1 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION 2 3 In the Matter of : DOCKET NO. 960786-TL 4 : Consideration of BellSouth : Telecommunications, Inc.'s 5 : Entry into interLATA services : pursuant to Section 271 of the : 6 Federal Telecommunications : 7 Act of 1996. 8 FIFTH DAY - MIDMORNING SESSION 9 VOLUME 20 10 Pages 2148 through 2230 11 12 PROCEEDINGS: HEARING BEFORE: 13 CHAIRMAN JULIA L. JOHNSON COMMISSIONER J. TERRY DEASON 14 COMMISSIONER SUSAN F. CLARK COMMISSIONER DIANE K. KIESLING 15 COMMISSIONER JOE GARCIA 16 DATE: September 8th, 1997 17 TIME: Commenced at 9:15 18 PLACE: Betty Easley Conference Center Room 148 19 4075 Esplanade Way DOCUMENT NUMBER-DATE Tallahassee, Florida 60 00 20 **REPORTED BY:** H. RUTHE POTAMI, CSR, RPR 21 Official Commission Reporter 22 **APPEARANCES:** 23 (As heretofore noted.) 24 25

FLORIDA PUBLIC SERVICE COMMISSION

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1	PROCEEDINGS		
2	(Transcript follows in sequence from		
3	Volume 19.)		
4	· · · · · · ·		
5	C. MICHAEL PFAU		
6	was called as a witness on behalf of AT&T		
7	Communications of the Southern States and, having been		
8	duly sworn, testified as follows:		
9	DIRECT EXAMINATION		
10	BY MS. RULE:		
11	Q Could you state your name and address for		
12	the record, please?		
13	A My name is C. Michael Pfau. My address is		
14	295 North Maple Avenue, Basking Ridge, New Jersey,		
15	07920.		
16	Q And how are you employed?		
17	A I'm employed as a division manager for AT&T		
18	Corp.		
19	Q Did you prepare and cause to be filed direct		
20	testimony in this case consisting of 22 pages of		
21	testimony and Exhibits CMP-1 and CMP-2?		
22	A Yes, I did.		
23	MS. RULE: I'd like Exhibits CMP-1 and 2		
24	identified as a composite exhibit, please.		
25	CHAIRMAN JOHNSON: 1 and 2 will be		

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identified as Composite Exhibit 68. 1 2 MS. RULE: Pardon me? 3 CHAIRMAN JOHNSON: 68. MS. RULE: 4 68. Thank you. 5 (Exhibit 68 marked for identification.) 6 Q (By Ms. Rule) Do you have any revisions or corrections to make to this testimony? 7 8 A No, I do not. 9 MS. RULE: I would ask that Mr. Pfau's 10 direct testimony be inserted into the record as though 11 read. 12 CHAIRMAN JOHNSON: It will be inserted as 13 though read. 14 Q (By Ms. Rule) Did you also prepare and 15 cause to be filed rebuttal testimony in this case 16 consisting of 12 pages of testimony and Exhibit 17 CMP-R1? 18 A Yes, I did. 19 MS. RULE: I would like CMP-R1 to be 20 identified as Exhibit No. 69. 21 CHAIRMAN JOHNSON: It will be identified as 22 Exhibit 69. 23 (Exhibit 69 marked for identification.) 24 Q (By Ms. Rule) Do you have any revisions or 25 corrections to your rebuttal testimony?

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	П	
1	А	No, I do not.
2	Q	If I asked you the same questions in your
3	rebuttal a	and direct today, would your answers be the
4	same?	
5	Х	Yes, they would.
6		MS. RULE: I ask that Mr. Pfau's rebuttal
7	testimony	be inserted into the record as though read.
8		CHAIRMAN JOHNSON: It will be so inserted.
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FLORIDA PUBLIC SERVICE COMMISSION

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

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In Re: Consideration of BellSouth Telecommunications Inc.'s entry into InterLATA services pursuant to Section 271 of the Federal Telecommunications Act of 1996. DOCKET NO. 96-786-TL FILED: July 17, 1997

DIRECT TESTIMONY

OF

C. MICHAEL PFAU

ON BEHALF OF

AT&T COMMUNICATIONS OF

THE SOUTHERN STATES INC.

1	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
2	A.	My name is C. Michael Pfau. My business address is 295 North Maple
3		Avenue, Basking Ridge, New Jersey 07920.
4		
5	Q.	BY WHOM ARE YOU EMPLOYED AND IN WHAT POSITION?
6	A.	I am employed by AT&T Corp., and I serve as Division Manager, Local
7		Services Division Negotiations Support.
8		
9	Q.	WHAT ARE YOUR DUTIES AND RESPONSIBILITIES IN THAT
10		CAPACITY?
11	A.	My responsibilities include helping to develop and communicate the business
12		requirements to the regional teams negotiating with the Incumbent Local
13		Exchange Carriers (ILECs). I also assist the regional teams in performing
14		feasibility assessment of business arrangements offered by the ILECs.
15		
16	Q.	WHAT IS YOUR PROFESSIONAL EXPERIENCE?
17	А.	I began my career in Bell of Pennsylvania, where I had various assignments
18		in central office engineering, plant extension, circuit layout and regulatory
19		operations. Just prior to divestiture, I moved to AT&T General Departments,
20		where I was responsible for managing intrastate service cost models. My
21		next assignment was in an AT&T regional organization responsible for
22		regulatory implementation support of service and marketing plans within the
23		five Ameritech states. I then moved to a headquarters position responsible
24		for managing market research related to business communications services.

Immediately prior to my current assignment, I worked within the product management organization, focusing upon private line data services.

3

4 Q. WHAT IS YOUR EDUCATIONAL BACKGROUND?

- A. I have a Bachelor of Science Degree in Mechanical Engineering and a
 Masters Degree in Business Administration, both from Drexel University. In
 addition, I have a Professional Engineering License from the State of
 Pennsylvania.
- 9

10 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

11 My testimony specifically addresses Issues 3(a) and 15(a) which this Α. 12 Commission is examining. Issues 3(a) addresses performance measurements 13 for UNEs and Issue 15(a) addresses performance measurements and 14 standards applicable to services available for resale. I address both of these issues concurrently below. Both issues involve two considerations: (1) 15 whether adequate performance measurements have been established to 16 monitor BellSouth's fulfillment of the nondiscrimination obligations woven 17 18 throughout the Telecommunications Act of 1996; and (2) whether BellSouth 19 has demonstrated that it is providing nondiscriminatory support for services 20 resale, use of Unbundled Network Elements ("UNEs"), and access to 21 operations support systems ("OSS").

22

Establishment of performance measures is a critical component in the determination of BellSouth's provision of nondiscriminatory support as established in both Sections 271 and 251 of the Federal Telecommunications 1 Act of 1996 ("the Act"). The FCC ordered all incumbent local exchange 2 carriers ("ILECs") to provide nondiscriminatory access to OSS functions. FCC First Report and Order No. 96-325 ¶ 525 (Aug. 8, 1996). 3 This Commission similarly ordered such access following the BellSouth/AT&T 4 arbitration hearings; such provisions are now included in 5 the 6 AT&T/BellSouth Agreement. There is no question that a well developed and 7 properly operating set of performance measures is necessary for this Commission to make a determination regarding BellSouth's compliance with 8 the requirements of nondiscriminatory access and support. 9

10

I will outline the most fundamental structural characteristics of a performance measurement plan necessary to carry out the pro-competitive objectives of this Commission. Clearly laying out the desirable characteristics of a measurement plan is necessary to evaluate the adequacy of the performance standards and measurements proposed by BellSouth.

16

17 Q. WHAT CHARACTERISTICS SHOULD BE PRESENT IN A 18 MEASUREMENT PLAN DESIGNED TO MONITOR DELIVERY OF 19 NONDISCRIMINATORY SUPPORT OF SERVICES RESALE, 20 UNBUNDLED NETWORK ELEMENTS, AND OSS ACCESS ?

A Five key attributes must be evident in any measurement plan designed to monitor nondiscrimination. The attributes constitute the "ground rules" that should be applied when determining that the overall measurement plan is functional and capable of monitoring on-going delivery of the

nondiscriminatory support necessary for CLECs to have a meaningful
 opportunity to compete.

3 (1) Comparative (CLEC versus BellSouth) measures of performance
4 must exist to monitor the key attributes of nondiscriminatory support for
5 services resale, the use of UNEs and access to OSS functionality.

6 (2) Each performance monitoring measure must be fully documented. 7 This means the data elements required for computation must be defined and 8 any necessary calculations must be set forth clearly. In addition, all 9 conditions resulting in omission of any data from computation of the 10 performance measure must be completely disclosed.

(3) The comparison of performance results for CLECs to the results for
 BellSouth's local service operations must be accomplished through generally
 accepted and documented statistical tests of difference.

14 (4) The data collection and reporting of performance measures must
15 permit disaggregation of results according to key factors that may influence
16 the overall metric results, such as product mix, activity variation or
17 differences in the extent of manual intervention.

18 (5) The performance measurement system must capture and produce
19 results on a regular basis. The results produced must be stable and able to be
20 subjected to independent validation through an auditing procedure.

21

Q. WHAT DOES AT&T ADVOCATE AS THE MINIMAL SET OF
PERFORMANCE MEASURES THAT WILL ASSIST THIS
COMMISSION IN ITS CONSIDERATION OF WHETHER OR NOT

BELLSOUTH CURRENTLY PROVIDES NONDISCRIMINATORY SUPPORT AND ACCESS TO CLECS?

A. AT&T supports the use of the Local Competition Users Group (LCUG)
metrics as a starting point for monitoring parity of performance. The LCUG
performance metrics are attached as Exhibit CMP-1 to my testimony. They
represent the "critical few" measures upon which a truly effective
measurement plan can be constructed.

8

9 Expansion beyond the minimal set of measures should be encouraged to the 10 extent the parties agree or this Commission identifies additional appropriate 11 measures. For example, Local Account Maintenance performance measures 12 are not part of the LCUG list but are, nevertheless, included in Attachment 12 13 to the AT&T/BellSouth Interconnection Agreement in Florida (hereafter 14 referred to Attachment 12). Likewise, as CLECs gain greater experience in 15 the use of individual UNEs and UNE combinations, existing measures may 16 need to be altered or new measures may need to be defined. Such changes 17 and additions to performance measures should not be precluded despite the 18 fact they may not now be fully described in CMP-1.

19

20 Q. WHAT IS THE LOCAL COMPETITION USERS GROUP?

21 The Local Competition Users Group ("LCUG") is a group of CLECs that Α. 22 meets to discuss and seek workable solutions to common operational issues 23 related to local market entry. LCUG membership includes AT&T, MCI, 24 LCI Sprint, WorldCom, International. and the Competitive 25 Telecommunications Association ("CompTel"). AT&T worked internally and with the LCUG to develop an appropriate set of performance measures
 that would permit CLECs and regulators to assess whether or not incumbent
 LECs are providing nondiscriminatory access to their services and systems.

