

DEPOSIT

DATE

D168

JUL 13 1999

APPLICATION

RECEIVED
FLORIDA PUBLIC
SERVICE COMMISSION

990914-TX

99 JUL 13 AM 10:14

MAIL ROOM

1. This is an application for (check one):

Original certificate (new company).

Approval of transfer of existing certificate: Example, a non-certificated company purchases an existing company and desires to retain the original certificate of authority.

Approval of assignment of existing certificate: Example, a certificated company purchases an existing company and desires to retain the certificate of authority of that company.

Approval of transfer of control: Example, a company purchases 51% of a certificated company. The Commission must approve the new controlling entity.

2. Name of company:

Maxcess, Inc.

3. Name under which the applicant will do business (fictitious name, etc.):

Maxcess, Inc.

4. Official mailing address (including street name & number, post office box, city, state, zip code):

14119 W. Newberry Rd.

Newberry, FL 32669

5. Florida address (including street name & number, post office box, city, state, zip code):

14119 W. Newberry Rd.

Newberry, FL 32669

6. Structure of organization:

- () Individual (X) Corporation
() Foreign Corporation () Foreign Partnership
() General Partnership () Limited Partnership
() Other _____
-

7. **If individual**, provide:

Name: _____

Title: _____

Address: _____

City/State/Zip: _____

Telephone No.: _____ **Fax No.:** _____

Internet E-Mail Address: _____

Internet Website Address: _____

8. **If incorporated in Florida**, provide proof of authority to operate in Florida:

- (a) **The Florida Secretary of State corporate registration number:**

_____ **P99000048609** _____

9. **If foreign corporation**, provide proof of authority to operate in Florida:

- (a) **The Florida Secretary of State corporate registration number:**

10. **If using fictitious name-d/b/a**, provide proof of compliance with fictitious name statute (Chapter 865.09, FS) to operate in Florida:

- (a) **The Florida Secretary of State fictitious name registration number:**

11. **If a limited liability partnership**, provide proof of registration to operate in Florida:

(a) **The Florida Secretary of State registration number:**

12. **If a partnership**, provide name, title and address of all partners and a copy of the partnership agreement.

Name: _____

Title: _____

Address: _____

City/State/Zip: _____

Telephone No.: _____ **Fax No.:** _____

Internet E-Mail Address: _____

Internet Website Address: _____

13. **If a foreign limited partnership**, provide proof of compliance with the foreign limited partnership statute (Chapter 620.169, FS), if applicable.

(a) **The Florida registration number:** _____

14. Provide **F.E.I. Number**(if applicable): 59-3551189

15. Indicate if any of the officers, directors, or any of the ten largest stockholders have previously been:

(a) adjudged bankrupt, mentally incompetent, or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings. Provide explanation.

(b) an officer, director, partner or stockholder in any other Florida certificated telephone company. If yes, give name of company and relationship. If no longer associated with company, give reason why not.

16. Who will serve as liaison to the Commission with regard to the following?

(a) The application:

Name: Jim Marchant

Title: CEO

Address: 14119 W. Newberry Rd.

City/State/Zip: Newberry, FL 32669

Telephone No.: 352-332-1355 **Fax No.:** 352-332-2555

Internet E-Mail Address: jcm@maxcess.net

Internet Website Address: http://www.maxcess.net

(b) Official point of contact for the ongoing operations of the company:

Name: Jim Marchant

Title: CEO

Address: 14119 W. Newberry Rd.

City/State/Zip: Newberry, FL 32669

Telephone No.: 352-332-1355 **Fax No.:** 352-332-2555

Internet E-Mail Address: jcm@maxcess.net

Internet Website Address: http://www.maxcess.net

(c) Complaints/Inquiries from customers:

Name: Dan Webb

Title: CTO

Address: 14119 W. Newberry Rd.

City/State/Zip: Newberry, FL 32669

Telephone No.: 352-332-1300 **Fax No.:** 352-332-2555

Internet E-Mail Address: dan@maxcess.net

Internet Website Address: http://www.maxcess.net

17. List the states in which the applicant:

(a) has operated as an alternative local exchange company.

None

(b) has applications pending to be certificated as an alternative local exchange company.

None

(c) is certificated to operate as an alternative local exchange company.

