

BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

DOCKET NO. 150009-EI

NUCLEAR COST RECOVERY CLAUSE.  
\_\_\_\_\_ /

VOLUME 2

(Pages 158 through 333)

PROCEEDINGS: HEARING

COMMISSIONERS  
PARTICIPATING: CHAIRMAN ART GRAHAM  
COMMISSIONER RONALD A. BRISÉ  
COMMISSIONER JULIE I. BROWN  
COMMISSIONER JIMMY PATRONIS

DATE: Tuesday, August 18, 2015

TIME: Commenced at 2:35 p.m.  
Concluded at 4:50 p.m.

PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: LINDA BOLES, CRR, RPR  
Official FPSC Reporter  
(850) 413-6734

APPEARANCES: (As heretofore noted.)

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## P R O C E E D I N G S

1  
2 (Transcript continues in sequence from Volume  
3 1.)

4 **CHAIRMAN GRAHAM:** FPL, if you'll call your  
5 first witness.

6 **MS. CANO:** FPL calls Steven Scroggs.  
7 Whereupon,

**STEVEN SCROGGS**

8  
9 was called as a witness on behalf of Florida Power &  
10 Light Company and, having first been duly sworn,  
11 testified as follows:

**EXAMINATION**

12  
13 **BY MS. CANO:**

14 **Q** Good afternoon, Mr. Scroggs. Were you just  
15 sworn?

16 **A** Good afternoon. Yes, I was.

17 **Q** Okay. Would you please state your name and  
18 business address for the record.

19 **A** Steven Scroggs, 700 Universe Boulevard, Juno  
20 Beach, Florida 33408.

21 **Q** By whom are you employed and what is your  
22 position?

23 **A** I'm employed by Florida Power & Light Company  
24 as the Senior Director of Nuclear Project Development.

25 **Q** Did you prepare and cause to be filed 30 pages

1 of prefiled direct testimony in this case on March 2nd,  
2 2015?

3 **A** Yes, I did.

4 **Q** And did you also prepare and cause to be filed  
5 39 pages of prefiled direct testimony in this case on  
6 May 1st, 2015?

7 **A** I have.

8 **Q** And you provided one errata item to an exhibit  
9 on July 17th, 2015?

10 **A** That's correct.

11 **Q** Do you have any changes or revisions to your  
12 prefiled direct testimony?

13 **A** I do not.

14 **Q** If I were to ask you the same questions  
15 contained in your prefiled direct testimony, would your  
16 answers be the same?

17 **A** They would.

18 **MS. CANO:** Chairman Graham, FPL asks that the  
19 prefiled direct testimony of Mr. Scroggs and his errata  
20 sheet be inserted into the record as though read.

21 **CHAIRMAN GRAHAM:** We will insert Mr. Scroggs'  
22 prefiled direct testimony and his -- and his errata  
23 sheet into the record as though read.

24 **BY MS. CANO:**

25 **Q** Did you also sponsor Exhibits SDS-1 through

1 SDS-12 to your prefiled direct testimony?

2 **A** I did.

3 **MS. CANO:** And, Chairman, I would just note  
4 that these have been premarked for identification as  
5 Exhibits 2 through 13 on staff's Comprehensive Exhibit  
6 List.

7 **CHAIRMAN GRAHAM:** Duly noted.

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**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**  
**FLORIDA POWER & LIGHT COMPANY**  
**DIRECT TESTIMONY OF STEVEN D. SCROGGS**  
**DOCKET NO. 150009-EI**  
**March 2, 2015**

**Q. Please state your name and business address.**

A. My name is Steven D. Scroggs and my business address is 700 Universe Boulevard, Juno Beach, FL 33408.

**Q. By whom are you employed and what is your position?**

A. I am employed by Florida Power & Light Company (FPL) as Senior Director, Project Development. In this position I have responsibility for the development of power generation projects.

**Q. Please describe your duties and responsibilities with regard to the development of new nuclear generation to meet FPL customer needs.**

A. Commencing in the summer of 2006, I was assigned the responsibility for leading the investigation into the potential of adding new nuclear generation to FPL’s system, and the subsequent development of new nuclear generation additions to FPL’s power generation fleet. I currently lead the development of FPL’s Turkey Point Nuclear Units 6 and 7 (Turkey Point 6 & 7).

**Q. Please describe your educational background and professional experience.**

1 A. I graduated from the University of Missouri – Columbia in 1984 with a  
2 Bachelor of Science Degree in Mechanical Engineering. From 1984 until  
3 1994, I served in the United States Navy as a Nuclear Submarine Officer.  
4 From 1994 to 1996, I was a research associate at The Pennsylvania State  
5 University, where I earned a Master of Science Degree in Mechanical  
6 Engineering. I provided consulting and management services to the regulated  
7 and unregulated power generation industry through a number of positions  
8 until 2003, when I joined FPL as Manager, Resource Assessment and  
9 Planning. I was appointed to my current position in 2006.

10 **Q. What is the purpose of your testimony?**

11 A. The purpose of my testimony is to describe FPL's activities and costs incurred  
12 in relation to the Turkey Point 6 & 7 project throughout 2014. Accordingly,  
13 this testimony contains information with respect to the project as of December  
14 31, 2014. My testimony describes the deliberate, stepwise process FPL  
15 continued to manage so that FPL will have the opportunity to add new nuclear  
16 generation capacity for its customers. Specifically, I discuss the progress  
17 made on the project, key issues faced in 2014, and how those issues were  
18 evaluated and resolved. I also explain the Turkey Point 6 & 7 project internal  
19 controls and how those controls, supported by internal and external oversight,  
20 provided for diligent and professional project execution. Further, my  
21 testimony provides the actual expenditures incurred in 2014 and compares  
22 those expenditures to the actual/estimated values provided to the Florida  
23 Public Service Commission (FPSC) on May 1, 2014. Collectively, my



1 testimony provides the information necessary to demonstrate that FPL’s 2014  
2 costs for the project were prudently incurred.

3 **Q. Please describe how your testimony is organized.**

4 A. My testimony includes the following sections:

- 5 1. High Level Project Summary and Issues
- 6 2. 2014 Project Activities and Results
- 7 3. Project Management Internal Controls
- 8 4. Procurement Processes and Controls
- 9 5. Internal/External Audits and Reviews
- 10 6. 2014 Project Costs

11 **Q. Please summarize your testimony.**

12 A. During 2014, FPL continued to make progress on the licensing and permitting  
13 activities required for the Turkey Point 6 & 7 project, and maintained costs  
14 within the annual budget. FPL continued its disciplined pursuit of the  
15 approvals and authorizations necessary to establish the opportunity to add the  
16 benefits of new nuclear generation for its customers. The benefits of adding  
17 new nuclear generation to FPL’s system were confirmed by the 2014 annual  
18 feasibility analysis approved by FPSC Order No. PSC-14-0617-FOF-EI.

19  
20 On May 13, 2014, FPL was granted State Site Certification by the Power  
21 Plant Siting Board for Turkey Point Units 6 & 7. The Final Order provides  
22 Certification for the Turkey Point 6 & 7 project, including all associated  
23 transmission lines and facilities. In the Nuclear Regulatory Commission

1 (NRC) licensing process, significant progress was made including receipt of a  
2 revised NRC Review Schedule for completing the Combined License (COL)  
3 process. Receipt of the revised schedule allowed FPL to conduct a more  
4 complete and informed review of the overall project schedule. As a result, the  
5 project schedule has been revised, as discussed later in this testimony. FPL  
6 has maintained its disciplined and steady approach in the execution of the  
7 project, while displaying a willingness to adapt project timelines to ensure an  
8 inclusive and complete review.

9  
10 The project is being managed by a professional team of engineers, analysts,  
11 and managers to ensure process controls are maintained and activities comply  
12 with applicable corporate procedures and project-specific instructions. The  
13 project management process is being conducted in a well-informed,  
14 transparent and organized manner enabling executive oversight and  
15 facilitating reviews by internal and external parties. The Turkey Point 6 & 7  
16 project team has the skills, experience, and executive oversight to guide the  
17 project through critical decisions using the best available information. This  
18 disciplined application of good business process by well-qualified FPL  
19 managers and their staff resulted in prudent decisions with respect to project  
20 activities and expenditures.

21 **Q. Are you sponsoring any exhibits in this proceeding?**

22 **A.** Yes. I am sponsoring or co-sponsoring the following exhibits:

- 1       • SDS-1, consisting of True-up (T) Schedules covering the 2014 actual
- 2             period for the Turkey Point 6 & 7 project Site Selection and Pre-
- 3             construction costs. SDS-1 contains a table of contents listing the T-
- 4             Schedules sponsored and co-sponsored by FPL Witness Grant-Keene and
- 5             by me, respectively.
- 6       • SDS-2, consisting of a table listing all licenses, permits and approvals FPL
- 7             is preparing to support the Turkey Point 6 & 7 project.
- 8       • SDS-3, consisting of a graphic that compares prior and current Turkey
- 9             Point 6 & 7 project schedules.
- 10       • SDS-4, consisting of a comprehensive list of procedures and work
- 11            instructions that governed the internal controls processes.
- 12       • SDS-5, consisting of a list describing various project reports, their
- 13            periodicity and target audience.
- 14       • SDS-6, consisting of a comprehensive list of project instructions and
- 15            forms utilized in 2014.
- 16       • SDS-7, consisting of summary tables of the 2014 expenditures.

17

18                           **HIGH LEVEL PROJECT SUMMARY AND ISSUES**

19

20   **Q.    What is the Turkey Point 6 & 7 project?**

21   A.    The project consists of a two-unit nuclear generating station with associated  
22           linear and non-linear facilities. The AP1000 units designed by Westinghouse  
23           will each produce 1,100 megawatts (MW). Linear facilities include five

1 transmission lines, a reclaimed water supply pipeline, potable water lines and  
2 a series of roadway improvements in the region. Non-linear facilities include  
3 a reclaimed water treatment facility, various buildings and facilities on the  
4 Turkey Point site and mitigation projects in the region surrounding the plant.  
5 In 2014 the project continued to focus on obtaining the licenses, permits and  
6 approvals necessary for construction and operation. A list of these licenses,  
7 permits and approvals is included in Exhibit SDS-2.

8 **Q. What are the customer benefits that justify the continued pursuit of new**  
9 **nuclear generation?**

10 A. The benefits to FPL customers offered by additional nuclear generation are  
11 numerous. The key benefits relate to FPL's core mission of providing reliable  
12 electric service at reasonable rates. The fuel required for nuclear generation is  
13 not dependent on natural gas pipelines, railroad or maritime distribution  
14 systems or subject to volatile energy markets. Therefore, nuclear generation  
15 greatly adds to the reliability of a system by increasing fuel diversity, fuel  
16 supply reliability and energy security. Nuclear fuel markets provide a stable  
17 cost input reducing the impact to monthly customer bills that result from fuel  
18 price volatility. In addition, the location of 2,200 MW of baseload generation  
19 in Miami-Dade County helps to maintain a balance of generation and load in  
20 Southeastern Florida. The feasibility analyses approved by the FPSC in 2008  
21 through 2014 demonstrate the robust cost-effective nature of nuclear  
22 generation when compared to other baseload generation alternatives. Finally,  
23 nuclear generation is recognized as an important component of meeting state

1 and national energy goals including addressing greenhouse gas reduction. By  
2 employing an approach that maintains progress, even during dynamic and  
3 demanding times, FPL is creating the opportunity to deliver those benefits on  
4 the earliest practicable schedule.

5 **Q. Please expand on the value of FPL's approach to developing new nuclear**  
6 **generation.**

7 A. By taking the steps to obtain the licenses and approvals, further defining the  
8 specific project, the opportunity and timeline for customers to benefit from  
9 this valuable generation source is more certain. With this approach FPL is  
10 accomplishing several key objectives. First, the uncertainties around the  
11 approval process are reduced and the final definition of the project is refined.  
12 Second, the market for providing the equipment and services needed to  
13 construct the project is allowed to further mature, leveraging observations  
14 from first wave projects. Lastly, the decision to initiate construction activities  
15 will be made with very current information providing the best decision basis.

16  
17 By applying this deliberate and flexible approach, FPL is able to maximize  
18 progress and the collection of information necessary to make subsequent  
19 decisions, while minimizing the current cost exposure of customers.

20 **Q. What project-specific issues were monitored in 2014 for the potential**  
21 **impact to cost and schedule of the Turkey Point 6 & 7 project?**

22 A. Project specific issues include 1) FPL system and regional economic  
23 developments influencing the annual feasibility analysis, and 2) the pace and

1 outcome of permit and license application reviews, and 3) the impact of  
2 revised NRC Review Schedules and the 2013 amendment to the Nuclear Cost  
3 Recovery Statute and Rule.

4 **Q. Was the feasibility of the Turkey Point 6 & 7 project re-evaluated in**  
5 **2014?**

6 A. Yes. A complete feasibility analysis was conducted to review the economics  
7 of the project using updated assumptions for system demand, fuel forecasts,  
8 environmental compliance costs, and alternative generation costs. The  
9 analysis is a two-step process, consistent with the original analysis supporting  
10 the 2008 Need Order.

11  
12 The first step takes the form of developing a “break-even” cost to determine  
13 what the nuclear project could cost while remaining economically competitive  
14 with alternative baseload generation sources. That “break-even” cost is  
15 compared to the high end of the project cost estimate range. These results  
16 confirmed the economic feasibility of the Turkey Point 6 & 7 project.  
17 Additionally, it should be noted that a nuclear facility is the only meaningful  
18 opportunity to deliver the qualitative benefits of fuel diversity, energy security  
19 and zero greenhouse gas emissions. An updated feasibility analysis will be  
20 submitted on May 1, 2015 in the FPSC Nuclear Cost Recovery Clause  
21 (NCRC) filing.

22 **Q. Did FPL have sufficient, meaningful, and available resources dedicated to**  
23 **the Turkey Point 6 & 7 project in 2014?**

1 A. Yes. As demonstrated throughout this testimony, FPL had in place an  
 2 appropriate project management structure that relied on both dedicated and  
 3 matrixed employees, the necessary contractors for specialized expertise, and a  
 4 robust system of project controls. These resources enabled the project to  
 5 make significant progress in the current licensing phase.

6

7

**2014 PROJECT ACTIVITIES AND RESULTS**

8

9 **Q. What were the major activities for the Turkey Point 6 & 7 project during**  
 10 **2014?**

11 A. The major activities focused on completing the agency reviews of the federal  
 12 and state applications, and activities supporting conversion of the  
 13 Underground Injection Control (UIC) exploratory well at the project site.  
 14 Following receipt of a revised NRC COL Application Review Schedule, FPL  
 15 conducted a project schedule review and revised the expected in-service dates.

16 **Q. Please summarize the progress FPL made on the Turkey Point 6 & 7**  
 17 **project in 2014.**

18 A. FPL made measurable progress in all regulatory processes towards obtaining  
 19 all necessary licenses, permits, and approvals. The three key processes  
 20 include the COL process administered by the NRC, wetland permits under the  
 21 jurisdiction of the US Army Corps of Engineers (USACE), and the Site  
 22 Certification process, coordinated by the Florida Department of  
 23 Environmental Protection (FDEP). In general, 2014 largely completed the

1 information exchange with the federal agencies and finalized the state  
2 certification.

3  
4 Specific areas of focus in the NRC process included completing the safety and  
5 environmental information requirements in 2014. The submission and  
6 subsequent acceptance of the information by the NRC led to the NRC  
7 publishing a revised review schedule. The USACE permitting process, as  
8 designed, has maintained pace with the NRC process.

9  
10 In the state Site Certification process, the Power Plant Siting Board conducted  
11 a final hearing and approved the Final Order for the Site Certification of the  
12 Turkey Point Units 6 & 7 project, including transmission corridors and  
13 ancillary facilities. The Final Order was appealed by four entities (Miami  
14 Dade County, City of Miami, City of South Miami and the Village of  
15 Pinecrest).

16  
17 Additional progress in 2014 included testing the UIC operating well. The  
18 FDEP accepted and approved the injection test results on June 2, 2014.

19  
20 Project staff also continued to monitor industry milestones and events to  
21 identify potential impacts to the overall Turkey Point 6 & 7 project cost and  
22 schedule and provide indicators as to when preparation phase activities are  
23 warranted. Activities also included continued involvement in industry groups



1 and site visits to observe key construction milestones at Southern Company's  
2 (Southern) Vogtle Electric Generating Plant (Vogtle) and SCANA  
3 Corporation's (SCANA) Summer AP1000 projects in Georgia and South  
4 Carolina, respectively.

5 **Q. Please describe the negotiation or execution of any commercial or**  
6 **development agreements supporting the Turkey Point 6 & 7 project in**  
7 **2014.**

8 A. FPL and Westinghouse continued discussions regarding the Forging  
9 Reservation Agreement. In April, it was agreed to extend the expiration date  
10 of the current agreement to October 31, 2016. There were no changes to the  
11 substantive terms of the agreement.

12  
13 Additionally, in support of a western transmission line corridor, FPL has been  
14 engaged in negotiations with multiple state and federal agencies to exchange  
15 its current owned transmission line corridor in the eastern Everglades for a  
16 combination of easements and property that would provide a continuous  
17 transmission right-of-way between north and south Miami-Dade County that  
18 would not be in Everglades National Park (ENP). Collectively, these efforts  
19 are referred to as the ENP land exchange. These negotiations are captured in  
20 participation agreements, authorized by federal legislation and are undergoing  
21 final environmental review by the National Park Service (NPS). A draft  
22 Environmental Impact Statement (EIS) was published on January 17, 2014

1 and progress continued toward completion of the EIS and execution of the  
2 Land Exchange.

3 **Q. Please describe FPL's decision making related to the timing of initiating**  
4 **certain Pre-construction activities and the implications of those decisions.**

5 A. In 2014 several factors influenced FPL's decision making related to initiation  
6 of Pre-construction activities. The most influential factor is the expected  
7 receipt of the COL in late 2016 or early 2017, combined with the changes to  
8 the NCRC statute in 2013. The SCA process concluded, however an appeal  
9 was filed. The appeal is anticipated to be resolved prior to the expected  
10 receipt of the COL, so does not influence FPL's decision making regarding  
11 Pre-construction activities.

12  
13 **Q. What areas were considered in the project schedule review?**

14 A. The project schedule review included three major areas. First, the revised  
15 NRC COL Application Review schedule provided a better estimate of when  
16 key milestones in the COL process could be expected. Second, the Amended  
17 NCRC statute and rule now include limitations on FPL's actions and insert  
18 additional approval steps that affect the timing and sequence of events for the  
19 project. Lastly, actual construction experience at the U.S. AP1000 project  
20 sites provides information for FPL to better estimate durations for critical path  
21 activities in the early construction period.

22 **Q. Please describe the revised NRC COL Application Review schedule, and**  
23 **the impacts associated with that revision.**

1 A. The NRC COL Application review is conducted in two parts, an  
2 Environmental Review and a Safety Review, before the process can proceed  
3 to a contested hearing and the NRC for final vote by the Commissioners. On  
4 April 17, 2014 the NRC issued a letter to FPL revising the target dates for the  
5 Environmental Review. The Draft EIS is targeted to be issued in February  
6 2015 and the Final EIS is targeted to be complete in February 2016. This is  
7 approximately two and a half years later than our prior estimated schedule  
8 dates.

9  
10 On August 26, 2014 the NRC issued a letter to FPL revising the target dates  
11 for the Safety Review. The Advanced Final Safety Evaluation Report (SER)  
12 (with no open items) is targeted to be issued in January 2016, and the  
13 Advisory Committee on Reactor Safeguards review of the SER is targeted to  
14 be complete in May 2016. The Final SER is targeted for October 2016.  
15 Based on the experience of prior licensing processes FPL estimates that with  
16 these targeted interim dates, the NRC could issue a COL as early as December  
17 2016 or as late as March 2017. This is approximately two and a half years  
18 later than the project schedule included in last year's NCRC filing, which  
19 projected a COL in October 2014.

20 **Q. What are the impacts associated with the incorporation of the amended**  
21 **Nuclear Cost Recovery Clause statute and rule?**

22 A. The amended NCRC statute limits FPL from conducting certain key activities  
23 in parallel with the licensing process, in advance of receiving the COL. Pre-

1 construction activities such as site engineering, procurement and design work  
2 require significant resources and time to accomplish. Postponing the initiation  
3 of Pre-construction activities adds approximately two and a half years of  
4 additional time to the project.

5 **Q. How do the separate impacts created by the revised NRC COLA Review**  
6 **Schedule and the amended Nuclear Cost Recovery Clause Statute and**  
7 **Rule combine to affect the overall project schedule?**

8 A. The nature of the amendments to the NCRC Statute make these impacts  
9 additive, in that the Pre-construction activities cannot begin any earlier than  
10 when the COL is received. This additive effect is depicted on Exhibit SDS-3.

11 **Q. What were the results of the review of construction lessons learned from**  
12 **U.S. AP1000 projects?**

13 A. In the execution of these large capital construction projects, there are  
14 significant complexities and parallel activities that must necessarily be  
15 coordinated at the construction site to mitigate the potential for unintended  
16 conflicts and delays. Careful planning, proper logistical support and resources  
17 can mitigate these issues, but the early construction period (to begin after  
18 receipt of the COL and necessary FPSC approvals) will be challenging. The  
19 critical path involves the initial site clearing, grading and fill activities to  
20 establish the at-grade construction site. FPL estimates it will be able to  
21 sequence activities such that no incremental impact to project schedule results  
22 from these activities. This approach is consistent with producing the earliest  
23 practicable schedule from its project schedule review.

1 **Q. What is the net effect on the Turkey Point Unit 6 & Unit 7 in service**  
2 **dates?**

3 A. The combination of federal licensing delays and limitations arising from the  
4 revised NCRC process results in an approximate five year change to the in-  
5 service dates for Units 6 & 7. The revised in-service dates for Units 6 & 7 are  
6 June 2027 and June 2028, respectively.

7

8 **PROJECT MANAGEMENT INTERNAL CONTROLS**

9

10 **Q. Please describe the project management structure that was responsible**  
11 **for the Turkey Point 6 & 7 project in 2014.**

12 A. The management structure for the Turkey Point 6 & 7 project was modified in  
13 2014 to include Steve Reuwer as Director of Construction. Mr. Reuwer led  
14 the activities necessary to revise the project schedule in support of the  
15 upcoming 2015 feasibility analysis and determined critical path items for the  
16 project. William Maher and I retained management of the NRC licensing and  
17 Development aspects of the project, respectively.

18 **Q. Please describe the project management and staffing approach employed**  
19 **on the Turkey Point 6 & 7 project in 2014.**

20 A. The project was staffed by a combination of employees fully dedicated to the  
21 project, employees from FPL business units who devoted a portion of their  
22 time to the project, and a select group of contractors and subcontractors whose  
23 subject matter expertise and skills were required to complete the considerable

1 tasks related to this undertaking. Leading the staff was a project management  
2 team charged with monitoring the day-to-day execution and strategic direction  
3 of the project. The project management team provided routine, dedicated  
4 oversight of the project including a determination of the timing and content of  
5 external reviews. The project management team was supported by project  
6 controls professionals that executed the day-to-day project activities and  
7 provided direct oversight of procedural compliance. The project also  
8 benefited from routine review, supervision, and direction provided by FPL  
9 executive management.

10 **Q. What were the key elements of the project management process used to**  
11 **manage the Turkey Point 6 & 7 project in 2014?**

12 A. FPL routinely and methodically evaluated the risks, costs, and issues  
13 associated with the Turkey Point 6 & 7 project using a system of internal  
14 controls, routine project meetings and communication tools, management  
15 reports and reviews, internal and external audits, and the annual feasibility  
16 analysis.

17 **Q. Please describe the system of internal controls that were applicable to the**  
18 **project in 2014.**

19 A. The project internal controls were comprised of various financial systems,  
20 department procedures, work/desktop instructions and best practices providing  
21 governance and oversight of project cost and schedule processes.

22

1 Exhibit SDS-4 provides a list of procedures and work instructions that  
2 governed the internal controls processes and expectations. These procedures  
3 and work instructions were employed by dedicated and experienced project  
4 controls personnel who provided project oversight and analysis. The Project  
5 Controls organization helped to ensure appropriate management decisions  
6 were made based upon assessment of available information leading to  
7 reasonable costs. Accountability was clear and understood throughout the  
8 Project Controls organization and was a cornerstone of the services they  
9 provided.

10 **Q. Please describe the administration of these internal controls.**

11 A. A Project Controls Manager provided cost and schedule direction and  
12 analysis, coordinated internal and external audit requests, held meetings with  
13 project management to review cost and schedule performance, and reviewed  
14 all cost, scope changes, schedules and performance indicators. The Project  
15 Controls Manager also participated in meetings with project management to  
16 review cost and schedule performance, provided information regarding cost,  
17 scope changes, schedules and performance indicators, maintained cost  
18 templates, supported the production of documents and responses to  
19 information requests, and met monthly or as required with department heads  
20 on forecasting and commitments.

