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April 16, 2018

-VIA ELECTRONIC FILING-

Ms. Carlotta S. Stauffer, Commission Clerk
Office of Commission Clerk
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

Re: Docket No. 20170215-EU

Dear Ms. Stauffer:

Enclosed for filing is Florida Power & Light Company's Power Point presentation for the Commission Workshop scheduled for May 2-3, 2018.

If you should have any questions regarding this transmittal, please contact me at (561) 691-2512.

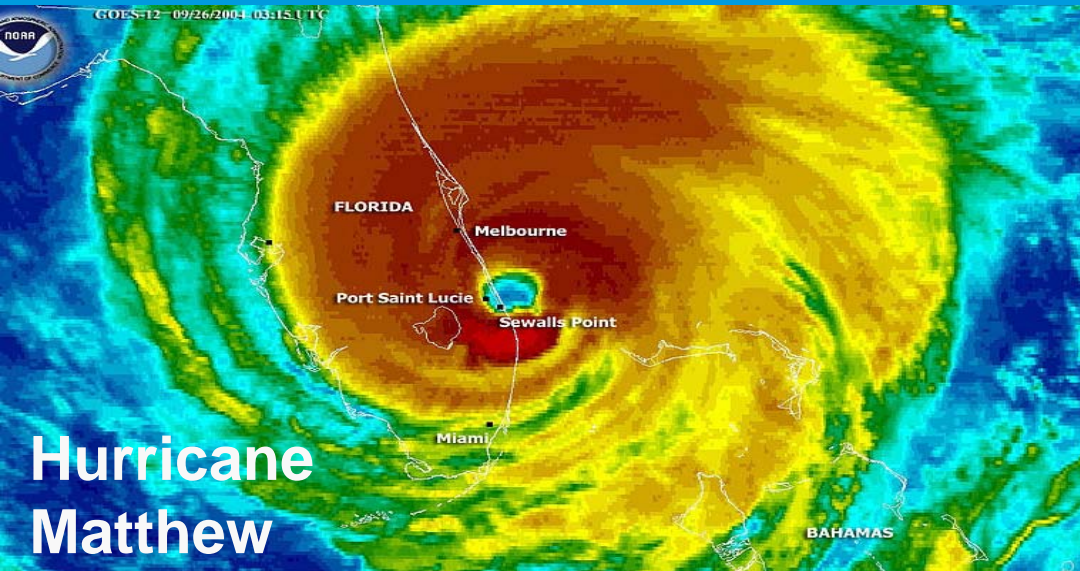
Respectfully submitted,

/s/ Kenneth M. Rubin
Kenneth M. Rubin
Fla. Bar No. 349038

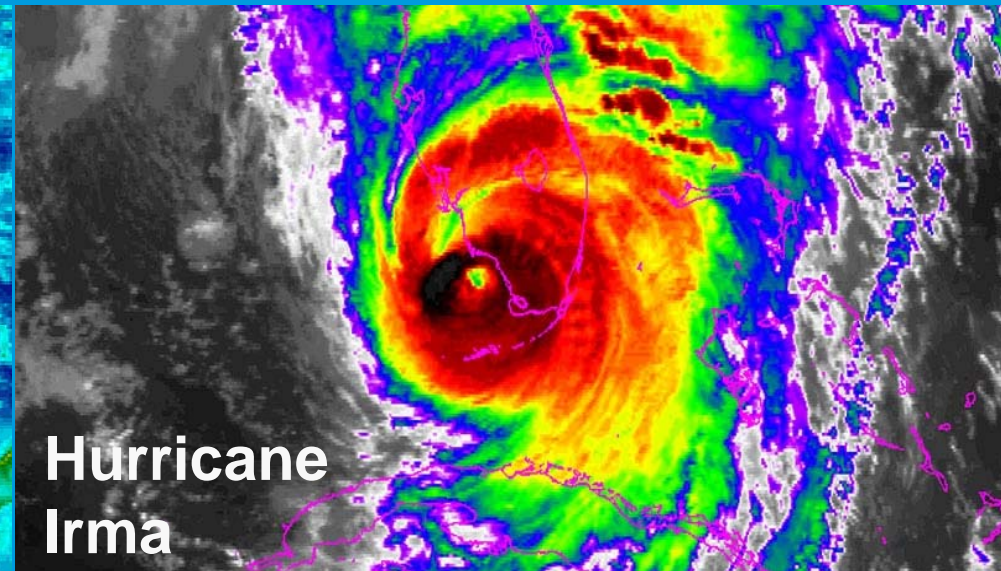
Enclosures
cc: Counsel for Parties of Record (w/encl.)



