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September 30, 2016

-VIA ELECTRONIC FILING -

Ms. Carlotta S. Stauffer
Commission Clerk
Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

Re: Docket No. 160001-EI

Dear Ms. Stauffer:

I enclose for electronic filing in the above docket Florida Power & Light Company's prepared rebuttal testimony of Gerard J. Yupp.

If there are any questions regarding this transmittal, please contact me at (561) 304-5639.

Sincerely,

s/ John T. Butler
John T. Butler

Enclosures
cc: Counsel for Parties of Record (w/encl.)

CERTIFICATE OF SERVICE
Docket No. 160001-EI

I **HEREBY CERTIFY** that a true and correct copy of the foregoing has been furnished by electronic delivery on the 30th day of September 2016 to the following:

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By: /s/ John T. Butler
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**BEFORE THE FLORIDA
PUBLIC SERVICE COMMISSION**

**DOCKET NO. 160001-EI
FLORIDA POWER & LIGHT COMPANY**

SEPTEMBER 30, 2016

**IN RE: LEVELIZED FUEL COST RECOVERY
AND CAPACITY COST RECOVERY**

REBUTTAL TESTIMONY OF:

GERARD J. YUPP

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **FLORIDA POWER & LIGHT COMPANY**

3 **REBUTTAL TESTIMONY OF GERARD J. YUPP**

4 **DOCKET NO. 160001-EI**

5 **SEPTEMBER 30, 2016**

6

7 **Q. Please state your name and address.**

8 A. My name is Gerard J. Yupp. My business address is 700 Universe
9 Boulevard, Juno Beach, Florida, 33408.

10 **Q. By whom are you employed and what is your position?**

11 A. I am employed by Florida Power and Light Company (“FPL”) as
12 Senior Director of Wholesale Operations in the Energy Marketing
13 and Trading Division.

14 **Q. Did you previously submit direct testimony in this proceeding?**

15 A. Yes.

16 **Q. Are you sponsoring any rebuttal exhibits in this case?**

17 A. No.

18 **Q. What is the purpose of your rebuttal testimony?**

19 A. The primary purpose of my testimony is to urge caution about
20 moving forward with a risk-responsive hedging approach based on
21 the limited support and evidence contained in the testimonies of
22 Staff witnesses Michael A. Gettings and Mark Anthony Cicchetti.
23 In addition, I will rebut the testimony of OPC witness Daniel J.

1 Lawton and his flawed contentions that hedging does not provide a
2 benefit to customers and should be discontinued.

3 **Q. Please summarize your rebuttal testimony.**

4 A. My rebuttal testimony expresses concerns regarding the conclusion
5 drawn by Staff witnesses Gettings and Cicchetti that risk-responsive
6 hedging strategies are superior to fixed-percentage strategies.
7 Witness Gettings has not provided any meaningful detail regarding
8 the calculations he presents to support this conclusion. He has not
9 included in either his narrative testimony or exhibits the specific data
10 and calculations that would be necessary to properly evaluate the
11 risk-responsive hedging approach. Based on this incomplete
12 analysis, witness Cicchetti's recommendation that the Commission
13 implement a risk-responsive hedging protocol because the analysis
14 supposedly shows that it would be superior to a fixed-percentage
15 approach and help limit losses to customers is premature.

16
17 While FPL agrees with witnesses Gettings and Cicchetti that
18 hedging has been and can continue to be beneficial to customers in
19 reducing their exposure to fuel price volatility, FPL is concerned that
20 implementing a risk-responsive hedging strategy today would not be
21 appropriate without a full and transparent evaluation. If there is
22 merit in witness Gettings' proposal, then a full review of all of the
23 parameters and calculations used in his analysis should be

1 conducted. Furthermore, a more in-depth discussion regarding how
2 risk-responsive parameters are defined and how those parameters
3 fit into the framework of the existing Hedging Guidelines would be
4 necessary.