None

- (d) has been denied authority to operate as an alternative local exchange company and the circumstances involved.
NO
- (e) has had regulatory penalties imposed for violations of telecommunications statutes and the circumstances involved.
NO

- (f) has been involved in civil court proceedings with an interexchange carrier, local exchange company or other telecommunications entity, and the circumstances involved.
NO

18. Submit the following:

A. Financial capability.

The application **should contain** the applicant's audited financial statements for the most recent 3 years. If the applicant does not have audited financial statements, it shall so be stated.

The unaudited financial statements should be signed by the applicant's chief executive officer and chief financial officer **affirming that the financial statements are true and correct** and should include:

1. the balance sheet;
2. income statement; and
3. statement of retained earnings.

NOTE: *This documentation may include, but is not limited to, financial statements, a projected profit and loss statement, credit references, credit bureau reports, and descriptions of business relationships with financial institutions.*

Explanation of the company history and history of the company principles:

1983 - Present - Operated a computer hardware, software, and data communications company (Marchant Business Systems, Inc.)

1996 - Present - Operated an Internet Service Provider company (Mercury Communications USA, Inc.)

1998 - Present - Operated a Unified Network Services company (Maxcess, Inc.)

The Founder and CEO of the companies listed above is also a founding member and current president of the Florida Internet Service Providers Association and is on the Board of Governors of the Florida Chamber of Commerce. Because of the limited history of Maxcess, Inc., pro-forma financial statements are enclosed.

Further, the following (which includes supporting documentation) should be provided:

1. **written explanation** that the applicant has sufficient financial capability to provide the requested service in the geographic area proposed to be served.

~~The Company currently has a Reg D 506 private offering memorandum for \$5,000,000 that will be fully funded by August 15th, 1999 and 100% equipment lease financing from Nortel.~~

2. **written explanation** that the applicant has sufficient financial capability to maintain the requested service.

The Company currently has a Reg D 506 private offering memorandum for \$5,000,000 that will be fully funded by August 15th, 1999 and 100% equipment lease financing from Nortel.

3. **written explanation** that the applicant has sufficient financial capability to meet its lease or ownership obligations.

The Company currently has a Reg D 506 private offering memorandum for \$5,000,000 that will be fully funded by August 15th, 1999 and 100% equipment lease financing from Nortel.

- B. **Managerial capability:** give resumes of employees/officers of the company that would indicate sufficient managerial experiences of each.

See enclosed information on the principles of the company.

- C. **Technical capability:** give resumes of employees/officers of the company that would indicate sufficient technical experiences or indicate what company has been contracted to conduct technical maintenance.

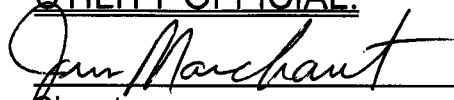
See enclosed information on the principles of the company.

Nortel Networks will also provide technical resources and maintenance.

**** APPLICANT ACKNOWLEDGMENT STATEMENT ****

1. **REGULATORY ASSESSMENT FEE:** I understand that all telephone companies must pay a regulatory assessment fee in the amount of .15 of one percent of gross operating revenue derived from intrastate business. Regardless of the gross operating revenue of a company, a minimum annual assessment fee of \$50 is required.
2. **GROSS RECEIPTS TAX:** I understand that all telephone companies must pay a gross receipts tax of two and one-half percent on all intra and interstate business.
3. **SALES TAX:** I understand that a seven percent sales tax must be paid on intra and interstate revenues.
4. **APPLICATION FEE:** I understand that a non-refundable application fee of \$250.00 must be submitted with the application.

UTILITY OFFICIAL:

	Jim Marchant	07/12/99
Signature		Date
CEO	352-332-1300	
Title	Telephone No.	
Address: Maxcess, Inc	352-332-2555	
14119 W. Newberry Rd.	Fax No.	
Newberry, FL 32669		

ATTACHMENTS:

- A - CERTIFICATE SALE, TRANSFER, OR ASSIGNMENT STATEMENT
- B - INTRASTATE NETWORK
- C - AFFIDAVIT

CERTIFICATE SALE, TRANSFER, OR ASSIGNMENT STATEMENT

I, (Name) _____,

(Title) _____ of (Name of Company)

_____ and current holder of Florida Public Service Commission Certificate Number # _____

_____, have reviewed this application and join in the petitioner's request for a:

() sale

() transfer

() assignment

of the above-mentioned certificate.

