

Kenneth M. Rubin Senior Counsel Florida Power & Light Company 700 Universe Boulevard Juno Beach, FL 33408-0420 (561) 691-2512 (561) 691-7135 (Facsimile) E-mail: Ken.rubin@fpl.com

August 6, 2018

-VIA ELECTRONIC FILING -

Ms. Carlotta S. Stauffer Division of the Commission Clerk Florida Public Service Commission 2540 Shumard Oak Blvd. Tallahassee, FL 32399-0850

> Re: Docket No. 20170235-EI – Florida Power & Light Company's Petition for Authority to Charge FPL Rates to Former City of Vero Beach Customers and for Approval of FPL's Accounting Treatment for City of Vero Beach Transaction

Dear Ms. Stauffer:

Please find enclosed, for electronic filing in the above docket, the prefiled supplemental Direct Testimony and Exhibits of Florida Power & Light Company witnesses Scott R. Bores, Tiffany C. Cohen and Terry Deason.

If you should have any questions regarding this transmittal, please contact me at (561) 691-2512.

Sincerely,

s/ Kenneth M. Rubin
Kenneth M. Rubin
Florida Bar No. 349038

cc: Counsel for parties of record (w/encl.)

Florida Power & Light Company

1	BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
2	FLORIDA POWER & LIGHT COMPANY
3	SUPPLEMENTAL DIRECT TESTIMONY OF SCOTT R. BORES
4	DOCKET NO. 20170235-EI
5	AUGUST 6, 2018
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- 1 Q. Please state your name and business address.
- 2 A. My name is Scott R. Bores. My business address is Florida Power & Light
- Company, 700 Universe Boulevard, Juno Beach, Florida 33408.
- 4 Q. By whom are you employed and what is your position?
- 5 A. I am employed by Florida Power & Light Company ("FPL" or the
- 6 "Company") as the Senior Director of Financial Planning and Analysis.
- 7 Q. Did you previously file testimony in this case?
- 8 A. Yes, I filed direct testimony on November 3, 2017, as part of FPL's original
- 9 petition. In that testimony I presented the results of the economic analysis
- which demonstrated that FPL's purchase of the City of Vero Beach
- 11 ("COVB") electric system is beneficial to existing FPL customers. My
- testimony also described the key assumptions utilized in developing the
- economic analysis.
- 14 Q. Are you sponsoring any exhibits in support of your supplemental direct
- 15 **testimony?**
- 16 A. Yes. I am sponsoring two exhibits which are attached to my supplemental
- direct testimony:
- Exhibit SRB-2 Updated Summary of CPVRR Impact for the City of
- 19 Vero Beach Transaction;
- Exhibit SRB-3 Comparison of CPVRR Benefits
- 21 Q. What is the purpose of your supplemental direct testimony?
- 22 A. The purpose of my supplemental direct testimony is to update the Cumulative
- Present Value Revenue Requirements ("CPVRR") analysis for the latest

- assumptions, demonstrate and reconfirm that there are substantial benefits for existing FPL customers as a result of the transaction, and compare the change in CPVRR benefit to that presented in my direct testimony.
- Q. What assumptions were updated in the latest CPVRR analysis performed
 by FPL?
- A. There are several assumptions that were updated in support of the latest
 CPVRR analysis, including:

- Incorporating the effects of the Tax Cuts and Jobs Act of 2017 ("Tax Reform"), including the deferral of new projected base rates until January 1, 2022;
- 2) Updating the transaction close date to January 1, 2019 from the previous anticipated close date of October 1, 2018. The postponement of the closing date to January 1, 2019 triggers several adjustments to the CPVRR analysis. First, the amount of the transaction payment will decrease by \$3.3 million as the amount due to the Florida Municipal Power Agency ("FMPA") is reduced as a result of the passage of time. As a result of the reduction in the FMPA transaction payment, the overall amount of the acquisition adjustment will also decrease by the same amount. Second, FPL is not obligated to begin making payments under the purchase power agreement ("PPA") with the Orlando Utilities Commission ("OUC") until such time as the transaction closes, thereby avoiding \$2.5 million of energy payments associated with the PPA for three months. Third, the net book value of COVB

1		assets will further depreciate, which will lead to a slight increase in the
2		acquisition adjustment. Finally, FPL will delay a portion of O&M and
3		capital spend that it had previously projected to spend in 2018 until
4		after the assumed transaction close date of January 1, 2019;
5		3) Incorporating FPL's official 2018 net energy for load forecast,
6		consistent with the net energy for load forecast utilized in FPL's 2018
7		Ten-Year Site Plan ("TYSP");
8		4) Updating FPL's long-term incremental generation and purchased
9		power plan consistent with that presented in the 2018 TYSP. This
10		includes utilizing the long-term fuel and emissions forecast consistent
11		with the 2018 TYSP; and
12		5) Including the most recent 30-year long-term price of electricity
13		forecast for FPL.
14	Q.	Does the CPVRR analysis include the revenue requirements associated
15		with the updated acquisition adjustment?
16	A.	Yes, as in the prior CPVRR analysis, the updated CPVRR analysis includes
17		the revised estimated acquisition adjustment of approximately \$114 million.
18	Q.	What are the results of the updated CPVRR analysis?
19	A.	As shown on Exhibit SRB-2, the updated assumptions result in a \$99 million
20		CPVRR benefit for existing FPL customers over the 30-year period. This
21		demonstrates that the transaction provides substantial value to existing FPL
22		customers due to the economies of scale that exist in serving COVB
23		customers.

Q. Please explain the differences between the \$99 million CPVRR
benefit in the updated analysis as compared to the \$105 million
CPVRR benefit in your direct testimony.

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A. As demonstrated on Exhibit SRB-3, the change of \$6 million in CPVRR benefit is comprised of several items. As described in response to prior discovery, the inclusion of the benefit of tax reform and the assumed one-year delay in establishing new base rates increased the total CPVRR benefit from \$105 million to \$127 million. Incorporating FPL's new net energy for load forecast and long-term generation plan, including revised fuel and emissions pricing, reduce the CPVRR benefit by \$31 million. This is primarily the result of lower forecast fuel consumption and prices, combined with more efficient generation in the FPL system, which reduce the amount of projected revenues to be contributed by COVB customers to offset the overall system The revised long-term price of electricity further reduces the CPVRR benefit by \$8.1 million, mainly the result of a change in assumptions for future rate increases as a result of tax reform. The deferral of the transaction to an assumed closing date of January 1, 2019 helps partially offset the reductions and increases the CPVRR benefit by \$7.5 million. This benefit is being driven by lower payments to FMPA, a reduction in PPA payments to OUC and a delay in spend by FPL as it relates to integrating COVB customers into the FPL system. Finally, the revised cost of debt, which takes into account FPL's actual debt issuances in 2017 as well as the

- latest Blue Chip forecast of future interest rates, increases the CPVRR benefit
- 2 by \$3.2 million.
- 3 Q. Does this conclude your testimony?
- 4 A. Yes.

