --  
25 rural versus urban seasonality, that's a factor, but,

1 once again, I don't think that should rule in how you  
2 allocate costs.

3 Thirdly, CHELCO was mentioning something about  
4 we have got more accounts than we have customers, for  
5 example. And the example they were using was, let's  
6 just say that you have got this fictitious customer,  
7 George Burdell, and he owns a farm, and he wants to  
8 light up his barn. Well, he has got a choice. He can  
9 ask CHELCO to wire up the barn from their distribution  
10 system, or he can hire an electrician to come behind his  
11 meter and wire up that barn. Well, he can save money if  
12 the customer charge is low and he gets CHELCO to add  
13 another account rather than hire an electrician to wire  
14 from behind his primary meter at his house to the barn.  
15 So that is what he does.

16 So that is why CHELCO was saying we need a  
17 customer charge that discourages that to better reflects  
18 cost. And to me, once again, that is a rate design  
19 issue and it's a good issue. The rate design should  
20 reflect cost. A customer charge should reflect cost.

21 Finally, the last CHELCO issue was they were  
22 experiencing financial plight. They had a negative rate  
23 of return. Thank goodness Gulf does not have a negative  
24 rate of return, although it is quite low. 3.64 is quite  
25 low, and that is what we are here about is to prevent

1 the cart from falling into the ditch. So rate of return  
2 is an issue with Gulf Power, too.

3 So this is a verbose way of saying,  
4 Commissioner Brown, that we do have some similarities,  
5 we have some dissimilarities. But bottom line, even if  
6 we matched up perfectly or we didn't match up, I think  
7 there is a lot more important issues as to whether you  
8 employ MDS or not beyond those four elements that were  
9 noted in the CHELCO decision.

10 **COMMISSIONER BROWN:** Thank you for your  
11 thorough analysis. I did want that on the record. So  
12 thank you.

13 **THE WITNESS:** You're welcome.

14 **COMMISSIONER BROWN:** That's all.

15 **CHAIRMAN GRAHAM:** Mr. O'Sheasy, the fictitious  
16 customer, was that George P. Burdell?

17 **THE WITNESS:** Yes, it was. You're familiar  
18 with him, also.

19 **CHAIRMAN GRAHAM:** I would say congratulations  
20 on your choice of undergrad institutions.

21 **THE WITNESS:** Well, thank you; and  
22 congratulations to you, too. It's an honor to speak in  
23 front of a Georgia Tech graduate.

24 **CHAIRMAN GRAHAM:** Thank you.

25 Redirect.

1           **MR. GRIFFIN:** No redirect.

2           **CHAIRMAN GRAHAM:** Okay. Exhibits.

3           **MR. GRIFFIN:** We would move 24, 198, and 199.

4           **CHAIRMAN GRAHAM:** 24 into the record. 198 and  
5 199 into the record.

6           (Exhibit Numbers 24, 198, and 199 admitted  
7 into the record.)

8           **CHAIRMAN GRAHAM:** Mr. O'Sheasy, thank you very  
9 much for your testimony.

10          **THE WITNESS:** And thank you, sir, for allowing  
11 me to speak.

12          **CHAIRMAN GRAHAM:** Your next witness.

13          **MS. BARRERA:** Excuse me, Commissioner. We  
14 would like to move the exhibits to the deposition into  
15 the record, the ones that were not included.

16          **CHAIRMAN GRAHAM:** What are you moving into the  
17 record?

18          **MS. BARRERA:** I'm looking at Deposition Page  
19 4. There is a list of 13 exhibits. It would be  
20 Exhibits 1, 2, 4 through 13, without Exhibit 3, which is  
21 has already been placed into the record by Gulf.

22          **CHAIRMAN GRAHAM:** One more time. Your  
23 exhibits are in the deposition?

24          **MS. BARRERA:** Yes. They are part of the  
25 deposition. They are exhibits to the deposition which

1 has already will be placed into the record, except that  
2 I -- unless I am mistaken, I understood that the  
3 deposition only was being introduced --

4 **CHAIRMAN GRAHAM:** That's correct.

5 **MS. BARRERA:** -- and not the exhibits. So at  
6 this time I would like to move the exhibits to the  
7 deposition into the record.

8 **CHAIRMAN GRAHAM:** And what exhibits?

9 **MS. BARRERA:** These are listed as Exhibits 1  
10 and 2, and then 4 through 13 as listed on Page 4 of the  
11 deposition transcript.

12 **CHAIRMAN GRAHAM:** Is there any added  
13 objections to those exhibits in the deposition?

14 **MS. KAUFMAN:** Yes, we do have an objection to  
15 some of the exhibits, and I can go through them  
16 one-by-one.

17 **CHAIRMAN GRAHAM:** Please.

18 **MS. KAUFMAN:** I think the first one that  
19 Ms. Barrera mentioned is Exhibit Number 4, which is, as  
20 I understand it, a few pages out of some sort of  
21 textbook that at his deposition as I recall Mr. O'Sheasy  
22 said he was unfamiliar with and that he had never seen  
23 it. So I don't think there is any -- no foundation has  
24 been established for entering this into the record.

25 The second exhibit that we object to is

1 Deposition Exhibit 9.

2 **CHAIRMAN GRAHAM:** Hold on just a second.

3 **MS. KAUFMAN:** Oh, I'm sorry.

4 **CHAIRMAN GRAHAM:** I need for you to hand these  
5 exhibits out so I know what she's talking about.

6 **MS. BARRERA:** Okay. Can we take a break for a  
7 minute?

8 **CHAIRMAN GRAHAM:** We can come back to this.

9 **MS. BARRERA:** Yes.

10 **CHAIRMAN GRAHAM:** Okay.

11 **MR. GRIFFIN:** Mr. Chair, before we go to  
12 Mr. Thompson, Gulf would ask that Mr. O'Sheasy be  
13 excused. He does not have any rebuttal in this case.

14 **CHAIRMAN GRAHAM:** If there is no other reason  
15 to hold Mr. O'Sheasy?

16 **MR. SAYLER:** Even though this is not our  
17 issue, if Mr. O'Sheasy is excused and no longer a part  
18 of the hearing, then there may be issues with objections  
19 to his exhibits or laying the foundation for those  
20 exhibits and it may cause an issue for staff  
21 potentially. I just wanted to mention that.

22 **CHAIRMAN GRAHAM:** I think we probably should  
23 wait until staff passed out those exhibits and we decide  
24 what we're going to do one way or the other before we  
25 excuse Mr. O'Sheasy.

1                   **MR. GRIFFIN:** And that is perfectly fine.  
2 With respect to Witness Burroughs, I know that the  
3 Chairman had indicated possible excusal of Burroughs if  
4 McMillan answered the questions that were deferred. We  
5 believe that's the case.

6                   **CHAIRMAN GRAHAM:** If there's no objection to  
7 excusing Mr. Burroughs.

8                   **MS. KAUFMAN:** I have no objection.

9                   **MR. SAYLER:** No objection.

10                  **CHAIRMAN GRAHAM:** Staff?

11                  **MS. BARRERA:** No objection.

12                  **CHAIRMAN GRAHAM:** Then he can be excused.

13                  **MR. GRIFFIN:** Thank you.

14                  **MR. WRIGHT:** Mr. Chairman, while we are  
15 standing down and staff are pulling together the  
16 exhibits --

17                  **CHAIRMAN GRAHAM:** Actually we're getting ready  
18 to call the next witness, but go ahead.

19                  **MR. WRIGHT:** Simply so I can keep my records  
20 straight for this case --

21                  **CHAIRMAN GRAHAM:** Sure.

