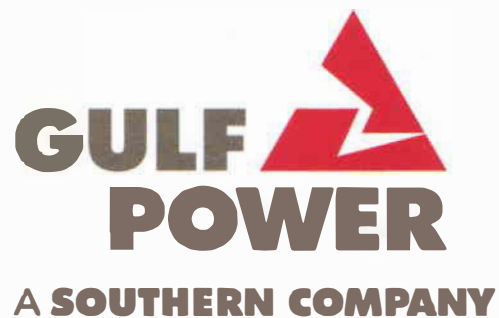


**BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION**

DOCKET NO. 130140-EI



**TESTIMONY AND EXHIBIT
OF
RAYMOND W. GROVE**

1 GULF POWER COMPANY

2 Before the Florida Public Service Commission
3 Prepared Direct Testimony of
4 Raymond W. Grove
5 Docket No. 130140-EI
6 In Support of Rate Relief
7 Date of Filing: July 12, 2013

8 Q. Please state your name and business address.

9 A. My name is Ray Grove. My business address is One Energy Place,
10 Pensacola, Florida, 32520.

11 Q. By whom are you employed?

12 A. I am employed by Gulf Power Company (Gulf or the Company). I am the
13 Manager of Power Generation Services.

14 Q. What are your responsibilities as Manager of Power Generation Services?

15 A. I am responsible for Generation Planning, including the Ten Year Site Plan
16 and the Renewable Standard Offer Contract, reporting plant performance
17 through the Generation Performance Incentive Factor, supply side
18 renewable energy development, Operations and Maintenance (O&M)
19 budgeting for Production, and capital budgeting for Production.

20 Q. Please state your prior work experience and responsibilities.

21 A. I was hired by Gulf in January 1982 as a district accountant responsible for
22 accounting and budgeting for the Western District. In 1984 I transferred to
23 Internal Auditing, with the primary responsibility for audit of
24 Power Generation and Fuel. I transferred to Power Generation in 1998,
25

1 with responsibility for accounting and budgeting for Power Generation. I
2 assumed the additional responsibility for Generation Planning in 2002 and
3 supply side renewable generation in 2008.
4

5 Q. What is your educational background?

6 A. I graduated with a Bachelor of Arts in Accounting from the University of West
7 Florida in 1981.
8

9 Q. What are the purposes of your testimony?

10 A. My testimony discusses Gulf's generation resources used and useful in the
11 provision of electric service to our customers. My testimony also addresses
12 Gulf's resource planning process, Production investment, and the 2014
13 Production O&M budget.
14

15 Q. Are you sponsoring any exhibits?

16 A. Yes. I am sponsoring Exhibit RWG-1, Schedules 1 through 10.
17 Exhibit RWG-1 was prepared under my direction and control, and the
18 information contained therein is true and correct to the best of my knowledge
19 and belief.
20

21 Q. Are you sponsoring any of the Minimum Filing Requirements (MFRs) filed by
22 Gulf?

23 A. Yes. A list of MFRs I sponsor or cosponsor is included on Schedule 1 of
24 Exhibit RWG-1. The information contained in the MFRs I sponsor or co-
25 sponsor is true and correct to the best of my knowledge and belief.

1 **I. GULF'S GENERATION RESOURCES**

2

3 **Q. Please describe Gulf's generating resources that will be available to serve**
4 **retail customers during the 2014 test year.**

5 **A. Gulf will generate or purchase electricity from a diverse group of resources in**
6 **2014. These resources will include: (a) units owned solely by Gulf, (b) units**
7 **owned jointly with other operating companies within the Southern electric**
8 **system (SES), (c) units in the SES available to Gulf through the SES**
9 **Intercompany Interchange Contract (IIC), and (d) units available to Gulf under**
10 **Power Purchase Agreements (PPAs). The fuels used for the generation**
11 **resources available to Gulf include coal, oil, natural gas, landfill gas and**
12 **municipal solid waste.**

13

14 **Q. Please describe Gulf's projected capacity mix by fuel type for 2014.**

15 **A. In the summer of 2014, Gulf will have 3,382 MW of capacity available for our**
16 **customers. Exhibit RWG-1, Schedule 2, shows that the resources available**
17 **to Gulf will be made up of 55.7 percent coal, 43.0 percent gas, 0.9 percent**
18 **oil, and 0.4 percent renewable.**

19

20 **Through an effective planning process, Gulf has a generation mix which will**
21 **allow us to provide our customers energy from whichever resources are most**
22 **economical. When coal prices are high, the gas resources can be utilized;**
23 **when gas prices are high, coal resources can be utilized. In addition, as a**
24 **party to the SES IIC, Gulf takes advantage of making purchases or sales**

25

1 through the Southern Company Power Pool (the Pool) that further benefit our
2 customers.

3

4 Q. Please describe the generation resources forecasted to be owned, operated
5 and used by Gulf to serve its retail customers in the summer of 2014.

6 A. Exhibit RWG-1, Schedule 3 provides a list of the units owned and operated or
7 co-owned by Gulf and used to provide retail service.

8

9 Q. What PPAs will Gulf have in place and use to provide electric service in
10 2014?

11 A. Exhibit RWG-1, Schedule 4 provides a list of the power purchase resources
12 available to Gulf during 2014 and information regarding the fuels and
13 technologies used by these generating resources. All of these agreements
14 have been approved by the Florida Public Service Commission (FPSC or the
15 Commission).

16

17 Q. You mentioned the SES Intercompany Interchange Contract, or IIC. Please
18 summarize that arrangement.

19 A. The IIC is a contract among Alabama Power Company, Georgia Power
20 Company, Mississippi Power Company, Gulf Power Company and Southern
21 Power Company (collectively the Operating Companies). The IIC is designed
22 to provide for the continued operation of the electrical system of the
23 Operating Companies in such a manner as to achieve the maximum possible
24 economies consistent with the highest practical reliable service, the
25 reasonable utilization of natural resources, and the equitable sharing among

1 the Operating Companies of the costs associated with the operation of
2 facilities that are for the mutual benefit of the Operating Companies and their
3 customers.

4
5 Q. How does the SES IIC work to the benefit of Gulf's customers?

6 A. Gulf's customers benefit tremendously from Gulf's participation in this pooling
7 arrangement. Benefits include, but are not limited to, the following:

- 8 1. Economic dispatch production cost savings,
- 9 2. Economic sharing of generating reserve capacity,
- 10 3. Lower reserve margin requirements,
- 11 4. Ability to install large, efficient generating units,
- 12 5. Reduced requirements for operating reserves,
- 13 6. Pool market for temporary surpluses of capacity and energy on Gulf's
14 system,
- 15 7. Ready supply of energy for purchase when Gulf is short,
- 16 8. Opportunity energy sales and purchases

17
18 In summary, Gulf's decision to enter into and participate in the SES IIC was
19 reasonable and prudent, and the benefits justify that Gulf's participation in the
20 IIC is in the best interest of our customers.

21
22
23 **II. GULF'S RESOURCE PLANNING PROCESS**

24
25 Q. Please provide an overview of Gulf's resource planning process.

1 A. The resource planning process utilized by Gulf to determine its future needs
2 is coordinated within the SES Integrated Resource Planning (IRP) process.
3 Gulf participates in the IRP process along with the other SES retail Operating
4 Companies (Alabama Power, Georgia Power, and Mississippi Power). Gulf
5 receives a number of benefits from being part of a collaborative system
6 planning process. Planning its capacity additions in conjunction with the SES
7 retail Operating Companies allows Gulf to meet its demand and reserve
8 requirements by utilizing the temporary surpluses of capacity available on the
9 SES or by sharing our temporary capacity surpluses with the other retail
10 operating companies.