UTILITY OFFICIAL:

Signature

Date

Title

Telephone No.

Address: _____

Fax No.

INTRASTATE NETWORK (if available)

Chapter 25-24.825 (5), Florida Administrative Code, requires the company to make available to staff the alternative local exchange service areas only upon request.

1. POP: Addresses where located, and indicate if owned or leased.

1) _____	2) _____
_____	_____
3) _____	4) _____
_____	_____

2. SWITCHES: Address where located, by type of switch, and indicate if owned or leased.

1) _____	2) _____
_____	_____
3) _____	4) _____
_____	_____

3. TRANSMISSION FACILITIES: POP-to-POP facilities by type of facilities (microwave, fiber, copper, satellite, etc.) and indicate if owned or leased.

<u>POP-to-POP</u>	<u>OWNERSHIP</u>
1) _____	_____
2) _____	_____
3) _____	_____
4) _____	_____

AFFIDAVIT

By my signature below, I, the undersigned officer, attest to the accuracy of the information contained in this application and attached documents and that the applicant has the technical expertise, managerial ability, and financial capability to provide alternative local exchange company service in the State of Florida. I have read the foregoing and declare that, to the best of my knowledge and belief, the information is true and correct. I attest that I have the authority to sign on behalf of my company and agree to comply, now and in the future, with all applicable Commission rules and orders.

Further, I am aware that, pursuant to Chapter 837.06, Florida Statutes, "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s. 775.082 and s. 775.083."

UTILITY OFFICIAL:

Jam Marchant
Signature

07/12/99

Date

CEO

352-332-1300

Title

Telephone No.

Address: **Maxcess, Inc.**

352-332-2555

Fax No.

14119 W. Newberry Rd.

Newberry, FL 32669

Maxcess has assembled a management team with nearly 80 years of experience in telecommunications, Internet service provision, and computer systems integration.

- *Founder and Chief Executive Officer - James C. Marchant Jr.*
Mr. Marchant has been involved in computer-related ventures since 1983, including Mercury Communications USA, Inc., an Internet service provider. Mr. Marchant has gained valuable knowledge of the software, computer, Internet, and local and wide area networking industries and technologies. Mr. Marchant also serves in leadership roles as Founder and President of the Florida Internet Service Providers Association (FISPA), and the Florida Chamber of Commerce Board of Governors. Through these organizations, Mr. Marchant has established himself as an outspoken leader in the Florida Business and Internet communities. Mr. Marchant has been instrumental in setting a national precedent for Internet taxation issues. He is working with the state legislature to shape Florida's governmental policies with regard to the Internet and telecommunications, having been appointed by Governor Jeb Bush to serve on the Information Service Technology Development Task Force that was established by the 1999 Florida Legislature.
- *President - Rex Hester*
Mr. Hester has been involved in telecommunications technologies companies since the mid 1960's, beginning his career at North Electric/ITT where he remained until the mid 1980's. Mr. Hester then left ITT to form his own corporation, Protocol Technologies. Protocol Technologies developed and sold specialized telecommunications equipment including the MGTS (Message Generator Traffic Simulator) and the Eagle STP (Signaling Transfer Point). In the late 1980's, Mr. Hester sold Protocol Technologies to Tekelec. The Eagle STP and the MGTS has generated over \$1 billion in market cap value for Tekelec. Mr. Hester remained as an executive of the company and served on the board of directors until 1993. Since then, Mr. Hester has served as business and technology consultant for a number of telecommunications technologies and Internet-related companies.
- *Chief Technical Officer - Daniel Webb*
Mr. Webb has over 16 years of experience with data networks, LANs, WANs, programming, and computer information technologies. His duties include oversight of server installation, maintenance, programming and support teams. Mr. Webb has established strong relationships on behalf of Maxcess with Nortel Networks and several backbone providers that will be essential to the deployment of the Maxcess network.
- *Chief Financial Officer - Thomas Watt*
Mr. Watt has served as interim CFO for dozens of young technology-based entrepreneurial organizations. His experiences range from growing a \$2 million Boston software company to \$15 million in 3 years to financial planning and analysis for a \$1 billion pharmaceutical and medical products company.