4

5 **Q**. CAN BELLSOUTH **RELY ON ATTACHMENT 12 OF THE** BELLSOUTH-AT&T INTERCONNECTION AGREEMENT TO 6 7 DEMONSTRATE AND MONITOR BELLSOUTH'S **OBLIGATION** 8 то PROVIDE NONDISCRIMINATORY ACCESS TO ITS 9 **NETWORK?**

10 Α. No. Although AT&T and BellSouth have reached agreement on some performance measures, the simple fact is that the agreement still is evolving. 11 12 Paragraph 1.3 of Attachment 12 specifies that the DMOOs (Direct Measures 13 of Quality) specified in the agreement shall be reviewed quarterly "to 14 determine if any additions or changes to the measurements and the standard shall be required or, if process improvements shall be required." Similarly, 15 paragraph 9.4 of Attachment 15 to the Interconnection Agreement states that 16 "[p]erformance measurements shall be established" as contemplated in 17 18 Section 12 of the Agreement.

19

As contemplated in the Interconnection Agreement, measures addressing transaction cycle time, interface availability and transaction accuracy need to be established for all the major operational interfaces. Additionally, performance measures addressing ordering, at a minimum, and preferably also pre-ordering and maintenance, must be disaggregated to show whether or not manual intervention is involved since manual "fall out" of BellSouth

support processes has a significant negative effect upon whether CLECs have
a meaningful opportunity to compete. Although such disaggregation has not
been addressed either in Attachment 12 or Attachment 15 of the
BellSouth/AT&T Interconnection Agreement, it is necessary in order to
determine whether BellSouth provides services to its competitors in
substantially the same time and manner in which it serves itself and its retail
customers.

8

9 Attachment 12 can provide a starting point for constructing a performance measurement plan, but only if appropriate OSS related measures are 10 11 incorporated and measures are refined during implementation. In addition, 12 BellSouth must provide data in the form of actual comparative results necessary to confirm its obligations of providing nondiscriminatory support 13 of service resale, UNEs and OSS functionality. To date, BellSouth has not 14 provided any such data, despite the fact that delivery of such data is 15 envisioned in Paragraph 1.3 of Attachment 12. 16

17

18 Q. DO YOU HAVE ANY ADDITIONAL CONCERNS BEYOND THOSE 19 LISTED ABOVE?

A. Yes. Beyond the issue of monitoring the impact of manual fall out, the measurement plan needs to disaggregate measurement results sufficiently so that differing mixes of services and major types of activities, between the CLECs and BellSouth, do not result in mistaken conclusions regarding parity and nondiscrimination. In other states, BellSouth has attempted to address service mix, but BellSouth's proposed disaggregation does not go far

1		enough. Key high volume local service categories of services are not broken		
2		out, such as Centrex/Centrex-like and PBX trunks. Furthermore, the special		
3		services category is treated as a single "lump" despite the fact that		
4		BellSouth's testimony recognizes the existence of differing treatment within		
5		the special services environment based upon whether a class of service is		
6		DS3, DS1, DDS, or voice grade private line.		
7				
8		Adequate product disaggregation must be incorporated into the measurement		
9		plan ultimately adopted. The Michigan Public Service Commission		
10		recognized the absence of product disaggregation by Ameritech as a		
11		deficiency in its consultation provided to the FCC with regard to Ameritech's		
12		current 271 application (CC Docket No. 97-137).		
13				
14		Measurements must be refined enough to permit meaningful parity		
15		comparisons to be made. That is, if business orders are more complex and		
16		handled differently by Ameritech's retail operations than are residential		
17		orders, performance measures should distinguish these operations. Separate		
18		measurements for different customer classes, geographic areas or service		
19		products may be required.		
20				
21		Consultation of the Michigan Public Service Commission, at 31-32.		
22				
23	Q.	WHAT REFINEMENTS MUST BELLSOUTH MAKE IN ORDER TO		
24		IMPROVE ITS ABILITY TO MONITOR DELIVERY OF		
25		NONDISCRIMINATORY ACCESS?		

- A. In addition to those minimal measures included in Attachment 12, the
 following performance measures must be addressed to create a functional
 monitoring mechanism for nondiscrimination:
- 4 (1) Timeliness measures for the primary preordering and maintenance 5 activities must be incorporated. The time to complete a request for a 6 telephone number or the time required to log a trouble ticket are examples of 7 timeliness measures for preordering and maintenance, respectively.
- 8 (2) Timeliness measures for return of order completion information must 9 be established. Although some target intervals are provided, there is no 10 metric that measures the elapsed time between BellSouth's completion of a 11 work order and the forwarding of a valid completion notice by BellSouth to 12 the CLEC. Timely notification of work completion is critical because such 13 notification is the sole means by which a CLEC knows that service has been 14 "turned up" for its retail customer.
- (3) System availability measures must be defined for each operational
 interface. An availability measurement monitors the amount of time each
 interface is usable by a CLEC compared to the total time each interface is
 scheduled to be available. If a CLEC cannot utilize an interface to transact
 business with BellSouth, then the CLEC's business operations are effectively
 "shut down" for all practical purposes.

(4) Availability measures for network elements must be addressed. These
measures are similar in nature to the interface availability measures, but
address individual UNEs and combinations of UNEs. For example, an
availability measure for the local switching element could be speed of dial
tone. This Commission could assist this measurement definition process by

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establishing, as a basic principle, that availability measures should be established for each UNE and UNE combination.

3 (5)Performance measures for network elements must be addressed. This 4 category of measures addresses the quality of UNEs or UNE combinations. 5 For example, throughput capacity of an unbundled ISDN loop could be a 6 performance measure for the UNE loop combination. Again. the 7 Commission could assist the measurement definition process by establishing 8 an expectation that performance or quality measures will be defined for 9 UNEs and UNE combinations as they are requested by CLECs.

10 (6) Operator Service ("OS") and Directory Assistance ("DA") speed of 11 answer measures must be incorporated. This monitoring helps assure on-12 going nondiscriminatory support for a service that is highly visible to CLEC 13 customers.

14 Network Performance measures (e.g., transmission quality and (7)15 completion rates) must be addressed. Such measures allow the Commission 16 to monitor the relative quality of the local network delivered to CLECs. 17 Comprehensive monitoring of network performance may prove to be a 18 complex undertaking at the CLEC-specific level. Difficulty of measurement 19 does not invalidate the need for a measure. If BellSouth makes a compelling 20 case regarding cost or complexity, then this Commission could adopt a 21 comparative process based upon sampling of performance rather than 22 requiring ongoing tracking and reporting. By utilizing this approach, this 23 Commission could establish a clear expectation that network performance 24 must be nondiscriminatory and also identify the measures that would be considered in testing for nondiscriminatory network performance. 25 In

addition, the Commission could establish a mechanism for CLECs, based
 upon the CLEC sampling of performance, to challenge expeditiously whether
 BellSouth actually is delivering network performance at parity.

4 (8) Fallout to manual processing must be monitored. The ability to 5 monitor the impact of manual intervention upon the ordering-provisioning as 6 well as the pre-ordering and maintenance processes is crucial to ascertaining 7 that CLECs are afforded a meaningful opportunity to compete. Higher rates 8 of manual processing result in less the processing capacity, longer execution 9 times and higher error rates, all of which contribute to customer 10 dissatisfaction. Separately categorizing and "marking" data as it is gathered 11 to indicate whether manual processing was involved would help address this 12 issue.

(9) Capacity measurements must be developed. For example, a measure that monitors the average delay (e.g., days) in the actual completion date compared to the committed completion date helps detect developing processing capacity problems (e.g., longer average delays) and assists in monitoring whether or not nondiscriminatory support is provided when capacity constraints develop.

19

20 Performance measurements must be established for order accuracy.
21 Attachment 12 identifies this measurement but fails to define the measure or
22 establish performance expectations.

23

24 Q. CAN BELLSOUTH READILY ADDRESS THE PRECEDING ITEMS?

1 A. Yes. The performance measurement items identified above, given a 2 concerted effort by BellSouth, are amenable to prompt refinement. Both AT&T and BellSouth must continue to work together to refine the current 3 4 work on performance metrics. The need for further work was acknowledged 5 by BellSouth in testimony prefiled in Georgia on June 6, 1997: "BST continues to believe that the Commission should allow the parties to work 6 7 through the negotiations process to define and implement performance 8 standards." (Georgia - Stacy Dir. at 25.)

9

10Q.DO THE MEASURES DEFINED IN ATTACHMENT 12 CLEARLY11DEFINE HOW THEY ARE COMPUTED AND WHAT IS INCLUDED12IN THE REPORTED RESULTS?

A. No. The parties must provide additional clarity in implementing the
performance measures to avoid or minimize future disputes over BellSouth's
provision of nondiscriminatory access. BellSouth and AT&T must agree on
and document the data elements and computation method for each measure
and identify what, if any, operational situations will cause exclusion of data
from the reporting process.

19

The United States Department of Justice noted clarity of performance measurements as an area of deficiency in the recent Ameritech 271 filings in CC Docket No. 97-137.

23

24 The most complicating factor, discussed by the MPSC and by the

25 Department, below, is the lack of clarity in the performance results reported

by Ameritech and the absence of a common language of measures and
 standards with which to gauge operations of these new processes.
 Evaluation of the United States Department of Justice, Appendix A at A-11.
 WOULD YOU PLEASE PROVIDE SOME EXAMPLES REGARDING
 ADDITIONAL DETAIL THAT MUST BE ADDRESSED BY

7 BELLSOUTH?

8 There are a number of examples of performance measurements for which Α. 9 additional definitional detail is necessary, but I will only reference two as Paragraph 2.5 of Attachment 12 discusses the metric for 10 examples: 11 timeliness of notice or rejects of errors. Although the measure appears simple 12 enough on the surface, the document neither defines what constitutes an error or a reject, nor does it discuss whether or not manual and electronic 13 14 notifications will be separately measured.

15

Paragraph 3.1 uses the term "Total Duration Time" without defining whether the time is measured in terms of a 24-hour clock or a business hour clock (*e.g.*, only time between 8:00 and 5:00 is accumulated). Also, no documentation covers whether the time stops when BellSouth declares the trouble "resolved" or if the time stops when the CLEC considers the matter closed.

22

I am further concerned that definitions are subject to change without
 appropriate change control. For example, in the discussion of the metrics
 related to Firm Order Confirmations (Paragraph 2.3) and Notice of Rejects of

Error Status (Paragraph 2.5), Attachment 12 makes no mention that the measures are to be reported only when the ordering process is mechanized on an end-to-end basis. However, BellSouth has added this additional limitation.

5

6 Q. WHAT DO YOU MEAN WHEN YOU SAY THERE MUST BE 7 CLARITY REGARDING WHAT, IF ANY, OPERATIONAL RESULTS 8 ARE EXCLUDED?

9 At some point parties may agree how a metric is defined. Such agreements Α. 10 must be documented. Following definitional agreement, the parties still must 11 reach agreement and document the computational procedures including 12 whether or not any operational results should or should not be excluded from 13 the results accumulation processes. AT&T and BellSouth did not provide in 14 Attachment 12 what, if any, specific operational results are excluded from 15 each metric's computation. I urge this Commission to establish, as a guiding 16 principle, that no results are excluded from reporting unless clearly 17 documented and supported by a factual showing of unique and restricted 18 operational conditions. Needless to say, without specific mutual agreement 19 as to what situations are "hidden" from the reporting process, there can be no 20 certainty regarding the validity of results.

21

22Q.DO THE ATTACHMENT 12 MEASURES SUBMITTED REFLECT23INDUSTRY CONSENSUS?

A. No. BellSouth indicates it is negotiating measures similar to those provided
 in the AT&T agreement with other ALECs, but no other agreements have
 been finalized with respect to performance measures.