COVB Transaction Summary of Economic Analysis	Nominal	30 Year												
Discount Factor	Total	CPVRR	2018 0.96	2019 0.89	2020 0.83	2021 0.77	2022 0.71	2023 0.66	2024 0.62	2025 0.57	2026 0.53	2027 0.49	2028 0.46	2029-2048
Base Rates: Incremental Revenue Requirements ⁽¹⁾														
Operations and Maintenance ⁽²⁾	157.3	97.6	1.7	6.4	10.0	4.2	4.1	3.8	3.6	3.8	3.8	3.9	4.0	107.9
Property Tax and Insurance	113.6	33.6	0.1	1.4	1.7	1.9	2.0	2.3	2.4	2.5	2.7	2.9	3.0	2.06
Depreciation and Amortization ⁽³⁾	267.3	83.1	0.3	5.1	5.5	5.8	0.9	6.4	5.9	6.2	6.4	2.9	7.0	205.9
Interest Expense ⁽⁴⁾	141.6	49.6	0.1	3.8	3.9	4.0	4.1	4.2	4.3	4.3	4.4	4.5	4.5	99.2
Return on Equity ⁽⁵⁾	451.6	158.1	0.5	12.0	12.6	12.9	13.1	13.5	13.6	13.7	14.0	14.2	14.4	317.2
Income Tax ⁽⁶⁾	153.3	53.7	0.2	4.1	4.3	4.4	4.4	4.6	4.6	4.7	4.7	4.8	4.9	107.7
System Impact ⁽⁷⁾	614.9	118.2												614.9
Total Incremental Base Rate Revenue Requirements	1,899.5	553.9	3.0	32.7	38.0	33.1	33.8	34.8	34.4	35.2	36.1	37.0	37.9	1,543.7
Base Rate Revenue from COVB Customers ⁽⁸⁾	(1,967.9)	(645.8)	•	(43.2)	(44.2)	(44.6)	(49.5)	(53.3)	(54.3)	(55.3)	(56.4)	(57.4)	(58.9)	(1,450.8)
Base Rate (Savings)/Cost from COVB Customers ⁽⁹⁾	(68.4)	(91.9)	3.0	(10.5)	(6.3)	(11.5)	(15.8)	(18.5)	(19.9)	(20.1)	(20.3)	(20.3)	(21.1)	92.9
Clause: Incremental Revenue Requirements ⁽¹⁾ OUC PPA Payments ⁽¹⁰⁾	21.1	18.1		6.6	11.2									
System Impact ⁽¹¹⁾	1,061.3	316.3		19.9	15.7	20.4	18.1	19.8	20.6	22.5	27.8	30.8	25.6	840.1
Total Incremental Clause Revenue Requirements	1,082.4	334.4		29.8	26.9	20.4	18.1	19.8	20.6	22.5	27.8	30.8	25.6	840.1
Clause Revenue from COVB customers ⁽¹²⁾	(1,100.0)	(341.0)	,	(24.1)	(24.3)	(24.7)	(24.5)	(25.1)	(25.3)	(25.5)	(26.4)	(27.2)	(28.1)	(844.7)
Clause (Savings)/Cost from COVB Customers ⁽¹³⁾	(17.6)	(6.6)		5.7	2.6	(4.3)	(6.4)	(5.3)	(4.7)	(3.1)	4.1	3.6	(2.5)	(4.6)
Total Net Customer (Savings)/Cost ⁽¹⁴⁾	(86.0)	(98.6)	3.0	(4.8)	(3.7)	(15.8)	(22.2)	(23.8)	(24.7)	(23.2)	(18.9)	(16.8)	(23.5)	88.3

Incremental Revenue Requirement represents the difference between the Revenue Requirement with and without the Transaction.

Represents FPL's estimated incremental Operations and Maintenance cost for operating COVB's system.

Incremental D&A associated with the acquired COVB's assets, incremental capital expenditures to improve COVB's system and the asset acquisition adjustment. Interest expense assumes 4.9% cost of debt and 40.4% debt to investor capital ratio.

Return on Equity assumes 10.55% cost of equity and 59.6% equity to investor capital ratio.

Income tax assumes blended state and federal tax rate of 25.345%.

Incremental fixed costs and capital for generation needed to serve Vero's load. Base rate revenue from COVB's customers at FPL's forecasted rates.

Expenses associated with power purchase agreement with Orlando Utilities Commission. Incremental revenue requirements netted against incremental revenue.

System impacts include incremental effects on fuel, emissions, variable O&M, short-term PPAs, and gas transportation.

Clause revenue from COVB's customers at FPL's forecasted rates.

Incremental clause revenue requirements netted against incremental clause revenue.

Total Net Customer Costs / (Savings) reflect the sum of base and clause net revenue requirement.

Total Net Customer (Savings)/Costs CPVRR in millions

Original Petition	(105.3)
Tax Reform	(26.2)
Rate Case Deferral to 2022	4.6
Tax Reform Sensitivity	(127.0)
Update to System Plan	31.0
Revised Long-Term Price of Electricity	8.1
Deferral of Transaction to January 1, 2019	(7.5)
Revised Cost of Debt Estimate	(3.2)
Revised	(98.6)

1	BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
2	FLORIDA POWER & LIGHT COMPANY
3	SUPPLEMENTAL DIRECT TESTIMONY OF TIFFANY C. COHEN
4	DOCKET NO. 20170235-EI
5	AUGUST 6, 2018
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- 1 Q. Please state your name and business address.
- 2 A. My name is Tiffany C. Cohen, and my business address is Florida Power &
- 3 Light Company, 700 Universe Boulevard, Juno Beach, Florida 33408.
- 4 Q. By whom are you employed and what is your position?
- 5 A. I am employed by Florida Power & Light Company ("FPL" or the
- 6 "Company") as Director, Rates & Tariffs.
- 7 Q. Please describe your duties and responsibilities in that position.
- 8 A. I am responsible for developing the appropriate rate design and for
- 9 administration of the Company's electric rates and charges. Additionally, I
- am responsible for the Company's cost of service and load research studies.
- 11 Q. Did you previously file testimony in this case?
- 12 A. Yes, I filed direct testimony on November 3, 2017, as part of FPL's original
- petition. In that testimony I provided FPL's estimate of the potential bill
- savings the current customers of the City of Vero Beach ("COVB") would
- realize once they became FPL customers.
- 16 Q. Are you sponsoring any exhibits with your supplemental direct
- 17 **testimony?**
- 18 A. Yes. I am sponsoring two updated exhibits to replace Exhibits TCC-1 and
- 19 TCC-2 filed with my direct testimony in this docket. The following exhibits
- are attached to my supplemental direct testimony:
- TCC-3 Typical Bill Comparisons FPL vs. COVB
- TCC-4 Historical Typical Residential Bill Comparison
- TCC-5 Industrial Bill Comparisons

