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April 20, 2026

BY E-FILING

Mr. Adam Teitzman, Clerk
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

Re: Docket No. 20260026-GU – Application for Rate Increase by Florida City Gas.

Dear Mr. Teitzman:

Attached, for electronic filing, on behalf of Florida City Gas, please find the Direct Testimony of David Haag, as well as his Exhibits DH-1, DH-2, DH-3, and DH-4.

Thank you for your assistance with this filing. As always, please don't hesitate to let me know if you have any questions whatsoever.

(Document 13 of 27)

Sincerely,



Beth Keating
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(850) 521-1706

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 Docket No. 20260026-GU: Petition for rate increase by Florida City Gas

3 Prepared Direct Testimony of David J. Haag

4 Date of Filing: April 20, 2026

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1 **I. Introduction**

2 **Q. Please state your name, occupation and business address.**

3 A. My name is David J. Haag. My business address is P.O. Box 10, Sunderland, MD
4 20689. I am President and Chief Executive Officer of Brown, Williams, Moorhead
5 & Quinn, Inc. (“BWMQ”), a nationally recognized energy consulting firm based in
6 the Washington, D.C. area.

7 **Q. What is the nature of the work performed by your firm?**

8 A. BWMQ offers technical, economic, and policy assistance to the natural gas pipeline
9 industry, oil pipeline industry, and electric utility industry on a variety of business and
10 regulatory matters.

11 **Q. Please briefly state your educational and professional background.**

12 A. My *curriculum vitae*, which is found in Exhibit No. DH-001, details my career and
13 work experience in the energy industry, as briefly summarized below.

14 I joined BWMQ as Chief Executive Officer in September 2019 and became
15 President and Chief Executive Officer in September 2020. Prior to this position, I was
16 employed at a number of energy companies in roles of increasing responsibility, as
17 detailed in Exhibit No. DH-001. Over the course of my career, I have participated in
18 numerous rate case and certificate proceedings, primarily at the Federal Energy
19 Regulatory Commission (“FERC”), on behalf of multiple regulated companies. I have
20 filed expert testimony and/or submitted affidavits on numerous topics, including rate
21 design, proxy groups, return on equity (“ROE”), cost of capital, business risk
22 assessment, capital structure, cost classification, cost allocation, billing determinants,
23 discount adjustments, market power, and other rate and tariff related issues. I have

1 also submitted expert testimony on ROE, including cost of capital, capital structure,
2 proxy groups, and business risk before the Regulatory Commission of Alaska, the
3 Railroad Commission of Texas, and the North Carolina Utilities Commission.

4 I have a Master's Degree in Economics, with a specialization in Public Utility
5 Regulation, from New Mexico State University. I also have a Bachelor's Degree in
6 Economics with a minor in Management from the University of Calgary, Canada.

7 Since 2013, I have instructed a Seminar for the Center for Public Utilities at
8 New Mexico State University on the determination of an interstate natural gas
9 pipeline's regulated cost of service. I also teach classes on natural gas pipeline cost of
10 service and regulation for the Energy Bar Association Energy Law Academy, where I
11 have also served as a Dean of the Academy.

12 **Q. Have you previously testified or presented testimony before the Florida Public**
13 **Service Commission?**

14 A. No, this is the first time I have presented testimony before the Florida Public Service
15 Commission (the "Commission"). As mentioned above, the majority of my testimony
16 has been filed with the FERC. A list of each of the regulatory proceedings in which I
17 have previously filed testimony is included in my *curriculum vitae*, which is included
18 as Exhibit No. DH-001.

19 **Q. On whose behalf are you testifying in this proceeding?**

20 A. I am testifying on behalf of Florida City Gas, which is a wholly-owned subsidiary of
21 Chesapeake Utilities Corporation.

22 **Q. How will you refer to these entities in your testimony?**

1 A. When referring to Florida City Gas, I will refer to it as “FCG.” When referring to
2 Chesapeake Utilities Corporation, the parent company, I will refer to it as “CUC.”

3 **Q. Are you sponsoring any exhibits in conjunction with your direct testimony?**

4 A. Yes, I am sponsoring the following exhibits:

5 Exhibit No. DH-001 Curriculum Vitae of David J. Haag

6 Exhibit No. DH-002: Proxy Group Dividend Payment History

7 Exhibit No. DH-003: Return on Equity Study

8 Exhibit No. DH-004: Proxy Group Capital Structures

9 **Q. Were all of these exhibits prepared by you?**

10 A. Yes, all of the exhibits filed herewith were prepared by me.

11 **II. Scope of Testimony and Summary**

12 **Q. Please provide a brief overview of the scope and purpose of your testimony.**

13 A. The purpose of my testimony is twofold. I begin with the required analysis to
14 determine the appropriate return on equity for FCG to include in its cost-of-service
15 calculations in this proceeding. My recommended ROE is calculated using the results
16 of the Discounted Cash Flow (“DCF”) and Capital Asset Pricing Model (“CAPM”)
17 models as applied to a proxy group of natural gas utility companies.

18 Next, I discuss and support the reasonableness of FCG utilizing both the capital
19 structure of CUC¹ and CUC’s actual cost of debt related to its purchase of FCG for
20 ratemaking purposes in this proceeding. This is appropriate in light of the fact that
21 FCG does not have its own source of capital; rather all of FCG’s capital is provided

¹ In addition to using the CUC equity/debt ratio, the Florida Commission also incorporates customer deposits and deferred taxes into the overall cost of capital for ratemaking purposes.

1 by CUC. Specifically, given that: (1) FCG does not issue its own debt or equity and
2 therefore does not have a stand-alone capital structure, and (2) the capital structure of
3 FCG's parent company is within the range of reasonableness as compared to the proxy
4 group at this time, I recommend that FCG reflect the capitalization of its parent
5 company. In addition, no parent debt adjustment is required given that FCG has no
6 third-party debt. In light of the fact that I have recommended that FCG utilize the
7 capital structure and applicable cost of debt of its parent, CUC, all of my discussion
8 with regards to these issues for FCG are therefore referring to CUC.

9 **Q. How is your testimony organized?**

10 A. My testimony is organized as follows:

- 11 • In Section III – Facility Overview, I provide a brief overview of the FCG
12 system.
- 13 • In Section IV – Cost of Capital - Background, I define the concepts of cost of
14 capital and rate of return on equity and discuss how just and reasonable results
15 are calculated.
- 16 • In Section V – Proxy Group, I discuss in detail how I selected the proxy group
17 entities in this proceeding, as well as why each of these entities is appropriate
18 for inclusion in the proxy group for FCG at this time.
- 19 • In Section VI – DCF Analysis, I provide an overview of the DCF model and
20 discuss how I have applied this financial model to the proxy groups in this
21 proceeding and also present the resulting range of calculated returns.

- 1 • In Section VII – CAPM Analysis, I provide an overview of the CAPM model
2 and discuss how I have applied this financial model to the proxy groups in this
3 proceeding and also present the resulting range of calculated returns.
- 4 • In Section VIII – Relative Risks of Florida City Gas, I discuss the relative
5 levels of risk faced by FCG as compared to the proxy group, and I conclude
6 that, based on my analysis, FCG faces overall business risks that are, on
7 balance, greater than those faced by the proxy group entities. I therefore
8 recommend that FCG utilize a risk-adjusted ROE that is higher than the
9 calculated median result from the proxy group for its cost-of-service
10 calculations in this proceeding.
- 11 • In Section IX – Capital Structure and Cost of Debt, I discuss and support the
12 appropriateness of the capital structure and cost of debt being proposed by FCG
13 for its cost-of-capital in this proceeding.
- 14 • Lastly, in Section X – Conclusions, I recommend that FCG utilize a risk-
15 adjusted ROE that is higher than the calculated median result from the proxy
16 group, namely a rate of return on equity of 11.25%.

17 **Q. How have you determined your recommended cost of equity for FCG?**

18 A. I have determined the after-tax rate of return on equity using publicly-available
19 market and financial data applied to a proxy group of natural gas utility companies to
20 assess the relative risk, and hence the cost of equity, for FCG. To make this
21 determination, I have relied upon two well-recognized financial models, namely the
22 DCF and CAPM. These models were applied using publicly-available market data
23 available for the FCG proxy group.

1 **Q. Please summarize your findings and recommendations.**

2 A. Given that FCG faces overall business risks that are greater than each of the entities
3 included in the proxy group, I recommend that FCG utilize the high-end of the middle-
4 third of the ROE results for ratemaking purposes at this time, namely a rate of return
5 on equity of 11.25%. This rate of return on equity reflects a proper balance of FCG's
6 risks and will provide a just and reasonable ROE for FCG in this proceeding.

7 With regards to an appropriate capital structure, given that: (1) FCG does not
8 issue its own debt or equity and therefore does not have a stand-alone capital
9 structure, and (2) the capital structure of FCG's parent company is within the range
10 of reasonableness as compared to the proxy group at this time, I recommend that
11 FCG reflect the capitalization of its parent company, CUC. In addition, no parent
12 debt adjustment is required given that FCG has no third-party debt.

13 **III. Facility Overview**

14 **Q. Please provide a brief description of the FCG system.**

15 A. FCG is a natural gas utility company which first began providing service in 1946. The
16 Company now serves nearly 125,000 residential, commercial and industrial customers
17 in Florida's Miami-Dade, Broward, Brevard, Palm Beach, Hendry, Martin, St. Lucie
18 and Indian River counties. The FCG system includes approximately 4,000 miles of
19 distribution and 80 miles of transmission pipeline.

20 **Q. Who is the current owner of the FCG system?**

21 A. As previously discussed, FCG is a wholly-owned subsidiary of Chesapeake Utilities
22 Corporation, which is a publicly traded energy delivery company headquartered in
23 Dover, Delaware.

1 **IV. Cost of Capital - Background**

2 **Q. What is cost of capital?**

3 A. In the simplest of terms, cost of capital is the return expected by those who provide
4 capital (*i.e.*, funding) for a given entity. There are two major sources of capital for
5 any business entity; namely debt and equity. Debt is provided primarily through
6 corporate bonds and / or loans made to the entity by financial institutions, while
7 equity is provided by investors, either public or private. Investors who invest in an
8 entity expect a return commensurate with the entity's risks – known as a rate of
9 return on equity (“ROE”), and lenders require interest payments on the funds loaned
10 to the company – the cost of debt. These costs reflect the underlying financial risks
11 of the entity. The cost of capital for an entity is the weighted average rate of return
12 on equity and the cost of debt, as adjusted for customer deposits and deferred income
13 taxes, as determined in the market.

14 The cost of common equity is the rate of return that investors require from a
15 company's common stock, which is determined by the market price of the common
16 stock. Specifically, the rate of return required by investors is reflected by the market
17 through changes in the entity's stock price. When an entity's stock price decreases,
18 the rate of return to investors from dividends will increase (all else being equal),
19 causing the cost of equity for the company to increase. The opposite also holds true.

20 **Q. What is return on equity?**

1 A. Return on equity is a measure of the financial performance of a company.
2 Mathematically, it is calculated by dividing net income by shareholders' equity at a
3 given point in time.

4 **Q. How is a fair and reasonable rate of return on equity determined for a regulated**
5 **natural gas utility?**

6 A. In determining an allowed ROE for a regulated natural gas utility, the U.S. Supreme
7 Court's opinions in *Bluefield Water Works & Improvement Co. v. Public Service*
8 *Commission of West Virginia* ("Bluefield"), 262 U.S. 679 (1923), and *Federal Power*
9 *Commission v. Hope Natural Gas Co.*, 320 U.S. 591 (1944) ("Hope") provide that the
10 ROE for a regulated entity should be commensurate with the return on investments in
11 other enterprises having comparable risks.

12 The assessment of the returns received by entities with comparable risks is
13 generally made using a proxy group. The goal is to determine an ROE that
14 is sufficient to (1) maintain the financial integrity of the enterprise in
15 question, (2) enable the company to attract new capital (as necessary), and
16 (3) provide a return to the common equity investor that is in line with the
17 returns of investments in other enterprises of comparable risk.

18 Regulated natural gas entities are typically faced with the rebuttable
19 presumption that all such entities fall into a broad range of average risk absent
20 highly unusual circumstances. Thus, as a starting point, regulators generally
21 set a utility's rate of return on equity at the median of the range of reasonable
22 returns determined from a risk appropriate proxy group.²

23 **Q. Why is it necessary to use a proxy group to determine an appropriate rate of**
24 **return?**

25 A. The current market cost of common equity applicable to the regulated utility is
26 generally viewed as the proper cost-based standard for determining an appropriate rate

² For an example from FERC, see *Portland Natural Gas Transmission System*, Opinion No. 524, 142 FERC ¶ 61,197 (2013), order on reh'g, Opinion No. 524-A, 150 FERC ¶ 61,107 (2015).

1 of return. To estimate the market costs of common equity for a natural gas utility, two
2 financial models are commonly used. As mentioned previously, these models are the
3 Discounted Cash Flow (“DCF”) model and the Capital Asset Pricing Model
4 (“CAPM”). Both of these models require, amongst various other inputs, stock price
5 and dividend related information in order to estimate the level of ROE required by
6 investors. Given these data requirements, it is not possible to directly calculate a DCF
7 and CAPM return for FCG, as FCG is not a publicly traded, stand-alone entity.
8 Therefore, the utilization of a proxy group of publicly traded natural gas utility
9 companies is necessary to estimate a range of ROEs that the market requires for an
10 investment in an entity that is comparable to FCG. A proxy group is simply a group
11 of representative natural gas entities with similar risks used to set a range of reasonable
12 returns for a regulated natural gas entity.

13 **Q. How have you determined an appropriate cost of equity for FCG in this**
14 **proceeding?**

15 A. In order to determine an appropriate cost of capital to be used by FCG in this
16 proceeding, I have calculated an ROE for FCG utilizing a risk appropriate proxy
17 group. Specifically, I have determined an appropriate ROE range for FCG using the
18 results of both the DCF and CAPM models. This is consistent with the reality that
19 investors are not likely to rely solely on the results of a single model. The data and
20 calculations used in the DCF and CAPM models are provided in my Exhibit No.
21 DH-003 and are described in detail later in my testimony.

1 I also recommend that, for ratemaking purposes, FCG utilize the capital
2 structure of its parent, CUC, in order to ensure that a just and reasonable cost of
3 service is calculated.

4 **V. Proxy Group**

5 **Q. How did you select a proxy group for FCG in this proceeding?**

6 A. In order to determine a risk appropriate proxy group in this proceeding for FCG, I
7 began by seeking to identify all publicly traded entities currently recognized as
8 natural gas utilities, using the list of entities classified by Value Line as being
9 “Natural Gas Utilities”, a total of 11 entities as of December 2025, as shown in Table
10 1 below.

11 **Table 1 – Potential Proxy Group Entities**

| <u>Company Name</u> | <u>Ticker</u> | <u>Value Line Classification</u> |
|-----------------------------------|----------------------|---|
| Atmos Energy Corp | ATO | Natural Gas Utility |
| Chesapeake Utilities | CPK | Natural Gas Utility |
| NiSource Inc. | NI | Natural Gas Utility |
| New Jersey Resources Corp. | NJR | Natural Gas Utility |
| Northwest Natural Holding Company | NWN | Natural Gas Utility |
| ONE Gas Inc. | OGS | Natural Gas Utility |
| RGC Resources Inc. | RGCO | Natural Gas Utility |
| Star Group L.P. | SGU | Natural Gas Utility |
| Spire Inc. | SR | Natural Gas Utility |
| Southwest Gas Holdings, Inc. | SWX | Natural Gas Utility |
| UGI Corp. | UGI | Natural Gas Utility |

12 **Q. How did you determine which of these entities should be included in the FCG**
13 **proxy group?**

1 A. To assess whether each of these eleven entities are appropriate for inclusion in the
2 FCG proxy group at this time, I analyzed each of these entities using the following
3 screening criteria:

- 4 • the entity must have an investment grade credit rating,
- 5 • the entity must pay regular dividends and have not cut or reduced its dividend
6 in the latest six-month period,
- 7 • the entity must have a positive five-year earnings growth estimate as reported
8 by the Institutional Broker's Estimate System ("IBES") and / or the Value Line
9 Investment Survey ("Value Line"),
- 10 • the entity must not have been involved in any material merger or acquisition
11 activity in the last six-month period, and
- 12 • the entity must have at least 60% of its net income derived from its natural gas
13 utility operations.

14 In addition, I have excluded FCG's parent, CUC, from the proxy group at this time, as
15 there are a sufficient number of other non-affiliated proxy entities available for
16 inclusion in the proxy group.

17 **Q. Why have you not included any other Florida natural gas utilities in your proxy**
18 **group at this time?**

19 A. Including FCG, there are currently five investor-owned natural gas utilities in Florida.³
20 These entities include:

- 21 (1) Florida Public Utilities Company
- 22 (2) Peoples Gas System
- 23 (3) Sebring Gas System, and
- 24 (4) St. Joe Natural Gas Company, Inc.

³ <https://www.fdacs.gov/Business-Services/Energy/Florida-Energy-Clearinghouse/Natural-Gas-Utilities>

1 I have not included Sebring Gas System or St. Joe Natural Gas Company, Inc. in the
 2 proxy group as neither of these entities are publicly traded. Florida Public Utilities
 3 Company is also owned by CUC, which has been excluded from the proxy group as
 4 discussed above. Lastly, I have excluded Peoples Gas System, as its corporate parent
 5 (Emera Incorporated) is classified by Value Line as a Power company.

6 **Q. Do each of these potential proxy group entities currently have an investment
 7 grade credit rating?**

8 A. No. Table 2 below shows the credit ratings for each of the Value Line gas utility
 9 entities as of December 2025. To be considered creditworthy, the majority of the
 10 credit ratings for an entity must be investment grade, determined as follows: S&P
 11 rating of at least BBB-; Moody’s rating of at least Baa3; and a Fitch rating of at least
 12 BBB-. An entity with a non-investment grade credit rating is by definition riskier than
 13 a creditworthy entity and investors will therefore require a higher rate of return to
 14 compensate them for this increased risk. As shown, the following entities are not
 15 currently rated at all: New Jersey Resources Corp., RGC Resources Inc., Star Group
 16 L.P., and UGI Corp.

Table 2 – Potential Proxy Group Entities – Credit Ratings

| <u>Company Name</u> | <u>Ticker</u> | <u>Standard and Poor’s</u> | <u>Moody’s</u> | <u>Fitch Ratings</u> |
|--------------------------------------|---------------|------------------------------------|----------------|--------------------------|
| Atmos Energy Corp | ATO | A- | A2 | n/a |
| NiSource Inc. | NI | BBB+ | Baa2 | BBB |
| New Jersey Resources Corp. | NJR | n/a | n/a | n/a |
| Northwest Natural Holding Company | NWN | A- | n/a | n/a |
| ONE Gas Inc. | OGS | A- | A3 | n/a |
| RGC Resources Inc. | RGCO | n/a | n/a | n/a |
| Star Group L.P. | SGU | n/a | n/a | n/a |

| | | | | |
|------------------------------|-----|------|------|-----|
| Spire Inc. | SR | BBB+ | Baa2 | n/a |
| Southwest Gas Holdings, Inc. | SWX | BBB- | Baa2 | BBB |
| UGI Corp. | UGI | n/a | n/a | n/a |

1 To ensure that the proxy group is risk appropriate for FCG, I recommend
 2 excluding the four non-rated entities from the group at this time.

3 **Q. Does FCG have a stand-alone current credit rating from any of these agencies?**

4 A. No. FCG does not have its own stand-alone credit rating, as it does not issue its own
 5 stand-alone debt or equity. However, FCG’s parent, Chesapeake Utilities Corporation
 6 is rated BBB+ by Fitch Ratings as of February 2026.

7 **Q. Have any of the remaining entities cut or reduced their dividend within the six
 8 months ending November 30, 2025?**

9 A. No. As shown in my Exhibit DH-002, none of the remaining entities have reduced
 10 or cut their dividends in this six-month period. Further, each of these entities pays a
 11 regular dividend.

12 **Q. Why is it important that a potential proxy group entity has not recently cut or
 13 reduced its dividend?**

14 A. When an entity cuts its dividend, its calculated dividend yield immediately changes.
 15 This often leads to changes in anticipated growth rates as well, causing instability in
 16 the entity’s stock price, thereby potentially distorting DCF and CAPM results.

17 **Q. Please discuss your next screening criteria.**

18 A. My next screening criteria requires that the entity have a positive five-year earnings
 19 growth estimate as reported by the Institutional Broker’s Estimate System (“IBES”)
 20 and / or Value Line. As I discuss in greater detail later in my testimony, both the
 21 DCF and CAPM financial models require as an input an anticipated growth rate that

1 is relied upon by investors. The IBES growth rate is a commonly used and widely
 2 available growth rate used by investors and is accessible through various financial
 3 data providers, including REFINITIV / LSEG.⁴ Similarly, Value Line growth rates
 4 are also commonly used and are available on the Value Line website.⁵

5 From a risk perspective, entities that have been assigned a negative growth
 6 rate are expected to experience a decline in earnings. Therefore, to avoid anomalous
 7 or illogical results when estimating the return on equity required by investors in
 8 natural gas utilities that are a going concern, I recommend the exclusion of any
 9 entities with a negative IBES or Value Line growth rate from the FCG proxy group
 10 at this time.

11 **Q. Do each of these entities currently have a positive five-year earnings growth**
 12 **estimate as reported by Value Line?**

13 A. Table 3 below shows the Value Line growth rates for each of these entities as of
 14 November 30, 2025. As shown, with the exception of Southwest Gas Holdings, which
 15 does not currently have a Value Line growth rate, each entity has a positive Value Line
 16 growth rate estimate at this time.

17 **Table 3 – Potential Proxy Group Entities – Value Line Growth Estimate**

| <u>Company Name</u> | <u>Value Line Growth Estimate</u> |
|-------------------------------|-----------------------------------|
| Atmos Energy Corp. | 8.5% |
| NiSource Inc. | 8.0% |
| Northwest Natural Holding Co. | 6.5% |
| ONE Gas Inc. | 4.0% |
| Spire Inc. | 4.5% |
| Southwest Gas | n/a |

⁴ <https://www.lseg.com/en/data-analytics>

⁵ <https://valueline.com/>

1 Because Southwest Gas does have a positive IBES growth rate, I determined
2 that the lack of a Value Line growth rate is not a reason to exclude them from the
3 proposed proxy group at this time.

4 **Q. Do each of the remaining entities currently have a positive five-year earnings**
5 **growth estimate as reported by IBES?**

6 A. Table 4 below shows the IBES growth rates for each of these entities as of November
7 30, 2025. As shown, only Atmos, NiSource, and Southwest currently have an IBES
8 growth rate estimate at this time, with each being a positive growth estimate. The
9 other three potential entities do not currently have an IBES growth rate.

Table 4 – Potential Proxy Group Entities – IBES Growth Estimate

| <u>Company Name</u> | <u>IBES Growth Estimate</u> |
|-------------------------------|-----------------------------|
| Atmos Energy Corp | 8.2% |
| NiSource Inc. | 7.6% |
| Northwest Natural Holding Co. | n/a |
| ONE Gas Inc. | n/a |
| Spire Inc. | n/a |
| Southwest Gas | 13.3% |

10 Similar to the rationale pertaining to Southwest Gas above, since each of
11 Northwest Natural Holding Co., ONE Gas Inc., and Spire Inc. do have a positive Value
12 Line growth rate, the lack of an IBES growth rate is not a reasonable basis to exclude
13 them from the proposed proxy group at this time.

14 **Q. Have any of the remaining entities been involved in any material merger or**
15 **acquisition activity in the last six-months?**

16 A. Based on a review of the Investor Relations press releases issued by each entity for the
17 six-month period ending November 30, 2025, only Northwest Natural Holding

1 Company and Spire, Inc. have been involved in any material merger or acquisition
2 activity during the past six months.

3 On June 3, 2025, Northwest announced the closing of its acquisition of Hughes
4 Gas Resources, Inc. (“Hughes”), which was first announced on May 5, 2025. Hughes
5 is a natural gas distribution utility serving customers in twelve communities northeast
6 of Houston, Texas. Hughes was acquired for \$60 million.⁶

7 On July 29, 2025, Spire announced it had entered into an agreement with
8 Piedmont Natural Gas, a wholly-owned subsidiary of Duke Energy, to acquire a
9 Tennessee local distribution company business that serves the Nashville area. Spire is
10 acquiring the business for total consideration of \$2.48 billion. The purchase is
11 expected to be accretive to adjusted earnings per share and is expected to close in the
12 first quarter of calendar 2026.⁷

13 **Q. Should this merger and acquisition activity cause either Northwest Natural or**
14 **Spire to be excluded from the FCG proxy group?**

15 A. To answer this question, I have analyzed the share price impacts related to these
16 announcements in order to determine whether or not the announced transaction had
17 any measurable impact on the respective share prices - and therefore related
18 dividend yields - in the days immediately following the announcement.

19 As shown in Table 5 below, the May 5, 2025 announcement of Northwest
20 Natural’s acquisition did not have a material impact on the stock, as reported by

⁶ <https://ir.nwnaturalholdings.com/news/news-details/2025/SiEnergy-to-Acquire-EPCORs-Texas-Natural-Gas-Utility/default.aspx>

⁷ <https://investors.spireenergy.com/news/news-details/2025/Spire-to-acquire-Tennessee-Piedmont-Natural-Gas-business-from-Duke-Energy/default.aspx>

1 Yahoo! Finance. On the day of the acquisition announcement, the Northwest
2 Natural share price closed at \$43.55, which was only a slight increase from the
3 previous trading day close of \$43.20. Similarly, the trading day after the
4 announcement did not bring about a significant change in the stock price.

5 **Table 5 – Northwest Natural Holding Co. Share Price History**

| Date | Open | Close | Volume |
|-------------|-------------|--------------|---------------|
| 5/2/2025 | \$43.12 | \$43.20 | 195,800 |
| 5/5/2025 | \$43.26 | \$43.55 | 389,500 |
| 5/6/2025 | \$43.72 | \$43.63 | 295,400 |
| 5/7/2025 | \$43.63 | \$43.95 | 321,600 |

6 In summary, considering that the acquisition did not have a material impact
7 on the Northwest Natural share price upon announcement, this activity should not
8 disqualify Northwest Natural from being included in the FCG Proxy Group at this
9 time.

10 As shown in Table 6 below, the July 29, 2025 announcement of Spire’s
11 acquisition also did not have a material impact on the stock, as reported by Yahoo!
12 Finance. On the day of the acquisition announcement, the Spire share price closed at
13 \$72.83, which was a decrease from the previous trading day close of \$75.75.
14 However, the stock price fully recovered within two days after the announcement.