4

5 Q. HAS BELLSOUTH SUBMITTED ANY RESULTS FOR THE 6 MEASURES CONTAINED IN ATTACHMENT 12?

7 Α. No. BellSouth has not submitted comprehensive results that demonstrate 8 delivery of nondiscriminatory access and support to AT&T even for the 9 partially completed set of measures documented in Attachment 12. Because 10 BellSouth and AT&T did not agree to even the partial set of metrics until 11 May 9, 1997, and because BellSouth has not yet provided data to AT&T as it 12 agreed to in Attachment 12, this Commission lacks crucial information 13 necessary to draw conclusions whether or not BellSouth is satisfying its 14 obligation to deliver nondiscriminatory access and support.

15

16 Q. WHAT OTHER ISSUES MUST BE ADDRESSED IN ORDER FOR 17 THE MEASUREMENT PLAN TO BE CONSIDERED 18 OPERATIONALLY READY?

A. At least three additional operational considerations must be established and
fully documented: (1) the means for assessing whether BellSouth is
delivering nondiscriminatory support (*i.e.*, what statistical tests for difference
should apply) must be defined; (2) an auditing process must be defined; and
(3) a formalized process and expectation for reporting results must be
established and put into operation.

Q. WHAT MUST BE ESTABLISHED REGARDING THE MEANS TO ASSESS WHETHER OR NOT BELLSOUTH IS DELIVERING NONDISCRIMINATORY SUPPORT?

A. Regardless of the measure under consideration, there must be a preestablished comparison process to assure that the level of performance for an
individual CLEC, and the CLECs as a group, are equal in quality to that
delivered by BellSouth to its own retail local service operation. This
comparative process should incorporate well-recognized and documented
statistical testing procedures.

10

11 BellSouth should be required to identify, document and incorporate clearly 12 defined statistical tests to establish nondiscrimination into any measurement 13 plan it institutes. Control Charts will not satisfy this requirement. 14 Appropriately defined and structured statistical tests will permit relevant 15 assessment of differences in both the average (mean) result for CLECs 16 compared to BellSouth, as well as for differences in variability of 17 performance. By establishing a requirement for statistical testing of 18 differences in both mean performance and performance variability, this 19 Commission will be in a position to draw fact-based conclusions, at a 20 specified level of confidence (e.g., 95%), regarding whether the performance 21 CLECs experience is of equal quality to the performance BellSouth delivers 22 to its own local operations.

23

Q. ARE THE PERFORMANCE MONITORING 1 METRICS IN 12 2 ATTACHMENT SUFFICIENT TO DETERMINE 3 NONDISCRIMINATION?

4 performance metrics generally monitor performance only Α. No; these 5 against specific threshold values. For example, Attachment 12 includes the 6 measure "percentage desired due dates met." Measures oriented toward 7 percentages of cases exceeding a target do not allow monitoring of 8 nondiscrimination because the measure only tracks the frequency that a 9 potentially arbitrary threshold is exceeded rather than monitoring and 10 comparing actual performance experienced. Moreover, it is not clear that a 11 simple statistical test can be applied to determine whether or not a 12 percentage-based result for a CLECs is equal to that BellSouth experiences. 13 The Department of Justice rejected such a percentage-based standard in the 14 Ameritech 271 filing for Michigan, as did the Michigan Public Service 15 Commission. (CC Docket No. 97-137). Ameritech relied almost exclusively 16 upon percentage-based measures in its proposed plan for monitoring 17 nondiscrimination. The Department of Justice rejected this standard because 18 it did not permit direct comparison of performance.

19

The trouble with this position [not monitoring actual installation intervals], as the MPSC has recognized, is that '[m]easuring rates of completion within a target period of time rather than determining actual average time to complete a task does not permit direct comparison to Ameritech's retail performance.' MPSC Consultation at 31.

25 Evaluation of the United States Department of Justice, Appendix A at A-25.

2	Q.	WHY IS AN AUDIT	MECHANISM I	MPORTANT	TO THIS
3		COMMISSION'S CO	ONSIDERATION	OF	PARITY,
4		NONDISCRIMINATORY	SUPPORT,	AND ACC	CESS BY
5		BELLSOUTH?			

Α. 6 The competitive marketplace must have the protection of auditing to ensure 7 that BellSouth's reported measures are based upon properly designed data 8 collection processes, that results are computed based upon precisely defined 9 and agreed upon methodologies, and that the results can be independently 10 corroborated. The precise definition of each measure is critical and cannot be 11 subject to unilateral change by BellSouth. The discipline of auditing will 12 help ensure that data is retained according to specific guidelines and 13 structured to allow an interested and authorized party to verify independently 14 that a CLEC is receiving nondiscriminatory access and support from 15 BellSouth. Without such mechanisms, the CLECs, this Commission and 16 Florida consumers will be entirely dependent upon BellSouth for the 17 production, accuracy and conclusions related to performance measures 18 crucial to assessing the development of competition in Florida.

19

1

20 Q. HAS BELLSOUTH AGREED TO PROVIDE ALL DATA 21 NECESSARY TO PERFORM AUDITING OF PERFORMANCE 22 NECESSARY TO ESTABLISH NONDISCRIMINATION?

A. No. In Attachment 12, BellSouth commits to make available "the raw data
used to calculate each measurement for AT&T as reasonably requested by
AT&T." Agreement, Att. 12 § 1.2. BellSouth has not yet fulfilled this

1 commitment. Moreover, this commitment standing alone is insufficient to 2 permit monitoring of nondiscriminatory treatment by BellSouth. Two 3 additional commitments are crucial to this process, and BellSouth has failed to provide them. First, BellSouth is silent regarding the extent to which it 4 5 will make its own data available for audit by a CLEC (or other parties 6 authorized by this Commission). Second, BellSouth makes no 7 recommendation regarding the process that should apply in the event that a CLEC believes that BellSouth is failing to adhere to its obligation to deliver 8 9 nondiscriminatory support.

10

11 Safeguards must be established beyond mere promises by BellSouth, to 12 ensure BellSouth is collecting necessary data properly, that the measures are 13 computed properly, and that appropriate and consistent comparative analyses 14 are made. Such a process cannot and should not be constructed "on the fly" 15 when the first complaint or allegation of discrimination arises.

16

17 Q. HOW SHOULD PERFORMANCE METRICS BE REPORTED?

18 Α. Because the primary purpose of such reporting is to demonstrate the existence 19 (or detect the lack of) parity, the reports submitted should clearly show an 20 individual CLEC experience in comparison to the analogous BellSouth 21 performance experience. Likewise, a comparison should be provided of 22 aggregate CLEC experience to the experience of BellSouth. As part of the 23 display of such comparisons, a clear indication should be made whether or 24 not a statistically significant difference exists in either mean performance or 25 performance variations. Finally, the display should make it simple to

determine whether or not there are wide month-to-month variations in
 performance as well as whether performance trends are either slipping or
 improving.

4

5 Q. WHAT ROLE SHOULD BENCHMARKS PLAY IN THE 6 PERFORMANCE MEASUREMENT PROCESS?

7 Α. The delivery of nondiscriminatory support is demonstrated best by comparing 8 performance delivered to CLECs directly to the performance BellSouth 9 delivers to its own retail operations in the same or reasonably analogous 10 situations. Benchmarks can, however, be used to establish minimum levels 11 of performance on an interim basis, pending development of performance 12 The performance benchmarks in Exhibit CMP-2 represent the measures. 13 minimum levels of performance necessary to establish that BellSouth will be affording CLECs at least a reasonable opportunity to compete. 14 The 15 benchmarks outlined in Exhibit CMP-2 were developed by LCUG out of 16 frustration over the ILECs' unwillingness to disclose their actual performance 17 levels for the same or analogous activities carried out in support of local 18 services. The levels are based on the participating CLECs' experience in the 19 long distance market combined with their expectations for the provision of 20local services. As stated above, however, nondiscriminatory support is best 21 demonstrated by actual performance measurement.

22

23 Q. WOULD YOU SUMMARIZE YOUR TESTIMONY?

A. I urge this Commission to reject BellSouth's petition. The current
 inadequacies of BellSouth's performance measurements alone are sufficient

1 to demonstrate that BellSouth's request for long distance authority is 2 premature whether considered from the perspective of either UNEs (Issue 3 3(a)) or services available for resale (Issue 15(a)). No factual evidence has 4 been delivered to this Commission showing that BellSouth is now delivering 5 comprehensive and nondiscriminatory support to CLECs through 6 performance standards and measures adequate to establish nondiscriminatory 7 support. Nondiscriminatory support of access to OSS functionality, support 8 of services resale and the support of UNEs cannot be established solely by 9 declaration. Nondiscrimination can be demonstrated only by showing actual 10 results that, when subjected to generally accepted statistical procedures for 11 testing of differences in results, confirms that BellSouth's support of CLEC 12 operations are no less in quality than the support BellSouth delivers in its 13 own local operations. Beyond that, submission of complete results, stability 14 of performance, and the capability to monitor performance on an on-going 15 basis are necessary to assure that CLECs have a meaningful opportunity to 16 compete.

17

18 I urge this Commission to find that BellSouth has not proven that it provides19 nondiscriminatory services to CLECs.

20

21 Q. DOES THIS CONCLUDE YOUR TESTIMONY?

22 A. Yes.

1	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
2	А.	My name is C. Michael Pfau. My business address is 295 North Maple
3		Avenue, Basking Ridge, New Jersey 07920.
4		
	~	
5	Q.	BY WHOM ARE YOU EMPLOYED AND IN WHAT POSITION?
6	Α.	I am employed by AT&T Corp., and I serve as Division Manager, Local
7		Services Division Negotiations Support.
8		
9	Q.	ARE YOU THE SAME INDIVIDUAL WHO PREVIOUSLY
10		SUBMITTED DIRECT TESTIMONY IN THIS DOCKET?
11	A.	Yes.
	л.	1 05.
12		
13	Q.	WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?
14	А.	My rebuttal testimony responds to the direct testimony of BellSouth
15		witness Stacy in order to clarify certain issues essential to this
16		Commission's consideration of performance metrics, especially in the
17		context of Issues 3a and 15a. First, I will address statements by Mr. Stacy
18		regarding the status and significance of performance measures agreed
19		upon in Attachment 12 to the Florida BellSouth/AT&T Interconnection
20		Agreement. Mr. Stacy's testimony mischaracterizes the purpose of
21		Attachment 12 as well as its adequacy for monitoring nondiscrimination
22		and parity. Second, I will address BellSouth's proposal to employ

Statistical Process Control (SPC) procedures for comparing CLEC and 1 2 BellSouth performance results. This use of SPC, which was never 3 discussed nor agreed to by AT&T as part of any Interconnection 4 Agreement negotiations within Florida or any of BellSouth's operating 5 territory, will fall woefully short of promptly identifying discriminatory 6 performance on the part of BellSouth. The performance agreement is a 7 good start but simply is not sufficient to allow the Commission to determine that BellSouth is offering or can provide nondiscriminatory 8 interconnection or access. 9

10

Q. HOW MIGHT THE TESTIMONY OF BELLSOUTH MISLEAD THIS COMMISSION WITH RESPECT TO THE STATUS AND INTENDED PURPOSE OF ATTACHMENT 12?