Q. What is the purpose of your supplemental direct testimony?

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- A. The purpose of my testimony is to provide FPL's updated estimate of the projected bill savings the current customers of COVB, including members of the Florida Industrial Power Users Group ("FIPUG"), will realize once they become FPL customers.
- Q. Please explain any changes in the projected bill savings for current customers of COVB when they transition to FPL that have developed since you filed direct testimony.
- 9 A. COVB customers now have even greater projected savings in their bills than
 10 what was reflected in my direct testimony and on Exhibit TCC-1. FPL rates
 11 decreased and COVB rates increased since the time TCC-1 was filed. See
 12 Exhibit TCC-3 for a current rate comparison which shows that savings range
 13 from 22% to 30% for typical residential and commercial customers at various
 14 usage levels.

15 Q. Are there significant differences in electric rates around the state?

Absolutely. Depending on where customers live or operate a business, there can be a significant difference in the amount customers pay for electric service. For example, FPL is currently the lowest typical residential bill in the state at \$98.87 for a 1,000 kWh residential customer. This is 26% lower than the highest bill in the state, which is \$133.86. FPL's residential rate is 15% below the Florida average and nearly 30% below the national average. FPL's small commercial typical bill (1500 kWh) is currently the lowest in the state at \$144.45. This is more than 20% below the Florida average and nearly 30%

1		below the national average. FPL's low bill for the small commercial rate is
2		40% less than the highest bill in the state, which currently is \$242.61.
3	Q.	What savings will individual customers currently served by COVB
4		receive when this transaction closes and they become FPL customers?
5	A.	Exhibit TCC-3 illustrates the savings that typical residential and commercial
6		customers will receive as FPL customers. The bill changes are summarized as
7		follows:
8		A typical residential customer will save 22% or \$330 per year under FPL
9		rates;
10		• a typical small store front will save 22% or \$410 per year;
11		• a typical office building or school will save 30% or \$7,600 per year; and
12		• a typical large retailer, such as a grocery store, "big box" store – inclusive
13		of FIPUG members currently served by COVB's electric utility - or
14		hospital will save 27% or nearly \$80,000 per year.
15		These are significant savings for current COVB customers which help drive
16		economic benefits for the state. Additionally, as discussed by FPL witness
17		Bores, existing FPL customers, including members of FIPUG, will benefit
18		from the transaction.
19	Q.	Will FIPUG customers also see lower rates as a result of the COVB
20		transaction?
21	A.	Yes. FIPUG members in both COVB and FPL's service territory will benefit
22		as a result of the transaction.

Q. What rates do FPL customers who are members of FIPUG pay today?

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- 2 A. The specific bills of customers are considered confidential, and FPL treats 3 them as such. However, the majority of FIPUG member customers that we are aware of take service under the Commercial Industrial Load Control ("CILC-1T") transmission rate schedule or participate in the Commercial 5 6 Industrial Demand Rider ("CDR") program. Both rate schedules are 7 considered interruptible where the customer receives a credit (i.e., a discount) 8 for providing FPL the ability to curtail their load in the event of a system emergency. The CILC-1T rate schedule is closed to new customers and the 9 10 discount is incorporated in the base bill. CDR is open to new customers and 11 provides a dollar per kilowatt credit for each kilowatt the customer makes 12 available to FPL for curtailment in the event of a system emergency.
- 13 Q. What savings do FPL customers who are members of FIPUG typically
 14 see based upon their ability to take advantage of these Commission15 approved programs?
- 16 A. These options provide great savings to the FIPUG customers even greater
 17 than FPL's standard rate offerings. The typical CILC-1T customer's base bill
 18 is 45% lower than the standard rate and the total bill is 22% lower than the
 19 standard rate. The typical CDR customer's base bill is 38% lower than the
 20 standard rate and the total bill is 19% lower than the standard rate.

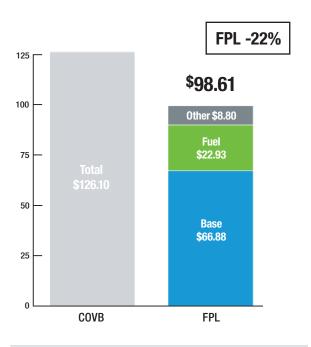
These large commercial and industrial bills benchmarked against Edison Electric Institute ("EEI") are 42% below the national average. These

- significant cost savings are *only* available to customers that currently are served by FPL (e.g., FIPUG members contesting this proposal). Our proposal would make interruptible rates and savings available to others (in the current COVB service territory), with no detriment to FIPUG members.
- When rates for COVB customers decrease the day after the transaction closes, what will happen to the rates for FPL's other customers, including FIPUG's members?
- FPL's other customers, including FIPUG members, will continue to enjoy all 8 A. 9 of the savings and service reliability that they enjoy today, as reflected on 10 Exhibits TCC-3 through TCC-5. In the long-term, all existing customers will 11 benefit from the economies of scale created by this transaction. Additionally, 12 as discussed by FPL witness Bores, this transaction is projected to provide \$99 million cumulative present value revenue requirements benefit for 13 14 existing FPL customers, which overall will put downward pressure on future 15 rates. FIPUG members along with all other existing FPL customers will share these additional benefits of the transaction. 16
- 17 Q. Does this conclude your testimony?
- 18 A. Yes.

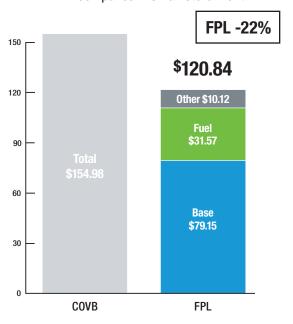


Typical Bill Comparisons — FPL vs. COVB

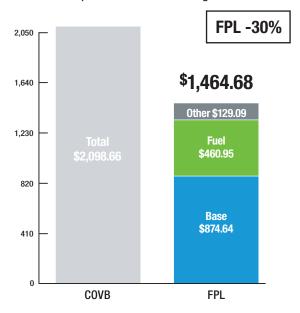
1,000 kWh Residential Bill Comparison



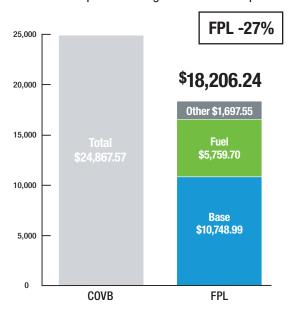
1,200 kWh Small Non-Demand Commercial Bill Comparison "Small Store Front"