22                  **MR. WRIGHT:** -- are we going to get hard  
23 copies of Mr. O'Sheasy's deposition exhibits that staff  
24 wants moved in, and if so, are they going to be given a  
25 regular exhibit number, or -- I'm just trying to



1 understand where they're coming into the record, if they  
2 come in.

3 **CHAIRMAN GRAHAM:** Well, what I need for staff  
4 to do is to hand those hard copies out, and then at that  
5 time we can decide how we are going to identify them for  
6 the record.

7 **MR. WRIGHT:** Thank you very much, Mr.  
8 Chairman.

9 **MR. GRIFFIN:** Gulf would call James Thompson.

10 **CHAIRMAN GRAHAM:** Thank you.

11 **JAMES I. THOMPSON**

12 was called as a witness on behalf of Gulf Power Company,  
13 and having been duly sworn, testified as follows:

14 **DIRECT EXAMINATION**

15 **BY MR. GRIFFIN:**

16 Q. Mr. Thompson, you were in the room a minute  
17 ago when Mr. O'Sheasy was sworn?

18 A. I was.

19 Q. And you were sworn, also?

20 A. I was.

21 Q. Would you please state your full name and  
22 business address, please?

23 A. I am James I. Thompson. My business address  
24 is One Energy Place, Pensacola, Florida 32520.

25 Q. And by whom are you employed and in what

1 capacity?

2 A. I am employed by Gulf Power as Supervisor of  
3 Pricing and Load Research.

4 Q. And have you filed Direct Testimony in this  
5 case consisting of 21 pages and Supplemental Direct  
6 Testimony consisting of two pages?

7 A. Yes.

8 Q. Do you have any changes or corrections to that  
9 testimony?

10 A. No.

11 Q. If I were to ask you the same questions today,  
12 would your answers be the same?

13 A. They would.

14 MR. GRIFFIN: Mr. Chairman, we would ask that  
15 Mr. Thompson's Direct and Supplemental Direct Testimony  
16 be inserted into the record as though read.

17 CHAIRMAN GRAHAM: We will insert Mr.  
18 Thompson's Direct and Supplemental Direct into the  
19 record.

20

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25

## 1 GULF POWER COMPANY

2 Before the Florida Public Service Commission  
3 Prepared Direct Testimony of  
4 James I. Thompson  
5 Docket No. 110138-EI  
6 In Support of Rate Relief  
7 Date of Filing: July 8, 2011

8 Q. Please state your name, address, and occupation.

9 A. My name is Jim Thompson, and my business address is One Energy  
10 Place, Pensacola, Florida 32520. I am employed by Gulf Power Company  
11 (Gulf or the Company) as Supervisor of Pricing and Load Research.

12 Q. What are your responsibilities as Gulf's Supervisor of Pricing and Load  
13 Research?

14 A. My pricing responsibilities include planning, implementation and  
15 evaluation of retail electric prices for Gulf. This includes development and  
16 design of new rates and the administration of current rates. I also  
17 supervise the planning, collection, analysis and reporting of load research  
18 information for Gulf.

19 Q. Please describe your educational and professional background.

20 A. In December 1977 I graduated from The Georgia Institute of Technology,  
21 earning a Bachelor of Science in Industrial Management with honor. In  
22 early 1978, I joined the NCR Corporation as a sales representative out of  
23 that company's Atlanta office. I joined Gulf in 1980 as an analyst in Gulf's  
24 Rate Department. In 1988 I became a member of Gulf's marketing  
25 organization. In 1997 I assumed the duties of Corporate Accounts

1           Manager within Southern Company's Corporate Accounts organization. I  
2           moved into my current position in 2000. Throughout, I have been involved  
3           with various functional activities including program development and  
4           evaluation, market research, economic development, load research and  
5           market planning. For most of my career, I have been involved in the  
6           pricing of Gulf's energy services.

7

8    Q.    Have you previously testified before the Florida Public Service  
9           Commission (FPSC or the Commission)?

10   A.   Yes. I testified on behalf of Gulf in support of its Standby Service rate,  
11           Docket No. 931044-EI, and in support of Gulf's request for approval of its  
12           Commercial/Industrial Service Rider, Docket No. 951161-EI. I also  
13           testified as the rate design witness in Gulf's last base rate case  
14           proceeding, Docket No. 010949-EI.

15

16   Q.    What is the purpose of your testimony?

17   A.    The purpose of my testimony is to present the rates that Gulf has  
18           developed to recover the increased revenue requirement in a way that is  
19           fair and equitable to our customers. I also explain and support other non-  
20           revenue related tariff changes proposed by Gulf to improve our overall  
21           tariff offerings.

22

23

24

25

1 Q. Do you have an exhibit to which you will refer in your testimony?

2 A. Yes. Exhibit JIT-1, Schedules 1 through 3, was prepared under my  
3 supervision and direction, and the information contained therein is true  
4 and correct to the best of my knowledge and belief.

5  
6 Q. Are you the sponsor of any Minimum Filing Requirements (MFRs)?

7 A. Yes. These are listed in Schedule 1 of my Exhibit JIT-1. To the best of  
8 my knowledge, the information contained in these MFRs is true and  
9 correct.

10

11

12

#### **I. RATE DESIGN PRINCIPLES AND METHODOLOGY**

13

14 Q. Are there any overall goals that Gulf seeks to achieve through its rate  
15 design and proposed pricing?

16 A. Yes. Gulf's pricing package represents a continuation of our strategy of  
17 simplicity in our rates and recognition of the need to use pricing as a tool  
18 to improve customer satisfaction by offering options to customers to  
19 manage their electric usage. Gulf's rate design and proposed pricing  
20 provides equity, or fairness, among customers and enhances Gulf's  
21 conservation efforts. It also provides for administration of the rates in an  
22 objective and non-discriminatory manner.

23

24

25

1 Q. Please provide an overview of Gulf's retail rates.

2 A. Gulf's Tariff for Retail Electric Service contains rate schedules for the  
3 various types of customers served by Gulf. These include residential  
4 customers; small, medium, and large business customers; and outdoor  
5 service such as street lighting. Each of these types of customers is served  
6 through separate rate schedules, which are designed to reflect the  
7 differences in the usage characteristics of each customer type and the  
8 differences in cost incurred by Gulf in supplying service to each customer  
9 type.

10

11 Q. Please describe, in general, these rate schedules.

12 A. Rate schedules generally contain specific prices that are to be applied to  
13 each customer's electric usage amount. Most rate schedules also include  
14 a Customer Charge, or Base Charge, which is a fixed amount each month  
15 to reflect the costs of supplying service that do not vary with usage.  
16 Another price component is the Energy Charge, which reflects costs  
17 associated with providing the amount of electricity consumed throughout  
18 the month. Rate schedules for medium and large business customers  
19 may also include a Demand Charge component, which reflects the  
20 Company's cost of supplying service at the highest level of consumption  
21 required by those customers. Finally, in addition to the specific prices,  
22 rate schedules contain terms and conditions. Together, the prices, terms,  
23 and conditions describe the way customers' monthly bills are determined.

24

25

1 Q. Is the overall construct of Gulf's rate schedules like that of most other  
2 electric utilities?

3 A. Yes. Gulf's tariff is similar in terms of having separate rates for different  
4 customer classes, and using the most common components of rates, as  
5 described above. However, there is an element of Gulf's overall tariff that  
6 is perhaps different from many other retail electric suppliers. Many  
7 utilities determine the applicability of rates – that is, what class or type of  
8 customer the rate is applied to – according to the nature of the customer's  
9 use of electricity. For example, some utilities have rates that apply only to  
10 commercial customers, or only to industrial customers. It is also common  
11 for electric utilities to have rates applicable for specific end-uses of  
12 electricity, such as "farm rates" or "school rates." In contrast, Gulf's retail  
13 rate applicability is generally determined by objective criteria that do not  
14 include consideration of how the customer is using the service. Rather,  
15 determination of the applicability of rates is made based on the size of the  
16 electric service needed, the time that service is supplied, and the voltage  
17 level of the service provided. These are all objective characteristics that  
18 are measured or determined by a meter.