5
6 Witness Lawton's testimony reiterates the arguments for
7 discontinuing hedging that the Commission rejected last year. He
8 cites the Energy Information Administration's ("EIA's") Short Term
9 Energy Outlook Publication for the proposition that natural gas
10 prices are low and stable, but the very same publication shows a
11 significant range between the prices at the upper and lower 95%
12 confidence levels, with more than twice the exposure to price
13 increases than there is to price decreases. This volatility and the
14 asymmetry of its distribution suggests that hedging remains
15 beneficial for customers.

16
17 Finally, witness Lawton also touts a fuel cost recovery mechanism
18 used by Entergy Texas Inc. ("ETI") as an alternative to hedging, but
19 once the mechanism's mathematical calculations are understood, it
20 becomes clear that the end result is a projection of fuel costs based
21 on NYMEX forward curve settlement prices that is very similar to
22 how FPL projects unhedged fuel costs. The ETI mechanism offers
23 none of the volatility protection afforded by Florida's hedging

1 program.

2

3

STAFF WITNESSES GETTINGS AND CICCHETTI

4 **Q. In your opinion, does witness Gettings' testimony provide**
5 **sufficient detail to support his conclusion that implementing a**
6 **risk-responsive hedging strategy would provide superior**
7 **results to a fixed-percentage approach?**

8 A. No. First, to be clear, FPL's intent is not to discredit the risk-
9 responsive hedging approach presented by witness Gettings. FPL
10 agrees that it is intuitively appealing and may have promise.
11 However, FPL is concerned that implementing a risk-responsive
12 approach based solely on the limited information presented by
13 witness Gettings would be premature. His conclusion is based on
14 simulations that he ran for the period from 2002 through 2011,
15 utilizing forward prices and both risk-responsive and fixed-
16 percentage hedge strategies.

17

18 Unfortunately, witness Gettings fails to provide the set of risk-
19 responsive decision rules (parameters) he utilized in the simulation
20 or the detailed calculations behind the graph he provided in Table 6
21 on page 22 of his testimony. Nor does he provide an adequate
22 justification for excluding the most recent four full years of available
23 data (i.e., 2012-2015) from his analysis. Thus, while the results

1 appear promising, FPL would need to have a better understanding
2 of his detailed decision rules and the calculations he performed in
3 order to fully evaluate the simulations.

4 **Q. Has FPL attempted to apply witness Gettings' risk-responsive
5 methodology to FPL's own hedging framework to evaluate how
6 the different strategy would work?**

7 A. Yes. FPL attempted to test witness Gettings' methodology by
8 applying the risk-responsive hedging principles he describes in his
9 testimony and in his paper titled, "*Natural Gas Utility Hedging
10 Practices and Regulatory Oversight*" that he prepared for the
11 Washington Utilities and Transportation Commission in July 2015 to
12 three historical months (February 2014, August 2015, and August
13 2016). FPL then compared those results to the actual results of its
14 fixed-percentage hedge program for the three months.

15 **Q. What are the results of FPL's analysis?**

16 A. First, it is important to note that FPL was not able to perform a
17 complete analysis of witness Gettings' risk-responsive approach due
18 to his failure to provide specific input data and the absence of any
19 technical justifications for the parameters he established, such as
20 action boundaries, the initial hedge ratio, and the maximum hedge
21 ratio. In the absence of that information, FPL defined three separate
22 cases for each month with varying decision parameters within the
23 general framework provided by witness Gettings. This methodology

1 created three separate risk-responsive cases for each month tested,
2 that FPL compared to its actual fixed-percentage results for each
3 month.

4
5 The results of FPL's analysis showed that the risk-responsive
6 approach did not always outperform FPL's fixed-percentage
7 approach. For example, the results of FPL's analysis for February
8 2014 showed that FPL's fixed-percentage strategy was superior to
9 all three risk-responsive cases by a minimum of nearly \$11 million.
10 For the August 2015 analysis, FPL's actual results of its fixed-
11 percentage strategy were worse than the best risk-responsive case
12 by approximately \$19 million. Finally, FPL's analysis for August
13 2016 showed that its fixed-percentage strategy ranked second of
14 the four cases, coming in at slightly more than \$3.5 million higher in
15 costs as compared to the best risk-responsive case, but nearly \$13
16 million lower in cost than the least effective risk-responsive case.