11

12 This ability to coordinate capacity additions and rely temporarily on any
13 surplus system reserves provides Gulf the opportunity to defer capacity
14 addition decisions in order to consider (a) larger blocks of need that might
15 justify less costly addition alternatives, (b) emerging technologies that might
16 not have been available earlier, and (c) emerging environmental
17 requirements that might affect unit addition choices. Another benefit to Gulf
18 that is gained from planning a large system such as the SES is the ability to
19 receive support of system planning personnel as the need arises without
20 incurring the costs of a large planning staff of its own.

21

22 The generation planning process employed by the SES uses PROVIEW (a
23 computer model) to screen available technologies in order to produce a
24 listing of preferred capacity resources from which to select the most cost-
25 effective plan for the system. The resulting SES resource needs are

1 allocated among the Operating Companies based on reserve requirements.
2 Each Operating Company then determines the resources that will best meet
3 its capacity and reliability needs.
4

5 Gulf's long-range goal is to have economical, reliable generating capacity
6 available to meet our customers' needs. In order to meet the anticipated
7 demand that often develops irregularly and in increments much smaller than
8 the capacity of a large, efficient generating unit, and to realize the economies
9 of scale inherent in large units, most electric utilities will construct "blocks" of
10 generating capacity which are temporarily in excess of the requirements
11 anticipated at the time the unit is initially brought on line. If the utility were to
12 satisfy only the annual increase in demand, these small blocks would be
13 much higher in cost on a per unit basis and much lower in efficiency.
14

15 In planning generating capacity additions, Gulf has certain advantages that
16 greatly benefit its customers. Gulf Power, Alabama Power, Georgia Power,
17 and Mississippi Power operate as an integrated generation and transmission
18 network over a four-state area. Coordinated planning with our Southern
19 system affiliates allows for the staggered construction of larger, more efficient
20 generating units spread throughout the Southern electric system.
21

22 Q. Is this the same planning process used in Gulf's last rate case and the same
23 process described in Gulf's Ten Year Site Plan?

24 A. Yes.
25

1 Q. Please address any major generating resource changes since Gulf's last rate
2 proceeding.

3 A. PPAs for Coral Baconton (owned and operated by Shell Energy North
4 America or SENA) and Dahlberg (owned and operated by Southern Power)
5 currently totaling 494 MW will expire on May 31, 2014. In addition, a PPA
6 with Bay County for the output of their Municipal Solid Waste facility is
7 scheduled to expire on July 1, 2014. We anticipate the county will want to
8 renegotiate an extension of that contract, but no decisions have been made
9 at this time.

10

11 In addition, there could potentially be a third 1.6 MW landfill gas unit added at
12 the Perdido site as early as August 2014. However, because of uncertainties
13 associated with the unit, Gulf has elected to remove all investment and O&M
14 expense associated with the third unit at Perdido from this case. The
15 adjustments necessary to remove the investment and O&M expenses
16 associated with Perdido Unit 3 are addressed by Gulf Witness Ritenour.

17

18

19

III. GULF'S PRODUCTION INVESTMENT

20

21 Q. Mr. Grove, Ms. Ritenour shows a total of \$2.944 billion of plant in service
22 investment in Gulf's 2014 rate base in this case. Are the Production assets
23 associated with these costs used and useful in the provision of electric
24 service to the public?

25 A. Yes. The Production assets, which comprise a total of \$1.155 billion of plant

1 in service in Gulf's 2014 rate base in this case, are used and useful in Gulf's
2 provision of electric service.

3

4 Q. Were these Production costs reasonable and prudently incurred?

5 A. Yes. They were incurred pursuant to our capital budget process. I will
6 discuss that process later in my testimony. They also were subject to cost
7 controls used to govern budgeted expenditures. These cost controls are also
8 discussed later in my testimony.

9

10 Q. What is Gulf's projected Production Capital Additions Budget for 2013 and
11 2014 excluding Plant Scherer and items recovered through the
12 Environmental Cost Recovery Clause (ECRC)?

13 A. Gulf's Production non-ECRC Capital Additions Budget for 2013 is
14 \$50,011,000. As shown on Exhibit RWG-1, Schedule 5 page 1 of 2, there
15 are 77 projects scheduled for 2013. However, \$40,000 of the project listed
16 as "Perdido Landfill Gas Energy" and the entire \$4,420,000 for the project
17 listed as "Perdido Landfill Gas to Energy Unit 3" have been removed for
18 reasons discussed earlier in my testimony. The adjustments necessary to
19 remove the projects associated with Perdido Unit 3 are addressed by Ms.
20 Ritenour.

21

22 Gulf's Production, non-ECRC Capital Additions Budget for 2014 is
23 \$38,384,000. As shown in Exhibit RWG-1, Schedule 5, page 2 of 2, there
24 are 87 capital projects in 2014. All of these budgeted projects for both 2013

25

1 and 2014 are needed to address safety issues, to maintain efficiency (heat
2 rate), or to sustain reliability.

3
4 Q. Please address how Gulf's Production Capital Additions Budget is
5 formulated.

6 A. The Production Capital Additions Budget process is a multi-step process that
7 begins at the plant level and is ultimately approved by Gulf's Executive
8 Management Team, which is made up of the President and CEO and the four
9 vice presidents of Gulf. All capital projects are evaluated to ascertain the
10 necessity of performing the work.

11
12 Plant personnel begin the Production budgeting process by evaluating
13 existing plant equipment performance and maintenance costs. Where
14 performance has degraded or is forecasted to degrade to an unacceptable
15 level and maintenance costs are increasing, replacement of the equipment
16 becomes necessary. As part of this evaluation process, plant personnel
17 review the information provided by Gulf to the North American Electric
18 Reliability Corporation (NERC) Generation Availability Data System (GADS)
19 to evaluate events that have triggered unplanned outages or unit derates.
20 Gulf develops plans to address GADS events that continue to be problematic
21 and makes decisions to repair or replace existing equipment. Once plant
22 personnel have identified specific projects, the Group Managers at each plant
23 review the proposed project list to determine which projects will be submitted
24 to the Plant Management Team (the Plant Manager and his direct reports).
25 The Plant Management Team meets to discuss each proposed project to

1 determine which projects will be submitted for the next level of review to be
2 included for consideration in the final budget.

3

4 Each plant presents its proposed list of capital projects to the Power
5 Generation Leadership Team (the Vice President of Power Generation and
6 his direct reports). The plant managers then meet with the Power Generation
7 Leadership Team to prioritize all projects at the Power Generation Level to
8 ensure the most critical projects are included in the budget submitted for final
9 review by Gulf's executives.

10

11 Lastly, the Production Capital Additions Budget request is presented to Gulf's
12 executives. The final Capital Additions Budget is ultimately approved or
13 revised by executive management.

14

15 Q. How does Gulf control capital cost after the Capital Additions Budget is
16 developed?

17 A. Once the Capital Additions Budget is approved, each project is assigned a
18 project manager who is responsible for all aspects of the project. The project
19 manager develops documentation outlining the scope of the project and
20 works with Supply Chain Management to develop a bid package. From start
21 to finish, the project manager is responsible for all on-site management,
22 including contractor performance and invoice review. The plant manager
23 receives a report from the Manager of Power Generation Services each
24 month detailing capital project expenditures and any budget variance for all
25 projects. The Plant Manager is responsible for explaining budget variances.

