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June 9, 2025

VIA ELECTRONIC FILING

Adam Teitzman, Commission Clerk
Division of the Commission Clerk and Administrative Services
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399

Re: Docket No. 20250011-EI
In re: Petition by Florida Power & Light Company
for Rate Increase

Dear Mr. Teitzman:

Please find enclosed for filing in the above-referenced docket the Direct Testimony and Exhibits of Nancy H. Watkins on behalf of Floridians Against Increased Rates, Inc. ("FAIR"). This filing is being made via the Florida Public Service Commission's web-based electronic filing portal.

Please let me know if you should have questions regarding this submission.

Cordially yours,


Robert Scheffel Wright

RSW:rjd
Enclosure

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light	)	DOCKET NO. 20250011-EI
Company for Base Rate Increase	)	FILED: JUNE 9, 2025
_____	)	

DIRECT TESTIMONY

OF NANCY H. WATKINS, C.P.A.

On Behalf of

Floridians Against Increased Rates, Inc.

**IN RE: PETITION BY FLORIDA POWER & LIGHT COMPANY
FOR BASE RATE INCREASE,
DOCKET NO. 20250011-EI**

**DIRECT TESTIMONY OF NANCY H. WATKINS, C.P.A.
ON BEHALF OF FLORIDIANS AGAINST INCREASED RATES, INC.**

I. INTRODUCTION AND QUALIFICATIONS

1

2 **Q. Please state your name and business address.**

3 A. My name is Nancy H. Watkins, and my address is 610 South Boulevard,
4 Tampa, Florida 33606.

5

6 **Q. By whom and in what position are you employed?**

7 A. I am employed by Robert Watkins & Company, P.A., as a Certified Public
8 Accountant. I am also a director and vice president of Robert Watkins &
9 Company.

10

11 **Q. On whose behalf are you testifying in this proceeding?**

12 A. I am testifying on behalf of Floridians Against Increased Rates, Inc., a
13 Florida not-for-profit corporation, and its members who are retail customers
14 of Florida Power & Light Company ("FPL").

15

16 **Q. Please summarize your educational background and professional**
17 **experience.**

1 A. I received a Bachelor of Arts in Business Administration degree with a major
2 in Accounting from the University of South Florida College of Business in
3 1982. I have worked continuously for Robert Watkins & Company, P.A.
4 since its founding in January, 1980. I have performed all aspects of public
5 accounting including tax, auditing, management advisory services, and
6 accounting and review services. My primary scope of practice at this time is
7 compliance and control systems for tax exempt entities with a focus on
8 501(c)(4) public policy organizations and political organizations, which
9 include candidates, political parties and political action committees. A copy
10 of my résumé is provided as Exhibit NHW-1 to my testimony.

11

12 **Q. Please describe your responsibilities and activities with respect to FAIR.**

13 A. I am the Treasurer of FAIR. In that capacity, I perform the usual range of
14 functions and services that the treasurer of a not-for-profit corporation would
15 normally perform. Robert Watkins & Company has an engagement
16 agreement to perform accounting services for FAIR, and it is through that
17 engagement agreement that I am compensated for my services at our usual
18 and customary rates. FAIR and Robert Watkins & Company have agreed
19 that my membership verification analysis services and related testimony in
20 this proceeding will also be provided within the scope of our existing
21 engagement agreement.

22

1 **Q. Do you hold any professional licenses or certifications that are relevant**
2 **to your testimony in this proceeding?**

3 A. Yes, I am a Certified Public Accountant in the State of Florida. I received
4 my certification in 1983. I am also a Professional Registered Parliamentarian
5 pursuant to the certifications of the National Association of Parliamentarians.
6 I have been a credentialed parliamentarian since 2007.

7
8 **Q. Have you previously testified in proceedings before utility regulatory**
9 **commissions or other regulatory authorities?**

10 A. Yes. In 2021, I testified on behalf of FAIR regarding FAIR's membership
11 in Florida Public Service Commission Docket No. 20210015-EI, which was
12 the 2021 proceeding in which the PSC considered FPL's petition filed in that
13 year for base rate increases. I have also testified before other governmental
14 regulatory bodies.