17 **Q. Do these results mean that implementing risk-responsive**
18 **hedging strategies could not prove to be an appropriate course**
19 **of action?**

20 A. No. As I stated previously, the results that witness Gettings
21 provides appear promising. On the other hand, FPL's analysis
22 clearly underscores the sensitivity of the risk-responsive approach to
23 the decision parameters that are set, which highlights FPL's

1 concerns related to the lack of detail provided by witness Gettings
2 on how he arrived at his results. Prior to making the significant
3 change in hedging that would result from mandating a risk-
4 responsive approach, a deeper dive into the technical details and
5 rationale for setting discretionary parameters should be completed
6 in a transparent manner. All parties must fully understand the risk-
7 responsive approach, including the pros and cons of this strategy.
8 Implementing this strategy prior to a thorough review and
9 understanding is premature.

10 **Q. On page 14 (Lines 6 through 11) of his testimony, witness**
11 **Cicchetti indicates that while Staff was conducting research**
12 **regarding financial hedging of fuel costs by regulated utilities,**
13 **they became aware of risk-responsive hedge strategies and**
14 **that an “analysis of the risk-responsive hedging strategies**
15 **indicated they are superior to the typical targeted-volume**
16 **approach generally practiced by regulated investor-owned**
17 **utilities and should help minimize potential losses to**
18 **customers.” Does witness Cicchetti present or discuss any**
19 **analysis in support of that conclusion?**

20 **A.** No. Witness Cicchetti presumably has data that clearly supports the
21 conclusion that risk-responsive hedging strategies are superior to a
22 fixed-percentage approach, but his testimony does not provide or
23 discuss that data. In the absence of further information, it is not

1 possible at this time for FPL to evaluate his conclusion.

2 **Q. In his Exhibit MAC-4, witness Cicchetti provides a summary of**
3 **the results from a hedging practices survey that was**
4 **conducted by the Commission's Division of Industry**
5 **Development and Market Analysis ("IDM") on other state**
6 **commissions. From the list of respondents, do the survey**
7 **results indicate that other states have mandated the**
8 **implementation of a risk-responsive hedging strategy?**

9 A. No. As described in witness Cicchetti's testimony, twelve states
10 responded to the survey, and none of those respondents has
11 mandated a risk-responsive hedging strategy. In fact, risk-
12 responsive hedging strategies are not mentioned in any of the
13 summaries provided by witness Cicchetti.

14

15 Particularly telling is the fact that the Washington Utilities and
16 Transportation Commission has not mandated the implementation
17 of a risk-responsive hedging program. Presumably, witness
18 Gettings has been working with the Washington Commission on
19 risk-responsive hedging since July 2015. The apparent reluctance
20 of that commission to move quickly toward a risk-responsive
21 approach reinforces my opinion that implementation of risk-
22 responsive hedging without careful vetting would be premature.
23 Clearly, this type of hedging program would be a significant

1 departure from this Commission's current approach and, if a change
2 is warranted, it will take time to properly implement.

3 **Q. Does FPL have any other concerns regarding the risk-**
4 **responsive hedging approach?**

5 A. Yes. If the Commission were to decide that the utilities should adopt
6 a risk-responsive approach, the implementation of this approach
7 should take place within the framework of the existing Hedging
8 Guidelines that were approved in Order No. PSC-08-0667-PAA-EI
9 issued on October 8, 2008. The Commission and the IOUs worked
10 hard to establish hedging guidelines that provide a comprehensive
11 framework for hedging. These guidelines and the requirements
12 contained therein give the IOUs confidence that if they execute
13 hedging activities in accordance with their approved Risk
14 Management Plans, they will not be second-guessed about those
15 activities later.