1 At the Company level, the Corporate Planning group requires a detailed
2 explanation quarterly of all budget variances greater than 10 percent or
3 \$250,000 (whichever is lower). Variances less than \$10,000 do not require a
4 variance explanation.

5
6 **Q.** How are new capital projects or changes to existing projects incorporated in
7 the current year budget?

8 **A.** In the event a new project or an increase in expenditures associated with an
9 existing project is necessary, the planning unit must submit a justification
10 letter to the Vice President with functional responsibility. If approved by the
11 functional Vice President, the letter is also reviewed and approved by the
12 Chief Financial Officer. Finally, the letter is sent to Corporate Planning where
13 the change is documented and added to the financial plan.

14
15 **Q.** Was Gulf's Production non-ECRC Capital Additions Budget for 2013 and
16 2014 developed by this budget and cost control process?

17 **A.** Yes. The projects included in Gulf's Production Capital Additions Budget
18 were approved pursuant to this rigorous evaluation and approval process.
19 Gulf's effective capital budgeting and cost control process has helped to
20 ensure that our generating fleet continues to provide reliable and efficient
21 generation. The dollars included in the test year non-ECRC Capital Additions
22 Budget for Production are reasonable, prudent, and necessary. Gulf will
23 continue to evaluate the benefits of additional capital projects in the future to
24 ensure that we are able to provide our customers with reliable, cost-effective
25 and efficient generating capacity.

1 **IV. GULF'S 2014 PRODUCTION O&M BUDGET**

2

3 Q. What are Gulf's Production O&M budgets for 2013 and 2014?

4 A. Gulf's Production O&M budget for 2014 is set forth on Exhibit RWG-1,
5 Schedule 6 and Schedule 7. Gulf's Production O&M budget for 2014 is
6 \$106,736,000, including Steam Production, Other Production, and Other
7 Power Supply expenses.

8

9 Gulf's Production O&M budget for 2013 is set forth on Exhibit RWG-1,
10 Schedule 7. Gulf's Production O&M budget for 2013 is \$91,429,000
11 including Steam Production, Production Other, and Other Power Supply
12 expenses.

13

14 Q. Are Gulf's projected levels of Production O&M expenses of \$91,429,000 in
15 2013 and \$106,736,000 in 2014 reasonable and prudent?

16 A. Yes. My conclusion is based primarily on the fact that Gulf's 2013 and 2014
17 Production O&M budget are the product of a rigorous budget process
18 implemented by experienced employees who know their jobs and their
19 facilities. Each year, Gulf's Power Generation Organization develops a five-
20 year O&M budget based on historical results, projected maintenance and
21 outage planning. As we develop the budget request, we focus on planned
22 outages and baseline expenses.

23

24 Over the years, Gulf's plant personnel have gained valuable knowledge
25 relating to the maintenance of our equipment. Our experience indicates that

1 each unit should have a regularly scheduled planned outage to inspect and
2 repair fuel handling equipment, boilers and auxiliary equipment every 18 to
3 24 months unless conditions warrant an adjustment to the schedule. In
4 addition, a major planned outage is scheduled on each unit every 8 to 10
5 years, which includes work on the turbine and generator equipment in
6 addition to the equipment listed above.

7
8 Baseline expenses are costs required to conduct the day-to-day operation
9 and maintenance of the generating equipment and auxiliary equipment and
10 facilities. Baseline expenses include all labor, material and other expenses,
11 such as contracts for maintaining grounds, janitorial services, and other
12 services.

13
14 The five-year O&M budgets are developed at the plant level with the goal of
15 maintaining high reliability and efficiency. As discussed in Gulf Witness
16 Burroughs' testimony, Gulf has done an exceptional job of maintaining high
17 unit reliability and efficiency. At the same time Gulf has fostered an
18 environment where employee safety is our number one priority.

19
20 As each plant develops a five-year O&M budget, the Plant Management
21 Team seeks input from system owners and unit owners to ensure the most
22 critical issues receive attention. Each plant assigns a system owner (expert)
23 over major systems such as boiler, turbine or generator. In addition, each
24 unit has an individual assigned as the unit owner with the expectation that the
25 individual will be the coordinator of any work related to the assigned unit. As

1 the O&M budget is developed, the Plant Management Team meets to
2 discuss all aspects of the equipment maintenance requirements.

3
4 Once the Plant Management Team is satisfied that their O&M budgets meet
5 the plant's needs, the Power Generation Leadership Team meets to discuss
6 the overall Power Generation O&M budget. In the event that there are
7 resource (labor, physical, or financial) constraints, the Power Generation
8 Leadership Team discusses risks associated with projects and prioritizes
9 projects to help ensure the most critical activities are included in the budget.
10 Lastly, the Power Generation budget is submitted to Gulf's Corporate
11 Planning and Budgeting departments. Ms. Ritenour discusses the budget
12 process that takes place after Corporate Planning and Budgeting receives
13 the Power Generation O&M budget request.

14
15 The \$106,736,000 included in the 2014 Production O&M budget was
16 developed using teams from the plants whose expertise and understanding
17 of plant equipment and plant operations has been clearly demonstrated by
18 the continued high performance indicators of the units. The budgets are then
19 reviewed and modified by the Plant Management Team, the Power
20 Generation Leadership Team, and ultimately Gulf's Executive Management
21 Team. The 2014 Production O&M budget is the product of this robust
22 budgeting process and is also adjusted for rate case adjustments.

23
24
25

1 Q Is Gulf's projected level of Production O&M expenses of \$106,736,000 in
2 2014 representative of a going forward level of Production O&M expenses
3 beyond 2014?

4 A. Yes. As shown on Schedule 7 of Exhibit RWG-1, the average Production
5 O&M budget for the three year period (2015 – 2017) is \$108,284,000. The
6 Production O&M expense for the 2014 test period is representative of the
7 ongoing level of expense necessary to maintain generation performance and
8 reliability.

9

10 Q. On your Schedule 7, you show a series of adjustments in the years 2013 –
11 2017. Please explain the purpose for each of those adjustments.

12 A. There are three adjustments to the Production O&M request:

13

14 1. The adjustment for Plant Scholz of \$1,475,000 related to Steam
15 Production consists of an outage adjustment of \$415,000 and a non-
16 outage O&M adjustment of \$1,060,000. When Gulf made the decision
17 to retire Plant Scholz, the entire 2013 budget cycle was adjusted to
18 reflect the operational and maintenance expenses that would be
19 required with the understanding the plant would retire in April 2015.
20 The ratemaking adjustments that reflect these budget changes are
21 addressed by Ms. Ritenour.

22

23 2. When Gulf originally developed the budget in the fall of 2012 for the
24 budget cycle 2013 – 2017, Gulf planned to have the Perdido Unit 3 on
25 the ground and available to our customers by the end of 2013. As a

1 result of uncertainties associated with the in-service date of the third
2 unit, Gulf made the decision to remove all expenses (\$400,000)
3 associated with the third unit from our request in this proceeding. The
4 ratemaking adjustments to remove this project from the test year are
5 addressed by Ms. Ritenour.

6
7 3. The wholesale adjustment of \$255,000 is related to wholesale
8 expenses that Gulf has removed from base rates since these
9 expenses are not related to retail customers.

10
11 Q. Production O&M expenses in 2014 are higher than the five year historical
12 average for the period 2008 through 2012. Why is the 2014 Production O&M
13 Budget representative of the ongoing level of expenses necessary to
14 maintain generation performance and reliability?