17,520 kWh/50 kW Medium Demand Commercial Bill Comparison "Office Building or School"



219,000 kWh/600 kW Large Commercial Bill Comparison "Large Retailer or Hospital"



Notes:

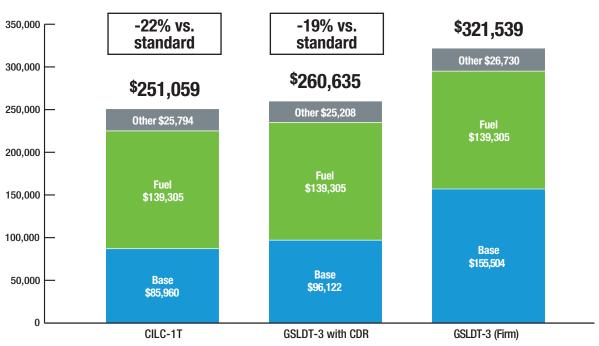
Florida Power & Light Company Historical Typical Residential Bill Comparison FPL and COVB (2008-2018)

1,000 kWh Typical Bill	2008	2009	$\underline{2010}$	2011	2012	$\underline{2013}$	2014	2015	2016	2017	2018
FPL	\$102.49	\$109.55	\$95.43	\$95.01	\$100.30	\$94.25	\$6.99	\$99.57	\$93.38	\$99.02	\$102.72
COVB	\$127.36	\$138.13	\$129.18	\$116.04	\$124.54	\$131.72	\$134.29	\$127.11	\$122.65	\$119.06	\$126.10
Difference \$	-\$24.87	-\$28.58	-\$33.75	-\$21.03	-\$24.24	-\$37.47	-\$34.34	-\$27.54	-\$29.27	-\$20.04	-\$23.38
FPL % Lower	-20%	-21%	-26%	-18%	-19%	-28%	-26%	-22%	-24%	-17%	-19%

⁽¹⁾ Bills shown are as of January of each year. (2) Typical bills reported by Florida Municipal Electric Association were updated to include gross receipts tax.

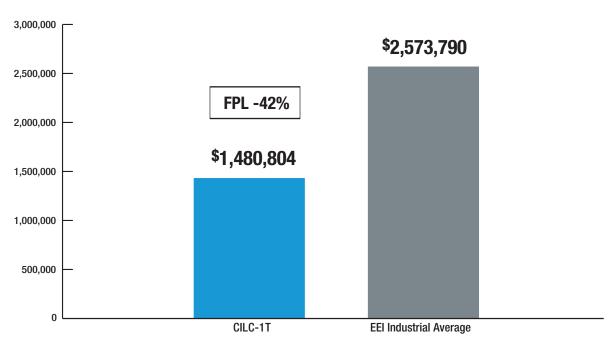


Typical FPL Industrial Bill Comparison



Notes: FPL bills are as of September 2018 and include gross receipts tax. FPL's typical bill for an industrial customer is calculated on 10 MW, 5,475,000 kWh, and 26% on-peak.

FPL Large Industrial Comparison to EEI National Average



Notes: Both FPL and EEI bills are as of January 2018 and include gross receipts tax. FPL bills and EEI's national comparison of a large industrial customer are calculated on 50 MW, 32,500,000 kWh, 27% on-peak.

1	BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
2	FLORIDA POWER & LIGHT COMPANY
3	SUPPLEMENTAL DIRECT TESTIMONY OF TERRY DEASON
4	DOCKET NO. 20170235-EI
5	AUGUST 6, 2018
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1		I. INTRODUCTION
2		
3	Q.	Please state your name and business address.
4	A.	My name is Terry Deason. My business address is 301 S. Bronough Street,
5		Suite 200, Tallahassee, Florida 32301.
6	Q.	By whom are you employed and in what capacity?
7	A.	I am employed by Radey Law Firm as a Special Consultant specializing in the
8		fields of energy, telecommunications, water and wastewater, and public
9		utilities generally.
10	Q.	For whom are you appearing as a witness?
11	A.	I am appearing as a witness for Florida Power & Light Company ("FPL" or
12		"the Company").
13	Q.	Did you previously file testimony in this case?
14	A.	Yes, I filed direct testimony on November 3, 2017, as part of FPL's original
15		petition. In that testimony I address the regulatory policy considerations for
16		acquisition adjustments in general and how those policy considerations should
17		be applied to FPL's proposed acquisition of the City of Vero Beach
18		("COVB") electric system.
19	Q.	Is there anything in your previously filed testimony that you wish to
20		change at this time?
21	A.	No, I adopt that testimony in its entirety.
22	Q.	Are you sponsoring an exhibit with your supplemental direct testimony?
23	A.	No.

Q. What is the purpose of your supplemental direct testimony?

The status of this case has changed since the original petition was filed back in November 2017. After a series of comprehensive data requests by Commission Staff and the Office of Public Counsel ("OPC") and a recommendation filed by Commission Staff on May 25, 2018, the Commission issued a proposed agency action order on July 2, 2018, Order No. PSC-2018-0336-PAA-EU ("PAA Order"). This order was protested by the Florida Industrial Power Users Group ("FIPUG") and others and the matter has been set for an evidentiary hearing. The purpose of my supplemental direct testimony is to provide further context on appropriate acquisition adjustment policy and associated issues in light of the current status of the case.

A.

II. THE PAA ORDER

16 Q. What did the Commission decide in its PAA Order?

17 A. The Commission proposed to approve FPL's petition for authority to charge
18 FPL rates to the former customers of COVB, to terminate its territorial
19 agreement with COVB, and to approve FPL's accounting treatment for the
20 resulting positive acquisition adjustment.

- 1 Q. Is the proposed accounting treatment of the acquisition adjustment a
- 2 necessary component to enable the transfer of COVB customers to FPL?
- 3 A. Yes. This is explained in FPL's petition, in direct testimony accompanying
- 4 the petition, and in responses to data requests from Commission Staff and
- 5 OPC. Without the proposed accounting treatment, the Asset Purchase and
- 6 Sale Agreement ("PSA") between FPL and COVB would not be
- 7 consummated and all of its associated benefits would be lost to both FPL
- 8 existing customers and the current customers of COVB.

9 Q. What was the Commission's basis for its decision in its PAA Order?

- 10 A. The Commission made two key determinations as the basis for its decision.
- First, the Commission found that there are extraordinary circumstances that
- warrant the approval of a positive acquisition adjustment. Second, the
- 13 Commission found that allowing FPL's requested positive acquisition
- adjustment will not harm FPL's existing customers.