14 A. BellSouth completely mistakes the significance of Attachment 12 to the Interconnection Agreement. The testimony of BellSouth's witness Stacy 15 relating to performance measures, due to the almost exclusive reliance 16 17 upon Attachment 12, gives the mistaken impression that the Attachment 18 is a comprehensive and complete set of measurements that can be 19 implemented now for the purposes of monitoring nondiscrimination. Quite the contrary is true. Attachment 12 is only a starting point for 20 21 creating a measurement plan that will satisfy the stringent requirement 22 that BellSouth deliver support for Services Resale, use of Unbundled 23 Network Elements, and access to OSS functionality that is

nondiscriminatory, and, at no less than parity, with that delivered to 1 BellSouth's own operations. (See 47 U.S.C § 251(c); First Report and 2 Order, Implementation of the Local Competition Provisions in the 3 Telecommunications Act of 1996, CC Docket No. 96-98 (released August 4 8, 1996) @ ¶ 517, 518, 523, 525; Second Order on Reconsideration, 5 Implementation of the Local Competition Provisions in the 6 Telecommunication Act of 1996, CC Docket No. 96-98 (released 7 December 13, 1996) @ ¶ 2, 9. 8

9

In other testimony, Mr. Stacy recognized that the measures set forth in 10 Attachment 12 are only a starting point, and that further negotiations are 11 necessary. In his direct testimony and cross examination in Georgia in 12 July of this year relating to proposed SGAT performance measures, Mr. 13 Stacy recognized that some performance measures would be discarded 14 and others would be added. The testimony to which I am referring is 15 included as Exhibit CMPR-1 to my rebuttal testimony. The modification 16 process must continue, along the lines I identified in my direct testimony, 17 before the performance measurement plan can be considered adequate to 18 monitor BellSouth's parity and nondiscrimination obligations. 19

20

Q. GIVEN BELLSOUTH'S RECOGNITION THAT ATTACHMENT
 12 IS STILL SUBJECT TO CHANGES, WHAT ARE YOUR
 CONCERNS REGARDING CONSIDERATION OF THE

1 ATTACHMENT 12 MEASUREMENTS AS PART OF THIS 2 PROCEEDING?

A, 3 As I stated in my direct testimony, my first concern is that Attachment 12 currently represents only a subset of measures necessary to monitor the 4 5 quality of support delivered by BellSouth. In many cases, the measures 6 set forth in Attachment 12 do not permit a meaningful comparison of 7 performance, the definition of measures and computation methodologies 8 contained in Attachment 12 leave much to interpretation, and the 9 proposed statistical tool for comparison of results is inadequate. Beyond that, I am concerned that as this case proceeds, BellSouth continues 10 11 building a measurement collection and reporting system that reflects 12 neither the industry's input nor decisions by this Commission regarding what measures should be monitored, how they should be defined and how 13 14 they should be compared and reported. Certainly, when determining the 15 appropriate measures necessary to monitor nondiscrimination, this 16 Commission should disregard any claimed system development costs 17 resulting from BellSouth's unilateral assessment of what is required to 18 monitor nondiscrimination.

19

Q. IF BELLSOUTH AND AT&T NEGOTIATED AND AGREED TO
 ATTACHMENT 12, WHY DO YOU OBJECT TO ITS USE FOR
 MONITORING COMPLIANCE WITH NONDISCRIMINATION
 AND PARITY OBLIGATIONS?

Α. AT&T negotiated the interconnection agreement with the understanding 1 2 that further evolution of the measurements would occur and occur One of the overriding principles contained within the 3 promptly. agreement was that BellSouth would provide parity performance for all 4 5 measures, that parity would be determined by comparing AT&T's results to the results for BellSouth's own operations, and that data validating this 6 7 parity performance would be delivered to AT&T on a regular basis.

8

9 Review of the performance measures contained in Attachment 12 will very clearly show that many of the measures only provide a comparison 10 of performance results to a negotiated target. Negotiated targets represent 11 simply what the parties agreed BellSouth would be obligated to deliver in 12 the absence of actual comparative data of BellSouth. Meeting or 13 surpassing a "negotiated" target does not establish parity or 14 15 nondiscrimination. Accordingly, measures incorporated in Attachment 12 reflecting only whether a target is met or exceeded were obviously 16 17 destined for modification and redefinition to permit parity and 18 nondiscrimination to be directly monitored.

19

20 Q. WHY WOULD AT&T AGREE TO THE CONTENT OF
21 ATTACHMENT 12 IF IT WAS INADEQUATE TO MONITOR
22 PARITY AND NONDISCRIMINATION?

As I said earlier, AT&T accepted that Attachment 12 would evolve over ł A. 2 time and, perhaps naively, anticipated this evolution would be substantially completed before SGAT filings were pursued. 3 As a 4 practical matter, incorporation of negotiated targets allowed AT&T to 5 complete a regionwide interconnection agreement template and begin the process of entering BellSouth's local markets with knowledge of expected 6 7 minimum levels of performance by BellSouth. Market entry could, 8 therefore, proceed while negotiations continued to refine the measures and procedures appropriate to attaining the longer term goal of 9 10 monitoring parity and nondiscrimination.

11

Q. THE SECOND PURPOSE OF YOUR REBUTTAL TESTIMONY
WAS TO ADDRESS BELLSOUTH'S PROPOSAL TO UTILIZE
STATISTICAL PROCESS CONTROL (SPC) FOR COMPARING
CLEC AND BELLSOUTH RESULTS. WHAT IS BELLSOUTH'S
PROPOSAL FOR MONITORING NONDISCRIMINATION AND
PARITY?

A. BellSouth witness Stacy proposes the use of statistical process control
charts that contain upper and lower control levels for performance where
BellSouth currently is collecting performance data. (See Stacy Dir. at 1719.) Unfortunately, the proposed direct comparison to BellSouth's actual
results is promised for only eight of the measures. (See Stacy Dir. at 18
and Exhibit WNS-B.) From a purely technical standpoint, I do not

disagree that process control charts reflect a form of statistical
 comparison. Mr. Stacy's approach, however, needs clarification and, on
 the surface, appears inadequate to protect the development of competition
 in the State of Florida.

5

6 Q. WHY DO YOU SAY THAT SPC PROCEDURES WILL BE 7 INADEQUATE FOR MONITORING PARITY AND 8 NONDISCRIMINATION?

The SPC approach is inadequate for three primary reasons: (1) The use of 9 Α. 10 SPC in a traditional quality control application presumes a number of key conditions which are not present within the local market situation under 11 12 consideration here; (2) Even if SPC were appropriate to employ, which I 13 do not believe it is, the defined upper and lower control limits do not adequately detect non-parity or discriminatory performance; and (3) The 14 apparent trigger for investigating potentially discriminatory performance 15 does not promptly initiate action nor does resolution occur with sufficient 16 17 haste.

18

19 Q. WHAT SPECIFIC CONDITIONS DO YOU BELIEVE ARE 20 PROBLEMATIC WERE SPC TO BE UTILIZED TO MONITOR 21 FOR NONDISCRIMINATION?

A. There are a number of basic constructs which, while fundamental to SPC,
are problematic to its use as envisioned by BellSouth. SPC is intended to

monitor whether or not a specific process is operating within expected 1 boundaries. The acceptable boundaries of performance are computed 2 using generally accepted statistical analysis techniques reflecting 3 previously observed variations in the performance of a process that is 4 operating in a stable manner. The control limits are established using 5 data generally collected through a sampling process that gathers a fixed 6 number of sample points each month so that the upper and lower control 7 limits can remain static for the comparison. 8

9

The first problem with BellSouth employing traditional SPC techniques is 10 11 that a single process is not likely to exist. Rather, one process for BellSouth will be monitored and compared to what potentially may be a 12 very different process for the CLECs. For example, BellSouth offers 13 14 LENS to CLECs for ordering while it utilizes RNS or DOE for its own 15 ordering process. The very real potential exists that the CLEC's and 16 BellSouth's processes will operate differently. Why else would BellSouth create a new ordering system that it does not use for its own operations? 17

18

The second problem with employing SPC is that the processes are not likely to be stable, or in control. At least for CLECs, the systems supporting the processes being monitored are only recently deployed and only partially tested. There is certainly abundant reason to believe that the current operations do not reflect the stability of operation presumed by the SPC technique.

Third, in order to maintain stable upper and lower control limits and 2 comparability of variance in the CLEC results, BellSouth would need to 3 sample its own operation at the same rate as that of the smallest volume 4 CLEC. Unfortunately, tailoring the sample to conform to the volume of 5 the smallest CLEC is a problem. But, small sample sizes generally are 6 correlated with higher variability in the mean result. Accordingly, no 7 result would be likely to fall outside the control limits unless, of course, 8 the data is collected over such a lengthy period that sufficient data points 9 could be collected for all parties. On the other hand, extending the data 10 collection over a lengthy period will interject delay in determining 11 whether or not discriminatory performance results are evident. 12

13

1

Bottom line, plotting a CLEC's results on a control chart that solely represents BellSouth's performance and BellSouth's expected deviations in performance is not a mechanism likely to provide timely and meaningful comparisons of results.

18

Q. WHY ARE TRADITIONAL UPPER AND LOWER CONTROL
 LIMITS ASSOCIATED WITH SPC INADEQUATE TO DETECT
 POTENTIALLY DISCRIMINATORY OR NON-PARITY
 OPERATING RESULTS?

Α. It appears the data provided by BellSouth Witness Stacy is only 1 2 illustrative and fails to identify the parameters that will be used to 3 establish control limits. (See Stacy Dir. at 18.) My concern is that the 4 definition of the upper and lower control limits could be so limiting that 5 only the most blatantly discriminatory performance will fall outside the control limit. (This, of course, assumes that SPC could be adapted to 6 7 operate in a satisfactory manner for the purpose of monitoring results, 8 which it cannot.) I understand that SPC control limits typically are set so 9 broadly that only a 0.27% probability exists that a data point outside the 10 control limits would erroneously identify unsatisfactory behavior. This 11 means there would be less than a 3 in 1,000 chance that a "false alarm" 12 would occur indicating that BellSouth was operating in a discriminatory 13 manner. In other words, such control limits would "catch" only the most 14 obviously discriminatory behavior, while failing to identify less obvious but equally objectionable - discriminatory action. 15

16

BellSouth cannot be permitted to stack the deck in its favor through the
advantageous and selective use of the statistical tests for difference in
results.

20

Q. WHAT IS YOUR CONCERN REGARDING BELLSOUTH'S PROPOSED TRIGGER FOR INVESTIGATING POTENTIALLY DISCRIMINATORY OR NON-PARITY PERFORMANCE?