15 A. The historical average level of Production O&M expense of \$95,343,000 for
16 the years 2008 through 2012 is not representative of Gulf's going forward
17 level of Production O&M expenses. If Gulf were held to such a level of
18 expenses, necessary and essential maintenance would have to be foregone,
19 and generation unit performance would likely suffer. There are a number of
20 factors that have led to the increase in Production O&M expenses for the
21 period 2013-2017 relative to the period 2008-2012.

22
23 However, it is important to put this comparison in context. To simply
24 compare a 2008 dollar to a 2017 dollar is not meaningful. In order to make a
25 meaningful comparison, Exhibit RWG-1, Schedule 8 of my testimony

1 provides an analysis with everything in 2014 dollars, using the CPI index
2 published by the Bureau of Labor and Statistics. In that analysis, the average
3 budget for the projected years (2013 – 2017) is \$102,101,339 while the
4 historical average is \$104,124,434. Thus, all other things being equal, the
5 entire increase in average annual expense could be explained by the impact
6 of inflation alone.

7
8 Q. Putting inflation aside, are there other factors that result in Gulf's Production
9 O&M expense for the period 2013 – 2017 being slightly higher than the
10 period 2008 – 2012?

11 A. Yes. The expenditures for a large portion of the historical period (2008
12 through 2012) were low because Gulf made a conscious decision in the
13 years 2008 – 2010 to hold down costs in an effort to defer a rate proceeding.
14 This is best explained by looking at the actual Production O&M expenses in
15 2008 through 2010. Clearly, the amounts being spent in 2008 through 2010
16 were significantly lower than the amounts spent in 2011 and 2012. The
17 average spend in 2008 through 2010 was \$88,507,000 while the average
18 spend in 2011 and 2012 was \$105,596,000. Holding down expenses in 2008
19 through 2010 was part of Gulf's initiative to defer asking for rate relief until
20 2012.

21
22 In contrast, the forecasted levels of Production O&M expenses for the period
23 2014-2017 more closely approximate the level of expenses incurred in 2011
24 and 2012 rather than the dramatically restrained levels of 2008 through 2010.
25 Gulf took calculated risks in those earlier years without an adverse effect on

1 EFOR. However, Gulf could not continue to spend at the 2008 – 2010 levels
2 without risking reliability issues which would have a direct impact on our
3 customers in the form of increased fuel costs. As a result Gulf was forced to
4 ask for rate relief in 2012.

5
6 Q. How were you able to hold down expenses?

7 A. We prioritized maintenance, but we did it to avoid asking for a base rate
8 increase during a time of weak economic recovery and high unemployment.
9 We made calculated risk assessments of what maintenance had to be
10 performed. Our EFOR performance indicator shows Gulf was able to make
11 these reductions while we continued to maintain excellent performance.

12
13 Q. Given that Gulf was able to hold down expenses in the prior years to avoid a
14 rate case, shouldn't Gulf be able to continue to hold down costs with minimal
15 impact to the generating fleet?

16 A. No. This strategy is acceptable for a short period of time but only if the fleet
17 has been well maintained in the years immediately preceding the reduction.
18 As shown in Mr. Burroughs' testimony, Gulf has enjoyed years of exceptional
19 EFOR. This is driven by an excellent maintenance strategy focused on
20 addressing problem equipment and issues in a timely manner. If Gulf were to
21 hold expenditures dollars down without allowing for an increase in the cost of
22 doing business, there is a risk that EFOR will deteriorate. Increased EFOR
23 has a direct negative effect on fuel and replacement power costs and
24 ultimately on our customers.

25

1 Q. Please discuss Gulf's approach to planned outages.

2 A. Gulf has 12 generating units, and in 2014 there are 6 planned outages.

3 A total of 39 planned outage weeks are scheduled across the fleet. The
4 planned outage schedule varies from year to year based on the maintenance
5 requirements of each generating unit and the need for adequate generating
6 capacity in service to meet demand throughout the year. Exhibit RWG-1,
7 Schedule 9, page 1 of 2 of my testimony clearly shows that the planned
8 maintenance forecast for 2014 is typical of the expected future planned
9 outage requirements.

10

11 In general, Gulf plans outages on each unit every 18 to 24 months, unless
12 conditions warrant an adjustment to the schedule. Outage planning begins
13 as soon as the previous outage is completed. Plant management, system
14 owners, and unit owners continually evaluate unit performance and
15 determine what items need to be addressed at the next outage. Prior to the
16 unit outage the Plant Leadership Team meets to determine what specific
17 items need to be addressed while the unit is off-line. The major equipment
18 evaluated for each outage includes boilers, pulverizers, condenser systems,
19 turbine valves and other auxiliary equipment.

20

21 Q. How does the planned outages expense in the prior rate case test year
22 (2012) compare to the planned outage expense for the test year in this
23 proceeding?

24 A. In the prior rate case, Gulf projected to spend \$23,149,000 for planned

25

1 outages in 2012. In this proceeding Gulf is requesting \$17,221,000 for the
2 test year (2014).

3

4 Q. Why are the planned outage O&M expenses in the test year significantly
5 lower than the amount requested in the prior case?

6 A. The costs associated with Planned Outages are a direct result of outage
7 scope. Exhibit RWG-1, Schedule 9, page 2 of 2 shows that in the prior rate
8 case test year there were 5 outages totaling \$23,149,000. In the current test
9 year there are 6 outages, but the forecast costs are only \$17,221,000. The
10 planned outages in the projected test year are for a different group of units
11 and the outage scope on the units is also different. The 2012 planned
12 outages included two major turbine boiler outages while there is only one
13 turbine outage included in the current period.

14

15 Q. Please address why Gulf's request for \$17,221,000 for planned outages in
16 Production in the test year is representative of planned outage expenses in
17 the future.

18 A. Exhibit RWG-1, Schedule 9, page 1 of 2 provides a detailed analysis of
19 planned outage expense in Production Steam for the five-year period
20 beginning with 2013. The planned outage expenses for the 2014 test year
21 are \$17,221,000. The average planned outage expense for the future period
22 (2015 – 2017) is \$17,149,000.

23

24 Q. The Production O&M budget request in the Test Year is \$106,736,000 which
25 is higher than the Prior Year of \$91,429,000. Can you explain the increase?

1 A. Yes. If you examine my Exhibit RWG-1, Schedule 7 you will clearly see the
2 increase is driven almost entirely by an increase in planned outages (after the
3 adjustments related to Plant Scholz) of \$14,801,000. The 2013 level of
4 planned outages is the lowest level of outage expense for the entire period
5 shown on Exhibit RWG-1, Schedule 7. As I explain below, the level of
6 planned outage expenses in 2013 is abnormally low and not representative of
7 future conditions.

8

9 Q. Why were the planned outage expenditures abnormally low in 2013?

10 A. As I discussed earlier we have traditionally performed outage work on a
11 cyclical basis. However, in 2012 and 2013 we saw a drop in capacity factor
12 on the coal fleet driven by a reduction in natural gas prices and a
13 corresponding increase in generation from our natural gas fleet. As gas
14 prices dropped we were able to shift generation from coal to gas resources.
15 As a result of lower capacity factors on the coal fleet, Gulf made the strategic
16 decision to extend maintenance cycles and planned outages. The ability to
17 make these types of adjustments in response to changed circumstances is
18 one of the benefits of properly maintaining our portfolio of generating
19 resources.