15 Q. What standard did the Commission use in making its decision?

- 16 A. The Commission correctly applied the public interest standard. In its PAA
- Order, the Commission quoted from a series of court cases referencing the
- public interest. One of the cases referenced by the Commission is *Gulf Coast*
- 19 Electric Cooperative v. Johnson, 727 So. 2d 259, 264 (Fla. 1999). In this
- case, the Florida Supreme Court stated: "However, in the final analysis, the
- 21 public interest is the ultimate measuring stick to guide the PSC in its
- decisions." As I stated in my direct testimony, the ultimate test is whether the
- acquisition is in the public interest. I went on to state that the Commission

should exercise its considerable discretion to encourage acquisitions that are in the public interest and to discourage those which are not. In its PAA Order, the Commission exercised its discretion in evaluating the facts and concluded "unique problems require unique solutions, and under this particular set of extraordinary circumstances as described in this order, we believe our decision is in the public interest."

A.

Q. Is the Commission's decision in its PAA Order consistent with Commission policy?

Yes, it is. As I discuss in my direct testimony, Commission policy is to evaluate positive acquisition adjustments on a case by case basis and to not allow them unless there are extraordinary circumstances. In its PAA Order, the Commission states: "Our policy with respect to acquisition adjustments has been to evaluate the specific facts and circumstances on a case by case basis and to determine whether there are extraordinary circumstances that warrant the approval of a positive acquisition adjustment." The Commission evaluated the facts of the case and made a finding that extraordinary circumstances exist which justify the positive acquisition adjustment. This is consistent with Commission policy.

19 Q. Is the Commission's decision in its PAA Order consistent with 20 Commission precedent?

21 A. Yes, it is. The only case addressing a major acquisition of a municipal system
22 by an investor-owned utility in Florida is the acquisition of the Sebring
23 Utilities system by Florida Power Corporation ("Florida Power") in 1992 in

Docket No. 920949-EU. In its Order No. PSC-92-1468-FOF-EU ("Sebring Order") (page 11), the Commission stated "To those who would view our decision here as precedent, we uncategorically state that this decision has no precedential value." Nevertheless, in its PAA Order, the Commission quoted from the Sebring Order and stated that the Sebring case provides guidance in addressing FPL's petition. I too referenced the Sebring Order in my direct testimony as support for a positive acquisition adjustment and concur that it does indeed provide guidance.

III. THE SEBRING ACQUISITION CASE

A.

12 Q. Are you personally familiar with the Sebring acquisition case?

- 13 A. Yes, I am. While I did not participate in that decision, I was serving on the
 14 Commission at the time that my colleagues, Commissioners Beard and Easley,
 15 made their decision.
- Q. The Commission stated that the Sebring decision should not be viewed as
 precedent. Please comment.
 - The Sebring Order itself describes the fact that the Sebring case presented a unique set of facts and raised difficult questions of fairness and what ultimately would be in the public interest. Based on my review of the Commission's transcript, it is apparent that Commissioners Beard and Easley viewed their decision to be uniquely crafted to address the Sebring situation. Herein lies the true essence of their decision though. Their decision stands for

the principle that every acquisition is unique and based upon facts specific to it. Therefore, it only reinforces (and perhaps initially helped establish) the Commission's policy to evaluate the specific facts and circumstances on a case by case basis and to determine whether there are extraordinary circumstances that warrant the approval of a positive acquisition adjustment outside of a rate case. While the specific facts differ, the Sebring Order does indeed provide guidance to the Commission in considering FPL's petition.

8 Q. Beyond the need to evaluate each acquisition on its own unique facts, does 9 the Sebring Order provide any additional guidance?

A.

Yes, it does. The Sebring Order clearly establishes and emphasizes the importance of weighing the benefits for all affected customers, both the customers of the acquired system and the existing customers of the acquiring company. This was perhaps the dilemma that weighed the heaviest on the Commission. The Sebring Order identified the benefits for the former Sebring customers, such as lower rates, improved customer service from a professionally managed utility, and the opportunity to participate in Florida Power's energy conservation and load management programs. The Sebring Order also identified benefits for the existing Florida Power customers, such as the increase in revenues to be paid by the former Sebring customers, improved efficiencies, and the resolution of longstanding territorial conflict. It is also interesting to note that all of these benefits identified in 1992 for the customers of the two utilities involved in that transaction are applicable today in regard to the proposed acquisition of COVB by FPL.

1	Q.	Why was the weighing of benefits between the Florida Power customers
2		and the Sebring customers such a dilemma for the Commissioners?

A.

The unique facts of the Sebring case made it clear that a rate rider on the former Sebring customers was an inevitable outcome to allow the acquisition to take place. It was Florida Power's position that the acquisition should be approved but that only a portion of the acquisition costs should be allowed in base rates. Their petition asked for the remaining acquisition costs to be recovered from former Sebring customers by means of a rate rider. In fact, at the time that the Commission voted on the Sebring acquisition on December 8, 1992, Florida Power's attorney addressed the Commission and stated:

You should approve the transaction as filed because rate basing the entire cost of the Sebring transaction we don't think is a good alternative. It will cause Florida Power's management to walk away from this deal, because it will put too much pressure on the rates of our general body of ratepayers. It will cause us to come in for another rate case in the very near future.

[Transcript – Docket No. 920949-EU, Vol. IV, page 395, lines 15-22] So the Commissioners were faced with this reality—a negotiated deal with benefits for both groups of customers – together with their strong desire to minimize the impact of a rate rider on the Sebring customers. To achieve that outcome, the Commission identified and determined values for four discrete items: the Sebring customer base; the value of Sebring's maps and records; the value of trained and experienced Sebring personnel; and the avoidance of

the costs of further territorial and annexation disputes. The Commission summed these items to determine a "going concern" value of \$5,741,000. The Commission recognized this amount as a positive acquisition adjustment.

4 Q. Why did the Commission not recognize a higher going concern value?

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- A. There were three reasons. First, the Commission did not want to jeopardize the transaction with too high of a going concern value that may have caused Florida Power to walk away from it. Second, the Commission was cognizant that it had an obligation to protect existing Florida Power customers. And third, the Commission was limited to what was presented to it in the record and all it had was evidence concerning the discrete items identified. In the Sebring Order, the Commission stated: ... "we cannot find reasonable support for a higher amount in the record, and we must insure that the amount we approve for recovery from FPC's general body of ratepayers is related to the benefits that they receive."
- 15 Q. Is this the factual situation with the proposed acquisition of COVB by
 16 FPL?
- 17 A. The proposed COVB acquisition is the same as the Sebring acquisition in one
 18 very important way. However, it lies in sharp contrast to the Sebring
 19 acquisition in two significant ways.
- Q. How is the proposed COVB acquisition the same as the Sebring acquisition?
- A. Like the management of Florida Power in the case of the Sebring acquisition, the management of FPL does not want to consummate an acquisition that

would put upward pressure on the rates of its existing customers. This was a principal requirement in pursuing the COVB acquisition and in the negotiations that resulted in the PSA. The principal requirement to cause no harm to its existing customers is identified and further explained in FPL's petition and the testimony that accompanies it.