15
16 **Q. Are you sponsoring any exhibits with your testimony?**

17 A. Yes. I am sponsoring the following exhibits:

18 Exhibit NHW-1	Résumé of Nancy H. Watkins;
19	
20 Exhibit NHW-2	Articles of Incorporations of Floridians Against
21	Increased Rates, Inc.;
22	
23 Exhibit NHW-3	Membership Roster of Floridians Against
24	Increased Rates, Inc. as of June 6, 2025;
25	

4 **II. PURPOSE AND SUMMARY OF TESTIMONY**

5 **Q. What is the purpose of your testimony in this docket?**

6 A. I was asked and engaged by FAIR to conduct a verification of FAIR's
7 members as to their existence, their status as to whether they intentionally
8 joined FAIR, and their status as customers of Florida electric utilities whose
9 rates are regulated by the Florida Public Service Commission
10 ("Commission" or "PSC"). Accordingly, the purpose of my testimony in this
11 proceeding is to provide the Commission with a description of FAIR's
12 membership composition, based on the verification that I performed of the
13 membership, and to provide my findings regarding FAIR's membership
14 numbers, composition, and the utilities that serve FAIR's members.
15

16 **Q. Please summarize the main points of your testimony.**

17 A. As stated in its Articles of Incorporation, FAIR is a Florida not-for-profit
18 corporation that exists to inform the public regarding energy issues and to
19 advocate by all lawful means for laws, rules, and government decisions –
20 including decisions to be made by the Florida PSC – that will result in the
21 retail electric rates charged by Florida's investor-owned electric utilities
22 being as low as possible while ensuring that the utilities are able to provide
23 safe and reliable electric service. Membership in FAIR is open to any

1 customer, including individuals and business customers, of any Florida
2 electric utility whose rates are regulated by the Florida PSC; those utilities
3 include Florida Power & Light Company ("FPL"), Duke Energy Florida
4 ("DEF"), Tampa Electric Company, and Florida Public Utilities Company's
5 ("FPUC") electric utility divisions.

6 I reviewed FAIR's membership roster and a sample of the
7 membership application by which members joined FAIR. I also contacted a
8 large sample of the members listed on FAIR's membership roster by email
9 to determine whether their membership information in our roster was
10 accurate that: (1) they are customers of an investor-owned Florida electric
11 utility, (2) if so, of what utility they are a customer, and (3) that they intended
12 to join FAIR. Effectively, this was a verification of the accuracy of FAIR's
13 membership roster to confirm that the members are real people or businesses,
14 that they intended to join FAIR, and that each is a customer of the utility
15 indicated on the member's application.

16 The results of my verification analysis confirm that the members on
17 FAIR's roster are real individuals and businesses, that they intended to join
18 FAIR, and that FAIR's membership records accurately reflect that the
19 members are customers of the utilities indicated in the records. The
20 membership roster shows that the substantial majority, approximately 86
21 percent, of FAIR's members are customers of FPL.

1 **FLORIDIANS AGAINST INCREASED RATES, INC.**

2 **Q. Please describe FAIR and its purposes.**

3 A. FAIR is a Florida not-for-profit corporation that was formed in March of
4 2021. FAIR's purposes are set forth in the corporation's Articles of
5 Incorporation, which are included as Exhibit NHW-2 to my testimony. In
6 summary, FAIR's purposes are to inform the public regarding energy issues
7 and to advocate by all lawful means for laws, rules, and government
8 decisions – including decisions to be made by the Florida PSC – that will
9 result in the retail electric rates charged by Florida's investor-owned electric
10 utilities being as low as possible while ensuring that the utilities are able to
11 provide safe and reliable electric service.