20

21 Q. Did shifting outages have the effect of increasing planned outages in the test
22 year?

23 A. No. In fact, in our prior rate case Gulf had forecasted to spend \$20,195,000 in
24 2014 for planned outages. In this case Gulf is requesting \$17,221,000 for
25 planned outages in 2014 or a reduction of \$2,974,000. The same relationship

1 occurs in 2015 where Gulf budgeted \$20,615,000 in the prior case for
2 planned outages while Gulf budgeted \$15,186,000 for planned outages in
3 2015 in our current case.
4

5 Q. Please address why the scope of planned outages assumed in the 2014 test
6 year is appropriate.

7 A. As I have discussed throughout my testimony, Gulf has worked hard to
8 maintain our fleet of generators in a manner that ensures high reliability. Our
9 success is demonstrated in the testimony of Mr. Burroughs. As one can see
10 from the outages discussed below, the work we are planning simply includes
11 the normal type of maintenance that is required to maintain our fleet of
12 generation. Moreover, the work described below is indicative of the work we
13 plan to continue on our entire fleet in the future. The following is a list of the
14 outages planned for the test year:

- 15 • Plant Crist Unit 4 has a 30-day planned outage to address boiler
16 inspection/repairs, replacing coal piping, Station Service transformers,
17 soot blowers, and pulverizer rebuilds.
- 18 • Plant Crist Unit 5 has a 30-day planned outage to address boiler
19 inspection/repairs, replacing coal piping, Station Service transformers,
20 soot blowers, and pulverizer rebuilds.
- 21 • Plant Crist Unit 6 has a 58-day planned outage to address boiler
22 inspections/ repairs, ash hopper, ash piping, and pulverizer rebuilds.
- 23 • Plant Smith Unit 3 has two 9-day planned outages to address boiler
24 inspection/repairs.
- 25 • Plant Daniel Unit 2 has a 72-day planned outage to address boiler

1 inspection / repairs, LP turbine, and FGD activities.

- 2 • Perdido has an outage planned to work on generators, cranks, cams,
3 main bearings and cylinders.

4

5 Q. How does the current planned outage budget for the test year 2014 compare
6 to the benchmark from 2012?

7 A. As is shown on Exhibit RWG-1, Schedule 9, page 2 of 2, the amount allowed
8 in our prior rate case for planned outages in 2012 was \$23,149,000, which
9 results in a benchmark amount of \$24,308,000 for the 2014 test year. Gulf's
10 planned outage budget for 2014 is \$17,221,000 or \$7,087,000 less than the
11 benchmark amount.

12

13 Q. Are you testifying that these same planned outages will recur each year?

14 A. Not at all. I am testifying that this level of outages, and more importantly, this
15 level of total planned outage O&M dollars are typical or representative of
16 annual planned outage O&M dollars. What is recurring annually is the level
17 of planned outage expense, not each planned outage itself. We budget to
18 spread our outages over time, and virtually every type of work performed in a
19 planned outage will recur at some time in the future. However, we attempt to
20 schedule planned outages so that some occur every year and that the
21 general level of planned outage expenses will be roughly equivalent from
22 year to year.

23

24 Q. If you attempt to incur planned outage costs that are roughly equivalent each
25 year, why is the level of planned outages and the level of planned outage

1 dollars in 2013 so low relative to both prior and subsequent years?

2 **A.** There were two driving forces behind the planned outage dollars in 2013.
3 First, as gas prices fell and Gulf was able to obtain firm gas transportation
4 and firm transmission for the Central Alabama facility Gulf was able to shift
5 generation from the coal fleet to the gas fleet. This resulted in our running
6 the coal fleet in 2013 much less and allowed planned outage cycles to be
7 extended. As I mentioned earlier this shift from coal to gas has provided
8 significant benefits to our customers in terms of reduced fuel costs. Second,
9 at the same time loads have dropped off and not recovered as rapidly as Gulf
10 anticipated and we were forced to look hard at ways to reduce costs in the
11 short term.

12

13 **Q.** How does Gulf's 2014 Production O&M expense forecast compare to the
14 O&M expense benchmark historically employed by the Commission?

15 **A.** The O&M benchmark for Production is \$112,289,000 as provided to me by
16 Gulf Witness McMillan. Gulf's projected 2014 Production O&M expenses are
17 \$106,736,000 which results in a favorable benchmark variance of
18 (\$5,553,000). This is shown on Exhibit RWG-1, Schedule 10. There are
19 three sections to Production: Steam Production is (\$8,360,000) below the
20 benchmark; Production-Other Power Supply is (\$657,000) below the
21 benchmark; and Production Other is \$3,464,000 over the benchmark.

22

23

24

25

1 Q. Please explain why Gulf's Production Other O&M is \$3,464,000 over the
2 O&M benchmark.

3 A. There are several reasons the Production Other expenses are above the
4 benchmark.

5

6 First, there was an \$800,000 increase in labor dollars to maintain and operate
7 the gas combined cycle unit (CC) at Plant Smith. On an overall basis, there
8 was a corresponding decrease in Production Steam labor, as dollars were
9 shifted from the coal units to the CC.

10

11 Second, Planned Outage work on the Smith CC and the Perdido facilities are
12 \$800,000 more than the prior test year. Although there is an increase in
13 Production Other planned outage expense, there is a corresponding
14 decrease in the planned outage expense for Production Steam.

15

16 Third, Work on the Heat Recovery Steam Generator (HRSG) in 2014 is
17 budgeted to be \$2,000,000 more than was allowed in the 2012 rate case.
18 The structural corrosion associated with the saltwater cooling towers
19 continues to require the levels of maintenance budgeted in 2014 and beyond.

20

21

22

VII. SUMMARY

23

24 Q. Please summarize your testimony.

25 A. Gulf maintains and operates generation resources designed to serve our

1 customers economically and reliably. Gulf has made sound generation
2 planning decisions that were clearly in the best interest of our customers.

3
4 Gulf's Production operation continues to provide, reliable electric service to
5 our customers to meet their increasing demand for electricity. The reliability
6 of Gulf's generating units and low EFOR are clear indications that Gulf has
7 executed an effective maintenance program that continues to provide our
8 customers with reliable service. Gulf is committed to maintaining our
9 generating facilities through the effective use of resources that focuses not
10 only on reliability but also efficiency.

11
12 Gulf's entire Production, Other Production, and Other Power Supply
13 investment should be included in Gulf's rate base. This property is used and
14 useful in providing service to Gulf's customers. Moreover, the investment
15 has been reasonably and prudently incurred and managed.

16
17 Gulf's Production capital additions and O&M expenses are carefully
18 controlled and utilized in a manner to ensure high availability and low EFOR.
19 The \$106,736,000 budgeted for Power Production O&M and \$38,384,000
20 budgeted for Capital Additions in the test year are reasonable, prudent, and
21 necessary expenditures and should be included in establishing Gulf's base
22 rates.

23
24 Q. Does this conclude your testimony?

25 A. Yes, it does.

AFFIDAVIT

STATE OF FLORIDA)
)
COUNTY OF ESCAMBIA)

Docket No. 130140-EI

Before me the undersigned authority, personally appeared Raymond W. Grove, who being first duly sworn, deposes, and says that he is the Manager of Power Generation Services for Gulf Power Company, a Florida corporation, and that the foregoing is true and correct to the best of his knowledge, information, and belief. He is personally known to me.

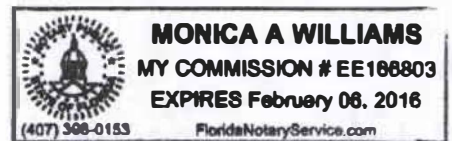
Raymond W. Grove
Raymond W. Grove
Manager of Power Generation Services

Sworn to and subscribed before me this 8th day of July, 2013.