Q. What are the two ways in which the proposed COVB acquisition is incontrast to the Sebring acquisition?

A.

First, in the Sebring case the Commission did not have the benefit of a comprehensive fair value study. In determining the amount of going concern value and the resulting justified amount of the positive acquisition adjustment in the Sebring acquisition, the Commission was very limited in the amount and type of record evidence before it. As I stated earlier, in the Sebring acquisition the Commission was limited to an evaluation of only four discrete items to determine a going concern value. In contrast, FPL has provided a fair value study conducted by an internationally recognized firm in the field, Duff & Phelps LLC. This study concludes that the highest and best use of the acquired Vero electric system would be realized by its acquisition by another utility which would allow the acquired assets to continue to be operated as part of a going concern utility. This study and FPL witness Herr's direct testimony corroborate the purchase price as representative of the COVB electric system's going concern value.

And secondly, the Commission did not have a comprehensive study on the associated rate impacts. In contrast to Sebring, FPL has provided an analysis of the cumulative present value of revenue requirements ("CPVRR") of acquiring the COVB system. Through this analysis, FPL is taking a holistic approach by looking at the overall impact on customer rates of all aspects of revenues and costs on an incremental basis of adding the COVB customer base. This contrasts sharply with the very granular approach of identifying only a select few areas of avoided costs and an estimate of the value of Sebring's customer base, as was presented to the Commission in the Sebring case.

IV. THE CPVRR ANALYSIS

A.

Q. What is a CPVRR analysis?

It is an effective and generally accepted tool used by decision makers, including regulatory commissions, to measure and weigh the revenue requirement impacts of two competing alternatives. As its name implies, it calculates the total revenue requirements of the two competing alternatives over an established time horizon, usually thirty years, and puts them on an appropriate comparable basis by calculating their respective cumulative present values at an appropriate discount rate.

Q. How is it used by decision makers?

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- A. Decision makers compare the cumulative present value of the competing alternatives to determine which alternative has the lower value and by how much. All other things being equal, the alternative with the lower cumulative present value is judged to be more economic and/or cost effective and thus is
- 6 deemed to be the preferred alternative.

7 Q. Has the Commission evaluated and used the results of a CPVRR analysis 8 in other cases?

- Yes, the Commission has consistently done so over many years in various types of cases where competing alternatives were being considered. For example, the setting of conservation goals, determining recoverable costs in nuclear cost recovery proceedings, the evaluation of potential buyouts of power purchase agreements ("PPAs"), and need determinations for new generation capacity, are all cases in which the Commission has evaluated and accepted the results of CPVRR analyses.
- 16 Q. Can you cite any specific cases that were recently decided by the
 17 Commission?
- A. Yes, there are two. First, is the Commission's consideration of FPL's proposed buyout of the Indiantown Cogeneration Plant PPA in Docket No. 20160154-EI. In its Order No. PSC-2016-0506-FOF-EI approving the requested accounting treatment of the transaction, the Commission determined that the buyout was cost-effective based on a CPVRR analysis. It is interesting to note that this order also referenced and gave credence to the fact

that the buyout purchase price was determined by negotiations between independent, unrelated parties and that the fair value of the purchased cogeneration plant was substantiated by an evaluation conducted by Duff & Phelps. This is exactly the same situation for FPL's proposed acquisition of the COVB system.

Second is the need determination for FPL's Dania Beach Clean Energy Center Unit 7, Docket No. 20170225-EI. In its Order No. PSC-2018-0150-FOF-EI, the Commission determined the Dania Beach Unit 7 was the most cost effective alternative that maintained system reliability and was more cost effective than the alternative of continuing the operation of the Lauderdale Units 4 and 5. The Commission's cost-effectiveness determination was based on a CPVRR analysis.

- Q. Should the results of a CPVRR analysis be the only evidence considered and dictate the outcome of the choice between competing alternatives?
- No. While a CPVRR analysis certainly constitutes meaningful, and hopefully A. persuasive evidence, it should not dictate the choice between competing alternatives. The Commission has great discretion and has a responsibility to make choices that are in the public interest. As such, all relevant evidence should be carefully considered and weighed. For example, in a need determination, the Commission must weigh cost-effectiveness as shown by the CPVRR analysis with other public policy considerations, such as fuel

diversity, system reliability, impacts on conservation, and economic development.

3 Q. How should a CPVRR analysis be used in an acquisition case?

A.

A. The ultimate test in an acquisition case is whether the acquisition is in the public interest. This overriding principle and test established by the Commission is a crucial consideration in the determination of whether the regulatory treatment associated with the negotiated transaction should be approved, including the allowance of a positive acquisition adjustment in rate base. Two important considerations in making the public interest determination are whether existing customers are protected (at least not harmed) and whether there are extraordinary circumstances. These two considerations are directly linked and a CPVRR analysis can and should be used to make informed judgements on both.

Q. In its PAA Order, the Commission stated that the CPVRR analysis did not demonstrate extraordinary circumstances. Do you disagree?

I do not disagree that it is within the Commission's discretion to find in a particular case that customer savings alone may not be sufficient to demonstrate extraordinary circumstances. At the same time, I also believe that the Commission should not foreclose itself to opportunities to approve negotiated transactions that would deliver customer savings and which otherwise are in the public interest, but which are predicated on the need to approve an acquisition adjustment. A categorical statement that CPVRR value could never support a finding of extraordinary circumstances is

tantamount to suggesting that the public interest could never be served solely by providing customers (both new and existing) with savings. That in my judgment is not a good result as a matter of public policy and, therefore, I do not read this part of the PAA Order as a policy pronouncement that a CPVRR analysis cannot be used as competent evidence and a relevant component supporting a finding of extraordinary circumstances.

A CPVRR analysis nonetheless is relevant in assessing whether an acquisition is in the public interest – the "ultimate test." In Sebring, an acquisition adjustment was approved in an amount sufficient to hold Florida Power customers harmless and a surcharge on Sebring customers was imposed to recover the balance of the purchase price paid. In this case, as I noted earlier, the constraints of the negotiated transaction were that COVB customers receive FPL rates and, similar to the FPC constraint, FPL's customers were held harmless. In fact, based on the CPVRR analysis, FPL's customers are expected to benefit, not just be held harmless, and *without* the need to impose any surcharge on COVB customers. This is the kind of result that is clearly in the public interest, extraordinary, and which supported the approvals reflected in the Commission's PAA Order.

V. EXTRAORDINARY CIRCUMSTANCES

A.