12
13 **Q. Please explain your understanding of the term “investor-owned utility”**
14 **as used in your testimony.**

15 A. As an initial part of my verification, I looked to the PSC's website for
16 relevant information. In that search, I observed, on page 1 of a PSC
17 publication titled “Facts & Figures of the Florida Utility Industry 2024,”
18 which I accessed through the PSC's website at the address
19 [https://www.floridapsc.com/pscfiles/website-](https://www.floridapsc.com/pscfiles/website-files/PDF/Publications/Reports/General/FactsAndFigures/April%202024.pdf)
20 [files/PDF/Publications/Reports/General/FactsAndFigures/April%202024.p](https://www.floridapsc.com/pscfiles/website-files/PDF/Publications/Reports/General/FactsAndFigures/April%202024.pdf)
21 [df](https://www.floridapsc.com/pscfiles/website-files/PDF/Publications/Reports/General/FactsAndFigures/April%202024.pdf) , that the PSC describes its regulatory authority over investor-owned
22 electric companies as encompassing “all aspects of operations, including

1 rates and safety” while noting that its authority over municipal and
2 cooperative utilities is “limited” to certain aspects that do not include those
3 utilities’ rates. At pages 4, 5, and 9 of this publication, the PSC identifies the
4 investor-owned utilities as the four companies that I listed above as being
5 those whose rates are regulated by the PSC.

6
7 **Q. Who are FAIR’s members?**

8 A. Membership in FAIR is open to any customer, including both residential and
9 business customers, of any Florida investor-owned electric utility, i.e.,
10 Florida Power & Light, Duke Energy Florida, Tampa Electric Company, and
11 Florida Public Utilities Company. My Exhibit NHW-4 is a copy of FAIR’s
12 current electronic (on-line) membership application form.

13
14 **FAIR’S MEMBERSHIP – VERIFICATION AND CONCLUSIONS**

15 **Q. Please describe the verification process that you employed to evaluate**
16 **FAIR’s membership.**

17 A. Recognizing that my testimony would be filed in this case on June 9, 2025, I
18 began by obtaining FAIR’s membership roster as of June 6, 2025. A copy of
19 this roster is provided as Exhibit NHW-3 to my testimony. I then reviewed
20 the roster to familiarize myself with the data contained in it and to decide
21 how to proceed. On June 6, 2025, FAIR’s membership roster included 1,142
22 members.

1 I decided that, based on the total reported membership as of June 6 of
2 1,142 members, a sample of 288 members would be sufficient to provide
3 acceptable accuracy to confirm that the results of my sample would fairly
4 and accurately represent the underlying characteristics of FAIR's
5 membership. A sample size of 288 for a population of 1,142 is calculated to
6 determine a result with a 95% confidence interval with a 5% margin of error,
7 which means the statistic will be within 5 percentage points of the real
8 population value 95% of the time. A sample size of 420 increases the
9 confidence interval to 99% with a margin of error of 5%.

10 In considering how large a sample to study, given the ease of
11 technology available, I chose to sample the entire population of FAIR's
12 members in order to verify the existence and accuracy of the information on
13 file. Emails to 38 of the 1,142 members were ultimately not deliverable. The
14 remaining 1,104 sample size able to be tested produces a greater than 99%
15 confidence level that the margin of error in the entire population is less than
16 1%. A copy of the electronic format of the application is included as Exhibit
17 NHW-4 to my testimony.

18
19 **Q. Is this verification process similar to / the same as the verification**
20 **process that you used to verify FAIR's membership in Florida PSC**
21 **Docket No. 20210015-EI?**

22 **A:** Yes. In all material respects, I used the same process that I used in 2021.

1

2 **Q. Please provide a summary of your verification results.**

3 A. Of the 1,104 members that I sampled, two replied that they had moved out
4 of Florida and were no longer customers of a Florida investor-owned utility,
5 and four others reported they did not wish to be members of FAIR. From
6 these data, I conclude that, as of June 6, 2025, FAIR had 1,136 members who
7 intended to join, or remain members of, FAIR and that those members are
8 served by the utilities indicated on their membership applications.

9

10 **Q. Based on your sampling and verification process, what are your**
11 **conclusions regarding FAIR's total membership, its customer**
12 **composition, and what proportion or percentage of that total**
13 **membership are customers of FPL?**

14 A. Based on my verification findings, it is my opinion that, as of June 6, 2025,
15 which is the date of the roster that I verified, FAIR's membership roster fairly
16 and with reasonable accuracy, represents FAIR's membership, with the
17 following summary characteristics:

18 1. As of June 6, 2025, FAIR had 1,136 members who intended to be
19 members of FAIR.