Monica A. Williams
Notary Public, State of Florida at Large

Commission No. FF166803

My Commission Expires 2/6/16

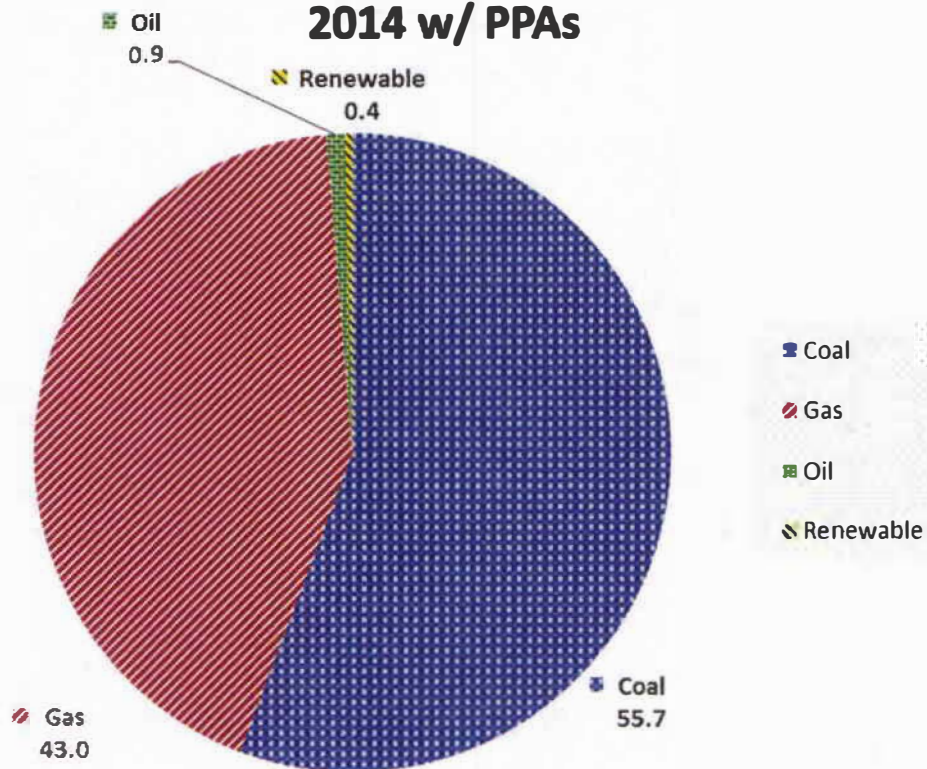


Responsibility for Minimum Filing Requirements

<u>Schedule</u>	<u>Title</u>
B-11	Capital Additions and Retirements
B-12	Production Plant Additions
C-6	Budgeted Versus Actual Operating Revenues and Expenses
C-8	Detail of Changes in Expenses
C-9	Five Year Analysis - Change in Cost
C-34	Statistical Information
C-41	O&M Benchmark Variance By Function
F-5	Forecasting Models
F-8	Assumptions

Total Capacity 3,382 MW

**Net Capability by Type
2014 w/ PPAs**



Note – Assumes Coral Baconton and Dahlberg PPAs have expired for Summer of 2014.

Owned and Operated or Jointly Owned Generating Capacity

Unit Description	Net Generation (MW)
Crist Unit 4	75
Crist Unit 5	75
Crist Unit 6	299
Crist Unit 7	475
Smith Unit 1	162
Smith Unit 2	195
Smith Unit 3	556
Smith Unit A	32
Scholz Unit 1	46
Scholz Unit 2	46
Pea Ridge Unit 1	4
Pea Ridge Unit 2	4
Pea Ridge Unit 3	4
Perdido Unit 1	1.6
Perdido Unit 2	1.6
Daniel Unit 1	255
Daniel Unit 2	255

Although a third 1.6 MW landfill gas-fired generating unit at the Perdido site is scheduled for August 2014, there is so much uncertainty about whether and when such a unit might be built, Gulf has not included such a unit in rate base or listed it as available capacity.

Power Purchase Agreements

<u>Agreement</u>	<u>Technology</u>	<u>Fuel</u>	<u>MW</u>	<u>Start Date</u>	<u>End Date</u>
Bay County	Steam	MSW	11	July 2008	July 2014
Coral Baconton	CT	Gas/Oil	195	June 2009	May 2014
Dahlberg	CT	Gas/Oil	299	June 2009	May 2014
Central Ala.	CC	Gas	885	Nov 2009	May 2023

**2013 Production Capital Additions Budget
(\$000)**

Description	2013	Description	2013
PERDIDO LANDFILL GAS ENERGY	120	SCHOLZ - MISC. STEAM PLANT ADDITIONS	120
Perdido Landfill Gas to Energy Unit 3	4,420	SMITH 1&2 - MISC. STEAM PLANT ADDITIONS	500
CRIST UNIT 4 & S ASH SYSTEM 600 VAC MCC	30	SMITH 3 - BFP HYDRAULIC COUPLINGS	2,700
CRIST U6 DUCTWORK AND EXPANSION JOINTS	50	SMITH 3 - LTSA	20,905
CRIST 4 & S PRIMARY/SECONDARY ASH COLLECTOR REPLACEMENT	300	SMITH 3 - REPLACE INLINE AIR FILTERS	200
CRIST 4 & S ASH CONTROLS	1,000	SMITH 3 - BLADE HEALTH MONITOR	600
CRIST COMMON SILO TRANSFORMERS	200	SMITH - AIR COMPRESSOR REPLACEMENT	200
CRIST 6C 4160 V BUS REPL BREAKERS	40	DANIEL - MISC. STEAM PLANT ADDITIONS &	108
CRIST 4 - 2300 VOLT BREAKERS	30	DANIEL 1 & 2 COAL HANDLING CONTROLS	44
CRIST 5 - 2300 VOLT BREAKERS	30	DANIEL WATER TREATMENT PLANT CONTROLS	21
CRIST 6 PYRITE HOPPERS	20	DANIEL 1&2 ASH HANDLING CONTROLS	37
CRIST 6 & 7 REPLACE COOLING TOWER BUILDING	420	DANIEL 1&2 CONVEYOR BELT	38
CRIST U1-2-3 2300 VOLT SWITCHGEAR	30	DANIEL 2 ZENON CASSETTES	252
CRIST 4 & S SSS TRANSFORMER REPLACEMENT	500	DANIEL 2 CONDENSER TUBES	3,027
CRIST U4 ASSET PROTECTION	50	DANIEL 1&2 CONVEYOR DIRECT DRIVE GEARBOXES	111
CRIST UNIT 5 WALL BLOWERS	25	DANIEL 1&2 AIR COMPRESSORS	141
CRIST UNIT 5 LONG RETRACT SOOTBLOWERS	25	DANIEL 1 BENTLEY VIBRATION SYSTEM	3
CRIST UNIT 5 BURNER REPLACEMENT	25	DANIEL 2 BENTLEY VIBRATION SYSTEM	600
CRIST 6 REPLACE ASH HOOPER	250	DANIEL 1 REPLACE ZENON CASSETTES	252
CRIST U5 ASSET PROTECTION	50	DANIEL 1 & 2 NERCCIP	149
CRIST U6 ASSET PROTECTION	50	SMITH 3 - MISC. STEAM PLANT ADDITIONS	900
CRIST U7 ASSET PROTECTION	50	SMITH - CYBER SECURITY	86
CRIST 5 - AIR HEATER BASKETS	25	ENVIR-WASTE-SMITH CAP ASH LANDFILL CELLS	200
CRIST - MINOR MISC ADDITIONS	750	SMITH 1&2 - AIR COMPRESSOR DESICCANT DRYER SYS	250
CRIST 4 - PULVERIZED COAL PIPING	50	SMITH 1&2 - REPLACE YARD SUMP PUMPS	450
CRIST 6 CONTROL SYSTEM UPGRADES	400	SMITH - NERC CIP IMPLEMENTATION	264
CRIST - MAJOR MISC ADDITIONS	1,000	SMITH 3 - REPLACE EVAP COOLER FILL MEDIA	100
CRIST U4 REPL BREAKERS CABLE & SWITCHES FOR ARC FLASH ST	75	SMITH 1&2 - REPLACE LIVE STORAGE FEEDER	250
CRIST LAB DATA MANAGEMENT SYSTEM-OVATION	500	SMITH 3 - CORROSION PROJECT	1,500
CRIST DEMINERALIZER NEUTRALIZATION BASIN LEVEL CONTROL	75	DANIEL UNIT 1 & 2 LAB ANALYSEQJP	697
CRIST HYDRO-BIN PUMP AND PIPING	150	DANIEL 2 COAL FEEDER	113
CRIST U 4 & S ASH SLUICE PUMP SKIDS	300	DANIEL SHAKER SLIDE GATES	250
ENVIR-WASTE- CRIST-FLY ASH LANDFILL STORAGE CELL DEVELOP	500	DANIEL 2 DCS UPGRADE	8
CRIST COMMON -CONVEYOR BELTS REPLACEMENT	150	DANIEL 2 BOILER FEED PUMPS	5
CRIST 4 & S REPLACE COAL CRUSHER	100	Daniel - Purchase/Install Unit 1A&B Battery Banks	289
CRIST 4-7 AQUEOUS AMMONIA/HYDRAZINE BULK TANKS	363	Daniel 1 & 2 Beck Drivers and Speed Changers	192
CRIST 4-7 NEW RAW WATER SUPPLY WELL	800	Daniel 1 & 2 Closed Loop Coolers	217
CRIST UNIT 6 UPS BATTERIES AND ROOM	600	Daniel - Replace Roof over Service Building	79
CRIST UNIT 7 UPS BATTERIES AND ROOM	600	Total	50,011