Maxcess, Inc.
Forecasted Financial Statements
Income Statement

	1999	2000	2001	2002	2003
Revenue:					
ISP channel					
Voice button service	\$1,029,451	\$4,374,791	\$7,787,176	\$9,918,200	\$12,584,726
Internet call waiting	\$1,423,495	\$5,880,880	\$10,358,066	\$13,187,860	\$16,724,616
Voice/Fax over IP	\$1,498,705	\$6,605,920	\$11,924,299	\$15,191,200	\$19,265,216
One meg modem	\$140,420	\$1,785,153	\$4,172,718	\$6,559,518	\$8,946,318
Total ISP channel	\$4,092,071	\$18,646,544	\$34,242,259	\$44,856,778	\$57,520,876
Direct channel					
Internet conferencing					
Voice/Fax over IP	\$1,839,000	\$8,118,000	\$14,598,000	\$21,078,000	\$27,558,000
One meg modem	\$258,000	\$3,082,200	\$6,465,600	\$9,835,200	\$13,204,800
Total direct channel	\$2,097,000	\$11,200,200	\$21,063,600	\$30,913,200	\$40,762,800
Total revenue	\$6,189,071	\$29,846,744	\$55,305,859	\$75,769,978	\$98,283,676
Cost of revenues:					
Telecommunications (data circuits)	\$1,553,485	\$5,844,627	\$11,062,692	\$16,294,212	\$21,525,732
One time data circuit installation	\$32,800				
POP/colocation	\$239,120	\$350,640	\$350,640	\$350,640	\$350,640
Leased equipment & services	\$884,480	\$3,483,800	\$8,239,400	\$10,709,400	\$11,164,400
Total cost of revenue	\$2,709,885	\$9,679,067	\$19,652,732	\$27,354,252	\$33,040,772
Gross margin	\$3,479,186	\$20,167,677	\$35,653,127	\$48,415,726	\$65,242,904
Operating expenses:					
General & Administrative	\$965,463	\$1,137,911	\$1,269,048	\$1,395,948	\$1,535,544
Marketing	\$963,375	\$1,539,421	\$2,396,956	\$3,139,975	\$4,026,461
Sales	\$658,485	\$867,688	\$1,369,690	\$1,794,271	\$2,300,834
Operations	\$1,459,664	\$2,881,491	\$3,202,356	\$3,522,588	\$3,874,848
Equipment leases	\$55,000	\$60,500	\$66,550	\$73,205	\$78,205
Depreciation	\$41,667	\$86,000	\$92,004	\$92,004	\$92,004
Total operating expenses	\$4,143,654	\$6,573,011	\$8,396,604	\$10,017,991	\$11,907,896
Income (loss) from operations	-\$664,468	\$13,594,666	\$27,256,523	\$38,397,735	\$53,335,008
Net income (loss) before income taxes	-\$664,468	\$13,594,666	\$27,256,523	\$38,397,735	\$53,335,008
Income taxes		\$4,654,871	\$9,812,349	\$13,823,184	\$19,200,603
Net Income (loss)	-\$664,468	\$8,939,795	\$17,444,174	\$24,574,551	\$34,134,405

Maxcess, Inc.
Forecasted Financial Statements
Cash Flow Statements

	1999	2000	2001	2002	2003
Cash flows from					
operating activities:					
Net income (loss)	-\$664,468	\$8,939,795	\$17,444,174	\$24,574,550	\$34,134,405
Add: Depreciation	\$41,667	\$86,000	\$92,004	\$92,004	\$92,004
(Incr) Decr in A/R - trade	-\$1,277,183	-\$2,300,420	-\$1,782,039	-\$1,771,073	-\$1,973,314
(Incr) Decr in A/R - other					
(Incr) Decr in Prepaid expenses					
(Incr) Decr in Other current assets					
Incr (Decr) in A/P	\$565,624	\$732,912	\$959,566	\$532,513	\$531,164
Incr (Decr) in Accrued expenses					
Incr (Decr) in Other current liab					
Total cash provided by (used for)					
operating activities	-\$1,334,360	\$7,458,287	\$16,703,705	\$23,427,994	\$32,784,259
Cash flows from					
investing activities:					
Acquisition of property and equipment	-\$380,000	-\$80,000			
Increase in deposits					
Total cash provided by (used for)					
investing activities	-\$380,000	-\$80,000	\$0	\$0	\$0
Cash flows from					
financing activities:					
Proceeds from note payable					
Repayment of note payable					
Proceeds from issuance of stock					
Total cash provided by (used for)					
financing activities	\$0	\$0	\$0	\$0	\$0
Total cash provided (used)	-\$1,714,360	\$7,378,287	\$16,703,705	\$23,427,994	\$32,784,259
Cash - beginning of period		-\$1,714,360	\$5,663,927	\$22,367,632	\$45,795,626
Cash - end of period	-\$1,714,360	\$5,663,927	\$22,367,632	\$45,795,626	\$78,579,885