16
17 To provide this same degree of confidence for the implementation of
18 a risk-responsive hedging approach, key parameters that may
19 significantly impact results, such as the initial hedge ratio, action
20 boundaries, hedging increments, the max hedge ratio and
21 appropriate contingent actions, should be clearly spelled out in each
22 utility's Risk Management Plan. Once these parameters are defined
23 in the Risk Management Plan, the utility should be deemed prudent

1 if it implements its hedging program in accordance with the defined
2 parameters.

3 **Q. What does FPL suggest is the appropriate course of action for**
4 **this Commission to evaluate risk-responsive hedging?**

5 A. FPL believes that it would be appropriate for the Commission to hold
6 a series of workshops in which Staff, the Florida IOUs and other
7 interested parties could address, first, whether the risk-responsive
8 approach is indeed likely to outperform the existing fixed-percentage
9 approach in a sufficiently wide range of fuel-price scenarios and
10 decision parameters to warrant adopting it; and, if so, how it could
11 be effectively implemented and monitored in a manner that protects
12 customers and the IOUs alike.

13 **Q. On page 15, Line 25 through page 16, Line 4, witness Cicchetti**
14 **states that FPL's, DEF's and TECO's 2017 Risk Management**
15 **Plans do not reflect the modifications proposed in the Joint**
16 **Petition by Investor-Owned Utilities for Approval of**
17 **Modifications to the Risk Management Plans ("Joint Petition")**
18 **filed on April 22, 2016 in Docket No. 160096-EI. Is this**
19 **statement correct for FPL?**

20 A. No. FPL has modified its 2017 Risk Management Plan consistent
21 with the modifications proposed in the Joint Petition by Investor-
22 Owned Utilities for Approval of Modifications to Risk Management
23 Plans filed on April 22, 2016 in Docket No. 160096-EI. Specifically,

1 FPL's 2017 Risk Management Plan for 2018 procurement reflects a
2 25% reduction of natural gas hedges from the target approved in
3 FPL's 2016 Risk Management Plan and FPL's 2017 Risk
4 Management Plan reflects a limit on the future time horizon over
5 which hedges may be placed.

6 **Q. On page 14 (Lines 19 through 23) of his testimony, witness**
7 **Cicchetti recommends that the Commission implement the**
8 **modifications requested in the Joint Petition by the IOUs to**
9 **their respective 2017 Risk Management Plans on a transitional**
10 **basis until a risk-responsive hedging protocol can be**
11 **implemented. Does FPL agree with this approach?**

12 **A.** Yes. FPL believes that it would be reasonable for the Commission
13 to approve FPL's 2017 Risk Management Plan and thus allow FPL
14 to place hedges in 2017 consistent with it, while the Commission
15 could proceed if it wishes with workshops to discuss the risk-
16 responsive approach and its potential implementation.

17

18 **OPC WITNESS LAWTON**

19 **Q. Witness Lawton recommends the elimination of financial**
20 **natural gas hedging for many reasons, including substantial**
21 **hedging losses, current and projected stable market prices,**
22 **and the current fuel factor design and mid-course correction**
23 **mechanism. Do you agree with his assessment?**

1 A. No. Witness Lawton has essentially provided the same arguments
2 in testimony that he provided in last year's proceeding. In fact, he
3 has included his prior testimony as an exhibit to his current
4 testimony, and it comprises the majority of the pages that he filed.
5 The Commission did not find his arguments to be persuasive in that
6 proceeding and should not find them so in this proceeding.

7
8 Witness Lawton makes very general observations and broad
9 statements regarding stable market prices and reduced volatility
10 without providing supporting data. For example, he provides the
11 EIA's forecast of \$2.87/MMBtu for the average Henry Hub price in
12 2017 and EIA's prediction of "low stable natural gas prices over the
13 short-run forecast." He goes on to state that "price volatility is not
14 expected to be an issue," without providing any factual support.