1

Table 6 – Spire, Inc. Share Price History

| Date | Open | Close | Volume |
|-------------|-------------|--------------|---------------|
| 7/28/2025 | \$76.02 | \$75.75 | 285,100 |
| 7/29/2025 | \$73.51 | \$72.83 | 1,160,700 |
| 7/30/2025 | \$73.06 | \$72.82 | 1,097,100 |
| 7/31/2025 | \$73.41 | \$74.47 | 1,076,300 |

2

In summary, considering that the acquisition did not have a material impact

3

on the Spire share price upon announcement, this activity should not disqualify Spire

4

from being included in the FCG Proxy Group at this time.

5 **Q.**

Have you analyzed the gas utility derived net income of these entities to determine if utility operations constitute a high proportion of the business of these entities?

6

7 **A.**

Yes. To confirm that each of these entities are reasonably comparable to FCG (which is engaged solely in the natural gas utility business), I have analyzed the overall level of natural gas utility net income, as reported by business segment in the 2024 SEC Form 10-K for each of these entities to ensure that they are appropriate for inclusion in the proxy group in this proceeding. Table 7 below provides the results of my analysis.

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Table 7 – Potential Proxy Group Entities – Gas Utility Income (2024)

| Entity | Business Segment | % of Net Income |
|-------------------------------|--|----------------------|
| Atmos Energy Corp | Distribution | 64.4% |
| NiSource Inc | Columbia Operations and NIPSCO Operations ⁸ | 100.0% |
| Northwest Natural Holding Co. | Natural Gas Distribution | 97.8% |
| ONE Gas Inc. | Public Utilities ⁹ | 100.0% |
| Spire Inc. | Gas Utility | 87.7% |
| Southwest Gas | Natural Gas Distribution | 100.0% ¹⁰ |

1 As shown in Table 7, each of these seven entities derive the majority (i.e.
 2 greater than 60%) of their net income from gas utility operations and they should
 3 therefore not be excluded from the FCG proxy group on this basis.

4 **Q. Please provide a brief overview of the natural gas utility operations of each of the**
 5 **six entities.**

6 A. Atmos Energy’s Distribution segment delivers natural gas to more than 3 million
 7 customers in over 1,400 communities across eight states. Atmos Energy has grown
 8 from 279,000 customers in 1983 to more than 3 million customers today. The
 9 company has regulated utility operations in Colorado, Kansas, Kentucky, Louisiana,
 10 Mississippi, Tennessee, Texas and Virginia. Atmos is the largest natural gas
 11 distributor in the states of Texas, Louisiana, and Mississippi.

12 NiSource Inc. is one of the largest natural gas utility companies in the United
 13 States, serving more than 3.2 million customers in six states under its Columbia Gas
 14 and NIPSCO brands.

⁸ NiSource has two reportable segments: Columbia Operations and NIPSCO Operations. Both of these business segments are primarily engaged in the natural gas utility business.

⁹ ONE Gas operates only one reportable business segment: regulated public utilities that delivers natural gas to residential, commercial and transportation customers.

¹⁰ The other business segments at Southwest Gas reported a net loss for 2024.

1 The natural gas distribution activities of Northwest Natural Holding
2 Company include: Northwest Natural, a local distribution company that currently
3 provides natural gas service to approximately two million people in more than 140
4 communities in Oregon and Southwest Washington and SiEnergy, a regulated utility
5 founded in 1997 that distributes natural gas to over 70,000 residential and
6 commercial customers in the major metropolitan areas of the Texas Triangle.

7 ONE Gas Inc. provides natural gas distribution services to more than 2.3
8 million customers in Kansas, Oklahoma and Texas. Its divisions include Kansas Gas
9 Service, the largest natural gas distributor in Kansas; Oklahoma Natural Gas, the
10 largest in the state; and Texas Gas Service, the third largest in the state in terms of
11 customers.

12 The gas utility operations of Spire Inc. serve approximately 1.7 million
13 homes and businesses across Alabama, Mississippi and Missouri.

14 Southwest Gas Corporation is the largest distributor of natural gas in Arizona
15 (including the Phoenix and Tucson metropolitan areas) and Nevada (serving the
16 majority of southern Nevada, including the Las Vegas Metropolitan area and
17 portions of northern Nevada); and also distributes and transports gas in parts of
18 California (including the Lake Tahoe area and the high desert and mountain areas in
19 San Bernardino County). Southwest Gas Corporation serves over 2 million
20 customers.

21 **Q. What proxy group do you recommend be used for FCG at this time?**

1 A. In order to ensure that the FCG proxy group is both risk appropriate and of a sufficient
2 size, I recommend that the ROE calculations in this proceeding utilize a proxy group
3 containing the following six entities:

- 4 1. Atmos Energy Corp
- 5 2. NiSource Inc
- 6 3. Northwest Natural Holding Co.
- 7 4. ONE Gas Inc.
- 8 5. Spire Inc.
- 9 6. Southwest Gas

10 **VI. DCF Analysis**

11 **Q. Please provide a brief overview of the DCF model.**

12 A. In its basic form, the DCF model, which is normally used to solve for the price of a
13 stock, is represented by the following mathematical formula:

14
$$P = D / (k-g)$$

15 where “P” is the price of the stock, “D” is the current dividend, “k” is the
16 discount rate or rate of return and “g” is the expected constant growth in dividend
17 income to be reflected in capital appreciation.

18 The DCF model seeks to explain the value of an asset “P” as the present
19 value of future expected cash flows “D” discounted at the appropriate risk-adjusted
20 rate of return. To produce a non-zero result, the DCF model requires that a company
21 pay dividends on its common stock.

22 **Q. How is the DCF model utilized to estimate the required rate of return on equity**
23 **for a natural gas utility?**

1 A. To estimate the rate of return on equity for a natural gas utility, the DCF formula
2 above is rearranged to solve for “k”, which provides an estimate of the rate of return
3 required by investors. The resulting equation is:

$$k = D/P + g$$

4
5 Solving for “k” calculates the current market cost of common equity for the specific
6 entity in question.

7 For cost-of-service calculation purposes, the DCF model is often adjusted to
8 incorporate a two-step procedure for determining growth (“g”) in the model,
9 averaging short-term and long-term growth estimates. Utilizing a two-step
10 procedure with appropriate weightings given to both the short-term and long-term
11 growth rates ensures that a proper balance is reflected in the growth rate utilized for
12 the DCF model, as the DCF model (being a constant growth model) assumes that the
13 growth in dividend yields will continue indefinitely. The short-term growth rate
14 estimates provided by IBES and Value Line are for a five-year period only and
15 therefore should not be presumed to represent an indefinite growth rate for a given
16 entity. As a company and industry matures, we make the reasonable assumption that
17 its long-term growth rate can be approximated by the overall growth rate of the
18 economy in general, all else being equal.

19 **Q. What data sources have you used for the long-term growth rates in your two-step**
20 **DCF model?**

21 A. I have utilized the growth forecasts for the gross domestic product of the entire
22 United States economy for the long-term growth rate estimates in my two-step DCF
23 model. The long-term growth projection I have used is an average of forecasts

1 drawn from three different sources. These sources are: (1) Energy Information
 2 Administration, Annual Energy Outlook; (2) S&P Global Connect (formerly IHS
 3 Markit) Long-Term Macro Forecast – Baseline (U.S. Economy 30-Year Focus); and
 4 (3) the Social Security Administration. Using three distinct data sources is consistent
 5 with the notion that rational investors will rely upon multiple sources of available
 6 data when making investment decisions.

7 I have compiled these estimates for long-term growth, as shown in the table
 8 below. The average of the three estimates, which I use as the estimated long-term
 9 growth rate in this proceeding, is 3.91%.

10 **Long Term Growth Rates**
 11

| Data Source | Long Term Growth Rates |
|---|------------------------|
| Energy Information Administration ¹¹ | 3.89% |
| S&P Global Connect ¹² | 3.91% |
| Social Security Administration ¹³ | 3.94% |
| Average | 3.91% |

12 **Q. What data sources have you used for the short-term growth rates in your two-**
 13 **step DCF Model?**

14 **A.** For the short-term growth estimates in the DCF model, I have used both the five-year
 15 growth forecasts for each proxy group entity published by IBES (for those entities

¹¹ Report: Annual Energy Outlook 2025 - (Release Date: April 15, 2025): Table 20. Macroeconomic Indicators. Nominal GDP=(Real GDP)*(GDP Chain-Type Price index). https://www.eia.gov/outlooks/aeo/tables_ref.php (Table 20)

¹² S&P Global Connect (formerly IHS Markit): Long-Term Macro Forecast - Baseline (U.S. Economy 30-Year Focus, Second Quarter - May 2025) (Release Date: June 13, 2025), Table Summary 1A. <https://connect.ihsmarkit.com>

¹³ Social Security Administration: The 2024 OASDI Trustees Report (Release Date: June 18, 2025), Table VI.G4.-- OASDI and HI Annual and Summarized Income, Cost, and Balance as a Percentage of GDP, Calendar Years 2025-2100, Intermediate Estimates. <https://www.ssa.gov/OACT/TR/2025/>

1 with an IBES growth rate as shown in Table 4 above) and the five-year growth
2 forecasts published by Value Line (shown in Table 3 above).

3 **Q. What weighting between short-term and long-term growth rates do you**
4 **recommend?**

5 A. As stated above, it is important that appropriate weightings be given to both the
6 short-term and long-term growth rates in the two-step DCF model to ensure that a
7 proper balance is reflected in the utilized growth rate. While the DCF model
8 assumes a constant growth rate in dividends forever, the cost-of-service rates set for
9 a utility do not normally remain in effect in perpetuity but rather are typically
10 reviewed and updated periodically by regulators. This supports utilizing a weighting
11 methodology that is more dependent upon the short-term growth rates as opposed to
12 long-term growth rates. As such, I recommend applying a two-thirds weighting to
13 the short-term growth forecasts and applying a one-third weighting to the long-term
14 growth forecasts for calculating the growth rate in the DCF model in this proceeding.

15 **Q. How have you computed the dividend yield component in the DCF model?**

16 A. I have calculated the dividend yield in the DCF model (calculated as dividends
17 divided by stock price or D/P) using the average of the high and low stock prices for
18 each of the most recently reported six months; dividing the indicated annual dividend
19 for each month by the average stock price for the same month (resulting in a
20 dividend yield for each of the reported six months); and averaging these monthly
21 dividend yields. I then multiplied the dividend yield by $(1+.5g)$ to account for the
22 fact that dividends are paid on a quarterly basis. For the purposes of this $(1+.5g)$
23 adjustment, I have used only short-term (i.e. Value Line) growth projections as

1 applicable. Mathematically, I have used the following DCF formula to estimate the
 2 required rate of return for each member of the FCG proxy group:

$$k = D/P(1+0.5g) + g$$

3
 4 **Q. What are the results of your dividend yield computations?**

5 A. The average dividend yield for each proxy group company is reported in the Table
 6 below. As discussed, I have multiplied the average dividend yields by (1+.5g), with
 7 “g” reflecting only the short-term Value Line growth rates for this adjustment to
 8 account for the fact that dividends are normally paid on a quarterly basis. The
 9 resulting adjusted average dividend yields are also shown in the tables below.

10 **Average Dividend Yield – Value Line Growth Rates**
 11 **(Six months ended November 2025)**

| <u>Proxy Group Entity</u> | <u>Average Dividend Yield</u> | <u>Value Line Growth Rate</u> | <u>Adjusted Dividend Yield</u> |
|-------------------------------|-------------------------------|-------------------------------|--------------------------------|
| Atmos Energy Corp | 2.17% | 8.50% | 2.26% |
| NiSource Inc | 2.69% | 8.00% | 2.80% |
| Northwest Natural Holding Co. | 4.58% | 6.50% | 4.73% |
| ONE Gas Inc. | 3.34% | 4.50% | 3.42% |
| Spire Inc. | 3.99% | 4.50% | 4.08% |
| Southwest Gas | 3.21% | n/a | n/a |

12 **Average Dividend Yield – IBES Growth Rates (Six months ended November 2025)**

| <u>Proxy Group Entity</u> | <u>Average Dividend Yield</u> | <u>IBES Growth Rate</u> | <u>Adjusted Dividend Yield</u> |
|-------------------------------|-------------------------------|-------------------------|--------------------------------|
| Atmos Energy Corp | 2.17% | 8.20% | 2.26% |
| NiSource Inc | 2.69% | 7.60% | 2.79% |
| Northwest Natural Holding Co. | 4.58% | n/a | n/a |
| ONE Gas Inc. | 3.34% | n/a | n/a |
| Spire Inc. | 3.99% | n/a | n/a |
| Southwest Gas | 3.21% | 13.30% | 3.42% |

1 **Q. Have you utilized any low-end or high-end outlier tests to assess the result of your**
2 **DCF analysis?**

3 A. Yes. I have applied a standard statistical test to examine whether any of the proxy
4 group members could be considered outliers and thus removed from the analysis.
5 Specifically, I examined whether any of the DCF results for the FCG Proxy Group
6 were greater than two standard deviations from the mean of the sample and found that
7 all of the results were within this range.¹⁴

8 **Q. Please summarize the results of your DCF analysis using the IBES growth rates.**

9 A. Applying the DCF methodology to the FCG Proxy Group when using IBES growth
10 rates yields calculated ROEs that range from 9.03% to 13.59%, with a median of
11 9.16%. The detailed DCF calculations are shown in my Exhibit DH-003.

12 **Q. Please summarize the results of your DCF analysis using the Value Line growth**
13 **rates.**

14 A. Applying the DCF methodology to the FCG Proxy Group when using Value Line
15 growth rates yields calculated ROEs that range from 7.72% to 10.37%, with a median
16 of 9.23%. The detailed DCF calculations are also shown in my Exhibit DH-003.

17 **VII. CAPM Analysis**

18 **Q. Please provide a brief overview of the CAPM model.**

19 A. The CAPM model is based on the theory that the market-required rate of return for a
20 security is equal to the “risk-free rate” plus a “market-risk premium” associated with
21 that security. Investors use CAPM analysis as a measure of the cost of equity relative

¹⁴ In statistical analysis, under a normal distribution, approximately 95% percent of all data will fall within one standard deviations from the mean.

1 to risk. The CAPM relies on the understanding that investors require higher expected
2 rates of return as risk increases.

3 **Q. How have you determined the market-risk premium using the CAPM model?**

4 A. To determine the CAPM market-risk premium, I have utilized the following
5 approach: (1) I have used, as the risk-free rate, the 30-year U.S. Treasury average
6 historical bond yield over the six-month period ending November 2025 (consistent
7 with the dates used to produce the DCF study in this proceeding), (2) I have
8 estimated the expected market return using a forward-looking approach based on a
9 one-step DCF analysis of all dividend paying companies in the S&P 500, and (3) I
10 have excluded all S&P 500 companies with IBES or Value Line growth rates that are
11 negative or in excess of 20% as outliers. In addition, I have used Value Line as the
12 source for the betas required in the CAPM analysis.

13 **Q. What is beta?**

14 A. In finance, beta “measures a security’s volatility in relation to that of the market as a
15 whole and is generally computed from a linear regression analysis based on past
16 realized returns over some past time period.”¹⁵ This volatility is assumed to equate
17 to a security’s implied investment risk. To measure beta, a comparison is made
18 between the movements in the price of a given stock and a selected market index,
19 such as the S&P 500 Index or the New York Stock Exchange Composite Index.
20 Beta measures the relative risk of an entity compared to the market index as a whole
21 by assessing the volatility of the asset as compared to the overall volatility of the

¹⁵ See Roger A. Morin, *New Regulatory Finance at 70* (Public Utilities Reports, Inc.) (2006).

1 market index. Thus, a beta of 1.00 indicates that an asset has a similar risk to the
2 market as a whole (as represented by the index). A beta greater than 1.00 indicates
3 that the asset has a greater inherent risk than the market as a whole, while a beta less
4 than 1.00 indicates that an asset has lesser inherent risk than the market as a whole.
5 As such, investors can utilize beta as a tool to evaluate the implied risk of individual
6 entities.

7 **Q. How does Value Line calculate its beta values?**

8 A. Value Line derives its betas from a regression analysis of the relationship between
9 weekly percentage changes in the price of a stock and weekly percentage changes in
10 the New York Stock Exchange Composite Index over a period of five years. In the
11 case of a stock with a shorter price history, a smaller time period is used, but two
12 years is the minimum.¹⁶

13 **Q. How is the CAPM model utilized for ROE estimation purposes for natural gas
14 utilities?**

15 A. The CAPM model estimates the cost of equity by adding the risk-free rate to the
16 market-risk premium multiplied by beta. Mathematically, the formula for the CAPM
17 is represented as follows:

¹⁶ See: <http://www.valueline.com/Glossary/Glossary.aspx>

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$$k = Rf + B * (Rm - Rf)$$

where “k” is the cost of equity estimate, “Rf” is the risk-free rate, “Rm” is the expected market return, and “B” = Value Line beta, which measures the volatility of the security compared to the rest of the market.

A size premium adjustment is also normally utilized when determining the CAPM zone of reasonableness to account for the differences in size between proxy group entities and the dividend-paying companies in the S&P 500.¹⁷

Therefore, the formula which I have utilized for the CAPM is as follows:

$$k = Rf + B * (Rm - Rf) + s$$

where “s” is the size adjustment for the security to account for the notion that small company betas undercompensate for their risk and large company betas overcompensate for their risk in the CAPM model results.

Q. How are the CAPM results applied to the proxy group entities in this proceeding?

A. The results of the CAPM model are applied to each of the members of the FCG proxy group in this proceeding by adding the risk-free rate to each entity’s Value Line beta multiplied by the market risk premium (*i.e.*, $R_m - R_f$) calculated in the one-step DCF model applied to the applicable S&P 500 companies. A size adjustment is then added to this result to obtain the CAPM cost of equity for each entity in the proxy group.

Q. What data sources have you used to determine the risk-free rate in the CAPM model?

¹⁷ For example, see Roger A. Morin, *New Regulatory Finance*, 187 (Public Utilities Reports, Inc. 2006) (Morin) (finding that use of a size premium adjustment is “a generally accepted approach to CAPM analyses”).

1 A. As previously discussed, I have used the 30-year U.S. Treasury average historical
 2 bond yield for the six-month period ending November 2025 to determine the risk-
 3 free rate “Rf”, as summarized in the Table below.

4 **30-year U.S. Treasury Average Historical Bond Yield as of November 2025¹⁸**

| Month | 30-Year Bond Yield |
|--------------------------|---------------------------|
| June 2025 | 4.89% |
| July 2025 | 4.92% |
| August 2025 | 4.87% |
| September 2025 | 4.74% |
| October 2025 | 4.64% |
| November 2025 | 4.70% |
| Six-Month Average | 4.79% |

5 **Q. What are the Value Line betas for each of the proxy group entities?**

6 A. The Value Line adjusted betas for each of the proxy group entities as of November
 7 2025 are shown below in the table below. This data is publicly available at
 8 www.valueline.com.

9 **Value Line Adjusted Betas as of November 2025**

| <u>Proxy Group Entity</u> | <u>Value Line Adjusted Beta</u> |
|----------------------------------|--|
| Atmos Energy Corp | 0.80 |
| NiSource Inc | 0.90 |
| Northwest Natural Holding Co. | 0.80 |
| ONE Gas Inc. | 0.80 |
| Spire Inc. | 0.80 |
| Southwest Gas | 0.80 |

10 **Q. How is the expected market return (Rm) determined by the CAPM model?**

11 A. The expected market return “Rm” is determined using a forward-looking approach
 12 based on a one-step DCF analysis of all dividend-paying companies in the S&P 500,
 13 excluding any S&P 500 companies with IBES or Value Line growth rates that are
 14 negative or in excess of 20%, which I believe are anomalous. The short-term growth

¹⁸ Source: <https://www.federalreserve.gov/datadownload/Choose.aspx?rel=H15>

1 projections in the CAPM analysis reflect the IBES and Value Line growth rates of all
2 dividend-paying S&P 500 companies.

3 **Q. Please describe how you have calculated the expected market return “Rm” and**
4 **market risk premium.**

5 A. As shown in my Exhibit No. DH-003, to calculate the “Rm”, I have first removed the
6 S&P 500 companies that (1) do not pay dividends, or (2) that have IBES (or Value
7 Line) growth rates that are negative or in excess of 20 percent. The “Rm” is then
8 calculated as the market-capitalization weighted average of the current market
9 dividend yield (1.49% for IBES and 1.57% for Value Line) plus the market-
10 capitalization weighted average growth rate (11.63% for IBES and 9.87% for Value
11 Line) for each eligible stock, yielding a total Rm of 13.13% for IBES and 11.44% for
12 Value Line.

13 To calculate the market risk premium, we subtract the “Rf” of 4.79% from
14 the applicable Rm, yielding a CAPM market risk premium of 8.33% for IBES and
15 6.65% for Value Line. This market risk premium is then multiplied by each proxy

1 group entity's Value Line beta and added to the risk-free rate to obtain the
2 Unadjusted Returns shown in my Exhibit No. DH-003.

3 **Q. Have you applied a size adjustment factor to the CAPM results?**

4 A. Yes. I have applied a size adjustment factor "s" to the Unadjusted Return for each
5 proxy group entity. The source for these size adjustments is the December 2024
6 Kroll Cost of Capital Navigator size premia.

7 **Q. Have you utilized a low-end and/or high-end outlier test to assess the results for
8 the CAPM analysis?**

9 A. Yes. I have applied a standard statistical test to examine whether any of the proxy
10 group members could be considered outliers. Specifically, I examined whether any
11 of the CAPM results were greater than two standard deviations from the mean of the
12 sample and found that all results were within this range.¹⁹

13 **Q. Please summarize the results of your CAPM analysis.**

14 A. Using IBES growth rates, applying the CAPM methodology to the FCG Proxy Group
15 yields a calculated ROE range from 11.79% to 12.78%, with a median result of
16 12.20%. Using Value Line growth rates, applying the CAPM methodology to the FCG
17 proxy group yields a calculated ROE range from 10.44% to 11.30%, with a median
18 result of 10.85%. The detailed CAPM calculations are shown in my Exhibit No. DH-
19 003.

¹⁹ In statistical analysis, under a normal distribution, 95% percent of data will fall within two standard deviations from the mean.

1 **VIII. Relative Risks of Florida City Gas**

2 **Q. What is the next step in determining the appropriate rate of return on equity for**
3 **a natural gas utility?**

4 A. Once the DCF and CAPM results have been calculated, the next step in determining
5 the appropriate rate of return on equity is to assess the relative levels of risks faced
6 by the entity under examination (*i.e.* FCG in this proceeding) compared to the
7 entities included in the proxy group.

8 As previously discussed, regulated natural gas utilities are generally faced
9 with the rebuttable presumption that all such entities fall into a broad range of
10 average risk absent highly unusual circumstances. Thus, as a starting point, a
11 regulated natural gas utility's rate of return on equity is typically set at the median of
12 the range of reasonable returns determined from a risk appropriate proxy group.

13 Applying this approach to FCG, it is important to analyze whether FCG is
14 facing any unique risks which would warrant an adjustment to its rate of return on
15 equity above the median results of the proxy group. If FCG faces risks that are on
16 balance greater than those faced by the members of the proxy group, a rate of return
17 on equity above the median of the proxy group would be warranted in order to
18 ensure that the rate of return on equity utilized properly reflects the underlying risks
19 of the entity.

20 **Q. Is FCG facing any unique risks compared to the proxy group entities?**

21 A. In short, yes. FCG is a much smaller entity than each of the members of the FCG
22 Proxy Group, which must be considered when analyzing and comparing FCG's
23 overall risks to the proxy group entities. Each of the proxy group entities are much

1 larger natural gas utility companies serving multiple geographic markets, whereas
2 FCG is a small stand-alone single gas utility providing service in southern Florida.
3 As discussed previously, investment risk increases as company size diminishes, all
4 else remaining constant. A rational and informed investor would certainly consider
5 the relative size of the entity as part of their overall assessment of the risk and
6 therefore the required return from the investment.

7 The mere fact that FCG is significantly smaller than each of the entities in the
8 proxy group suggests that it faces risks that are greater than the proxy group entities.
9 The goal of an ROE analysis in a natural gas utility rate case is to determine the
10 required cost of equity for the utility in question as an individual entity, not to
11 determine the required cost of equity for its parent company. If this were not the
12 case, then the ROE analysis for any of the systems owned by one of the publicly
13 traded proxy group members would not require a detailed proxy group analysis, but
14 instead one could just calculate the DCF and CAPM results for the parent entity and
15 conclude that the market required cost of equity for the entity in question is equal to
16 the results for its parent company. This is clearly inconsistent with how the ROE
17 analysis for regulated natural gas utilities is conducted using a proxy group.

18 Furthermore, the corporate ownership of any given entity can and does
19 change over time. However, in this proceeding, the ROE is being set specifically for
20 FCG and will not change as part of any potential future change(s) in ownership. As
21 such, considering the risks of FCG as a standalone entity is necessary and wholly
22 appropriate for ratemaking purposes.

1 Furthermore, applying the debt capital structure of FCG's parent company for
2 ratemaking purposes is not necessarily reflective of what the actual capital structure
3 would be for such a small gas utility system – as it is uncertain whether investors or
4 lenders would provide any substantive long-term capital for such a stand-alone entity
5 at costs that are comparable to those enjoyed by the much larger and more
6 diversified proxy group entities.

7 **Q. Please compare FCG with the entities at the top of the DCF and CAPM ranges**
8 **using Value Line growth rates.**

9 A. As shown in my Exhibit No. DH-003, the entity at the top of both the CAPM and
10 DCF ranges in this proceeding using Value Line growth rates is Northwest Natural
11 Holding Company, with a calculated CAPM return of 11.30% (Value Line) and DCF
12 return of 10.37% (Value Line). As reported in its 2024 Form 10-K, Northwest
13 Natural Holding Company is a holding company that owns and operates numerous
14 businesses, including: NW Natural, NW Natural Water Company, LLC, NW Natural
15 Renewables Holdings, LLC, as well as other businesses and activities. NW Natural is
16 NW Holdings' largest subsidiary.

17 NW Natural distributes natural gas to residential, commercial, and industrial
18 customers in Oregon and southwest Washington. NW Natural and its predecessors
19 have supplied gas service to the public since 1859. Other business activities of
20 Northwest Natural Holding Company include gas storage, water and wastewater
21 businesses, and non-regulated renewable natural gas activities.

1 Northwest Natural Holding Company is clearly much larger and more
2 diversified than FCG, indicating that it, and the rest of the proxy group, likely bears
3 overall levels of risk that are less than those faced by FCG.