21 **Q. Please describe the specific reports that were generated to monitor the**  
22 **project and the periodicity and audience for those reports.**

1 A. The project relied on a series of weekly or monthly reports and had standing  
2 meetings to discuss forward-looking analysis with project managers. Exhibit  
3 SDS-5 provides a list describing the reports, and their periodicity and target  
4 audience.

5 **Q. What are Project Instructions and why are they needed?**

6 A. In the course of project development, FPL identified a need to develop some  
7 business processes unique to new nuclear deployment. These processes  
8 involve conducting business in compliance with NextEra Energy, Inc. and  
9 FPL policies and procedures, but also recognize project-specific requirements.  
10 For example, specific instructions are needed to ensure compliance with  
11 additional NRC requirements for quality control and document retention.  
12 Direction for such specific areas of focus is provided to project staff through a  
13 set of FPL's New Nuclear Project - Project Instructions (NNP-PI). These  
14 Project Instructions establish a standard for the project team which provides  
15 guidance, sets expectations and drives consistency. Exhibit SDS-6 provides  
16 FPL's comprehensive list of project instructions and forms that were utilized  
17 in 2014.

18 **Q. What processes were used to manage project risk?**

19 A. Cost and schedule risk was managed by ensuring the project team recognized  
20 and understood the issues facing different sub-teams that comprised the  
21 overall project. A mix of weekly meetings with small teams, monthly  
22 meetings with select members of the project team, and routine executive  
23 briefings ensured the project would benefit from sufficient and timely



1 communication. Further, the information flow began at the working level and  
2 was integrated as it moved to the project management team to ensure the  
3 issues were adequately captured and the interaction with other portions of the  
4 project was properly assessed. These meetings resulted in several reports  
5 identified in Exhibit SDS-5. All of these routine meetings allowed project  
6 management to obtain updates from key project team members, provide  
7 direction on the conduct of the project activities and maintain tight control  
8 over project progress, expenditures, and key decisions.

9  
10 Each week the project team held multiple status meetings. These meetings,  
11 held by teams within the project, tracked project activities at a level that  
12 allowed most issues to be identified, discussed, and resolved at the working  
13 team level. Schedule and cost metrics were monitored and reported in  
14 standard format reports to allow close monitoring of contractor performance.

15  
16 The project team met monthly to review project schedule, budget  
17 performance, and key project issues. Project risk was specifically tracked and  
18 reviewed. The monthly Cost Report meeting provided an opportunity to drill  
19 down on project cost issues and expectations. Project management also  
20 provided a routine update to FPL executive management. This update  
21 provided the opportunity for dialogue between the project management team,  
22 Business Unit leaders and executive management. While the executive team  
23 was always available for consultation on developing issues and opportunities,

1 the routine meetings ensured a broad range of topics were regularly reviewed  
2 and discussed.

3

4 The project utilized a quarterly risk assessment tool to identify, characterize and  
5 track project risks. Six areas were assessed to identify key issues, estimate  
6 probability or likelihood of occurrence (high, medium, and low), and the  
7 magnitude of potential consequences (high, medium, and low). Further,  
8 mitigation actions or strategies to be employed to manage the risk were  
9 described. A monthly project dashboard report complemented the Quarterly  
10 Risk Analysis. This document allowed for monthly trending of project risk areas  
11 unique to the Turkey Point 6 & 7 project.

12 **Q. What other periodic reviews were conducted to ensure the project was**  
13 **appropriately reviewed and analyzed?**

14 A. Internal and external audits occur during the course of the project to ensure  
15 the project adheres to all corporate guidelines for financial accounting as well  
16 as employing best management and internal controls practices. When a  
17 deficiency is identified in an audit, an analysis is conducted to determine the  
18 cause of the deficiency and corrective actions are implemented to ensure the  
19 deficiencies are mitigated going forward. The 2014 audits are described  
20 further below.

21

22 Additionally, the project is reviewed annually to determine its continued  
23 economic feasibility. In 2014, this analysis was conducted using the same

1 framework as the analysis accepted during the Need Determination  
2 proceeding, but was updated to reflect what was currently known regarding  
3 project cost, project schedule, and the cost and viability of alternative  
4 generation technologies. The analysis presented in the May 2014 NCRC  
5 filings demonstrate the project remains feasible. An updated feasibility study  
6 will be filed on May 1, 2015.

7 **Q. What other activities has FPL undertaken to ensure its decision processes**  
8 **are informed by the most current national and international industry**  
9 **information?**

10 A. FPL is an industry leader in nuclear generation, and as such, has the  
11 experience, contacts, and industry presence to engage in many forums for  
12 exploration of nuclear industry issues. Nonetheless, the specific challenges of  
13 new nuclear deployment have created focus areas requiring additional  
14 coordination between entities involved in new plant licensing, construction,  
15 and operation. FPL participated in three key industry groups providing value  
16 to the Turkey Point 6 & 7 project in 2014. The Design Centered Working  
17 Group was formed to provide coordination among owners, vendors, and the  
18 NRC related to design modifications of the AP1000. This critical activity is  
19 necessary to ensure design changes for the AP1000 are made through a  
20 consensus process with the involvement of the NRC to preserve  
21 standardization of design, a cornerstone of new nuclear development. FPL  
22 also is a member of the AP1000 owners group (APOG) (a consortium of  
23 owners of the AP1000 design) and of the Advanced Nuclear Technology

1 group organized by the Electric Power Research Institute (EPRI). In 2014,  
2 William Maher assumed the Chairmanship of APOG.

3

4 These groups are primarily forums to identify and resolve issues that are of  
5 primary interest to owners, such as staffing, training and maintenance  
6 activities. For example, programs such as Procurement Specification  
7 Development, Equipment and Nuclear Fuel Reliability improvements,  
8 Advancing Welding Practices, and Modular Equipment Testing and  
9 Benchmarking provide FPL increased efficiency in program development and  
10 implementation resulting in future cost savings. The principle of  
11 standardization through operations and maintenance requires this level of  
12 industry coordination and dialogue. These different groups have unique and  
13 important roles in the successful execution of new nuclear deployment in the  
14 U.S. Achieving the goal of industry standardization and realizing the  
15 associated economic and operational efficiencies requires active participation  
16 by industry participants in these venues.

17 **Q. What steps were taken to ensure project expenditures were properly**  
18 **authorized?**

19 A. For initial commitments, an approved request directed FPL's Integrated  
20 Supply Chain (ISC) to go out for bid and formally contract with the selected  
21 supplier. Initial commitments required appropriate authorizations including  
22 all documentation required by corporate procedures. This included requests  
23 for proposal, contracts, purchase orders, notice to proceed, and, if required, a

1 single or sole source justification. For Contract Change Orders (CCOs), the  
2 requests were authorized at the appropriate level and the CCOs executed prior  
3 to releasing the supplier to perform the requested scope of work. Tracking  
4 systems and processes were used to document and record procurement  
5 activities and to obtain the appropriate level of management authorization for  
6 expenditures.

7 **Q. How would you summarize FPL's overall approach to Turkey Point**  
8 **6 & 7 project management in 2014?**

9 A. FPL followed robust project planning, management, and execution processes  
10 to manage the Turkey Point 6 & 7 project. These efforts were led by  
11 personnel with significant experience in project management and development  
12 supported by project management professionals trained in the deliberate  
13 execution of critical infrastructure projects through a comprehensive set of  
14 internal controls. Additionally, FPL capitalized on the experience of its other  
15 power generation development projects by implementing lessons learned by  
16 those project teams. Finally, FPL implemented an ongoing internal auditing  
17 and quality assurance process to continuously monitor compliance with the  
18 controls discussed above. In summary, FPL had the right people with the  
19 right tools and oversight making decisions with the best available information.  
20 For all of these reasons, FPL is confident that its Turkey Point 6 & 7 project  
21 management decisions were well-founded and reasonable.

22

1 FPL recognizes the unique nature of new nuclear deployment demands  
2 continuous monitoring of developments in policy, regulatory and economic  
3 arenas. FPL maintains an ongoing analysis and incorporation of these events  
4 to ensure the appropriate actions are taken at the right time to establish the  
5 option for new nuclear generation. The application of sound project  
6 management fundamentals and critical questioning provides the best results.

7

8

### PROCUREMENT PROCESSES AND CONTROLS

9

10 **Q. What was FPL's preferred method of procurement and when might it be**  
11 **in the best interest of the project to use another method?**

12 A. The preferred approach for the procurement of materials or services was to  
13 use competitive bidding. FPL benefitted from its strong market presence  
14 allowing it to leverage corporate-wide procurement activities to the specific  
15 benefit of individual project procurement activities. Maintaining a  
16 relationship with a range of service providers offered the opportunity to assess  
17 capabilities, respond to changing resource loads and remain knowledgeable of  
18 current market trends and cost of service.

19

20 However, in certain situations the use of single or sole source procurement  
21 was in the best interest of the company and its customers. In some cases there  
22 was a limited pool of qualified entities to perform specific services or provide  
23 certain goods and materials. In other cases a service provider was engaged to

1           conduct a specific scope of work based on a competitive bid or other analysis  
2           and additional scope was identified that the vendor could efficiently provide.  
3           Circumstances such as the above examples are common in the nuclear  
4           industry, and especially on complex long-term projects such as the Turkey  
5           Point 6 & 7 project.

6   **Q.   Please describe the single and sole source procurement procedures that**  
7           **applied to the Turkey Point 6 & 7 project in 2014.**

8   A.   NextEra Energy, Inc. corporate policy NEE-PRO-1470 requires proper  
9           documentation and authorization for single or sole source procurement. Such  
10          authorization must be from an individual with a commitment/spend authority  
11          at least equal to the value of the goods or services being procured. The  
12          procedure also calls for a review of the justification for reasonableness.  
13          Throughout 2014, FPL maintained its vigilance in creating adequate single or  
14          sole source documentation consistent with NEE-PRO-1470.

15

**INTERNAL/EXTERNAL AUDITS AND REVIEWS**

16

17

18   **Q.   What external audits or reviews have been conducted to ensure the**  
19           **project controls are adequate and costs are reasonable?**

20   A.   FPL engaged Concentric Energy Advisors (Concentric) to conduct a review of  
21          the project internal controls, with a focus on management processes, as was  
22          conducted in 2008 through 2014. The 2015 Concentric review of 2014  
23          controls is discussed by Witness Reed.

1

2 The FPSC Staff conducts a financial audit of the project ledger and accounts  
3 and an internal controls audit annually. The 2015 audits of 2014 project  
4 activities are currently underway.

5 **Q. Does Internal Audit conduct an annual review to ensure the project**  
6 **controls were adequate and costs were reasonable?**

7 A. Yes. An annual FPL internal audit focuses on ensuring that costs charged to  
8 the project are for Turkey Point 6 & 7 project related activities and are  
9 recorded in accordance with NCR Rule 25-6.0423. This audit is underway to  
10 review the project costs for the period January 1, 2014 to December 31, 2014,  
11 the results of which will be available to the FPSC, its Staff, and other parties  
12 upon completion in the second quarter of 2015.

13

14

#### 2014 PROJECT COSTS

15

16 **Q. Describe the costs incurred for the Turkey Point 6 & 7 project in 2014.**

17 A. As represented in Exhibit SDS-7 and Exhibit SDS-1, Schedule T-6, FPL  
18 incurred a total of \$19,403,497 in project costs that were necessary for the  
19 activities described in this testimony. This is \$837,132 less than the May 1,  
20 2014 Actual/Estimated costs of \$20,240,630.

21

22 These "Pre-construction costs" (as that term is defined by Rule 25-  
23 6.0423(2)(g)) are broken down into the following subcategories: 1) Licensing



1           \$16,072,490; 2) Permitting \$414,704; 3) Engineering and Design \$2,916,303;  
2           4) Long Lead Procurement Advanced Payments \$0; and 5) Power Block  
3           Engineering and Procurement \$0.

4   **Q.   Please describe the costs incurred in the Licensing subcategory.**

5   A.   In 2014, Licensing costs were \$16,072,490 as shown in Exhibit SDS-7 Table  
6           2 and Exhibit SDS-1, Schedule T-6, Line 3. Licensing costs consisted  
7           primarily of FPL employee, contractor labor, and specialty consulting services  
8           necessary to support the COL required for construction and operation of the  
9           Turkey Point 6 & 7 project and the state certification of the project.

10 **Q.   Please explain the reasons behind the variances between the actual 2014**  
11 **Licensing costs and the costs estimated in the 2014 NCR filing in Docket**  
12 **No. 140009-EI.**

13 A.   Several activities resulted in higher than anticipated costs in 2014 while other  
14           activities did not occur or were not required. The net result was a positive  
15           variance of \$510,188 compared to the May 1, 2014 filing. In support of the  
16           NRC COLA Safety analysis, additional work scope supporting seismic and  
17           geotechnical RAI's was required. Additionally, the NRC fees were  
18           significantly higher than forecast. These higher costs were offset by reduced  
19           costs in legal and environmental service support and contingency.

20 **Q.   Please describe the costs incurred in the Permitting subcategory.**

21 A.   In 2014, Permitting costs were \$414,704 as shown in Exhibit SDS-7 Table 3  
22           and Exhibit SDS-1, Schedule T-6, Line 4. Permitting costs consisted  
23           primarily of project employees and legal services necessary to support the

1 various license and permit applications required by the Turkey Point 6 & 7  
2 project. Exhibit SDS-7, Table 3 provides a detailed breakdown of the  
3 Permitting subcategory costs in 2014, including a description of items  
4 included within each category.

5 **Q. Please explain any variance between the actual 2014 Permitting costs and**  
6 **the costs provided in the 2014 NCR filing in Docket No. 140009-EI.**

7 A. Permitting costs were \$173,709 lower than estimated in the May 1, 2014 filing  
8 due to not requiring outside legal support and unused contingency.

9 **Q. Please describe the costs incurred in the Engineering and Design**  
10 **subcategory.**

11 A. In 2014, Engineering and Design costs were \$2,916,303 as shown in Exhibit  
12 SDS-7 Table 4 and Exhibit SDS-1, Schedule T-6, Line 5. Engineering and  
13 Design costs consisted primarily of FPL employee services and/or engineering  
14 consulting services necessary to support the continued permitting of the UIC  
15 exploratory well and membership fees for EPRI's Advanced Nuclear  
16 Technology working group and the APOG industry groups. Exhibit SDS-7  
17 Table 4 provides a detailed breakdown of the Engineering and Design  
18 subcategory costs in 2014, including a description of items included within  
19 each category.

20 **Q. Please explain any variance between the actual 2014 Engineering and**  
21 **Design costs and the costs provided in the 2014 NCR filing in Docket No.**  
22 **140009-EI.**

1 A. Engineering and Design costs were \$153,236 lower than planned. The  
2 variance was caused by additional costs to complete the UIC operating well,  
3 and engineering support to conduct the project schedule review. These higher  
4 costs were offset by contingency.

5 **Q. Did FPL incur any costs in the Long Lead Procurement, Power Block  
6 Engineering and Procurement, or Transmission subcategories in 2014?**

7 A. No. In 2014, there were no Long Lead Procurement, Power Block  
8 Engineering and Procurement, or Transmission costs. Also, there were no  
9 variances in these subcategories from FPL's estimates provided in the 2014  
10 NCR filing in Docket No. 140009-EI.

11 **Q. Please describe the Site Selection costs incurred in 2014.**

12 A. FPL's Site Selection work was completed in October 2007 with the filing of  
13 the Need Petition. The cost of \$158,482 in this category relates to carrying  
14 charges. FPL Witness Grant-Keene supports the calculation of carrying  
15 charges.

16 **Q. Were the 2014 project activities prudent and were the related costs  
17 prudently incurred?**

18 A. Yes. All costs were incurred as a result of the deliberately managed process at  
19 the direction of a well-informed, properly qualified management team. The  
20 costs were incurred in the process of obtaining the necessary licenses,  
21 certifications, permits, approvals or authorizations for the Turkey Point 6 & 7  
22 project. All costs were reviewed and approved under the direction of the  
23 Turkey Point 6 & 7 project management team and were made fully subject to

1 project internal controls. Costs were processed using FPL standard  
2 procurement procedures and authorization processes, are reasonable and were  
3 prudently incurred.

4 **Q. Does this conclude your testimony?**

5 A. Yes.

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**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**  
**FLORIDA POWER & LIGHT COMPANY**  
**DIRECT TESTIMONY OF STEVEN D. SCROGGS**  
**DOCKET NO. 150009-EI**  
**May 1, 2015**

**Q. Please state your name and business address.**

A. My name is Steven D. Scroggs. My business address is 700 Universe Boulevard, Juno Beach, Florida 33408.

**Q. By whom are you employed and what is your position?**

A. I am employed by Florida Power & Light Company (FPL or the Company) as Senior Director, Project Development. In this position I have responsibility for the development of power generation projects to meet the needs of FPL’s customers.

**Q. Have you previously provided testimony in this docket?**

A. Yes.

**Q. Are you sponsoring or co-sponsoring any exhibits in this case?**

A. Yes. I am sponsoring or co-sponsoring the following exhibits:

- Exhibit SDS-8, Turkey Point 6 & 7 Site Selection and Pre-construction Nuclear Filing Requirement (NFR) Schedules consisting of the 2015 Actual/Estimated (AE) Schedules, the 2016 Projection (P) Schedules and the 2016 True-up to Original (TOR) Schedules. The NFR

1 Schedules contain a table of contents listing the schedules sponsored  
2 and co-sponsored by FPL Witness Grant-Keene and me, respectively.

3 • Exhibit SDS-9, consisting of summary tables presenting the 2015  
4 Actual/Estimated and 2016 Projected Pre-construction costs for the  
5 Turkey Point 6 & 7 project.

6 • Exhibit SDS-10, Turkey Point 6 & 7 Project Benefits at a Glance

7 • Exhibit SDS-11, Turkey Point 6 & 7 Customer Savings from Nuclear  
8 Cost Recovery Law

9 • Exhibit SDS-12, Remaining Steps in Turkey Point 6 & 7 Licensing

10 **Q. What is the purpose of your testimony?**

11 A. The purpose of my testimony is to provide a description of how the Turkey  
12 Point 6 & 7 project is being managed and controlled. The project undertakes  
13 the steps necessary to license, construct, and operate two Westinghouse  
14 designed AP1000 nuclear reactors (AP1000) and associated transmission and  
15 ancillary facilities at the Turkey Point site near the existing Turkey Point  
16 3 & 4 nuclear units in southern Miami-Dade County. My testimony provides  
17 insight into how project activities are managed given the near term focus on  
18 obtaining all licenses, permits, and approvals and the factors influencing key  
19 decisions affecting the nature, cost, and pace of that effort. I will also  
20 describe the projected expenditures for 2015 and 2016 allowing FPL to  
21 support and defend the required licenses, permits and approvals, and to  
22 maintain those that have been obtained. FPL’s 2015 and 2016 cost recovery

1 requests, as in past years, include only amounts that are associated with the  
2 Licensing Phase currently underway.

3 **Q. Please summarize your testimony.**

4 A. FPL continues to carefully and methodically create the opportunity for  
5 additional reliable, cost-effective and fuel diverse nuclear generation to  
6 benefit FPL's customers. The approach applied to the management of the  
7 Turkey Point 6 & 7 project provides control of cost risks while maintaining  
8 progress through the intensive licensing period. The unique qualitative  
9 benefits of fuel diversity, energy security and zero greenhouse gas emissions  
10 offered by nuclear generation are unchanged from the origin of the project.  
11 Quantitative benefits estimated for the project have decreased slightly with  
12 improving economic factors, which on balance are beneficial for FPL's  
13 customers. Notably, progress in other nuclear industry milestones (i.e.,  
14 AP1000 U.S. construction) continues to provide positive indicators for the  
15 long term feasibility of new nuclear plant deployment.

16

17 In 2015 and 2016 FPL will continue its progress on the project primarily by  
18 defending an appeal of the state Site Certification Final Order and moving to  
19 the final stages of the Nuclear Regulatory Commission's (NRC) Combined  
20 License Application (COLA) review process.

21

22 The results of the annual feasibility analysis continue to support disciplined  
23 pursuit of the project, and reaffirm that the project can provide unique

1 quantitative and qualitative benefits to FPL customers. FPL’s stepwise  
 2 approach continues to provide FPL customers with the best opportunity to  
 3 make steady progress on the project. My testimony provides the Florida  
 4 Public Service Commission (FPSC) with the information necessary to  
 5 conclude that FPL’s 2015 and 2016 project activities are reasonable and in the  
 6 interests of FPL customers and Floridians, in general.

7 **Q. Would you please provide an overview of the expected benefits of the**  
 8 **Turkey Point 6 & 7 project for FPL customers?**

9 A. Yes. Taking into account the updated project information provided in this  
 10 testimony, FPL expects the Turkey Point 6 & 7 project will:

- 11 • Provide estimated fuel cost savings for FPL’s customers of  
 12 approximately \$570 million (nominal) in the first full year of operation  
 13 based on a Medium Fuel Cost forecast;
- 14 • Provide estimated fuel cost savings for FPL’s customers of  
 15 approximately \$47 billion (nominal) over a 40 year operating life, and  
 16 approximately \$101 billion (nominal) over a 60 year operating life,  
 17 based on a Medium Fuel Cost forecast;
- 18 • Diversify FPL’s fuel sources by decreasing reliance on natural gas by  
 19 approximately 13% beginning in the first full year of two unit  
 20 operation;
- 21 • Reduce annual fossil fuel usage by the equivalent of 29 million barrels  
 22 of oil or 184 million MMBTU of natural gas; and



- 1 • Reduce CO<sub>2</sub> emissions by an estimated 290 million tons over a 40 year
- 2 operating life, which is the equivalent of operating FPL’s entire
- 3 generating system with zero CO<sub>2</sub> emissions for 7.2 years. Over a 60
- 4 year operating life, CO<sub>2</sub> emissions would be reduced by an estimated
- 5 481 million tons, the equivalent of operating FPL’s entire generating
- 6 system with zero CO<sub>2</sub> emissions for 11.8 years.

7 These quantifications are based on the May 2015 project feasibility analysis set  
 8 forth in FPL Witness Brown’s testimony and Exhibit ROB-1. The Turkey  
 9 Point 6 & 7 project benefits are also reflected in my Exhibit SDS-10.

10 **Q. Please describe how the remainder of your testimony is organized.**

11 A. My testimony includes the following sections:

- 12 1. Policy Considerations
- 13 2. Project Approach
- 14 3. Process and Risk Management
- 15 4. Issues Potentially Affecting the Project
- 16 5. Key Decisions and Milestones
- 17 6. Project Cost and Feasibility
- 18 7. 2015 & 2016 Project Costs

19

20 **POLICY CONSIDERATIONS**

21

22 **Q. Please provide background on Florida’s Nuclear Cost Recovery statute.**

1 A. Several key developments led to the establishment of the Nuclear Cost  
2 Recovery statute as a means of resolving persistent issues in meeting the need  
3 for stable and reasonably priced, reliable electricity for the state of Florida – in  
4 a term “fuel diversity”. Primarily, the state’s reliance on natural gas-fueled  
5 generation to meet the growing electricity needs of Floridians, highlighted by  
6 volatile fossil fuel prices and supply reliability issues, created concern that  
7 insufficient fuel diversity threatened the long term economic stability of the  
8 state. These concerns were reinforced in 2005 by hurricanes Katrina and Rita,  
9 which impacted natural gas production in the Gulf of Mexico, threatened  
10 FPL’s fuel supply reliability, drove up natural gas prices and placed financial  
11 strain on FPL customers. Florida’s significant and growing reliance on  
12 natural gas fueled generation is a result of the difficulty in being able to  
13 deploy non-gas baseload alternatives; most commonly fossil fuels (coal or oil  
14 fueled generation) or nuclear generation. For example, FPL’s proposal in  
15 2006 to build a clean coal power plant was denied by the FPSC. Nuclear Cost  
16 Recovery was initiated to directly address some of the challenges associated  
17 with deployment of nuclear generation to help improve fuel diversity and has  
18 been successful for FPL customers, as more than 520 MW of new nuclear  
19 capacity was successfully added to the system in 2013.

20 **Q. How did Florida’s reliance on natural gas develop?**

21 A. Throughout the last several decades, significant political, economic and  
22 technology changes occurred to reshape the state’s generation portfolio away  
23 from a dependence on foreign oil in the 1970s as existing plants were replaced

1 by plants operating on other fuel sources. During this period the nuclear  
2 industry was dealing with significant regulatory, cost and schedule challenges  
3 in deploying new nuclear units – essentially keeping new nuclear capacity  
4 from being an option in the late 1980s and 1990s. The other traditional  
5 baseload alternative, coal, had only been developed in limited amounts in  
6 Florida because of the significant logistical challenges and expense in  
7 delivering large quantities of coal from supply regions located in the country's  
8 interior and concerns related to emissions. These factors opened the door for  
9 a new baseload technology. Deregulation of natural gas as a fuel for electric  
10 generation and the introduction and continued improvement of large scale  
11 combined cycle gas turbine technology evolved to provide a cost-effective,  
12 efficient and low emissions alternative. As a result, combined cycle gas  
13 turbine plants have been the technology of choice for most generation  
14 additions in the state from the 1990s to today. While customers have  
15 benefited from these choices, particularly the affordability and lower  
16 emissions of domestic natural gas, recurrence of high and volatile fossil fuel  
17 prices or supply reliability issues have impacted customers and the Florida  
18 economy in the past and, unaddressed, could impact the state again in the  
19 future.