20 2. Of the total, all or nearly all of FAIR's members are residential
21 customers.

1 3. Of the total on June 6, 986 members were customers of FPL, which is
2 approximately 86% of the total membership population. Also included in
3 FAIR's membership were 115 customers of Duke Energy, 22 customers of
4 FPUC, and 13 customers of Tampa Electric Company.

5 As stated above, a copy of the roster as of June 6 and as verified is
6 included as Exhibit NHW-3 to my testimony.

7
8 **SUMMARY OF TESTIMONY**

9 **Q. Please summarize the main points of your testimony.**

10 **A. I conducted an appropriate verification, based on an appropriate sample**
11 size, of FAIR's members to determine (1) whether the members are real
12 persons and business entities; (2) whether they intended to join FAIR; and
13 (3) by what utilities they are served. My findings confirm that the members
14 of FAIR are real people and businesses, that they intended to join FAIR
15 consistent with the purposes stated on the membership application, and that
16 the vast majority – approximately 86 percent – of FAIR's members are
17 customers of Florida Power & Light Company.

18
19 **Q. Does this conclude your direct testimony?**

20 **A. Yes, it does.**

Nancy H. Watkins, C.P.A.
610 S. Boulevard
Tampa, FL 33606
813/254-3369

Professional History

Robert Watkins and Company, P.A.
610 South Boulevard
Tampa, FL 33606
813/254-3369

January, 1980-present

- Public practice of accounting. Professional services rendered to clients engaged in wide variety of businesses.
- Services include:
 - Accounting and review services: all services typically provided by an independent CPA such as preparation of financial statements, including underlying records, ledgers and trials; accounts payable, accounts receivable; payroll processing and reporting; forensic accounting.
 - Management advisory services: design and implementation of internal control systems; selection and implementation of computer systems; staff training in accounting, bookkeeping and systems; other general planning and consulting.
 - Tax services: individual and corporate Federal income tax; state income tax; various additional state and local tax returns.
 - Specialized services for federal, state and local political candidates and committees, specifically compliance and control systems as well as consulting in various aspects of operations and activity.

Prior work experience from 1974-1980 includes commercial bank operations and the non-certified practice of public accounting.

Education

University of South Florida, Tampa, FL	1980-82
• BA in Business Administration, major in accounting	
Hillsborough Community College, Tampa, FL	1979-80
• Associate of Arts degree	

Professional designations, recognitions and appointments

- Passed Uniform CPA exam and received certification in 1983
- While in college, member of Beta Alpha Psi, the national honorary accounting fraternity
- Member of the American Institute of Certified Public Accountants
- Member of the Florida Institute of Certified Public Accountants
- Named to *Who's Who in American Junior Colleges* in 1980
- Served for 3 years on Judicial Grievance Committee for the 13th District in the State of Florida.
- Appointed to District Board of Trustees of Hillsborough Community College in February 1999, subsequently serving for 14 years until May 2013.
- Appointed to Board of Trustees of University of South Florida in March 2013, serving for 8 years until January 2021, leaving due to term limits.
- Reappointed to District Board of Trustees of Hillsborough Community College in December 2020, presently serving.

Personal

- Age 69
- Married since 1980 to Robert I. Watkins, C.P.A.
- Two sons, born 1981 and 1985

**ARTICLES OF INCORPORATION
OF
FLORIDIANS AGAINST INCREASED RATES, INC.**

The undersigned hereby associate themselves to form a corporation not for profit under Chapter 617 of the Florida Statutes, and, for these purposes, do hereby adopt the following Articles of Incorporation.

ARTICLE I - NAME

The name of the corporation shall be FLORIDIANS AGAINST INCREASED RATES, INC.