Α. 1 BellSouth indicates that investigation of non-parity results will be 2 undertaken following three consecutive months of a CLEC's result being 3 either higher or lower than the results for BellSouth. This proposal 4 simply is insufficient to ensure parity. Under the BellSouth approach, 5 unless a single month's result is so exceptionally bad that it falls outside the liberal control limits, CLECs and their customers must receive non-6 7 parity performance for three consecutive months before an investigation is undertaken. Even then the CLEC must wait an additional, unspecified 8 9 amount of time and participate in an undefined joint investigation process 10 before steps are initiated to correct non-parity performance. During this entire period, the CLECs cannot offer services at parity with BellSouth. 11 Few customers have this kind of patience. 12

13

The BellSouth process offers no definitive steps or time limits for 14 15 correcting non-parity performance. The process also creates incentives to 16 manage to a pattern of "two bad months--one good month" with respect to 17 results delivered to CLECs. This Commission cannot expect robust competition to develop when BellSouth has literally months to identify 18 and correct non-parity performance. 19 The Act does not say that 20 discrimination exists only after three consecutive months of non-parity 21 performance - immediate identification, investigation, and remediation 22 are necessary when the quality of support delivered to a CLEC is less than that delivered to BellSouth. 23

24

11

1 Q. PLEASE SUMMARIZE YOUR REBUTTAL TESTIMONY.

- In response to Issues 3(a) and 15(a), the Commission should find that 2 Α. BellSouth has failed to develop performance standards and measurements 3 capable of reliably measuring whether it can provide nondiscriminatory 4 access to network elements or services for resale. Without reliable 5 performance standards and measurements, this Commission is left with 6 7 only BellSouth's unverifiable promise that it intends to provide nondiscriminatory access and interconnection. The direct testimony filed 8 by BellSouth with respect to performance measures demonstrates that too 9 many questions are yet unanswered and too many details are yet to be 10 documented for this Commission to move forward with confidence that 11 the development of competition will be adequately protected. 12
- 13

14 Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?

15 A. Yes.

1	Q (By Ms. Rule) Have you prepared a summary
2	of testimony?
3	A Yes, I have.
4	Q Could you please give that summary?
5	A Yes. Today I hope my testimony
6	COMMISSIONER CLARK: Can I interrupt for
7	just a minute? Would you look at the direct testimony
8	on Page 9, Line 21. Is that supposed to be taken out,
9	or do I have a wrong copy maybe?
10	WITNESS PFAU: Excuse me. I didn't hear the
11	question.
12	COMMISSIONER CLARK: Page 9, Line 21.
13	WITNESS PFAU: That line refers to the
14	footnote, or a reference to the Lines 14 through 19,
15	which are a direct quotation of the Michigan Public
16	Service Commission's consultation.
17	COMMISSIONER KIESLING: Then I'm confused.
18	There should be quote marks beginning on Line 14 and
19	ending on Line 19? And then this is the citation to
20	what that's quoted from?
21	WITNESS PFAU: Yes, that would be correct.
22	And whether it would be done with an indent or a
23	quote, I'm not sure what the normal protocol is, but
24	that is the quotation; Lines 14 through 19.
25	COMMISSIONER CLARK: That's not your words,

that comes out of the Michigan order apparently? 1 WITNESS PFAU: Right; the consultation to 2 the FCC. 3 COMMISSIONER CLARK: What document are you 4 citing to when you say "consultation of the Michigan 5 Public Service Commission at 31 and 32"? Is that in 6 the Ameritech order or is it in the Michigan order? 7 WITNESS PFAU: Well, actually it's in both. 8 The Michigan Commission provides a consultation to the 9 FCC, and the quote from Lines 14 through 19 is on 10 Pages 31 and 32 of that consultation. 11 COMMISSIONER CLARK: Of the Michigan 12 document? 13 WITNESS PFAU: Of the Michigan document, but 14 I also believe it's contained directly within the FCC 15 Ameritech order as well. 16 COMMISSIONER CLARK: Thanks. 17 WITNESS PFAU: Let me return, then, to my 18 summary. Today I hope my testimony makes two things 19 clear without either being painfully proficient or 20 excruciating. 21 First, I would like to make clear that 22 demonstration of nondiscrimination requires a direct 23 comparison of actual results between BellSouth and 24 competitive local exchange carriers, and such results 25

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1 are not yet in the record.

2	And, second, my testimony is, and I'd like
3	to make clear, that the performance measures, as
4	BellSouth proposes them, are in many cases inadequate
5	to protect the interests of Florida consumers by
6	allowing or monitoring the development of competition.
7	This Commission is faced with complex issues
8	and difficult decisions as it acknowledged earlier
9	this morning. Operation support issues are highly
10	technical, and the topic of measurements, as I will
11	freely admit, is rather dry. But the simple fact is
12	that BellSouth has not given you the information you
13	need to evaluate the customer impact of their 271
14	application.
15	You have already heard extensive debate
16	regarding whether or not BellSouth OSS is operational.
17	BellSouth says it works. CLECs say that it doesn't.
18	How do you decide who is right?
19	If a measurement system was in place and the
20	OSS was functioning properly, then you could decide
21	based on factual data, but rather than supporting
22	factual data, you have been given days and weeks of
23	testimony, mountains of documentation, and only a
24	controlled prototype demonstration. Such showings
25	cannot conclusively prove that the OSS works in a

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....

1 nondiscriminatory manner.

2	BellSouth, by only making unsupported
3	declarations that its OSS is nondiscriminatory, is
4	much like a patient who walks into the physician's
5	office and make a self-diagnosis and then expects the
6	doctor to just write a prescription without further
7	examination. A prudent physician would not do this.
8	This Commission should, likewise, expect to
9	see its own proof in the form of meaningful
10	performance measures and actual results before
11	accepting BellSouth's assertion of nondiscrimination.
12	Before the FCC rejected the Ameritech 271
13	application, it gathered input from the Michigan
14	Commission and the Department of Justice. This input
15	included comments on the adequacy of the proposed
16	performance measures and the extent to which
17	nondiscrimination was demonstrated.
18	The FCC and this Commission will likely
19	partner in a similar manner whenever BellSouth's 271
20	application moves forward. Therefore, what the FCC
21	said when it rejected Ameritech will be useful
22	information to these instant proceedings. Learning
23	from the Ameritech application will assist this
24	Commission to construct a quality consultation.
24 25	

performance measures both to the Michigan Commission
 and to the FCC when they each considered the Ameritech
 Michigan 271 application. I have also met with the
 Department of Justice on the same topic.

5 I, therefore, have a deep understanding of 6 both the Ameritech and the BellSouth performance 7 measure proposals, and I can say without reservation 8 that BellSouth's proposed measures and their 9 measurement plan as they stand today will be found 10 faulty. They're not even close to acceptable.

I will summarize the deficiencies, but they're more fully described in my testimony that I prefiled where I also identify possible corrective actions.

First and foremost, BellSouth does not employ measures that allow direct comparisons. You won't see the time it actually takes BellSouth to provide residential POT service compared to how long it actually takes when a CLEC provides service.

You won't see how long it actually takes for
a BellSouth service representative to see an order has
been accepted by the BellSouth OSS compared to how
long it takes for a CLEC to get an order confirmation.
You won't see the accuracy of usage records that
BellSouth actually delivers to its own billing centers

compared to what it delivers to the CLECs. Yet there
 are other comparisons that are too numerous to list,
 but these comparisons are basic to a nondiscrimination
 finding.

5 The Michigan Commission was faced with a 6 similar lack of direct comparison when it reviewed the 7 Ameritech 271 filing. The Michigan Commission 8 unequivocally said in its consultation to the FCC that 9 it did not have sufficient data to make a finding of 10 nondiscrimination.

This Commission should demand comparative results from BellSouth so that it may prepare a fact-based consultation to the FCC if and when this application ultimately moves forward.

BellSouth has and will likely claim that it has supplied the necessary data. Certainly mountains of paper have been produced, but the burden of proof nondiscrimination is not satisfied by quantity of paper, but by the quality of the data.

The Commission needs to see results from measurements specifically designed to monitor performance and detect discrimination. Many of BellSouth measurements cannot detect discrimination and may actually hide it.

BellSouth employs many target-based

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measures. A target-based measure monitors and
 compares performance to a fixed level or objective
 performance.

For example, percent due dates met is a target-based measure, the due date in this case being the target. The problem with these measures is they can mask discrimination. If two companies both experience 95% due dates met, it does not mean parity exists.

10 One company could experience an average 11 service delivery interval of one day and the other 12 could experience a four-day service delivery interval. 13 BellSouth would say if both had the same percent due 14 date met, then parity exists. Customers would not.

Ameritech proposed the same target-based metrics and the concept of the defining parity based on these measures in its 271 application. The FCC, the Department of Justice, and the Michigan Commission unanimously found such measures fatally flawed.

I state in my testimony that the measurements as BellSouth has submitted them are inadequately defined. If measures are not clearly defined and documented, then this Commission will be faced with the same type of confusing and ongoing debate that is now underway with respect to OSS.

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Conflicting interpretations and arguments
 will arise, resulting calculations and interpretations
 will be unclear, and comparison of performance will
 frustrate a determination of whether or not parity
 exists.

The FCC, the DOJ and the Michigan
Commission, again, all recognized the value of clearly
defined metrics and their notable lack in the
Ameritech filing.

10 This Commission is likewise hampered by the 11 imprecision of BellSouth's proposed measures. I 12 testify that BellSouth does not yet disaggregate its 13 proposed results so that useful comparisons can be 14 made. Disaggregation is a foreign term to most 15 people, but simply means apples must be compared to 16 apples.

17 If it routinely takes four weeks to install 18 one type of service while it routinely takes five days 19 to install a second type, then the results for these 20 two types of services should not be averaged together 21 and reported as a single result. Material differences 22 exist, and the service results should be separately 23 displayed for comparison.

24 BellSouth does not consistently propose to 25 do this type of disaggregation. Ameritech likewise

proposed only minimal results of disaggregation. Both
 the Michigan Commission and the FCC said that the
 combining of dissimilar results made a conclusive
 nondiscrimination finding impossible.

5 This Commission has the same issue to 6 confront with BellSouth's proposal. BellSouth is 7 asking for blind acceptance that its OSS access is 8 nondiscriminatory.

My testimony clearly shows that BellSouth 9 has neither proposed adequate performance measures nor 10 satisfied its burden of proof. The burden of proof 11 clearly lies with BellSouth, and as the FCC noted, 12 paper promises do not and cannot satisfy a BOC burden 13 14 of proof. Because of the lack of data and the infirmity of the measures, this Commission should find 15 with regards to issues 3A and 15A that BellSouth's 16 filing is currently deficient. 17

I recognize it's always easier to be critical than constructive. Therefore, beyond identifying the shortfalls in the BellSouth measurement plan, my testimony also sets forth many reasonable corrective actions. One of these is the listing of 19 measures that could be used to monitor for nondiscrimination.