20 **Q. What recent developments occurred to enable new nuclear generation as**  
21 **a deployable alternative?**

22 A. In the late 1990s, the NRC instituted a refined regulatory framework for the  
23 licensing of new nuclear generating units. This revised process places a high

1 focus on the rigor and detail applied during the licensing process, reducing the  
2 opportunity for regulatory delays during construction or prior to operation;  
3 complications that severely impacted the prior generation of nuclear power  
4 plants. In this way, if regulatory delays occur they do so prior to significant  
5 investment reducing the financial risk in the process. Also during the 1980s  
6 and 1990s, a new generation of nuclear power plants were developed and  
7 poised for U.S. and international deployment. The federal Energy Policy Act  
8 of 2005 provided incentives and assurances that further motivated renewed  
9 interest in nuclear generation. Consortiums were formed between potential  
10 owners and manufacturers that furthered several key projects validating that  
11 the new designs and licensing processes would be successful. By 2006, a host  
12 of new nuclear projects had been proposed in the U.S. With the passage of  
13 the Florida Energy Act of 2006 and the FPSC's adoption of the Nuclear Cost  
14 Recovery rule, deployment of new nuclear capacity in Florida to address fuel  
15 diversity concerns became a realistic option.

16 **Q. What specific considerations are included in the Nuclear Cost Recovery**  
17 **rule as implemented by the FPSC?**

18 A. A core principle of the Nuclear Cost Recovery rule is that of transparency. In  
19 order to satisfy that principle, applicants for cost recovery must satisfy a  
20 number of extensive reviews. In order to enter the annual cost recovery  
21 process, an applicant must first obtain an affirmative need determination  
22 verifying that the proposed generation is required to provide cost-effective and  
23 reliable electric generation. Annually, within the cost recovery process, the

1 applicant must provide a full accounting for all factors of the project,  
2 including cost, schedule, decisions, and ongoing feasibility. This transparency  
3 allows the FPSC to conduct in-depth oversight of the utility's actions in real  
4 time – as the project proceeds, rather than in hindsight years after decisions  
5 are made and money is spent. The FPSC then makes a “reasonableness”  
6 determination as to costs projected for the project (prior to any recovery of  
7 those costs), and reviews historical costs for “prudence”. Amendments to the  
8 Nuclear Cost Recovery statute in 2013 provide for additional interim review  
9 steps as the projects proceed from licensing to preparation and subsequently,  
10 construction.

11 **Q. How does the existence of the Nuclear Cost Recovery process assist FPL**  
12 **in bringing forward nuclear generation projects?**

13 A. The statute and associated rule provide the requisite regulatory certainty  
14 necessary for FPL to undertake the complex and challenging task of adding  
15 new nuclear capacity to its system. The process allows FPL to take the long-  
16 lead steps of licensing and pre-construction and pays off interest costs during  
17 construction, reducing costs to FPL's customers. Additionally, it enables FPL  
18 to go to the financial markets and obtain competitive financing rates for the  
19 large amount of capital required to fund the construction of the project.

20 **Q. Does the implementation of Nuclear Cost Recovery provide savings for**  
21 **FPL customers?**

22 A. Yes. Nuclear Cost Recovery enables customers to avoid paying for  
23 compounded interest during the approximately nine year construction period

1 and reduces the overall amount that would be recovered from customers under  
2 normal rate base treatment by billions of dollars. As shown on Exhibit SDS-  
3 11, the Nuclear Cost Recovery framework is projected to save FPL customers  
4 about \$12.3 billion over the life of the Turkey Point 6 & 7 units.

5

6

## PROJECT APPROACH

7

8 **Q. What is FPL's overall approach to developing Turkey Point 6 & 7?**

9 A. FPL continues to develop Turkey Point 6 & 7 through a deliberate and careful  
10 process navigating through the four phases of project development:  
11 Exploratory, Licensing, Preparation, and Construction. The project is  
12 currently focused on the Licensing phase which allows FPL to make progress  
13 on obtaining licenses and approvals without taking on the risks and  
14 expenditures that would result from committing to a specific construction  
15 schedule. For example, through 2016, FPL estimates it will have spent  
16 approximately 1% of the high end of the estimated project cost range (\$20.0  
17 billion).

18

19 A project of this complexity, particularly in the early stages, is subject to  
20 external factors that are not under FPL's control. Therefore, FPL's approach  
21 has been developed as a step-wise process. Routine monitoring of a wide  
22 range of factors and events is accomplished to help increase certainty and  
23 predictability, informing each subsequent step.

1 **Q. Please expand on the concept of the step-wise process and how the risks**  
2 **related to the Turkey Point 6 & 7 project are controlled by key decisions.**

3 A. The project team monitors issues at local, state, and federal levels and across  
4 technical, commercial, economic, and regulatory areas of interest. The impact  
5 on cost, schedule, and quality are routinely assessed through a set of tools and  
6 reviews. If review indicates the potential for a considerable cost or schedule  
7 impact, mitigation actions are identified and are designed to eliminate, reduce,  
8 or defer the impact. If the magnitude of the impact materially affects cost or  
9 schedule, or changes the feasibility of the project, a decision is made as to  
10 whether such impact is acceptable in light of all current information.  
11 Alternative courses of action include continuing with a modified budget and  
12 schedule along with available mitigation actions, or halting a portion of the  
13 project temporarily while the issue is further assessed or resolved. The  
14 alternative of slowing or halting a portion of the project in response to  
15 significant events or uncertainties offers a high level of risk control for FPL  
16 and its customers.

17  
18 Recent schedule modifications to accommodate the effects of the revised NRC  
19 COLA review schedule, and to incorporate the impacts of the 2013 Nuclear  
20 Cost Recovery statutory amendments, demonstrates the implementation of the  
21 stepwise approach. The new information was reviewed, and a revised project  
22 schedule was developed and vetted.

23

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1    **PROCESS AND RISK MANAGEMENT**

2

3 **Q. How is the Turkey Point 6 & 7 project management organized to**  
4 **maintain an ongoing risk management focus?**

5 A. The Turkey Point 6 & 7 project requires a wide range of skilled team  
6 members with experience in the development, design, construction and  
7 licensing of nuclear generation. The project management structure of the  
8 Turkey Point 6 & 7 project provides for dedicated teams with the requisite  
9 subject matter expertise coordinated to meet project objectives. This is  
10 accomplished through a project organization and reporting structure that  
11 effectively identifies and applies resources to issues while maintaining  
12 transparent and open communications.

13

14 As described in my March 2, 2015 testimony, the project organization relies  
15 on two principal groups jointly responsible for the integrated execution of the  
16 project. William Maher, Senior Director of New Nuclear Projects, manages  
17 the New Nuclear Plant (NNP) organization with responsibility for NRC  
18 licensing. Steve Reuwer, Director of Construction manages project  
19 engineering and construction within the NNP organization. I lead all other  
20 facets of project development, such as state Site Certification, local zoning  
21 approvals, public relations, and FPSC regulatory issues. Messrs. Maher,  
22 Reuwer and I report to Mano Nazar, President of Nuclear and Chief Nuclear  
23 Officer. Each organization is supported by FPL business units with specific,



1 recent success in the certification, NRC re-licensing, and permitting of  
2 multiple power generation units in Florida and is complemented by our  
3 national operating experience with renewable, natural gas, and nuclear  
4 generation assets.

5

6 FPL also gives careful consideration to how it contracts for support of the  
7 many license and permit applications. A combination of competitive bidding  
8 and single/sole source procurement is used, in compliance with FPL policies,  
9 to manage augmentation of FPL staff with qualified and experienced specialty  
10 contractors and service providers.

11 **Q. What process and risk management tools does FPL apply to manage cost,  
12 risk, and schedule objectives?**

13 A. FPL uses industry accepted project controls, systems, and practices to obtain a  
14 high level of control over the expenditures incurred and projected for all  
15 projects. The primary means of control are 1) the project budgeting and  
16 reporting process, 2) project schedule and activity reporting processes, 3) the  
17 contract management process for external service providers, and 4) internal  
18 and external oversight processes. These processes were fully described in my  
19 March 2, 2015 testimony and continue to be utilized in the oversight of the  
20 project.

21 **Q. Please provide examples of specific tools used to manage the project.**

22 A. The PTN 6 & 7 Licensing Project Dashboard presents issues and the current  
23 trends for those issues. Over time, if a problematic issue continues to trend

1 down or remains neutral, the effectiveness of the project management controls  
2 are investigated to determine if changes in approach can create improvement,  
3 or if mitigation measures are adequate. Additionally, a quarterly risk  
4 summary tracks the assessment of project risks over time. This summary  
5 qualitatively gauges the probability of occurrence and impacts to  
6 implementation, cost, and schedule aspects of the project.

7 **Q. What activities are undertaken by the project to address industry issues**  
8 **affecting the long term success and execution of the project?**

9 A. FPL is involved in a number of areas to address issues relevant to new nuclear  
10 deployment. FPL participates in three specific groups comprised of new  
11 nuclear industry owners and design vendor(s). These include the Design  
12 Centered Working Group (DCWG), the AP1000 Owners Group (APOG), and  
13 the Advanced Nuclear Technology group. The collective purpose of these  
14 groups is to identify and resolve issues potentially affecting the licensing,  
15 design, construction, operation, and maintenance of the AP1000 design.  
16 Individually, each group provides a collaborative forum for owners to work  
17 with each other, the design vendor and the NRC to achieve standardized  
18 solutions to the issues facing all owners. This enables the industry to maintain  
19 a high level of standardization from the earliest stages of new nuclear  
20 deployment. Standardization of designs and processes provides benefits to  
21 FPL customers in terms of efficiency and cost control.

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## ISSUES POTENTIALLY AFFECTING THE PROJECT

**Q. What are the international, national, and regional issues being monitored for their effect on the Turkey Point 6 & 7 project?**

A. FPL monitors issues that can affect the overall timeline or feasibility of the project. Several of these factors, directly or indirectly, influence the scope and pace of regulatory reviews. For example, the NRC's response to the March 2011 Japanese earthquake and tsunami has indirectly resulted in added scope to the safety review of FPL's Turkey Point 6 & 7 COLA and impacted the NRC resources available to conduct that review. Other factors relate to updated information that must be incorporated into FPL's decision making process and feasibility analysis. This information includes the lessons being gathered at the two U.S. AP1000 construction sites, as well as the most current economic forecasts for input into the project planning and analyses processes.

**Q. What factors in the federal license and permit review processes may affect the overall timeline of the project?**

A. The federal processes include the safety and environmental reviews that inform the NRC COLA process, as well as additional reviews conducted by the Army Corps of Engineers (USACE) in support of the Section 404(b) wetland permit applications. Looking forward, several factors are being monitored for potential impact.

1 For example, as discussed in my March 2, 2015 testimony, the NRC provided  
2 an updated Review schedule for both safety and environmental aspects of the  
3 Turkey Point 6 & 7 COLA in 2014. This revised schedule has provided  
4 increased certainty regarding the timeline to complete the licensing phase, and  
5 has allowed FPL to better estimate the earliest practicable project schedule.  
6 NRC progress consistent with this new schedule will be closely tracked.

7  
8 Additionally, the Atomic Safety and Licensing Board (ASLB) has reviewed  
9 contentions to the Turkey Point 6 & 7 COLA over the past several years. All  
10 contentions offered by opponents have been dismissed with the exception of  
11 one related to certain constituents within waste water from the plant. FPL has  
12 conducted additional analyses and will seek to have that contention dismissed.  
13 If successful, the Turkey Point 6 & 7 COLA would not require a contested  
14 hearing, reducing the time required to obtain a COL.

15 **Q. What factors at the state and local levels may affect the pace of the state**  
16 **Site Certification process?**

17 A. Following the Siting Board Final Order in May 2014, four parties filed an  
18 appeal in the Third District Court of Appeals. The appellate process will  
19 involve briefing and ultimately a hearing before the tribunal. The timing of  
20 the process is dependent on several administrative steps and the court's  
21 calendar. It is anticipated that the Appellate court will rule within the next 12  
22 months.

1 **Q. Does FPL monitor the progress of other U. S. new nuclear energy**  
2 **projects?**

3 A. Yes. The new nuclear construction projects at Southern Company's  
4 (Southern) Vogtle Electric Generating Plant (Vogtle) in Georgia and SCANA  
5 Corporation's (SCANA) Summer AP1000 projects in South Carolina continue  
6 to make progress but have experienced delays, primarily related to the  
7 fabrication and delivery of modules. In 2014 both projects made progress  
8 with the initial safety related construction. The advanced status of these  
9 projects serves as a reference for FPL's cost estimates and post-licensing  
10 schedule. In general, the status of these projects continues to demonstrate that  
11 substantial and consistent progress is being made on deploying the next  
12 generation of nuclear projects.

13 **Q. What is the status of a Department of Energy (DOE) Loan Guarantee for**  
14 **the Vogtle and Summer projects?**

15 A. Georgia Power has entered into an agreement for a \$3.46 billion loan  
16 guarantee for the company's 45.7% interest in the Vogtle 3 & 4 project.  
17 Oglethorpe Power, owner of a 30% stake in the Vogtle project, also closed on  
18 a \$3.06 billion loan guarantee. Municipal Electric Authority of Georgia is  
19 pursuing finalization of a \$1.8 billion loan guarantee for its minority interest  
20 in the Vogtle project. SCANA continues to discuss loan guarantees for the  
21 Summer project, but has yet to commit to obtaining the guarantees.

22 **Q. What would be required to obtain a DOE Loan Guarantee for the**  
23 **Turkey Point 6 & 7 project?**

1 A. Essentially, a new solicitation issued by the DOE Loan Guarantee Office  
2 would be required. The solicitation would define the eligibility requirements  
3 and terms of application which would guide FPL's actions. Upon submission  
4 of an application, the Turkey Point 6 & 7 project would be evaluated for  
5 eligibility and specific discussions defining the terms and conditions of a loan  
6 guarantee would be initiated. FPL is prepared to pursue such a guarantee  
7 should one be offered, and should FPL determine that participation would  
8 benefit its customers.

9 **Q. What do recent developments related to the national and regional**  
10 **economy indicate with respect to the continued pursuit of the Turkey**  
11 **Point 6 & 7 project?**

12 A. The supply and demand balance in the natural gas industry has created a near  
13 term reduction in natural gas prices and has maintained long range forecasts  
14 for price at historically low levels. FPL Witness Brown addresses the effect  
15 of changes in FPL demand forecasts and natural gas price forecasts on the  
16 economic feasibility of Turkey Point 6 & 7.

17 **Q. What do recent developments related to national and regional energy**  
18 **policy indicate with respect to the continued pursuit of the Turkey Point**  
19 **6 & 7 project?**

20 A. National energy policy remains supportive of nuclear energy in general, and  
21 new nuclear energy development in specific. Challenges to existing nuclear  
22 generators in certain markets has become a focus of the administration as  
23 these generators greatly assist in attaining emission reduction goals set by the

1 federal government. Further, the closing of the loan guarantees for Vogtle in  
2 2014 underscores the desire of the federal government to promote generation  
3 technologies that reduce or eliminate greenhouse gas emissions, maintaining  
4 progress towards meeting policy goals. In general, while cautious,  
5 policymakers continue to recognize the long term benefits of and need for  
6 existing and new nuclear generation capacity.

7  
8 Regionally, the legislature amended the Nuclear Cost Recovery statute in  
9 2013. Notably, the amendments resulted in maintaining cost recovery as  
10 originally envisioned, with added opportunities for the FPSC to review the  
11 project prior to initiating major milestones. However, the additional reviews  
12 required by the amended statute affect the project schedule and estimated total  
13 project cost. Reliability, cost-effectiveness, fuel diversity, fuel supply  
14 reliability, and price stability are still benefits to be delivered by increasing  
15 nuclear generation capacity and are still needed by FPL's customers. A future  
16 plan that does not include new nuclear capacity increases and prolongs  
17 reliance on fossil fuels, increases exposure to fuel supply reliability and price  
18 volatility, and is not as effective at reducing system emissions, including  
19 greenhouse gas emissions, when compared to a plan that does include new  
20 nuclear generation capacity.

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## KEY DECISIONS AND MILESTONES

**Q. What will be the focus of the project in 2015 and 2016?**

A. The focus will remain on defending the state Site Certification in the appellate process and obtaining the federal licenses and permits necessary to construct and operate the Turkey Point 6 & 7 project. The milestones required to obtain these goals are discussed below and summarized in Exhibit SDS-12.

**Q. What specific milestones are expected in relation to completing the NRC licensing process?**

A. The Draft Environmental Impact Statement (EIS) was published on February 27, 2015 and public comment sessions were held on April 22, and 23, 2015. The comment period closes on May 22, 2015. The NRC staff and Army Corps will address the comments received, and estimates publication of the Final EIS in February 2016. Using these dates, and assuming the contention stands, FPL estimates that the ASLB would hold a contested hearing in the latter part of 2016.

The NRC staff estimates that the Advanced Final Safety Evaluation Report (SER) will be published in January 2016. A review by the Advisory Committee on Reactor Safeguards (ACRS) will be conducted in May 2016 followed by the Final Safety Analysis Report published in October 2016. With completion of the FSER and the ASLB hearing, the NRC would be able to make a decision on the Turkey Point Unit 6 & 7 COL by March 2017.



1 **Q. Are there assumptions included in these estimates that may change, and**  
2 **therefore affect the schedule?**

3 A. Yes. The NRC assumes that they will be provided the necessary resources to  
4 execute the estimated plan. The NRC is addressing competing priorities to  
5 resolve the NRC's response to Fukushima for the existing nuclear plants and  
6 demands on resources necessary to complete the safety review. The  
7 availability of NRC resources to complete the Turkey Point Unit 6 & 7 COLA  
8 review will be impacted by the progress made in this important area, and other  
9 potential developments.

10

11 At a project level, there are two specific assumptions that may offer an  
12 opportunity to better the current milestone estimates. The SER timeline  
13 assumes timely resolution of two additional rounds of Requests for Additional  
14 Information of six months each, where only one round may be necessary.  
15 Additionally, the overall timeline assumes the need for the ASLB (contested)  
16 hearing. As discussed previously, if the last contention is dismissed, the  
17 contested hearing would not be required and the overall schedule may gain six  
18 months.

19 **Q. Did FPL anticipate that the NRC regulatory process could be extended?**

20 A. Yes. The potential for this schedule change was foreseen and this type of  
21 change is at the core of how FPL has chosen to proceed on this important  
22 project. As I indicated in 2013, "Things that are not under FPL's control are  
23 federal budget issues, sequestration, and other items that affect the NRC's

1 resource and their resource allocation.” (See Transcript Docket 130009-EI,  
2 page 609, lines 12-15). The NRC gives priority to emerging issues that affect  
3 the existing nuclear fleet. FPL is making every prudent effort to deliver the  
4 benefits of the project on the earliest practicable schedule, while being  
5 mindful of the potential for and impact of delays. In fact, this has been FPL’s  
6 position throughout this project.

7 **Q. What specific milestones are expected related to the USACE Section**  
8 **404(b) process?**

9 A. As described in prior sections, the USACE will utilize the NRC EIS as its  
10 Record of Decision for the Section 404(b) permits. Thus, the timing of these  
11 permit activities closely follow the NRC process up to the point of the Final  
12 EIS. When the Draft EIS was published for comment, the USACE published  
13 a notice of the permit application. In parallel to the National Environmental  
14 Policy Act based EIS process, the USACE will similarly complete a review  
15 under the Clean Water Act to determine the Least Environmentally Damaging  
16 Practicable Alternative. This will include a wildlife consultation with the U.S.  
17 Fish & Wildlife Service. It is expected that the Section 404(b) permits could  
18 be issued within four to six months following completion of the Final EIS in  
19 2016.

20 **Q. What specific milestones are expected related to the state Site**  
21 **Certification process in 2015 and 2016?**

1 A. As discussed earlier, the Third District Court of Appeals is expected to  
2 address the appeal within the next 12 months. Also, FPL will take necessary  
3 actions required by Conditions of Certification (CoC) to maintain compliance.

4 **Q. What type of activities are required by the CoC, and what is the timing**  
5 **associated with these activities?**

6 A. The CoC identify specific activities (such as monitoring plans or reports,  
7 management plans and wildlife surveys) necessary to demonstrate compliance  
8 with the CoC and applicable regulatory requirements. The time requirements  
9 for these activities vary based on the activity in question. Some are required  
10 within a specified period of time following an event, such as Certification or  
11 completion of construction. Some precede an event, such as commencement  
12 of construction or commencement of operation. FPL will undertake those  
13 activities necessary to maintain compliance with the terms and conditions of  
14 the Certification.

15 **Q. Please provide an example of results associated with the state Site**  
16 **Certification process that may affect the project cost or schedule.**

17 A. A monitoring program associated with the Radial Collector Well (RCW)  
18 system was included as a CoC that will require significant groundwater and  
19 ecological monitoring before, during, and after construction of the RCW  
20 system. This is an example of the type of activity that could not be  
21 specifically estimated prior to the Certification.

22 **Q. What specific milestones are expected for the Everglades National Park**  
23 **Land Exchange process in 2015?**

1 A. The Draft EIS was published in January 2014 and comments were accepted  
2 from the public through March 18, 2014. The U.S. National Park Service will  
3 address the comments received and is expected to produce a Final EIS in  
4 2015. Any agreement resulting in the land exchange would occur following  
5 the Final EIS, and will likely include terms and conditions as established by  
6 the Secretary of Interior.

7 **Q. Are there other specific milestones in the 2015-2016 timeframe that are**  
8 **expected to enable FPL to proceed with pre-construction work after**  
9 **receipt of the COL?**

10 A. Yes. FPL's current project schedule includes filing a request in 2016 to begin  
11 pre-construction work, so that it can immediately begin such work upon  
12 receipt of the COL. If FPL's request is made concurrent with its ordinary  
13 May 2016 NCR filing, it would be considered by the FPSC in the fall and a  
14 final order would likely be issued by the end of 2016. This timing aligns well  
15 with the current NRC schedule discussed above, which assumes receipt of the  
16 COL in the first part of 2017.

17 **Q. What work is FPL performing to obtain this necessary approval?**

18 A. FPL is conducting a number of initial assessments to inform a decision to  
19 proceed to begin preconstruction work, as that term is used in Section 366.93,  
20 Florida Statutes, and to support the related regulatory approval of such a  
21 decision. These initial assessments are a collection of studies that are  
22 necessary to compile a coordinated recommendation to continue to pre-  
23 construction. These include engineering analyses that will help better define

1 the project schedule and construction scope, enhancing the accuracy of the  
2 cost and schedule estimate to be used for the feasibility analysis that would be  
3 presented in support of a decision to proceed to pre-construction. Due to the  
4 nature of these initial assessments, some are required to be initiated up to  
5 many months in advance of the decision to begin preconstruction.  
6 Accordingly, it is reasonable that FPL undertake these activities in 2015 and  
7 2016. FPL has chosen to defer requesting contemporaneous recovery of the  
8 costs expended for these initial assessments until they are included in the  
9 request for approval to proceed with pre-construction work.

10 **Q. Is there any pre-construction work anticipated in 2015 and 2016?**

11 A. No. Only activities that are related to obtaining or maintaining the necessary  
12 licenses, permits or approvals, as discussed above, are planned to be  
13 undertaken in 2015 and 2016.

14

#### 15 **PROJECT COST AND FEASIBILITY**

16

17 **Q. What is the current non-binding cost estimate range for the project?**

18 A. The overnight capital cost estimate range is \$3,844/kW to \$5,589/kW. When  
19 time-related costs such as inflation and carrying costs are included, and CODs  
20 of 2027 and 2028 are assumed, the total project cost ranges from \$13.7 to  
21 \$20.0 billion for the 2,200 MW project.

22 **Q. Please explain how the overnight cost estimate is constructed and how it**  
23 **is used to help evaluate the feasibility of the project each year.**

1 A. An overnight cost is developed using the most current information available.  
2 An overnight cost provides an estimate of the total project costs assuming all  
3 costs occur at one point in time (“overnight”) and time-related costs  
4 (escalation, interest during construction) are not included. Further,  
5 recognizing many things could influence the overnight cost, additional  
6 analysis is conducted on each component of the overnight cost to explore how  
7 much it could vary, resulting in a cost estimate range. The overnight cost  
8 provides an indication of the cost per kilowatt (\$/kW) for the project in a  
9 given year reference. The 2014 cost estimate range was \$3,750/kW to  
10 \$5,453/kW in 2014 dollars. Updating the cost estimate range provides a cost  
11 estimate range of \$3,844/kW to \$5,589/kW in 2015 dollars. The cost estimate  
12 range has been adjusted to current year dollars by assuming a 2.5% escalation  
13 over the years between 2007 and present. While the actual escalation  
14 experienced has been generally lower, retaining this simple assumption is  
15 conservative and consistent with past year evaluations.