4 **Q. Please compare FCG with the entities at the top of the DCF and CAPM ranges**
5 **using IBES growth rates.**

6 A. As shown on my Exhibit No. DH-003, the entity at the top of the DCF range using
7 IBES growth rates in this proceeding is Southwest Gas Holdings, Inc., with a
8 calculated DCF return of 13.59% using the IBES growth rates. As reported in its
9 2024 Form 10-K, Southwest Gas engages in the business of purchasing, distributing,
10 and transporting natural gas for its customers. Southwest Gas is a dynamic energy
11 company with more than two million customers throughout Arizona, Nevada, and
12 California. In addition, the company is the majority owner of Centuri Holdings, Inc.,
13 which provides comprehensive utility infrastructure services across North America

14 Southwest Gas is unquestionably larger in size than FCG and is much more
15 diversified, again indicating that it, and the rest of the proxy group, likely bears
16 overall levels of risk that are less than those faced by FCG.

17 The entity at the top of the CAPM range using IBES growth rates in this
18 proceeding is NiSource, Inc., with a calculated CAPM return of 12.78% using the
19 IBES growth rates. As reported in its 2024 Form 10-K, NiSource is a company
20 whose primary subsidiaries are fully regulated natural gas and electric utility
21 companies, serving approximately 3.8 million customers in six states.

22 NiSource's business strategy is focused on providing safe and reliable service
23 through its core, rate-regulated, asset-based utilities. NiSource is also much larger in

1 size than FCG and is much more diversified, again indicating that it, and the rest of
2 the proxy group, likely bears overall levels of risk that are less than those faced by
3 FCG.

4 **Q. What risks does FCG currently face?**

5 A. As a local gas utility, FCG faces a number of risks, including: competitive risks,
6 financial risks, and operating risks, among others. I discuss each of these risks
7 facing FCG in greater detail below.

8 **Q. What competitive risks does FCG face at this time?**

9 A. While FCG has a service territory as set forth in its tariff and is regulated by the
10 Commission, within its service territory FCG faces direct competition from electric
11 utilities and renewable generation, as well as bypass options for some customers.
12 These threats can impact FCG's ability to operate as customers choose to switch
13 from the continued use of natural gas to these other forms of energy or to bypass the
14 gas utility entirely. Indeed the U.S. Energy Information Administration reports that
15 natural gas volumes delivered to residential consumers in Florida has declined from
16 19,405 Million Cubic Feet in 2021 to 18,742 Million Cubic Feet in 2023, a decrease
17 of 3.4% over just a three-year period.²⁰ During this same period, natural gas
18 volumes delivered to industrial users in Florida also declined from 131,472 Million
19 Cubic Feet in 2021 to 125,096 Million Cubic Feet in 2023, a decrease of 4.8% over
20 this same period.²¹

²⁰ See: https://www.eia.gov/dnav/ng/ng_cons_sum_dcu_sfl_a.htm

²¹ *Id.*

1 Another competitive risk FCG faces is conservation. While conservation
 2 provides some public benefits, such as the potential avoidance of additional capital
 3 expenditure to meet peak demand periods, decreased demand for FCG’s overall
 4 services arising from conservation can also lead to increased utility rates, due to the
 5 significant levels of fixed costs incurred by FCG to provide safe and reliable service.
 6 These increases in FCG’s rates may cause continued decreased in demand going
 7 forward, directly impacting the FCG’s competitiveness in the market.

8 **Q. Does FCG face any elevated financial risks compared to the proxy group at this**
 9 **time?**

10 A. Yes. FCG faces financial risks related to its size, especially when compared to the
 11 members of the proxy group. In terms of total assets, both FCG and its parent company
 12 CUC are smaller than the entities in the proxy group, as shown in the table below:

13 **Total Assets as of December 31, 2024**

| Entity | Total Assets (\$ Millions) |
|-------------------------------|-------------------------------|
| FCG | \$979 |
| Atmos Energy Corp | \$25,194 |
| Chesapeake Utilities | \$3,577 |
| NiSource Inc | \$31,788 |
| Northwest Natural Holding Co. | \$4,756 |
| ONE Gas Inc. | \$8,425 |
| Spire Inc. | \$10,860 |
| Southwest Gas | \$12,023 |

14 All else being equal, a smaller company is riskier than a larger company
 15 because a given change in nominal revenues and/or expenses has a proportionately

1 greater impact on a smaller company. As shown above, both FCG and CUC are
2 smaller than each of the proxy group entities.

3 **Q. Are larger entities generally less risky than smaller entities?**

4 A. Yes. For example, in Opinion No. 569, the Federal Energy Regulatory Commission
5 found that a sufficient amount of academic literature exists to indicate that many
6 investors rely on a “size premia,” which reflects that investment risk increases as
7 company size diminishes, all else being equal.²²

8 **Q. How does the comparatively small size of FCG affect its business risks relative
9 to the proxy group companies?**

10 A. In general, smaller utility companies are less able to withstand adverse events that
11 affect their revenues and expenses. Capital expenditures for system maintenance and
12 replacements put proportionately greater pressure on customer costs, potentially
13 leading to customer attrition or demand reduction. These risks affect the return
14 required by investors for smaller companies.

15 **Q. Is FCG facing any other financial risks?**

16 A. Yes. FCG clearly benefits from the application of the capital structure of CUC
17 (FCG’s parent company), which also impacts FCG’s relative risks. This is true
18 because CUC’s capital structure is not necessarily reflective of what the actual
19 capital structure would be for a small local gas distribution system operating on a
20 standalone basis – say, for instance, if CUC divested itself of FCG. For example, in
21 the current interest rate environment, it is uncertain whether a lender would provide
22 any substantive long-term financing for a relatively small stand-alone utility entity

²² Opinion No. 569, 169 FERC ¶ 61,129.

1 like FCG at interest rates that are comparable to those enjoyed by its parent
2 company. Similarly, it is unlikely that investors would be willing to provide equity
3 capital to FCG as a stand-alone entity at the same rates as CUC or the other larger
4 entities contained in the proxy group.

5 An additional financial risk facing FCG is related to inflation. The heightened
6 inflation rates observed in recent years have placed upward pressure on the costs of
7 providing safe and reliable natural gas utility service. As reported by the U.S. Bureau
8 of Labor Statistics, and as shown in the table below, since the year 2001 inflation rates
9 have averaged 4.5% per annum.

10 **Annual US Inflation Rates by Year²³**

| Twelve Months Ended | Annual Inflation Rate (not seasonally adjusted) |
|----------------------------|--|
| December 2025 | 2.7% |
| December 2024 | 2.9% |
| December 2023 | 3.4% |
| December 2022 | 6.5% |
| December 2021 | 7.0% |
| Period Average | 4.5% |

11 Furthermore, as of January 2026, the U.S. Bureau of Labor Statistics reports
12 that the annual inflation rate is 2.4%. If inflation remains at or near 3.0% through the
13 foreseeable future, this fact alone would add to FCG's risk of under-recovering its
14 actual cost of service going forward, absent further rate adjustments.

²³ See <https://www.usinflationcalculator.com/inflation/current-inflation-rates/>

1 Additionally, higher inflation has several implications for natural gas utilities
2 and their cost of capital. Both interest rates and debt costs are sensitive to inflation,
3 as inflation erodes the purchasing power of the future interest payments an investor
4 expects to receive over the duration of the bond. Bonds with longer durations (such
5 as 30-year securities) are more sensitive to inflation risk than shorter duration bonds.
6 As a result, if investors expect increased levels of inflation, they will require higher
7 yields to compensate for the increased risk of inflation which means interest rates
8 and debt costs will increase.

9 **Q. Is FCG currently facing any operational risks?**

10 A. Yes. The natural gas pipeline system in Florida, and particularly the interstate
11 systems delivering gas into the state, generally lacks sufficient capacity to transport
12 the volumes of natural gas needed to meet the current and projected demand in
13 FCG’s service territory. For example, Florida Gas Transmission’s “East Leg” (a
14 major supply source for FCG) is constrained the majority of the time on high
15 demand days in the Winter and Summer. Specific East Leg constraints in the Station
16 32 Group or South of Compressor Station 21 create a risk for supply procurement
17 onto the FCG system, as a significant portion of FCG’s demand is south of
18 Compressor Station 21. These types of constraints are a risk faced every day of the
19 summer by FCG.²⁴

20 Ultimately, natural gas distribution utilities such as FCG serving Southeast
21 Florida need additional firm capacity to provide reliable and resilient service to

²⁴ For example, in 2023, 68% of the days between June 1 and October 31 were constrained, and 89% of the days between July 1 and September 30th were constrained.

1 existing customers, capacity which is difficult to obtain in the current environment.
2 Without additional firm pipeline transportation capacity, distribution companies are
3 not able to support the rapid growth in residential, commercial, and industrial
4 customer demand in Southeast Florida.

5 From a deliverability perspective, there are two areas of the FCG system that
6 are forecasted to see significant changes. Overall demand levels are anticipated to
7 increase in the Brevard area as it relates to the LNG industry interest generated by
8 Space Markets and the Cruise Industry. In the Miami-Dade area, demand is
9 expected to rise as a result of more power generation load.

10 Additionally, Florida's continued population growth, which is expected to
11 remain above the national average,²⁵ is expected to result in an increase in demand
12 for natural gas service. Florida's robust population growth also has had a two-
13 pronged impact on gas consumption including not only the growth in demand but
14 also results in the loss of access to land for requisite pipeline infrastructure
15 construction.

16 **Q. Please summarize the relative levels of FCG's risks based on your analysis above.**

17 A. As discussed above, it is clear that, on balance, FCG faces significant risks which are
18 greater than the median risks of the entities contained in the proxy group at this time.

19 **IX. Capital Structure**

20 **Q. What is the purpose of this section of your testimony?**

²⁵ See: <https://www.wusf.org/local-state/2024-12-19/florida-is-the-fastest-growing-state-in-the-country-it-just-topped-23-3m-people-this-year>

1 A. In this section of my testimony, I discuss and support the appropriate capital structure
2 to be used by FCG for rate-making purposes in this proceeding.

3 **Q. Please define what you mean by the term “capital structure” within the context**
4 **of regulated natural gas utility rate-making.**

5 A. The term “capital structure” refers to the combination of equity and long-term debt
6 used by an entity to finance its rate base. The Florida Commission also includes
7 deferred income taxes and customer deposits in calculating the capital structure of a
8 regulated entity. Capital structure, and in particular the percentage of equity, is often
9 an important factor in cost-of-service ratemaking for natural gas utilities because it
10 directly impacts the overall rate of return on net rate base.

11 **Q. Does FCG raise its own capital or issue its own debt and have a stand-alone**
12 **current credit rating from any of the major rating agencies?**

13 A. No. FCG does not raise its own capital, does not have its own stand-alone credit rating,
14 nor does it issue its own stand-alone debt. Thus, consistent with the past findings of
15 the Commission, FCG proposes to utilize the capital structure of its current parent
16 company for ratemaking purposes at this time. Furthermore, a parent debt adjustment
17 is not required, as FCG is not a borrower under any third-party debt arrangement.
18 Instead, CUC, the parent company of FCG, maintains all the third-party debt.

19 **Q. How does CUC’s capital structure compare to the capital structures of the FCG**
20 **Proxy Group entities?**

21 A. My Exhibit No. DH-004 shows the capital structures for each of the entities included
22 in the FCG Proxy Group as of December 31, 2025, which is the most recent annual
23 data available. As shown, the equity ratios of the FCG Proxy Group entities range

1 from 36.15% to 60.12% equity. As such, the equity ratio for CUC is well within the
2 zone of reasonableness when compared to the other entities within the FCG Proxy
3 Group.

4 **Q. Will the use of CUC's capital structure discussed in witness Russell's testimony**
5 **result in just and reasonable rates for FCG in this proceeding?**

6 A. Yes. Given that the current capital structure of CUC is within the zone of
7 reasonableness at this time, utilizing it as a proxy for FCG's capital structure for
8 ratemaking purposes is wholly reasonable.

9 As previously discussed, FCG used the capital structure of its parent
10 company in its last rate case in Docket No. 20220069-GU²⁶ and the Commission has
11 previously approved the use of a parent company's capital structure, as adjusted for
12 direct FCG amounts related to customer deposits, deferred taxes, and investment tax
13 credits, where the regulated utility does not issue debt.²⁷

14 **Q. Is witness Russell's calculation of cost of debt reasonable for ratemaking**
15 **purposes?**

16 A. Yes. Utilizing the actual cost of debt incurred by CUC to facilitate the purchase of
17 FCG is consistent with the underlying cost-causation principles of cost-of-service
18 ratemaking.

²⁶ See: <https://www.floridapsc.com/pscfiles/library/filings/2023/03568-2023/03568-2023.pdf>

²⁷ See, e.g., In re: Petition for increase in rates by Florida Division of Chesapeake Utilities Corporation, Docket No. 090125-GU, Order No. PSC-10-0029-PAA-GU, (F.P.S.C. Jan. 14, 2010); In re: Request for Rate Increase by Florida Division of Chesapeake Utilities Corporation, Docket No. 000108-GU, Order No. PSC-00-2263-FOF-GU (F.P.S.C. Nov. 28, 2000); In Re: Application for Rate Increase in Lee County by Harbor Utilities Company, Inc., Docket No. 921261-WS, Order No. PSC-93-1450-FOF-WS (F.P.S.C. Oct. 5, 1993); In Re: Application for a Rate Increase in Pinellas County by MID-COUNTY SERVICES, INC., Docket No. 921293-SU, Order No. PSC-93-1713-FOF-SU (F.P.S.C. Nov. 30, 1993).

1 **X. Conclusion**

2 **Q. What is your calculated range of reasonableness for FCG’s ROE at this time?**

3 A. In order to determine the ROE range of reasonableness for FCG in this proceeding, I
 4 have averaged the results of the DCF methodology and CAPM model results, using
 5 both the IBES and Value Line growth rates, as shown in detail in my Exhibit No. DH-
 6 003 and summarized in the tables below.

ROE Determinations – IBES

| Method | Median | Low | High |
|----------------|---------------|---------------|---------------|
| CAPM | 12.20% | 11.79% | 12.78% |
| DCF | 9.16% | 9.03% | 13.59% |
| Average | 10.68% | 10.41% | 13.19% |

ROE Determinations - Value Line

| Method | Median | Low | High |
|----------------|---------------|--------------|---------------|
| CAPM | 10.85% | 10.44% | 11.30% |
| DCF | 9.23% | 7.72% | 10.37% |
| Average | 10.04% | 9.08% | 10.83% |

7 As shown above, the median ROE using IBES growth rates is 10.68%, with a
 8 zone of reasonableness between 10.41% and 13.19%. The median ROE using Value
 9 Line growth rates is 10.04%, with a zone of reasonableness between 9.08% and
 10 10.83%. The average between these results is a median of 10.36% with a zone of
 11 reasonableness between 9.75% and 12.01%, as summarized in the table below.

ROE Determinations - Averages

| Method | Median | Low | High |
|----------------|---------------|--------------|---------------|
| CAPM | 11.52% | 11.11% | 12.04% |
| DCF | 9.19% | 8.38% | 11.98% |
| Average | 10.36% | 9.75% | 12.01% |

1 components are not approved as filed in this proceeding, FCG's risks may further
2 increase, which may necessitate an additional upward adjustment above this level for
3 ratemaking purposes in this proceeding.

4 **Q. Does this conclude your prepared Direct Testimony?**

5 A. Yes, it does.



CURRICULUM VITAE

NAME

David J. Haag

BUSINESS ADDRESS

P.O. Box 10
Sunderland, MD 20689-0010

PRESENT POSITION

President and Chief Executive Officer
Brown, Williams, Moorhead & Quinn, Inc.

EDUCATION

Master's in Economics
Public Utility Regulation
New Mexico State University

Bachelor's in Economics
with Management Minor
University of Calgary, Canada

TEACHING EXPERIENCE

Seminar Instructor (2013 – Present)
Center for Public Utilities
New Mexico State University
Pipeline Ratemaking Course
Seminars Taught:
• Determination of a Pipeline's Cost of Service

Seminar Instructor (2021 – Present)
Dean of Energy Law Academy (2021 – 2024)
Energy Bar Association
The Energy Law Academy provides education regarding core regulatory and legal concepts and basic industry fundamentals.
Course Taught: Introduction to the Federal Regulation of the Natural Gas Industry
• Cost of Service Ratemaking
• Emerging Rate Case Issues



NATURE OF WORK PERFORMED WITH FIRM

Mr. Haag joined BWMQ in September 2019 as Chief Executive Officer and became President and Chief Executive Officer in September 2020. Brown Williams provides thorough analytical expertise and advocacy on behalf of clients across a wide range of energy issues, including Cost of Service and Rate Design, Certificate Applications, Depreciation, and Economic Analysis.

Mr. Haag is highly regarded in the natural gas pipeline industry as a pipeline cost of service, rate design, tariff, and regulatory expert, bringing to the role of President and CEO his extensive experience dealing with the Federal Energy Regulatory Commission, including the filing of expert testimony, management of numerous complex rate case filings, market-based rate studies, certificate filings, compliance filings, as well as gas pipeline and storage tariff filings.

Mr. Haag has filed expert testimony and / or affidavits on various rate and regulatory matters including business risk assessment, proxy groups, return on equity, capital structure, cost of service, rate design, cost classification, cost allocation, billing determinants, discount adjustments, market power tariffs, rate levelization, pipeline transportation values, and other rate-related issues.

Mr. Haag is well versed in Government, Public, and Stakeholder Relations, and maintains established relationships with FERC Staff as well as various industry trade associations.

Mr. Haag is also seasoned in the analysis of complex commercial, financial, and regulatory matters related to pipelines and storage, and is able to assist with regulatory oversight and FERC compliance matters for ongoing operations, new projects, acquisitions, mergers, and divestitures.

Finally, Mr. Haag is experienced in the management of oil pipeline tariffs under the Interstate Commerce Act, including the requisite depreciation and underlying cost of service issues pertaining to oil and products pipelines.



PREVIOUS EMPLOYMENT

Prior to joining BWMQ, Mr. Haag served as Vice President, Regulatory and Chief Compliance Officer for Tallgrass Energy, LP, where he was responsible for identifying, overseeing, and implementing regulatory strategies across each Tallgrass pipeline entity, including natural gas transmission pipelines, storage facilities, and crude oil pipelines. Mr. Haag was accountable for both the management of all rate and cost of service related filings (including Section 4 Rate Case filings, FERC Form 501-G filings, expert testimony, tariff filings, and the development of complex financial modeling for strategic analysis), as well as all Tallgrass FERC Certificate matters (including filings for the construction, modification, replacement, and abandonment of pipeline facilities).

As Chief Compliance Officer, Mr. Haag was responsible for ensuring that all Tallgrass regulated business was conducted in compliance and adherence with the FERC Standards of Conduct and other applicable regulations.

In addition, Mr. Haag also served at Tallgrass as Vice President of Commercial Operations, managing both the Trailblazer and Tallgrass Interstate Pipeline Systems. In this role, Mr. Haag was responsible for managing all commercial aspects of these businesses, including contracting, business development, and customer relationships across the two major pipelines.

Prior to joining Tallgrass, Mr. Haag served as Director of Rates for Boardwalk Pipeline Partners, L.P. where he was accountable for the various rate and cost of service matters across all regulated Boardwalk entities, including the provision of expert testimony and preparation of financial models and strategic analysis.

Mr. Haag was also previously employed as Manager, Rates and Regulatory Affairs for Portland Natural Gas Transmission, where he prepared, filed and managed all Portland regulatory filings; major filings included multiple Section 4 FERC rate case filings, FERC certificate applications, NAESB compliance filings, District Court matters, as well as the bankruptcy of a major shipper.

Earlier in his career, Mr. Haag also worked in both Sales and Marketing and Counterparty Risk Management for TransCanada Pipelines (now TC Energy Corp.) and is therefore also familiar with Canadian pipeline operations and regulations.



| # | JURISDICTION | CASE OR DOCKET NO. | UTILITY/ORGANIZATION INITIATING PROCEEDING | SUBJECT MATTER |
|---------------------------------------|-------------------------------------|------------------------|--|--|
| PIPELINE RATE CASE PROCEEDINGS | | | | |
| 39 | North Carolina Utilities Commission | Docket No. G-39 Sub 52 | CARDINAL PIPELINE COMPANY, LLC | Return on Equity / Cost of Capital / Business Risk / Proxy Group / Capital Structure |
| 38 | FERC | RP26-339 | TRAILBLAZER PIPELINE COMPANY LLC | Return on Equity / Cost of Capital / Business Risk / Proxy Group / Capital Structure |
| 37 | FERC | RP26-257 | ALLIANCE PIPELINE L.P. | Rate Design / Cost of Capital / Return on Equity / Business Risk / Proxy Group / Capital Structure |
| 36 | FERC | RP25-936 | VECTOR PIPELINE L.P. | Cost of Service / Rates / Rate Design / Cost of Capital / Return on Equity / Business Risk / Proxy Group / Capital Structure |
| 35 | FERC | RP24-971 | VECTOR PIPELINE L.P. | Cost of Service / Rates / Rate Design / Cost of Capital / Return on Equity / Business Risk / Proxy Group / Capital Structure |
| 34 | FERC | RP25-858 | ANR PIPELINE COMPANY | Rate Design |
| 33 | FERC | RP25-855 | GREAT LAKES GAS TRANSMISSION LIMITED PARTNERSHIP | Rate Design |
| 32 | FERC | RP25-844 | EAST TENNESSEE NATURAL GAS, LLC | Return on Equity / Cost of Capital / Business Risk / Proxy Group / Capital Structure |
| 31 | Railroad Commission of Texas | OS-2024-00019891 | NET MEXICO PARTNERS, LLC | Cost of Service / Return on Equity / Cost of Capital / Business Risk / Proxy Group / Capital Structure |
| 30 | Regulatory Commission of Alaska | TL71-668 | KENAI BELUGA PIPELINE, LLC | Return on Equity / Cost of Capital / Business Risk / Proxy Group / Capital Structure |
| 29 | FERC | RP24-1106 | ADELPHIA GATEWAY, LLC | Return on Equity / Cost of Capital / Business Risk / Proxy Group / Capital Structure / Zonal Rate Design |
| 28 | FERC | RP24-1103 | COLUMBIA GAS TRANSMISSION, LLC | Rate Design |
| 27 | FERC | RP24-1035 | TRANSCONTINENTAL GAS PIPE LINE COMPANY, LLC | Return on Equity / Cost of Capital / Business Risk / Proxy Group |



| # | JURISDICTION | CASE OR DOCKET NO. | UTILITY/ORGANIZATION INITIATING PROCEEDING | SUBJECT MATTER |
|----|-------------------------------------|------------------------|--|--|
| 26 | FERC | RP24-781 | ALGONQUIN GAS TRANSMISSION, LLC | Business Risk / Proxy Group |
| 25 | FERC | RP24-780 | MARITIMES & NORTHEAST PIPELINE, L.L.C. | Business Risk / Proxy Group |
| 24 | FERC | RP24-744 | SOUTHERN NATURAL GAS COMPANY, L.L.C. | Return on Equity / Business Risk / Proxy Group |
| 23 | FERC | RP24-287 | NORTHERN BORDER PIPELINE COMPANY | Rate Design |
| 22 | FERC | RP24-164 | CAROLINA GAS TRANSMISSION, LLC | Dth-Mile Study / Business Risk / Proxy Group |
| 21 | FERC | RP23-1099 | GAS TRANSMISSION NORTHWEST LLC | Rate Design |
| 20 | FERC | RP23-930 | SALTVILLE GAS STORAGE COMPANY L.L.C. | Business Risk / Proxy Group |
| 19 | FERC | RP23-929 | NATIONAL FUEL GAS SUPPLY CORPORATION | Business Risk / Proxy Group |
| 18 | FERC | RP23-377 | WBI ENERGY TRANSMISSION, INC. | Business Risk / Proxy Group |
| 17 | FERC | RP22-1072 | TUSCARORA GAS TRANSMISSION COMPANY | Business Risk / Proxy Group |
| 16 | North Carolina Utilities Commission | Docket No. G-39 Sub 47 | CARDINAL PIPELINE COMPANY, LLC | Return on Equity / Cost of Capital / Business Risk / Proxy Group / Capital Structure |
| 15 | FERC | RP21-1188 | TEXAS EASTERN TRANSMISSION, LP | Business Risk / Proxy Group |
| 14 | FERC | RP21-1187 | EASTERN GAS TRANSMISSION AND STORAGE, INC. | Rate Design / Business Risk / Proxy Group |
| 13 | FERC | RP21-1001 | TEXAS EASTERN TRANSMISSION, LP | Business Risk / Proxy Group |
| 12 | FERC | PR21-34 | ENABLE OKLAHOMA INTRASTATE TRANSMISSION, LLC | Return on Equity / Proxy Group |
| 11 | FERC | RP20-1236 | TC ENERGY PIPELINES | Public Interest Impacts of Potential Contract Abrogation |
| 10 | FERC | RP20-980 | EAST TENNESSEE NATURAL GAS, LLC | Business Risk / Proxy Group / Capital Structure |
| 9 | FERC | RP20-921 | MARITIMES & NORTHEAST PIPELINE, L.L.C. | Business Risk / Proxy Group / Capital Structure |
| 8 | FERC | RP20-908 | ALLIANCE PIPELINE L.P. | Business Risk / Proxy Group / Capital Structure |
| 7 | FERC | RP20-467 | DOMINION ENERGY COVE POINT LNG, LP | Business Risk / Proxy Group |



| # | JURISDICTION | CASE OR DOCKET NO. | UTILITY/ORGANIZATION INITIATING PROCEEDING | SUBJECT MATTER |
|---|--------------|--------------------|--|---------------------|
| 6 | FERC | RP20-131 | ENABLE MISSISSIPPI RIVER TRANSMISSION | Discount Adjustment |
| 5 | FERC | RP18-922 | TRAILBLAZER PIPELINE COMPANY, LLC | Section 4 Rate Case |
| 4 | FERC | RP16-137 | TALLGRASS INTERSTATE GAS TRANSMISSION, LLC | Section 4 Rate Case |
| 3 | FERC | RP15-65 | GULF SOUTH PIPELINE COMPANY, LP | Section 4 Rate Case |
| 2 | FERC | RP10-729 | PORTLAND NATURAL GAS TRANSMISSION SYSTEM | Section 4 Rate Case |
| 1 | FERC | RP08-306 | PORTLAND NATURAL GAS TRANSMISSION SYSTEM | Section 4 Rate Case |