25

Virtually all of these 19 measures have been

1	l l
1	validated in comments by the FCC, either in its 271
2	order rejecting Ameritech or in the Bell
3	Atlantic/NYNEX merger order both issued in the early
4	part of August.
5	As you may know, the FCC is on the verge of
б	initiating an issue to the rulemaking on the topic of
7	performance measures. Other states, such as Georgia,
8	Michigan and Connecticut, have or may soon undertake
9	similar investigations.
10	This Commission may likewise want to
11	consider a separate proceeding to investigate what
12	performance measures it will use to establish and
13	monitor nondiscriminatory performance on the part of
14	BellSouth.
15	Whatever course is chosen, compelling
16	factual evidence should first be delivered by
17	BellSouth as proof that it's met the precise statutory
18	requirement of nondiscrimination before this
19	Commission concurs that the OSS operates as intended.
20	Q Does that conclude your summary?
21	A Yes, it does.
22	MS. RULE: The witness is available for
23	cross-examination.
24	CHAIRMAN JOHNSON: Ms. Canzano.
25	

1	CROSS EXAMINATION
2	BY MS. CANZANO:
3	Q Good morning, Mr. Pfau. I'm Donna Canzano
4	for Intermedia. I just have a few questions based on
5	your summary. In your summary you stated that the FCC
6	validated your 19 performance measures in the
7	Ameritech order and the Bell Atlantic/NYNEX; is that
8	correct?
9	A Yes, that's correct.
10	Q Those orders were issued after you filed
11	your prefiled testimony; is that correct?
12	A That's correct.
13	Q What I'd like to do is ask for a late-filed
14	exhibit comparing those orders with your testimony.
15	MS. CANZANO: Chairman Johnson, I would like
16	to ask for a late-filed exhibit. I believe that would
17	be Number 70.
18	CHAIRMAN JOHNSON: I'll identify that, but
19	what are you asking for again?
20	M8. CANZANO: I would like him to compare
21	and cross-reference his testimony with the FCC's
22	Ameritech order as well as the FCC's Bell
23	Atlantic/NYNEX order which he mentioned in his
24	summary.
25	COMMISSIONER KIESLING: That wasn't a short

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title, so could you repeat it? Comparing and 1 cross-reference his testimony with? 2 MS. CANZANO: The FCC's Ameritech order and 3 the Bell Atlantic/NYNEX merger order. 4 MR. ELLENBERG: Chairman Johnson, William 5 Ellenberg for BSC. We do object to this. I think 6 7 we've gone even beyond friendly cross now to preparing and filing exhibits later to support this witness, and 8 obviously the counsel and the party that Mr. Pfau 9 represents have identical interests in this 10 proceeding. 11 Mr. Gillan did something similar to this, 12 but the difference is we had that before the 13 cross-examination so that we could work from that. Τ 14 don't think it's appropriate in this case for the 15 late-filed exhibit to come in. 16 The Commission earlier determined that 17 parties could address the Ameritech order and its 18 impact as a part of their summaries, and Mr. Pfau has 19 had that opportunity, but this goes well beyond that 20 21 point, and BellSouth objects. 22 MS. CANZANO: I'd like to respond. As you mentioned, Mr. Gillan did enter a similar exhibit. Ι 23 24 think it would be useful to this Commission, and as well as the parties, to put on its case. 25

	1
1	Also, I would like to mention that I crossed
2	Mr. Stacy on this very subject on performance
3	measures, and I'm entitled to develop the record.
4	MS. RULE: Commissioners, come to think of
5	it, I believe BellSouth asked its own witness for a
6	late-filed exhibit. I think it's relevant. I think
7	it's the sort of information that the Commission may
8	find helpful, and Mr. Gillan put it in himself.
9	CHAIRMAN JOHNSON: You said that BellSouth
10	asked for a similar late filed exhibit where
11	MS. RULE: BellSouth asked its own witness
12	for a late-filed exhibit and
13	CHAIRMAN JOHNSON: That has the same
14	thing that analyzes the
15	MS. RULE: I'm sorry. I don't recall the
16	topic of it, but certainly the same objection could be
17	applied to asking your own witness for a late-filed
18	exhibit.
19	COMMISSIONER CLARK: Did you object to it?
20	MS. RULE: No, because it's not
21	objectionable. It's relevant. It's the type of
22	information the Commission said could be submitted.
23	And, in fact, I'd like to ask the Commission to take
24	initial notice of the Bell Atlantic/NYNEX merger
25	order, and I'll supply copies to the parties.

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CHAIRMAN JOHNSON: We're going to take one 1 at a time, though. We're in the middle of an 2 3 objection. Staff? MR. PELLEGRINI: Staff doesn't necessarily 4 5 see a great value in that cross-referencing. 6 CHAIRMAN JOHNSON: Any other arguments on 7 the point? My concern is the notice on this 8 particular request. I know that, Ms. Rule, when you 9 provided the information with Mr. Gillan, you did give 10 it to the parties a day before, and --11 COMMISSIONER KIESLING: Chairman Johnson, 12 Ms. Barone is trying to add something that may be of assistance. I don't know. 13 14 MS. BARONE: Yes, Madam Chairman. Two things: Number one, it's true that the Bell/NYNEX 15 16 merger order has not been granted official 17 recognition. First, we would need to find out if 18 there are any objections to that, and then if so, we'll deal with that, and if not, a cross-reference to 19 20 a cross-referencing your summary may or may not be 21 beneficial, and I don't see the harm in actually 22 having that as an exhibit. It's really up to your discretion. If it will aid you, then fine. 23 24 CHAIRMAN JOHNSON: We're going to handle the 25 other motion, or the request that we take official

recognition of the Bell Atlantic document separately. 1 But the issue of what's being requested here is that 2 he take his testimony and that he cross-references? 3 MS. CANZANO: Yes, just like Mr. Gillan did 4 at his exhibit where he takes -- he references the 5 Ameritech order as well as the Bell Atlantic/NYNEX 6 order, and just reference where those orders are --7 support his testimony or not, as the case may be. 8 CHAIRMAN JOHNSON: Okay. 9 COMMISSIONER KIESLING: So, essentially, if 10 I understand it, you want to supplement his testimony 11 with something that isn't filed yet and isn't 12 available to any of the parties for their use in 13 14 cross. MS. CANZANO: I don't think I'd characterize 15 it as supplementing it. I would just call it 16 17 cross-referencing. CHAIRMAN JOHNSON: I'm not going to admit 18 that particular document for several reasons; one, I 19 am concerned about not allowing the adequate notice. 20 And we did with Mr. Gillan. We did at least have that 21 information beforehand. He walked through it for us 22 as a part of this process. 23 Yeah. I'm not going to admit that at this 24 time. But are you asking us to take official 25

1 recognition -- was that -- who was --

2 MS. CANZANO: I believe Ms. Rule asked for 3 that.

4 MS. RULE: Yes, I am. The witness testified 5 that his performance measures that are contained in 6 his prefiled testimony were validated in that order, 7 and I believe it's appropriate for the Commission to 8 take official recognition of it.

9 MR. ELLENBERG: I'm not sure how we got into 10 the Bell Atlantic/NYNEX merger order, if that's what's 11 being referred to. I'm not sure that's what the 12 witness was referring to, Chairman Johnson. I 13 think --

14 CHAIRMAN JOHNSON: Was that in his direct 15 testimony?

16 MS. CANZANO: It was mentioned in his
17 summary, his opening statement.

18 CHAIRMAN JOHNSON: But was it in his direct 19 or rebuttal?

MS. CANZANO: I don't think it could have
been. It was issued after he prefiled his testimony.
CHAIRMAN JOHNSON: Oh, yeah; that's right.
I guess it's more difficult for me to understand the
relevance of taking the official recognition.
Certainly orders are the type things we could take

official recognition of, but how is that relevant to 1 this --2 MS. RULE: Mr. Pfau's testimony is that 3 subsequent actions of the FCC, both in the Ameritech 4 5 order and the Bell Atlantic/NYNEX merger order, have validated the very performance measures that he's 6 urged you to accept, and I believe that makes it 7 8 relevant and appropriate. CHAIRMAN JOHNSON: I'm going to go ahead and 9 take official recognition of the document. 10 MS. RULE: Thank you. 11 MS. CANZANO: Well, thank you. I have no 12 further questions. 13 CHAIRMAN JOHNSON: BellSouth? 14 MR. ELLENBERG: Chairman Johnson, no other 15 parties have cross other than BellSouth? 16 I 17 CHAIRMAN JOHNSON: They don't. 18 CROSS EXAMINATION BY MR. ELLENBERG: 19 20 Mr. Pfau, good morning. I'm William Q Ellenberg. I represent BellSouth Telecommunications. 21 22 Good morning. A I have just a few questions about your 23 Q prefiled testimony, but to clarify one thing from your 24 25 summary that may make this go a lot more quickly than

I had thought, I heard you talk about the need for 1 additional performance measures with respect to 2 BellSouth's OSS during your summary, but I didn't hear 3 many, if any, of the specific references to the need 4 for other measures. 5 Is it your testimony this morning that with 6 7 the exception of measures for operational support system access, that the other measures being proposed 8 by BellSouth are adequate? 9 A No, it's not. 10 11 I rather suspected that that was the answer, Q but I thought I'd give it a shot anyway. As I 12 understand your testimony, you're appearing this 13 14 morning on behalf of AT&T of the Southern States; is 15 that correct? 16 That's correct. A 17 And that's a subsidiary of AT&T that Q 18 coincides happily with the BellSouth region; is that 19 correct? I believe so, but I'm not versed on the 20 A legal constructs of the corporation. 21 Are you versed enough to know that you work 22 Q for AT&T Corp, the parent corporation? 23 Yes, I know that part. 24 λ And your office is in New Jersey; is that 25 Q

1 || correct?

2

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A That's correct.

3QAnd you're here to talk generally about the4need for performance measures to test

5 nondiscriminatory treatment; is that correct?

A That's correct.

7 Q And you're proposing a set of measures that
8 are attached, measures and benchmarks that are
9 attached to your prefiled testimony; is that correct?
10 A Yes, there are measures attached to that
11 testimony that I advocate.

Q And although you did not mention in your
summary, I believe from your prefiled direct
testimony, I have learned that you are aware of an
agreement that BellSouth and AT&T have entered into on
a set of performance measures; isn't that correct?

17 A Are you referring to the Attachment 12 of18 the interconnection agreement?

19 Q Yes, I am.

A Yes. I'm aware of that agreement, but it really is not necessarily relevant to the proceedings we're undertaking here, because that agreement was constructed for the purposes of monitoring contract compliance and allowing market entry by AT&T, not necessarily to detect or monitor discrimination.

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1	The FCC specifically recognized in its order
2	that reliance on the interconnection agreements of
3	filing BOCs could only be made after the FCC made a
4	determination that the measures indeed showed that
5	nondiscrimination could be detected. My testimony is,
6	is that those measures in Attachment 12 are not
7	adequate to make that kind of demonstration.
8	Q My question, to make sure that I got an
9	answer, was that you were aware of the agreement that
10	AT&T and BellSouth entered into, correct?
11	A I think that's a safe statement.
12	Q Thank you. Now, as to the applicability, I
13	have some questions about that. Do you have a copy of
14	Attachment 12 to the interconnection agreement in
15	front of you?
16	A I don't have it with me, no.
17	Q I believe this has been entered into the
18	record as an attachment to Mr. Stacy's testimony, and
19	according to my note, it's Exhibit 51. The copy that
20	we're handing out now I don't think we need to mark
21	separately unless we end up with some discrepancies.
22	But this is the copy that was filed by counsel for
23	AT&T with the Commission on June 10th this year.
24	Mr. Pfau, you will see a number of things in
25	this document. There are some additional provisions