16  
17 A breakeven cost analysis is developed by FPL’s Resource Assessment and  
18 Planning Department, and is further discussed by FPL Witness Brown. This  
19 breakeven cost is provided as an overnight cost and is directly compared to  
20 the cost estimate range to assess the economic feasibility of the project.

21 **Q. Have there been any revisions to project features or design or any**  
22 **industry-wide developments in the past year that suggest a revision to the**  
23 **overnight capital cost estimate range?**

1 A. No. A review was conducted to capture any potential changes and estimate  
2 the potential cost impact. No significant changes or developments have  
3 occurred in the past year indicating any revisions are necessary to the project  
4 cost estimate range. In general, the Final Order resulting from the SCA  
5 preserved the project and ancillary features as proposed by FPL, and is  
6 therefore consistent with the project as envisioned in the current cost estimate  
7 range.

8 **Q. Does FPL's cost estimate range continue to be reasonable?**

9 A. Yes. The FPL cost estimate range continues to be reasonable based on the  
10 annual review of the Turkey Point 6 & 7 capital cost estimate, a comparison to  
11 other U.S. AP1000 project progress reports, and Concentric Energy Advisors'  
12 review of U.S. AP1000 project overnight and total estimated costs.

13

14 The comparison to other U.S. AP1000 projects provides confidence due to the  
15 advanced nature of the projects being reviewed. The costs being experienced  
16 by the lead projects at Vogtle and Summer are informed by committed  
17 contracts, are well into the construction cycle, and include significant  
18 equipment and material purchases. Therefore, the total project costs estimated  
19 for the projects in construction are more certain.

20 **Q. What future activities are anticipated that will provide information to  
21 revise the overnight capital cost estimate range?**

22 A. Negotiations on the Engineering, Procurement and Construction contract will  
23 provide more information including price, terms and schedules to support an

1 execution plan for project construction. That information will be integrated  
2 with continued observations of the progress of preceding U.S. projects to  
3 inform and revise the Turkey Point 6 & 7 non-binding cost estimate, as  
4 warranted.

5 **Q. What factors may impact the overall project cost estimate, including**  
6 **time-related costs such as price escalation and carrying costs?**

7 A. The primary factors affecting the total project cost will be the actual labor and  
8 materials costs experienced during the Preconstruction and Construction  
9 periods. The certainty around these costs will increase as preceding projects  
10 move through the stages of construction and as FPL negotiates the principal  
11 contracts for engineering, procurement, and construction of the project. The  
12 pace of expenditures is also a critical factor that will impact total project costs.  
13 Escalation of future costs and carrying costs on expended funds are time  
14 related factors.

15 **Q. What are the most current Turkey Point 6 & 7 economic feasibility**  
16 **analysis results?**

17 A. As discussed by FPL Witness Brown, the most current feasibility analysis  
18 affirms the projected cost effectiveness and benefits associated with the  
19 Turkey Point 6 & 7 project using the same basic analytical approach applied  
20 in the Need Determination proceeding for the project and the six prior NCRC  
21 filings. The analysis calculated a projected “break-even” cost for new  
22 nuclear; a cost that results in the same life cycle costs (or cumulative present  
23 value of revenue requirements) as an alternative plan relying on natural gas



1 combined cycle units assuming a 40 year operating life. The analysis was  
2 conducted for seven scenarios comprised of combinations of three fuel and  
3 three emission cost forecasts. The projected break-even costs were higher  
4 than FPL's non-binding cost estimate range for its Turkey Point 6 & 7 project  
5 in two of seven scenarios, and within the cost estimate range for the other five  
6 scenarios. These results indicate that the Turkey Point 6 & 7 project is clearly  
7 quantitatively superior to the combined cycle gas alternative plan in two  
8 scenarios and within the non-binding cost estimate range in the other five  
9 scenarios. The comparison to a natural gas facility must also recognize the  
10 qualitative benefits offered only by a nuclear facility; fuel diversity, energy  
11 security and zero greenhouse gas emissions.

12 **Q. Is a 40 year operating life assumption conservative?**

13 A. Yes. The term of forty years was chosen as a conservative estimate of the  
14 operating life of the units based on the initial term of the NRC Combined  
15 License. Historically, the initial license terms have been renewed for an  
16 additional 20 years for many of the existing reactors in the U.S. today. FPL's  
17 Turkey Point Units 3 and 4 and St. Lucie 1 and 2 units have successfully  
18 extended the original license terms by 20 years. Therefore, it is reasonable to  
19 assume that a 20 year extension would be attainable for the Turkey Point Unit  
20 6 & 7 project.

21 **Q. How would the breakeven analysis results change if it is assumed that the**  
22 **operating life of Turkey Point Units 6 and 7 is actually 60 years?**

1 A. The results indicate that the Turkey Point 6 & 7 project is quantitatively  
2 superior to the combined cycle gas alternative plan in six scenarios, while one  
3 scenario falls within the cost estimate range.

4 **Q. In February 2010, FPSC Staff provided a list of factors for consideration**  
5 **in the feasibility analysis. Have those factors been considered?**

6 A. Yes. FPL Witness Brown discusses the economic factors and I discuss the  
7 non-economic factors.

8 **Q. What non-economic factors affect the project's long term feasibility?**

9 A. Non-economic factors include the feasibility of obtaining all necessary  
10 approvals (permits, licenses, etc.), the ability to obtain financing for the  
11 project at a reasonable cost, and supportive state and federal energy policy.

12

13 Significant progress continues on the federal, state, and local approvals  
14 required for the construction and operation of the project. During 2014, the  
15 state certification process was completed, pending appeal. Similarly, the  
16 federal licensing efforts are moving forward in 2015 and are estimated to be  
17 complete by 2017 as discussed previously. While the review process has  
18 taken longer than originally anticipated, the process is proceeding  
19 substantively as expected.

20

21 Financing will be determined as the project proceeds through approvals to  
22 construction. The lead projects, Vogtle and Summer, have successfully  
23 obtained financing, and Vogtle has closed on a significant federal loan

1           guarantee. FPL will continue its dialogue with the financial community to  
2           help maintain FPL's capability to obtain financing with reasonable terms.

3

4           As discussed earlier in this testimony, state and federal energy policy  
5           continues to be generally supportive of new nuclear generation for a host of  
6           reasons. Recent legislative activity in Florida sought to revise some aspects of  
7           the Nuclear Cost Recovery statute, but preserve the opportunity it provides.  
8           The high reliability, low and stable cost, and zero greenhouse gas emission  
9           profile of nuclear generation technology remains highly compatible with key  
10          energy policy objectives.

11   **Q.    Does FPL intend to pursue completion of the Turkey Point 6 & 7 project?**

12   A.    Yes. The critical path to completing Turkey Point 6 & 7 requires obtaining  
13          the licenses and approvals necessary to construct and operate Turkey Point  
14          6 & 7. Once the project is closer to obtaining the approvals, FPL will be able  
15          to refine the economic assumptions and incorporate the experience of other  
16          new nuclear projects as well as how state and federal energy policies have  
17          evolved. The FPSC will continue to have the opportunity to review FPL's  
18          plans through the NCRC process.

19   **Q.    Does FPL have sufficient, meaningful, and available resources dedicated**  
20          **to the Turkey Point 6 & 7 project?**

21   A.    Yes. As demonstrated throughout this testimony, FPL has in place an  
22          appropriate project management structure that relies on both dedicated and  
23          matrixed employees, the necessary contractors for specialized expertise, and a

1 robust system of project controls. These resources enable the project to  
2 progress through the current licensing phase.

3

4

#### 2015 & 2016 PROJECT COSTS

5

6 **Q. How are the 2015 Actual/Estimated costs and the 2016 Projected costs**  
7 **developed?**

8 A. FPL has a disciplined ground-up process to develop project budgets. This  
9 process was used in the initial project budgeting activity and is routinely  
10 reviewed and evaluated for adequacy and accuracy as additional information  
11 becomes available. The estimates of the 2015 Actual/Estimated and 2016  
12 Projected costs were completed in accordance with FPL's budget and  
13 accounting guidelines and policies. Where services are contracted, rates are  
14 provided by the contractor and reviewed to verify the charged rates are  
15 consistent with FPL's experience in the broader industry. The cost estimates  
16 were compared to other costs being incurred by the Company for similar  
17 activities and found to be reasonable.

18 **Q. Please provide a high level summary of the 2015 Actual/Estimated and**  
19 **the 2016 Projected costs presented in this filing.**

20 A. The costs associated with the Turkey Point 6 & 7 project in 2015 and 2016 are  
21 focused on supporting the licensing and permit application reviews underway,  
22 supporting compliance for permits and approvals obtained, and conducting the

1 necessary initial assessments to support decision making and necessary  
2 approvals for proceeding to preconstruction work.

3 **Q. What changes may occur that could affect these cost projections?**

4 A. The pace and content of the application reviews may impact the actual costs in  
5 2015 and 2016, however this is anticipated to be significantly less than  
6 experienced in the past as the processes are coming to a close.

7 **Q. Please summarize the costs included in this filing for Turkey Point 6 & 7**  
8 **Pre-construction activities.**

9 A. Schedule AE-6 of SDS-8 presents the 2015 Actual/Estimated costs in the  
10 following categories: 1) Licensing \$15,377,764; 2) Permitting \$291,349;  
11 3) Engineering and Design \$4,026,573; 4) Long Lead Procurement advance  
12 payments \$0; 5) Power Block Engineering and Procurement \$0; 6)  
13 Transmission \$0; and 7) Initial Assessments \$1,842,105.. Schedule P-6 of  
14 SDS-8 presents the 2016 Projected costs in the following categories: 1)  
15 Licensing \$17,047,175; 2) Permitting \$520,642; 3) Engineering and Design  
16 \$4,684,208; 4) Long Lead Procurement \$0; 5) Power Block Engineering and  
17 Procurement \$0; 6) Transmission \$0; and 7) Initial Assessments \$3,157,895.  
18 Table 1 of Exhibit SDS-9 provides a summary of the Actual/Estimated 2015  
19 and Projected 2016 Pre-construction costs. The descriptions in the Exhibit  
20 SDS-9 tables are illustrative and do not provide full line item detail.

21 **Q. Please describe the activities included in the Licensing category for the**  
22 **2015 Actual/Estimated costs and the 2016 Projected costs.**

1 A. For the period ending December 31, 2015, Licensing costs are estimated to be  
2 \$15,377,764 as shown on Line 3 of Schedule AE-6 of SDS-8. For the period  
3 ending December 31, 2016, Licensing costs are projected to be \$17,047,175  
4 as shown on Line 3 of Schedule P-6 of SDS-8. Table 2 of Exhibit SDS-9  
5 provides a detailed breakdown of the Licensing subcategory costs.

6  
7 Licensing costs consist primarily of FPL employee and contractor labor and  
8 specialty consulting services necessary to support the various license and  
9 permit applications and maintain compliance with the conditions of the  
10 approvals and permits obtained for the Turkey Point 6 & 7 project. For  
11 example, upon receipt of a COL from the NRC, FPL will be required to have  
12 the necessary resources in place to support the license. This will include  
13 specialty software to maintain the required license documentation and the  
14 necessary qualified professionals to administer the processes. These  
15 expenditures result in an increase in NNP Team Costs in 2016 as compared to  
16 2015.

17  
18 In 2015 and 2016 Licensing costs are primarily related to the NRC COLA and  
19 USACE 404(b) permit processes. Licensing costs are developed in accordance  
20 with budget and accounting guidelines and policies. Further, these cost  
21 estimates were compared to FPL's extensive experience with the development  
22 and permitting of new generation projects in Florida and found to be  
23 reasonable.

1 **Q. What are the major differences between the 2015 Actual/Estimated**  
2 **values and those projected in the May 1, 2014 filing for the Licensing**  
3 **category?**

4 A. The Actual/Estimated values for the Licensing category in 2015 are  
5 \$4,350,513 more than the amount projected for 2015 in 2014. The principal  
6 contributors to the increased requirements come from two areas. The new  
7 forecast includes an increase of approximately \$3,200,000 in anticipated NRC  
8 fees and a corresponding increase in technical support of approximately  
9 \$2,000,000, partially offset by reductions in other cost categories. Both  
10 expenditures are driven by the comprehensive review of seismic issues, as a  
11 part of an overall heightened industry review of seismic-related areas.

12 **Q. Please describe the activities in the Permitting category for the 2015**  
13 **Actual/Estimated costs and the 2016 Projected costs.**

14 A. For the period ending December 31, 2015, Permitting costs are estimated to be  
15 \$291,349 as shown on Line 4 of Schedule AE-6 of SDS-8. For the period  
16 ending December 31, 2016, Permitting costs are projected to be \$520,642 as  
17 shown on Line 4 of Schedule P-6 of SDS-8. Table 3 of Exhibit SDS-9  
18 provides a detailed breakdown of the Permitting subcategory costs, including  
19 a description of items included within each category. Permitting costs include  
20 costs for the Development team, in-house legal support, and resources to  
21 conduct necessary outreach educating stakeholders about the project.

1 **Q. What are the major differences between the 2015 Actual/Estimated**  
2 **values and those projected in the May 1, 2014 filing for the Permitting**  
3 **category?**

4 A. The Actual/Estimated values for the Permitting category in 2015 are \$45,665  
5 more than the amount projected for 2015 in 2014. The increased expenditures  
6 are for continuing external legal support for the Land Exchange and  
7 Development support beyond the time frame projected in the May 1, 2014  
8 filing.

9 **Q. Please describe the activities in the Engineering and Design category for**  
10 **the 2015 Actual/Estimated costs and the 2016 Projected costs.**

11 A. The Engineering and Design activities performed in 2015 and 2016 are  
12 primarily related to participation in industry groups and engineering support  
13 for the COLA review. For the period ending December 31, 2015, Engineering  
14 and Design costs are estimated to be \$4,026,573 as shown on Line 5 of  
15 Schedule AE-6 of SDS-8. For the period ending December 31, 2016,  
16 Engineering and Design costs associated with preliminary engineering  
17 activities are projected to be \$4,684,208 as shown on Line 5 of Schedule P-6  
18 of SDS-8. Table 4 of Exhibit SDS-8 provides a detailed breakdown of the  
19 Engineering and Design subcategory costs, including a description of items  
20 included within each category.

21

22 Costs for participation in industry groups include the Electric Power Research  
23 Institute Advanced Nuclear Technology working group (with annual fees of



1           \$250,000 in 2015 and \$275,000 in 2016) and the DCWG (no external charge  
2           to participate in this group). The fee for participation in APOG is expected to  
3           be \$3,000,000 in 2015 and \$3,000,000 in 2016. These costs are necessary to  
4           obtain the benefits of membership described earlier in this testimony.

5   **Q.    What are the major differences between the 2015 Actual/Estimated**  
6           **values and those projected in the May 1, 2014 filing for the Engineering**  
7           **and Design category?**

8   A.    The Actual/Estimated values for the Engineering and Design category in  
9           2015 are \$2,118,785 higher than the amount projected for 2015 in 2014. The  
10          principal cause of this increase is the increase in APOG membership  
11          contribution.

12 **Q.    Please describe the activities in the Long Lead Procurement category for**  
13          **the 2015 Actual/Estimated costs and the 2016 Projected costs.**

14 A.    For the period ending December 31, 2015 and December 31, 2016, Long Lead  
15          Procurement costs are projected to be \$0 as shown on Line 6 of Schedule AE-  
16          6 of SDS-8 and line 6 of Schedule P-6 of SDS-8. Future Long Lead  
17          Procurement costs are anticipated to be included in the Power Block  
18          Engineering and Procurement cost category.

19 **Q.    Please describe the activities in the Power Block Engineering and**  
20          **Procurement category for the 2015 Actual/Estimated costs and the 2016**  
21          **Projected costs.**

22 A.    For the period ending December 31, 2015 and, Power Block Engineering and  
23          Procurement costs are estimated to be \$0 as shown on Line 7 of Schedule AE-

1 6 of SDS-8. For the period ending December 31, 2016, Power Block  
2 Engineering and Procurement costs are projected to be \$0 as shown on Line 7  
3 of Schedule P-6 of SDS-8.

4 **Q. Please describe the activities in the Transmission category for the 2015**  
5 **Actual/Estimated costs and the 2016 Projected costs.**

6 A. For the period ending December 31, 2015, Transmission expenditures are  
7 estimated to be \$0 as shown on Line 25 of Schedule AE-6 of SDS-78. For the  
8 period ending December 31, 2016, Transmission expenditures are projected to  
9 be \$0 as shown on Line 25 of Schedule P-6 of SDS-8.

10

11 All 2015 and 2016 costs associated with Transmission planning are related to  
12 the licensing and permitting activities, and therefore are appropriately  
13 included in those categories, described above.

14 **Q. Please describe the activities in the Initial Assessments category for the**  
15 **2015 Actual/Estimated costs and the 2016 Projected costs.**

16 A. For the period ending December 31, 2015, Initial Assessment expenditures are  
17 estimated to be \$1,842,105 as shown on Line 8 of Schedule AE-6 of SDS-8.  
18 For the period ending December 31, 2016, Initial Assessment expenditures are  
19 projected to be \$3,157,895 as shown on Line 8 of Schedule P-6 of SDS-8.  
20 These costs consist of studies required to further refine the revised schedule  
21 and substantiate assumptions supporting the feasibility analysis. As discussed  
22 previously, these costs are reasonable to support a decision to proceed to  
23 preconstruction and to support the filings FPL will make to seek approval to

1 begin preconstruction. Nonetheless, FPL is not seeking to recover these costs  
2 as part of its 2016 NCR amount. Therefore, they have been adjusted out of  
3 FPL's request, as shown on Line 14 of Schedule AE-6 and Line 14 of  
4 Schedule P-6.

5 **Q. Are FPL's Actual/Estimated 2015 and Projected 2016 Turkey Point 6 & 7**  
6 **costs reasonable?**

7 A. Yes. FPL's 2015 expenditures of \$21,537,791 and 2016 expenditures of  
8 \$25,409,920 are reasonable and necessary to obtain the licenses, permits and  
9 approvals which will allow FPL to carefully and methodically create the  
10 opportunity for additional reliable, cost-effective and fuel diverse nuclear  
11 generation to benefit FPL customers. FPL uses a robust system of project  
12 controls, systems, and practices to obtain a high level of control over the  
13 expenditures incurred and projected. Together, these support a finding that  
14 FPL's Actual/Estimated 2015 and Projected 2016 expenditures are reasonable.

15 **Q. Does this conclude your direct testimony?**

16 A. Yes.

**BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION**

In re: Nuclear Cost            )  
Recovery Clause                )

DOCKET NO. 150009-EI  
FILED: July 17, 2015

**ERRATA SHEET – STEVEN SCROGGS**

**March 2, 2015 Exhibits**

<u>EXHIBIT #</u>	<u>PAGE #</u>	<u>LINE #</u>	
SDS-7	Pages 1-3	Header Line 2	Change “2013” to “2014”

1 **BY MS. CANO:**

2 **Q** Would you please provide a summary of your  
3 direct testimony to the Commission.

4 **A** Yes, I will.

5 Good afternoon, Chairman and Commissioners.  
6 I'm happy to be here again to answer questions for you  
7 on this important project. The purpose of my testimony  
8 is to describe the activities and the managerial  
9 decisions associated with the Turkey Point Unit 6 and  
10 7 project. I will cover the time period from  
11 January 2014 to present, and then discuss the plans for  
12 the project through 2016.

13 FPL continues to work diligently to obtain  
14 all the necessary license, permits, and approvals for  
15 construction and operation of Turkey Point 6 and 7. In  
16 the past 18 months, our team has completed the state  
17 site certification process resulting in approval by the  
18 Power Plant Siting Board in May of 2014. We have also  
19 made progress in pursuit of the federal licenses and  
20 permits, and have received greater certainty from the  
21 Nuclear Regulatory Commission regarding the remaining  
22 schedule for the activities in that effort.

23 The content of my testimony and the  
24 accompanying exhibits and detailed nuclear filing  
25 requirements that I sponsor describe the following:

1 That FPL's disciplined and step-wise approach to  
2 deploying new nuclear generation continues to provide  
3 FPL customers the best opportunity to obtain the  
4 quantitative and qualitative benefits of nuclear  
5 generation as summarized in Exhibit SDS-10 and do so on  
6 the earliest practicable schedule; it also supports  
7 that FPL's actual costs in 2014 have been prudently  
8 incurred; FPL's actual estimated costs for 2015 and  
9 projected costs for 2016 are reasonable; that the  
10 results of the 2014 project cost and schedule review  
11 are reasonable; and that the Turkey Point 6 and  
12 7 project remains quantitatively and qualitatively  
13 feasible.

14 With respect to initial assessments, the  
15 filing FPL requests -- in this filing, FPL requests a  
16 reasonableness determination on those costs. The  
17 initial assessment studies that are a direct result of  
18 the 2014 project schedule review are reasonable and  
19 necessary activities that can be achieved now to  
20 enhance future feasibility analyses.

21 FPL plans to seek recovery of the initial  
22 assessment costs when that feasibility analysis is  
23 before the Commission, and that feasibility analysis is  
24 expected to be presented next year, in 2016. I look  
25 forward to answering your questions. This completes my

1 summary.

2 **MS. CANO:** Mr. Scroggs is available for  
3 cross-examination.

4 **CHAIRMAN GRAHAM:** Okay. OPC.

5 **MS. CHRISTENSEN:** Good afternoon,  
6 Commissioners. I have a clarifying question before we  
7 begin.

8 We have exhibits that we would like to use  
9 with this witness. Would your preference be to hand  
10 them out at the beginning of my cross-examination or as  
11 the exhibits come up throughout the cross-examination?

12 **CHAIRMAN GRAHAM:** I'm sorry. Would you say  
13 that one more time, please?

14 **MS. CHRISTENSEN:** Certainly. I have several  
15 exhibits to use with this witness during  
16 cross-examination. Is your preference to hand them out  
17 at the beginning, right now, or would you rather wait as  
18 they come up?

19 **CHAIRMAN GRAHAM:** Let's just go ahead and pass  
20 them all out right now.

21 **MS. CHRISTENSEN:** Okay.

22 **CHAIRMAN GRAHAM:** That would be simplest.  
23 Thanks for asking.

24 **MS. CHRISTENSEN:** You're welcome.

25 **CHAIRMAN GRAHAM:** Okay. So the first one is

1 going to be 72. Which one would that be?

2 **MS. CHRISTENSEN:** The first exhibit that I  
3 will be using is the exhibit listed Final Order  
4 Approving Nuclear Cost Recovery.

5 **CHAIRMAN GRAHAM:** Okay.

6 **MS. CHRISTENSEN:** The second exhibit would be  
7 the Concentric Energy Advisors Update to the AP1000.

8 **CHAIRMAN GRAHAM:** That's 73.

9 **MS. CHRISTENSEN:** And then the third one I  
10 will be using during this cross-examination is the FPL  
11 Response to OPC Third Set of Interrogatories No. 13.

12 **CHAIRMAN GRAHAM:** And that's 74.

13 Is everybody clear on the markings?

14 (Exhibits 72 through 74 marked for  
15 identification.)

16 Okay. Ms. Christensen.

17 **MS. CHRISTENSEN:** Okay. Thank you.

18 **EXAMINATION**

19 **BY MS. CHRISTENSEN:**

20 **Q** Good afternoon, Mr. Scroggs.

21 **A** Good afternoon.

22 **Q** Let me start off with hopefully a question we  
23 can agree on. Would you agree that the Turkey Point  
24 Unit 6 and 7, for them to proceed to the preconstruction  
25 phase of the project, the project needs to be feasible?



1           **A**     Yes.  And if I could expand on that, I believe  
2 we are in the preconstruction phase of the project as  
3 defined by the statute in Section (1)(f).

4           **MS. CHRISTENSEN:**  I'm going to object to any  
5 call for a legal conclusion or interpretation of the  
6 statute and move to strike that portion of the  
7 testimony.

8           **CHAIRMAN GRAHAM:**  I agree with you.

9 **BY MS. CHRISTENSEN:**

10          **Q**     Would you agree that the feasibility of Turkey  
11 Point Units 6 and 7 should be based on the project costs  
12 of the plant being reasonable?

13          **A**     The feasibility -- yes.  The feasibility  
14 analysis includes many components, including project  
15 cost estimate.

16          **Q**     Would you agree that it's important for Units  
17 6 and 7 project to be economically beneficial to FPL's  
18 ratepayers?

19          **A**     Yes.

20          **Q**     And wouldn't you agree that FPL has the burden  
21 to demonstrate the benefits of Turkey Point Units 6  
22 and 7 to this Commission by an economically viable  
23 analysis?

24          **A**     Yes.

25          **Q**     Okay.  Would you agree that the cost of the

1 project, the total cost of the project is a key input to  
2 the economic analysis?

3 **A** Yes.

4 **Q** And you would agree that FPL must use a  
5 realistic, up-to-date cost estimate in this analysis?

6 **A** Not necessarily.

7 **Q** Okay. Would you agree that the cost estimate  
8 needs to be as up to date as you can possibly make that  
9 information?

10 **A** Yes.

11 **Q** And would you agree that the information  
12 that used -- that's used in that cost estimate must be  
13 as realistic and based on current pricing as possible?