ARTICLE II - PURPOSES

The purposes for which the corporation is organized are: to advance the welfare of the State of Florida, residential, business, institutional, and governmental customers served by investor-owned electric utilities whose rates are set by the Florida Public Service Commission, and of all Florida citizens, businesses, institutional and governmental entities generally, by advocating for and providing analyses to the general public concerning State of Florida governmental policies and regulatory or administrative actions that will lead to retail electric rates that are as low as possible while ensuring safe and reliable electric service. Similarly, such purposes include advancing the welfare of the State of Florida, residential, business, institutional and governmental customers served by investor-owned electric utilities, and of all Florida citizens, businesses, institutional and governmental entities generally by opposing and advocating against, and providing analyses to the general public concerning State of Florida governmental policies and regulatory or administrative actions that the corporation determines will adversely impact the economy of the State of Florida, the customers of investor-owned electric utilities and Florida's citizens, businesses, institutional and governmental entities

generally, because such policies and actions are likely to result in electric rates being greater than necessary to ensure the provision of safe and reliable electric service. Such purposes will further include other matters that the corporation determines are in the best economic interests of the citizens of the State of Florida, its electric utility customers and its citizens generally; and, in general, to do any and all acts and things, and to exercise any and all powers which now or hereafter are lawful for the corporation to do or exercise under and pursuant to the laws of the State of Florida for the purpose of accomplishing any of the purposes of the corporation.

The purposes for which the corporation is organized shall be limited to those which it determines are in the best economic interests of the State of Florida, the residential and business customers of investor-owned electric public utilities, and the state's citizens generally; including, but not limited to, directly advocating before Florida policy-makers and decision-makers in support of governmental policies and regulatory or administrative actions that advance the goal of lower electric rates for electric utility customers in Florida whose rates are set by the Florida Public Service Commission, and opposing proposed governmental policies and regulatory or administrative actions that have the potential to increase the electric rates charged to those customers. The corporation plans to provide information and analyses to the general public of the State of Florida to inform members of the public of existing or proposed governmental policies, including proposed regulations, and regulatory or administrative actions that affect the electric rates charged to and paid by the residential and business customers of investor-owned public electric utilities in Florida. In no event shall the corporation engage in any activity which would be contrary to the purposes and activities permitted to be engaged in by any organization the activities of which are exempt from federal income tax under Section 501(c)(4) of the Internal Revenue Code of 1986, as hereafter amended, and the applicable rules and regulations thereunder (the "Code").

The corporation shall not participate in or intervene in (including the publishing or distributing of statements) any political campaign on behalf of any candidate for public office, nor shall the corporation engage in activities subversive to the United States of America.

The corporation shall not be operated for the primary purpose of carrying on an unrelated trade or business as defined in Section 513 of the Code.

No compensation shall be paid to any Member, officer, director, trustee, creator or organizer of the corporation or substantial contributor to the corporation for such person's or entity's service or status in such capacity, provided, however, that the corporation may pay fair and reasonable compensation to any such person or entity for services actually rendered to or for the corporation, beyond those services that are expected and directly associated with such person's or entity's status as a Member, officer, director, trustee, creator, organizer or substantial contributor; and provided further that any such person may be reimbursed for actual out-of-pocket costs incurred by such person in furtherance of the ongoing business of the Corporation.

The corporation shall not conduct its business or affairs in such a manner as to discriminate against any person on the basis of race, color, religion, sex, or age. It is the specific intention of the incorporator that the purposes and application of the corporation be as broad as permitted by Section 617.0301 of the Florida Not For Profit Corporation Act, but only to the extent that the corporation qualifies as a tax-exempt organization within the meaning of Section 501(c)(4) of the Code.

The corporation is organized to serve public interests. Accordingly, it shall not be operated for the benefit of private interests.

ARTICLE III - POWERS

The corporation shall have all the powers granted to not for profit corporations under the laws of the State of Florida which are necessary or convenient to effect any and all purposes for which the corporation is organized. In no event, however, shall the corporation have or exercise any power which would cause it not to qualify as a tax-exempt organization under Section 501(c)(4) of the Code; nor shall the corporation engage directly or indirectly in any activity which would cause the loss of such qualification. No part of the assets or the net earnings, current or accumulated, of the corporation shall inure to the benefit of any private individual or organization.

ARTICLE IV - MEMBERS

Membership in the corporation shall be comprised of one (1) or more classes of Membership admitted in such manner as is set forth in the Bylaws and Members shall have all rights and privileges of Members of the corporation as outlined in the Bylaws.