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I	
1	that the parties agreed to, as I understand from the
2	cover letter, but if you would turn to the portion
3	that is Attachment 12 to the interconnection
4	agreement, please.
5	A This is what you have just handed out?
6	Q Yes.
7	A Because it's not exactly the same as what
8	Mr. Stacy has in his testimony.
9	Q Well, then perhaps we better mark this.
10	MR. ELLENBERG: If we could have the next
11	exhibit number, Chairman Johnson.
12	CHAIRMAN JOHNSON: 70 or 71.
13	MS. WHITE: Madam Chairman, I hate to
14	interrupt, but I think it would be No. 70, because the
15	previous No. 70 did not get moved into the record.
16	MR. PELLEGRINI: I have 70 as well.
17	CHAIRMAN JOHNSON: Okay. I had it written
18	here. Exhibit 70.
19	(Exhibit 70 marked for identification.)
20	Q (By Mr. Ellenberg) Have you found
21	Attachment 12 in this document, Mr. Pfau?
22	A I have what you handed out, yes, I do.
23	Q Paragraph Number 1 is captioned "Performance
24	Measurement." Do you see that?
25	A I see a paragraph 1 in Mr. Stacy's exhibit,
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but are you talking about 12.1 on what you just handed 1 2 out? Well, that's what I was explaining. If you 3 Q look at the cover letter, there's more in this package 4 than simply Attachment 12 to the interconnection 5 agreement. There are some additional provisions to 6 the contract itself. And I have asked you to turn to 7 that part which is Attachment 12, and it's Page 13. I 8 didn't anticipate marking this, so I haven't numbered 9 the pages. I guess I messed up. 10 I'm sorry. You've got me totally confused. 11 А Which is Page 13? 12 MR. ELLENBERG: Chairman Johnson, may I 13 approach the witness? 14 CHAIRMAN JOHNSON: Sure. 15 WITNESS PFAU: Attachment 12, Page 1. 16 That's what you want me to look at. Okay. 17 (By Mr. Ellenberg) Now, on the top right 18 Q corner of this page, do you see Attachment 12, Page 1? 19 Yes, I do. 20 А And paragraph 1 on this page is captioned 21 Q "Performance Measurement"; correct? 22 That's correct. 23 A And if you would look at the first sentence 24 Q in paragraph 1.1, I believe it reads "BellSouth, in 25

providing services and elements to AT&T pursuant to 1 2 this agreement, shall provide AT&T the same quality of 3 service that BellSouth provides itself and its end users." Do you see that? 4 Yes, I do. 5 A 6 Wouldn't you agree that from a layman's Q 7 point of view, that that's a standard for 8 nondiscrimination? 9 A No, I wouldn't. I would agree that that's a 10 statement of an objective. It does not demonstrate that you provided it. It's merely an assertion. 11 12 No, sir. I didn't ask you if it proved one 0 13 way or the other that BellSouth was providing that. I asked you if the same quality of service that 14 BellSouth provides itself and its end users is a test 15 16 of nondiscrimination. 17 Yes. I think I had stated earlier that if A 18 you directly compare results for two parties and the 19 results are the same in all material aspects, then 20 that is a demonstration of parity or 21 nondiscrimination. 22 Q In light of that statement and your 23 agreement that that's a measure, a test of 24 nondiscrimination, you would agree, then, that this 25 document is relevant to the inquiry of whether

BellSouth is providing nondiscriminatory access,
 wouldn't you?

A I think it's only relevant to the extent
this Commission should be looking at it because
BellSouth proposed it in making a determination of
whether or not those measures can indeed show
nondiscrimination.

I think the Commission would also then have 8 to look further to see whether those measures are 9 10 applicable to the entire CLEC industry. And then finally the Commission would have to see whether any 11 12 actual results support that the objectives stated in 13 paragraph 1.1 is actually being attained for anyone. 14 Let's back up. I understood you in response Q 15 to an earlier question to say that this document, that 16 these performance measurements, were only for the 17 purpose of proving contract compliance between AT&T 18 and BellSouth. And all I'm trying to get you to agree 19 to now is that the standards proposed in paragraph 1.1 20 does go to the issue of a discriminatory versus 21 nondiscriminatory provision of service and elements 22 between AT&T and BellSouth. You would agree with 23 that, wouldn't you?

24AI'm not sure that I would agree with that25the way it was stated. Let me try to set forth my

1 understanding of Attachment 12.

2	Attachment 12 was established to set up a
3	number of measures for monitoring the operation of the
4	interconnection agreement between AT&T and BellSouth.
5	At that time that that was agreed to, and in
6	subsequent testimony by Mr. Stacy, there have been a
7	number of acknowledgements, at least seven times in
8	the record in the Georgia proceedings, that this
9	interconnection agreement set of measures was intended
10	to evolve.
11	One of the failings that's quite obvious in
12	this, even if one were to accept that this could be
13	used as a standard for nondiscrimination, is the fact
14	that none of the interface measurements are
15	incorporated. Mr. Stacy does not file Attachment 15,
16	which covers the OSS, which explicitly states that
17	measures have to be created to measure that aspect.
18	MR. ELLENBERG: Chairman Johnson, I want to
19	object to the responsiveness of the answer. We
20	haven't even gotten into the merits of the
21	measurements and what they are and are they adequate.
22	I'm simply trying to establish now that this
23	document goes to more than just contract compliance,
24	that the test in that very first paragraph goes to
25	nondiscrimination. That's all I have asked the

witness. We're going to get into these other issues, 1 but that's all I've asked the witness at this point. 2 MS. RULE: Commissioners, I believe the 3 witness was asked a question that required him to 4 explain his point of view. What he said was he could 5 not agree with the statement proposed, and he then 6 7 proceeded to explain his understanding. 8 MR. ELLENBERG: I'll try to rephrase the question if that would help. 9 CHAIRMAN JOHNSON: Thank you. 10 (By Mr. Ellenberg) Mr. Pfau, you would 11 Q agree, based on the first sentence of paragraph 1.1, 12 that there's more at issue in this document than mere 13 14 contract compliance, wouldn't you? No, I would not. 15 A 16 0 But you --I don't have that --17 COMMISSIONER CLARK: would you read the sentence to me? 18 MR. ELLENBERG: BellSouth in providing --19 20 I'm reading from paragraph 1.1, Page 1 of Attachment 12 to the AT&T/BellSouth interconnection 21 agreement. "BellSouth, in providing services and 22 elements to AT&T pursuant to this agreement, shall 23 provide AT&T the same quality of service that 24 BellSouth provides itself and its end users." 25

COMMISSIONER CLARK: What was your question 1 2 again? MR. ELLENBERG: I was -- my question was 3 4 if -- I had asked earlier if this was a test for nondiscriminatory access, and I think the witness 5 agreed with that; and I was simply asking him to agree 6 7 that there was more in this document than mere 8 contract compliance issues. 9 COMMISSIONER CLARK: Okay. MR. ELLENBERG: Between AT&T and BellSouth. 10 11 Q (By Mr. Ellenberg) And I believe you have 12 said you would not agree with that? 13 A I would not agree with that, because this is 14 simply a contract. 15 0 Well, we did agree earlier that the language 16 in that sentence is a test for nondiscrimination, correct? 17 18 A I think we agreed that that was an objective 19 of the contract and that a test for nondiscrimination 20 was a comparison of performance. 21 0 Now, as I understand your role with AT&T 22 Corporation, you provide support to the groups that 23 are negotiating interconnection arrangements with incumbent local exchange companies around the country; 24 25 is that correct?

1 **A**

A That's correct.

You were not a direct participant in the 2 Q negotiations between BellSouth and AT&T that resulted 3 in Attachment 12; isn't that correct? 4 5 A Well, no, I would not agree with that characterization. I didn't sit across the table from 6 7 BellSouth, but, likewise, Mr. Stacy did not sit across the table from AT&T. I directly supported the team 8 9 that was engaged in the face-to-face negotiations. 10 Q Did you attend any of the negotiation sessions that took place between AT&T and BellSouth in 11 12 this matter? 13 No, I did not. A 14 Q Now, let's talk a bit about the history of this document. As I understand it, you -- correct me 15 16 if I'm wrong, or tell me if you don't know -- but this document came about as a result of the directive from 17 the Georgia Public Service Commission that AT&T and 18 BellSouth negotiate performance measurements; is that 19 20 correct? 21 A Could I hear the question again? I'm not 22 sure I got the beginning part of it. 23 Q Attachment 12 to the interconnection agreement between AT&T and BellSouth came about 24 25 because the Georgia PSC directed the parties to

1 negotiate; correct?

2	A My understanding is that in approximately
3	the March time frame, that the Georgia Commission was
4	asked to consider the interconnection agreement and
5	approve the interconnection agreement with AT&T and
6	BellSouth, and at that time the Commission reviewed
7	the document, I believe it gave contingent approval
8	provided that within 45 days, AT&T and BellSouth would
9	come to an agreement on measures that could be used
10	for enforcing the contract.
11	I think, in fact, it took about 60 days,
12	because this document was filed sometime in the early
13	part of May.
14	Q Can I take that as a long yes?
15	A I think so.
16	Q So just to put a point on it, this document,
17	the measurements contained in the document were
18	voluntarily negotiated between BellSouth and AT&T,
19	correct?
20	A I would say voluntarily only to the extent
21	that we recognized in order to get into the market we
22	would have to make some concessions that we might not
23	ordinarily make had we an unbounded amount of time to
24	negotiate with BellSouth.
25	Q Well, for several months representatives for

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1 AT&T and BellSouth sat across a table from each other 2 and talked about the performance measures, and at some 3 point got up, shook hands, signed this document and 4 filed it with the Georgia Commission as a mutually 5 negotiated agreement; isn't that correct?

I don't know that I would characterize it 6 2 7 the way you did. I think what the reality of it is, 8 is BellSouth would only agree to certain types of 9 measures, and AT&T either had the choice of accepting those measures, if it wanted to get into the Georgia 10 11 market in any timely manner, and then subsequently 12 negotiate further ones which are envisioned in this 13 document, or else they had to continue to negotiate 14 and enter the Georgia market who knows when.

15 COMMISSIONER CLARK: Mr. Pfau, can I ask you
16 a question on that? If you felt that they were not
17 negotiating fairly, could you not have gone back to
18 the Georgia Commission and complained?

WITNESS PFAU: Certainly that would be a
last resort, and I think we were somewhat relying on
the fact that BellSouth, as Mr. Stacy said in his
testimony in Georgia, was willing to undertake
subsequent revisions to that document.

In fact, they explicitly said that within 90
days they would revisit the measures and consider

1 additional modifications.

What we didn't envision would be that that 2 attachment would be immediately taken and used for 3 SGAT filings throughout the region. 4 (By Mr. Ellenberg) I want to talk to you a 5 Q moment about the additional modifications language 6 that you made reference to. But would you just look 7 at the first page of what's been marked as Exhibit 70, 8 9 and that's the cover letter from Ms. Rule? 10 A Okay. If you would look at the first sentence, 11 Q doesn't that sentence say that the parties mutually 12 agree to the attached provisions? 13 That's what it says. 14 A Does it say anything about duress or having 15 Q a gun held to anyone's head or anything like that? 16 No. But, likewise, it doesn't say that it's 17 А appropriate for a 271 demonstration of 18 19 nondiscrimination either. I think that's in paragraph 1.1, but that's 20 0 another issue. 21 Now, you made reference to testimony from 22 Mr. Stacy and provisions in the agreement that over 23 the course of the next 90 days after this agreement 24 there would be modifications to the performance 25

1 measures in it; isn't that correct?

A That's correct.

2

And didn't that provision -- again, just in 3 Q lay terms. I don't want to get fouled up in 4 legalese -- but didn't that provision contemplate that 5 based on these measures in this attachment, AT&T would 6 II 7 enter the local market, gain some operational 8 experience, and then the parties would reconvene to 9 see if these measures needed to be tweaked to relate more appropriately to that entry? 10 11 A I am not sure that tweaking would be the 12 || right word. But I think what was envisioned there, 13 ll given at the point in time that that language was 14 created -- it was created in the context of a 15 two-party interconnection agreement -- your 16 characterization would be right. I think given that now BellSouth has filed 17 18 this attachment without making any advanced communication to AT&T that it intended to make such 19 use, it filed in a numerous 271 proceedings our 20 21 perspective on what has to be changed within that 22 attachment has changed. 23 And, in fact, we have communicated to

24 BellSouth as early as June the -- our expectation that 25 the measures that I list in my attachment, the 19

measures, should be reflected in Attachment 12 if
 BellSouth is going to persist in using Attachment 12
 as its demonstration for 271 relief purposes.