FPL®



Hurricane
Matthew



Hurricane
Irma

May 2, 2018 FPSC Workshop Storm Preparedness/Response

Bryan Olnick, Vice-President - Distribution Operations

FPL Power Delivery (Transmission and Distribution)

3,000 **employees**

75,000 **miles of power lines**

1.2 million **poles and structures**

600+ **substations**

serving more than

half
of Florida

vast majority of customers live within 20 miles of coast

Requested Workshop Presentation Topics

- ▶ Overview - Prevention & Restoration
- ▶ Infrastructure Performance – Hardened vs. Non-hardened / Other
- ▶ Infrastructure Performance – Overhead vs. Underground Facilities
- ▶ Impediments to Restoration
- ▶ Customer and Stakeholder Communication
- ▶ Suggested Improvements

2016 & 2017 Storm Seasons Overview

- ▶ FPL's service territory threatened with Category 4 and 5 storms
- ▶ Hurricanes Matthew and Irma were massive storms that impacted FPL's entire service territory
- ▶ For both Matthew and Irma, FPL's infrastructure hardening investments, storm preparedness initiatives and well-tested storm restoration processes resulted in improved infrastructure resiliency performance and reduced restoration times

Overview - Prevention & Restoration



- ▶ Infrastructure hardening
- ▶ Smart grid / technology
- ▶ Pole/structure inspections
- ▶ Tree trimming / vegetation management
- ▶ Storm preparedness
- ▶ Restoration

Infrastructure Hardening - Distribution



- ▶ **Investments in feeder hardening have reduced outages and restoration times**
 - ▶ Day-to-day and storm reliability benefits
 - ▶ 95% of CIF/Community feeders hardened
 - ▶ >40% of all feeders hardened / UG
 - ▶ By 2024, 100% of feeders hardened / UG
- ▶ **Consistently supports municipal OH to UG conversions**
- ▶ **Hardening does not prevent all outages, but provides for faster restoration when outages occur**

Infrastructure Hardening - Transmission



- ▶ **Two initiatives completed**
 - ▶ Replaced all ceramic post insulators (line protective device) – Wilma lesson learned
 - ▶ Installed flood monitoring/mitigation equipment in over one-third of FPL's substations - Sandy lesson learned
- ▶ **Replacing all wood structures**
 - ▶ >90% are now steel / concrete
 - ▶ 100% steel / concrete by 2022
- ▶ **Hardened transmission system performed well during Matthew and Irma**

Smart Grid / Technology



- ▶ **Automated Feeder Switches (AFS)**

- ▶ Self-healing technology
- ▶ Help avoid customer interruptions – day-to-day and storms



- ▶ **Drones**

- ▶ Facilitate damage assessments

- ▶ **Mobile Command Centers/Community Response Vehicles/Mobile Office Containers**

- ▶ Deployed to storm impacted areas



- ▶ **Smart Meters**

- ▶ Help reduce restoration time – day-to-day / storms

Pole / Structure Inspections



- ▶ **FPL annually inspects / tests for strength and loading**
- ▶ **1.2 million distribution poles**
 - ▶ Annually inspect/test 1/8 of system (wood/concrete)
 - ▶ First 8-year cycle completed; 50% through second cycle
- ▶ **65,000 transmission structures**
 - ▶ Visually inspect 100% of structures annually
 - ▶ Strength/load test: Wood (6-year cycle); concrete (10-yr. cycle)