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GULF POWER COMPANY
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Exhibit No. ____ (RWG-1)
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2014 Production Capital Additions Budget
(\$000)

Description	2014	Description	2014
PERDIDO LANDFILL GAS ENERGY	200	CRIST - MAJOR MISC ADDITIONS	1,000
CRIST UNIT 4 & 5 ASH SYSTEM 600 VAC MCC	180	CRIST U4 REPL BREAKERS CABLE & SWITCHES FOR ARC FLU	175
CRIST UNIT 7 ROOF TUBES HEADER TO HEADER	800	CRIST UNIT 6 TURBINE PROTECTION SYSTEM	280
CRIST U6 DUCT WORK AND EXPANSION JOINTS	700	CRIST CONSOLIDATED AIR COMPRESSOR AND DRYER AREA	175
CRIST UNIT 7 FINISHING SUPERHEATER	1,500	CRIST 7 BOTTOM ASH HOPPER	500
CRIST U7 DUCT WORK AND EXPANSION JOINTS	750	CRIST ADDITION OF SAMPLE PANEL IN LABORATORY	55
CRIST 4 & 5 PRIMARY/SECONDARY ASH COLLECTOR F	400	CRIST UNIT 7 HOT REHEAT PIPING	500
CRIST 4 BOTTOM ASH DOGHOUSE AND SLUICE GATE	138	CRIST UNITS 4 5 6 & 7 CHEMICAL FEED SYSTEM	300
CRIST 4 & 5 ASH CONTROLS	2,000	CRIST COMMON DEMINERALIZER #2 REVERSE OSMOSIS SY	1,000
CRIST 7 CONDENSER VACUUM PUMPS	50	SCHOLZ - MISC. STEAM PLANT ADDITIONS	120
ENVIR -WASTE -CRIST FLY ASH LANDFILL STORAGE CI	500	SMITH 1&2 - MISC. STEAM PLANT ADDITIONS	500
CRIST 6C 4160 V BUS REPL BREAKERS	360	SMITH 1 - PRIMARY AIR INSTRUMENTATION	200
CRIST 7C 4160 VOLT BUS REPLACE BREAKERS	40	SMITH 2 - PRIMARY AIR INSTRUMENTATION	200
CRISTCOMMON #2 DEMIN. MCC. REPLACEMENT	30	SMITH 1 - VACUUM PUMPS	150
CRIST 4 - 2300 VOLT BREAKERS	420	SMITH 2 - VACUUM PUMPS	150
CRIST 6 PYRITE LINES	118	SMITH 3 - REPLACE INLINE AIR FILTERS	200
CRIST 5 - 2300 VOLT BREAKERS	420	SMITH 1&2 - REPLACE #5 HP HEATER	200
CRIST 6 PYRITE HOPPERS	120	SMITH 3 - POWER GRAPHICS	750
CRIST U6 BLOWDOWN TANK REPLACEMENT	120	SMITH 1 - GENERAL SERVICE WATER COOLER REPLACEMENT	500
CRIST U1-2-3 2300 VOLT SWITCHGEAR	270	SMITH 2 - EXPANSION JOINT REPLACEMENT	300
CRIST 4&5 SSS TRANSFORMER REPLACEMENT	1,250	SMITH 1&2 - SAFETY VALVE REPLACEMENT	200
CRIST U4 ASSET PROTECTION	50	DANIEL-MISC. STEAM PLANT ADDITIONS &	18
CRIST UNIT 5 WALL BLOWERS	300	DANIEL 1&2 CONVEYOR BELT	30
CRIST UNIT 5 LONG RETRACT SOOTBLOWERS	400	DANIEL 2 CAPITAL VALVE REPLACEMENTS	38
CRIST UNIT 5 BURNER REPLACEMENT	475	DANIEL 1&2 CONVEYOR DIRECT DRIVE GEARBOXES	110
CRIST 6 REPLACE ASH HOOPER	3,350	DANIEL 1 & 2 AIR COMPRESSORS	70
CRIST 7 AIR HEATER BASKETS	500	DANIEL 1 BENTLEY VIBRATION SYSTEM	598
CRIST U5 ASSET PROTECTION	50	DANIEL RELAY MODERNIZATION	1,217
CRIST U6 ASSET PROTECTION	50	SMITH 3 - MISC. STEAM PLANT ADDITIONS	500
CRIST U7 ASSET PROTECTION	50	SMITH - CYBER SECURITY	86
CRIST 5 - AIR HEATER BASKETS	500	ENVIR-WASTE-SMITH CAP ASH LANDFILL CELLS	200
CRIST - MINOR MISC ADDITIONS	750	SMITH 1 - REPLACEDUCTWORK	350
CRIST 7 - ECONOMIZER	1,500	SMITH 3 - CORROSION PROJECT	1,000
CRIST 7 - DIVISION WALL SUPERHEATER	848	SMITH 1 - EXPANSION JOINT REPLACEMENT	250
CRIST 7 - PULVERIZED COAL PIPING	50	DANIEL 2 EXPANSION JOINTSC00435 C00437 C01716	151
CRIST 4 - PULVERIZED COAL PIPING	1,500	DANIEL SHAKER SLIDE GATES	250
CRIST 4 - EXCITER AND VOLTAGE REGULATOR	400	DANIEL 2 FW HEATER 4 LP	321
CRIST 5 - EXCITER AND VOLTAGE REGULATOR	400	DANIEL 1 BOILER FEED PUMPS	5
CRIST 6 CONTROL SYSTEM UPGRADES	1,200	DANIEL 2 BOILER FEED PUMPS	101
CRIST 5 CONTROL SYSTEM UPGRADES	400	DANIEL 1 SEAL AIR SYSTEM	20
CRIST 4 CONTROL SYSTEM UPGRADES	400	Daniel 1 & 2 Beck Drivers and Speed Changers	43
CRIST 4 MONITORING SYSTEM UPGRADES	138	Daniel 1 & 2 Closed Loop Coolers	218
CRIST 5 MONITORING SYSTEM UPGRADES	138	Daniel 1 & 2 CPAT Drum Index	238
CRIST 7 CONTROL SYSTEM UPGRADES	1,300	Total	38,384