19  
20 Q. Please identify the major steps necessary to translate an increased  
21 revenue requirement into a specific set of rates.

22 A. There are two basic steps in this process. First, the total amount of the  
23 increased revenue sought is allocated, or spread, across the various  
24 customer classes. In making this allocation, consideration is given to the  
25 relative costs of service for each rate class, as well as fairness, equity,

1 and value of service. The second step is to design the specific rate  
2 components for each rate class. In developing these rate components –  
3 Base Charges, Energy Charges, and Demand Charges – we again  
4 consider the costs associated with providing service, as well as fairness  
5 and equity. Other considerations at this step include rate stability,  
6 customer acceptance and understanding, effects on conservation and  
7 energy efficiency, and objectivity in administration of the rates.  
8

9 Q. Before getting into the details of how you developed the specific rates in  
10 this case, is Gulf proposing any non-revenue change to its Tariff that  
11 would affect all rate classes?

12 A. Yes. We are proposing to change the name of the rate component that  
13 has been called the Customer Charge by relabeling it as a Base Charge.  
14 This change in terminology better reflects the purpose of this monthly,  
15 fixed charge. This charge exists to reflect the fact that a certain base level  
16 of costs is incurred by Gulf to provide electricity independent of the  
17 amount of service consumed.  
18  
19

## 20 II. ALLOCATION OF RATE INCREASE TO RATE CLASSES

21

22 Q. Turning to the first step of the rate design process, how did you allocate  
23 the revenue increase across the customer classes?

24 A. The proposed rates are designed to achieve Gulf's requested overall  
25 revenue requirement, including the requested base rate increase of



1           \$93,504,000. The increase to base rate revenue has been allocated  
2 across the various rate classes as shown in MFR E-8. The results of the  
3 cost-of-service study prepared and presented by Gulf Witness O'Sheasy  
4 serve as an important guide. The overall base rate increase of 20.7  
5 percent has been allocated across rate classes in order to move the rate  
6 of return for each class toward the overall retail average rate of return. In  
7 doing so, we have respected certain customary limits. First, because an  
8 overall rate increase is requested, no rate class is assigned a rate  
9 decrease. Second, the base rate percentage increase for each class is  
10 limited to no more than 1.5 times the overall retail average percentage  
11 increase to base rates. As shown in MFR E-8 and summarized on  
12 Schedule 2 of my exhibit, the increases allocated to each rate class  
13 represent base rate increases of 13.8 percent to 28.0 percent.

14  
15 Q.    Please explain why the percentage increase proposed for the residential  
16 class is larger than the overall average increase.

17 A.    The present rate summary in Mr. O'Sheasy's cost-of-service study reveals  
18 a rate of return for Gulf's residential class that is significantly below the  
19 overall retail average rate of return. A larger increase is needed to bring  
20 the return on investment for this class closer to the overall retail average  
21 at the new proposed revenue level.

22  
23 Q.    Please explain the information labeled "Indexed" on Schedule 2 of your  
24 exhibit.

25

1 A. These index figures show how the rate of return for a rate class compares  
2 to the Company's overall retail rate of return. For example, without rate  
3 relief, the return provided by the residential class is only 93 percent of the  
4 Company's overall retail rate of return. After the rate increase, the return  
5 for the residential class would be 102 percent of the Company's retail  
6 average.

### 9 III. RESIDENTIAL RATES

10  
11 Q. What changes to residential rates does Gulf propose in order to recover  
12 the allocated share of revenue requirements from that rate class?

13 A. In developing residential rates which achieve the overall proposed  
14 revenue level for that rate class, we have included an increase to the  
15 Customer Charge rate component and renamed that component the Base  
16 Charge. We also propose an increase to the energy charge components  
17 of residential rates.

18  
19 Q. Why are you proposing to increase the residential Base Charge?

20 A. The customer-related costs from the cost-of-service study are significantly  
21 higher than our current residential Base Charge of \$10 per customer, per  
22 month. There are important reasons for ensuring that, to the extent  
23 practical, the costs of providing service to customers that do not vary with  
24 the amount of consumption are recovered from fixed Base Charges rather  
25 than from energy or demand charges. If these costs are included in the

1 unit prices of energy consumed, then otherwise successful conservation  
2 efforts could result in revenue decreases for Gulf which exceed the  
3 associated cost savings. This would, in turn, increase or accelerate Gulf's  
4 need for future base rate increases.

5  
6 Also, each month Gulf has thousands of residential customer accounts  
7 whose monthly electric usage is zero. Customer-related costs that are  
8 included in energy charges are not recovered at all from those customers.  
9 Thus, intra-class equity, or fairness, is better served by having Base  
10 Charges that cover those costs which are unrelated to amounts  
11 consumed.

12  
13 We have proposed to increase the Base Charge for Gulf's standard  
14 residential rate, Rate Schedule RS, from its current \$10.00 per customer  
15 per month to \$15.00. The cost-of-service study shows that customer-  
16 related costs could support an even higher Base Charge. However, we  
17 have limited the increase in the Base Charge to 50 percent above the  
18 current level in order to maintain rate stability.

19  
20 The Base Charges are important rate components which recover those  
21 costs that are not related to the amount of electricity consumed. The  
22 increased residential Base Charge is reasonable and represents an  
23 improvement in our pricing structure.

24  
25

1 Q. What other changes are proposed to residential rates?

2 A. Rate Schedule RSVP is the rate that accompanies Gulf's residential  
3 critical peak pricing program called Energy Select ®. It includes a Base  
4 Charge and a four-tiered energy charge. The four energy charges differ  
5 based on time of day and season. Three of the price tiers are applicable to  
6 known time periods which are referred to as high, medium, and low price  
7 periods. The fourth price tier is the critical price which is invoked with as  
8 little as an hour's notice based on certain conditions. Critical price periods  
9 are limited, however, to not more than two hours in duration. Critical price  
10 periods are designated when conditions, typically weather, cause peak  
11 demand to reach very high levels. The critical peak price serves, through  
12 customer load response, as a critical peak demand management tool.

13  
14 Because the base rate component of all four price tiers has remained fixed  
15 since Gulf's last rate case, while the cost recovery factors applicable to  
16 those prices have changed, we have experienced a detrimental change in  
17 the relationships among those price tiers. The price relationships now do  
18 not provide for customer savings opportunities that they should. Therefore,  
19 we are proposing in this case to improve these price tier relationships.

20  
21 Q. What changes do you propose to improve the Rate RSVP price tier  
22 relationships?

23 A. Gulf proposes to use the Energy Conservation Cost Recovery (ECCR)  
24 Clause to achieve the price differentials among the four price tiers. This is  
25 in contrast with the previous approach for Gulf. Until now, the price

1 differentials among the tiers were achieved by setting different base rate  
2 energy charges. In the proposed method, the base rate energy charges  
3 for all four price tiers are set equal to the base rate energy charge in Gulf's  
4 standard residential rate, Rate Schedule RS. The differentiation in the  
5 overall prices for each of the tiers will be achieved through applying  
6 different ECCR charges to each tier, with those ECCR charges  
7 determined in the ECCR docket on an annual basis.

8  
9 Q. Please explain how the differentiation in the prices would be achieved  
10 through application of the ECCR charges to each tier.