Tree Trimming / Vegetation Management



▶ Distribution

- ▶ Trim 15,000 miles annually
- ▶ Feeders: 3-yr. avg. cycle
- ▶ Laterals: 6-yr. avg. cycle
- ▶ Before peak of storm season – inspect/trim all CIF feeders

▶ Transmission

- ▶ Meet mandatory NERC-established requirements
- ▶ Inspect at least 2 times per year
- ▶ Maintain clearances on all 6,900 miles annually



Storm Preparedness



▶ Preparations

- ▶ Storm preparedness is a year-round focus
- ▶ Train all storm functions for understanding / process efficiency
- ▶ Conduct annual corporate-wide storm drill
- ▶ Conduct annual staging site drill
- ▶ Secure contractor/mutual aid agreements
- ▶ Secure staging sites/logistics agreements
- ▶ Increase material and supply inventories

Restoration



▶ Hurricanes Matthew & Irma

- ▶ Most severe storms to impact FPL in recent history
- ▶ Both impacted FPL's entire service territory
- ▶ Irma, slow moving & much more damaging
- ▶ Largest resource pre-staging events in FPL's history

| | Wilma | Matthew | Irma |
|----------------------|---------|---------|---------|
| Customer outages | 3.2M | 1.2M | 4.4M |
| Staging sites | 20 | 22 | 29 |
| % Restored / days | 50% / 5 | 99% / 2 | 50% / 1 |
| All restored (days) | 18 | 4 | 10 |
| Avg. days to restore | 5.4 | >1 | 2.1 |

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Infrastructure Performance – Hardened vs. Non-hardened / Other



Hurricane Irma hits Biscayne Bay in Miami on Sept. 10, 2017 | Wilfredo Lee-AP

- ▶ Distribution Poles / Feeders
- ▶ Transmission Structures / Flood Mitigation
- ▶ Smart Grid / Technology

Infrastructure Performance – Distribution Poles / Feeders



| Pole failures | Hardened | Non-hardened |
|---------------|----------|--------------|
| Matthew | 0 | 408 |
| Irma | 26 | 2,834 |

| Feeders (outages) – Hardened vs. Non-hardened | |
|---|-----------------------|
| Matthew | Hardened - 32% better |
| Irma | Hardened – 16% better |

| Feeders (restoration) - Hardened vs. Non-hardened | |
|---|-----------------------|
| Irma | Hardened – 50% faster |

Hardened facilities performed significantly better than non-hardened facilities

Infrastructure Performance – Transmission Structures & Flood Mitigation



| Structure failures | Hardened | Non-hardened |
|--------------------|----------|--------------|
| Matthew | 0 | 0 |
| Irma | 0 | 5 |



Substations pro-actively de-energized as a result of flood monitoring system notifications

| | |
|---------|---|
| Matthew | 1 |
| Irma | 2 |

Transmission system performed well overall, with hardened facilities performing better than non-hardened facilities

Infrastructure Performance – Smart Grid / Technology



- ▶ **Self-healing AFS avoided customer outages**
 - ▶ Matthew 118,000
 - ▶ Irma 546,000
- ▶ **Drones facilitated damage assessments, reducing restoration time**
- ▶ **Mobile Command Centers & Community Response Vehicles enabled situational awareness and improved customer interactions**
- ▶ **Smart meters reduced restoration times**

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Infrastructure Performance – Overhead vs. Underground Facilities



- ▶ Feeders
- ▶ Laterals
- ▶ Outage Causes

Infrastructure Performance – Overhead vs. Underground Facilities

Feeder Outages

| | Matthew | Irma |
|--------------------------|---------------------------|---------------------------|
| Hybrid vs. Underground | Underground 94% better | Underground 66% better |
| Overhead vs. Underground | Underground 96% better | Underground 78% better |

Lateral outages

| | Matthew | Irma |
|--------------------------|---------------------------|---------------------------|
| Overhead vs. Underground | Underground 95% better | Underground 83% better |