| # | JURISDICTION | CASE OR DOCKET NO. | UTILITY/ORGANIZATION INITIATING PROCEEDING | SUBJECT MATTER |
|--------------------------------------|--------------|--------------------|--|--|
| SECTION 7 CERTIFICATE FILINGS | | | | |
| 6 | FERC | CP26-34 | FORZA PIPELINE LLC | Section 7c Application |
| 5 | FERC | CP25-531 | PALO DURO TRANSMISSION L.P. | Section 7c Application |
| 4 | FERC | CP18-103 | ROCKIES EXPRESS PIPELINE, LLC | Installation of 6 new compressor units |
| 3 | FERC | CP18-102 | CHEYENNE CONNECTOR, LLC | 70 mile large-diameter greenfield pipeline |
| 2 | FERC | CP17-485 | TALLGRASS INTERSTATE GAS TRANSMISSION, LLC | Partial facility abandonment application |
| 1 | FERC | CP15-137 | ROCKIES EXPRESS PIPELINE, LLC | Capacity Enhancement Project – 800,000 Dth/d pipeline system expansion |



| # | JURISDICTION | CASE OR DOCKET NO. | UTILITY/ORGANIZATION INITIATING PROCEEDING | SUBJECT MATTER |
|----------------------------------|---|--|--|--|
| ELECTRIC RATE FILINGS | | | | |
| 3 | FERC | ER22-1539-000 | NRG POWER MARKETING LLC | Return on Equity / Proxy Group |
| 2 | FERC | ER21-1816-000 | KES KINGSBURG, LP | Return on Equity / Proxy Group / Business Risk / Capital Structure |
| 1 | FERC | ER21-998-000 | MIDWAY SUNSET COGENERATION COMPANY | Return on Equity / Proxy Group / Business Risk / Capital Structure |
| # | JURISDICTION | CASE OR DOCKET NO. | SUBJECT MATTER | |
| FEDERAL COURT PROCEEDINGS | | | | |
| 2 | U.S. Bankruptcy Court for the Southern District of Texas – Houston Division | Case No. 20-35562 – GULFPORT ENERGY CORPORATION | Report on Motion to Reject Certain FERC Jurisdictional Contracts | |
| 1 | U.S. Bankruptcy Court for the District of Delaware | Case No. 20-11548 – EXTRACTION OIL AND GAS, INC. | Report on Motion to Reject Certain FERC Jurisdictional Contracts | |

| <u>Potential Proxv Group Entity</u> | <u>Dividend Payment History</u> | | <u>Source</u> |
|-------------------------------------|---------------------------------|------------------------|---|
| | <u>Payment Date</u> | <u>Dividend Amount</u> | |
| Atmos Energy Corporation | 12/8/2025 | \$ 1.0000 | https://www.investors.atmosenergy.com/stock-info/dividend-history/default.asp |
| | 9/8/2025 | \$ 0.8700 | |
| | 6/9/2025 | \$ 0.8700 | |
| | 3/10/2025 | \$ 0.8700 | |
| NiSource Inc. | 11/20/2025 | \$ 0.2800 | https://investors.nisource.com/stock-performance/historical-dividends/default.aspx |
| | 8/20/2025 | \$ 0.2800 | |
| | 5/20/2025 | \$ 0.2800 | |
| | 2/20/2025 | \$ 0.2800 | |
| Northwest Natural Holding Co. | 11/14/2025 | \$ 0.4925 | https://ir.nwnaturalholdings.com/stock-information/dividend-history/default.aspx |
| | 8/15/2025 | \$ 0.4900 | |
| | 5/15/2025 | \$ 0.4900 | |
| | 2/14/2025 | \$ 0.4900 | |
| ONE Gas Inc. | 12/1/2025 | \$ 0.6700 | https://www.onegas.com/investors/stock-info/dividend-history/default.asp |
| | 9/3/2025 | \$ 0.6700 | |
| | 6/3/2025 | \$ 0.6700 | |
| | 3/7/2025 | \$ 0.6700 | |
| Spire Inc. | 1/5/2026 | \$ 0.8250 | https://investors.spireenergy.com/stock-info/dividends/default.aspx |
| | 10/2/2025 | \$ 0.7850 | |
| | 7/2/2025 | \$ 0.7850 | |
| | 4/2/2025 | \$ 0.7850 | |
| Southwest Gas | 3/2/2026 | \$ 0.6200 | https://www.swgasholdings.com/stock-information/dividend-history |
| | 12/1/2025 | \$ 0.6200 | |
| | 9/2/2025 | \$ 0.6200 | |
| | 6/2/2025 | \$ 0.6200 | |

Florida City Gas - Return on Equity Study (November 2025)
Summary of ROE Determinations

Recommended Proxy Group: Atmos Energy Corp
NiSource Inc
Northwest Natural Holding Co.
ONE Gas Inc.
Spire Inc.
Southwest Gas

ROE Determinations - IBES

| Method | Median | Low | High |
|----------------|---------------|---------------|---------------|
| CAPM | 12.20% | 11.79% | 12.78% |
| DCF | 9.16% | 9.03% | 13.59% |
| Average | 10.68% | 10.41% | 13.19% |

Risk Thirds - IBES

| Method | Total Range | | Lower Third | | Middle Third | | Upper Third | |
|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | Low | High | Low | High | Low | High | Low | High |
| CAPM | 11.79% | 12.78% | 11.79% | 12.12% | 12.12% | 12.45% | 12.45% | 12.78% |
| DCF | 9.03% | 13.59% | 9.03% | 10.55% | 10.55% | 12.07% | 12.07% | 13.59% |
| Average | 10.41% | 13.19% | 10.41% | 11.33% | 11.33% | 12.26% | 12.26% | 13.19% |

ROE Determinations - Value Line

| Method | Median | Low | High |
|----------------|---------------|--------------|---------------|
| CAPM | 10.85% | 10.44% | 11.30% |
| DCF | 9.23% | 7.72% | 10.37% |
| Average | 10.04% | 9.08% | 10.83% |

Risk Thirds - Value Line

| Method | Total Range | | Lower Third | | Middle Third | | Upper Third | |
|----------------|--------------|---------------|--------------|--------------|--------------|---------------|---------------|---------------|
| | Low | High | Low | High | Low | High | Low | High |
| CAPM | 10.44% | 11.30% | 10.44% | 10.73% | 10.73% | 11.01% | 11.01% | 11.30% |
| DCF | 7.72% | 10.37% | 7.72% | 8.60% | 8.60% | 9.49% | 9.49% | 10.37% |
| Average | 9.08% | 10.83% | 9.08% | 9.67% | 9.67% | 10.25% | 10.25% | 10.83% |

ROE Determinations - Averages

| Method | Median | Low | High |
|----------------|---------------|--------------|---------------|
| CAPM | 11.52% | 11.11% | 12.04% |
| DCF | 9.19% | 8.38% | 11.98% |
| Average | 10.36% | 9.75% | 12.01% |

Risk Thirds - Averages

| Method | Total Range | | Lower Third | | Middle Third | | Upper Third | |
|----------------|--------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------|
| | Low | High | Low | High | Low | High | Low | High |
| CAPM | 11.11% | 12.04% | 11.11% | 11.42% | 11.42% | 11.73% | 11.73% | 12.04% |
| DCF | 8.38% | 11.98% | 8.38% | 9.58% | 9.58% | 10.78% | 10.78% | 11.98% |
| Average | 9.75% | 12.01% | 9.75% | 10.50% | 10.50% | 11.25% | 11.25% | 12.01% |

Florida City Gas - Return on Equity Study (November 2025)

Proxy ROE Calculations
Return on Equity (Two-Stage DCF) Calculation
Six-Months Ended November 2025

| (a) Ticker | (b) Company | (c) Average Dividend Yield | (d) IBES Growth Rate | (e) GDP Growth Rate | (f) IBES 67% Weighting | (g) GDP 33% Weighting | (h) Combined Growth Rate | (i) Adjusted Dividend Yield | (j) DCF Return |
|---------------|-----------------------------------|-------------------------------------|-------------------------------|------------------------------|---------------------------------|--------------------------------|-----------------------------------|--------------------------------------|----------------------|
| ATO | Atmos Energy Corporation | 2.17% | 8.20% | 3.91% | 5.47% | 1.30% | 6.77% | 2.26% | 9.03% |
| NI | NiSource Inc. | 2.69% | 7.60% | 3.91% | 5.07% | 1.30% | 6.37% | 2.79% | 9.16% |
| NWN | Northwest Natural Holding Company | 4.58% | n/a | 3.91% | n/a | 1.30% | n/a | n/a | n/a |
| OGS | ONE Gas Inc. | 3.34% | n/a | 3.91% | n/a | 1.30% | n/a | n/a | n/a |
| SR | Spire Inc. | 3.99% | n/a | 3.91% | n/a | 1.30% | n/a | n/a | n/a |
| SWX | Southwest Gas Holdings, Inc. | 3.21% | 13.30% | 3.91% | 8.87% | 1.30% | 10.17% | 3.42% | 13.59% |

| | | | |
|-----------------|-------|----|--------------|
| Range | 9.03% | to | 13.59% |
| Mean | | | 10.59% |
| Median | | | 9.16% |
| MidPoint | | | 11.31% |

| | |
|---------------------------|-------|
| Standard Deviation | 2.60% |
|---------------------------|-------|

Florida City Gas - Return on Equity Study (November 2025)

Proxy Group ROE Calculations - Value Line
Return on Equity (Two-Stage DCF) Calculation
Six-Months Ended November 2025

| (a) Ticker | (b) Company | (c) Average Dividend Yield | (d) Value Line Growth Rate | (e) GDP Growth Rate | (f) Value Line 67% Weighting | (g) GDP 33% Weighting | (h) Combined Growth Rate | (i) Adjusted Dividend Yield | (j) DCF Return |
|---------------|-----------------------------------|-------------------------------------|-------------------------------------|------------------------------|---------------------------------------|--------------------------------|-----------------------------------|--------------------------------------|----------------------|
| ATO | Atmos Energy Corporation | 2.17% | 8.50% | 3.91% | 5.67% | 1.30% | 6.97% | 2.26% | 9.23% |
| NI | NiSource Inc. | 2.69% | 8.00% | 3.91% | 5.33% | 1.30% | 6.64% | 2.80% | 9.44% |
| NWN | Northwest Natural Holding Company | 4.58% | 6.50% | 3.91% | 4.33% | 1.30% | 5.64% | 4.73% | 10.37% |
| OGS | ONE Gas Inc. | 3.34% | 4.50% | 3.91% | 3.00% | 1.30% | 4.30% | 3.42% | 7.72% |
| SR | Spire Inc. | 3.99% | 4.50% | 3.91% | 3.00% | 1.30% | 4.30% | 4.08% | 8.38% |
| SWX | Southwest Gas Holdings, Inc. | 3.21% | n/a | 3.91% | n/a | 1.30% | n/a | n/a | n/a |

| | | | |
|-----------------|-------|----|--------|
| Range | 7.72% | to | 10.37% |
| Mean | 9.03% | | |
| Median | 9.23% | | |
| Midpoint | 9.04% | | |

| | |
|---------------------------|-------|
| Standard Deviation | 1.01% |
|---------------------------|-------|

Florida City Gas - Return on Equity Study (November 2025)
Dividend Yield Calculations

| Ticker | Company | Stock Price | | | Annualized Dividend | Dividend Yield | Average Dividend Yield | |
|--------|-----------------------------------|-------------|----------|----------|---------------------|----------------|------------------------|---------|
| | | Month | High | Low | | | | Average |
| ATO | Atmos Energy Corporation | Jun-25 | \$157.10 | \$150.68 | \$153.890 | \$3.48 | 2.26% | 2.17% |
| | | Jul-25 | \$160.58 | \$149.98 | \$155.280 | \$3.48 | 2.24% | |
| | | Aug-25 | \$168.86 | \$154.68 | \$161.770 | \$3.48 | 2.15% | |
| | | Sep-25 | \$171.20 | \$160.10 | \$165.650 | \$3.48 | 2.10% | |
| | | Oct-25 | \$179.70 | \$167.62 | \$173.660 | \$3.48 | 2.00% | |
| | | Nov-25 | \$180.65 | \$169.31 | \$174.980 | \$4.00 | 2.29% | |
| NI | NiSource Inc. | Jun-25 | \$40.79 | \$38.78 | \$39.785 | \$1.12 | 2.82% | 2.69% |
| | | Jul-25 | \$42.90 | \$38.58 | \$40.740 | \$1.12 | 2.75% | |
| | | Aug-25 | \$43.51 | \$41.31 | \$42.410 | \$1.12 | 2.64% | |
| | | Sep-25 | \$43.50 | \$38.45 | \$40.975 | \$1.12 | 2.73% | |
| | | Oct-25 | \$44.88 | \$41.61 | \$43.245 | \$1.12 | 2.59% | |
| | | Nov-25 | \$44.20 | \$41.51 | \$42.855 | \$1.12 | 2.61% | |
| NWN | Northwest Natural Holding Company | Jun-25 | \$41.33 | \$39.25 | \$40.290 | \$1.96 | 4.86% | 4.58% |
| | | Jul-25 | \$43.13 | \$39.52 | \$41.325 | \$1.96 | 4.74% | |
| | | Aug-25 | \$42.15 | \$39.29 | \$40.720 | \$1.96 | 4.81% | |
| | | Sep-25 | \$45.05 | \$40.90 | \$42.975 | \$1.96 | 4.56% | |
| | | Oct-25 | \$47.79 | \$43.64 | \$45.715 | \$1.97 | 4.31% | |
| | | Nov-25 | \$49.63 | \$44.45 | \$47.040 | \$1.97 | 4.19% | |
| OGS | ONE Gas Inc. | Jun-25 | \$75.61 | \$70.87 | \$73.240 | \$2.56 | 3.50% | 3.34% |
| | | Jul-25 | \$75.76 | \$71.27 | \$73.515 | \$2.56 | 3.48% | |
| | | Aug-25 | \$77.17 | \$71.72 | \$74.445 | \$2.56 | 3.44% | |
| | | Sep-25 | \$81.48 | \$74.06 | \$77.770 | \$2.56 | 3.29% | |
| | | Oct-25 | \$83.39 | \$78.93 | \$81.160 | \$2.56 | 3.15% | |
| | | Nov-25 | \$83.96 | \$77.95 | \$80.955 | \$2.56 | 3.16% | |
| SR | Spire Inc. | Jun-25 | \$75.32 | \$71.28 | \$73.300 | \$3.14 | 4.28% | 3.99% |
| | | Jul-25 | \$77.92 | \$71.24 | \$74.580 | \$3.14 | 4.21% | |
| | | Aug-25 | \$78.05 | \$73.48 | \$75.765 | \$3.14 | 4.14% | |
| | | Sep-25 | \$82.14 | \$73.91 | \$78.025 | \$3.14 | 4.02% | |
| | | Oct-25 | \$89.09 | \$80.68 | \$84.885 | \$3.14 | 3.70% | |
| | | Nov-25 | \$91.11 | \$84.71 | \$87.910 | \$3.14 | 3.57% | |
| SWX | Southwest Gas Holdings, Inc. | Jun-25 | \$75.39 | \$70.06 | \$72.725 | \$2.48 | 3.41% | 3.21% |
| | | Jul-25 | \$79.72 | \$72.43 | \$76.075 | \$2.48 | 3.26% | |
| | | Aug-25 | \$80.54 | \$75.75 | \$78.145 | \$2.48 | 3.17% | |
| | | Sep-25 | \$79.99 | \$76.59 | \$78.290 | \$2.48 | 3.17% | |
| | | Oct-25 | \$82.08 | \$76.74 | \$79.410 | \$2.48 | 3.12% | |
| | | Nov-25 | \$83.11 | \$76.99 | \$80.050 | \$2.48 | 3.10% | |

**Florida City Gas - Return on Equity Study (November 2025)
GDP Growth Calculations**

| Energy Information Administration ("EIA") AEO 2025 Table A20 1/ | | |
|--|------|--------------|
| | Year | Amount |
| Nominal GDP = Real GDP * GDP Chain-Type Price Index | 2030 | \$36,649 |
| | 2050 | \$78,627 |
| GDP Growth | | 3.89% |

| S&P Global Connect 2/ | | |
|----------------------------------|------|--------------|
| | Year | GI |
| | 2030 | \$37,042.0 |
| | 2055 | \$96,744.0 |
| GDP Growth | | 3.91% |

| Social Security Administration ("SSA") Table VI.G.4 (2025) 3/ | | |
|--|------|--------------|
| | Year | SSA |
| | 2030 | \$37,377 |
| | 2080 | \$258,141 |
| GDP Growth | | 3.94% |

Average 3.91%

Notes:

1/ Report: Annual Energy Outlook 2025 - (Release Date: April 15, 2025): Table 20. Macroeconomic Indicators. Nominal GDP=(Real GDP)*(GDP Chain-Type Price index).
https://www.eia.gov/outlooks/aeo/tables_ref.php (Table 20)

2/ S&P Global Connect (formerly IHS Markit): Long-Term Macro Forecast - Baseline (U.S. Economy 30-Year Focus, Second Quarter - May 2025) (Release Date: June 13, 2025), Table Summary 1A.
<https://connect.ihsmarkit.com>

3/ Social Security Administration: The 2024 OASDI Trustees Report (Release Date: June 18, 2025), Table VI.G.4.-- OASDI and HI Annual and Summarized Income, Cost, and Balance as a Percentage of GDP, Calendar Years 2025-2100, Intermediate Estimates. <https://www.ssa.gov/OACT/TR/2025/>

Florida City Gas - Return on Equity Study (November 2025)

Proxy Group CAPM Calculations - IBES
Uses One Step DCF With Size Adjustment
as of November 2025

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (i) | (j) | (k) | (l) |
|--------|-----------------------------------|------------------------------|------------------------------------|---------------------------|---|-------------------------|-----------------------------|----------------------|------------------------------|--------------------|------------------------|
| Ticker | Company | Market Return | | | 6-Month Hist Avg 30 Yr. Treasury Risk-Free Rate | CAPM Risk Premium | Value Line Adjusted Beta | Unadjusted Return | Market Cap \$ Billions | Size Adjustment | CAPM Cost of Equity |
| | | S&P 500 Dividend Yield | Composite Growth Rate (IBES) | CAPM Cost of Equity | | | | | | | |
| ATO | Atmos Energy Corporation | 1.49% | 11.63% | 13.13% | 4.79% | 8.33% | 0.80 | 11.46% | \$ 27.22 | 0.33% | 11.79% |
| NI | NiSource Inc. | 1.49% | 11.63% | 13.13% | 4.79% | 8.33% | 0.90 | 12.29% | \$ 19.76 | 0.49% | 12.78% |
| NWN | Northwest Natural Holding Company | 1.49% | 11.63% | 13.13% | 4.79% | 8.33% | 0.80 | 11.46% | \$ 1.94 | 1.19% | 12.65% |
| OGS | ONE Gas Inc. | 1.49% | 11.63% | 13.13% | 4.79% | 8.33% | 0.80 | 11.46% | \$ 4.62 | 0.74% | 12.20% |
| SR | Spire Inc. | 1.49% | 11.63% | 13.13% | 4.79% | 8.33% | 0.80 | 11.46% | \$ 4.92 | 0.74% | 12.20% |
| SWX | Southwest Gas Holdings, Inc. | 1.49% | 11.63% | 13.13% | 4.79% | 8.33% | 0.80 | 11.46% | \$ 5.78 | 0.74% | 12.20% |