11 A. First, the base rate energy charge for all four price tiers would be set, in  
12 this rate case, the same as the Rate Schedule RS base rate energy  
13 charge. Then, each time the ECCR charges are set or modified for Gulf,  
14 those cost recovery charges would be established for each of the four  
15 price tiers of Rate Schedule RSVP. We could expect the ECCR factors for  
16 the lowest price tiers to be small or even negative amounts. Conversely,  
17 we could expect the ECCR factors for the higher price tiers, P<sub>3</sub> and P<sub>4</sub>, to  
18 be significantly higher. The result of this ECCR-driven approach toward  
19 setting and maintaining the relative energy prices for the four-tiered Rate  
20 RSVP is the ability to offer Energy Select ® program participants a rate  
21 which complements the program's objectives.

22  
23  
24  
25

1 Q. Has the FPSC previously approved such an approach?

2 A. Yes. The methodology we propose was approved by this Commission for  
3 Tampa Electric Company in Docket No. 070056-EG, Order No. PSC-07-  
4 0740-TRF-EG, issued September 17, 2007.

5  
6 Q. What other improvements to Rate Schedule RSVP are proposed?

7 A. We propose to make a change to the Applicability section of Rate  
8 Schedule RSVP. The rate schedule subtitle will now include the phrase  
9 "Electric Vehicle Charging," and the Applicability section of the rate will  
10 specifically refer to electric vehicle charging. This new labeling indicates  
11 that the Energy Select ® program and Rate Schedule RSVP are well  
12 suited to at-home electric vehicle charging. Adding this information to the  
13 label on the rate schedule will help inform customers and others of the  
14 suitability of this rate for electric vehicle charging.

15

16

17

#### IV. SMALL AND MEDIUM BUSINESS RATES

18

19 Q. What changes are you proposing to the rates serving small and medium  
20 size business customers to implement the rate increase?

21 A. First, we have proposed changes to the Base Charge components of  
22 these rates. The customer-related unit costs from Mr. O'Sheasy's cost-of-  
23 service study support the proposed Base Charge levels. Also, the  
24 proposed Base Charges are set at not more than a 50 percent increase  
25 above the current Customer Charges. Second, the overall base rate

1 levels have been designed to achieve the requested revenue increase for  
2 these rate classes. Third, for the rates with distinct demand charges, the  
3 proposed rate design preserves the relationships between demand and  
4 energy charges of the present rates and includes demand charges that  
5 are reasonably based on demand-related costs.

6  
7 Q. Are there other changes proposed to the rates for small and medium size  
8 business customers that are aimed at improving customer satisfaction?

9 A. Yes. We have proposed to increase the breakpoint between Rate GS and  
10 GSD from 20 kilowatts (kW) to 25 kW. Currently, only those non-  
11 residential customers who have demands less than 20 kW are eligible for  
12 service under Gulf's Rate Schedule GS. We propose to increase this to  
13 25 kW. Customers with demands at or above the breakpoint are not  
14 eligible for service under Rate Schedule GS. Instead, they are served  
15 under a choice of standard or time-of-use rate schedules for medium size  
16 business customers.

17  
18 Our data indicates that about 12 percent of Gulf's customers who are  
19 currently served on one of these rate schedules for medium size business  
20 customers have billing demands that are greater than 20 kW but less than  
21 25 kW. Under the proposed rates, these smaller customers would be  
22 eligible for, and have the opportunity to choose, Rate GS, which does not  
23 include a demand charge component. This increased choice should  
24 improve customer satisfaction.

25

1 Q. Are you proposing to add any other rate options for business customers?

2 A. Yes. We are proposing a new critical peak rate option for medium and  
3 large size business customers who are served on time-of-use rates. This  
4 critical peak option will allow business customers to participate in a form of  
5 critical peak pricing. Structurally, this new option introduces a third  
6 demand charge for customers on the General Service Demand Time-of-  
7 Use (GSDT) and Large Power Time-of-Use (LPT) rates. This third tier  
8 demand charge is in addition to the Maximum Demand Charge and On-  
9 Peak Demand Charge rate components currently found in these rates.

10

11 Q. Why is this new rate option proposed?

12 A. The on-peak pricing periods for Gulf's GSDT and LPT time-of-use rates  
13 are very broad. During the months of April through October, the on-peak  
14 period is from noon until 9:00 PM, Monday through Friday. The new option  
15 provides a narrowly defined critical peak period. Critical peak periods will  
16 be either one or two hours in duration and will be designated one business  
17 day prior to that critical peak period. The demand charge applicable to that  
18 critical peak period is higher than the On-Peak demand charge, but  
19 customers with load management abilities may be able to avoid, or  
20 substantially reduce, their demand during these short periods.

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**V. LARGE BUSINESS RATES**

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Q. Please describe the changes proposed to rates serving large business customers in order to implement the base rate increase.

A. The proposed rates for large business customers are designed to achieve the total test year base rate revenue requirement allocated to these rate classes. Rates with distinct demand charges have been developed preserving the basic relationships between demand and energy charges found in the current rates.

The companion time-of-use rates, Rates GSDT and LPT, have been designed following a technique established in Gulf's last rate case. This approach uses energy prices that are the same for both the standard rates and their respective time-of-use counterparts, with the time differentiation in the demand charge component. The rate design also preserves, to the extent practical, respective class On-Peak and Maximum demand charge relationships.

As with residential rates and rates for small business customers, the Base Charges for these rate schedules are set mindful of the customer-related costs determined in the cost-of-service study sponsored by Mr. O'Sheasy.

**VI. OTHER TARIFF CHANGES**

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Q. Are you proposing any other tariff changes that do not have revenue impacts?

A. Yes, five types of changes are proposed. These changes are proposed to better serve customers, simplify rates, and to improve the forms used to transact business. Included are a change to the applicability threshold for Gulf's Real Time Pricing rate, simplification of the size requirement associated with Rate Schedule CIS (Commercial/Industrial Service) rate rider, simplification of some of the forms used with the outdoor service rate, elimination of Rate Schedule ISS and a number of ministerial changes which are intended to update portions of the tariff which have either become stale over time or are in need of clarification.

Q. What change is proposed for Rate Schedule RTP?

A. Rate Schedule RTP, Real Time Pricing, is currently available only to retail customers with demands of 2,000 kW or greater. We are proposing to lower this demand threshold to 500 kW.

Q. Why is such a change needed?

A. The 2,000 kW applicability threshold has been in place since the initial implementation of Real Time Pricing at Gulf in 1995. We have seen a steady increase in the number and type of customers purchasing from us under RTP since that time. More than half of Gulf's customers who meet the 2,000 kW threshold are now choosing to avail themselves of Real

1 Time Pricing. Our experience, metering and billing abilities, and the  
2 diversity of customers who like this option, indicate that it is time to open it  
3 up to more, and smaller, customers. Gulf presently has about 300 to 350  
4 customers who meet the 500 kW threshold. Giving these additional  
5 customers the ability to use RTP to manage their electric usage should  
6 improve customer satisfaction.

7

8 Q. Moving to the Commercial/Industrial Service rate, Rate Schedule CIS,  
9 what change is proposed there and why?

10 A. One change is proposed. It is to simplify the minimum size requirement  
11 for "Qualifying Load" to make it 500 kW in all cases. This is a simpler size  
12 requirement than currently exists. The current size requirement treats new  
13 load and retained load differently. Under the current provisions, new  
14 Qualifying Load must be at least 1,000 kW of installed, connected  
15 demand, while retained Qualifying Load can be as small as 500 kW of  
16 metered demand. This simplification will make the rate easier for  
17 customers to understand and easier for Gulf to administer.