Maxcess, Inc.
Forecasted Financial Statements
Balance Sheets

	1999	2000	2001	2002	2003
Assets					
Cash	\$-1,714,360	\$5,663,927	\$22,367,632	\$45,795,626	\$78,579,885
Accounts receivable - trade	\$1,277,183	\$3,577,602	\$5,369,642	\$7,140,715	\$9,114,029
Accounts receivable - other					
Prepaid expenses					
Other current assets					
Total current assets	\$-437,177	\$9,241,529	\$27,737,274	\$52,936,341	\$87,693,914
Property, plant & equipment	\$380,000	\$460,000	\$460,000	\$460,000	\$460,000
Less: accumulated depreciation	-\$41,667	-\$127,667	-\$219,671	-\$311,675	-\$403,679
Property, plant & equipment, net	\$338,333	\$332,333	\$240,329	\$148,325	\$56,321
Deposits					
Total assets	\$-98,844	\$9,573,862	\$27,977,603	\$53,084,666	\$87,750,235
Liabilities & Equity					
Notes payable - current portion					
Accounts payable	\$565,624	\$1,298,535	\$2,258,101	\$2,790,614	\$3,321,778
Accrued expenses					
Other current liabilities					
Total current liabilities	\$565,624	\$1,298,535	\$2,258,101	\$2,790,614	\$3,321,778
Notes payable - non-current					
Total liabilities	\$565,624	\$1,298,535	\$2,258,101	\$2,790,614	\$3,321,778
Common stock					
Retained earnings					
Beginning balance		-\$664,468	\$8,275,327	\$25,719,501	\$50,294,052
Current earnings	-\$664,468	\$8,939,795	\$17,444,174	\$24,574,551	\$34,134,405
Ending balance	-\$664,468	\$8,275,327	\$25,719,501	\$50,294,052	\$84,428,457
Total equity	-\$664,468	\$8,275,327	\$25,719,501	\$50,294,052	\$84,428,457
Total liabilities & equity	\$-98,844	\$9,573,862	\$27,977,602	\$53,084,666	\$87,750,235

Maxcess, Inc.
Forecasted Financial Statements
Income Statement by Month - 1999

Month

Revenue:

	1	2	3	4	5	6	7	8	9	10	11	12
ISP channel												
Voice button service				\$22,672	\$45,408	\$80,032	\$97,956	\$116,520	\$135,867	\$155,888	\$176,762	\$198,346
Internet call waiting	\$499	\$2,335	\$11,604	\$32,285	\$67,310	\$110,604	\$134,514	\$159,342	\$185,116	\$211,866	\$239,618	\$268,402
Voice/Fax over IP					\$72,085	\$116,409	\$143,732	\$172,107	\$201,567	\$232,145	\$263,874	\$296,786
One meg modem								\$8,976	\$22,015	\$28,951	\$36,329	\$44,149
Total ISP channel	\$499	\$2,335	\$11,604	\$54,957	\$184,803	\$307,045	\$376,202	\$456,945	\$544,565	\$628,850	\$716,583	\$807,683
Direct channel												
Internet conferencing					\$87,000	\$123,000	\$159,000	\$204,000	\$249,000	\$294,000	\$339,000	\$384,000
Voice/Fax over IP								\$21,600	\$34,650	\$49,650	\$66,600	\$85,500
One meg modem												
Total direct channel	\$0	\$0	\$0	\$0	\$87,000	\$123,000	\$159,000	\$225,600	\$283,650	\$343,650	\$405,600	\$469,500
Total revenue	\$499	\$2,335	\$11,604	\$54,957	\$271,803	\$430,045	\$535,202	\$682,545	\$828,215	\$972,500	\$1,122,183	\$1,277,183
Communications (data circuits)												
One time data circuit installation	\$1,800	\$59,000	\$62,200	\$77,000	\$96,200	\$112,200	\$128,200	\$151,419	\$179,495	\$198,654	\$229,296	\$258,021
POP/colocation		\$10,070	\$10,070	\$13,220	\$13,220	\$21,220	\$25,220	\$29,220	\$29,220	\$29,220	\$29,220	\$29,220
Leased equipment & services		\$21,400	\$21,400	\$29,720	\$29,720	\$42,120	\$55,120	\$134,400	\$134,400	\$134,400	\$134,400	\$147,400
Total cost of revenue	\$1,800	\$92,470	\$93,670	\$125,940	\$159,940	\$179,540	\$208,540	\$315,039	\$343,115	\$362,274	\$392,916	\$434,641
Gross margin	-\$1,301	-\$90,135	-\$82,066	-\$70,983	\$111,863	\$250,505	\$326,662	\$367,506	\$485,100	\$610,226	\$729,267	\$842,542
Operating expenses:												
General & Administrative	10.0%	\$67,531	\$90,716	\$75,030	\$77,215	\$77,950	\$78,440	\$79,180	\$83,003	\$83,493	\$84,138	\$84,383
Marketing	7.0%	\$5,281	\$105,281	\$55,282	\$55,281	\$55,281	\$55,282	\$105,281	\$105,281	\$105,281	\$105,282	\$105,282
Sales	4.0%		\$20,320	\$38,546	\$55,273	\$55,273	\$63,636	\$63,936	\$72,300	\$72,300	\$72,300	\$72,301
Operations	10.0%	\$10,164	\$86,732	\$95,004	\$98,390	\$120,494	\$125,871	\$137,621	\$145,486	\$155,743	\$159,129	\$162,515
Equipment leases	10.0%		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Depreciation	0.0%		\$1,667	\$2,333	\$3,000	\$3,000	\$3,000	\$3,667	\$3,667	\$4,333	\$5,000	\$5,667
Total operating expenses		\$82,976	\$309,716	\$271,195	\$294,159	\$316,998	\$331,229	\$394,685	\$414,737	\$426,150	\$430,849	\$435,815
Income (loss) from operations		-\$84,277	-\$399,851	-\$353,261	-\$365,142	-\$205,135	-\$80,724	-\$68,023	-\$47,231	\$58,950	\$179,377	\$294,120
Other income (expense):												
Interest income	0.0%											
Interest expense	0.0%											
Other												
Total other income (expense)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net income (loss) before income taxes		-\$84,277	-\$399,851	-\$353,261	-\$365,142	-\$205,135	-\$80,724	-\$68,023	-\$47,231	\$58,950	\$179,377	\$294,120
Income taxes	36%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net income (loss)		-\$84,277	-\$399,851	-\$353,261	-\$365,142	-\$205,135	-\$80,724	-\$68,023	-\$47,231	\$58,950	\$179,377	\$294,120

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Approval of transfer of control: Example, a company purchases 51% of a certificated company. The Commission must approve the new controlling entity.

2. Name of company:

Maxcess, Inc.

3. Name under which the applicant will do business (fictitious name, etc.):

Maxcess, Inc.

4. Official mailing address (including street name & number, post office box, city, state, zip code):

14119 W. Newberry Rd.

Newberry, FL 32669

5. Florida address (including street name & number, post office box, city, state, zip):

MAXCESS, INC.
14119 WEST NEWBERRY ROAD
NEWBERRY, FLORIDA 32669
(352) 332-1300

FIRST UNION NATIONAL BANK
OF FLORIDA
GAINESVILLE, FLORIDA 32605

63-2/630

CHECK NO.

004154

DATE
07/12/99

AMOUNT
\$250.00

Two Hundred and Fifty & 00/100-----

Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

PAY
TO THE
ORDER
OF


AUTHORIZED SIGNATURE

DOCUMENT NUMBER - DATE
08308 JUL 13 99
FPSC-RECORDS/REPORTING

ED Security features. Details on back.

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