| | | | |
|---------------------------|---------------|----|--------|
| Range | 11.79% | to | 12.78% |
| Mean | 12.30% | | |
| Median | 12.20% | | |
| Midpoint | 12.29% | | |
| Standard Deviation | 0.36% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | IBES 5 Year | | | | |
|--------|----------------------|---------------------|---------------------------|----------------------------|----------------------|-----------------------|-------------------------|----------------------------|--|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | Market Cap Weighting | Annual Growth Rate | Weighted Growth Rate | Weighted Dividend Yield | |
| A | Agilent Technologies | \$ 154.37 | 0.60% | \$ 43.81 | 0.11518% | 7.5% | 0.00860% | 0.00069% | |
| AAPL | Apple Inc. | \$ 277.55 | 0.40% | \$ 4,171.02 | 10.96596% | 11.8% | 1.28850% | 0.04386% | |
| ABBV | AbbVie Inc. | \$ 227.66 | 2.90% | \$ 405.14 | 1.06515% | 17.2% | 0.18267% | 0.03089% | |
| ABT | Abbott Labs. | \$ 128.54 | 1.80% | \$ 220.25 | 0.57906% | 10.1% | 0.05820% | 0.01042% | |
| ACN | Accenture Plc | \$ 247.85 | 2.60% | \$ 151.50 | 0.39831% | 7.7% | 0.03051% | 0.01036% | |
| ADI | Analog Devices | \$ 257.92 | 1.50% | \$ 118.81 | 0.31236% | 17.4% | 0.05435% | 0.00469% | |
| ADM | Archer Daniels Midl' | \$ 60.55 | 3.40% | \$ 28.03 | 0.07369% | 1.7% | 0.00125% | 0.00251% | |
| AEE | Ameren Corp. | \$ 106.02 | 2.80% | \$ 27.91 | 0.07338% | 9.3% | 0.00682% | 0.00205% | |
| AEP | Amer. Elec. Power | \$ 122.72 | 3.20% | \$ 65.04 | 0.17100% | 6.5% | 0.01111% | 0.00547% | |
| AES | AES Corp. | \$ 13.91 | 5.20% | \$ 9.87 | 0.02595% | 11.2% | 0.00291% | 0.00135% | |
| AFL | Aflac Inc. | \$ 110.55 | 2.30% | \$ 60.71 | 0.15961% | 2.7% | 0.00423% | 0.00367% | |
| AJG | Gallagher (Arthur J. | \$ 248.52 | 1.10% | \$ 62.05 | 0.16313% | 12.5% | 0.02039% | 0.00179% | |
| ALL | Allstate Corp. | \$ 213.87 | 1.90% | \$ 56.28 | 0.14796% | 13.4% | 0.01975% | 0.00281% | |
| ALLE | Allegion plc | \$ 165.67 | 1.20% | \$ 14.00 | 0.03681% | 10.2% | 0.00375% | 0.00044% | |
| AMAT | Applied Materials | \$ 249.97 | 0.70% | \$ 188.88 | 0.49658% | 10.1% | 0.05003% | 0.00348% | |
| AMCR | Arcor plc | \$ 8.62 | 5.90% | \$ 19.52 | 0.05132% | 12.6% | 0.00647% | 0.00303% | |
| AME | AMETEK, Inc. | \$ 196.28 | 0.60% | \$ 45.04 | 0.11841% | 8.9% | 0.01050% | 0.00071% | |
| AMGN | Amgen | \$ 344.57 | 2.90% | \$ 179.49 | 0.47189% | 5.0% | 0.02342% | 0.01368% | |
| AON | Aon plc | \$ 352.61 | 0.80% | \$ 74.46 | 0.19576% | 10.5% | 0.02046% | 0.00157% | |
| APA | APA Corp. | \$ 24.67 | 4.10% | \$ 8.92 | 0.02345% | 8.7% | 0.00204% | 0.00096% | |
| APD | Air Products & Chem. | \$ 258.96 | 2.80% | \$ 57.06 | 0.15002% | 7.9% | 0.01180% | 0.00420% | |
| APO | Apollo Global Mgmt | \$ 130.27 | 1.60% | \$ 73.60 | 0.19350% | 14.3% | 0.02764% | 0.00310% | |
| ATO | Atmos Energy | \$ 175.74 | 2.30% | \$ 27.10 | 0.07125% | 8.2% | 0.00584% | 0.00164% | |
| AVY | Avery Dennison | \$ 172.22 | 2.20% | \$ 13.37 | 0.03515% | 7.8% | 0.00274% | 0.00077% | |
| AXP | Amer. Express | \$ 363.97 | 1.00% | \$ 249.86 | 0.65690% | 14.4% | 0.09459% | 0.00657% | |
| BAC | Bank of America | \$ 52.99 | 2.30% | \$ 410.01 | 1.07795% | 15.3% | 0.16493% | 0.02479% | |
| BALL | Ball Corp. | \$ 49.63 | 1.60% | \$ 14.13 | 0.03715% | 13.1% | 0.00487% | 0.00059% | |
| BAX | Baxter Int'l Inc. | \$ 18.91 | 3.60% | \$ 9.29 | 0.02442% | 14.0% | 0.00342% | 0.00088% | |
| BBY | Best Buy Co. | \$ 80.98 | 4.70% | \$ 15.99 | 0.04204% | 4.9% | 0.00206% | 0.00198% | |
| BDX | Becton, Dickinson | \$ 193.90 | 2.20% | \$ 55.21 | 0.14515% | 6.1% | 0.00885% | 0.00319% | |
| BEN | Franklin Resources | \$ 22.52 | 5.70% | \$ 11.53 | 0.03031% | 4.8% | 0.00144% | 0.00173% | |
| BFB | Brown-Forman 'B' | \$ 28.64 | 3.60% | \$ 13.49 | 0.03547% | 2.4% | 0.00085% | 0.00128% | |
| BG | Bunge Global SA | \$ 96.48 | 2.90% | \$ 12.53 | 0.03294% | 2.1% | 0.00068% | 0.00096% | |
| BKNG | Booking Holdings | \$ 4,911.85 | 0.80% | \$ 160.63 | 0.42231% | 16.7% | 0.07053% | 0.00338% | |
| BKR | Baker Hughes | \$ 49.53 | 2.00% | \$ 48.87 | 0.12848% | 10.7% | 0.01379% | 0.00257% | |
| BLK | BlackRock, Inc. | \$ 1,040.06 | 2.20% | \$ 157.97 | 0.41532% | 13.5% | 0.05612% | 0.00914% | |
| BRO | Brown & Brown | \$ 80.45 | 0.80% | \$ 22.67 | 0.05960% | 9.8% | 0.00584% | 0.00048% | |
| CAH | Cardinal Health | \$ 213.14 | 1.00% | \$ 50.48 | 0.13272% | 12.7% | 0.01685% | 0.00133% | |
| CARR | Carrier Global | \$ 54.36 | 1.70% | \$ 45.45 | 0.11949% | 10.2% | 0.01220% | 0.00203% | |
| CAT | Caterpillar Inc. | \$ 573.73 | 1.10% | \$ 267.45 | 0.70315% | 3.8% | 0.02637% | 0.00773% | |
| CB | Chubb Ltd. | \$ 297.90 | 1.30% | \$ 118.53 | 0.31163% | 5.9% | 0.01839% | 0.00405% | |
| CBOE | Cboe Global Markets | \$ 258.12 | 1.10% | \$ 26.64 | 0.07004% | 12.9% | 0.00900% | 0.00077% | |
| CDW | CDW Corp. | \$ 144.40 | 1.70% | \$ 18.82 | 0.04948% | 7.0% | 0.00344% | 0.00084% | |
| CHD | Churn & Dwight | \$ 84.55 | 1.40% | \$ 20.34 | 0.05348% | 5.3% | 0.00281% | 0.00075% | |
| CHRW | C.H. Robinson | \$ 159.54 | 1.60% | \$ 18.34 | 0.04822% | 14.7% | 0.00709% | 0.00077% | |
| CI | Cigna Group | \$ 278.35 | 2.40% | \$ 74.33 | 0.19542% | 8.1% | 0.01589% | 0.00469% | |
| CINF | Cincinnati Financial | \$ 168.48 | 2.20% | \$ 26.07 | 0.06854% | 5.3% | 0.00363% | 0.00151% | |
| CL | Colgate-Palmolive | \$ 80.04 | 2.60% | \$ 64.34 | 0.16916% | 3.8% | 0.00641% | 0.00440% | |
| CMCSA | Comcast Corp. | \$ 26.57 | 4.70% | \$ 99.97 | 0.26283% | 0.8% | 0.00218% | 0.01235% | |
| CME | CME Group | \$ 280.87 | 1.80% | \$ 99.14 | 0.26065% | 5.8% | 0.01516% | 0.00469% | |
| CMI | Cummins Inc. | \$ 497.11 | 1.60% | \$ 66.72 | 0.17541% | 11.4% | 0.02004% | 0.00281% | |
| CMS | CMS Energy Corp. | \$ 75.27 | 2.90% | \$ 22.20 | 0.05837% | 7.3% | 0.00426% | 0.00169% | |
| CNP | CenterPoint Energy | \$ 39.95 | 2.20% | \$ 25.89 | 0.06807% | 9.0% | 0.00613% | 0.00150% | |
| COR | Cencora | \$ 368.53 | 0.60% | \$ 72.56 | 0.19077% | 10.6% | 0.02023% | 0.00114% | |
| COST | Costco Wholesale | \$ 908.26 | 0.60% | \$ 392.66 | 1.03234% | 8.8% | 0.09085% | 0.00619% | |
| CPT | Camden Property Trus | \$ 106.03 | 4.00% | \$ 11.16 | 0.02934% | 5.4% | 0.00157% | 0.00117% | |
| CRM | Salesforce, Inc. | \$ 228.15 | 0.70% | \$ 218.20 | 0.57367% | 13.8% | 0.07888% | 0.00402% | |
| CSCO | Cisco Systems | \$ 76.07 | 2.20% | \$ 305.49 | 0.80316% | 8.0% | 0.06385% | 0.01767% | |
| CSX | CSX Corp. | \$ 35.30 | 1.50% | \$ 65.35 | 0.17181% | 6.2% | 0.01065% | 0.00258% | |
| CTAS | Cintas Corp. | \$ 184.60 | 1.00% | \$ 73.40 | 0.19297% | 11.0% | 0.02123% | 0.00193% | |
| CTSH | Cognizant Technology | \$ 77.05 | 1.60% | \$ 37.31 | 0.09809% | 9.3% | 0.00914% | 0.00157% | |
| CTVA | Corteva, Inc. | \$ 66.65 | 1.10% | \$ 45.02 | 0.11836% | 13.3% | 0.01574% | 0.00130% | |
| CVS | CVS Health | \$ 79.86 | 3.60% | \$ 98.15 | 0.25804% | 15.6% | 0.04037% | 0.00929% | |
| CVX | Chevron Corp. | \$ 149.51 | 4.80% | \$ 264.91 | 0.69647% | 3.7% | 0.02577% | 0.03343% | |
| D | Dominion Energy | \$ 62.54 | 4.30% | \$ 52.48 | 0.13797% | 10.7% | 0.01476% | 0.00593% | |
| DAL | Delta Air Lines | \$ 64.27 | 1.20% | \$ 39.22 | 0.10311% | 7.5% | 0.00770% | 0.00124% | |
| DE | Deere & Co. | \$ 469.87 | 1.40% | \$ 132.41 | 0.34812% | 8.9% | 0.03098% | 0.00487% | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | | Value Line | | Value Line | | IBES 5 Year | | |
|--------|----------------------|---------------------|---------------------------|----------------------------|----------------------|-----------------------|-------------------------|----------------------------|--|--|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | Market Cap Weighting | Annual Growth Rate | Weighted Growth Rate | Weighted Dividend Yield | | |
| DELL | Dell Technologies | \$ 133.26 | 1.60% | \$ 88.55 | 0.23281% | 16.0% | 0.03713% | 0.00372% | | |
| DG | Dollar General | \$ 108.77 | 2.20% | \$ 22.37 | 0.05881% | 7.4% | 0.00432% | 0.00129% | | |
| DGX | Quest Diagnostics | \$ 189.69 | 1.70% | \$ 21.15 | 0.05561% | 7.3% | 0.00408% | 0.00095% | | |
| DHR | Danaher Corp. | \$ 228.46 | 0.60% | \$ 163.22 | 0.42912% | 6.4% | 0.02751% | 0.00257% | | |
| DIS | Disney (Walt) | \$ 103.43 | 1.00% | \$ 188.89 | 0.49661% | 11.3% | 0.05618% | 0.00497% | | |
| DOV | Dover Corp. | \$ 186.19 | 1.10% | \$ 25.12 | 0.06604% | 12.6% | 0.00834% | 0.00073% | | |
| DPZ | Domino's Pizza | \$ 415.59 | 1.80% | \$ 13.80 | 0.03628% | 10.4% | 0.00376% | 0.00065% | | |
| DRI | Darden Restaurants | \$ 180.00 | 3.30% | \$ 20.28 | 0.05332% | 9.8% | 0.00525% | 0.00176% | | |
| DTE | DTE Energy | \$ 136.78 | 3.30% | \$ 28.19 | 0.07411% | 7.1% | 0.00526% | 0.00245% | | |
| DUK | Duke Energy | \$ 123.43 | 3.50% | \$ 94.74 | 0.24908% | 6.7% | 0.01669% | 0.00872% | | |
| DVN | Devon Energy | \$ 36.40 | 2.60% | \$ 23.38 | 0.06147% | 9.9% | 0.00609% | 0.00160% | | |
| EA | Electronic Arts | \$ 201.92 | 0.40% | \$ 50.66 | 0.13319% | 13.0% | 0.01731% | 0.00053% | | |
| EBAY | eBay Inc. | \$ 82.49 | 1.40% | \$ 38.10 | 0.10017% | 9.7% | 0.00968% | 0.00140% | | |
| ECL | Ecolab Inc. | \$ 274.99 | 0.90% | \$ 76.18 | 0.20028% | 12.7% | 0.02546% | 0.00180% | | |
| ED | Consol. Edison | \$ 100.14 | 3.50% | \$ 34.29 | 0.09015% | 5.3% | 0.00478% | 0.00316% | | |
| EFX | Equifax, Inc. | \$ 212.70 | 0.90% | \$ 25.99 | 0.06833% | 11.8% | 0.00808% | 0.00061% | | |
| EIX | Edison Int'l | \$ 59.11 | 5.90% | \$ 22.77 | 0.05986% | 10.6% | 0.00635% | 0.00353% | | |
| ELV | Elevance Health | \$ 338.52 | 2.00% | \$ 74.98 | 0.19713% | 1.2% | 0.00237% | 0.00394% | | |
| EMR | Emerson Electric | \$ 131.44 | 1.60% | \$ 72.39 | 0.19032% | 9.3% | 0.01761% | 0.00305% | | |
| EOG | EOG Resources | \$ 106.20 | 3.90% | \$ 59.39 | 0.15614% | 6.1% | 0.00952% | 0.00609% | | |
| EQIX | Equinix, Inc. | \$ 750.41 | 2.50% | \$ 71.86 | 0.18893% | 9.0% | 0.01700% | 0.00472% | | |
| EQR | Equity Residential | \$ 61.58 | 4.50% | \$ 22.91 | 0.06023% | 6.0% | 0.00361% | 0.00271% | | |
| ES | Eversource Energy | \$ 66.70 | 4.70% | \$ 24.08 | 0.06331% | 5.7% | 0.00361% | 0.00298% | | |
| ETN | Eaton Corp. plc | \$ 341.69 | 1.20% | \$ 129.83 | 0.34133% | 12.5% | 0.04269% | 0.00410% | | |
| ETR | Entergy Corp. | \$ 96.55 | 2.50% | \$ 41.02 | 0.10785% | 10.0% | 0.01078% | 0.00270% | | |
| EVRG | Evergy, Inc. | \$ 77.11 | 3.60% | \$ 17.71 | 0.04656% | 6.0% | 0.00279% | 0.00168% | | |
| EXC | Exelon Corp. | \$ 46.57 | 3.50% | \$ 46.46 | 0.12215% | 9.3% | 0.01140% | 0.00428% | | |
| EXPD | Expeditors Int'l | \$ 147.36 | 1.00% | \$ 19.91 | 0.05235% | 3.9% | 0.00206% | 0.00052% | | |
| EXPE | Expedia Group | \$ 257.62 | 0.60% | \$ 32.09 | 0.08437% | 19.5% | 0.01641% | 0.00051% | | |
| EXR | Extra Space Storage | \$ 133.29 | 5.00% | \$ 27.54 | 0.07240% | 10.5% | 0.00758% | 0.00362% | | |
| FANG | Diamondback Energy | \$ 149.31 | 2.70% | \$ 42.96 | 0.11295% | 5.0% | 0.00565% | 0.00305% | | |
| FAST | Fastenal Co. | \$ 40.30 | 2.20% | \$ 45.40 | 0.11936% | 7.8% | 0.00931% | 0.00263% | | |
| FDS | FactSet Research | \$ 277.41 | 1.60% | \$ 10.31 | 0.02711% | 5.3% | 0.00144% | 0.00043% | | |
| FDX | FedEx Corp. | \$ 275.83 | 2.10% | \$ 65.22 | 0.17147% | 10.5% | 0.01803% | 0.00360% | | |
| FE | FirstEnergy Corp. | \$ 47.36 | 3.90% | \$ 27.30 | 0.07177% | 6.5% | 0.00467% | 0.00280% | | |
| FIS | Fidelity Nat'l Info. | \$ 65.38 | 2.60% | \$ 34.20 | 0.08991% | 16.0% | 0.01434% | 0.00234% | | |
| FOXA | Fox Corp | \$ 65.05 | 0.85% | \$ 29.50 | 0.07756% | 2.9% | 0.00221% | 0.00066% | | |
| FRT | Federal Rlty. Inv. T | \$ 98.57 | 4.50% | \$ 7.90 | 0.02077% | 2.7% | 0.00057% | 0.00093% | | |
| FTV | Fortive Corp. | \$ 53.23 | 0.50% | \$ 17.90 | 0.04706% | 9.4% | 0.00442% | 0.00024% | | |
| GD | Gen'l Dynamics | \$ 340.04 | 1.80% | \$ 91.41 | 0.24032% | 12.8% | 0.03074% | 0.00433% | | |
| GEHC | GE HealthCare | \$ 80.63 | 0.20% | \$ 35.75 | 0.09399% | 6.5% | 0.00611% | 0.00019% | | |
| GEN | Gen Digital Inc. | \$ 26.24 | 1.90% | \$ 16.29 | 0.04283% | 13.8% | 0.00591% | 0.00081% | | |
| GM | Gen'l Motors | \$ 72.81 | 0.80% | \$ 81.96 | 0.21548% | 8.7% | 0.01864% | 0.00172% | | |
| GOOG | Alphabet Inc. | \$ 320.28 | 0.30% | \$ 3,888.84 | 10.22409% | 19.3% | 1.97325% | 0.03067% | | |
| GPN | Global Payments | \$ 74.97 | 1.50% | \$ 18.11 | 0.04761% | 9.8% | 0.00464% | 0.00071% | | |
| GRMN | Garmin Ltd. | \$ 194.79 | 2.00% | \$ 37.03 | 0.09735% | 9.7% | 0.00939% | 0.00195% | | |
| GS | Goldman Sachs | \$ 816.01 | 2.00% | \$ 245.64 | 0.64581% | 14.3% | 0.09235% | 0.01292% | | |
| GWW | Grainger (W.W.) | \$ 945.10 | 1.00% | \$ 44.95 | 0.11818% | 6.4% | 0.00756% | 0.00118% | | |
| HBAN | Huntington Bancshs. | \$ 16.27 | 3.90% | \$ 23.13 | 0.06081% | 17.7% | 0.01076% | 0.00237% | | |
| HCA | HCA Healthcare | \$ 514.76 | 0.60% | \$ 125.25 | 0.32929% | 12.5% | 0.04116% | 0.00198% | | |
| HD | Home Depot | \$ 355.47 | 2.60% | \$ 334.56 | 0.87959% | 4.6% | 0.04002% | 0.02287% | | |
| HIG | Hartford Ins. Group | \$ 137.39 | 1.50% | \$ 39.29 | 0.10330% | 13.0% | 0.01343% | 0.00155% | | |
| HII | Huntington Ingalls | \$ 314.31 | 1.80% | \$ 12.13 | 0.03189% | 16.5% | 0.00526% | 0.00057% | | |
| HLT | Hilton Worldwide | \$ 285.77 | 0.20% | \$ 66.33 | 0.17439% | 12.7% | 0.02206% | 0.00035% | | |
| HON | Honeywell Int'l | \$ 189.99 | 2.40% | \$ 122.59 | 0.32230% | 7.2% | 0.02333% | 0.00774% | | |
| HPE | Hewlett Packard Ent. | \$ 21.53 | 2.40% | \$ 27.36 | 0.07193% | 11.8% | 0.00849% | 0.00173% | | |
| HPQ | HP Inc. | \$ 23.98 | 4.80% | \$ 22.89 | 0.06018% | 3.3% | 0.00196% | 0.00289% | | |
| HRL | Hormel Foods | \$ 23.23 | 5.00% | \$ 12.40 | 0.03260% | 0.1% | 0.00003% | 0.00163% | | |
| HUBB | Hubbell Inc. | \$ 428.47 | 1.30% | \$ 22.80 | 0.05994% | 9.1% | 0.00545% | 0.00078% | | |
| HUM | Humana Inc. | \$ 245.99 | 1.40% | \$ 28.01 | 0.07364% | 16.1% | 0.01182% | 0.00103% | | |
| IBKR | Interactive Brokers | \$ 64.19 | 0.50% | \$ 27.20 | 0.07151% | 16.0% | 0.01144% | 0.00036% | | |
| IBM | Int'l Business Mach. | \$ 303.21 | 2.40% | \$ 281.70 | 0.74061% | 8.8% | 0.06517% | 0.01777% | | |
| ICE | Intercontinental Exc | \$ 156.29 | 1.20% | \$ 87.76 | 0.23073% | 9.9% | 0.02279% | 0.00277% | | |
| IEX | IDEX Corp. | \$ 173.76 | 1.60% | \$ 12.90 | 0.03392% | 12.0% | 0.00407% | 0.00054% | | |
| IFF | Int'l Flavors & Frag | \$ 69.78 | 2.30% | \$ 17.25 | 0.04535% | 3.8% | 0.00174% | 0.00104% | | |
| INTU | Intuit Inc. | \$ 629.13 | 0.80% | \$ 182.34 | 0.47939% | 14.0% | 0.06727% | 0.00384% | | |
| INVH | Invitation Homes | \$ 27.93 | 4.30% | \$ 17.22 | 0.04527% | 7.1% | 0.00323% | 0.00195% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap @ 11/26/2025 | Market Cap Weighting | IBES 5 Year | Weighted Growth Rate | Weighted Dividend Yield |
|--------|----------------------|---------------------|---------------------------|----------------------------|----------------------------|----------------------|-----------------------|-------------------------|----------------------------|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | | | Annual Growth Rate | | |
| IR | Ingersoll Rand Inc. | \$ 79.87 | 0.10% | \$ 31.32 | 0.08234% | 5.8% | 0.00477% | 0.00008% | |
| IRM | Iron Mountain | \$ 86.22 | 3.80% | \$ 24.88 | 0.06541% | 19.8% | 0.01295% | 0.00249% | |
| ITW | Illinois Tool Works | \$ 248.99 | 2.60% | \$ 71.30 | 0.18745% | 0.9% | 0.00175% | 0.00487% | |
| IVZ | Invesco Ltd. | \$ 24.53 | 3.50% | \$ 10.67 | 0.02805% | 18.4% | 0.00517% | 0.00098% | |
| J | Jacobs Solutions | \$ 135.86 | 1.00% | \$ 20.04 | 0.05269% | 14.5% | 0.00764% | 0.00053% | |
| JBHT | Hunt (J.B.) | \$ 173.40 | 1.00% | \$ 16.76 | 0.04406% | 9.6% | 0.00423% | 0.00044% | |
| JBL | Jabil Inc. | \$ 207.23 | 0.20% | \$ 22.42 | 0.05894% | 14.3% | 0.00843% | 0.00012% | |
| JCI | Johnson Ctrls. Int'l | \$ 116.29 | 1.30% | \$ 75.69 | 0.19900% | 17.5% | 0.03479% | 0.00259% | |
| JNJ | Johnson & Johnson | \$ 207.56 | 2.50% | \$ 495.95 | 1.30389% | 7.1% | 0.09225% | 0.03260% | |
| JPM | JPMorgan Chase | \$ 307.64 | 2.10% | \$ 833.69 | 2.19184% | 8.8% | 0.19288% | 0.04603% | |