18

19 Q. Please describe the changes you propose to the Outdoor Services rate.

20 A. Rate Schedule OS covers outdoor lighting, facilities associated with  
21 outdoor lighting, and other unmetered non-lighting outdoor services.  
22 Similar to all other classes, we first update the OS rates to recover the  
23 portion of the total revenue requirement allocated to that class. In  
24 addition, we propose to modify Forms 4, 5, 19, 20 and 24, which are the  
25 "Lighting Pricing Methodology," the "Contract for Street and General Area

1 Lighting Service,” the “Optional Relamping Service Agreement,” the  
2 “Optional Up-Front Payment of Fixtures,” and the “Customer-owned  
3 Lighting Agreement Without Relamping Service Provisions,” respectively.  
4

5 Q. Why are these modifications proposed?

6 A. We are proposing these modifications to accommodate Light Emitting  
7 Diode (LED) fixtures, to update the labor rate, and to simplify and reduce  
8 the number of forms necessary to transact lighting business.  
9

10 Q. Do the changes just described affect the prices charged?

11 A. Only the change to the labor rate would affect prices charged. The other  
12 changes mentioned are intended to make it more efficient for our  
13 customers and employees to transact lighting business and specifically to  
14 accommodate LED fixtures.  
15

16 Q. Are you also proposing a change to how Form 4 is used?

17 A. Yes. Form 4 is a template for lighting charges. It is a formula-based  
18 approach by which Gulf Power prices new lighting fixtures or associated  
19 facilities. Use of Form 4 for this purpose was approved in Gulf Power’s last  
20 rate case.  
21

22 It is our understanding, however, that Form 4 currently cannot be used to  
23 re-price existing fixtures or associated facilities. As discussed by Gulf  
24 Witness Neyman, we request approval in this case to use the Form 4  
25 formulary methodology for this additional purpose. Lighting technology

1 changes, vendor changes, and material cost changes frequently render  
2 prices of existing fixtures stale. The ability to re-price existing fixtures – up  
3 or down – as costs change would benefit lighting customers.  
4

5 Q. Why are you proposing to eliminate Rate Schedule ISS?

6 A. Rate Schedule ISS is an interruptible standby service rate. Gulf has no  
7 customers on this rate; we have never had any customers on this rate;  
8 there are no customers on this rate in the test year; and we do not expect  
9 to have any customers on this rate in the foreseeable future. Further, Gulf  
10 has no FPSC approved maximum level of cost-effective non-firm load,  
11 which would be a pre-requisite for application of this rate. For all these  
12 reasons, Rate Schedule ISS should be deleted from Gulf's Tariff for Retail  
13 Electric Service. Doing so would remove an undue administrative burden  
14 associated with continuing to have such a rate in Gulf's tariff.  
15

16 Q. You previously mentioned that Gulf is also proposing a number of  
17 ministerial types of changes to its tariff. What is the nature of these  
18 changes?

19 A. These changes are intended to update portions of the tariff which have  
20 either become stale over time or are in need of clarification. For example,  
21 Gulf is proposing to eliminate the 1970's era map of its service area  
22 located in Section I of the tariff and the 1960's era List of Communities  
23 Served in Section V of the tariff. In lieu of these provisions, Gulf is  
24 proposing to include a more general description of its service area on the  
25 title page of its tariff, in accordance with Rules 25-9.023 and 25-9.028,

1 Florida Administrative Code. We are proposing to eliminate Form 11 titled  
2 "Contract for Time-of-Use Conservation Rate," because Gulf no longer  
3 offers this rate. We are proposing to modify the signature blocks on a  
4 number of standard forms to conform with the Company's current  
5 signature policies. We are proposing minor changes to sections of the  
6 tariff addressing underground electric distribution facilities to clarify that  
7 these provisions apply to both residential and commercial installations.  
8 There are a handful of additional minor changes, which should be self-  
9 explanatory.

10

11 Q. Has Gulf designed the proposed rates in this case recognizing and  
12 allowing for customer migration across rates?

13 A. Yes. The proposed rates are designed recognizing that customers may  
14 migrate, or move, to different rates for which they are eligible. This occurs  
15 when changes in rate levels, structure, or availability make alternative  
16 rates more economical. Recognition of this migration should be handled  
17 by allowing consideration of such migrations in the rate design process, as  
18 we have done, and as the Commission has approved in prior rate orders.

19

20 Q. Is Gulf proposing changes to any of its Miscellaneous Service Charges?

21 A. No. The costs incurred in providing those services are very close to the  
22 current fees charged, so no changes are proposed.

23

24

25

**VII. CONCLUSION**

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Q. Are the rates and charges proposed in this case fair, just, and reasonable?

A. Yes. The rates, prices, and terms shown on the tariff sheets filed with this case will: achieve the requested revenue requirement; represent fair, just and reasonable pricing of Gulf's retail electric services; improve our pricing as a customer service tool; provide customers with additional options to manage their electric usage; enhance conservation efforts; and provide opportunities to improve customer satisfaction with Gulf. I have included all of the revised final tariff sheets in Schedule 3 of my exhibit.

Q. Does this conclude your testimony?

A. Yes.

## 1 GULF POWER COMPANY

2 Before the Florida Public Service Commission  
3 Supplemental Direct Testimony of  
4 James I. Thompson  
5 In Support of Interim Rate Relief  
6 Docket No. 110138-EI  
7 Date of Filing: July 8, 2011

8 Q. Please state your name, address, and occupation.

9 A. My name is Jim Thompson, and my business address is One Energy  
10 Place, Pensacola, Florida 32520. I am employed by Gulf Power Company  
11 (Gulf or the Company) as Supervisor of Pricing and Load Research.

12 Q. Are you the same Jim Thompson who has prefiled direct testimony in this  
13 docket in connection with Gulf Power's request for rate relief?

14 A. Yes.

15 Q. What is the purpose of this supplemental direct testimony?

16 A. The purpose of this supplemental direct testimony is to describe the rates  
17 Gulf proposes to use to achieve the requested interim revenue  
18 requirements, an increase of \$38,549,000.

19  
20 Q. Are you sponsoring any Minimum Filing Requirements (MFRs) related to  
21 the request for interim rate relief?

22 A. Yes. These are listed in Schedule 1 of my Exhibit JIT-2. The information  
23 contained in these MFRs is true and correct to the best of my knowledge  
24 and belief.

25



1 Q. How do you propose to implement the interim rate request?

2 A. The increase amount of \$38,549,000 was provided to me by Gulf Witness  
3 McMillan. He has also provided me with the overall base rate percentage  
4 increase factor represented by this requested increase, which is 8.882  
5 percent. The interim revenue increase is achieved by adjusting all base  
6 rate components of all rates by this percentage, so that all customers  
7 would experience the same percentage increases in their base rate bills.  
8 This method is also consistent with FPSC Rule No. 25-6.0435.

9

10 Q. Have you prepared the tariff sheets necessary to implement this interim  
11 increase?

12 A. Yes. The tariff sheets necessary to implement the interim increase are  
13 attached as Schedule 2 of Exhibit JIT-2.

14

15 Q. Does this conclude your supplemental direct testimony?

16 A. Yes.

17

18

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20

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25

1 **BY MR. GRIFFIN:**

2 Q. And, Mr. Thompson, you have one exhibit  
3 attached to your Direct Testimony and one exhibit  
4 attached to your Supplemental Direct Testimony, is that  
5 correct?

6 A. I do.

7 Q. And those would be JIT-1 consisting of three  
8 schedules, and JIT-2 consisting of two schedules, is  
9 that right?

10 A. Yes, sir.

11 Q. And are you sponsoring any MFRs in this case?

12 A. I am.

13 Q. And those MFRs are identified in Schedule 1 of  
14 Exhibit JIT-1 and Schedule 1 of JIT-2, is that right?

15 A. Correct.

16 **MR. GRIFFIN:** And, Mr. Chairman, I would note  
17 that Exhibit JIT-1 has been identified on Staff's  
18 Comprehensive Exhibit List as Hearing ID Number 25.

19 **CHAIRMAN GRAHAM:** Okay. So noted.