ARTICLE V - TERM OF EXISTENCE

The corporation shall have perpetual existence.

ARTICLE VI - OFFICERS AND DIRECTORS

The affairs of the corporation shall be managed by a Board of Directors and managed on a day-to-day basis by officers elected by a majority vote of the Board of Directors. The officers of the corporation shall consist of a President, Secretary and Treasurer. Such other officers and assistant officers and agents (including, but not limited to, a Vice President, Assistant Secretaries or Assistant Treasurers) as may be deemed necessary may be elected or appointed by the Board of Directors from time to time. The length of terms to be served, qualifications, manner of election and removal of officers shall be set forth in the Bylaws of this corporation.

ARTICLE VII - FIRST BOARD OF DIRECTORS

The number of persons constituting the first Board of Directors shall be three (3); provided, however, that the number of directors may expand as provided for in the corporation's Bylaws but shall never be less than three (3). The names and addresses of the persons who are to serve as directors until their successors are duly elected and qualified in accordance with the Bylaws of the corporation are as follows:

<u>Name</u>	<u>Address</u>
Michael R. Hightower	2662 Beauclerc Road Jacksonville, Florida 32257
John Thomas Herndon	552 Woodfern Court Tallahassee, Florida 32312
Frederick Bryant	447 Shantilly Terrace Tallahassee, Florida 32312

The length of terms to be served, qualifications, number of Directors and the manner of their election and removal shall be set forth in the Bylaws of this corporation.

ARTICLE VIII – INITIAL OFFICERS

The names of the initial officers who are to serve until their successors are duly elected and qualified in accordance with the Bylaws of the corporation are as follows:

<u>Name</u>	<u>Office</u>
Michael R. Hightower	President
John Thomas Herndon	Secretary
Nancy H. Watkins	Treasurer

ARTICLE IX - BYLAWS

The Bylaws of the corporation shall be initially approved by a majority vote of the Board of Directors, and thereafter may be altered or rescinded by a majority vote of the Board of Directors at a duly called meeting of the Board of Directors in accordance with the Bylaws.

ARTICLE X - AMENDMENTS TO THE ARTICLES OF INCORPORATION

These Articles of Incorporation may be amended in the manner provided by law.

ARTICLE XI - DISSOLUTION

Upon the liquidation or dissolution of the corporation, its assets, if any, remaining after payment (or provision for payment) of all liabilities of the corporation, shall be distributed to, and only to, any one or more organizations qualified as exempt under Section 501(c)(3) or 501(c)(4) of the Code as determined by the Board of Directors. Any such assets not so disposed of shall be distributed by the Circuit Court of the County in which the principal office of the corporation is located, exclusively for the purposes described herein, to such organization or organizations as said Court shall determine. No part of the assets or the net earnings, current or accumulated, of the corporation shall inure to the benefit of a private individual.

ARTICLE XII - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation shall be:

GrayRobinson, P.A.
301 E. Pine Street, Suite 1400
Orlando, Florida 32801

The name of the initial registered agent of the corporation shall be:

William A. Boyles, Esq.

ARTICLE XIII - CORPORATION'S PRINCIPAL OFFICE AND MAILING ADDRESS

The corporation's principal office and mailing address shall be:

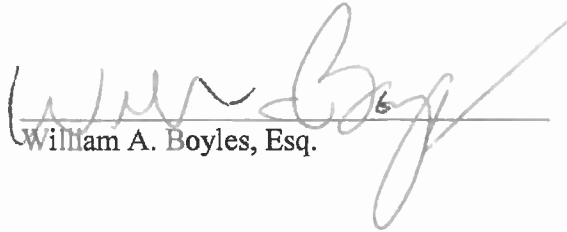
GrayRobinson, P.A.
c/o William A. Boyles, Esq.
301 E. Pine Street, Suite 1400
Orlando, Florida 32801

ARTICLE XIV - INCORPORATOR

The following is the name and street address of the incorporator signing these Articles:

William A. Boyles, Esq.
GrayRobinson, P.A.
301 E. Pine Street, Suite 1400
Orlando, Florida 32801

IN WITNESS WHEREOF, I submit these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that any false information submitted in a document to the Florida Department of State constitutes a third degree felony as provided for in Section 817.155 of the Florida Statutes. I have set my hand and seal this March 16, 2021.