| K | Kellanova | \$ 83.60 | 2.80% | \$ 28.80 | 0.07572% | 1.1% | 0.00086% | 0.00212% | |
| KDP | Keurig Dr Pepper | \$ 27.68 | 3.60% | \$ 37.12 | 0.09759% | 6.6% | 0.00639% | 0.00351% | |
| KLAC | KLA Corp. | \$ 1,159.07 | 0.70% | \$ 150.07 | 0.39455% | 10.4% | 0.04098% | 0.00276% | |
| KMB | Kimberly-Clark | \$ 108.29 | 4.70% | \$ 34.85 | 0.09162% | 4.8% | 0.00440% | 0.00431% | |
| KMI | Kinder Morgan Inc. | \$ 26.95 | 4.30% | \$ 59.58 | 0.15664% | 11.3% | 0.01770% | 0.00674% | |
| KO | Coca-Cola | \$ 72.88 | 2.80% | \$ 312.28 | 0.82101% | 6.1% | 0.01883% | 0.00299% | |
| KR | Kroger Co. | \$ 67.03 | 2.10% | \$ 42.43 | 0.11155% | 6.4% | 0.00714% | 0.00234% | |
| LDOS | Leidos Hldgs. | \$ 190.36 | 0.90% | \$ 24.50 | 0.06441% | 11.6% | 0.00747% | 0.00058% | |
| LH | Labcorp Holdings | \$ 268.27 | 1.10% | \$ 22.13 | 0.05818% | 9.1% | 0.00528% | 0.00064% | |
| LHX | L3Harris Technologie | \$ 276.14 | 1.70% | \$ 52.27 | 0.13742% | 13.7% | 0.01883% | 0.00234% | |
| LII | Lennox Int'l | \$ 493.40 | 1.10% | \$ 16.56 | 0.04354% | 10.4% | 0.00451% | 0.00048% | |
| LIN | Linde plc | \$ 407.90 | 1.50% | \$ 192.92 | 0.50720% | 7.8% | 0.03936% | 0.00761% | |
| LMT | Lockheed Martin | \$ 454.16 | 3.00% | \$ 105.55 | 0.27750% | 11.6% | 0.03213% | 0.00832% | |
| LNT | Alliant Energy | \$ 69.18 | 2.90% | \$ 17.56 | 0.04617% | 7.2% | 0.00332% | 0.00134% | |
| LOW | Lowe's Cos. | \$ 241.61 | 2.00% | \$ 128.11 | 0.33681% | 5.6% | 0.01869% | 0.00674% | |
| LVS | Las Vegas Sands | \$ 68.25 | 1.50% | \$ 47.02 | 0.12362% | 6.6% | 0.00810% | 0.00185% | |
| LW | Lamb Weston Holdings | \$ 59.61 | 2.50% | \$ 7.87 | 0.02069% | 3.2% | 0.00066% | 0.00052% | |
| MA | Mastercard Inc. | \$ 544.93 | 0.60% | \$ 491.59 | 1.29243% | 15.4% | 0.19865% | 0.00775% | |
| MAR | Marriott Int'l | \$ 304.65 | 0.90% | \$ 81.97 | 0.21551% | 9.9% | 0.02134% | 0.00194% | |
| MAS | Masco Corp. | \$ 64.42 | 2.00% | \$ 13.12 | 0.03449% | 5.9% | 0.00203% | 0.00069% | |
| MCD | McDonald's Corp. | \$ 312.40 | 2.40% | \$ 218.06 | 0.57330% | 7.1% | 0.04092% | 0.01376% | |
| MCK | McKesson Corp. | \$ 883.71 | 0.40% | \$ 108.78 | 0.28599% | 13.7% | 0.03929% | 0.00114% | |
| MCO | Moody's Corp. | \$ 487.13 | 0.80% | \$ 86.32 | 0.22694% | 14.0% | 0.03187% | 0.00182% | |
| MDLZ | Mondelez Int'l | \$ 57.21 | 3.50% | \$ 74.05 | 0.19468% | 1.5% | 0.00282% | 0.00681% | |
| MDT | Medtronic plc | \$ 105.02 | 2.70% | \$ 132.30 | 0.34783% | 6.6% | 0.02285% | 0.00939% | |
| MET | MetLife Inc. | \$ 76.33 | 3.00% | \$ 51.82 | 0.13624% | 11.9% | 0.01621% | 0.00409% | |
| META | Meta Platforms | \$ 633.61 | 0.40% | \$ 1,553.47 | 4.08420% | 12.1% | 0.49582% | 0.01634% | |
| MKC | McCormick & Co. | \$ 67.30 | 2.70% | \$ 17.93 | 0.04714% | 5.2% | 0.00245% | 0.00127% | |
| MLM | Martin Marietta | \$ 622.50 | 0.50% | \$ 36.96 | 0.09717% | 8.7% | 0.00845% | 0.00049% | |
| MMC | Marsh & McLennan | \$ 182.70 | 1.90% | \$ 88.25 | 0.23202% | 7.0% | 0.01624% | 0.00441% | |
| MMM | 3M Company | \$ 170.80 | 1.70% | \$ 91.47 | 0.24048% | 9.0% | 0.02154% | 0.00409% | |
| MO | Altria Group | \$ 58.69 | 7.20% | \$ 96.93 | 0.25484% | 3.3% | 0.00828% | 0.01835% | |
| MPWR | Monolithic Power Sys | \$ 924.95 | 0.70% | \$ 42.70 | 0.11226% | 18.8% | 0.02111% | 0.00079% | |
| MRK | Merck & Co. | \$ 104.63 | 3.10% | \$ 253.77 | 0.66718% | 11.6% | 0.07739% | 0.02068% | |
| MS | Morgan Stanley | \$ 167.94 | 2.40% | \$ 261.61 | 0.68779% | 13.1% | 0.09010% | 0.01651% | |
| MSCI | MSCI Inc. | \$ 562.74 | 1.30% | \$ 43.27 | 0.11376% | 12.2% | 0.01388% | 0.00148% | |
| MSFT | Microsoft Corp. | \$ 485.50 | 0.80% | \$ 3,523.72 | 9.26416% | 15.7% | 1.45324% | 0.07411% | |
| MSI | Motorola Solutions | \$ 369.50 | 1.30% | \$ 61.55 | 0.16182% | 9.1% | 0.01473% | 0.00210% | |
| MTB | M&T Bank Corp. | \$ 190.24 | 3.20% | \$ 31.05 | 0.08163% | 12.6% | 0.01029% | 0.00261% | |
| MTCH | Match Group | \$ 33.22 | 2.50% | \$ 8.19 | 0.02153% | 13.9% | 0.00299% | 0.00054% | |
| NDAQ | Nasdaq, Inc. | \$ 89.98 | 1.20% | \$ 50.86 | 0.13372% | 15.9% | 0.02130% | 0.00160% | |
| NDSN | Nordson Corp. | \$ 238.00 | 1.40% | \$ 13.33 | 0.03505% | 13.0% | 0.00456% | 0.00049% | |
| NEE | NextEra Energy | \$ 85.54 | 2.90% | \$ 173.26 | 0.45552% | 8.0% | 0.03644% | 0.01321% | |
| NI | NiSource Inc. | \$ 43.76 | 2.70% | \$ 20.39 | 0.05361% | 7.6% | 0.00405% | 0.00145% | |
| NKE | NIKE, Inc. 'B' | \$ 64.33 | 2.50% | \$ 91.41 | 0.24032% | 1.7% | 0.00409% | 0.00601% | |
| NOC | Northrop Grumman | \$ 567.11 | 1.70% | \$ 81.98 | 0.21553% | 6.0% | 0.01293% | 0.00366% | |
| NRG | NRG Energy | \$ 168.54 | 1.00% | \$ 33.14 | 0.08713% | 14.6% | 0.01276% | 0.00087% | |
| NSC | Norfolk Southern | \$ 290.03 | 1.90% | \$ 64.07 | 0.16845% | 8.5% | 0.01439% | 0.00320% | |
| NTAP | NetApp, Inc. | \$ 109.25 | 1.90% | \$ 21.90 | 0.05758% | 7.2% | 0.00412% | 0.00109% | |
| NTRS | Northern Trust Corp. | \$ 131.37 | 2.40% | \$ 25.23 | 0.06633% | 10.7% | 0.00710% | 0.00159% | |
| NUE | Nucor Corp. | \$ 159.13 | 1.50% | \$ 35.77 | 0.09404% | 17.0% | 0.01599% | 0.00141% | |
| NWSA | News Corp | \$ 25.58 | 0.79% | \$ 14.94 | 0.03927% | 14.7% | 0.00577% | 0.00031% | |
| NXPI | NXP Semi. NV | \$ 193.76 | 2.10% | \$ 48.72 | 0.12809% | 8.2% | 0.01055% | 0.00269% | |
| O | Realty Income Corp. | \$ 57.14 | 5.80% | \$ 33.40 | 0.08781% | 18.8% | 0.01652% | 0.00509% | |
| ODFL | Old Dominion Freight | \$ 134.91 | 0.90% | \$ 28.18 | 0.07409% | 8.7% | 0.00643% | 0.00067% | |
| OKE | ONEOK Inc. | \$ 71.51 | 6.00% | \$ 40.95 | 0.10766% | 4.6% | 0.00495% | 0.00646% | |
| OMC | Omnicom Group | \$ 71.50 | 3.90% | \$ 14.70 | 0.03865% | 7.9% | 0.00305% | 0.00151% | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | | Value Line | | Value Line | | IBES 5 Year | | |
|--------|----------------------|---------------------|---------------------------|----------------------------|----------------------|-----------------------|-------------------------|----------------------------|--|--|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | Market Cap Weighting | Annual Growth Rate | Weighted Growth Rate | Weighted Dividend Yield | | |
| ORCL | Oracle Corp. | \$ 204.96 | 0.90% | \$ 562.19 | 1.47804% | 20.0% | 0.29512% | 0.01330% | | |
| OTIS | Otis Worldwide | \$ 88.57 | 1.90% | \$ 34.58 | 0.09091% | 7.6% | 0.00690% | 0.00173% | | |
| OXY | Occidental Petroleum | \$ 41.42 | 2.30% | \$ 38.88 | 0.10222% | 5.2% | 0.00532% | 0.00235% | | |
| PAYC | Paycom Software | \$ 160.82 | 0.90% | \$ 8.90 | 0.02340% | 11.7% | 0.00274% | 0.00021% | | |
| PCG | PG&E Corp. | \$ 16.01 | 1.00% | \$ 34.99 | 0.09199% | 9.1% | 0.00833% | 0.00092% | | |
| PEG | Public Serv. Enterpr | \$ 83.25 | 3.20% | \$ 40.91 | 0.10756% | 8.9% | 0.00961% | 0.00344% | | |
| PEP | PepsiCo, Inc. | \$ 147.98 | 3.90% | \$ 199.63 | 0.52484% | 3.6% | 0.01889% | 0.02047% | | |
| PFG | Principal Fin'l Grou | \$ 84.60 | 3.70% | \$ 19.13 | 0.05029% | 13.9% | 0.00697% | 0.00186% | | |
| PG | Procter & Gamble | \$ 148.25 | 2.90% | \$ 344.21 | 0.90496% | 5.0% | 0.04547% | 0.02624% | | |
| PGR | Progressive Corp. | \$ 229.15 | 0.20% | \$ 131.90 | 0.34678% | 9.0% | 0.03121% | 0.00069% | | |
| PH | Parker-Hannifin | \$ 861.49 | 0.80% | \$ 108.03 | 0.28402% | 9.1% | 0.02570% | 0.00227% | | |
| PHM | PulteGroup, Inc. | \$ 127.59 | 0.70% | \$ 24.20 | 0.06362% | 3.0% | 0.00191% | 0.00045% | | |
| PKG | Packaging Corp. | \$ 203.49 | 2.50% | \$ 17.72 | 0.04659% | 13.7% | 0.00638% | 0.00116% | | |
| PM | Philip Morris Int'l | \$ 156.49 | 3.50% | \$ 234.88 | 0.61752% | 11.5% | 0.07106% | 0.02161% | | |
| PNR | Pentair plc | \$ 106.08 | 0.90% | \$ 17.16 | 0.04512% | 11.2% | 0.00503% | 0.00041% | | |
| PNW | Pinnacle West Capita | \$ 90.59 | 4.00% | \$ 10.65 | 0.02800% | 1.9% | 0.00053% | 0.00112% | | |
| POOL | Pool Corp. | \$ 244.27 | 2.10% | \$ 8.92 | 0.02345% | 4.8% | 0.00113% | 0.00049% | | |
| PPG | PPG Inds. | \$ 99.89 | 2.80% | \$ 22.34 | 0.05873% | 5.9% | 0.00347% | 0.00164% | | |
| PPL | PPL Corp. | \$ 36.71 | 2.90% | \$ 26.92 | 0.07077% | 7.3% | 0.00517% | 0.00205% | | |
| PRU | Prudential Fin'l | \$ 107.97 | 5.10% | \$ 38.50 | 0.10122% | 8.7% | 0.00876% | 0.00516% | | |
| PSA | Public Storage | \$ 274.21 | 4.40% | \$ 47.14 | 0.12394% | 2.5% | 0.00311% | 0.00545% | | |
| PWR | Quanta Services | \$ 460.43 | 0.10% | \$ 65.37 | 0.17186% | 17.6% | 0.03016% | 0.00017% | | |
| PYPL | PayPal Holdings | \$ 61.83 | 0.90% | \$ 60.14 | 0.15811% | 12.3% | 0.01940% | 0.00142% | | |
| QCOM | Qualcomm Inc. | \$ 165.14 | 2.20% | \$ 183.71 | 0.48299% | 5.1% | 0.02450% | 0.01063% | | |
| REGN | Regeneron Pharmac. | \$ 784.61 | 0.40% | \$ 83.45 | 0.21940% | 5.0% | 0.01097% | 0.00088% | | |
| RL | Ralph Lauren | \$ 371.22 | 1.00% | \$ 21.52 | 0.05658% | 13.5% | 0.00766% | 0.00057% | | |
| RMD | ResMed Inc. | \$ 255.04 | 1.00% | \$ 36.80 | 0.09675% | 18.0% | 0.01742% | 0.00097% | | |
| ROK | Rockwell Automation | \$ 393.99 | 1.30% | \$ 43.47 | 0.11429% | 12.2% | 0.01398% | 0.00149% | | |
| ROL | Rollins, Inc. | \$ 61.50 | 1.20% | \$ 29.12 | 0.07656% | 12.3% | 0.00942% | 0.00092% | | |
| ROP | Roper Tech. | \$ 446.08 | 0.80% | \$ 47.17 | 0.12401% | 8.0% | 0.00992% | 0.00099% | | |
| ROST | Ross Stores | \$ 177.69 | 1.00% | \$ 58.36 | 0.15343% | 6.4% | 0.00982% | 0.00153% | | |
| RSG | Republic Services | \$ 217.37 | 1.10% | \$ 67.13 | 0.17649% | 8.6% | 0.01510% | 0.00194% | | |
| RTX | RTX Corp. | \$ 173.19 | 1.60% | \$ 230.74 | 0.60663% | 10.3% | 0.06273% | 0.00971% | | |
| RVTY | Revvity, Inc. | \$ 104.66 | 0.30% | \$ 12.13 | 0.03189% | 6.1% | 0.00193% | 0.00010% | | |
| SBAC | SBA Communications | \$ 194.79 | 2.40% | \$ 20.77 | 0.05461% | 8.8% | 0.00481% | 0.00131% | | |
| SBUX | Starbucks Corp. | \$ 86.70 | 2.80% | \$ 94.47 | 0.24837% | 14.3% | 0.03546% | 0.00695% | | |
| SHW | Sherwin-Williams | \$ 343.39 | 1.00% | \$ 84.94 | 0.22331% | 7.6% | 0.01694% | 0.00223% | | |
| SJM | Smucker (J.M.) | \$ 103.18 | 4.30% | \$ 11.10 | 0.02918% | 1.7% | 0.00049% | 0.00125% | | |
| SNA | Snap-on Inc. | \$ 340.56 | 2.80% | \$ 17.44 | 0.04585% | 4.1% | 0.00188% | 0.00128% | | |
| SO | Southern Co. | \$ 90.24 | 3.30% | \$ 97.25 | 0.25568% | 6.8% | 0.01739% | 0.00844% | | |
| SPGI | S&P Global | \$ 495.61 | 0.80% | \$ 154.11 | 0.40517% | 11.8% | 0.04789% | 0.00324% | | |
| SRE | Sempra Energy | \$ 93.79 | 2.90% | \$ 61.10 | 0.16064% | 6.7% | 0.01082% | 0.00466% | | |
| STT | State Street Corp. | \$ 117.66 | 2.90% | \$ 33.24 | 0.08739% | 10.6% | 0.00926% | 0.00253% | | |
| STX | Seagate Technology p | \$ 272.28 | 1.10% | \$ 53.26 | 0.14003% | 14.2% | 0.01988% | 0.00154% | | |
| SWK | Stanley Black & Deck | \$ 71.83 | 4.60% | \$ 10.37 | 0.02726% | 10.0% | 0.00272% | 0.00125% | | |
| SYF | Synchrony Financial | \$ 76.95 | 1.60% | \$ 28.93 | 0.07606% | 8.1% | 0.00616% | 0.00122% | | |
| SYK | Stryker Corp. | \$ 372.29 | 0.90% | \$ 141.20 | 0.37123% | 10.8% | 0.03991% | 0.00334% | | |
| SYY | Sysco Corp. | \$ 75.90 | 2.80% | \$ 35.67 | 0.09378% | 6.3% | 0.00591% | 0.00263% | | |
| T | AT&T Inc. | \$ 25.82 | 4.80% | \$ 183.85 | 0.48336% | 8.8% | 0.04237% | 0.02320% | | |
| TECH | Bio-Techne Corp. | \$ 64.63 | 0.50% | \$ 9.84 | 0.02587% | 10.5% | 0.00271% | 0.00013% | | |
| TEL | TE Connectivity | \$ 224.73 | 1.30% | \$ 66.05 | 0.17365% | 12.4% | 0.02159% | 0.00226% | | |
| TFC | Truist Fin'l | \$ 46.24 | 4.60% | \$ 59.88 | 0.15743% | 11.7% | 0.01842% | 0.00724% | | |
| TJX | TJX Companies | \$ 153.13 | 1.20% | \$ 166.62 | 0.43806% | 9.6% | 0.04205% | 0.00526% | | |
| TMO | Thermo Fisher Sci. | \$ 593.25 | 0.30% | \$ 223.16 | 0.58671% | 7.2% | 0.04209% | 0.00176% | | |
| TMUS | T-Mobile US | \$ 206.73 | 2.00% | \$ 237.32 | 0.62393% | 15.4% | 0.09635% | 0.01248% | | |
| TPR | Tapestry Inc. | \$ 110.70 | 1.30% | \$ 21.99 | 0.05781% | 11.7% | 0.00674% | 0.00075% | | |
| TROW | Price (T. Rowe) Grou | \$ 102.09 | 5.10% | \$ 22.40 | 0.05889% | 3.3% | 0.00194% | 0.00300% | | |
| TRV | Travelers Cos. | \$ 294.52 | 1.50% | \$ 65.90 | 0.17326% | 6.2% | 0.01066% | 0.00260% | | |
| TSCO | Tractor Supply | \$ 54.63 | 1.70% | \$ 28.22 | 0.07419% | 8.9% | 0.00660% | 0.00126% | | |
| TSN | Tyson Foods 'A' | \$ 57.91 | 3.50% | \$ 20.35 | 0.05350% | 11.3% | 0.00605% | 0.00187% | | |
| TT | Trane Technologies p | \$ 419.64 | 0.90% | \$ 92.02 | 0.24193% | 13.7% | 0.03316% | 0.00218% | | |
| TXN | Texas Instruments | \$ 165.35 | 3.40% | \$ 146.91 | 0.38624% | 8.7% | 0.03360% | 0.01313% | | |
| TXT | Textron, Inc. | \$ 83.04 | 0.10% | \$ 15.07 | 0.03962% | 12.7% | 0.00503% | 0.00004% | | |
| UHS | Universal Health `B' | \$ 244.18 | 0.30% | \$ 15.40 | 0.04049% | 14.8% | 0.00598% | 0.00012% | | |
| UNH | UnitedHealth Group | \$ 329.71 | 2.70% | \$ 291.93 | 0.76751% | 2.6% | 0.01982% | 0.02072% | | |
| UNP | Union Pacific | \$ 230.66 | 2.40% | \$ 135.65 | 0.35664% | 7.5% | 0.02687% | 0.00856% | | |
| UPS | United Parcel Serv. | \$ 95.67 | 6.90% | \$ 79.89 | 0.21004% | 1.8% | 0.00382% | 0.01449% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | | Value Line | | Value Line | | IBES 5 Year | | |
|--------|----------------------|------------------|------------------------|-------------------------|----------------------|--------------------|----------------------------------|-------------------------|--|--|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | Market Cap Weighting | Annual Growth Rate | Weighted Growth Rate | Weighted Dividend Yield | | |
| URI | United Rentals | \$ 814.97 | 0.80% | \$ 52.96 | 0.13924% | 9.4% | 0.01309% | 0.00111% | | |
| USB | U.S. Bancorp | \$ 48.95 | 4.30% | \$ 74.48 | 0.19581% | 11.7% | 0.02291% | 0.00842% | | |
| V | Visa Inc. | \$ 333.79 | 0.80% | \$ 647.40 | 1.70207% | 12.9% | 0.21968% | 0.01362% | | |
| VLO | Valero Energy | \$ 174.47 | 2.70% | \$ 54.90 | 0.14434% | 11.9% | 0.01718% | 0.00390% | | |
| VLTO | Veralto Corp. | \$ 101.27 | 0.40% | \$ 24.28 | 0.06383% | 8.3% | 0.00531% | 0.00026% | | |
| VMC | Vulcan Materials | \$ 295.08 | 0.70% | \$ 37.94 | 0.09975% | 15.0% | 0.01496% | 0.00070% | | |
| VRSK | Verisk Analytics | \$ 223.89 | 0.80% | \$ 30.87 | 0.08116% | 9.5% | 0.00771% | 0.00065% | | |
| VZ | Verizon Communic. | \$ 40.88 | 6.80% | \$ 169.27 | 0.44503% | 1.8% | 0.00801% | 0.03026% | | |
| WAB | Wabtec Corp. | \$ 207.75 | 0.50% | \$ 34.26 | 0.09007% | 14.5% | 0.01306% | 0.00045% | | |
| WEC | WEC Energy Group | \$ 112.24 | 3.30% | \$ 35.27 | 0.09273% | 7.6% | 0.00705% | 0.00306% | | |
| WELL | Welltower Inc. | \$ 206.25 | 1.50% | \$ 128.52 | 0.33789% | 17.6% | 0.05937% | 0.00507% | | |
| WFC | Wells Fargo | \$ 85.56 | 2.20% | \$ 328.97 | 0.86489% | 14.4% | 0.12454% | 0.01903% | | |
| WM | Waste Management | \$ 217.35 | 1.50% | \$ 85.05 | 0.22360% | 10.9% | 0.02427% | 0.00335% | | |
| WMB | Williams Cos. | \$ 60.22 | 3.30% | \$ 72.45 | 0.19048% | 14.9% | 0.02829% | 0.00629% | | |
| WMT | Walmart Inc. | \$ 109.10 | 0.90% | \$ 834.98 | 2.19523% | 8.4% | 0.18440% | 0.01976% | | |
| WRB | Berkeley (W.R.) | \$ 77.64 | 0.50% | \$ 29.47 | 0.07748% | 5.1% | 0.00395% | 0.00039% | | |
| WSM | Williams-Sonoma | \$ 181.12 | 1.50% | \$ 22.29 | 0.05860% | 1.3% | 0.00076% | 0.00088% | | |
| WST | West Pharmac. Svcs. | \$ 277.14 | 0.30% | \$ 19.81 | 0.05208% | 8.8% | 0.00458% | 0.00016% | | |
| WTW | Willis Towers Wat. p | \$ 321.23 | 1.20% | \$ 31.69 | 0.08332% | 10.8% | 0.00900% | 0.00100% | | |
| XEL | Xcel Energy Inc. | \$ 81.25 | 2.90% | \$ 46.10 | 0.12120% | 9.1% | 0.01097% | 0.00351% | | |
| XOM | Exxon Mobil Corp. | \$ 114.77 | 3.50% | \$ 504.82 | 1.32721% | 7.6% | 0.10087% | 0.04645% | | |
| XYL | Xylem Inc. | \$ 141.12 | 1.10% | \$ 34.46 | 0.09060% | 12.9% | 0.01168% | 0.00100% | | |
| YUM | Yum! Brands | \$ 153.80 | 1.80% | \$ 42.15 | 0.11082% | 10.9% | 0.01210% | 0.00199% | | |
| ZBH | Zimmer Biomet Hldgs. | \$ 97.55 | 1.00% | \$ 19.23 | 0.05056% | 5.8% | 0.00293% | 0.00051% | | |
| ZTS | Zoetis Inc. | \$ 127.69 | 1.60% | \$ 55.10 | 0.14486% | 7.6% | 0.01101% | 0.00232% | | |
| | | | | \$ 38,036 | 100.00000% | | 11.63% | 1.49% | | |
| | | | | | | | CAPM Weighted Return > | 13.13% | | |