20 **MR. GRIFFIN:** Exhibit JIT-2, like Mr.  
21 O'Sheasy's, appears to have been omitted from the  
22 Comprehensive Exhibit List.

23 **CHAIRMAN GRAHAM:** Staff, is there a reason why  
24 JIT-2 was left off the list?

25 **MR. YOUNG:** I think it's a clerical error,

1 that's it.

2 **CHAIRMAN GRAHAM:** Okay. We will assign Number  
3 200 to JIT-2.

4 (Exhibit Number 200 marked for  
5 identification.)

6 **BY MR. GRIFFIN:**

7 Q. Do you have any changes or corrections to your  
8 exhibits or MFRs, Mr. Thompson?

9 A. Yes.

10 Q. And what are those?

11 A. Starting with the Exhibit JIT-1, Schedule 2, I  
12 won't go through in great detail those changes, because  
13 they are simply the same changes that Mr. O'Sheasy  
14 referred to. Those changes are also repeated because I  
15 used some of those same numbers, those relative rates of  
16 return across the various rate classes in my Schedule 2  
17 of Exhibit JIT-1. And so those same changes related to  
18 the anomaly that Mr. O'Sheasy discovered and corrected  
19 are reflected in my Schedule 2. Shall I go through  
20 those number by number?

21 **CHAIRMAN GRAHAM:** No, it's not necessary. I  
22 believe staff just passed out your revised Schedule 2  
23 for JIT-2. I'm sorry, JIT-1. So, staff, is it best to  
24 give this an exhibit number and just add that?

25 **MR. YOUNG:** Yes, sir.

1                   **CHAIRMAN GRAHAM:** So we will make this Exhibit  
2 201.

3                   **THE WITNESS:** And the other changes on -- Mr.  
4 Griffin also asked me about MFRs. The other changes on  
5 MFR Schedule E-8, the same commentary. These are  
6 residual changes simply repeating the same type of  
7 changes that Mr. O'Sheasy referred to because those  
8 numbers are also used on this schedule.

9                   **CHAIRMAN GRAHAM:** I tell you what, we will  
10 make those both of those one exhibit number, which will  
11 be 201, and make it a composite.

12                   (Composite Exhibit Number 201 marked for  
13 identification.)

14 **BY MR. GRIFFIN:**

15                   **Q.** With those changes, Mr. Thompson, I would ask  
16 that you provide a brief summary of your testimony,  
17 please.

18                   **A.** Thank you. Mr. Chairman and Commissioners,  
19 the purpose of my testimony is to present the package of  
20 retail rates that Gulf has developed to achieve the  
21 increased revenue requirement sought by the company in  
22 this case in a way that is fair, just, and reasonable.  
23 I also explain and support other nonrevenue-related  
24 tariff changes proposed by the company that will improve  
25 Gulf Power's overall tariff offerings and our pricing

1 menu.

2 First, I address and explain rate design  
3 principles and methodology in general, explaining how  
4 Gulf Power Company's retail tariff is and isn't like  
5 that of other retail electric service suppliers.

6 Next, I cover the two basic steps in the rate  
7 design process starting with the allocation of the  
8 requested revenue increase to the various classes of  
9 customers served. Classes like residential, small,  
10 medium, and large business customers, and outdoor  
11 lighting. This allocation of the revenue increase has  
12 been done in order to move the rate of return for each  
13 one of those rate classes toward the overall retail  
14 average rate of return. In addition, fairness and other  
15 important and appropriate considerations have been  
16 included in the allocation of the overall revenue  
17 increase requested.

18 The second of those two basic steps in the  
19 rate design process is the design of the specific rates  
20 for each one of those rate classes. In this part of my  
21 testimony, I presented and explained the development of  
22 the individual components of the rates in our pricing  
23 menu. I have also covered tariff changes proposed that  
24 do not have revenue impact. These are changes that will  
25 allow Gulf Power to better serve customers, simplify

1 rates, and improve the paperwork flow in our  
2 transactions with our customers. Included in this set  
3 of changes proposed is an extension to the use of our  
4 outdoor lighting pricing methodology.

5           Commissioners, there are benefits offered to  
6 our customers through this package of rates and  
7 associated tariff changes. The rates shown on the  
8 tariff sheets filed in this case will achieve the  
9 requested revenue requirement, including the increase  
10 sought. They represent fair, just, and reasonable  
11 pricing of Gulf Power's retail electric services. They  
12 provide customers with additional options to manage  
13 their electric usage, enhance our conservation efforts,  
14 and provide opportunities to improve customer  
15 satisfaction with Gulf Power. That concludes my  
16 summary.

17           **MR. GRIFFIN:** We tender the witness.

18           **CHAIRMAN GRAHAM:** Yes, sir.

19           Mr. Sayler.

20           **MR. SAYLER:** Same as before, Mr. Chairman. No  
21 questions for this witness from Office of Public  
22 Counsel.

23           **CHAIRMAN GRAHAM:** Sounds good. Ms. Kaufman.

24           **MS. KAUFMAN:** Thank you, Mr. Chairman. I just  
25 have one or two questions.

## CROSS EXAMINATION

1  
2 BY MS. KAUFMAN:

3 Q. Good evening, Mr. Thompson.

4 A. Good evening, Ms. Kaufman.

5 Q. As I understand your summary, what you do is  
6 you take Mr. O'Sheasy's cost-of-service study and then  
7 you essentially translate it into the rates that are  
8 charged to the customers, is that correct?

9 A. Yes, adding in some other important  
10 considerations.

11 Q. Understood. I know that you were here during  
12 Mr. O'Sheasy's testimony, were you not?

13 A. I was.

14 Q. Okay. And that you heard our discussion about  
15 the MDS, correct?

16 A. Yes.

17 Q. And you heard some discussion about whether or  
18 not use of that shifts costs from one class to another  
19 inappropriately. Let me ask you your opinion on that?

20 A. The easiest way to describe it is I agree with  
21 Mr. O'Sheasy.

22 Q. Okay. And I just have one more question for  
23 you. Do you think that the use of the MDS -- well, let  
24 me back up and give you a little background. We have  
25 heard a lot of discussion and seen some exhibits in the

1 case that have illustrated that Gulf has some of the  
2 highest industrial rates in the southeast region. Do  
3 you think that use of the MDS will help to make Gulf's  
4 industrial rates more competitive?

5 A. Yes.

6 MS. KAUFMAN: That's all I have. Good  
7 witness.

8 CHAIRMAN GRAHAM: Major Thompson.

9 MAJOR THOMPSON: No questions.

10 CHAIRMAN GRAHAM: Mr. Wright.

11 MR. WRIGHT: No questions. Thank you, Mr.  
12 Chairman.

13 CHAIRMAN GRAHAM: Staff.

14 MR. YOUNG: Staff has a few.

15 CROSS EXAMINATION

16 BY MR. YOUNG:

17 Q. Good evening, Mr. Thompson.

18 A. Good evening, sir.

19 Q. A question for you. Gulf Power in this  
20 proceeding has proposed a percentage increase to the  
21 transformer discount which are similar to its proposed  
22 increase in demand charge, correct?

23 A. Yes.

24 Q. Can you please state the reason or reasons why  
25 Gulf is proposing this approach to changing its



1 transformer discount in this proceeding?

2           A. Continuity. It is important that our  
3 customers who have invested in voltage transformation  
4 equipment, who have made capital investment in that  
5 equipment continue to get a continuous, a reasonable  
6 relationship in terms of the amount of the voltage  
7 discounts, the transformer ownership discounts, and the  
8 demand charges that they pay in the related rates.  
9 Those customers incur the ownership, operation, and  
10 maintenance cost of that equipment, and they should  
11 continue to see the associated discounts associated with  
12 the customers providing those voltage transformation  
13 equipment in a reasonable fashion.