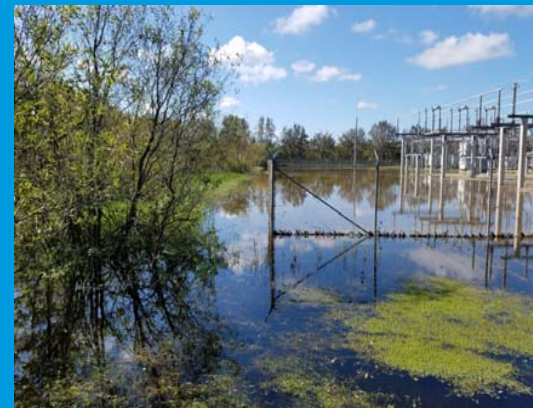
Note – Hybrid feeders consist of both OH and UG facilities

Underground facilities performed significantly better than overhead facilities

Infrastructure Performance – Primary Outage Causes



Infrastructure Performance – Primary Outage Causes



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Impediments to Restoration



- ▶ **Uprooted / broken trees**
 - ▶ Wrong trees in the wrong place was the primary cause of outages
 - ▶ Downed trees also required clearing to gain access, extending restoration

- ▶ **Storm surge / flooding**
 - ▶ Delayed restoration access / repairs



- ▶ **Traffic congestion**
 - ▶ Extended crews travel time



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- ▶ **Customer and Stakeholder Communication**
- ▶ Suggested Improvements

Customer and Stakeholder Communication



Expanded digital/face-to-face communications



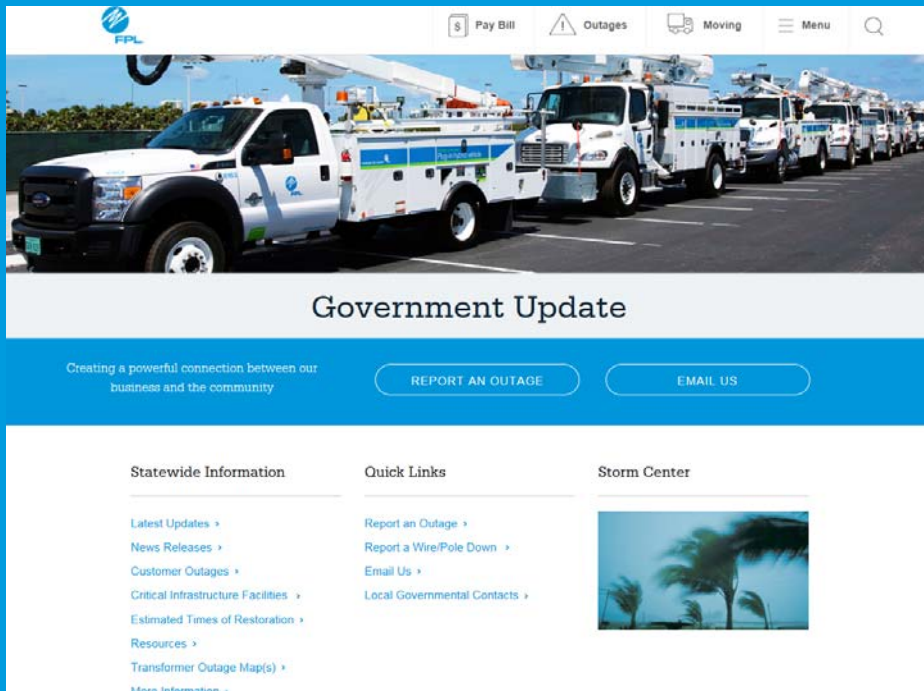
- ▶ Frequently used Facebook Live broadcasts to provide broad restoration updates
- ▶ Targeted social posts with area-specific information
- ▶ Pushed texted communications to update customers



- ▶ Launched new FPL Mobile App for easy access to information
- ▶ Established community response kiosks in hardest hit areas