Q. What does the PAA Order say about extraordinary circumstances?

- A. The PAA Order succinctly and accurately describes how rates in Florida are based on the original cost of utility assets less accumulated depreciation, or net book value, and how this typically results in fair rates. Any amounts in rate base above net book value, such as an acquisition premium, must be scrutinized and allowed only when extraordinary circumstances exist indicating that it is in the best interest of customers to allow the acquisition adjustment.
- Q. What are some of the considerations that could demonstrate that an acquisition is in the customers' best interest?
 - Historically, the Commission has used a broad range of considerations, such as greater efficiencies through economies of scale, lower (or at least not higher) rates for all customers, improved quality of service, a greater access to capital at lower rates, more professional and experienced management, and the end of territorial disputes and accompanying litigation. Usually the Commission uses a combination of these or other case-specific considerations to find extraordinary circumstances and that an acquisition is in the best interest of customers. However, of all these considerations, a showing of lower (or at least not higher) rates has been the most pervasive and perhaps the most extraordinary.

Q. Are there any specific cases to which you can refer?

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Yes, I refer to three acquisition cases involving gas utilities in my direct testimony. In all of these cases, the Commission acknowledged its policy of extraordinary circumstances before approving a positive acquisition adjustment. They all identify specific criteria to help make that determination and chief among them is that there would be customer savings, even after considering the impacts of the positive acquisition adjustments. In the most recent of these cases, in re: Petition for approval of positive acquisition adjustment to reflect the acquisition of Indiantown Gas Company by Florida Utilities Company ("FPUC"), Docket No. 120311-GU, the Commission analyzed five enumerated factors and concluded: "FPUC has demonstrated that there will be sufficient future savings to offset the amortization of the acquisition adjustment over 15 years." [Order No. PSC 14-0015-PAA-GU, page 11]. On page 3 of this order, the Commission cited a long list of cases in support of its factors and the need to find customer benefits, including net customer savings. One of the older cases cited and in which I participated is in re: Application for a rate increase by Florida Public Utilities Company, Docket No. 040216-GU. In this rate case was an issue of a positive acquisition adjustment resulting from the acquisition of South Florida Natural Gas ("SFNG"). The Commission analyzed several factors including, improved quality of service, lower cost of capital, and lowered operating costs, to conclude that the acquisition was in the public interest and

- resulted in savings to both the former SFNG customers and to the existing customers of FPUC. [Order No. PSC-04-1110-PAA-GU, pages 8-11]
- Q. In its PAA Order addressing FPL's petition to acquire COVB, the
 Commission stated that the gas cases are not determinative. Do you
 disagree?

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No, I do not disagree. All acquisition cases are fact specific and unique in their own ways. Also, when you consider that the ultimate test is one of the public interest and that the Commission has great discretion in determining the public interest, I agree that these gas cases are not determinative. Nevertheless, they are extremely informative and go directly to the heart of the Commission's policy on acquisitions. I also believe that the Commission should attempt to reconcile and harmonize its decisions to the greatest extent possible. The three gas cases I identified in my direct testimony, plus the older case I just referenced, all support the same policy and support the decision in the Commission's PAA Order. Even though these cases are gas cases, the fundamental policy of acquisitions transcends industry boundaries. I firmly believe the Commission can benefit from these gas acquisition cases in helping it judge what is in the public interest for electric company acquisitions in general and specifically in regard to FPL's acquisition of COVB.

- Q. Why has a finding of lower rates been pervasive throughout these gas cases as well as the Sebring case?
- A. Higher rates for the existing customers of the acquiring utility would simply be a non-starter. This was readily apparent in the Sebring case. The only way that higher rates for the acquired customers would be accepted is if the acquired utility was in financial jeopardy or that the quality of service was so dismal that customers accepted higher rates to obtain quality service. Either situation would be exceedingly rare.
- 9 Q. Why should a finding of lower rates be a relevant consideration in
 10 determining whether there are extraordinary circumstances associated
 11 with and arising from a particular negotiated acquisition?

A.

Recall that Florida is an original cost jurisdiction, i.e., ratemaking in Florida is based on net book value. The presumption of this regulatory approach is that rates are considered fair by allowing a return only on net book value, plus the recovery of all necessary and reasonable expenses. This would be the presumption for all regulated utilities whose rates are set by a regulatory authority using original cost ratemaking. The corollary presumption (or the ordinary expected outcome) is that disturbing this equilibrium by one utility acquiring another utility at a premium could only result in unfair rates, i.e., the rate base of the combined utility would be higher than the sum of the two stand-alone rate bases and cause rates to increase. This ordinary outcome is based on the assumption that all other things are equal, for example that the expense side of ratemaking stays the same for the combined utility, as if there

were still two stand-alone utilities. However, we know that rarely are all other things equal. This is the reason the Commission uses a standard of extraordinary circumstances to evaluate acquisitions. If an acquisition (even with an acquisition premium added to rate base) can result in lower rates for all customers, it would be extraordinary and worthy of the Commission's consideration and most likely its approval.

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- Q. Does the CPVRR analysis presented by FPL support a finding of extraordinary circumstances and no customer harm?
- 9 A. Yes, it does. The CPVRR analysis presented by FPL witness Bores 10 demonstrates that FPL's acquisition of COVB is expected to result in lower 11 rates, even with the inclusion of the positive acquisition. This is an 12 extraordinary outcome. The CPVRR analysis, along with the direct testimony 13 of FPL witness Forrest, also demonstrates that there would be no customer 14 harm. This supports the Commission's finding of no customer harm in its 15 PAA Order.
- Q. Please summarize the considerations present with this transaction that
 support a determination of extraordinary circumstances.
- A. I begin by reiterating the foundational determination reached by the
 Commission in the PAA Order: "we believe our decision is in the public
 interest." That determination informs all aspects of the proposed transaction
 including the presence of extraordinary circumstances. In this case, there are
 numerous benefits supporting such a determination and the individual weight
 given to each certainly lies in the discretion of the Commission. But taken

1	together, in their totality, the following factors and considerations
2	overwhelmingly support the Commission's preliminary determination of
3	extraordinary circumstances:
4	1. Lower rates for both COVB and FPL customers;
5	2. Improved quality of service, reliability and storm restoration;
6	3. Improvements and modernization of the grid in the former COVB
7	territory;
8	4. Greater access to capital;
9	5. More experienced operations and management;
10	6. An end to years of litigation before this Commission, Indian River
11	County circuit courts and The Florida Supreme Court;
12	7. An end to the disenfranchisement of approximately 60% of the COVB
13	customers who reside outside the city limits;
14	8. The availability of the Office of Public Counsel to provide
15	representation of these citizens on electric utility matters before this
16	Commission; and
17	9. The unique, pervasive nature of the beneficiaries of this transaction:
18	specifically, citizens and electric customers of the COVB, FPL,
19	Orlando Utilities Commission and the nineteen municipalities who
20	receive power from Florida Municipal Power Agency each of whom
21	approved this transaction.