14 **A** Yes.

15 **Q** Would you agree that large amounts of money  
16 will be spent in the preconstruction phase?

17 **A** Yes.

18 **Q** Okay. Now I passed out an exhibit, Exhibit  
19 72, for your reference, and that's an excerpt from the  
20 final order on the nuclear cost recovery docket in 2009  
21 related to the Levy plant, and I wanted to ask you a  
22 question regarding that.

23 Isn't it correct that for the Levy nuclear --  
24 excuse me. Let me start that question over again.

25 Isn't it true that for the Levy Nuclear

1 Project the utility spent approximately 262 million in  
2 jurisdictional preconstruction costs through 2009?

3 **MS. CANO:** Objection. The Levy Nuclear  
4 Project is outside the scope of this witness's  
5 testimony.

6 **MS. CHRISTENSEN:** I think we are talking about  
7 the scope of how much cost can be incurred during  
8 preconstruction. And to the extent that the witness is  
9 aware of how many -- how much that actual magnitude can  
10 be, I think it's relevant to this line of questioning  
11 and to the testimony he's sponsoring. Because he's  
12 sponsoring the reasonableness of the project cost, and  
13 they're starting to request preconstruction costs be  
14 incurred.

15 **CHAIRMAN GRAHAM:** Not to prolong things, I  
16 think you need to walk him through it. First ask him  
17 what his knowledge is, and then go from there.

18 **MS. CHRISTENSEN:** Certainly.

19 **BY MS. CHRISTENSEN:**

20 **Q** Are you familiar with the Levy Nuclear Power  
21 Plant project as a participant in this docket every  
22 year?

23 **A** I'm familiar with the project as presented by  
24 Progress and then subsequently by Duke as a project.

25 **Q** Okay. And are you generally familiar with the

1 scope and magnitude of the preconstruction costs that  
2 Duke Energy incurred for preconstruction in the Levy  
3 power plant?

4 **A** I am not intimately familiar with the details  
5 of those costs other than to know that they're  
6 significantly higher than what FPL has incurred with  
7 relation to Turkey Point 6 and 7.

8 **Q** Okay. I'm not sure if I understand. Would  
9 anything refresh your recollection as to what the costs  
10 for preconstruction that were spent by Duke Energy for  
11 the Levy Nuclear Power Project for preconstruction?

12 **A** Again, it's never been my testimony to  
13 represent the Duke -- or Levy Nuclear Project costs. I  
14 do not have detailed knowledge of those to which I could  
15 testify, no.

16 **Q** Okay. Well, let me pass on that, and the  
17 order will speak for itself.

18 **CHAIRMAN GRAHAM:** Sure.

19 **BY MS. CHRISTENSEN:**

20 **Q** Would you agree that the Turkey Point Unit  
21 6 and 7 project feasibility analysis should show that  
22 the project remains economically viable before entering  
23 the preconstruction phase?

24 **A** Yes.

25 **Q** And that one of the primary cost drivers for

1 the feasibility analysis is the capital cost of Turkey  
2 Point Units 6 and 7 project?

3 **A** That's a component of the feasibility  
4 analysis.

5 **Q** Okay. Would you agree that the best estimate  
6 of project capital costs would be based on firm bids  
7 from an engineering procurement and/or construction  
8 contract or contractors?

9 **A** No.

10 **Q** What would -- what would be better than a firm  
11 bid from an engineering and procurement and construction  
12 contractor?

13 **A** An accurate firm bid based on an executable  
14 schedule and a well understood scope of work that has  
15 been conducted in the preconstruction phase. Those are  
16 aspects of the project that do not exist right now for  
17 Turkey Point 6 and 7. So a firm bid is essentially  
18 meaningless without the other essential components of  
19 contract terms and conditions, schedule, and defined  
20 scope of work.

21 **Q** So can I understand from your response that  
22 you're not disagreeing with the statement that a firm  
23 bid would be the best estimate of capital cost for this  
24 project?

25 **A** If qualified that those -- that firm bid would

1 also be conducted at the time that a set of terms and  
2 conditions have been negotiated, a firm schedule is  
3 known and able to be executed, and that the, the process  
4 has approvals to move forward.

5 Q So that's a yes?

6 A With those qualifications, that's a yes.

7 Q Okay. Short of having firm bids, FPL has been  
8 using the plants under construction as a check on FPL's  
9 cost estimate range; is that not correct?

10 A Not exactly correct. I'm not sure what you  
11 mean by check, but I can expand, if you'd like.

12 Q Well, let me refer you to page 27, lines  
13 9 through 12 of your direct testimony.

14 A Is that May?

15 Q That would be your -- I'm sorry. Yes, I  
16 believe that's your May testimony. Isn't it correct  
17 that on lines 9 through 12 you say comparison of other  
18 U.S. AP1000 project progress reports, and Concentric  
19 Energy Advisors' review of U.S. AP1000 project overnight  
20 costs and total estimates were used in the annual review  
21 of the Turkey Point 6 and 7 capital cost estimates?

22 A That's correct.

23 Q And, in fact, in your May 1st testimony you  
24 say that FPL's cost estimate range continues to be  
25 reasonable based on this annual review of the Turkey

1 Point 6 and 7 capital cost estimates for -- against --  
2 as compared to, excuse me, the U.S. AP1000 project  
3 progress reports and Concentric reports; correct?

4 **A** Yes. Let me just explain. I stumbled on your  
5 word "check." When we did a cost estimate check in  
6 2010, we took actual Westinghouse pricing information,  
7 integrated that with an updated balance of plant cost  
8 estimate, put those together. That was a check.

9 In terms of this, it's an important benchmark  
10 and we compare ourselves against that benchmark, but  
11 it's not a term of art --

12 **Q** Okay.

13 **A** -- that I've used in the past.

14 **Q** With that clarification, and we'll get to the  
15 Westinghouse pricing information in just a second, but  
16 there was a comparison made to the current U.S. plants  
17 that are being built or under construction, AP1000,  
18 which is the Summer and Vogtle projects; correct?

19 **A** That's correct.

20 **Q** Okay. I would refer you to the exhibit that  
21 was already handed out, and that would be Exhibit 73.  
22 And that is the Concentric Energy Advisors update to the  
23 AP1000 projects and costs dated December 2014. Do you  
24 have that?

25 **A** Yes, I do.

1           **Q**     Okay.  Is the Concentric Advisors' Witness  
2 Reed, is he a Concentric advisor with the --

3           **A**     Witness Reed is the -- is the principal at  
4 Concentric Energy Advisors.

5           **Q**     Okay.  I want to refer you to Table 1, which  
6 is in the center of page one of this report.  Would it  
7 be correct to say that Table 1 shows the estimated --  
8 estimate of the overnight and total project costs for  
9 Summer and the Vogtle project?

10          **A**     Yes.  That's the intent of this table.

11          **Q**     Okay.  And you see under the commercial  
12 operation date there's a Footnote 1 by the entry for the  
13 Vogtle project.  Do you see that?

14          **A**     I see it.

15          **Q**     Would it be correct to say that the Footnote 1  
16 on the Vogtle entry states that that number for the  
17 overnight cost in the project -- total project cost  
18 shows that it did not reflect the recently announced  
19 schedule delays?

20          **A**     That's correct.

21          **Q**     Okay.  I want to take you to page 2 of the  
22 Concentric report.  Looking at the second full paragraph  
23 under the subtitle Vogtle, towards the bottom of that  
24 paragraph, were you aware that the Vogtle -- or that the  
25 Concentric report did -- also does not include the



1 ongoing litigation cost plus the schedule delays which  
2 might materially affect the overnight cost?

3 **A** Yes.

4 **Q** Were you aware that the project construction  
5 schedules for V.C. Summer and Vogtle have almost  
6 doubled?

7 **A** Sorry. Could you clarify the schedules have  
8 doubled?

9 **Q** Well, let me just ask specifically about the  
10 Vogtle project. Were you aware that there was a  
11 39-month delay on a 34-month construction schedule for  
12 Vogtle?

13 **A** I'm aware that there's been delays with the  
14 Vogtle project, yes.

15 **Q** Okay. Let me refer you back to that second  
16 full paragraph on the Concentric report under Vogtle.  
17 Were you also aware that in response to new NRC  
18 regulations, the consortium has made a number of  
19 required changes to the original design that were the  
20 basis for the 2008 contract with Georgia Power?

21 **A** Yes, I am aware of that.

22 **Q** Okay. Now let me flip to the Summer entry of  
23 the Concentric report. Were you aware in the Concentric  
24 report that the cost used in the -- in the Concentric  
25 report had not been updated in the last two years?

1           **A**     I'm aware that there was adjustments to that  
2 effect, yes.

3           **Q**     Okay. And is it correct that FPL did not make  
4 any changes to the nonbinding cost estimates for Turkey  
5 Point Units 6 and 7 based on the delays recorded for the  
6 Summer and Vogtle projects?

7           **A**     That's correct. There would be no linkage  
8 directly to delays in first-of-a-kind projects to the  
9 potential construction schedule for Turkey Point  
10 6 and 7.

11          **Q**     Let me refer you to page 31 of your May 1st  
12 testimony, and let me know when you get there. And  
13 specifically I'm referring to lines 14 through 16.  
14 Isn't it correct that you state that "Once the project  
15 is closer to obtaining approvals, FPL will be able to  
16 refine the economic assumptions and incorporate the  
17 experience of the other new nuclear projects as well as  
18 how state and federal energy policies have evolved"?

19          **A**     Yes. In fact, in our 2014 project cost and  
20 schedule review we worked with Chicago Bridge & Iron,  
21 who is the constructor on both the Summer and Vogtle  
22 projects. They helped us review our project schedule  
23 that includes preconstruction as well as construction  
24 phases. And they were instrumental in folding in a  
25 number of those lessons learned from the first-of-a-kind

1 projects into the current 2014 project schedule we have.

2 Q Thank you, Mr. Scroggs.

3 Would you agree that it would be important to  
4 incorporate the experience of the Vogtle and Summer  
5 projects, including the total costs incurred by the  
6 contractor but not charged to the owners, in checking  
7 the reasonableness of your cost estimates for Turkey  
8 Point Units 6 and 7?

9 A No.

10 Q Let me refer you back to the Concentric  
11 report. The last page or last paragraph on page 2 of  
12 the Concentric report discusses production tax credits  
13 for Vogtle; is that correct?

14 A Say -- page 2?

15 Q Page 2, last paragraph on page 2 for the  
16 Vogtle plant.

17 A Okay. Yes, I'm there.

18 Q It talks about production tax credits for  
19 Vogtle; correct?

20 A Correct.

21 Q And I just want to make sure, you would agree  
22 that Turkey Point Units 6 and 7 will not have these tax  
23 credits unless these PTCs are authorized by Congress?

24 A FPL has not applied for consideration for  
25 production tax credits for Turkey Point 6 and 7.

1           **Q**     Okay.  But that's not quite what my question  
2           was.  Will those tax credits be available even if FPL  
3           were to apply for them without reauthorization by  
4           Congress?

5           **A**     This, this paragraph talks about production  
6           tax credits that were offered in the 2006 time frame.  
7           And in my understanding, in order for production tax  
8           credits or another loan guarantee to be available to  
9           Turkey Point 6 and 7, there would have to be a new  
10          solicitation.

11          **Q**     Okay.  Did you, in making your comparison  
12          check with Vogtle, did you factor in the expiration of  
13          those tax credits?

14          **A**     Our comparison -- no.  Our comparison check  
15          with Vogtle is about -- is to look at the estimated  
16          costs.  Our total project feasibility analysis looks at  
17          the economic viability and feasibility of the Turkey  
18          Point 6 and 7 project in the FPL system within the time  
19          frame it's expected to be available.

20          **Q**     Okay.  So the -- let me turn your attention to  
21          the third paragraph on page -- page 2 of this report.  
22          In this report, he -- they talk about using the Georgia  
23          Commission consultant as a source of information.  To  
24          your knowledge, who is the consultant for the Georgia  
25          Power -- or the Georgia Public Service Commission on the

1 Vogtle project?

2           **A**     I would suggest you ask Mr. Reed if you want  
3 to know specifically. I do know --

4           **Q**     Do you know?

5           **A**     -- Witness Jacobs is in that role for the  
6 office of -- I mean, for the Public Service Commission  
7 of Georgia.

8           **Q**     Okay. I'm going to refer you to page 3 of  
9 your May 1st testimony, lines 13 through 15. In that  
10 you testified that the AP1000 construction progress  
11 provides positive indicators for the long-term  
12 feasibility of new nuclear plant development; is that  
13 correct?

14          **A**     That's correct.

15          **Q**     Okay. Do you recall taking a deposition  
16 regarding your May 1st testimony?

17          **A**     Yes, I do.

18          **Q**     Okay. In your deposition, you stated that the  
19 capital cost estimates in your testimony are based on a  
20 Bellefonte study for the power island and for physical  
21 generation equipment; is that correct?

22          **A**     Could you state that again, please? I'm  
23 sorry.

24          **Q**     Do you recall in your deposition stating that  
25 the capital cost estimates that you used for your

1 testimony were based on a Bellefonte study for the power  
2 island and/or physical generation equipment for that  
3 plant, for that study?

4 **A** I'm not sure that's exactly correct. If you  
5 care, I will expand on that.

6 The -- the analysis that was presented in the  
7 2008 need determination used, as a component of the  
8 cost estimate range, a study done for the TVA  
9 Bellefonte project. This was an industry leading study  
10 as the next phase of nuclear generation was being  
11 constructed. And that portion of that study was  
12 married with Turkey Point-specific builders' costs,  
13 meaning roadways, civil work, transmission, those costs  
14 that are specific to the Turkey Point 6 and 7 project.

15 **Q** Okay. So that was -- made up a portion or the  
16 basis of that cost -- of the original cost estimate;  
17 correct?

18 **A** Correct. And that cost estimate provided a  
19 range.

20 **Q** And that study for the Bellefonte site was  
21 published in 2005?

22 **A** That's correct.

23 **Q** And in your response to interrogatory 14, it  
24 states the study used a GE boiling water reactor; is  
25 that correct?

1           **A**     That's correct.

2           **Q**     And you would agree that there's been a lot of  
3 changes in the Bellefonte project since the 2005 study  
4 was completed?

5           **A**     That's correct, but not directly relevant in  
6 the manner that we use that information. That was the  
7 best information available at the time. It provided a  
8 good starting point and provided -- with the estimates  
9 that we used for how that might differ. And placed on  
10 the Turkey Point 6 and 7 site, that allowed us to  
11 provide a cost estimate range.

12           **MS. CHRISTENSEN:** Commissioner, I think we're  
13 starting to go a little bit more far afield than --

14           **CHAIRMAN GRAHAM:** If you'll just answer the  
15 question and just be as brief as you can to the  
16 information.

17           **THE WITNESS:** Yes, sir.

18           **CHAIRMAN GRAHAM:** Thank you.

19 **BY MS. CHRISTENSEN:**

20           **Q**     Are you aware that the Bellefonte project was  
21 changed from the GE boiling water reactor to an AP1000  
22 and then effectively canceled?

23           **A**     Yes.

24           **Q**     Okay. Now we talked a little bit earlier, you  
25 brought up a little bit earlier that you did an estimate

1 check against the Westinghouse price book in 2010;  
2 correct?

3 **A** That's correct.

4 **Q** And the vintage of that Westinghouse price  
5 book information that was used was 2009; is that  
6 correct?

7 **A** That's right.

8 **Q** You would agree that FPL is going to seek to  
9 recover all costs it believes are necessary and  
10 prudently incurred to build Turkey Point Units 6 and 7.

11 **A** That's correct.

12 **Q** And at this point FPL has not decided the type  
13 of engineering procurement and construction contracts it  
14 will try to negotiate; correct?

15 **A** That's correct. We're learning from the first  
16 wave of new nuclear plants to understand what's in the  
17 best interest of our customers.

18 **Q** In your deposition you said that you did not  
19 expect to get a fixed price contract from whoever FPL  
20 contracted with to build Turkey Point Units 6 and 7;  
21 correct?

22 **A** That's correct.

23 **Q** And you indicated that if FPL were to pursue a  
24 fixed price contract, you would expect that the bidder  
25 would include a significant amount of margin and



1 coverage for themselves; correct?

2 **A** I believe that was correct, especially if we  
3 were to do that at this point in the total -- this point  
4 in the project.

5 **Q** And you also said in your deposition that you  
6 didn't believe it was reasonable that a firm price  
7 contract could ever be negotiated that would allow the  
8 project to move forward; is that correct?

9 **A** That's correct. My understanding of a firm  
10 price contract.

11 **Q** Okay. At this point, FPL has only built in a  
12 15 percent contingency into its nonbinding estimates;  
13 correct?

14 **A** That's not correct.

15 **Q** Can you tell me what is the contingency that  
16 FPL has built into its nonbinding estimate?

17 **A** The cost estimate range again is a range built  
18 with a number of different assumptions between the low  
19 end of the range and the high end of the range. Those  
20 assumptions represent additional contingency.

21 If you look at the Concentric report, you'll  
22 see that Turkey Point's cost estimate on a capital  
23 overnight cost estimate basis is about 16 percent above  
24 or \$757 per kW above where the Vogtle project is right  
25 now. So that high end of the range constitutes about

1 \$1.7 billion worth of margin in comparison to where the  
2 Vogtle project is today.

3 Q Okay. I'm just trying to understand. How  
4 much contingency was built in when you were creating  
5 these nonbinding estimates?

6 A There was no specific contingency percentage  
7 applied as the different scenarios were built out. They  
8 were individual assumptions of what might change in  
9 transmission costs, what might change in owner's costs,  
10 what might change in the power island cost. So to  
11 understand and specifically look at that, you have to  
12 understand the concept of the cost estimate range. It  
13 wasn't a single dollar value with a percentage added  
14 for -- to capture all the contingency.

15 Q Do you know what the percentage difference is  
16 between the low end and the high end of the nonbinding  
17 estimate range?

18 A I don't have that value.

19 MS. CHRISTENSEN: Okay. I have no further  
20 questions.

21 CHAIRMAN GRAHAM: Thank you.

22 Retail Federation.

23 MR. LAVIA: No questions, Mr. Chairman.

24 CHAIRMAN GRAHAM: FIPUG.

25 MR. MOYLE: We do have some questions.

**EXAMINATION**

**BY MR. MOYLE:**

**Q** Good afternoon.

**A** Good afternoon, sir.

**Q** Let me -- let me just pick up on the contingency point. Did I understand that there's no contingency percentage number built into the low end and high end? Is that right?

**A** No, that's not correct.

**Q** Okay. So what is the number? Was it a 10 percent contingency, a 15 percent contingency? Can you give me the number of the contingency that you built in?

**A** I can't give you a simple number other than to explain the cost estimate range is built out of probably 25 different line items. Each of those line items were looked at individually to understand how they could change. So that helps develop the range.

Each individual scenario was given 15 percent contingency. But the entire contingency that exists in FPL's cost estimate range is built by a more deliberate review of individual line items and understanding what potential range could occur in those individual line items. So that bounding estimate has served the customers very well to -- throughout eight years of

1 feasibility analysis without change to still provide a  
2 very realistic view of what the high end cost estimate  
3 in comparison to a breakeven cost estimate for a  
4 combined cycle would still provide value for our  
5 customers.

6 Q Have you ever reviewed an EPC contract for a  
7 nuclear project?

8 A I have.

9 Q Tell me which ones.

10 A I've looked at terms that we have been -- had  
11 negotiated with Westinghouse.

12 Q No. But -- okay. So was it for a particular  
13 project? Was it for, like, Vogtle?

14 A It's for this project.

15 Q For this project?

16 A Yes, sir.

17 Q Okay. And -- and was that a final contract or  
18 just a draft?

19 A No, sir. It was a draft.

20 Q Okay. Did it have a contingency provision in  
21 it that said that there will be a contingency in this  
22 EPC contract?

23 A That would be simplistic. It's not an  
24 accurate representation of how these contracts are  
25 handled.

1 Q So that's probably a yes/no. I mean --

2 A No.

3 Q -- because they're not going to go forward on  
4 a contract with no contingency, are they?

5 A Would you restate your question, please?

6 Q Sure. I would be very surprised, given all  
7 the moving parts in a nuclear project, that Westinghouse  
8 would say, you know, we'll do this contract but put no  
9 contingencies in it. They're not suggesting they'll  
10 enter into a contract with no contingencies, are they?

11 A I'm making no such suggestion.

12 Q And when you reviewed it, you don't recall  
13 there being a contingency contractual provision that  
14 said there'll be an X or a Y percent contingency, or  
15 it's just more complicated than putting in a simple  
16 number like that?

17 A Correct. It's much more complicated than a  
18 simple number like that.

19 Q Okay. So let me -- let me circle back and  
20 just ask a couple of questions. I mean, you're --  
21 you're sort of the guy in charge of this Turkey Point  
22 6 and 7 project; right?

23 A I'm the project developer. Yes, sir.

24 Q And -- but there's nobody that has more  
25 responsibility for getting this project done on time and

1 on budget than you within FPL's organization; is that  
2 fair?

3 **A** That's correct at this stage.

4 **Q** Okay. And you testified in the original need  
5 determination proceeding?

6 **A** I did.

7 **Q** Okay. And do you know what the cost you  
8 testified to, the all-in range of costs that this Turkey  
9 Point 6 and 7 would be when you testified in the  
10 original need determination hearing?

11 **A** I'd be required -- subject to check, I believe  
12 it was on the order of 12 to \$17.8 billion.

13 **Q** Twelve to 17?

14 **A** Yes, sir.

15 **Q** Billion; right?

16 **A** Total project cost. Yes, sir.

17 **Q** Okay. I have a copy of that order, if it --  
18 if it -- if it helps you, but I think we're -- I think  
19 we're good.

20 Just explain this for me, if you would, how  
21 you do the calculation when you come up with, you know,  
22 the dollars per kW. You know, a lot of times you'll  
23 express cost in dollars per kW, but then you also come  
24 up with a range of X billion between Y billion. How do  
25 you convert the dollars per kW to -- to a range?

1           **A**     Okay. The capital cost estimate, again, is an  
2 overnight cost estimate. You take that to represent the  
3 total capital influence in the project. However,  
4 that -- in reality, that's experienced over many years.  
5 And as that is spread out over what we call the spend  
6 curve, that spend curve -- as that capital is spent,  
7 there's interest during construction, there's escalation  
8 that has an effect on the price spent in future years.  
9 So you need to take that capital cost estimate and  
10 spread that over the expected schedule of the project,  
11 and the sum of those capital expenditures in each year  
12 with interest during construction represents the total  
13 project cost, which would be in dollars.

14           **Q**     Is there a mathematical formula you use to do  
15 that -- that calculation?

16           **A**     There is a significant amount of math  
17 involved.

18           **Q**     Right. Do you do it? Are you the person that  
19 does it?

20           **A**     Mr. Sim, Witness Sim is the individual that  
21 does the detailed analysis there.

22           **Q**     Okay. So in my opening statement, I reported,  
23 I think accurately, to the Commission that the last year  
24 the range of cost for Turkey Point 6 and 7 was between  
25 12.6 billion and 18.4 billion. Was that -- is that

1 right?

2 **A** That's correct for 2014.

3 **Q** And then this year the costs are 13.7 billion  
4 to 20 billion; is that right?

5 **A** That's correct. And that is completely  
6 related to the five years of additional schedule. It's  
7 not a change in the capital cost. It's a change in the  
8 schedule-related costs or time-related costs.

9 **Q** And so my math was right, the spread is  
10 1.1 billion to 1.6 billion increase, is that right --

11 **A** Subject to check.

12 **Q** -- from the two years?

13 **A** Subject to check.

14 **Q** And you just answered the question, you said,  
15 well, there's no real increase in capital costs. It's  
16 just time that's making it, making it go up; is that  
17 right?

18 **A** That's correct.

19 **Q** And why -- why does time make the price go up  
20 this way? Are you assuming that the costs will go up,  
21 there'll be an escalation factor of costs for equipment?

22 **A** In two forms. We assume a 2.5 percent  
23 escalation to capital costs over time. We've assumed  
24 that 2.5 percent from the very beginning of the project.  
25 So to be consistent, we continue to assume that.



1           When you take -- when you add five years to  
2 the project and shift the spend curve to the right,  
3 that spend curve is exposed to increased escalation in  
4 those out years.

5           **Q**    And part of that's the carry cost, is that  
6 right, a carrying cost?

7           **A**    Well, the time-related costs are both interest  
8 during construction and escalation.

9           **Q**    Okay.

10          **A**    The majority --

11          **Q**    And you just told me -- hold on. Let me -- if  
12 I can just make sure.

13          **A**    Let me --

14          **Q**    The 2.5, you assume escalation of capital  
15 costs of 2.5 percent; right?

16          **A**    Per annum.

17          **Q**    Okay. And so I don't need to know anymore  
18 about that. But I want to talk about the carrying cost  
19 of construction, so explain that a little bit.