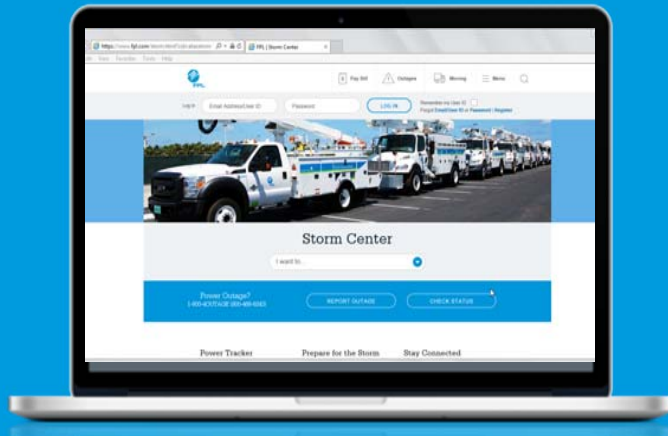
Proactive local stakeholder engagement

- ▶ FPL personnel, staffed at 32 EOCs, maintained steady contact with 100% of counties served
- ▶ FPL President/CEO hosted multiple conference calls with key local government leaders to provide updates/obtain input
- ▶ Company leaders (at times accompanied by local leaders) made daily in-person site visits to impacted areas
- ▶ Sent daily e-mail updates and provided hourly updates to Governmental Portal website with franchise-level information



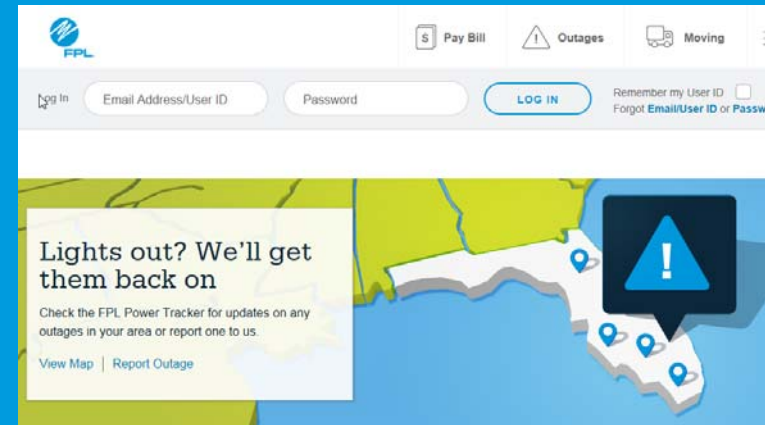
Key communication improvements

Digital Systems



- Completed initial system improvements to ensure the capacity of our digital systems can now handle extreme volumes of customer traffic – even beyond the volume experienced during Hurricane Irma.

Restoration Information



- Working to provide more consistent, accurate and timely restoration information to our customers and stakeholders.

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Suggested Improvements

- ▶ **2018-2020 Underground Lateral Pilot**
 - ▶ Initiated primarily as a result of Matthew/Irma learnings
 - ▶ Will provide valuable insight for future lateral overhead to underground conversions
 - ▶ Barriers
 - ▶ Experience with infrastructure design options
 - ▶ Customer acceptance/resistance/participation
 - ▶ Customer property repairs/meter can conversions
 - ▶ Easements/land rights
 - ▶ Permitting/municipal coordination
 - ▶ Project duration
 - ▶ Resource/cost impacts
 - ▶ Pole attachment considerations
 - ▶ Involves laterals spread throughout all 16 FPL management areas and 10 of the most populated counties in FPL's service territory
 - ▶ Estimating construction to begin July 2018

Suggested Improvements (continued)

▶ **Vegetation Management**

- ▶ Change state laws/local ordinances to adopt/enforce “Right Tree, Right Place” philosophy and provide utilities’ rights to clear/remove vegetation near electric facilities – including outside of rights-of-way or easements

▶ **Pole Inspections**

- ▶ Work with legislature to enact law requiring pole inspection program for non-electric utilities that own poles with electric facilities attached

Questions?