15
16 In the same Short-Term Energy Outlook publication that included
17 the forecast price of \$2.87/MMBtu, the EIA also provided an
18 analysis of that forecast's upper and lower 95% confidence
19 intervals. The corresponding upper and lower limits are
20 \$5.40/MMBtu and \$1.80/MMBtu, respectively. This is a substantial
21 price range, which demonstrates that, contrary to witness Lawton's
22 claim that volatility is not an issue, volatility remains an issue in the
23 natural gas market. FPL provided a similar analysis for 2018 natural

1 gas prices in response to OPC's Third Request for Production of
2 Documents No. 4, which further confirmed that volatility remains in
3 the natural gas market.

4 **Q. Staff witnesses Gettings and Cicchetti observe that natural gas**
5 **prices are lognormally distributed, meaning that the magnitude**
6 **of significant cost increases tends to be much greater than the**
7 **magnitude of significant cost decreases. Does the EIA data**
8 **that you referenced above illustrate this asymmetry?**

9 A. Yes. In simple terms, the EIA's analysis shows that, based on an
10 expected average price of \$2.87/MMBtu, one could be 95%
11 confident that average prices would be higher than \$1.80/MMBtu
12 and lower than \$5.40/MMBtu. The asymmetry between these lower
13 and upper limits is readily apparent: the lowest probable average
14 price is \$1.07/MMBtu below the expected average price, while the
15 highest probable average price is \$2.53/MMBtu higher than the
16 average expected price. I made this same point in my rebuttal
17 testimony in last year's proceeding. Finally, it is worth noting that
18 both witnesses Gettings and Cicchetti point to an additional
19 asymmetry that supports the value of hedging: customers derive
20 greater value from hedging cost mitigation than they forego from
21 hedging losses.

22

23

1 **Q. On pages 17 and 18 of his testimony, witness Lawton presents**
2 **what he describes as a financial hedging alternative based on**
3 **an example of how ETI calculates its bi-annual fuel factor. Is**
4 **the ETI methodology a valid alternative to hedging?**

5 A. No. In fact, the mathematical consequence of the ETI methodology
6 is almost identical to the methodology that FPL currently uses to set
7 its fuel factors on an annual basis. In examining the relevant steps
8 of the nine-step process that witness Lawton describes, it appears
9 that ETI takes its actual natural gas costs for the prior twelve months
10 and then multiplies those costs by a market factor that is the ratio of
11 the next 12 months NYMEX settlement prices and the prior 12
12 months NYMEX settlement prices. The result of this calculation
13 yields projected fuel costs for the next six months that are based on
14 NYMEX settlement prices.

15
16 FPL also utilizes NYMEX forward curve settlement prices to
17 calculate its projected natural gas costs for the following year. For
18 example, FPL's 2017 Projection Filing is based on monthly NYMEX
19 settlement prices for 2017 as of the close of business on August 1,
20 2016. So, at the end of the day, ETI is setting its fuel factors on the
21 basis of NYMEX settlement prices, just the same as FPL does.
22 Unfortunately, ETI stops there, while FPL does not. Setting a fuel
23 factor based on NYMEX forward curve settlement prices, regardless

1 of the mathematical steps taken to get there, does not provide any
2 protection against the volatility that exists between the forward
3 curves and actual spot prices that will prevail when the fuel is
4 actually purchased. It is no alternative to hedging.

5 **Q. On page 19 of his testimony, witness Lawton goes on to claim**
6 **that ETI customers have no risk of suffering hedging losses.**
7 **What is your reaction to this statement?**

8 A. This statement is true but misleading. ETI customers have no risk
9 of suffering hedging losses, because the ETI approach doesn't
10 provide any of the volatility mitigation that is achieved by hedging.
11 Witness Lawton fails to mention that ETI customers bear 100% of
12 the risk if prices increase.

13 **Q. Does this conclude your testimony?**

14 A. Yes it does.