14           The reason, therefore, that we have proposed  
15 to update the transformer ownership discounts by the  
16 same percentage as the associated demand charges in the  
17 rate is to preserve the continuity or the relationship  
18 between those two things. I think that is appropriate.

19           Q. Would you agree that another approach to  
20 establishing a transformer discount would be to base the  
21 discount on the estimated cost savings to the utility --  
22 excuse me, base the discount on the estimated cost  
23 savings to the utility realized when a customer provides  
24 their own transformer equipment and service?

25           A. Yes.

1           Q.    And would you agree that under the MSD  
2 cost-of-service study proposed by Gulf in this case that  
3 the transformer discount proposed by Gulf are higher  
4 than the estimated cost of service avoided when the  
5 customer provides their own transformer equipment and  
6 services?

7           A.    I have not made a specific comparison of those  
8 two things. My recollection from seeing one of the  
9 interrogatory responses on that was that the two  
10 methodologies yield pretty close results. They lead us  
11 to very close end points. It's my opinion that the two  
12 methodologies are both reasonable. Because they lead to  
13 very similar end points that they are both reasonable  
14 and either is acceptable.

15           MR. YOUNG: Mr. Chairman, can we approach the  
16 witness?

17           CHAIRMAN GRAHAM: Sure.

18           MR. YOUNG: Mr. Chairman, what I'm handing out  
19 to the witness is a part of Staff's Exhibit Number 99,  
20 and it's Gulf's response to staff Interrogatory Number  
21 110, Page 6 of 6.

22 BY MR. YOUNG:

23           Q.    Mr. Thompson, if you could take a minute to  
24 look at this document, focusing your attention on Page 6  
25 of 6?

1           A. All right, sir.

2           Q. All right. This response indicates that under  
3 the MSD and non-MSD cost study there is no cost basis  
4 for its current standby service or SDS transformer  
5 discount, is this correct?

6           A. I'm not sure.

7           Q. If you look at the bottom under C, the last  
8 two sentences starting, "However," can you take a minute  
9 to read that to yourself?

10          A. Yes.

11          Q. Okay. So if I repeat my -- if I asked my  
12 question, again, what will your response be?

13          A. I'm sorry, sir, I thought in your question you  
14 asked me was there no cost, meaning zero cost, and that  
15 is the reason I answered the way I did. I do agree that  
16 in this one instance in Rate Schedule SBS -- which,  
17 Commissioners, is a rate group of three customers.  
18 These are customers that are very unique. They don't  
19 take full requirement service from Gulf Power. These  
20 are large customers who own their own generation, but  
21 who nevertheless need backup service from Gulf Power.  
22 We have three of those, two of which get the voltage  
23 discount. And so that is what we're talking about here.

24                 And I do agree that this one instance is the  
25 exception to my comment earlier that, in general, the

1 two methods lead us to very, very similar results. I do  
2 agree that here the two cents shown here is  
3 substantially different from the current transformer  
4 ownership discount offered through the rate schedule.

5 Q. So would you agree that Gulf is proposing a  
6 substantial increase in the transformer discount for  
7 Rate Schedule SBS? Let me rephrase it. Would you agree  
8 that Gulf is proposing an increase in its transformer  
9 discount for Rate Schedule SBS?

10 A. Yes, sir.

11 Q. All right. And why is Gulf proposing this  
12 increase?

13 A. Give me one moment, please.

14 Q. Not a problem. Take your time.

15 A. Thank you.

16 Thank you for your indulgence. There's a lot  
17 of information here. Because the associated charges in  
18 that rate are increasing, are proposed to increase.

19 Q. Okay. To your knowledge -- moving away from  
20 that. To your knowledge, do any other of the four IOUs  
21 adjust their existing light fixtures and associated  
22 facilities on an annual basis? We're moving to a  
23 different subject.

24 A. I don't know; I'm not sure.

25 Q. Generally speaking, are there any -- looking

1 at the light fixtures and the associated facilities.  
2 Generally speaking, are there significant fluctuations  
3 in lighting fixtures and associated facilities or are  
4 they relatively fixed for a period of time?

5 A. I have to ask for a clarification. Do you  
6 mean in the number of fixtures we have out in the field,  
7 in the cost of those fixtures, in the nature of them?

8 Q. The cost.

9 A. It's my understanding that some of the  
10 costs -- and I'm distinguishing now, Commissioners,  
11 between the company's cost occurred in providing service  
12 as distinct from the price we charge for that service.  
13 It's my understanding that there is and can be from  
14 year-to-year substantial changes in the company's  
15 acquisition cost associated with acquiring those  
16 lighting facilities.

17 We are talking here, Commissioners, about  
18 unmetered outdoor lighting facilities, fixtures,  
19 ballast, bulb, photocell, that stuff at the top of the  
20 pole that is outdoor lighting in parking lots and along  
21 streets and highways. So my answer is yes, sir, they  
22 can change.

23 Our proposal in that nature, Commissioners,  
24 our proposal is currently we have a template which the  
25 Commission provided Gulf Power ten years ago in our last

1 rate case, so that every time the company adds a new  
2 fixture to our lighting menu, we didn't have to come  
3 back over here with that table of attorneys and incur --  
4 on behalf of our customers incur the transaction cost  
5 associated with adding one or two new types of lighting  
6 fixtures to our overall menu.

7 Now, while we have been able to do that for  
8 the last ten years, to use a methodology or a template  
9 that the Commission approved to add new fixtures over  
10 the last ten years, it has not been our understanding  
11 that we could use that template or methodology to  
12 reprice existing fixtures. Our request in this case is  
13 to, on an annual basis, review our acquisition cost, the  
14 cost associated with acquiring that hardware that I  
15 described earlier from the vendors, review our  
16 acquisition cost associated with our lighting fixtures,  
17 and using the Commission's approved template, lighting  
18 pricing methodology, I call it the template, using that  
19 template that we could reprice existing fixtures  
20 annually.

21 Q. Not to cut you off, I'm sorry, and I think you  
22 gave me a great segue into talking about the costs that  
23 Gulf has and what it is proposing to change.

24 So, Mr. Chairman, what I propose -- what I  
25 just identified to you was a part of your exhibit, what

1 I just handed out to you. It is called Form 4, correct?

2 A. Correct.

3 Q. What is Form 4, sir, briefly, if you can?

4 A. Form 4 is a part of our retail tariff. It is  
5 that template, that lighting pricing methodology for  
6 pricing lighting fixtures and associated facilities.

7 Q. Currently on Form 4 is a formula-based  
8 template that allows Gulf to price and offer new  
9 lighting fixtures and associated facilities, correct?

10 A. Yes.

11 Q. And as it stands today, Form 4 does not allow  
12 Gulf to reprice existing fixtures and associated  
13 facilities annually, correct?

14 A. Yes, that has been our understanding.

15 Q. And as an understanding in terms of the  
16 filing, Gulf is seeking approval to extend the use of  
17 Form 4 to allow it to reprice existing lighting fixtures  
18 or associated facilities, correct?

19 A. Yes, sir, so that our customers won't incur  
20 the transaction cost associated with coming over here to  
21 do that.

22 Q. And if as a result of the annual review there  
23 is a change of 10 percent or more in either direction in  
24 any of the base rate charges, Gulf could automatically  
25 reprice the existing fixtures and associated facilities,

1 correct?

2 A. Yes.

3 Q. When will this review take place?

4 A. We haven't determined the exact time of year,  
5 but I imagine it would be in the Spring, April or May.  
6 We will reset rates and charges, I presume in March of  
7 this year, or somewhere around March of this year, and  
8 so we certainly wouldn't need to do it for a year after  
9 that. That's why I would say we would probably do it  
10 for the first time around April or May of 2013, and year  
11 thereafter about the same time of year.