20          **A**    The Nuclear Cost Recovery Clause allows for  
21 the recovery, contemporaneous recovery of interest  
22 during construction for the capital balance as that  
23 proceeds through construction. This saves about  
24 \$12 billion for our customers over the course of the  
25 total project cost. So it's a -- it's a vehicle within

1 the cost recovery clause that allows for not having to  
2 compound interest over time but pay that interest off  
3 each year.

4 Q Okay. And that's the current rate on that?

5 A It would be subject to check to others, but I  
6 think it's about 9.6.

7 Q 9.6 percent? And you said, oh, the ratepayers  
8 are going to save 12 billion in interest, but that's  
9 only if you all complete the project; correct?

10 A That 12 billion is a calculation of the  
11 difference of constructing and finishing this project  
12 under the Nuclear Cost Recovery Clause or in comparison  
13 to not having the Nuclear Cost Recovery Clause in place.

14 Q Okay. So let's talk about that for a minute.  
15 I assume the answer to the question was yes, right, that  
16 the savings are only realized if the plant is built  
17 and -- and you start generating electricity from it;  
18 right?

19 A Correct.

20 Q Because you are familiar with what happened in  
21 Duke. I mean, Duke was going forward, they didn't get  
22 it done. All the costs the ratepayers paid Duke kept.  
23 Ratepayers got nothing and paid money; right?

24 A I'll leave that to your characterization.

25 Q All right. Well, did I say anything that you

1 disagree with?

2 **A** I don't -- I don't think that's resolved yet,  
3 so.

4 **Q** Okay. If FPL tomorrow says, you know what,  
5 we're done with this, you know, all these Intervenors,  
6 and they're going -- this cost is going up, forget about  
7 it, how much have you spent to date? 254 million in  
8 capital costs?

9 **A** We've spent 220 million under the Nuclear Cost  
10 Recovery Clause through the end of 2014, and we're  
11 estimating by the end of 2015 about 247 million.

12 **Q** Okay. So if you -- if you -- if you threw in  
13 the proverbial towel on the -- on the Turkey Point 6 and  
14 7, would ratepayers get any money back?

15 **A** The Nuclear Cost Recovery Clause leaves that  
16 to the disposition of the Commission.

17 **Q** Do you have an understanding of what the -- of  
18 what the statute says or what the clause says?

19 **A** I have an understanding that FPL each year  
20 participates in this clause to make sure that our costs  
21 are reasonable and that costs that have actually been  
22 incurred are prudent. And by doing so, we're  
23 transparently operating where the Commission can say yes  
24 or no, that they agree with our characterization of the  
25 cost.

1           **Q**     So my question was to -- to ask you whether  
2 you had an understanding if you don't complete the  
3 project, whether -- whether ratepayers get any credit or  
4 refund on costs. And are you not able to answer me yes  
5 or no on that?

6           **A**     Yes.

7           **Q**     What's your understanding? Do they get any  
8 money back?

9           **A**     If we're -- if we've prudently incurred costs,  
10 we do -- the money is paying for the work that was  
11 prudently done.

12          **Q**     And if you prudently incur it, then ratepayers  
13 get no money back.

14          **A**     The ratepayers have, in the investment that  
15 they've made, particularly if we receive the COL, that  
16 COL retains value and it can be acted on for up to 20  
17 years. So I -- I don't accept your characterization of  
18 a flat yes or no.

19          **Q**     So the money they would get back would be  
20 whatever you could get for the COL license?

21          **A**     Or exercising that COL at a later point in  
22 time.

23          **Q**     You were here for the remarks of the state  
24 representative out of Miami?

25          **A**     I was.

1           **Q**     Okay. He made a point, as I understood it,  
2           and the Chairman clarified it, he said this project  
3           doesn't make a lot of sense if you're only going to  
4           build it one foot above sea level. Are you projecting  
5           right now to build the project one foot above sea level?

6           **A**     No.

7           **Q**     Do you have -- how many feet above sea level  
8           are you going to build it?

9           **A**     Approximately 26.

10          **Q**     Is it going to be on pilings? Are you going  
11          to bring in that much dirt and it'll be 26 feet above  
12          with -- with dirt?

13          **A**     The engineering -- the engineering design  
14          calls for fill to raise the nuclear island to a level of  
15          about 26 feet. That's been a part of the review,  
16          technical review in the NRC. And in the state Power  
17          Plant Siting Act review, that was found by the  
18          administrative law judge to be sufficient in  
19          consideration of future sea level rise.

20          **Q**     The -- so we talked about the increased cost,  
21          and then there's also an increase in the in-service  
22          date. When you originally appeared in front of this  
23          Commission back with a need determination, when did you  
24          testify to the Commission that Turkey Point 6 and 7  
25          would be in commercial service?

1           **A**     At that point in time, 2018 and 2020 was the  
2 earliest practicable schedule.

3           **Q**     And what was the schedule last year? What did  
4 you tell them last year when the projected in-service  
5 date would be?

6           **A**     At that point in time the schedule was for COD  
7 dates in 2022 and 2023.

8           **Q**     Okay. And so what are you telling them today?

9           **A**     2027 and 2028.

10          **Q**     So give or take, since you first appeared here  
11 and testified on the in-service date, nine, ten years is  
12 now -- I mean, there's a -- there's been a delay of nine  
13 or ten years with respect to the projected in-service  
14 date for Turkey Point 6 and 7; correct?

15          **A**     Correct.

16          **Q**     Okay. And are ratepayers continuing to pay  
17 this interest, this 9.6 interest on -- on things you've  
18 spent for the -- for the project to date? I mean, will  
19 they continue to pay?

20          **A**     No, sir. I think that -- that provides a  
21 misrepresentation of the cost recovery process. The  
22 annual cost recovery process asks us to project what  
23 we're incurring in the next year, and then we  
24 concurrently receive monies from that. There's no  
25 interest of building on a capital account.

1           Q     I may have misunderstood. Your 9.6 is what  
2 you -- what you get on construction work in progress?

3           A     Again, I apologize for not being the expert  
4 witness on that, but that's approximately for interest  
5 during construction. Yes, sir.

6           Q     Okay. Now Mr. Reed -- you know Mr. Reed;  
7 right?

8           A     You're talking about John Reed?

9           Q     You know Mr. Reed? Yeah.

10          A     Yes, sir.

11          Q     Do y'all -- he testifies in these proceedings.  
12 We get to see him about every summer. He's an expert  
13 with Concentric; is that right?

14          A     Concentric Energy Advisors.

15          Q     Okay. And then do you hire him to do more  
16 than -- than provide testimony in this proceeding?

17          A     I do not. I believe the company hires him for  
18 other aspects, other jobs.

19          Q     So -- so do you consult with him about --  
20 about the project and how it's going and, you know, what  
21 the costs are? And he used some terms in his testimony,  
22 I think he called them off, off-ramps and holds. I'm  
23 just wondering your relationship with Mr. Reed, you  
24 know, whether you guys actively talk and actively  
25 discuss, or whether, no, he's more siloed and kind of

1 focused on this proceeding and you don't interact with  
2 him much. Can you explain?

3 **A** Yes. Mr. Reed and his consultants conduct an  
4 in-depth review of our project annually in support of  
5 his testimony in this docket, and we exchange a lot of  
6 information at their request to help them understand  
7 what's changed in the project, what's the company's  
8 managerial decision thought process under certain  
9 circumstances.

10 **Q** Have you ever asked him, "Do you think this  
11 project makes sense? Do you think we should spend all  
12 this money and still move forward?"

13 **A** Yes.

14 **Q** He uses a term off-ramp in some of his  
15 testimony. Do you have an understanding of what that  
16 is, what it references; and if so, could you please  
17 explain?

18 **A** Yes. In fact, I think my testimony does a  
19 good job of explaining how we've approached this as a  
20 step-wise project, and that step-wise approach gives us  
21 the opportunity to take off-ramps, meaning pursue  
22 certain things at a faster pace or the slower pace based  
23 on what's available. When we see -- in prior years we  
24 had seen the NCRC amendment occur and wanted to make  
25 sure that we incorporated that in our schedule. We'd



1 seen lessons learned coming out of construction. We'd  
2 seen changes to the NRC funding and their priorities.  
3 We telegraphed, I believe, all those that could impact  
4 the schedule, and in doing so, we pushed off a number of  
5 preconstruction activities that we had planned. That's  
6 on off-ramp. By -- by not spending that money, we  
7 preserve the progress of the project and limit the  
8 exposure for customers.

9 **Q** Is a hold something similar?

10 **A** A hold would be a similar approach.

11 **Q** Okay. And -- and when you have an unexpected  
12 development that crops up, you know, the NRC says this  
13 or the legislature says that, when you make use of one  
14 of these off-ramps, do you also use that time to take a  
15 wholistic look at the project and say does this still  
16 make sense? I mean, are we still doing right by our  
17 company and ratepayers, or should we maybe consider not  
18 moving forward? Do you do that when you hit an off-ramp  
19 or a hold?

20 **A** Yes. At many points during the year we'll be  
21 faced with new information, and we ask ourselves is this  
22 material to either the cost estimate, is it material to  
23 Witness Sim's feasibility analysis, is there any reason  
24 that we should -- should consider that we've gone into a  
25 different territory? And if that's the case, we take a

1 hard look at that.

2 Q I read your testimony, and largely in a way  
3 consistent with what you've just told me now where you  
4 all, you call it a step-wise approach, but you're  
5 incrementally making decisions about moving forward with  
6 Turkey Point 6 and 7; correct?

7 A Yes, with the participation of the Commission.

8 Q And I was reading about your -- your saying,  
9 well, we're going to move forward with preconstruction,  
10 but it didn't sound like before you had a process where  
11 you were going to decide thumbs up, thumbs down should  
12 we move forward with preconstruction. Have you already  
13 made a decision that you're moving forward with  
14 preconstruction?

15 A No. We've made a decision that based on the  
16 schedule, a time for that decision would be in the 2016  
17 docket, and that's why we're preparing to give the  
18 Commission the best decision basis to make that decision  
19 in 2016.

20 Q Okay. Well, I'll -- maybe we can get into a  
21 little bit of your testimony and point it out, because I  
22 was reading it like we're going forward, which didn't  
23 seem consistent to me with your off-ramp/hold position.  
24 So I'm glad to hear that, that you periodically  
25 reconsider these things.

1           Let me move into some of your -- some of your  
2 testimony. And we can go through and I can point you  
3 to stuff if we want to, but it might be a little  
4 quicker if I just ask you some questions, and if you  
5 feel a need to reference the testimony, we can. But I  
6 think to try to move it along, I'll just tell you  
7 here's something in your testimony and ask you a  
8 question. Is that fair?

9           **A**     Let's try it.

10          **Q**     Okay. So you -- you talk about some -- some  
11 benefits of nuclear for the ratepayers. And I  
12 understand there's cost -- cost-benefit analysis. What  
13 are some detriments associated with -- with the Turkey  
14 Point 6 and 7 project? I mean, it's not all benefits;  
15 right?

16          **A**     Well, again, we look at --

17          **Q**     If you could just -- you agree there's not  
18 all -- not all benefits; correct?

19          **A**     Correct.

20          **Q**     Okay.

21          **A**     The feasibility analysis looks at positive and  
22 negative aspects. One of the characteristics of a  
23 nuclear plant is it's very capital intensive. One of  
24 the -- so that's a negative. One of the benefits is its  
25 very low operating cost, zero emissions.

1           **Q**    Yeah. I just want to focus -- your testimony  
2 does a good job of saying benefits. I want to focus on  
3 negatives. So high capital cost. What else? Spent  
4 nuclear fuel waste?

5           **A**    Again, that's a relative -- I wouldn't  
6 consider that negative. It's -- we've got a very  
7 well-understood and controlled process for managing  
8 that. And in comparison to carbon emissions and  
9 particulate matter emissions and other emissions from  
10 fossil fuels, I think it's a relative difference.

11          **Q**    So -- so is it easy to get rid of spent  
12 nuclear -- nuclear fuel?

13          **A**    It's easier to get rid of than carbon that's  
14 been emitted. Yes, sir.

15          **Q**    Does somebody come and pick it up and take it  
16 somewhere or --

17          **A**    There's NRC-approved processes for managing  
18 and storing that waste onsite, and many activities for  
19 determining the ultimate location of that.

20          **Q**    So what's your plan for Turkey Point  
21 6 and 7 with the -- with the nuclear waste? What are  
22 you going to do with it?

23          **A**    As we have done at St. Lucie and as we have  
24 done at Turkey Point, the existing 3 and 4, we have  
25 interim storage facilities that -- a very small

1 footprint. 100 percent of the nuclear fuel that has  
2 been used onsite for over 40 years is contained in about  
3 the size of a football field.

4 Q So you're going to keep it -- keep it at  
5 Turkey Point is the plan?

6 A Until the federal government takes ownership  
7 of it, as they're required to do.

8 Q Yeah. And that conversation about the federal  
9 government taking ownership has been going on how many  
10 years? Decades.

11 A Many.

12 Q Huh?

13 A Many.

14 Q Decades; right?

15 A Many years.

16 Q Is -- are you going to be able to get permits  
17 to put nuclear waste at Turkey Point with the Everglades  
18 being right there and the, you know, the Keys, the  
19 Florida Keys being right there? Those don't present  
20 issues for having -- having an effect, a nuclear waste  
21 disposal site on -- onsite at Turkey Point?

22 A Again, the NRC has very strict procedures.  
23 FPL has followed those procedures. I do not have any  
24 reason to believe that we wouldn't be able to continue  
25 to safely manage fused fuel at Turkey Point or wherever

1 the federal government directs us to.

2 Q Does the State have any requirements about the  
3 disposal of nuclear fuel that you have to comply with  
4 that you're aware of?

5 A Certainly the State has environmental  
6 requirements that are related, but the nuclear fuel  
7 storage itself is deferred to the Nuclear Regulatory  
8 Commission.

9 Q So that would be a no?

10 A Correct.

11 Q All right. Any other -- any other detriments  
12 you want to talk about?

13 A No, sir.

14 Q Catastrophic risk? Would you -- we could  
15 agree that that's a risk of nuclear projects that are  
16 present. That's a potential downside; correct?

17 A It's a risk of many -- yes, it's a risk of  
18 many projects, including airports, marine ports.  
19 Other -- other industrial facilities carry similar risk.

20 Q But when you have something go wrong at a  
21 nuclear plant, you would agree that the results are a  
22 lot worse than if you have something go wrong at a  
23 gas-fired plant typically; correct? Fukushima, Three  
24 Mile Island.

25 A Not necessarily, particularly in the port

1 explosion in Tianjin, China, recently. Obviously that  
2 was traditional chemical storage related. So, again,  
3 there are risks in many industrial activities. The  
4 Nuclear Regulatory Commission -- the U.S. industry has a  
5 very strong, positive record for safety.

6 Q Yeah. I -- I just wanted you to focus on the  
7 relative risk of a nuclear catastrophic -- catastrophic  
8 event compared to a combined cycle gas plant. You would  
9 agree there's more catastrophic risk with a nuclear  
10 plant than a gas plant; correct?

11 MS. CANO: I'm going to object to continued  
12 questioning along these lines. It sounds like these  
13 either would have been appropriate for the need  
14 determination proceeding or the SCA proceeding or  
15 perhaps even the NRC's proceeding. None of these topics  
16 are addressed in his prefiled testimony, which focuses  
17 on costs 2014 through 2016 and what we're doing right  
18 now on the project.

19 MR. MOYLE: I'm about -- I'm about done. But  
20 he goes through the benefits without putting in the  
21 detriments, and I think it's fair to point out, hey,  
22 there's a little bit of downside to these things.

23 CHAIRMAN GRAHAM: I understand, but I think  
24 you're kind of beating this dead horse. Let's move on.

25

1 **BY MR. MOYLE:**

2 **Q** You would agree that the nuclear regulatory  
3 process is more complex to get a nuclear plant sited  
4 than a gas plant; correct?

5 **A** That's correct.

6 **Q** All right. Let me ask you, and I'll reference  
7 your testimony on this, page 8.

8 **A** May testimony?

9 **Q** Yeah. It's the March, your March 2nd  
10 testimony.

11 **A** Okay.

12 **Q** Tell me when you're there.

13 **A** I'm there.

14 **Q** Let me -- let me tell you my understanding of  
15 your testimony. You tell me if I got it right or if I  
16 got it wrong. Okay? And it relates to this breakeven  
17 cost estimate to determine nuclear project costs.

18 Let's say that the number right now for a  
19 nuclear project was \$1,000, okay, that was, that was  
20 your number. And if you do all your analysis and the  
21 breakeven number is 1,100 or 1,200, it's above \$1,000,  
22 that tells me that's -- that's bad. Do I have that  
23 right?

24 **A** I'm struggling a bit to follow your -- your  
25 discussion, but -- if you could rephrase.



1           **Q**     Explain -- explain -- explain the breakeven  
2 cost analysis and what it compares to when you use  
3 breakeven. What are you comparing the breakeven  
4 against?

5           **A**     Well, okay. Let me explain the breakeven  
6 cost. The breakeven cost allows us to look at an  
7 alternative combined cycle plant, its capital costs and  
8 its operating costs throughout its life, and then we  
9 kind of subtract the operating costs of a nuclear plant  
10 to come back to the breakeven capital costs that a  
11 nuclear plant could sustain and be equivalent to a  
12 combined cycle plant. Do you follow?

13          **Q**     Sort of.

14          **A**     Okay.

15          **Q**     In this -- in this scenario, you came up --  
16 you said essentially half the time your economic  
17 analysis were -- were positive and the other half of the  
18 time they were negative; is that right?

19          **A**     I don't believe that's an accurate statement.

20          **Q**     Why is it wrong?

21          **A**     If I could look at my testimony.

22          **Q**     Sure. And tell me where you are.

23          **A**     Are we talking about the 2014 analysis or the  
24 2015 analysis?

25          **Q**     What's your most recent?

1           **A**     2015.

2           **Q**     Well, let's talk about that, and then tell us  
3 where you are.

4           **A**     Okay. It begins on page 25.

5           **Q**     And this is in your -- your March --

6           **A**     May testimony. May testimony.

7                    So in answer to your question, a breakeven --  
8 I think I understand now where you were headed. A  
9 breakeven cost of 1,100 and a cost estimate of 1,000  
10 would say that would be a good thing, would be that  
11 cost estimate could be supported.

12           **Q**     And just tell me one more time why that is.

13           **A**     Again, because --

14           **Q**     Because I think -- I was thinking 1,100 is  
15 more than 1,000, that's more money. But I'm not looking  
16 at it --

17           **A**     It's a breakeven cost estimate. So you could  
18 spend up to the breakeven amount and be economically  
19 equitable with a combined cycle plant of the same  
20 capacity. That's why it's termed a breakeven.

21           **Q**     All right. Let's move on.

22                    I'll stick with trying not to refer you to  
23 the testimony, but there are some changes to the  
24 nuclear cost recovery statute; right?

25           **A**     As of 2013, yes, sir.

1           **Q**     Okay.  And -- and you got a document up here.  
2           It's a big blue chart.  That's part of your testimony;  
3           is that right?  That's this exhibit?

4           **A**     That's correct.

5           **Q**     And if I understand it, you're saying that  
6           there's a five-year delay on that chart; is that right?  
7           And we can move the one and you can look at it.

8           **A**     Right.  The total delay is comprised of two  
9           different components.  Two and a half years was the  
10          result of the net effect of the NRC schedule moving out  
11          in time, and another two and a half years was the result  
12          of imposing the new 2013 amended NCRC onto the process  
13          and the steps that we have to take to comply with that.

14          **Q**     So I followed the state legislature amendments  
15          pretty closely.  I was not aware of any language where  
16          they said, hey, this statute, these amendments that  
17          we're going to put in place is going to delay this  
18          project for two and a half years.  You had a different  
19          understanding of the -- of the legislation?

20          **A**     I have a practical understanding of how to  
21          apply it in the project schedule that we have to  
22          execute.  So the result, the impact of the additional  
23          staggered steps means that in our prior schedules we had  
24          some overlapping preconstruction and construction  
25          activities.  We no longer can have any overlap of that

1 preconstruction and construction.

2 Q Your counsel, in opening statements, said,  
3 look, this -- this nuclear cost recovery statute is not  
4 about what we can and can't do. It's about what we can  
5 recover. You heard her say that in effect, didn't you?

6 A I wouldn't -- that's not how I understood it.

7 Q Do you -- do you believe that this nuclear  
8 cost recovery statute relates to your ability to have  
9 what they call the -- the Representative called advanced  
10 cost recovery?

11 A Again, my understanding is that we're  
12 recovering concurrent to the expenditures, and those  
13 expenditures are being reviewed on an annual basis.

14 Q And that's a business decision that you've  
15 made; correct?

16 A It's a compliance with an existing statute.

17 Q You're saying the statute says -- it governs  
18 you so tightly, it tells you when you can spend money,  
19 and it doesn't relate to when you can recover for the  
20 money?

21 A Again, that's the advice I've been given by  
22 counsel. That's the review of this company.

23 Q I was reading this as saying you can still  
24 move forward and do whatever you think is best, but you  
25 can't get advanced recovery, and you have to put some

1 skin in the game if you want to move forward on a  
2 parallel track. You think I don't have it right?

3 **A** Correct, I do not.

4 **Q** So -- so the state legislature is enacting  
5 that statute. It results in a two-and-a-half-year  
6 delay, and then the other two-and-a-half-year delay is  
7 caused by the NRC; is that right?

8 **A** That's correct.

9 **Q** And -- and the NRC, I mean, they got Vogtle  
10 licensed timely, didn't they?

11 **A** I'm sorry, sir?

12 **Q** Didn't -- didn't the NRC get Vogtle licensed  
13 pretty timely?

14 **A** They did.

15 **Q** And the same with Summer?

16 **A** They did.

17 **Q** But in -- but in your case, they sent you a  
18 revised schedule, and it's going to cost you two and a  
19 half years?

20 **A** Correct. And the difference has been two  
21 federal government shutdowns in that period, Fukushima  
22 events that required a significant amount of seismic  
23 review and drained a number of resources from the NRC.  
24 So they had a number of resource challenges and  
25 reprioritizations that put our project as not first on

1 their list.

2 Q And the result of this, I think you said, is  
3 additional cost to the ratepayers of 1.1 to 1.6 billion;  
4 is that right?

5 A That's the net effect, yes, sir.

6 Q Have you made any effort to try to split  
7 out -- I guess both of them are two and half years.  
8 They would just say the legislature gets credit for half  
9 of that and the NRC gets credit for half of it?

10 A That's not how I would characterize it.

11 Q Huh?

12 A No, that is not how I would characterize it.

13 Q I've looked through a lot of your stuff.  
14 There's this owners' group, right, of people that are  
15 owners of the AP1000; is that right?

16 A That's correct.

17 Q And I think last year or the year before you  
18 paid 1.7 million to be in that group. Does that -- does  
19 that sound right?

20 A That's correct.

21 Q And they've increased the dues to 3 million  
22 now; is that right?

23 A They've increased by 3 million, yes, sir.

24 Q Why did -- why did they do that?

25 A Each year the organization looks at different

1 initiatives that they're undertaking, and they vote to  
2 fund those as a group. So FPL's portion of that is a  
3 fraction of what it would be if FPL undertook it on its  
4 own. So, again, each year they make a different  
5 decision of what needs to be done and what's the cost of  
6 doing those activities.

7 **Q** So what was the big decision that basically  
8 resulted in almost a doubling of your contribution to  
9 the group?

10 **A** Again, as the first-wave units come closer to  
11 operation, there's a significant amount of focus with  
12 respect to operator training and procedures and the  
13 activities necessary to make sure that we maintain those  
14 NRC standards with these new units.

15 **Q** This didn't have anything to do with a number  
16 of companies dropping out of the owners' group because  
17 they're not moving forward with nuclear projects?

18 **A** No.

19 **Q** Could that -- could that have been part of it?  
20 Do you know?

21 **A** No. That is not part of it between 2014 and  
22 2015.

23 **Q** Is Duke in the group?

24 **A** I do not know if they're still in the group.

25 **Q** What was the sole -- sole source contract that

1 was over 500,000 that you let this past year?

2           **A**    Could you point to -- to my testimony or  
3 table?

4           **Q**    Twenty -- I got it on page 22, line 17.

5           **A**    Again, of May?

6           **Q**    Your -- yeah, your first group.

7           **A**    So that would be March.

8           **Q**    Yeah, March. You're talking about going out  
9 for bid, what steps were taken to ensure project  
10 expenditures were properly authorized. To be clear, I  
11 think Mr. Reed, as part of his testimony, says he looked  
12 at it and there were three contracts for over 500. Two  
13 were competitively bid, one was sole sourced. Does that  
14 ring a bell?

15           **A**    I would have to look at the specific  
16 submittals that reflect those contracts. I can tell you  
17 in general that this portion of my -- of my testimony  
18 talks about how we handle those in general, our  
19 preference for bidding, and how we go about obtaining  
20 those bids and making those decisions.

21           **Q**    So you don't have information about -- about a  
22 sole source?

23           **A**    Again, if you could -- if you could point me  
24 to a specific table in my testimony --

25           **Q**    I don't -- I mean, I --



1           **A**     -- I'd be happy to talk about it.