Q But, again, you were not a participant at
the table in the negotiations between BellSouth and
AT&T, correct?

7 A No. And I think the explanation I gave is I
8 supported those negotiations, but my primary role is a
9 national resource and also working on 271
10 applications. Because I'm primarily focused on 271
11 applications, I was not involved in the face-to-face
12 negotiations, and obviously that shows the natural
13 distinction we've made.

14 Q Well, if you weren't at the table, you would 15 agree you can't tell us everything that was said or 16 not said during the course of the negotiations of 17 Attachment 12; isn't that right?

A No, I certainly would not say that.

18

19 COMMISSIONER CLARK: Let me make sure I'm
20 clear. If I understand your position correctly, that
21 the Attachment 12 was adequate for purposes of AT&T
22 getting into the local market, they were willing to
23 agree to these terms and conditions, and for purposes
24 of -- but they do not rise to the level of complying
25 with 271 in terms of them being nondiscriminatory.

1 They're okay for you getting into the market, but they 2 aren't okay to use as the basis to show 3 nondiscrimination of interconnection?

WITNESS PFAU: That's correct. And let me 4 give you an example of why I think that. And 5 unfortunately I'm not that conversant with the 6 material that's been laid before me, but I think 7 within that Exhibit 70, the page labeled 8 Attachment 12, Page 2 has a table in there that says, 9 as a for instance, "Business services with one to 10 three lines, BellSouth is committing to an interval of 11 12 installing service within two days."

Now, for market entry purposes, AT&T
14 concluded that a commitment like that was probably
15 sufficient to be used for purposes of market entry.
16 We had something we could quote to customers. But the
17 standard for 271 is when BellSouth provides business
18 service, it has to be in the same interval as it
19 allows CLECs to provide business services.

You can't tell from this exhibit how long it's actually taking BellSouth to provide that service, and that's the primary flaw of what BellSouth has put out here. They have lots of things in Attachment 12 that compare to a target, but no demonstration that that target has any relevance to

1	what BellSouth is actually achieving.
2	COMMISSIONER CLARK: Okay.
3	Q (By Mr. Ellenberg) I understand from your
4	summary, you're familiar with the Ameritech order?
5	A Yes, I am.
6	Q And I assume, then, you're aware that in
7	that proceeding Ameritech was relying on
8	interconnection agreements to establish that it had
9	met the competitive checklist; is that correct?
10	A I believe that's correct.
11	Q And there is an interconnection agreement
12	between BellSouth and AT&T, correct?
13	A That's correct.
14	Q And this document is a part of that
15	interconnection agreement, correct?
16	A Which document? This Exhibit 70
17	Q Attachment 12.
18	A Yes, it is.
19	Q So if, as I believe it to be AT&T's position
20	BellSouth must file under Track A of the Federal Act,
21	Section 271, and as I think it's AT&T's position it
22	must rely on interconnection agreements, it would be
23	relying on this provision; isn't that correct?
24	A I'm not sure I followed what you asked me to
25	agree to, because it was kind of more of a legal

...

interpretation than what I'm normally involved with, 1 so if you can rephrase it, maybe I can answer it. 2 That's all right. I withdraw the question. 3 Q Now, again during your summary you talked at length 4 about what you perceive to be inadequacies in the 5 measures for operational support system access, 6 7 correct? 8 A That's correct. 9 Were you present in this hearing room last Q week when BellSouth's witness Gloria Calhoun 10 11 demonstrated some of the interfaces that BellSouth is offering to CLECs in Florida? 12 13 A I understood that she demonstrated --14 Q If you could answer my question yes or no. 15 Were you here, first? 16 No, I was not here. А 17 Q And were you present in Florida several 18 weeks ago when BellSouth attended an informal 19 technical conference and Mr. Stacy demonstrated some 20 of the interfaces that BellSouth is providing to CLECs in Florida? 21 22 Α No, I was not. 23 Have you attended a single demonstration of Q interfaces that BellSouth is -- has developed and is 24 providing to CLECs in Florida? 25

No, because I'm not here to testify 1 A regarding the operation of their interfaces. I'm here 2 || to testify whether or not they've provided adequate 3 measures to monitor the operation of those interfaces. 4 5 And I'm just questioning about your Q opportunity to even observe those interfaces and what 6 7 those interfaces are capable of doing. And as I understand it, you have not attended a single 8 demonstration of those interfaces, correct? 9 10 No, I have not. A 11 MR. ELLENBERG: That's all I have. Thank 12 you. 13 CHAIRMAN JOHNSON: Staff? 14 MR. PELLEGRINI: Chairman Johnson, at this 15 time Staff would proffer Exhibit CMP-3 for 16 identification purposes. 17 CHAIRMAN JOHNSON: It will be identified as 18 Exhibit 71. 19 (Exhibit 71 marked for identification.) 20 CROSS EXAMINATION 21 BY MR. PELLEGRINI: 22 Mr. Pfau, Charles Pellegrini on behalf of Q Commission Staff. 23 24 A Good afternoon. 25 To begin with, I think I understood you to Q

1 say in your summary that you have proposed some 19
2 corrective actions?

A No. What I think I said was I have an
4 attachment to my direct testimony that lists 19
5 proposed measures that would be adequate to monitor
6 nondiscrimination or parity on the part of BellSouth.

7 Q Can you be more specific in identifying that
8 attachment? Is it the LCUG?

9 A That's what's referred to as the LCUG or
10 local competition users groups metrics. I just have
11 to take a look and see if my exhibit was labeled that
12 way or not. I think it's just labeled "Performance
13 Measures," although the heading of it in the upper
14 right does say "LCUG Performance Measures." It's
15 CMP-1.

16 Q Let me direct your attention to your
17 deposition transcript at Page 10 initially.

18 **A** Did you say 10?

19 Q 10, Lines 15 through 16. Are you there?
20 A Yes.

21 Q There I believe you make the point, in 22 talking about monitoring performance, that the primary 23 thing to determine is whether the basis for comparison 24 of performance measurements is nondiscrimination; is 25 that correct?

1	A Right.
2	Q And I think you've stated earlier that you
3	do not believe that the target intervals as proposed
4	by BellSouth form an adequate basis for determining
5	nondiscrimination?
6	A That's correct.
7	Q And that is for the reasons, I think, that
8	you give beginning at Page 10, Line 22 through Page
9	11?
10	A Primarily it's an issue of masking
11	discrimination if you use the target-based measures,
12	and on that page I give an example of how that occurs.
13	Q Do you have the Ameritech order at hand?
14	A I don't have it in front of me.
15	Q Well, let me read you a short passage from
16	paragraph 166, the last sentence in that paragraph:
17	"The FCC concludes, therefore, that in order to
18	demonstrate nondiscriminatory access to OSS functions,
19	Ameritech must demonstrate that it is provisioning
20	resale orders with the same average installation
21	interval as that achieved by its retail operation."
22	Are you familiar with that statement?
23	A Yes, I am.
24	Q Do you believe that average intervals, as
25	suggested in the Ameritech order, are an appropriate

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1 or an adequate basis for determining nondiscrimination
2 in performance measurements?

A It's one of the means. There's a multitude of other measures that need to be considered. The other 18 for practical purposes. And as long as you use something like an average completion interval and you compare services on an equivalent basis, yes, that would be an excellent basis for comparison.

9 Q Could you identify an example of an average
10 installation interval and contrast it with a target
11 interval?

12 A Well, a target interval -- and let's just
13 use a single order. You may say, "I want this order;
14 I commit that this order will be completed in three
15 days." Okay. The due date is three days from now.

The actual completion interval would mean if 16 17 I submitted the order today, and it would be completed in four days, the completion interval is four days. 18 19 And the measurement that BellSouth would be using is saying you missed the committed due date, or you would 20 have 100% due dates missed. 100% due dates missed 21 22 does not tell you how long it takes to complete that order. 23

And what we're looking for is how long did it take to complete that order? What did the customer

Because what the customer sees is going to 1 see? determine what the customer does in the future in a 2 competitive market, so you have to be able to make 3 those direct comparisons. 4 Turn now to Page 12 of your deposition 5 0 6 transcript, Lines 7 through 10. 7 A Okay. There you're critical of BellSouth's 8 0 proposal to use SPC as a means for comparing two sets 9 of performance measurements; is that correct? 10 That's correct. 11 A 12 What do you understand to be the basic 0 13 assumptions of SPC? 14 Well, my understanding of statistical A process control is that you're trying to monitor a 15 16 single process, and as a result, you have the ability 17 to track it over time, take very structured samples of performance, and thereby establish an upper and lower 18 control limit. 19 20 The objective of statistical process control 21 is to have a business decision criteria that when you see performance that's obviously out of control, you 22 23 take action on that performance. My criticism on statistical process control 24 25 as it's used for the comparisons of measures for

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1	nondiscrimination is, first, it's needlessly complex.
2	You can just take statistical tests to compare
3	averages. And, secondly, the way BellSouth has
4	constructed it, it will be slow to detect a
5	discriminatory performance situation, and it will only
6	be in the most absurdly flagrant cases that it will
7	actually detect or raise the flag that discrimination
8	exists. So those are my basic concerns.
9	Q I want to come back in a moment to revisit
10	some of those, a couple of those points, but let me
11	move you on at this point to Page 63.
12	A Okay.
13	Q At Lines 1 through 5 where you state that
14	BellSouth is proposing to use a single process quality
15	control procedure to monitor multiple processes. Do
16	you follow me?
17	In using the term "multiprocesses," are you
18	referring to the observed elements or subelements
19	required to provision to service this?
20	A I'm not sure I understand the question, so
21	let me try to explain what I was referring to, and
22	I'll see whether I answer your question in the
23	process.
24	My concern is that when you look at
25	statistical process control, you are measuring a

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process. When you try to use statistical process
 control in the specifics of the market here in
 Florida, you don't necessarily have a single process.
 It's clear that there's different interfaces being
 used.

I think in this case that Mr. Bradbury is 6 7 probably better able to testify the CLECs use LENS or an EDI interface while BellSouth goes directly -- I 8 think their system is called DOE. So by the mere fact 9 that you have different means of getting some sort of 10 services, you have different processes or potentially 11 different processes. So you can't use the assumption 12 that they're the same and that statistical process 13 14 control would be useful.

15 Q These are differences that are likely to
16 this index or are they capable of being resolved?

17 A I guess if BellSouth used the same
18 interfaces to access its own systems that the CLECs
19 do, then it would remove that concern; but I think on
20 a going-forward basis, until they did something like
21 that, it would have been an ongoing concern.

Q If I understand your answer correctly, you are not making the comment at the top of Page 63 with reference to the provisioning of elements as opposed to the provisioning of components or subelements?

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1	A No. No, I'm talking in general that when
2	you try to achieve a business purpose, unless it's
3	being done with precisely the same approach,
4	statistical process control will not allow to you make
5	comparisons between two results.
6	Q So the multiple processes refer to the
7	systems which BellSouth uses as well as the systems
8	which ALECs use in accessing BellSouth's databases?
9	A Right. It relates to your using different
10	approaches to achieve the same end.
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12	(Transcript continues in sequence in
13	Volume 21.)
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