Excluded Entities

| | | | | | | |
|-------|----------------------|-------------|-------|-------------|-----|--------|
| ABNB | Airbnb, Inc. | \$ 116.74 | 0.00% | \$ 71.28 | n/a | |
| ACGL | Arch Capital Group | \$ 94.40 | 0.00% | \$ 34.61 | | 8.4% |
| ADBE | Adobe Inc. | \$ 317.52 | 0.00% | \$ 140.56 | | 13.6% |
| ADP | Automatic Data Proc. | \$ 254.33 | 2.40% | \$ 101.37 | n/a | |
| ADSK | Autodesk, Inc. | \$ 301.38 | 0.00% | \$ 62.03 | | 16.0% |
| AIG | Amer. Int'l Group | \$ 76.04 | 2.40% | \$ 61.49 | | 22.8% |
| AIZ | Assurant Inc. | \$ 228.52 | 1.40% | \$ 11.49 | n/a | |
| AKAM | Akamai Technologies | \$ 89.45 | 0.00% | \$ 13.25 | | 6.0% |
| ALB | Albemarle Corp. | \$ 126.91 | 1.30% | \$ 13.62 | n/a | |
| ALGN | Align Techn. | \$ 147.23 | 0.00% | \$ 10.78 | | 9.1% |
| AMD | Advanced Micro Dev. | \$ 214.24 | 0.00% | \$ 348.81 | | 40.5% |
| AMP | Ameriprise Fin'l | \$ 453.47 | 1.50% | \$ 44.68 | n/a | |
| AMT | Amer. Tower 'A' | \$ 181.24 | 4.00% | \$ 83.73 | n/a | |
| AMZN | Amazon.com | \$ 229.16 | 0.00% | \$ 2,396.98 | | 18.4% |
| ANET | Arista Networks | \$ 127.65 | 0.00% | \$ 154.10 | | 17.3% |
| AOS | Smith (A.O.) | \$ 66.33 | 2.10% | \$ 9.25 | n/a | |
| APH | Amphenol Corp. | \$ 138.72 | 0.50% | \$ 166.74 | | 38.7% |
| APP | AppLovin Corp. | \$ 586.37 | 0.00% | \$ 190.36 | n/a | |
| APTIV | Aptiv PLC | \$ 76.83 | 0.00% | \$ 17.59 | | 14.4% |
| ARE | Alexandria Real Esta | \$ 53.57 | 9.90% | \$ 8.75 | | -22.9% |
| AVB | AvalonBay Communitie | \$ 181.87 | 3.90% | \$ 25.66 | | -6.4% |
| AVGO | Broadcom Inc. | \$ 397.57 | 0.60% | \$ 1,771.12 | | 40.0% |
| AWK | Amer. Water Works | \$ 129.85 | 2.60% | \$ 25.63 | n/a | |
| AXON | Axon Enterprise | \$ 533.17 | 0.00% | \$ 40.19 | | 21.4% |
| AZO | AutoZone Inc. | \$ 3,967.95 | 0.00% | \$ 65.19 | | 7.8% |
| BA | Boeing | \$ 186.92 | 0.00% | \$ 134.20 | n/a | |
| BIIB | Biogen | \$ 181.94 | 0.00% | \$ 25.76 | | 1.0% |
| BK | Bank of NY Mellon | \$ 111.39 | 2.00% | \$ 77.56 | n/a | |
| BLDR | Builders FirstSource | \$ 111.75 | 0.00% | \$ 11.42 | | -12.1% |
| BMY | Bristol-Myers Squibb | \$ 49.25 | 5.00% | \$ 95.81 | | 75.6% |
| BR | Broadridge Fin'l | \$ 227.59 | 1.70% | \$ 26.40 | n/a | |
| BRKB | Berkshire Hathaway ' | \$ 511.23 | 0.00% | \$ 1,086.00 | n/a | |
| BSX | Boston Scientific | \$ 100.96 | 0.00% | \$ 144.57 | | 14.7% |
| BX | Blackstone Inc. | \$ 144.92 | 2.80% | \$ 103.51 | | 23.0% |
| BXP | BXP Inc. | \$ 72.71 | 5.40% | \$ 11.09 | n/a | |
| C | Citigroup Inc. | \$ 102.50 | 2.40% | \$ 197.82 | n/a | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap Weighting | IBES 5 Year | Weighted Growth Rate | Weighted Dividend Yield |
|--------|-----------------------|------------------|------------------------|-------------------------|----------------------|--------------------|----------------------|-------------------------|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | | Annual Growth Rate | | |
| CAG | Conagra Brands | \$ 17.82 | 7.90% | \$ 8.36 | | -5.5% | | |
| CBRE | CBRE Group | \$ 162.21 | 0.00% | \$ 47.74 | | n/a | | |
| CCI | Crown Castle Inc. | \$ 90.55 | 4.70% | \$ 38.72 | | n/a | | |
| CCL | Carnival Corp. | \$ 25.43 | 0.00% | \$ 31.30 | | 20.8% | | |
| CDNS | Cadence Design Sys. | \$ 306.35 | 0.00% | \$ 83.38 | | 14.3% | | |
| CEG | Constellation Energy | \$ 359.09 | 0.40% | \$ 110.83 | | n/a | | |
| CF | CF Industries | \$ 78.41 | 2.70% | \$ 13.19 | | -5.7% | | |
| CFG | Citizens Fin'l Group | \$ 53.98 | 3.40% | \$ 23.26 | | 24.4% | | |
| CHTR | Charter Communic. | \$ 199.81 | 0.00% | \$ 28.26 | | 9.0% | | |
| CLX | Clorox Co. | \$ 107.75 | 4.60% | \$ 12.96 | | -2.9% | | |
| CMG | Chipotle Mex. Grill | \$ 34.03 | 0.00% | \$ 42.38 | | 11.4% | | |
| CNC | Centene Corp. | \$ 39.46 | 0.00% | \$ 18.93 | | 8.8% | | |
| COF | Capital One Fin'l | \$ 217.47 | 1.10% | \$ 79.62 | | 21.0% | | |
| COIN | Coinbase Global | \$ 264.97 | 0.00% | \$ 64.92 | | 7.3% | | |
| COO | Cooper Cos. | \$ 77.94 | 0.00% | \$ 15.17 | | 9.5% | | |
| COP | ConocoPhillips | \$ 87.09 | 3.60% | \$ 111.71 | | -0.2% | | |
| CPAY | Corpay | \$ 293.34 | 0.00% | \$ 20.14 | | 14.0% | | |
| CPB | The Campbell's Compa | \$ 30.24 | 5.20% | \$ 9.12 | | -2.4% | | |
| CPRT | Copart, Inc. | \$ 38.75 | 0.00% | \$ 37.47 | | 3.5% | | |
| CRL | Charles River | \$ 178.94 | 0.00% | \$ 8.72 | | 4.3% | | |
| CRWD | CrowdStrike Hldgs. | \$ 501.54 | 0.00% | \$ 125.63 | | 17.3% | | |
| CSGP | CoStar Group | \$ 67.82 | 0.00% | \$ 27.66 | | 42.8% | | |
| CTRA | Coterra Energy | \$ 26.39 | 3.30% | \$ 19.26 | | 35.1% | | |
| DASH | DoorDash, Inc. | \$ 195.98 | 0.00% | \$ 78.93 | | 97.9% | | |
| DAY | Dayforce, Inc. | \$ 69.00 | 0.00% | \$ 10.96 | | 17.0% | | |
| DD | DuPont de Nemours | \$ 39.44 | 4.30% | \$ 16.08 | | n/a | | |
| DDOG | Datadog Inc | \$ 158.40 | 0.00% | \$ 54.65 | | 11.5% | | |
| DECK | Deckers Outdoor | \$ 87.19 | 0.00% | \$ 12.49 | | 5.0% | | |
| DHI | Horton D.R. | \$ 156.76 | 1.10% | \$ 43.02 | | -2.1% | | |
| DLR | Digital Realty Trust | \$ 158.91 | 3.20% | \$ 53.53 | | -9.5% | | |
| DLTR | Dollar Tree, Inc. | \$ 109.75 | 0.00% | \$ 21.56 | | n/a | | |
| DOC | Healthpeak Propertie | \$ 18.22 | 4.40% | \$ 9.76 | | n/a | | |
| DOW | Dow Inc. | \$ 23.91 | 5.90% | \$ 15.85 | | -12.6% | | |
| DVA | DaVita Inc. | \$ 120.10 | 0.00% | \$ 9.62 | | 12.9% | | |
| DXCM | DexCom Inc. | \$ 62.53 | 0.00% | \$ 23.98 | | 20.6% | | |
| EG | Everest Group | \$ 312.03 | 2.60% | \$ 13.45 | | 27.4% | | |
| EL | Lauder (Estee) | \$ 93.70 | 1.50% | \$ 33.50 | | 36.1% | | |
| EME | EMCOR Group | \$ 610.72 | 0.20% | \$ 27.62 | | n/a | | |
| EPAM | EPAM Systems | \$ 184.69 | 0.00% | \$ 10.42 | | 8.2% | | |
| EQT | EQT Corp. | \$ 59.00 | 1.10% | \$ 34.34 | | 39.2% | | |
| ERIE | Erie Indemnity | \$ 294.24 | 1.90% | \$ 13.48 | | n/a | | |
| ESS | Essex Property Trust | \$ 262.12 | 4.00% | \$ 16.71 | | n/a | | |
| EW | Edwards Lifesciences | \$ 86.75 | 0.00% | \$ 49.86 | | 9.5% | | |
| EXE | Expand Energy Corp | \$ 118.77 | 2.60% | \$ 29.27 | | 121.0% | | |
| F | Ford Motor | \$ 13.19 | 4.50% | \$ 51.37 | | -4.1% | | |
| FCX | Freeport-McMoRan Inc. | \$ 42.15 | 1.40% | \$ 58.62 | | 27.1% | | |
| FFIV | F5, Inc. | \$ 238.22 | 0.00% | \$ 13.72 | | 5.1% | | |
| FICO | Fair Isaac | \$ 1,797.27 | 0.00% | \$ 42.64 | | 28.2% | | |
| FISV | Fiserv Inc. | \$ 60.80 | 0.00% | \$ 34.22 | | 10.5% | | |
| FITB | Fifth Third Bancorp | \$ 43.33 | 3.80% | \$ 28.35 | | n/a | | |
| FOX | Fox Corp. 'B' | \$ 58.12 | 0.00% | \$ 27.94 | | 2.9% | | |
| FSLR | First Solar, Inc. | \$ 272.21 | 0.00% | \$ 27.82 | | 34.4% | | |
| FTNT | Fortinet Inc. | \$ 80.55 | 0.00% | \$ 61.18 | | 12.2% | | |
| GDDY | GoDaddy Inc. | \$ 127.05 | 0.00% | \$ 17.69 | | n/a | | |
| GE | Gen'l Electric | \$ 296.62 | 0.50% | \$ 315.72 | | 20.7% | | |
| GEV | GE Vernova Inc | \$ 589.72 | 0.30% | \$ 160.15 | | 104.1% | | |
| GILD | Gilead Sciences | \$ 127.51 | 2.50% | \$ 156.09 | | 28.4% | | |
| GIS | Gen'l Mills | \$ 47.17 | 5.20% | \$ 25.47 | | -1.5% | | |
| GL | Globe Life Inc. | \$ 134.87 | 0.80% | \$ 11.19 | | n/a | | |
| GLW | Corning Inc. | \$ 83.60 | 1.50% | \$ 67.15 | | 20.2% | | |
| GNRC | Generac Holdings | \$ 148.82 | 0.00% | \$ 8.63 | | 16.4% | | |
| GOOGL | Alphabet Inc. 'A' | \$ 319.95 | 0.00% | \$ 3,890.18 | | 18.5% | | |
| GPC | Genuine Parts | \$ 129.86 | 3.20% | \$ 17.56 | | n/a | | |
| HAL | Halliburton Co. | \$ 25.79 | 2.90% | \$ 22.28 | | -8.0% | | |
| HAS | Hasbro, Inc. | \$ 82.67 | 3.40% | \$ 11.07 | | n/a | | |
| HOLX | Hologic, Inc. | \$ 74.80 | 0.00% | \$ 17.32 | | 7.9% | | |
| HOOD | Robinhood Markets | \$ 128.20 | 0.00% | \$ 101.69 | | 24.0% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap Weighting | IBES 5 Year | Weighted Growth Rate | Weighted Dividend Yield |
|--------|-------------------------|------------------|------------------------|-------------------------|----------------------|--------------------|----------------------|-------------------------|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | | Annual Growth Rate | | |
| HSIC | Schein (Henry) | \$ 75.25 | 0.00% | \$ 9.24 | | 8.5% | | |
| HST | Host Hotels & Resort | \$ 17.74 | 4.70% | \$ 12.19 | | n/a | | |
| HSY | Hershey Co. | \$ 188.20 | 3.00% | \$ 37.60 | | -3.9% | | |
| HWM | Howmet Aerospace | \$ 204.63 | 0.20% | \$ 81.13 | | 23.7% | | |
| IDXX | IDEXX Labs. | \$ 755.96 | 0.00% | \$ 61.38 | | 14.9% | | |
| INCY | Incyte Corp. | \$ 105.65 | 0.00% | \$ 20.55 | | 112.0% | | |
| INTC | Intel Corp. | \$ 36.81 | 0.00% | \$ 154.97 | | n/a | | |
| IP | Int'l Paper | \$ 39.36 | 4.70% | \$ 13.06 | | 46.7% | | |
| IQV | IQVIA Holdings | \$ 231.80 | 0.00% | \$ 40.18 | | 8.4% | | |
| ISRG | Intuitive Surgical | \$ 574.23 | 0.00% | \$ 202.72 | | 16.7% | | |
| IT | Gartner Inc. | \$ 231.25 | 0.00% | \$ 17.82 | | 1.5% | | |
| JKHY | Henry (Jack) & Assoc | \$ 173.92 | 1.40% | \$ 12.43 | | n/a | | |
| KEY | KeyCorp | \$ 18.40 | 4.60% | \$ 19.80 | | n/a | | |
| KEYS | Keysight Technologie | \$ 196.19 | 0.00% | \$ 30.67 | | 11.1% | | |
| KHC | Kraft Heinz Co. | \$ 25.60 | 6.30% | \$ 30.15 | | -5.9% | | |
| KIM | Kimco Realty | \$ 20.62 | 5.00% | \$ 13.90 | | n/a | | |
| KKR | KKR & Co. | \$ 120.83 | 0.60% | \$ 104.68 | | 21.3% | | |
| KVUE | Kenvue Inc. | \$ 17.22 | 4.80% | \$ 32.07 | | -0.6% | | |
| L | Loews Corp. | \$ 108.26 | 0.20% | \$ 23.04 | | n/a | | |
| LEN | Lennar Corp. | \$ 131.28 | 1.60% | \$ 32.98 | | -9.3% | | |
| LKQ | LKQ Corp. | \$ 29.58 | 4.10% | \$ 7.55 | | n/a | | |
| LLY | Lilly (Eli) | \$ 1,104.34 | 0.50% | \$ 1,014.02 | | 43.1% | | |
| LRCX | Lam Research | \$ 155.14 | 0.60% | \$ 196.06 | | 20.3% | | |
| LULU | lululemon athletica | \$ 181.94 | 0.00% | \$ 21.45 | | n/a | | |
| LUV | Southwest Airlines | \$ 35.06 | 2.10% | \$ 19.75 | | 57.0% | | |
| LYB | LyondellBasell Inds. | \$ 48.42 | 11.10% | \$ 14.69 | | -10.3% | | |
| LYV | Live Nation Entertai | \$ 131.05 | 0.00% | \$ 29.44 | | 7.2% | | |
| MAA | Mid-America Apt. | \$ 135.51 | 4.50% | \$ 15.39 | | n/a | | |
| MCHP | Microchip Technology | \$ 52.57 | 3.50% | \$ 27.61 | | 27.1% | | |
| MGM | MGM Resorts Int'l | \$ 34.78 | 0.00% | \$ 10.57 | | 8.8% | | |
| MHK | Mohawk Inds. | \$ 115.50 | 0.00% | \$ 6.86 | | 5.4% | | |
| MNST | Monster Beverage | \$ 75.04 | 0.00% | \$ 71.35 | | 16.8% | | |
| MOH | Molina Healthcare | \$ 148.33 | 0.00% | \$ 8.14 | | 6.4% | | |
| MOS | Mosaic Company | \$ 24.26 | 3.60% | \$ 7.48 | | 20.9% | | |
| MPC | Marathon Petroleum | \$ 191.74 | 2.10% | \$ 60.10 | | n/a | | |
| MRNA | Moderna, Inc. | \$ 25.01 | 0.00% | \$ 9.32 | | n/a | | |
| MTD | Mettler-Toledo Int'l | \$ 1,486.55 | 0.00% | \$ 30.80 | | 7.7% | | |
| MU | Micron Technology | \$ 230.26 | 0.20% | \$ 248.28 | | 150.5% | | |
| NCLH | Norwegian Cruise Lin | \$ 18.33 | 0.00% | \$ 7.81 | | 18.1% | | |
| NEM | Newmont Corp. | \$ 90.52 | 1.10% | \$ 97.52 | | 41.1% | | |
| NFLX | Netflix, Inc. | \$ 106.14 | 0.00% | \$ 457.57 | | 22.7% | | |
| NOW | ServiceNow, Inc. | \$ 802.72 | 0.00% | \$ 168.46 | | 20.8% | | |
| NVDA | NVIDIA Corp. | \$ 180.26 | 0.00% | \$ 4,468.28 | | 40.2% | | |
| NVR | NVR, Inc. | \$ 7,566.67 | 0.00% | \$ 21.88 | | 1.8% | | |
| NWS | News Corp. 'B' | \$ 29.32 | 0.00% | \$ 17.05 | | 14.7% | | |
| ON | ON Semiconductor | \$ 49.64 | 0.00% | \$ 20.04 | | 7.9% | | |
| ORLY | O'Reilly Automotive | \$ 101.51 | 0.00% | \$ 85.36 | | 9.5% | | |
| PANW | Palo Alto Networks | \$ 185.35 | 0.00% | \$ 122.82 | | 13.8% | | |
| PAYX | Paychex, Inc. | \$ 111.41 | 3.90% | \$ 39.62 | | n/a | | |
| PCAR | PACCAR Inc. | \$ 104.95 | 4.10% | \$ 53.73 | | -6.5% | | |
| PFE | Pfizer, Inc. | \$ 25.71 | 6.70% | \$ 142.92 | | -0.6% | | |
| PLD | Prologis | \$ 128.16 | 3.30% | \$ 117.13 | | n/a | | |
| PLTR | Palantir Technologie | \$ 165.77 | 0.00% | \$ 379.47 | | 49.2% | | |
| PNC | PNC Financial Serv. | \$ 191.88 | 3.70% | \$ 74.64 | | n/a | | |
| PODD | Insulet Corp. | \$ 326.80 | 0.00% | \$ 23.60 | | 29.8% | | |
| PSKY | Paramount Skydance Corp | \$ 15.79 | 1.26% | \$ 16.18 | | n/a | | |
| PSX | Phillips 66 | \$ 134.96 | 3.70% | \$ 54.40 | | 23.9% | | |
| PTC | PTC Inc. | \$ 173.46 | 0.00% | \$ 20.45 | | 15.0% | | |
| Q | Qnity Electronics In | \$ 79.23 | 0.00% | \$ 16.82 | | n/a | | |
| RCL | Royal Caribbean | \$ 265.71 | 1.10% | \$ 65.53 | | 20.3% | | |
| REG | Regency Centers Corp | \$ 71.26 | 4.10% | \$ 12.15 | | n/a | | |
| RF | Regions Financial | \$ 25.45 | 4.40% | \$ 22.58 | | n/a | | |
| RJF | Raymond James Fin'l | \$ 155.75 | 1.40% | \$ 31.13 | | n/a | | |
| SCHW | Schwab (Charles) | \$ 91.80 | 1.20% | \$ 165.76 | | 24.1% | | |
| SLB | SLB Ltd. | \$ 35.66 | 3.30% | \$ 50.02 | | -0.1% | | |
| SMCI | Super Micro Computer | \$ 32.83 | 0.00% | \$ 19.60 | | 33.6% | | |
| SNDK | SanDisk Corp. | \$ 215.04 | 0.00% | \$ 33.14 | | 93.1% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (IBES Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap Weighting | IBES 5 Year | Weighted Growth Rate | Weighted Dividend Yield |
|--------|----------------------|------------------|------------------------|-------------------------|----------------------|--------------------|----------------------|-------------------------|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | | Annual Growth Rate | | |
| SNPS | Synopsys, Inc. | \$ 409.68 | 0.00% | \$ 61.53 | | 13.1% | | |
| SOLS | Solstice Advanced Ma | \$ 46.23 | 0.00% | \$ 7.55 | | n/a | | |
| SOLV | Solventum Corp | \$ 85.27 | 0.00% | \$ 14.79 | | 1.6% | | |
| SPG | Simon Property Group | \$ 185.56 | 4.70% | \$ 60.02 | | n/a | | |
| STE | STERIS plc | \$ 266.85 | 0.90% | \$ 26.01 | | n/a | | |
| STLD | Steel Dynamics | \$ 166.62 | 1.30% | \$ 25.79 | | n/a | | |
| STZ | Constellation Brands | \$ 134.89 | 3.10% | \$ 23.54 | | -1.0% | | |
| SW.N | Smurfit WestRock PLC | \$ 35.78 | 5.00% | \$ 18.86 | | n/a | | |
| SWKS | Skyworks Solutions | \$ 65.34 | 4.40% | \$ 10.08 | | -7.1% | | |
| TAP | Molson Coors Beverag | \$ 46.61 | 4.10% | \$ 9.39 | | -2.2% | | |
| TDG | TransDigm Group | \$ 1,355.01 | 0.00% | \$ 75.30 | | 11.8% | | |
| TDY | Teledyne Technologie | \$ 497.68 | 0.00% | \$ 23.00 | | 6.7% | | |
| TER | Teradyne Inc. | \$ 179.38 | 0.30% | \$ 26.84 | | 27.3% | | |
| TGT | Target Corp. | \$ 89.80 | 5.10% | \$ 38.51 | | -2.7% | | |
| TKO | TKO Group | \$ 193.37 | 0.00% | \$ 14.95 | | n/a | | |
| TPL | Texas Pacif. Land Co | \$ 862.91 | 0.80% | \$ 20.14 | | n/a | | |
| TRGP | Targa Resources | \$ 173.13 | 2.60% | \$ 36.99 | | 20.7% | | |
| TRMB | Trimble Inc. | \$ 81.27 | 0.00% | \$ 19.43 | | 10.4% | | |
| TSLA | Tesla, Inc. | \$ 426.58 | 0.00% | \$ 1,343.58 | | -5.2% | | |
| TTD | Trade Desk (The) | \$ 39.11 | 0.00% | \$ 19.38 | | 16.7% | | |
| TTWO | Take-Two Interactive | \$ 243.63 | 0.00% | \$ 42.34 | | n/a | | |
| TYL | Tyler Technologies | \$ 465.96 | 0.00% | \$ 19.46 | | 14.2% | | |
| UAL | United Airlines Hldg | \$ 101.59 | 0.00% | \$ 31.35 | | 8.8% | | |
| UBER | Uber Technologies | \$ 85.66 | 0.00% | \$ 176.41 | | 12.0% | | |
| UDR | UDR, Inc. | \$ 36.09 | 4.90% | \$ 11.79 | | 33.9% | | |
| ULTA | Ulta Beauty | \$ 535.16 | 0.00% | \$ 23.65 | | n/a | | |
| VICI | VICI Properties | \$ 28.83 | 6.30% | \$ 27.66 | | n/a | | |
| VRSN | VeriSign Inc. | \$ 252.67 | 1.20% | \$ 23.71 | | n/a | | |
| VRTX | Vertex Pharmac. | \$ 432.17 | 0.00% | \$ 108.94 | | 291.7% | | |
| VST | Vistra Corp. | \$ 176.80 | 0.50% | \$ 59.50 | | n/a | | |
| VTR | Ventas, Inc. | \$ 80.08 | 2.40% | \$ 34.44 | | n/a | | |
| VTRS | Viatis Inc. | \$ 10.64 | 4.50% | \$ 12.62 | | -2.0% | | |
| WAT | Waters Corp. | \$ 407.14 | 0.00% | \$ 23.73 | | 8.8% | | |
| WBD | Warner Bros. Discove | \$ 23.88 | 0.00% | \$ 56.10 | | n/a | | |
| WDAY | Workday, Inc. | \$ 215.34 | 0.00% | \$ 60.37 | | 21.1% | | |
| WDC | Western Digital | \$ 157.74 | 0.30% | \$ 52.37 | | n/a | | |
| WY | Weyerhaeuser Co. | \$ 22.26 | 3.80% | \$ 15.61 | | -22.1% | | |
| WYNN | Wynn Resorts | \$ 129.46 | 0.80% | \$ 13.29 | | -12.1% | | |
| XYZ | Block Inc | \$ 65.03 | 0.00% | \$ 37.25 | | 13.3% | | |
| ZBRA | Zebra Techn. 'A' | \$ 250.50 | 0.00% | \$ 12.49 | | 12.1% | | |

Florida City Gas - Return on Equity Study (November 2025)

Proxy Group CAPM Calculations - Value Line

Uses One Step DCF With Size Adjustment
as of November 2025

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (i) | (j) | (k) | (l) |
|--------|-----------------------------------|------------------------------|--|---------------------------|---|-------------------------|-----------------------------|----------------------|------------------------------|--------------------|------------------------|
| | | Market Return S&P 500 | | | | | | | | | |
| Ticker | Company | S&P 500 Dividend Yield | Composite Growth Rate (Value Line) | CAPM Cost of Equity | 6-Month Hist Avg 30 Yr. Treasury Risk-Free Rate | CAPM Risk Premium | Value Line Adjusted Beta | Unadjusted Return | Market Cap \$ Millions | Size Adjustment | CAPM Cost of Equity |
| ATO | Atmos Energy Corporation | 1.57% | 9.87% | 11.44% | 4.79% | 6.65% | 0.80 | 10.11% | \$ 27.22 | 0.33% | 10.44% |
| NI | NiSource Inc. | 1.57% | 9.87% | 11.44% | 4.79% | 6.65% | 0.90 | 10.77% | \$ 19.76 | 0.49% | 11.26% |
| NWN | Northwest Natural Holding Company | 1.57% | 9.87% | 11.44% | 4.79% | 6.65% | 0.80 | 10.11% | \$ 1.94 | 1.19% | 11.30% |
| OGS | ONE Gas Inc. | 1.57% | 9.87% | 11.44% | 4.79% | 6.65% | 0.80 | 10.11% | \$ 4.62 | 0.74% | 10.85% |
| SR | Spire Inc. | 1.57% | 9.87% | 11.44% | 4.79% | 6.65% | 0.80 | 10.11% | \$ 4.92 | 0.74% | 10.85% |
| SWX | Southwest Gas Holdings, Inc. | 1.57% | 9.87% | 11.44% | 4.79% | 6.65% | 0.80 | 10.11% | \$ 5.78 | 0.74% | 10.85% |