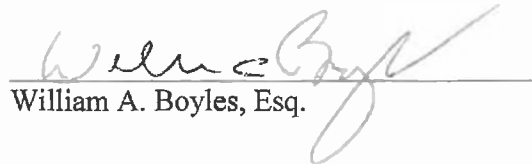


William A. Boyles, Esq.

CERTIFICATE OF ACCEPTANCE AS REGISTERED AGENT

Having been named as Registered Agent to accept service of process for FLORIDIANS AGAINST INCREASED RATES, INC. at the place designated in Article XII of these Articles of Incorporation, I am familiar with and accept the appointment as Registered Agent and agree to act in this capacity.

Dated: March 16, 2021.



William A. Boyles, Esq.



March 17, 2021

FLORIDA DEPARTMENT OF STATE
Division of Corporations

FLORIDIANS AGAINST INCREASED RATES, INC.
GRAYROBINSON, P.A., WILLIAM A. BOYLES, E
301 E. PINE STREET, SUITE 1400
ORLANDO, FL 32801

The Articles of Incorporation for FLORIDIANS AGAINST INCREASED RATES, INC. were filed on March 16, 2021, and assigned document number N21000003036. Please refer to this number whenever corresponding with this office.

Enclosed is the certification requested. To be official, the certification for a certified copy must be attached to the original document that was electronically submitted and filed under FAX audit number E21000106133.

To maintain "active" status with the Division of Corporations, an annual report must be filed yearly between January 1st and May 1st beginning in the year following the file date or effective date indicated above. It is your responsibility to remember to file your annual report in a timely manner.

A Federal Employer Identification Number (FEI/EIN) will be required when this report is filed. Apply today with the IRS online at:

<https://sa.www4.irs.gov/modiein/individual/index.jsp>.

Please be aware if the corporate address changes, it is the responsibility of the corporation to notify this office.

Should you have questions regarding corporations, please contact this office at (850) 245-6052.

Tyrone Scott
Regulatory Specialist II
New Filings Section
Division of Corporations

Letter Number: 221A00005639

P.O BOX 6327 - Tallahassee, Florida 32314

State of Florida



Department of State

I certify the attached is a true and correct copy of the Articles of Incorporation of FLORIDIANS AGAINST INCREASED RATES, INC., a Florida corporation, filed on March 16, 2021, as shown by the records of this office.

I further certify the document was electronically received under FAX audit number H21000106133. This certificate is issued in accordance with section 15.16, Florida Statutes, and authenticated by the code noted below.

The document number of this corporation is N21000003036.

Authentication Code: 221A00005639-031721-N21000003036-1/1

Given under my hand and the
Great Seal of the State of Florida,
at Tallahassee, the Capital, this the
Seventeenth day of March, 2021



Randy R. Lee
Secretary of State

Floridians Against Increased Rates Membership at June 6, 2025

Email Address	Full Name	Address	Phone Number	Utility
cstoc33756@aol.com	Carole Stockman	11537 SW 140th Loop Dunnellon Florida 34432 US	(151) 343-5099	Duke Energy Florida (Duke)
ah1.tidbit.01@icloud.com	Kristen	101 East Ten Mile Rd Pensacola Florida 32534 US		Florida Power & Light Company (FPL)
Jeanettesue@bellsouth.net	J. S. KRAUS	8820 Nw 11th St Pembroke Pines Florida 33024 US		Florida Power & Light Company (FPL)
kaylin.cruz88@yahoo.com	Gabriel Cruz	3125 S Terrace dr West Palm Beach Florida 33407 US	(561) 252-2571	Florida Power & Light Company (FPL)
j.viviano27@yahoo.com	Jo ann Viviano	16289 Juarez Circle Punta Gorda Florida 33955 US		Florida Power & Light Company (FPL)
william.j.laurie@gmail.com	William J. Laurie	505 Magnolia Ave Crescent City Florida 32112 US		Florida Power & Light Company (FPL)
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FPL wants to hike your electric rates – a lot.