2           **Q**     I'm looking -- do you have something in front  
3 of you, do you think? I mean, you're the one in charge  
4 of the contracts; right?

5           **MS. CANO:** Objection. Argumentative. And  
6 there are a number of contracts on the project. If  
7 Mr. Moyle would like to point him to something, I'm sure  
8 the witness would be happy to answer.

9           **BY MR. MOYLE:**

10          **Q**     Do you have anything in front of you, sir,  
11 that shows how many contracts you executed last year for  
12 over \$500,000?

13          **A**     I don't have that NFR in front of me, no.

14          **Q**     Anything related to any contracts you executed  
15 for over \$50,000?

16          **A**     Again, I don't have those detailed NFRs in  
17 front of me, no.

18          **Q**     So with respect to the question about sole  
19 sourcing contracts, you don't have -- you're not able to  
20 answer that question without looking at some documents?

21          **A**     I can tell you in general that when we sole  
22 source a contract, it's related to a very strict set of  
23 reasoning. It could have been Westinghouse, who has  
24 proprietary information related to the AP1000 design,  
25 and we would have no option but to choose Westinghouse.

1 That's -- that would be a sole source provider for very  
2 specific information.

3 Q Okay. And that -- that's a hypothetical.

4 Let me ask you this, how long have you been  
5 employed by FPL?

6 A Thirteen years.

7 Q Do you have familiarity with their policies  
8 and procedures related to monitoring projects and  
9 watching projects?

10 A They're very much a part of what we do, and a  
11 part of my testimony for both March and May.

12 Q And you provide some testimony about review  
13 and -- and people looking -- looking over your shoulder  
14 at the Turkey Point 6 and 7 projects; correct?

15 A That's correct.

16 Q All right. And I didn't see anything in your  
17 testimony about having independent accounting audits  
18 done by your -- your CPA. Deloitte, I think, is your  
19 CPA; is that right?

20 A I'm sure the company employs a number of CPA  
21 firms, but we do have an internal audit that conducts a  
22 review, we have a third party that conducts --

23 Q Mr. Reed conducts a review and you have an  
24 internal, but I'm specifically asking whether you have a  
25 third-party accountant looking at the numbers.

1           **A**     Our internal controls department hires a third  
2 party to conduct a financial audit each year.

3           **Q**     So was -- was a financial audit conducted this  
4 past year?

5           **A**     Yes, sir, it was.

6           **Q**     And who -- who conducted it? Do you know?

7           **A**     I don't have the name of that organization.

8           **Q**     Did you put anything in your testimony about a  
9 third party conducting a financial accounting audit? I  
10 didn't see it.

11          **A**     If you'll give me a chance, I think there is a  
12 section --

13          **Q**     Sure. Take your time.

14          **A**     -- in my May testimony that talks about  
15 internal audits or audits in general.

16          **Q**     Yeah. And, again, I'm not focusing on  
17 internal. I'm asking about external CPA types --  
18 Deloitte, who used to be Price Waterhouse.

19          **A**     Let me just explain. The financial audit that  
20 was done was conducted by a third party at the request  
21 of FPL's internal controls business unit. So I don't  
22 know if that satisfies your interpretation of a third  
23 party.

24          **Q**     It may. Just show me where you talk about it  
25 or reference it.

1           **A**     Again, I don't -- I don't talk about it in  
2           specifics. I don't provide the name of the auditor. I  
3           describe in general it has been our process each year to  
4           have such a financial audit done. It's provided for the  
5           review of the Public Service Commission auditors and  
6           others that would care to look at it.

7           **Q**     Did you review that audit?

8           **A**     I did, and there were no findings.

9           **Q**     Did you give it to staff and OPC in discovery?

10          **A**     It was available. I imagine if they were  
11          interested in it, they had to ask for it.

12          **Q**     The PSC staff looked at when they went down,  
13          do you think?

14          **A**     Again, subject to check, I would assume that  
15          they had access to it.

16          **Q**     Let me flip you -- this is into your May  
17          testimony. I got it on page 3, line 17. Tell me when  
18          you're there.

19          **A**     I'm there.

20          **Q**     So I read this as essentially saying there's  
21          two big things you got in '15 and '16, an appeal of the  
22          site certification order and the final stages of the  
23          Nuclear Regulatory Commission's combined license  
24          application process; right?

25          **A**     That's correct.

1           **Q**     Can you just tell me ballpark how much has  
2 been budgeted for defending the appeal of the site  
3 certification final order?

4           **A**     It's relative to the annual budget.  It's on  
5 the order of 1 to 2 million.

6           **Q**     And then same question with respect to the  
7 Nuclear Regulatory Commission licensing application  
8 review process.

9           **A**     Essentially the balance of the requested  
10 amounts.

11          **Q**     So what is that?

12          **A**     Again, in -- in this year we're asking  
13 approximately \$21 million, so that would be \$18,  
14 \$19 million related to nuclear licensing, and  
15 approximately the same in 2016.

16          **Q**     Okay.  And these monies aren't going to  
17 outside third parties.  I mean, some of them are, but a  
18 lot of it is paying FPL employees to work on this  
19 project; correct?

20          **A**     Not -- proportionally the largest amount is  
21 going to NRC funds, fees that we pay to the NRC for the  
22 processing of our permits, as well as outside  
23 contractors who support us in the licensing effort and  
24 FPL employees.

25          **Q**     So -- so the NRC charges a tax or a fee for

1 processing the application?

2 **A** They certainly do.

3 **Q** Okay. Flip to the next page. You're talking  
4 again about some benefits of the nuclear project. And  
5 you -- down on page 22 you talk about saving -- actually  
6 line 21, about saving 29 million barrels of oil. How  
7 much -- how much power does FPL presently get from oil?

8 **A** I believe something less than 1 percent of our  
9 total generation is provided by oil.

10 **Q** So a comparison to oil, I mean, it's  
11 informative, but it doesn't really represent much with  
12 respect to your generating fleet; correct?

13 **A** Again, it's an estimate and a comparison that  
14 we've provided in the past, and we're consistently  
15 providing that information.

16 **Q** Yeah. And your natural gas is, what,  
17 65 percent or so of your -- of your generation?

18 **A** I believe it's a little north of that, but  
19 that's close.

20 **Q** All right. A couple more things. Page 7,  
21 line 9, you state, quote, deregulation of natural gas as  
22 a fuel for electric generation and the introduction and  
23 continued improvement of large scale combined cycle gas  
24 turbine technology evolved to provide a cost-effective,  
25 efficient, and low emissions alternative.

1           How is deregulation of natural gas  
2 instrumental in that?

3           **A**    I believe prior to the 1970s, natural gas was  
4 a home heating fuel or an industrial fuel, and it was  
5 not authorized for use in power generation.

6           **Q**    By -- by this Commission?

7           **A**    No. That was a federal regulation.

8           **Q**    And is that what you meant by that statement?

9           **A**    Yes, sir.

10          **Q**    Okay. So on -- on page 7 you also talk about  
11 some developments in the NRC, and you said that they had  
12 a refined regulatory framework, and you thought that  
13 that would make for the application process to go  
14 smoother and reduce the opportunity for regulatory  
15 delays. Obviously that didn't happen in this case;  
16 correct?

17          **A**    In FPL's case. We've experienced delays  
18 during the process. But as you pointed out, the  
19 experience at Vogtle and Summer was a rather expeditious  
20 approval of construction and combined operating license.

21          **Q**    Page -- page 9, you use the term  
22 reasonableness and prudence a couple of times on line 5,  
23 line 7. Are those terms the same in your mind  
24 essentially, reasonableness and prudence?

25          **A**    No.

1           **Q**     Okay.  So -- so what -- what's reasonableness  
2     mean and what's prudence mean to you?

3           **A**     My understanding is prudence is a -- is a  
4     backward-looking analysis of what's been done.  As  
5     practiced by the Commission, they make prudence  
6     judgments on actual costs that have been experienced in  
7     prior years.  Reasonableness is something less than a  
8     prudence determination, but it's what can be made about  
9     costs that are either being incurred at the time or  
10    projected to be incurred.

11          **Q**     So today you've heard a lot of people say,  
12    hey, these costs are too high.  That would be a  
13    reasonableness determination for the Commission to look  
14    at and say 20 billion, that could be too high.  That  
15    wouldn't be a prudence determination, it would be a  
16    reasonableness determination; is that right?

17          **A**     No, that's not right.

18          **Q**     Why is that wrong?

19          **A**     As this is applied, as in the context of my  
20    testimony here, we're talking about the Commission's  
21    judgment on either costs incurred in past years, like  
22    2014, which is a prudence determination, or costs being  
23    incurred in 2015, projected to be incurred in 2016,  
24    we're asking for a reasonableness determination.

25          **Q**     All right.  We talked a little bit about --



1 about these holds, and on page 11 you go into some  
2 detail on line 8 about the magnitude of -- of decisions  
3 that could materially affect cost or schedule. I assume  
4 that both the state nuclear statute amendments and the  
5 NRC delays were significant issues for you; correct?

6 **A** Absolutely.

7 **Q** Okay. And have there been other issues that  
8 this project has confronted besides the two we've talked  
9 about that fall into this order of magnitude where  
10 you've said, hold on, Houston, we may have a problem, we  
11 need to look at this?

12 **A** Yes. Maybe not your words, but certainly with  
13 the events at Fukushima had us take a considerable look  
14 at what occurred there, how the NRC responded to that,  
15 and how that might affect the regulatory review process  
16 that we are in.

17 **Q** Okay. And then is the next -- would it be  
18 fair for me to say or surmise that the next event of  
19 this magnitude might be when you get a pretty firm bid  
20 on an EPC contract that has things like you talked with  
21 Ms. Christensen about, a schedule and a scope of work?

22 **A** I would suggest that the next critical  
23 decision point is moving from the licensing phase to the  
24 preconstruction work, as -- as is now described in the  
25 --

1           **Q**     And if you decide internally to make that  
2 decision, first of all, you have to decide internally,  
3 yes, let's do that or not; right?

4           **A**     We -- we evaluate the situation and make our  
5 own determination as to whether or not that's the right  
6 course of action, and then we bring that before the  
7 Commission.

8           **Q**     And you've -- you've been to Vogtle, both  
9 Vogtle and Summer; is that right?

10          **A**     Yes, sir.

11          **Q**     Okay. And -- and you have an understanding  
12 that those construction costs have gone up significantly  
13 compared to their original budgeted sums; correct?

14          **A**     Their costs have increased, yes, sir.

15          **Q**     All right. What is -- what are the  
16 constituents that are in your wastewater that are of  
17 concern to certain people that -- at least that  
18 contention has been found to be worthy of further  
19 litigation, I guess? Could you explain that, what the  
20 constituents in the wastewater are that are apparently  
21 problematic?

22          **A**     Again, we're using reclaimed water from the  
23 water and sewer department in Miami-Dade County. That  
24 contains a number of waste products as -- as the sewer  
25 system puts that out. A couple were identified.

1 Toulene, for example, is a -- is a benzene-based solvent  
2 that was identified as potentially in the wastewater.  
3 It was not originally identified in our NRC application.  
4 We subsequently went back and looked at that and  
5 included estimates for the concentrations that we expect  
6 of that. So it was a -- it was a contention of  
7 omission.

8 Q Okay. And is that set for litigation? Where  
9 is that process? It's a federal process, isn't it?

10 A At this point in time the Atomic Safety  
11 Licensing Board, which is a division of the NRC that  
12 reviews all these contentions, is -- is still reviewing  
13 that contention and the briefings that have been  
14 provided to the ASLB from different parties on that. So  
15 that's pending.

16 Q So this is following up on that question I  
17 asked you about your -- have you made a go/no-go  
18 decision on -- on preconstruction. Look on page 24,  
19 line 21, you state, quote, these initial assessments are  
20 a collection of studies that are necessary to compile a  
21 coordinated recommendation to continue to  
22 preconstruction.

23 I read that as suggesting that you had made  
24 the decision or were leaning toward preconstruction.  
25 You're telling me that's not the case; correct?

1           **A**     No.  In fact, if you read further in that  
2 quote, these include engineering analyses that will help  
3 better define the project schedule and construction  
4 scope, enhancing the accuracy of the cost and schedule  
5 estimates.  So it's feeding a better and more accurate  
6 feasibility analysis.

7           **Q**     Okay.  You're not planning on signing an EPC  
8 any time soon, are you?

9           **A**     We're not scheduled to require that until  
10 sometime in the 2019 time frame.

11          **Q**     Are you going to bring that back to the  
12 Commission and have them bless that?

13          **A**     Yes.  That will be a part of the request to  
14 move from preconstruction into construction.

15          **Q**     Okay.  Did you follow the EPC contract that --  
16 that Duke signed and how that sort of worked out?

17          **A**     I -- I understand some of the basics of that.  
18 I was not privy to the details of that contract.

19          **Q**     Okay.  Are you aware that there's litigation  
20 going on now for that for north of 500 million?

21          **A**     I understand there's litigation ongoing.

22          **Q**     So from your perspective, you're not going to  
23 sign an EPC until you're pretty well certain that you're  
24 going to move forward with this; correct?

25          **A**     Correct.  The goal is to have those terms and

1 conditions, the schedule, the organization and all of  
2 that put together in a very tight time frame to again  
3 provide the best and most accurate decision basis to go  
4 forward.

5 Q Is FPL doing any contingency planning that if  
6 the nuclear project runs into a strong headwind that  
7 can't be overcome, that you can put natural gas units  
8 down at Turkey Point?

9 A Again, there is -- within the ten-year site  
10 planning process there is a significant amount of  
11 looking at options -- of what units could be available.  
12 Again, I don't think --

13 Q So that would be a yes, that you are?

14 A If you can allow me to fully answer. No,  
15 we're not looking specifically at gas-fired units at  
16 Turkey Point right now.

17 Q Okay. That's fine. So the answer is no?

18 A Correct.

19 Q Okay. And is there a reason why you're not in  
20 the event that the nuclear plant cratered or didn't work  
21 out?

22 A Our long-term resource planning process has  
23 served our company and the customers very well. We're  
24 reliant on that ten-year site planning process.

25 Q Okay. So let me ask you this, the Miami

1 counsel made a point about you're adding transmission  
2 cost into -- into this calculation. Is that -- is that  
3 true?

4 **A** If you're speaking of the feasibility analysis  
5 that compares to another combined cycle unit not located  
6 in Miami-Dade County, yes, there are incremental  
7 transmission costs. And Witness Sim can answer more  
8 questions about that.

9 **Q** They're over a billion dollars, aren't they?

10 **A** Witness Sim can answer all those questions for  
11 you.

12 **Q** Do you see the trend that I described in my  
13 opening and you affirmed about the cost increasing, do  
14 you see that reversing in the future?

15 **MS. CANO:** Objection. Mischaracterizes the  
16 witness's testimony.

17 **MR. MOYLE:** I'll -- let me just rephrase, if I  
18 could.

19 **BY MR. MOYLE:**

20 **Q** Do you, as time moves forward, do you see that  
21 the projected costs of Turkey Point 6 and 7 are going to  
22 come down, are likely to come down, or is it more likely  
23 that they'll escalate?

24 **A** The projected costs of Turkey Point 6  
25 and 7 may go up and may go down. They're based on a

1 number of variables that we're going to be looking at  
2 very hard.

3 As the second wave of AP1000 construction, we  
4 expect to learn a lot about how to do the contracting,  
5 how to do the construction of the modules, how to  
6 logistically manage that. There's -- there's already  
7 in the Vogtle and Summer experience economies of  
8 learning that have been exhibited on the second unit in  
9 construction. So labor costs and rates are lower on  
10 the second unit than they have been on the first unit,  
11 so we would expect to see that benefit. There may be  
12 other factors that increase the cost.

13 Q And you would agree, at least as -- as --  
14 since the need determination and today's hearing, there  
15 hasn't been any reductions in the projected cost for  
16 Turkey Point 6 and 7; correct?

17 A Again, there's been no change to the capital  
18 cost estimate, the overnight capital cost estimate, but  
19 there have been increases based on the change to the  
20 schedule.

21 Q Okay. So my question was there haven't been  
22 any reductions to date. That's correct, yes?

23 A That's a correct statement.

24 MR. MOYLE: Okay. Thank you. That's all I  
25 have. Thank you.

1                   **CHAIRMAN GRAHAM:** SACE.

2                   **EXAMINATION**

3                   **BY MR. CAVROS:**

4                   **Q**     Good afternoon, Mr. Scroggs.

5                   **A**     Good afternoon.

6                   **Q**     We've talked a lot today about overnight  
7 costs, and I want to ask you what -- what the all-in  
8 cost is over the -- over the life of the units. What's  
9 the present value revenue requirement as it stands now?

10                  **A**     I believe that's a question that Witness Sim  
11 could better answer.

12                  **Q**     Okay. I'll direct that question to him.  
13 There was also some discussion today about sunk costs,  
14 and that figure right now, where we stand right now in  
15 2015 is about 250 million; is that correct?

16                  **A**     Projected for the end of 2015, yes.

17                  **Q**     Okay. And if I heard you correctly, I think  
18 you said that you don't expect to sign an EPC until  
19 2019; is that correct?

20                  **A**     No earlier than.

21                  **Q**     No earlier than.

22                             Do you have an estimate on what the sunk  
23 costs could be at the -- during next year's hearing,  
24 2016?

25                  **A**     I believe our projected amount would add



1 another 20 million roughly.

2 Q And in 2017?

3 A Again, that depends on what activities we're  
4 involved with in 2017. By 2017, we potentially would  
5 have the combined license, and we would potentially have  
6 requested permission to move forward with  
7 preconstruction. I think the estimates that we've  
8 provided in our TOR-7 indicate about \$50 million per  
9 year in '17 and '18 to conduct those preconstruction  
10 activities.

11 Q So then come 2019, the sunk costs could be  
12 somewhere in the \$400 million range; is that correct?

13 A I believe that what we just discussed would  
14 put it at about 370.

15 Q Uh-huh. And just -- just sort of a follow-up  
16 to Mr. Moyle's question, do you know of any nuclear  
17 plants that have ever come in under budget?

18 A I don't know the detailed costing of every  
19 nuclear plant that's been built, but, no, I don't.

20 Q Could you turn to your Exhibit SDS-11, please,  
21 in your May testimony.

22 A I'm there.

23 Q Okay. And that -- that represents your  
24 licensing schedule; correct?

25 A SDS-11 is a discussion of the amount of money

1 saved by customers.

2 Q I apologize. SDS-12.

3 A Yes. I'm on SDS-12.

4 Q Okay. Great. And that represents your  
5 licensing schedule; is that correct?

6 A It's the key activities that remain. Yes,  
7 sir.

8 Q Okay. Now there was roughly a 60-day  
9 extension on the comment period for the draft  
10 Environmental Impact Statement; is that correct?

11 A At the point that we produced this, it  
12 included a -- assumed a 60-day extension, yes, or it  
13 assumed the normal period for the comments.

14 Q Okay. So then it assumed that there might be  
15 delay in the --

16 A This exhibit does not reflect the extension  
17 for comments provided by the NRC.

18 Q Okay. Fair enough then.

19 Isn't it true that the extension could impact  
20 the NRC's ability to meet its previously estimated  
21 schedule to issue a final EIS?

22 A Yes. There are a number of things that could  
23 impact that. Our discussion with the NRC right now is  
24 that they have not moved that estimated date.

25 Q Okay. Isn't it also true that the timing and

1 outcome of the Atomic Safety Licensing Board hearing  
2 will affect the timing of the issuance of the  
3 combined -- of the COL?

4 **A** That's correct.

5 **Q** Okay. And isn't it true that there's a legal  
6 challenge in the D.C. District Court of Appeal over the  
7 NRC's Continued Storage of Spent Nuclear Fuel Rule,  
8 which was formerly known as the Waste Confidence Rule?

9 **A** I believe there's ongoing activity. I'm not  
10 specifically knowledgeable about the specific -- about  
11 the nature of that.

12 **Q** Okay. And if the -- if the D.C. Circuit,  
13 that's what I should have said earlier, vacates the  
14 continued storage rule prior to the issuance of the  
15 Turkey Point COL, that could prevent or delay licensing,  
16 could it not?

17 **A** There's a potential for a number of regulatory  
18 activities to have an impact, yes, sir.

19 **Q** Mr. Scroggs, as you sit here today, can you  
20 state unequivocally that FPL will, in fact, build the  
21 proposed Turkey Point 6 and 7 reactors?

22 **A** No. There are many factors involved.

23 **Q** And could you turn to page 9 of your  
24 testimony, again, May?

25 **A** I'm there.

1           **Q**     Great.  And on line 20, you state that the  
2 early cost recovery provides savings for customers.  And  
3 I believe you've testified to that effect as well; is  
4 that true?

5           **A**     That's correct.

6           **Q**     And isn't it true that the early cost recovery  
7 law allows a power company like FPL to abandon a reactor  
8 project and recover construction costs from its  
9 customers?

10          **A**     Again, that's a component of the nuclear cost  
11 recovery statute.

12          **Q**     Uh-huh.  Okay.  So the answer is yes?

13          **A**     Yes.

14          **Q**     Okay.  And isn't it true that the early cost  
15 recovery law did not provide savings for Duke Energy  
16 customers?

17          **A**     That appears to be the case.

18          **Q**     And isn't it true that joint ownership of the  
19 proposed plant would mitigate the financial risk for FPL  
20 customers?

21          **A**     That's a hypothetical.  I -- I can't say yes  
22 or no to that question.

23          **Q**     Uh-huh.  Well, let's -- let's -- let's use  
24 maybe a more explicit example.  If FPL was a 50 percent  
25 shareholder and another utility company agreed to -- to

1 joint own the project and joint invest in the project,  
2 then FPL customers would necessarily be investing  
3 about -- or rather the company, FPL, would necessarily  
4 be investing about half of what they normally would.  
5 Thereby, wouldn't that mitigate the risk to the company  
6 and its customers?

7 **A** Again, yes. Any -- any change in the amount  
8 would do that. It would also reduce the benefits.

9 **Q** Uh-huh. Okay. And isn't it true that FPL  
10 does not have a joint owner for this project?

11 **A** At this point in time -- correct, at this  
12 point in time we don't. I have annual meetings with a  
13 number of utilities in the state looking at keeping them  
14 informed and determining when the right time is to  
15 proceed with those discussions.

16 **Q** And subject to check, you would agree that  
17 Section 366.93(a) states that after a petition for  
18 determination of need is granted, a utility may petition  
19 the Commission for cost recovery?

20 **A** That sounds correct, subject to check.

21 **Q** Okay. So, Mr. Scroggs, is FPL willing to  
22 relieve its customers of some of the financial risk in  
23 this project by agreeing here today to absorb some of  
24 the preconstruction costs?

25 **A** No. FPL is willing to abide by the NCRC

1 statute as the legislature has put it forward.

2 That's -- that's the way we operate.

3 Q Okay. So the answer is no?

4 A I believe that's what I said, yes, sir.

5 MR. CAVROS: Okay. Thank you. No further  
6 questions?

7 CHAIRMAN GRAHAM: City of Miami.

8 MS. MÉNDEZ: Thank you, Chairman.

9 EXAMINATION

10 BY MS. MÉNDEZ:

11 Q Good afternoon, Mr. Scroggs.

12 A Good afternoon.

13 Q A few questions that I wanted to ask you.  
14 You're obviously very much familiar with the Turkey  
15 Point project 6 and 7?

16 A That's correct.

17 Q And you testified at the site certification  
18 hearing before the DOAH judge back in summer of 2013 on  
19 this project?

20 A I have.

21 Q And you've testified several times on behalf  
22 of FPL in front of this very Commission on Units 6  
23 and 7; correct?

24 A Can you say that again, please? I didn't hear  
25 the question.

1           **Q**     You've testified before this very Commission,  
2     the Public Service Commission, in the past on Units  
3     6 and 7?

4           **A**     Yes, that's correct.

5           **Q**     In your direct testimony, which you have a  
6     copy there; correct?

7           **A**     Correct.

8           **Q**     Dated May 1, 2015, on page 27, lines 4 through  
9     7, you stated that "The final order resulting from the  
10    SCA preserved the project and ancillary features as  
11    proposed by FPL, and is therefore consistent with the  
12    project as envisioned in the current cost estimate  
13    range"; correct?

14          **A**     Correct.

15          **Q**     Is it conceivable then that the final order  
16    that was issued by DOAH back in 2013 could have altered  
17    the project and made it inconsistent with your current  
18    cost estimate ranges?

19          **A**     If there -- yes. If there were conditions or  
20    other things added to that final order for compliance  
21    that changed the project costs materially, it could have  
22    affected, yes.

23          **Q**     And you also mentioned in your direct  
24    testimony on page 3, lines 17 through 20, that the site  
25    certification final order has been appealed.

1           **A**     That's correct.

2           **Q**     And at this time oral arguments are set for  
3 August 31st approximately, more or less?

4           **A**     That's a correct statement. That's not in my  
5 testimony.

6           **Q**     And if -- that possible outcome of the appeal,  
7 can that change your cost estimate ranges if certain  
8 conditions are added or if it's remanded for other  
9 conditions to be added?

