

Momentum Savings Walk

		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	
1								
2								
3	Momentum 1	Plan	1,542					
4		M1 Planned Savings	(26)	(104)	(171)	(165)	(161)	(161)
5		Other Business Savings	(36)					
6		Actual	1,480					
7								
8	Momentum 2	Pro Forma Plan		1,540				
9		M1 Planned Savings		(104)				
10		Plan		1,436				
11		M2 Planned Savings		(3)	(26)	(33)	(39)	(34)
12		Other Business Savings		(55)				
13		Actual		1,378				
14								
15	Momentum 3	Pro Forma Plan			1,576	1,594	1,597	1,615
16		M1 Planned Savings			(171)	(165)	(161)	(161)
17		M2 Planned Savings			(26)	(33)	(39)	(34)
18		Plan / Prior Year			1,380	1,396	1,398	1,420
19		M3 Planned Savings			(3)	(18)	(23)	(27)
20		Chng in Bus + Infl			19	20	45	79
21		2015 Actual/Rate Case Forecast			1,396	1,398	1,420	1,472
22								
23								
24	Total Planned Base O&M Savings	M1 Planned Savings	(26)	(104)	(171)	(165)	(161)	(161)
25		M2 Planned Savings	-	(3)	(26)	(33)	(39)	(34)
26		M3 Planned Savings	-	-	(3)	(18)	(23)	(27)
27		Annualized Planned Savings	(26)	(107)	(199)	(216)	(223)	(222)

} Rate Case
Walk

Notes:

- a) For rate case purposes, 2013-2015 are the historical years, 2016 is the prior year, 2017 is the test year and 2018 is the subsequent year.
- b) The planned savings noted in lines 4 and 11 were the savings planned based on existing costs at the time of each Momentum cycle.
- c) The rate case filing would have been row 15 had it not been for the Momentum savings planned thus far.
- d) Lines 24-26 are the annualized planned base O&M savings by Momentum cycle. These are planned values that were generated during each cycle of Momentum, not actual realized savings.

Sources:

- a) Cell E3 is sourced from version P13.
- b) Cell E6 is 2013 year end actual.
- c) Cell F10 is sourced from version P14.
- d) Cell F13 is 2014 year end actual.
- e) Cell G18 is sourced from version P15.
- f) Cell G21 is 2015 year end actual.
- g) Cells H21, I21 and J21 are sourced from current version PCY (P16).