12 Q. And how will customers be notified of the  
13 changes in rates?

14 A. We haven't settled on that yet, the exact  
15 method for notifying. We have two or three means at our  
16 disposal. We could do it via bill insert. We already  
17 notify our customers either annually or twice a year,  
18 because I'm not sure which it is, of the availability of  
19 rates or other rates that may be available to them. So  
20 we already communicate that type of information with our  
21 customers. And then, again, we will communicate with  
22 our customers at the end of this rate case as to any  
23 changes to the rates associated with that. So which of  
24 those methodologies we are going to use, we haven't  
25 landed on it yet, because we frankly haven't needed to



1 incur the cost associated with landing until we know we  
2 can do it. We have a year.

3 Q. All right. And what effect will this  
4 repricing have on the customers who already entered into  
5 a long-term contract for lighting fixtures and  
6 associated facilities?

7 A. The price of the lights will change, just as  
8 the price of all of our lighting fixtures, I presume,  
9 will change in about two to three months.

10 Q. And since the customers are already entered  
11 under this contract, will there be an opt-out provision  
12 of the contract?

13 A. No, sir.

14 Q. Mr. Thompson, is there a termination charge  
15 imposed for customers who choose to opt out of their  
16 lighting agreement since there is no opt-out provision  
17 due to the price change?

18 A. I wouldn't characterize it as a termination  
19 charge. What we do is a deal is a deal and we would ask  
20 the customer to fulfill the term of the contract. And  
21 if they didn't, we would charge them for the base  
22 charges associated with those lights, except for the  
23 energy portion of the overall lighting charge.

24 The lighting charge, Commissioners, consists  
25 of three parts. We charge them for the fixture, we

1 charge them for maintenance of the fixture or the  
2 hardware, we charge them for the actual energy, the  
3 kilowatt hours they burn or they consume to illuminate  
4 the fixture. That third part, we wouldn't charge them  
5 for, because they would have walked away from the light.  
6 But the first two we would charge them the base rate  
7 component of the first two for the duration of the  
8 contract. I wouldn't characterize --

9 Q. I'm sorry to interrupt. I think you said that  
10 the customers will be charged under the duration of the  
11 contract, correct, not under the new rates?

12 A. They would be charged the applicable rates for  
13 the duration of the contract.

14 Q. The new rates?

15 A. Yes, the new rates. Yes.

16 MR. YOUNG: No further questions.

17 CHAIRMAN GRAHAM: Commission?

18 Mr. Thompson, I want to congratulate you on  
19 your choice of undergrad school.

20 THE WITNESS: Thank you, Mr. Chairman.

21 When my attorney asked me to state my name for  
22 the record, you can only imagine what I was tempted to  
23 say.

24 (Laughter.)

25 CHAIRMAN GRAHAM: Redirect.

1           **MR. GRIFFIN:** No redirect.

2           **CHAIRMAN GRAHAM:** Exhibits.

3           **MR. GRIFFIN:** We would move Exhibit 25, 200,  
4 and 201.

5           **CHAIRMAN GRAHAM:** Move 25, move 200, and  
6 Number 201 into the record.

7                   (Exhibit Numbers 25, 200, and 201 admitted  
8 into the record.)

9           **MR. SAYLER:** Mr. Chairman, what was Exhibit  
10 200? I missed that earlier. Was that related to  
11 O'Sheasy or Thompson?

12           **CHAIRMAN GRAHAM:** 200 was -- it was the  
13 correction to his Direct Testimony, to his schedules.  
14 It was Exhibit JIT-2.

15           **MR. SAYLER:** Okay.

16           **CHAIRMAN GRAHAM:** That was left off.

17           **MR. SAYLER:** Okay. I've got it.

18           **MR. GRIFFIN:** JIT-2, Mr. Chairman, was  
19 actually his original JIT-2 exhibit, which had been  
20 omitted from Staff's Comprehensive Exhibit List, and  
21 then the two corrections were admitted as Composite 201,  
22 I believe.

23           **CHAIRMAN GRAHAM:** That's correct. 201 was the  
24 correction, and 200 was the omission from staff.

25           **MR. YOUNG:** Yes, sir.

1                   **CHAIRMAN GRAHAM:** Mr. Thompson, thank you very  
2 much for your testimony.

3                   Next witness.

4                   **MR. STONE:** Mr. Chairman, we have concluded  
5 our direct case. The next witness will be an intervenor  
6 witness. We have been in discussion with  
7 representatives of FIPUG, and we are trying to develop a  
8 package of stipulations on either eight or nine issues,  
9 and we would welcome an opportunity to discuss the  
10 package with the parties and staff before we resume the  
11 presentation of evidence, if that would be acceptable to  
12 the Chair.

13                   **CHAIRMAN GRAHAM:** A question I have, we are  
14 still holding for staff on the exhibits for Mr.  
15 O'Sheasy. Do we have those exhibits?

16                   **MR. YOUNG:** Not at this time, sir.

17                   **CHAIRMAN GRAHAM:** Is that part of the  
18 conversation you plan on having with the intervenors?

19                   **MR. STONE:** Well, to be clear, our requested  
20 conversation would include staff, and I honestly don't  
21 know the status of what impact it would have on  
22 Mr. O'Sheasy's exhibits, but it does relate to his  
23 issues.

24                   **CHAIRMAN GRAHAM:** The reason why I asked that  
25 question is because I can recess for the day, but that

1 just means Mr. O'Sheasy has got to come back tomorrow if  
2 there is not some resolution to that.

3 **MR. STONE:** We can accommodate that.

4 **CHAIRMAN GRAHAM:** Okay. That being said,  
5 then --

6 **MR. MOYLE:** Thank you. I appreciate the  
7 accommodation. I think hopefully can we can make some  
8 headway and maybe shorten things.

9 **CHAIRMAN GRAHAM:** Just to let you guys know,  
10 let everybody know, we have, according to this schedule,  
11 22 witnesses left and roughly three days we would like  
12 to get it done in. So starting tomorrow you may see me  
13 move things along a little more expeditiously. I would  
14 like for you to get to the questions quicker. If you  
15 have difficulty getting the answers to the questions,  
16 you can go back and lay the foundation. But I don't  
17 think it's necessary, for example, to ask the  
18 comptroller three or four times if she's the  
19 comptroller. I mean, we just need to get to the  
20 question.

21 If there's nothing else --

22 **MS. BANKS:** Mr. Chairman, if the parties would  
23 just wait for a little while so we can discuss a meeting  
24 time, it would be great.

25 **CHAIRMAN GRAHAM:** Yes. I'm just going to

1 recess until tomorrow morning at 9:30, which means the  
2 four of us can move off, and you guys can feel free to  
3 stay here as long as you want. Our Executive Director  
4 is in the back and says the air will stay on until 8:00.  
5 So you can decide how long you want to stay.

6 Is there anything else? Seeing none, travel  
7 safe and I hope to see y'all tomorrow morning at 9:30.

8 (The hearing adjourned at 7:10 p.m.)

9 (Transcript continues in sequence with  
10 Volume 8.)

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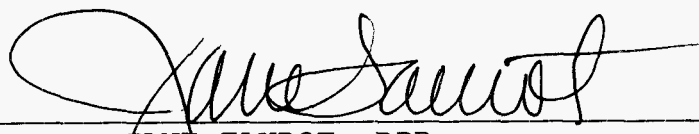
STATE OF FLORIDA        )  
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COUNTY OF LEON        )

I, JANE FAUROT, RPR, Chief, Hearing Reporter Services Section, FPSC Division of Commission Clerk, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 16th day of December, 2011.

  
\_\_\_\_\_  
JANE FAUROT, RPR  
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