10          **A**     In broad answer to your question, yes. My  
11 understanding is the appeal would -- would find fault  
12 with the judge's recommendation and remand that back to  
13 DEP. So there wouldn't be a direct condition added as a  
14 result of the appeal, but it could be a subsequent  
15 result.

16          **Q**     Fair enough. And should the appellate court  
17 reverse the final order, is it possible that the project  
18 could be altered then again or extended then again,  
19 which would also add cost changes to your estimate?

20          **A**     Yes. It's possible that remanding it for  
21 further review could increase the project schedule. But  
22 at present, it looks like the project could survive some  
23 considerable deliberation on the site certification  
24 without it becoming the critical path.

25          **Q**     And what -- now that you bring up critical



1 path, what are things that you would consider could be a  
2 critical path that would actually alter the cost  
3 estimates?

4 **A** Again, receipt of the combined operating  
5 license on the current schedule is a -- is a critical  
6 path item. Receipt of the Army Corps' permits on the  
7 current schedule would be a critical path item.

8 **Q** Anything having to do with the EPA, could that  
9 be a critical path item as well?

10 **A** Theoretically, yes. The EPA participates  
11 through the NRC licensing process and the Army Corps'  
12 404 process.

13 **Q** Based on the certification hearings that were  
14 held back in 2013, were you planning or was FPL planning  
15 to have the transmission lines already built by now?

16 **A** No.

17 **Q** And when did you anticipate having those  
18 transmission lines built?

19 **A** The transmission component of the project  
20 would occur sometime prior to the COD dates by maybe  
21 five years. So with COD dates of 2027 and 2028, the  
22 transmission lines would probably begin construction in  
23 the '22 and '23 time frame.

24 **Q** And there was never testimony, to your  
25 knowledge, that the transmission lines were going to be

1 built earlier than that, within two years?

2 **A** Correct.

3 **Q** There are two main transmission line corridors  
4 contemplated in the final order; correct?

5 **A** Actually, no. Three. One is an alternate on  
6 the west side of the -- of the system. So there are two  
7 on the west, only one would be ultimately built, and one  
8 on the east.

9 **Q** And is there a condition as a part of the  
10 eastern transmission line preferred corridor or even the  
11 alternate corridor that FPL cannot begin any  
12 construction unless and until the project receives all  
13 of its federal approvals from the U.S. Nuclear  
14 Regulatory Commission, the Army Corps of Engineers, the  
15 EPA, et cetera?

16 **A** That is a component of the final order, yes.

17 **Q** And as you've testified earlier, most of the  
18 federal approvals have not occurred yet; correct?

19 **A** Correct.

20 **Q** A portion of FPL's preferred western  
21 transmission line requires a land swap with the National  
22 Park Service and Everglades National Park; correct?

23 **A** That's correct.

24 **Q** Has that swap been approved yet or occurred?

25 **A** No.

1           **Q**     You mentioned also that you have been a  
2 representative of FPL for about 13 years?

3           **A**     I've been employed by FPL for approximately 13  
4 years, yes.

5           **Q**     Then you know that the U.S. Regulatory  
6 Commission released a draft Impact Statement earlier  
7 this year with regard to this plant; correct?

8           **A**     The draft Environmental Impact Statement for  
9 the land exchange was released earlier this year, yes.

10          **Q**     And is that the only one that has been  
11 released?

12          **A**     Correct. I'm sorry. It was released in 2014.

13          **Q**     And various public agencies and government  
14 agencies have also submitted comments to the NRC draft;  
15 correct?

16          **A**     Correct.

17          **Q**     And that's one of the things that has held up  
18 the process with regard to the plant licensing?

19          **A**     No. And let me explain the -- just to untie  
20 it a bit. There was a draft Environmental Impact  
21 Statement produced by the National Park Service in 2014.  
22 That is on schedule to be finalized by the end of this  
23 year.

24                   There was a draft Environmental Impact  
25 Statement published this year by the NRC as a component

1 of the combined license. Comment period for that draft  
2 Environmental Impact Statement ended at the end of  
3 July, and the NRC is now compiling and reviewing those  
4 comments.

5 Q So that has not been -- no licensing has been  
6 issued yet based on this comment period, correct, or the  
7 extended --

8 A Correct. It's a -- it's a normal part of the  
9 process that they collect public comments and consider  
10 those when finalizing the document.

11 Q And now is when the NRC is reviewing all those  
12 comments and the additional comments for the period, the  
13 extended period?

14 A For the draft Environmental Impact Statement  
15 that will support the combined license, yes.

16 Q Now the final Environmental Impact Statement  
17 that was released by the Nuclear Regulatory Commission,  
18 do you think that that will potentially make or have  
19 changes that will affect your cost estimates?

20 A My understanding of what's been considered and  
21 discussed in the draft comments, I think there's a  
22 request for further information. But I didn't see any  
23 requests that would be a material cost impact to the  
24 design and construction estimate that we put together.

25 Q But it is something that could change your

1 cost estimates from the ones that are presently had at  
2 this time; correct?

3 **A** Again, it's possible. But the function of the  
4 Environmental Impact Statement is -- is more advisory to  
5 say what this project will do. It doesn't include  
6 conditions directing us to do anything a specific way.  
7 So it's unlike the final order in the site certification  
8 which does provide very specific conditions that we must  
9 comply with going forward.

10 **Q** So are you saying that any comments from the  
11 EPA on this Environmental Impact Statement is nothing  
12 that you would have to take into account for your costs,  
13 even if they're advisory?

14 **A** Again, the nature of the comments -- no,  
15 because the nature of the comments are asking the NRC to  
16 more fully investigate certain aspects of the project.

17 **Q** And would those investigations add additional  
18 costs to your project?

19 **A** Again, they would add potentially different  
20 licensing stage costs, but they wouldn't be anything  
21 that I would -- would expect to be material enough to  
22 change the economic feasibility analysis.

23 **Q** But we don't know what those comments are  
24 going to be or what they could add onto your project at  
25 this time.

1           **A**     We have fully reviewed all the comments  
2 submitted on that project, so, yes, we do know what  
3 those comments are. We do not yet understand how the  
4 NRC will respond to those comments and address those  
5 comments.

6           **Q**     And then the NRC could add potential other  
7 conditions or ask you to do additional work that could  
8 change your costs?

9           **A**     It's again -- yes, it's possible. But, again,  
10 our assessment at this stage is it wouldn't be material  
11 to change the results of the feasibility analysis.

12          **Q**     At least at this time because you don't have  
13 the NRC comments back; correct?

14          **A**     I'm sorry?

15          **Q**     You don't have the NRC comments to those -- to  
16 the environmental impact.

17          **A**     Right. The next step -- correct, we do not  
18 have them. The next step would be for the NRC to  
19 address those comments in the final EIS.

20               **MS. MÉNDEZ:** At this time, Chairman, I'd like  
21 to pass out, if possible, the EPA comments on the  
22 Nuclear Regulatory Commission draft Environmental Impact  
23 Statement for Turkey Point 6 and 7.

24               **CHAIRMAN GRAHAM:** Okay. Staff will pass it  
25 out for you.

1 We'll give this an exhibit number of 75.

2 (Exhibit 75 marked for identification.)

3 **BY MS. MÉNDEZ:**

4 **Q** Mr. Scroggs, you said that you were familiar  
5 with this document, with the EPA document?

6 **A** I am.

7 **Q** And if you could turn to page 1 of the  
8 comments.

9 **A** Is that -- is that the page with the date on  
10 it? Because it's not numbered. I'm assuming --

11 **Q** Yes. Correct.

12 **A** I got it.

13 **Q** And were you aware that -- obviously you were  
14 aware. You mentioned that the EPA had issued these  
15 comments, but that they stated that there are a number  
16 of serious concerns regarding the direct, indirect, and  
17 cumulative impacts of this project, and that further  
18 information and clarification is needed.

19 **A** That is a part of the process, yes.

20 **Q** And if you could turn to page 10. Were you  
21 aware that one of the EPA's specific concerns was that  
22 FPL could eventually require more water from the radial  
23 collector wells than currently estimated, and that FPL  
24 may need to withdraw fresh water to the supply -- to  
25 supply the needs of two new reactors in the event that

1 adverse circumstances arise and backup water sources  
2 fail to supply a sufficient quantity?

3 **A** I'm aware that they've stated such. I believe  
4 that they're not fully informed, and we look forward to  
5 working with them on that.

6 **Q** Is this something with regard to the radial  
7 collector well system that you would take into account  
8 as a change in cost to your project if more -- a better  
9 system or a larger system or an enhanced system was  
10 requested by the NRC?

11 **A** Again, I don't understand that that is the  
12 role of the NRC to request that we make changes. The  
13 role of the NRC is to look at the application as we have  
14 provided it and determine whether or not it meets the  
15 requirements for a combined license.

16 **Q** So if they deny or they give you conditions  
17 saying that the radial collector wells are not  
18 sufficient, then that's not something that you would try  
19 to remedy or give them more information so that they are  
20 aware that the project runs well with the radial  
21 collector wells as they are now?

22 **A** Again, there's a million hypotheticals here.  
23 But I think, as you recall, there's a very strict time  
24 requirement that's a part of the condition of the state  
25 site certification that limits our ability to use the



1 radial collector wells to under 60 days in a -- in a  
2 calendar year period.

3 So we've already contemplated a very strict  
4 limitation on the radial collector well usage, and,  
5 again, I -- I don't see a concern as addressed through  
6 the NRC EIS process changing our design.

7 **Q** But it's always a possibility that they could.

8 **A** Again, as I've explained, I don't believe  
9 that's the role of the NRC is to design our project for  
10 us.

11 **Q** Now even though you feel that the NRC -- it's  
12 not the NRC's role, is it possible that the EPA's  
13 comments could result in changes to the conclusions in  
14 the draft Environmental Impact Statement?

15 **A** It could have that effect, yes.

16 **Q** And, in essence, then the final Environmental  
17 Impact Statement could conclude that the project as  
18 proposed would have impacts beyond the levels that were  
19 currently contemplated.

20 **A** If you're asking me if it's a possibility,  
21 yes, it's a possibility. Based on my familiarity and  
22 the rulings that we received at the state level on these  
23 same issues, I do not see it as a realistic possibility.

24 **Q** But it is a possibility.

25 **A** I believe I've said that, yes.

1           **Q**     Could such changes in the findings in the  
2 federal review result in alterations in the project to  
3 make it consistent with the current cost estimate range?

4           **A**     I'm sorry. I'm going to have to ask you to  
5 restate that question.

6           **Q**     Could such changes to the findings that we  
7 discussed that you think may not be a possibility, but  
8 could that make an alteration to the project that would  
9 make it inconsistent with your current cost estimates?

10          **A**     Again, that is a possibility. I do not see it  
11 as a realistic possibility.

12          **Q**     Has FPL submitted to the PSC any documents  
13 that address these possible problems? Or based on the  
14 fact that you think that it's not, the answer is  
15 probably no?

16          **A**     FPL has submitted to the NRC the results of  
17 the state site certification process. The body of  
18 evidence presented in that process is a part of the NRC  
19 body of evidence. We believe that satisfactorily  
20 addresses the EPA's concerns. So, yes, that information  
21 has been submitted to the proper authorities.

22          **Q**     In your direct testimony on page 29, lines 13  
23 through 15 --

24          **A**     Is this May testimony?

25          **Q**     Yes.

1           **A**    Twenty-nine. I'm there.

2           **Q**    Thirteen through 15.

3           **A**    Okay.

4           **Q**    You state that the term of the 40 years was  
5 chosen as a conservative estimate of the operating life  
6 of the units based on the initial term of the NRC  
7 combined license; is that correct?

8           **A**    Correct.

9           **Q**    And the combined license that FPL is asking  
10 the U.S. Nuclear Regulatory Commission to approve would  
11 allow FPL to operate the project for a term of 40 years;  
12 correct?

13          **A**    That's correct.

14          **Q**    For FPL to operate the project for a total of  
15 60 years, it would need to go through another licensing  
16 process with the Nuclear Regulatory Commission; correct?

17          **A**    Correct. It would be an extension.

18          **Q**    An extension process or request?

19          **A**    That's correct. A license extension  
20 application.

21          **Q**    And that's a separate application; correct?

22          **A**    That's correct.

23          **Q**    Would such a request to extend this licensing  
24 extension application -- is that how you called it --  
25 would that occur only after Turkey Point 6 and 7 have

1 become operational?

2           **A**     Certainly we wouldn't ask for a license  
3 extension prior to building Turkey Point 6 and 7, so,  
4 yes.

5           **Q**     So a 20-year renewal is not a guarantee of a  
6 40-year combined license from the Nuclear Regulatory  
7 Commission since it's a separate application?

8           **A**     If you will allow me to answer your question  
9 as I -- the 40-year license is --

10          **Q**     If you could say yes or no, and then  
11 elaborate.

12          **A**     I can't answer your question yes or no. If  
13 you could rephrase, I'd appreciate it.

14          **Q**     Then -- then answer it as you wish to answer  
15 it.

16                   **CHAIRMAN GRAHAM:** You can always restate the  
17 question and then answer that.

18                   **THE WITNESS:** Okay. I understand. What we're  
19 requesting now, the combined license term is 40 years.  
20 If we were to extend that by 20 years, we would have to  
21 apply for a separate license extension. That license  
22 extension would occur sometime prior to the 40-year term  
23 of the initial license.

24 **BY MS. MÉNDEZ:**

25           **Q**     So the -- I'm going to try and ask the

1 question again like I asked it then. So the 20-year  
2 extension is not a guarantee just because you received a  
3 40-year extension.

4 **A** That's correct.

5 **Q** A 40-year, initial 40-year license.

6 **A** That's correct.

7 **Q** Okay. Is there even a certainty that FPL will  
8 be able to or would find it economically feasible to  
9 operate the units for more than 40 years?

10 **A** Is it -- I'm sorry. Could you answer -- ask  
11 that again, please?

12 **Q** Is it even a certainty that FPL will be able  
13 to or would find it economical to operate the units for  
14 more than 40 years?

15 **A** It is not a certainty, no.

16 **Q** In your rebuttal testimony on page 11, lines  
17 13 through 20 --

18 **MS. CANO:** Objection. This witness will be  
19 reappearing to cover rebuttal later in the case.

20 **MS. MÉNDEZ:** Okay.

21 **CHAIRMAN GRAHAM:** You beat me to it.

22 **MS. MÉNDEZ:** That's the separate part that you  
23 said.

24 **CHAIRMAN GRAHAM:** Yes.

25 **MS. MÉNDEZ:** Sorry. I didn't catch the

1 separation.

2 **CHAIRMAN GRAHAM:** That's okay. That's quite  
3 all right.

4 **BY MS. MÉNDEZ:**

5 **Q** You explained a little bit about the off-ramp  
6 process earlier, and you said with regard to that that  
7 you modify, I guess, based on a faster pace or a slower  
8 pace with regard to the project?

9 **A** Correct. In response to what we evaluate as  
10 opportunities or challenges, we make a decision on  
11 whether to accelerate or decelerate our activities.

12 **Q** And any of these accelerate or deceleration  
13 actions, for lack of a better word, those could affect  
14 your cost numbers?

15 **A** Yes. And they're a means of controlling  
16 costs.

17 **Q** Are some of these off-ramping situations, are  
18 those done deliberately, by choice, or sometimes just as  
19 a result of -- of the processes that are taking place?

20 **A** Well, as we've described it, the off-ramps are  
21 a managerial decision. They're a decision based on the  
22 circumstances as to whether or not we should wait  
23 something out. And as I described, my example was by  
24 postponing preconstruction costs, we've avoided  
25 incurring those costs waiting for the licensing to

1 complete.

2 Q Now the cost numbers that -- that have been  
3 submitted thus far, have those taken into account sea  
4 level rise factors?

5 A Yes.

6 Q And sea level rise factors base, like, one  
7 foot -- one foot for, like, 70 years of time or  
8 something to that effect?

9 A That's the assumption that we've used based  
10 off of the NOAA's recommendations.

11 Q And you had mentioned, I believe, based on  
12 questions asked by Mr. Moyle, that the Turkey Point  
13 plant is over 20 feet?

14 A Yes. The grade at the nuclear island will be  
15 approximately 26 feet above sea level.

16 Q And then the -- some of the ramps leading to  
17 it, do you remember based on your testimony, from the  
18 Turkey Point 6 and 7, some of the ramps to get to the  
19 Turkey Point Turkey Point, those -- do you remember  
20 the -- how high above sea level those are?

21 A Again, from the normal road network system in  
22 the area, up to 26 feet they would provide a continuous  
23 ramp between those two elevations.

24 Q And the areas around Turkey Point such as the  
25 small municipalities that are around, are those at sea

1 level or zero to three feet pretty much?

2 **A** Again, that's not part of my testimony. If  
3 you'd like to point me to where we discuss that, I'd be  
4 happy to talk about it.

5 **Q** Do you know at this time?

6 **A** Again, I don't have sea level elevations of  
7 local municipalities committed to memory. I apologize.

8 **Q** If I were to advise you that the sea level in  
9 Miami-Dade County pretty much is zero to three feet all  
10 the way around, would you accept that?

11 **MS. CANO:** Objection. None of this is  
12 relevant to this witness's testimony we're filing here  
13 today. They also seem to be relitigating some of the  
14 issues that were decided upon in the SCA proceeding.

15 **MS. MÉNDEZ:** No, not at all. This has to do  
16 with pretty much cost overruns that I do not think that  
17 FPL has at all taken into account with regard to this  
18 project, and those are things that this Commission can  
19 consider.

20 **CHAIRMAN GRAHAM:** I don't know if that's  
21 something that this witness can handle. I think that's  
22 something you can do in your briefs.

23 **MS. MÉNDEZ:** Thank you.

24 **BY MS. MÉNDEZ:**

25 **Q** With regard to your cost numbers, was storm



1 surge or any type of tsunami factors taken into account?

2 **A** Yes.

3 **Q** Was increased seismic activity in the  
4 Caribbean and any surges of ten feet that could come  
5 from there, was that taken into account?

6 **A** The seismic review as part of the NRC safety  
7 review goes through a very extensive review of all  
8 seismic reactive formations in the region, even as far  
9 out as the Azores in the Atlantic, and the NRC is  
10 responsible for review of that.

11 Our hurricane surge, tsunami events, maximum  
12 surge from those events are based on a full  
13 understanding of that seismic activity.

14 **Q** And are those taken into account for your  
15 costs, in the costs that are proposed here?

16 **A** Yes.

17 **Q** Are issues with your cooling canals at Turkey  
18 Point that are affecting Units 3, 4, and 5 and how --  
19 putting in 6 and 7, are those taken into account with  
20 regard to your costs?

21 **A** All the impacts to the cooling canal systems  
22 of the construction of Turkey Point 6 and 7 are included  
23 in the costs.

24 **Q** Is saltwater intrusion into the Biscayne  
25 aquifer, is that being taken into account in any of the

1 costs that are here today, or things that need to be  
2 done in order to abate that?

3 **A** Again, the Biscayne aquifer underneath the  
4 Turkey Point 6 and 7 project is fully saltwater intruded  
5 and has been for probably 50 years or more. We do not  
6 address the nature of the saline aquifer underneath the  
7 construction site.

8 **Q** So that's not addressed in your costs?

9 **A** There are no costs.

10 **Q** So is that a no?

11 **A** That's a yes, they're addressed. There are no  
12 costs.

13 **Q** Are any environmental or drought issues with  
14 regard to alternate sources of water, as Turkey Point is  
15 the largest consumer of water in South Florida, are  
16 those issues addressed with regard to your costs?

17 **A** All costs related to water consumption to  
18 operate Turkey Point 6 and 7 have been included in the  
19 costs.

20 **Q** With -- specifically with regard to any  
21 drought or loss of water or backup water sources, has  
22 that been addressed?

23 **A** Yes.

24 **Q** And were all these issues that I have asked  
25 you about, were they addressed in the original

1 determination of need?

2 **A** Again, yes.

3 **Q** You mentioned earlier -- and I don't remember  
4 who asked you the questions, I believe it was Mr. Moyle,  
5 but I'm not certain -- when you were talking about the  
6 fuel, the nuclear fuel, do you remember that line of  
7 questioning? And I believe it was Mr. Moyle.

8 **A** I remember discussing nuclear fuel, yes.

9 **Q** And you said that pretty much the nuclear fuel  
10 was kept at an onsite storage facility at Turkey Point.

11 **A** Our plan for Turkey Point 6 and 7 is to use  
12 the -- the storage within the design and augment that  
13 with onsite spent fuel storage.

14 **Q** And you said that the -- the site as it is now  
15 is the size of a football field?

16 **A** Yes.

17 **Q** And when you say football field, and I'm not  
18 good at football at all, but college size football  
19 field, NFL?

20 **A** Yes, ma'am.

21 **Q** And were any potential catastrophic risks that  
22 could occur there, was that taken into any of your cost  
23 analysis with regard to this project?

24 **A** Again, all the costs of complying with the  
25 NRC's requirements for spent fuel storage were included

1 in the cost estimate.

2 Q Has FPL, as a part of this project, at all  
3 looked at raising the surrounding areas with regard to  
4 sea level -- I'm sorry -- with regard to their location  
5 at sea level? Is that something that FPL has looked  
6 into?

7 MS. CANO: Objection, asked and answered.

8 MS. MÉNDEZ: I believe the questions that I  
9 asked earlier were if he knew the sea level calculations  
10 for the municipalities, not if FPL had done a study with  
11 regard to raising municipalities or adding pilings in  
12 the area of Turkey Point.

13 CHAIRMAN GRAHAM: I'll allow him to ask the --  
14 answer the question.

15 THE WITNESS: No. FPL has not done any  
16 studies with regards to raising surrounding  
17 municipalities.

18 BY MS. MÉNDEZ:

19 Q A question was asked of you with regard to  
20 joint ownership with another power plant or power  
21 company. When would something like this be discussed  
22 with regard to Turkey Point?

23 A Again, we've been in annual meetings and  
24 conversations with a number of utilities in the state of  
25 Florida who have expressed an interest. Because of the

1 NRC filing and application process, it would be  
2 disruptive to interject a new owner while an application  
3 is being reviewed. So the proper time for that is after  
4 the application is reviewed and a license is granted,  
5 then we can sit down with potential participants and  
6 determine if there's an interest, and, if so, what's the  
7 best way to bring them into the project.

8 Q And is that something that would be  
9 contemplated with regard to the transmission lines and  
10 stabilizing the grid and sending electricity out to  
11 other states on the backs of ratepayers?

12 A Can I answer your question in parts?

13 Q Of course.

14 A The need determination and our ongoing  
15 planning assumes that FPL customers have 100 percent of  
16 the need for this plant. So none of this power  
17 generation associated with Turkey Point 6 and 7 is  
18 intended or being contemplated for being sent out of  
19 state or to benefit any others than FPL customers.

20 If there are benefits from a potential  
21 partnership with another utility, then that would be  
22 considered, and, again, FPL customers would have to see  
23 some portion of benefit for that to be contemplated.

24 Q And if something like that were to be  
25 contemplated, would all the cost recovery that has been

1 done upfront be reimbursed to the ratepayers?

2 **A** Again, there would be some overall  
3 consideration of costs and benefits for those that  
4 participate in the project, and obviously we would look  
5 for an equitable involvement in that. It may or may not  
6 involve some recompensation to FPL customers. They'd  
7 get their values somehow, but I can't hypothesize how.

8 **Q** So there would be an option where the  
9 ratepayers might not see a return back of monies if  
10 there was a co-ownership of this plant?

11 **A** That could be one alternative, yes.

12 **MS. MÉNDEZ:** Thank you. No further questions.

13 **CHAIRMAN GRAHAM:** Staff?

14 **MS. BARRERA:** Thank you. Good afternoon, Mr.  
15 Scroggs. I'm Martha Barrera with staff. Staff is about  
16 to provide for you for ease of reference several  
17 exhibits that I'll be referring to. Thank you.

18 **CHAIRMAN GRAHAM:** Staff, are your questions  
19 going to be longer than ten, 15 minutes?

20 **MS. BARRERA:** Yes, sir.

21 **CHAIRMAN GRAHAM:** All right. I think we  
22 should go ahead and take a ten-minute break now. By  
23 that clock back there, let's reconvene at 5:00.

24 **MS. BARRERA:** Thank you.

25 (Transcript continues in sequence with

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Volume 3.)

1 STATE OF FLORIDA )  
 :  
2 COUNTY OF LEON ) CERTIFICATE OF REPORTER

3  
4 I, LINDA BOLES, CRR, RPR, Official Commission  
5 Reporter, do hereby certify that the foregoing  
6 proceeding was heard at the time and place herein  
7 stated.

8 IT IS FURTHER CERTIFIED that I  
9 stenographically reported the said proceedings; that the  
10 same has been transcribed under my direct supervision;  
11 and that this transcript constitutes a true  
12 transcription of my notes of said proceedings.

13 I FURTHER CERTIFY that I am not a relative,  
14 employee, attorney or counsel of any of the parties, nor  
15 am I a relative or employee of any of the parties'  
16 attorney or counsel connected with the action, nor am I  
17 financially interested in the action.

18 DATED THIS 25th day of August, 2015.

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