You can help us stop them by filling out this form today. [Sign Below.](#)

I hereby request to become a member of Floridians Against Increased Rates, Inc. (FAIR). I confirm that I am at least 18 years of age and a customer of the Florida electric utility identified below. I support FAIR's purposes of (a) advocating by all lawful means for the lowest possible electric rates that are consistent with my utility providing safe and reliable electric service, and (b) opposing by all lawful means utility proposals for rates and rate increases that are greater than necessary for my utility to provide safe and reliable service. I request and authorize FAIR to represent my interests in having the lowest possible rates for my electric service that are consistent with my utility providing safe and reliable service. I understand that no payment of dues is required for my membership in FAIR. By typing my name below, I am signing this application electronically. I consent to FAIR's collection and use of my personal information provided below for the purposes associated with my membership as described in my application.

* indicates required fields

I'm Joining As... *

☐ A Residential Electric Customer

☐ A Business Electric Customer

Your Name

Select Your Electric Utility

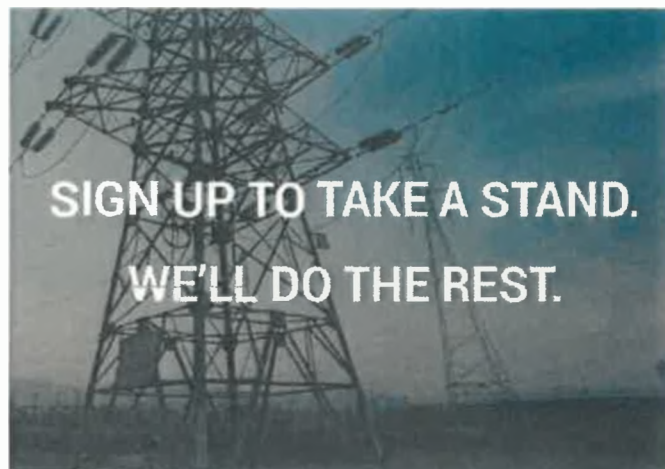
Home Address Where You are an Electric Customer

Address Line 2

City

ZIP Code

Email



About Floridians Against Increased Rates

There is no charge to join FAIR

donation

recruiting

asking PSC to approve, and

supporting the lowest possible consistent
with and reliable

1 current situation...

FPL has once again set a new record for requesting the largest electric rate increases in Florida history \$1.545 Billion starting in January plus an additional \$9 million

Phone (Optional)

How did you hear about FAIR? Please be as specific as possible (name of website, publication, social media site, person, etc.) as this information will help with our outreach efforts.

Let Us Know (Optional)

year starting January 2021

from 2026 through 2029. Additionally, FPL is

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Billion

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soon

() Please note: We respect your privacy. We will not send you hard copy mail. We need your address in case FAIR is required to prove that its members are customers of one of the utilities listed above in proceedings before the Florida Public Service Commission (PSC), including cases before the PSC where your utility is seeking to increase your rates. As unlikely as this may sound, we have to recognize that when FAIR challenges a utility's proposed rate increases, the utility may try to keep FAIR from intervening to represent the customers' interests. We also represent that FAIR will not share your information with others unless FAIR is required by law, rule, or order to do so, and if we are required to provide such information in legal proceedings before the PSC, FAIR will seek to protect the confidentiality of your information.*

Background

In 2021, FPL asked the PSC to approve a series of rate increases from 2022 through 2025, totaling more than \$6 billion over the four years. After many parties, including FAIR, submitted extensive testimony and evidence demonstrating that those increases were excessive, some parties and FPL entered into a “settlement agreement” that still gave FPL nearly \$4.9 billion in rate increases over the period. FAIR and other pro-consumer parties appealed that decision, but the higher rates remain in effect.

NOW, in 2025, FPL is asking for even more excessive rate hikes: this time, they’re asking for at least \$8.9 billion more of customers’ money over the next four years, and probably more than \$10 billion when as-yet-unspecified increases are rolled in. FAIR is gearing up to fight these increases as we fought FPL’s egregious requests in 2021.