VI. NET BOOK VALUE

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Ο.	What	is	net	hook	value?
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- A. Simply stated, it is the amount of investment actually expended to build or obtain utility assets at the time that they were first devoted to public service, less accumulated depreciation. Since Florida is an original cost jurisdiction, it
- 7 is an integral part of rate base.

8 Q. What is the role of net book value in consideration of an acquisition

9 **adjustment?**

- As I explain in my direct testimony, it is the foundation for the calculation of 10 A. 11 the amount of any acquisition adjustment and is used to determine the 12 appropriate accounting for the acquisition on the books of the acquiring entity. A positive acquisition adjustment is the difference between the purchase price 13 14 and net book value, when the purchase price is greater than net book value. It 15 also establishes the amount of property, plant, and equipment that will be 16 transferred over to the acquiring utility in the appropriate FERC accounts and 17 continues to be depreciated on a going forward basis. The positive acquisition 18 adjustment is booked into a separate FERC account and is subject to 19 amortization, not depreciation.
- Q. What role does net book value have in determining the economic value of an acquired system?
- A. Little, if any. Net book value is simply a number reflecting historical accounting, not the current economic value of an asset or system.

Q. What role does net book value have in determining whether an acquisition is in the public interest?

Again, little if any. Net book value only determines the amounts to be booked in the appropriate accounts, not whether the acquisition price is fair or whether the acquisition is in the public interest. For example, a purchase price far in excess of book value may be entirely reasonable, prudent, and in the public interest, if the accompanying benefits justify it. Likewise, an acquisition at less than book value does not necessarily mean that the purchase price is reasonable, prudent, and in the public interest. Rather, the use of a fair value study and a CPVRR analysis can be used as relevant and meaningful tools to make those determinations.

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VII. OTHER POLICY CONSIDERATIONS

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15 Q. In addition to extraordinary circumstances and no customer harm, does 16 the CPVRR analysis support other policy considerations?

Yes, it does. From a broad perspective, the CPVRR analysis highlights the fact that FPL is a very efficient utility that provides quality service at low rates. The fact that FPL can make the acquisition at a premium and still provide service to all customers at lower rates is a testament to FPL's economies of scale, overall efficiency, and the quality of its management and employees. Such efficient providers should be afforded the opportunity to

serve additional customers when reasonable opportunities present themselves.

2 This is both good public policy and good regulatory policy.

Q. How is this good regulatory policy?

Let me be clear, I support Florida's regulatory framework in which there are delineated service territories with utilities that are accountable to either the Commission, municipal governments, or boards elected by cooperative members. I served on Florida's Energy 20/20 Study Commission in the years 2000-01 when fundamental questions of Florida's regulatory approaches and the potential for more competition were discussed and recommendations were made to not abandon Florida's basic regulatory approach. Florida's approach has and continues to serve Florida well.

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Nevertheless, the proposed acquisition of COVB by FPL is a rare occurrence that can capture the efficiencies and benefits that a competitive model would theoretically achieve. Regulation is often thought of as a substitute for competition and that regulation should mimic competition when it is compatible with other regulatory goals and constraints. Certainly, the acquisition of COVB by FPL is an outcome that competitive forces would encourage, if not demand. By approving the positive acquisition adjustment and enabling the COVB acquisition, the Commission would not only be consistent with its acquisition policy and precedent, it would also be taking an action that competitive forces would advance. Where the Commission is able

to support market-based results within the existing regulatory framework, it should do so.

3 Q. Are there other overall public policy considerations of the COVB acquisition by FPL?

A.

There are several. First, FPL would be paying a myriad of taxes such as ad valorem, federal and state income taxes, gross receipts taxes, and regulatory assessment fees, all at lower rates to customers. Neither would FPL be dependent on tax free bonds as a source of low-cost financing. In addition, with lower rates for public entities such as schools and law enforcement agencies, lower energy budgets could put downward pressure on taxes.

Lower rates also unleash the tremendous forces of economic development and the rippling effect that such development has on a community and region. For example, a large retail grocery chain may wish to build a store in a location that it had previously shunned because of high electric rates. This would benefit the grocery chain's profits and serve new customers that perhaps did not have that grocer as an option. In addition, the grocer would also be paying taxes just like FPL. Customers would also greatly benefit by the deployment of smart meters, have access to a myriad of energy conservation programs, be protected by the Commission's regulation of rates and service, and have the benefits of OPC advocacy on their behalf.

1		VIII. TERMINATION OF TERRITORIAL AGREEMENT
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3	Q.	In the event that the Commission approves FPL's petition for authority
4		to charge FPL rates to former COVB customers, should the Commission
5		also approve the Joint Petition to Terminate Territorial Agreement?
6	A.	Yes. In order for FPL to charge FPL rates to former COVB customers, the
7		area previously served by COVB will need to become part of FPL's service
8		territory.
9	Q.	Is it in the public interest to approve of the termination of the existing
10		territorial agreement between FPL and COVB?
11	A.	Yes. Assuming approval of the main petition, it would be both necessary and
12		in the public interest to approve the petition related to the territorial
13		agreement.
14		
15		IX. CONCLUSION
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17	Q.	What are your conclusions with regard to FPL's proposed acquisition of
18		the COVB electric system?
19	A.	I accept the conclusions of my direct testimony and make the following
20		supplemental conclusions:
21		• The Commission's decision in its PAA Order is consistent with
22		Commission policy and precedent.

• While the specific facts differ, the Sebring Order provides guidance to the Commission in considering FPL's petition and reinforces the Commission's policy to evaluate the specific facts and circumstances on a case by case basis and to determine whether there are extraordinary circumstances that warrant the approval of a positive acquisition adjustment outside of a rate case. The four cited gas company acquisitions are also informative and helpful in this determination.

- Two important considerations of a positive acquisition adjustment are whether existing customers are protected (at least not harmed) and whether there are extraordinary circumstances. These two considerations are directly linked and a CPVRR analysis can and should be used to make informed judgements on both.
- Net book value is used to determine the amount of an acquisition adjustment and the appropriate accounting entries subsequent to an acquisition. It has little or no relevance to the questions of whether a purchase price is reasonable and whether an acquisition is in the public interest.
- Based on the totality of factors and considerations arising from this transaction, the Commission should approve FPL's petition for its requested treatment of the positive acquisition adjustment resulting from its proposed acquisition of COVB.

- Doing so would be consistent with precedent and would
- 2 constitute good regulatory and public policy.
- 3 Q. Does this conclude your supplemental direct testimony?
- 4 A. Yes, it does.