2014 Production O&M Budget
(\$000)

<u>Description</u>	<u>2014 Test Year Budget</u>
Steam Production	91,723
Other Production	11,142
Other Power Supply	<u>3,871</u>
Total Production	<u>106,736</u>

Excludes Environmental Cost Recovery and Plant Scherer

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Gulf Power Company
Production FERC's

Excludes Plant Scherer and ECRC

	Actual 2008	Actual 2009	Actual 2010	Actual 2011	Actual 2012
Baseline Materials	7,288	6,376	7,762	8,514	7,843
Baseline Other	40,727	37,820	46,923	47,393	44,846
Baseline Labor	<u>27,328</u>	<u>25,769</u>	<u>27,237</u>	<u>27,779</u>	<u>28,150</u>
Total Baseline	75,343	69,965	81,922	83,686	80,839
Total Outages	13,014	14,183	10,871	26,206	20,109
Special Projects	67	61	96	136	215
Total Actual/Budget	<u>88,424</u>	<u>84,209</u>	<u>92,889</u>	<u>110,028</u>	<u>101,163</u>

Average 2008 - 2012	95,343
Average 2008 - 2010	88,507
Average 2011 - 2012	105,596

	Budget 2013	Budget 2014	Budget 2015	Budget 2016	Budget 2017
Baseline Materials	10,321	10,006	10,035	10,439	10,200
Baseline Other	50,381	51,593	51,925	53,252	54,410
Baseline Labor	<u>29,009</u>	<u>29,476</u>	<u>30,288</u>	<u>31,339</u>	<u>31,863</u>
Total Baseline	89,711	91,075	92,248	95,030	96,473
Total Outages	2,772	17,636	15,601	21,055	16,022
Adjustment for Scholz	(352)	(415)	(415)	(415)	(400)
Special Projects	332	155	159	170	172
Adjustments					
Scholz	(790)	(1,060)	(2,071)	(3,353)	(3,412)
Perdido	-	(400)	(405)	(415)	(414)
Wholesale	(244)	(255)	(257)	(266)	(255)
Total Actual/Budget	<u>91,428</u>	<u>108,738</u>	<u>104,860</u>	<u>111,806</u>	<u>108,188</u>

Average 2013 - 2017	104,803
Average 2015 - 2017	108,284

**Gulf Power Company
Production O&M
Adjusted by CPI to 2014 Dollars**

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Actual Expenditures	88,424,000	84,209,000	92,889,000	110,028,000	101,163,000
CPI Index	<u>215.26</u>	<u>214.56</u>	<u>218.08</u>	<u>224.94</u>	<u>229.66</u>
CPI Adjusted	<u>99,063,142</u>	<u>94,648,781</u>	<u>102,719,696</u>	<u>117,961,912</u>	<u>106,228,638</u>
				Adjusted Average	104,124,434
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Actual Expenditures	91,429,000	106,736,000	104,860,000	111,806,000	108,186,000
CPI Index	<u>234.72</u>	<u>241.16</u>	<u>247.08</u>	<u>252.92</u>	<u>258.63</u>
CPI Adjusted	<u>93,937,533</u>	<u>106,736,000</u>	<u>102,347,570</u>	<u>106,607,366</u>	<u>100,878,227</u>
				Adjusted Average	102,101,339

**Gulf Power Company
Planned Outage 2013 – 2017
(\$000)**

(excludes labor, ECRC and Plant Scherer)

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Crist Plant Unit 4	-	2,703	-	3,215	-
Crist Plant Unit 5	-	2,950	-	3,166	-
Crist Plant Unit 6	75	4,646	28	6,278	34
Crist Plant Unit 7	55	-	4,493	-	5,758
Crist Common	69	69	47	74	25
Scholz Plant Unit 1	-	-	-	-	-
Scholz Plant Unit 2	-	-	-	-	-
Scholz Common	-	-	-	-	-
Smith Plant Unit 1	24	-	4,720	19	19
Smith Plant Unit 2	-	31	600	25	4,909
Smith CT	-	-	-	-	-
Smith CC	2,192	1,668	1,683	4,813	1,236
Smith Common	-	-	23	-	50
Plant Daniel	5	4,835	3,305	3,050	3,590
Perdido	-	319	287	-	-
Total Production	2,420	17,221	15,186	20,640	15,621
Production Steam	228	15,234	13,216	15,827	14,385
Production Other	2,192	1,987	1,970	4,813	1,236

Total Production Average 2015-2017	\$17,149,000
Total Production Average 2013-2017	\$14,218,000
Production Steam Average 2013-2017	\$11,778,000
Production Other Average 2013-2017	\$ 2,440,000

**Gulf Power Company
Planned Outages**

Benchmark Comparison

Crist	Prior Test Year		Benchmark	Test Year	Variance
4	-	1.05007	-	2,702,800	2,702,800
5	-	1.05007	-	2,949,900	2,949,900
6	6,966,000	1.05007	7,314,788	4,645,530	(2,669,258)
7	6,120,000	1.05007	6,426,428	-	(6,426,428)
Common	322,000	1.05007	338,123	69,012	(269,111)

Smith	Prior Test Year		Benchmark	Test Year	Variance
1	-	1.05007	-	-	-
2	2,269,000	1.05007	2,382,609	31,186	(2,351,423)
CT	-	1.05007	-	-	-
CC	1,133,000	1.05007	1,189,729	1,668,255	478,526
Common	153,000	1.05007	160,661	-	(160,661)

Scholz	Prior Test Year		Benchmark	Test Year	Variance
1	-	1.05007	-	-	-
2	-	1.05007	-	-	-
Common	39,000	1.05007	40,953	-	(40,953)

Daniel	Prior Test Year		Benchmark	Test Year	Variance
	6,147,000	1.05007	6,454,780	4,835,360	(1,619,420)

Perdido Landfill	Prior Test Year		Benchmark	Test Year	Variance
	-	1.05007	-	319,000	319,000

Total Production	23,149,000		24,308,070	17,221,043	(7,087,027)
Production Steam	22,016,000		23,118,341	15,233,788	(7,884,553)
Production Other	1,133,000		1,189,729	1,987,255	797,526

2014 Production O&M Benchmark Comparison
(\$000)

<u>Description</u>	<u>Test Year Benchmark</u>	<u>2014 Test Year Production O&M Budget</u>	<u>Variance</u>
Steam Production	100,083	91,723	(8,360)
Other Production	7,678	11,142	3,464
Other Power Supply	<u>4,528</u>	<u>3,871</u>	<u>(657)</u>
Total Production	<u>112,289</u>	<u>106,736</u>	<u>(5,553)</u>