| | | | |
|--------------------|--------|----|--------|
| Range | 10.44% | to | 11.30% |
| Mean | 10.93% | | |
| Median | 10.85% | | |
| Midpoint | 10.87% | | |
| Standard Deviation | 0.32% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap | Market Cap Weighting | Value Line 5 | Weighted | Weighted |
|--------|----------------------|-------------|------------|-------------|------------|----------------------|--------------|-------------|----------|
| | | 11/26/2025 | Current | @ | | | Year Annual | | |
| | | Price | Yield | 11/26/2025 | | | Growth Rate | Growth Rate | Dividend |
| | | | | | | | | | Yield |
| A | Agilent Technologies | \$ 154.37 | 0.60% | \$ 43.81 | | 0.111214% | 7.50% | 0.00834% | 0.00067% |
| AAPL | Apple Inc. | \$ 277.55 | 0.40% | \$ 4,171.02 | | 10.588350% | 10.50% | 1.11178% | 0.04235% |
| ABBV | AbbVie Inc. | \$ 227.66 | 2.90% | \$ 405.14 | | 1.028469% | 7.00% | 0.07199% | 0.02983% |
| ABT | Abbott Labs. | \$ 128.54 | 1.80% | \$ 220.25 | | 0.559116% | 6.00% | 0.03355% | 0.01006% |
| ACN | Accenture Plc | \$ 247.85 | 2.60% | \$ 151.50 | | 0.384591% | 6.50% | 0.02500% | 0.01000% |
| ADI | Analog Devices | \$ 257.92 | 1.50% | \$ 118.81 | | 0.301605% | 9.00% | 0.02714% | 0.00452% |
| ADM | Archer Daniels Midl' | \$ 60.55 | 3.40% | \$ 28.03 | | 0.071156% | 2.00% | 0.00142% | 0.00242% |
| ADP | Automatic Data Proc. | \$ 254.33 | 2.40% | \$ 101.37 | | 0.257333% | 6.00% | 0.01544% | 0.00618% |
| AEE | Ameren Corp. | \$ 106.02 | 2.80% | \$ 27.91 | | 0.070851% | 6.50% | 0.00461% | 0.00198% |
| AEP | Amer. Elec. Power | \$ 122.72 | 3.20% | \$ 65.04 | | 0.165107% | 6.00% | 0.00991% | 0.00528% |
| AFL | Aflac Inc. | \$ 110.55 | 2.30% | \$ 60.71 | | 0.154115% | 9.00% | 0.01387% | 0.00354% |
| AIG | Amer. Int'l Group | \$ 76.04 | 2.40% | \$ 61.49 | | 0.156096% | 0.00% | 0.00000% | 0.00375% |
| AIZ | Assurant Inc. | \$ 228.52 | 1.40% | \$ 11.49 | | 0.029168% | 11.50% | 0.00335% | 0.00041% |
| AJG | Gallagher (Arthur J. | \$ 248.52 | 1.10% | \$ 62.05 | | 0.157517% | 20.00% | 0.03150% | 0.00173% |
| ALB | Albemarle Corp. | \$ 126.91 | 1.30% | \$ 13.62 | | 0.034575% | 0.50% | 0.00017% | 0.00045% |
| ALLE | Allegion plc | \$ 165.67 | 1.20% | \$ 14.00 | | 0.035540% | 7.00% | 0.00249% | 0.00043% |
| AMAT | Applied Materials | \$ 249.97 | 0.70% | \$ 188.88 | | 0.479482% | 8.00% | 0.03836% | 0.00336% |
| AMCR | Amcor plc | \$ 8.62 | 5.90% | \$ 19.52 | | 0.049553% | 9.50% | 0.00471% | 0.00292% |
| AME | AMETEK, Inc. | \$ 196.28 | 0.60% | \$ 45.04 | | 0.114336% | 8.50% | 0.00972% | 0.00069% |
| AMGN | Amgen | \$ 344.57 | 2.90% | \$ 179.49 | | 0.455645% | 5.00% | 0.02278% | 0.01321% |
| AMP | Ameriprise Fin'l | \$ 453.47 | 1.50% | \$ 44.68 | | 0.113422% | 12.00% | 0.01361% | 0.00170% |
| AMT | Amer. Tower 'A' | \$ 181.24 | 4.00% | \$ 83.73 | | 0.212553% | 10.00% | 0.02126% | 0.00850% |
| AON | Aon plc | \$ 352.61 | 0.80% | \$ 74.46 | | 0.189021% | 9.50% | 0.01796% | 0.00151% |
| AOS | Smith (A.O.) | \$ 66.33 | 2.10% | \$ 9.25 | | 0.023482% | 7.50% | 0.00176% | 0.00049% |
| APA | APA Corp. | \$ 24.67 | 4.10% | \$ 8.92 | | 0.022644% | 3.00% | 0.00068% | 0.00093% |
| APD | Air Products & Chem. | \$ 258.96 | 2.80% | \$ 57.06 | | 0.144850% | 4.50% | 0.00652% | 0.00406% |
| APH | Amphenol Corp. | \$ 138.72 | 0.50% | \$ 166.74 | | 0.423278% | 18.50% | 0.07831% | 0.00212% |
| ATO | Atmos Energy | \$ 175.74 | 2.30% | \$ 27.10 | | 0.068795% | 8.50% | 0.00585% | 0.00158% |
| AVB | AvalonBay Communitie | \$ 181.87 | 3.90% | \$ 25.66 | | 0.065139% | 6.50% | 0.00423% | 0.00254% |
| AVY | Avery Dennison | \$ 172.22 | 2.20% | \$ 13.37 | | 0.033940% | 6.50% | 0.00221% | 0.00075% |
| AWK | Amer. Water Works | \$ 129.85 | 2.60% | \$ 25.63 | | 0.065063% | 7.00% | 0.00455% | 0.00169% |
| AXP | Amer. Express | \$ 363.97 | 1.00% | \$ 249.86 | | 0.634283% | 11.00% | 0.06977% | 0.00634% |
| BAC | Bank of America | \$ 52.99 | 2.30% | \$ 410.01 | | 1.040832% | 8.50% | 0.08847% | 0.02394% |
| BALL | Ball Corp. | \$ 49.63 | 1.60% | \$ 14.13 | | 0.035870% | 11.00% | 0.00395% | 0.00057% |
| BAX | Baxter Int'l Inc. | \$ 18.91 | 3.60% | \$ 9.29 | | 0.023583% | 0.50% | 0.00012% | 0.00085% |
| BBY | Best Buy Co. | \$ 80.98 | 4.70% | \$ 15.99 | | 0.040591% | 3.00% | 0.00122% | 0.00191% |
| BDX | Becton, Dickinson | \$ 193.90 | 2.20% | \$ 55.21 | | 0.140153% | 7.50% | 0.01051% | 0.00308% |
| BEN | Franklin Resources | \$ 22.52 | 5.70% | \$ 11.53 | | 0.029270% | 4.00% | 0.00117% | 0.00167% |
| BFB | Brown-Forman 'B' | \$ 28.64 | 3.60% | \$ 13.49 | | 0.034245% | 7.50% | 0.00257% | 0.00123% |
| BG | Bunge Global SA | \$ 96.48 | 2.90% | \$ 12.53 | | 0.031808% | 1.50% | 0.00048% | 0.00092% |
| BK | Bank of NY Mellon | \$ 111.39 | 2.00% | \$ 77.56 | | 0.196890% | 12.50% | 0.02461% | 0.00394% |
| BKNG | Booking Holdings | \$ 4,911.85 | 0.80% | \$ 160.63 | | 0.407768% | 16.00% | 0.06524% | 0.00326% |
| BKR | Baker Hughes | \$ 49.53 | 2.00% | \$ 48.87 | | 0.124059% | 20.00% | 0.02481% | 0.00248% |
| BLK | BlackRock, Inc. | \$ 1,040.06 | 2.20% | \$ 157.97 | | 0.401015% | 11.00% | 0.04411% | 0.00882% |
| BR | Broadridge Fin'l | \$ 227.59 | 1.70% | \$ 26.40 | | 0.067018% | 9.50% | 0.00637% | 0.00114% |
| BRO | Brown & Brown | \$ 80.45 | 0.80% | \$ 22.67 | | 0.057549% | 11.00% | 0.00633% | 0.00046% |
| BXP | BXP Inc. | \$ 72.71 | 5.40% | \$ 11.09 | | 0.028153% | 1.50% | 0.00042% | 0.00152% |
| C | Citigroup Inc. | \$ 102.50 | 2.40% | \$ 197.82 | | 0.502176% | 0.00% | 0.00000% | 0.01205% |
| CAH | Cardinal Health | \$ 213.14 | 1.00% | \$ 50.48 | | 0.128146% | 13.00% | 0.01666% | 0.00128% |
| CARR | Carrier Global | \$ 54.36 | 1.70% | \$ 45.45 | | 0.115377% | 11.50% | 0.01327% | 0.00196% |
| CAT | Caterpillar Inc. | \$ 573.73 | 1.10% | \$ 267.45 | | 0.678936% | 8.50% | 0.05771% | 0.00747% |
| CB | Chubb Ltd. | \$ 297.90 | 1.30% | \$ 118.53 | | 0.300895% | 11.00% | 0.03310% | 0.00391% |
| CBOE | Cboe Global Markets | \$ 258.12 | 1.10% | \$ 26.64 | | 0.067627% | 13.00% | 0.00879% | 0.00074% |
| CDW | CDW Corp. | \$ 144.40 | 1.70% | \$ 18.82 | | 0.047776% | 6.50% | 0.00311% | 0.00081% |
| CFG | Citizens Fin'l Group | \$ 53.98 | 3.40% | \$ 23.26 | | 0.059047% | 10.50% | 0.00620% | 0.00201% |
| CHD | Church & Dwight | \$ 84.55 | 1.40% | \$ 20.34 | | 0.051634% | 7.00% | 0.00361% | 0.00072% |
| CHRW | C.H. Robinson | \$ 159.54 | 1.60% | \$ 18.34 | | 0.046557% | 10.50% | 0.00489% | 0.00074% |
| CI | Cigna Group | \$ 278.35 | 2.40% | \$ 74.33 | | 0.188691% | 10.00% | 0.01887% | 0.00453% |
| CINF | Cincinnati Financial | \$ 168.48 | 2.20% | \$ 26.07 | | 0.066180% | 11.00% | 0.00728% | 0.00146% |
| CL | Colgate-Palmolive | \$ 80.04 | 2.60% | \$ 64.34 | | 0.163330% | 10.00% | 0.01633% | 0.00425% |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap | Market Cap Weighting | Value Line 5 | Weighted | Weighted |
|--------|----------------------|------------|------------|------------|------------|----------------------|--------------|-------------|----------------|
| | | 11/26/2025 | Current | @ | | | Year Annual | | |
| | | Price | Yield | 11/26/2025 | | | Growth Rate | Growth Rate | Dividend Yield |
| CLX | Clorox Co. | \$ 107.75 | 4.60% | \$ 12.96 | | 0.032900% | 5.50% | 0.00181% | 0.00151% |
| CMCSA | Comcast Corp. | \$ 26.57 | 4.70% | \$ 99.97 | | 0.253779% | 7.00% | 0.01776% | 0.01193% |
| CME | CME Group | \$ 280.87 | 1.80% | \$ 99.14 | | 0.251672% | 6.50% | 0.01636% | 0.00453% |
| CMI | Cummins Inc. | \$ 497.11 | 1.60% | \$ 66.72 | | 0.169372% | 8.00% | 0.01355% | 0.00271% |
| CMS | CMS Energy Corp. | \$ 75.27 | 2.90% | \$ 22.20 | | 0.056356% | 8.50% | 0.00479% | 0.00163% |
| CNP | CenterPoint Energy | \$ 39.95 | 2.20% | \$ 25.89 | | 0.065723% | 7.00% | 0.00460% | 0.00145% |
| COF | Capital One Fin'l | \$ 217.47 | 1.10% | \$ 79.62 | | 0.202119% | 10.00% | 0.02021% | 0.00222% |
| COP | ConocoPhillips | \$ 87.09 | 3.60% | \$ 111.71 | | 0.283582% | 1.50% | 0.00425% | 0.01021% |
| COR | Cencora | \$ 368.53 | 0.60% | \$ 72.56 | | 0.184197% | 11.00% | 0.02026% | 0.00111% |
| COST | Costco Wholesale | \$ 908.26 | 0.60% | \$ 392.66 | | 0.996788% | 10.00% | 0.09968% | 0.00598% |
| CPB | The Campbell's Compa | \$ 30.24 | 5.20% | \$ 9.12 | | 0.023152% | 1.00% | 0.00023% | 0.00120% |
| CSCO | Cisco Systems | \$ 76.07 | 2.20% | \$ 305.49 | | 0.775502% | 5.50% | 0.04265% | 0.01706% |
| CSX | CSX Corp. | \$ 35.30 | 1.50% | \$ 65.35 | | 0.165894% | 7.00% | 0.01161% | 0.00249% |
| CTAS | Cintas Corp. | \$ 184.60 | 1.00% | \$ 73.40 | | 0.186330% | 13.50% | 0.02515% | 0.00186% |
| CTRA | Coterra Energy | \$ 26.39 | 3.30% | \$ 19.26 | | 0.048893% | 5.50% | 0.00269% | 0.00161% |
| CTSH | Cognizant Technology | \$ 77.05 | 1.60% | \$ 37.31 | | 0.094713% | 7.50% | 0.00710% | 0.00152% |
| CTVA | Corteva, Inc. | \$ 66.65 | 1.10% | \$ 45.02 | | 0.114286% | 11.00% | 0.01257% | 0.00126% |
| CVS | CVS Health | \$ 79.86 | 3.60% | \$ 98.15 | | 0.249159% | 3.50% | 0.00872% | 0.00897% |
| CVX | Chevron Corp. | \$ 149.51 | 4.80% | \$ 264.91 | | 0.672488% | 1.00% | 0.00672% | 0.03228% |
| D | Dominion Energy | \$ 62.54 | 4.30% | \$ 52.48 | | 0.133223% | 6.00% | 0.00799% | 0.00573% |
| DAL | Delta Air Lines | \$ 64.27 | 1.20% | \$ 39.22 | | 0.099562% | 9.50% | 0.00946% | 0.00119% |
| DD | DuPont de Nemours | \$ 39.44 | 4.30% | \$ 16.08 | | 0.040820% | 10.50% | 0.00429% | 0.00176% |
| DE | Deere & Co. | \$ 469.87 | 1.40% | \$ 132.41 | | 0.336130% | 1.00% | 0.00336% | 0.00471% |
| DELL | Dell Technologies | \$ 133.26 | 1.60% | \$ 88.55 | | 0.224789% | 11.50% | 0.02585% | 0.00360% |
| DG | Dollar General | \$ 108.77 | 2.20% | \$ 22.37 | | 0.056787% | 1.50% | 0.00085% | 0.00125% |
| DGX | Quest Diagnostics | \$ 189.69 | 1.70% | \$ 21.15 | | 0.053690% | 8.00% | 0.00430% | 0.00091% |
| DHI | Horton D.R. | \$ 156.76 | 1.10% | \$ 43.02 | | 0.109208% | 1.50% | 0.00164% | 0.00120% |
| DHR | Danaher Corp. | \$ 228.46 | 0.60% | \$ 163.22 | | 0.414342% | 4.50% | 0.01865% | 0.00249% |
| DLR | Digital Realty Trust | \$ 158.91 | 3.20% | \$ 53.53 | | 0.135889% | 9.50% | 0.01291% | 0.00435% |
| DOC | Healthpeak Propertie | \$ 18.22 | 4.40% | \$ 9.76 | | 0.024776% | 6.00% | 0.00149% | 0.00109% |
| DOV | Dover Corp. | \$ 186.19 | 1.10% | \$ 25.12 | | 0.063768% | 5.00% | 0.00319% | 0.00070% |
| DPZ | Domino's Pizza | \$ 415.59 | 1.80% | \$ 13.80 | | 0.035032% | 13.50% | 0.00473% | 0.00063% |
| DRI | Darden Restaurants | \$ 180.00 | 3.30% | \$ 20.28 | | 0.051482% | 11.00% | 0.00566% | 0.00170% |
| DTE | DTE Energy | \$ 136.78 | 3.30% | \$ 28.19 | | 0.071562% | 6.50% | 0.00465% | 0.00236% |
| DUK | Duke Energy | \$ 123.43 | 3.50% | \$ 94.74 | | 0.240502% | 6.00% | 0.01443% | 0.00842% |
| EA | Electronic Arts | \$ 201.92 | 0.40% | \$ 50.66 | | 0.128603% | 11.50% | 0.01479% | 0.00051% |
| EBAY | eBay Inc. | \$ 82.49 | 1.40% | \$ 38.10 | | 0.096719% | 10.50% | 0.01016% | 0.00135% |
| ECL | Ecolab Inc. | \$ 274.99 | 0.90% | \$ 76.18 | | 0.193387% | 8.00% | 0.01547% | 0.00174% |
| ED | Consol. Edison | \$ 100.14 | 3.50% | \$ 34.29 | | 0.087047% | 6.00% | 0.00522% | 0.00305% |
| EFX | Equifax, Inc. | \$ 212.70 | 0.90% | \$ 25.99 | | 0.065977% | 7.50% | 0.00495% | 0.00059% |
| EG | Everest Group | \$ 312.03 | 2.60% | \$ 13.45 | | 0.034144% | 6.00% | 0.00205% | 0.00089% |
| EIX | Edison Int'l | \$ 59.11 | 5.90% | \$ 22.77 | | 0.057803% | 6.50% | 0.00376% | 0.00341% |
| ELV | Elevance Health | \$ 338.52 | 2.00% | \$ 74.98 | | 0.190341% | 6.50% | 0.01237% | 0.00381% |
| EME | EMCOR Group | \$ 610.72 | 0.20% | \$ 27.62 | | 0.070115% | 16.50% | 0.01157% | 0.00014% |
| EMR | Emerson Electric | \$ 131.44 | 1.60% | \$ 72.39 | | 0.183766% | 10.50% | 0.01930% | 0.00294% |
| EOG | EOG Resources | \$ 106.20 | 3.90% | \$ 59.39 | | 0.150765% | 3.50% | 0.00528% | 0.00588% |
| EQIX | Equinix, Inc. | \$ 750.41 | 2.50% | \$ 71.86 | | 0.182420% | 12.50% | 0.02280% | 0.00456% |
| EQR | Equity Residential | \$ 61.58 | 4.50% | \$ 22.91 | | 0.058158% | 4.00% | 0.00233% | 0.00262% |
| EQT | EQT Corp. | \$ 59.00 | 1.10% | \$ 34.34 | | 0.087174% | 11.00% | 0.00959% | 0.00096% |
| ERIE | Erie Indemnity | \$ 294.24 | 1.90% | \$ 13.48 | | 0.034220% | 16.00% | 0.00548% | 0.00065% |
| ES | Eversource Energy | \$ 66.70 | 4.70% | \$ 24.08 | | 0.061128% | 5.50% | 0.00336% | 0.00287% |
| ESS | Essex Property Trust | \$ 262.12 | 4.00% | \$ 16.71 | | 0.042419% | 7.50% | 0.00318% | 0.00170% |
| ETN | Eaton Corp. plc | \$ 341.69 | 1.20% | \$ 129.83 | | 0.329580% | 13.50% | 0.04449% | 0.00395% |
| ETR | Entergy Corp. | \$ 96.55 | 2.50% | \$ 41.02 | | 0.104131% | 3.00% | 0.00312% | 0.00260% |
| EVRG | Evergy, Inc. | \$ 77.11 | 3.60% | \$ 17.71 | | 0.044958% | 6.50% | 0.00292% | 0.00162% |
| EXC | Exelon Corp. | \$ 46.57 | 3.50% | \$ 46.46 | | 0.117941% | 5.50% | 0.00649% | 0.00413% |
| EXPD | Expeditors Int'l | \$ 147.36 | 1.00% | \$ 19.91 | | 0.050543% | 1.00% | 0.00051% | 0.00051% |
| FANG | Diamondback Energy | \$ 149.31 | 2.70% | \$ 42.96 | | 0.109056% | 1.50% | 0.00164% | 0.00294% |
| FAST | Fastenal Co. | \$ 40.30 | 2.20% | \$ 45.40 | | 0.115250% | 10.00% | 0.01153% | 0.00254% |
| FCX | Freep't-McMoRan Inc. | \$ 42.15 | 1.40% | \$ 58.62 | | 0.148810% | 18.00% | 0.02679% | 0.00208% |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap | Market Cap Weighting | Value Line 5 | Weighted | Weighted |
|--------|----------------------|-------------|------------|-------------|------------|----------------------|--------------|-------------|----------|
| | | 11/26/2025 | Current | @ | | | Year Annual | | |
| | | Price | Yield | 11/26/2025 | | | Growth Rate | Growth Rate | Dividend |
| | | | | | | | | | Yield |
| FDS | FactSet Research | \$ 277.41 | 1.60% | \$ 10.31 | | 0.026172% | 7.50% | 0.00196% | 0.00042% |
| FDX | FedEx Corp. | \$ 275.83 | 2.10% | \$ 65.22 | | 0.165564% | 6.50% | 0.01076% | 0.00348% |
| FE | FirstEnergy Corp. | \$ 47.36 | 3.90% | \$ 27.30 | | 0.069302% | 5.00% | 0.00347% | 0.00270% |
| FIS | Fidelity Nat'l Info. | \$ 65.38 | 2.60% | \$ 34.20 | | 0.086818% | 7.00% | 0.00608% | 0.00226% |
| FITB | Fifth Third Bancorp | \$ 43.33 | 3.80% | \$ 28.35 | | 0.071968% | 7.50% | 0.00540% | 0.00273% |
| FRT | Federal Rlty. Inv. T | \$ 98.57 | 4.50% | \$ 7.90 | | 0.020055% | 2.00% | 0.00040% | 0.00090% |
| FTV | Fortive Corp. | \$ 53.23 | 0.50% | \$ 17.90 | | 0.045440% | 6.50% | 0.00295% | 0.00023% |
| GD | Gen'l Dynamics | \$ 340.04 | 1.80% | \$ 91.41 | | 0.232049% | 11.00% | 0.02553% | 0.00418% |
| GEHC | GE HealthCare | \$ 80.63 | 0.20% | \$ 35.75 | | 0.090753% | 0.00% | 0.00000% | 0.00018% |
| GEN | Gen Digital Inc. | \$ 26.24 | 1.90% | \$ 16.29 | | 0.041353% | 8.50% | 0.00352% | 0.00079% |
| GEV | GE Vernova Inc | \$ 589.72 | 0.30% | \$ 160.15 | | 0.406549% | 0.00% | 0.00000% | 0.00122% |
| GILD | Gilead Sciences | \$ 127.51 | 2.50% | \$ 156.09 | | 0.396243% | 16.00% | 0.06340% | 0.00991% |
| GIS | Gen'l Mills | \$ 47.17 | 5.20% | \$ 25.47 | | 0.064657% | 0.50% | 0.00032% | 0.00336% |
| GL | Globe Life Inc. | \$ 134.87 | 0.80% | \$ 11.19 | | 0.028406% | 10.00% | 0.00284% | 0.00023% |
| GM | Gen'l Motors | \$ 72.81 | 0.80% | \$ 81.96 | | 0.208060% | 9.50% | 0.01977% | 0.00166% |
| GOOG | Alphabet Inc. | \$ 320.28 | 0.30% | \$ 3,888.84 | | 9.872021% | 14.00% | 1.38208% | 0.02962% |
| GPC | Genuine Parts | \$ 129.86 | 3.20% | \$ 17.56 | | 0.044577% | 2.00% | 0.00089% | 0.00143% |
| GPN | Global Payments | \$ 74.97 | 1.50% | \$ 18.11 | | 0.045973% | 7.00% | 0.00322% | 0.00069% |
| GRMN | Garmin Ltd. | \$ 194.79 | 2.00% | \$ 37.03 | | 0.094003% | 9.50% | 0.00893% | 0.00188% |
| GS | Goldman Sachs | \$ 816.01 | 2.00% | \$ 245.64 | | 0.623570% | 12.00% | 0.07483% | 0.01247% |
| GWW | Grainger (W.W.) | \$ 945.10 | 1.00% | \$ 44.95 | | 0.114108% | 5.50% | 0.00628% | 0.00114% |
| HAL | Halliburton Co. | \$ 25.79 | 2.90% | \$ 22.28 | | 0.056559% | 7.50% | 0.00424% | 0.00164% |
| HAS | Hasbro, Inc. | \$ 82.67 | 3.40% | \$ 11.07 | | 0.028102% | 12.00% | 0.00337% | 0.00096% |
| HBAN | Huntington Bancshs. | \$ 16.27 | 3.90% | \$ 23.13 | | 0.058717% | 7.50% | 0.00440% | 0.00229% |
| HCA | HCA Healthcare | \$ 514.76 | 0.60% | \$ 125.25 | | 0.317954% | 13.00% | 0.04133% | 0.00191% |
| HD | Home Depot | \$ 355.47 | 2.60% | \$ 334.56 | | 0.849298% | 7.00% | 0.05945% | 0.02208% |
| HIG | Hartford Ins. Group | \$ 137.39 | 1.50% | \$ 39.29 | | 0.099740% | 7.00% | 0.00698% | 0.00150% |
| HII | Huntington Ingalls | \$ 314.31 | 1.80% | \$ 12.13 | | 0.030793% | 11.50% | 0.00354% | 0.00055% |
| HLT | Hilton Worldwide | \$ 285.77 | 0.20% | \$ 66.33 | | 0.168382% | 15.00% | 0.02526% | 0.00034% |
| HON | Honeywell Int'l | \$ 189.99 | 2.40% | \$ 122.59 | | 0.311201% | 9.50% | 0.02956% | 0.00747% |
| HPE | Hewlett Packard Ent. | \$ 21.53 | 2.40% | \$ 27.36 | | 0.069455% | 7.00% | 0.00486% | 0.00167% |
| HPQ | HP Inc. | \$ 23.98 | 4.80% | \$ 22.89 | | 0.058107% | 3.50% | 0.00203% | 0.00279% |
| HRL | Hormel Foods | \$ 23.23 | 5.00% | \$ 12.40 | | 0.031478% | 2.50% | 0.00079% | 0.00157% |
| HST | Host Hotels & Resort | \$ 17.74 | 4.70% | \$ 12.19 | | 0.030945% | 11.00% | 0.00340% | 0.00145% |
| HSY | Hershey Co. | \$ 188.20 | 3.00% | \$ 37.60 | | 0.095450% | 5.00% | 0.00477% | 0.00286% |
| HUBB | Hubbell Inc. | \$ 428.47 | 1.30% | \$ 22.80 | | 0.057879% | 6.00% | 0.00347% | 0.00075% |
| IBKR | Interactive Brokers | \$ 64.19 | 0.50% | \$ 27.20 | | 0.069049% | 14.50% | 0.01001% | 0.00035% |
| IBM | Int'l Business Mach. | \$ 303.21 | 2.40% | \$ 281.70 | | 0.715110% | 6.50% | 0.04648% | 0.01716% |
| ICE | Intercontinental Exc | \$ 156.29 | 1.20% | \$ 87.76 | | 0.222783% | 7.50% | 0.01671% | 0.00267% |
| IEX | IDEX Corp. | \$ 173.76 | 1.60% | \$ 12.90 | | 0.032747% | 4.00% | 0.00131% | 0.00052% |
| IFF | Int'l Flavors & Frag | \$ 69.78 | 2.30% | \$ 17.25 | | 0.043790% | 2.00% | 0.00088% | 0.00101% |
| INTU | Intuit Inc. | \$ 629.13 | 0.80% | \$ 182.34 | | 0.462880% | 14.00% | 0.06480% | 0.00370% |
| INVH | Invitation Homes | \$ 27.93 | 4.30% | \$ 17.22 | | 0.043714% | 10.00% | 0.00437% | 0.00188% |
| IP | Int'l Paper | \$ 39.36 | 4.70% | \$ 13.06 | | 0.033153% | 13.00% | 0.00431% | 0.00156% |
| IR | Ingersoll Rand Inc. | \$ 79.87 | 0.10% | \$ 31.32 | | 0.079507% | 8.50% | 0.00676% | 0.00008% |
| IRM | Iron Mountain | \$ 86.22 | 3.80% | \$ 24.88 | | 0.063159% | 4.50% | 0.00284% | 0.00240% |
| ITW | Illinois Tool Works | \$ 248.99 | 2.60% | \$ 71.30 | | 0.180999% | 6.50% | 0.01176% | 0.00471% |
| J | Jacobs Solutions | \$ 135.86 | 1.00% | \$ 20.04 | | 0.050873% | 8.50% | 0.00432% | 0.00051% |
| JBHT | Hunt (J.B.) | \$ 173.40 | 1.00% | \$ 16.76 | | 0.042546% | 7.00% | 0.00298% | 0.00043% |
| JBL | Jabil Inc. | \$ 207.23 | 0.20% | \$ 22.42 | | 0.056914% | 12.00% | 0.00683% | 0.00011% |
| JCI | Johnson Ctrls. Int'l | \$ 116.29 | 1.30% | \$ 75.69 | | 0.192143% | 11.50% | 0.02210% | 0.00250% |
| JKHY | Henry (Jack) & Assoc | \$ 173.92 | 1.40% | \$ 12.43 | | 0.031554% | 7.50% | 0.00237% | 0.00044% |
| JNJ | Johnson & Johnson | \$ 207.56 | 2.50% | \$ 495.95 | | 1.258995% | 4.50% | 0.05665% | 0.03147% |
| JPM | JPMorgan Chase | \$ 307.64 | 2.10% | \$ 833.69 | | 2.116365% | 10.00% | 0.21164% | 0.04444% |
| K | Kellanova | \$ 83.60 | 2.80% | \$ 28.80 | | 0.073110% | 2.50% | 0.00183% | 0.00205% |
| KDP | Keurig Dr Pepper | \$ 27.68 | 3.60% | \$ 37.12 | | 0.094231% | 13.00% | 0.01225% | 0.00339% |
| KEY | KeyCorp | \$ 18.40 | 4.60% | \$ 19.80 | | 0.050263% | 7.50% | 0.00377% | 0.00231% |
| KHC | Kraft Heinz Co. | \$ 25.60 | 6.30% | \$ 30.15 | | 0.076537% | 2.00% | 0.00153% | 0.00482% |
| KKR | KKR & Co. | \$ 120.83 | 0.60% | \$ 104.68 | | 0.265736% | 7.00% | 0.01860% | 0.00159% |
| KLAC | KLA Corp. | \$ 1,159.07 | 0.70% | \$ 150.07 | | 0.380960% | 12.50% | 0.04762% | 0.00267% |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap | Market Cap Weighting | Value Line 5 | Weighted | Weighted |
|--------|----------------------|------------|------------|-------------|------------|----------------------|--------------|-------------|----------------|
| | | 11/26/2025 | Current | @ | | | Year Annual | | |
| | | Price | Yield | 11/26/2025 | | | Growth Rate | Growth Rate | Dividend Yield |
| KMB | Kimberly-Clark | \$ 108.29 | 4.70% | \$ 34.85 | | 0.088469% | 7.00% | 0.00619% | 0.00416% |
| KMI | Kinder Morgan Inc. | \$ 26.95 | 4.30% | \$ 59.58 | | 0.151247% | 8.50% | 0.01286% | 0.00650% |
| KO | Coca-Cola | \$ 72.88 | 2.80% | \$ 312.28 | | 0.792739% | 7.00% | 0.05549% | 0.02220% |
| KR | Kroger Co. | \$ 67.03 | 2.10% | \$ 42.43 | | 0.107711% | 6.00% | 0.00646% | 0.00226% |
| KVUE | Kenvue Inc. | \$ 17.22 | 4.80% | \$ 32.07 | | 0.081411% | 0.00% | 0.00000% | 0.00391% |
| L | Loews Corp. | \$ 108.26 | 0.20% | \$ 23.04 | | 0.058488% | 14.00% | 0.00819% | 0.00012% |
| LDOS | Leidos Hldgs. | \$ 190.36 | 0.90% | \$ 24.50 | | 0.062195% | 12.50% | 0.00777% | 0.00056% |
| LH | Labcorp Holdings | \$ 268.27 | 1.10% | \$ 22.13 | | 0.056178% | 6.50% | 0.00365% | 0.00062% |
| LHX | L3Harris Technologie | \$ 276.14 | 1.70% | \$ 52.27 | | 0.132690% | 16.00% | 0.02123% | 0.00226% |
| LII | Lennox Int'l | \$ 493.40 | 1.10% | \$ 16.56 | | 0.042038% | 11.00% | 0.00462% | 0.00046% |
| LIN | Linde plc | \$ 407.90 | 1.50% | \$ 192.92 | | 0.489737% | 7.50% | 0.03673% | 0.00735% |
| LKQ | LKQ Corp. | \$ 29.58 | 4.10% | \$ 7.55 | | 0.019166% | 2.50% | 0.00048% | 0.00079% |
| LMT | Lockheed Martin | \$ 454.16 | 3.00% | \$ 105.55 | | 0.267944% | 12.50% | 0.03349% | 0.00804% |
| LNT | Alliant Energy | \$ 69.18 | 2.90% | \$ 17.56 | | 0.044577% | 7.50% | 0.00334% | 0.00129% |
| LOW | Lowe's Cos. | \$ 241.61 | 2.00% | \$ 128.11 | | 0.325214% | 5.50% | 0.01789% | 0.00650% |
| LRCX | Lam Research | \$ 155.14 | 0.60% | \$ 196.06 | | 0.497708% | 12.50% | 0.06221% | 0.00299% |
| LW | Lamb Weston Holdings | \$ 59.61 | 2.50% | \$ 7.87 | | 0.019978% | 3.50% | 0.00070% | 0.00050% |
| LYB | LyondellBasell Inds. | \$ 48.42 | 11.10% | \$ 14.69 | | 0.037291% | 0.00% | 0.00000% | 0.00414% |
| MA | Mastercard Inc. | \$ 544.93 | 0.60% | \$ 491.59 | | 1.247927% | 11.00% | 0.13727% | 0.00749% |
| MAA | Mid-America Apt. | \$ 135.51 | 4.50% | \$ 15.39 | | 0.039068% | 1.50% | 0.00059% | 0.00176% |
| MAR | Marriott Int'l | \$ 304.65 | 0.90% | \$ 81.97 | | 0.208085% | 9.00% | 0.01873% | 0.00187% |
| MAS | Masco Corp. | \$ 64.42 | 2.00% | \$ 13.12 | | 0.033306% | 7.50% | 0.00250% | 0.00067% |
| MCD | McDonald's Corp. | \$ 312.40 | 2.40% | \$ 218.06 | | 0.553557% | 8.50% | 0.04705% | 0.01329% |
| MCHP | Microchip Technology | \$ 52.57 | 3.50% | \$ 27.61 | | 0.070089% | 3.00% | 0.00210% | 0.00245% |
| MCK | McKesson Corp. | \$ 883.71 | 0.40% | \$ 108.78 | | 0.276144% | 12.00% | 0.03314% | 0.00110% |
| MCO | Moody's Corp. | \$ 487.13 | 0.80% | \$ 86.32 | | 0.219128% | 10.50% | 0.02301% | 0.00175% |
| MDLZ | Mondelez Int'l | \$ 57.21 | 3.50% | \$ 74.05 | | 0.187980% | 7.50% | 0.01410% | 0.00658% |
| MDT | Medtronic plc | \$ 105.02 | 2.70% | \$ 132.30 | | 0.335850% | 7.00% | 0.02351% | 0.00907% |
| MET | MetLife Inc. | \$ 76.33 | 3.00% | \$ 51.82 | | 0.131548% | 5.00% | 0.00658% | 0.00395% |
| META | Meta Platforms | \$ 633.61 | 0.40% | \$ 1,553.47 | | 3.943564% | 18.00% | 0.70984% | 0.01577% |
| MKC | McCormick & Co. | \$ 67.30 | 2.70% | \$ 17.93 | | 0.045516% | 6.50% | 0.00296% | 0.00123% |
| MLM | Martin Marietta | \$ 622.50 | 0.50% | \$ 36.96 | | 0.093825% | 10.00% | 0.00938% | 0.00047% |
| MMC | Marsh & McLennan | \$ 182.70 | 1.90% | \$ 88.25 | | 0.224027% | 11.50% | 0.02576% | 0.00426% |
| MO | Altria Group | \$ 58.69 | 7.20% | \$ 96.93 | | 0.246062% | 5.00% | 0.01230% | 0.01772% |
| MPWR | Monolithic Power Sys | \$ 924.95 | 0.70% | \$ 42.70 | | 0.108396% | 12.00% | 0.01301% | 0.00076% |
| MRK | Merck & Co. | \$ 104.63 | 3.10% | \$ 253.77 | | 0.644208% | 13.00% | 0.08375% | 0.01997% |
| MS | Morgan Stanley | \$ 167.94 | 2.40% | \$ 261.61 | | 0.664111% | 10.50% | 0.06973% | 0.01594% |
| MSCI | MSCI Inc. | \$ 562.74 | 1.30% | \$ 43.27 | | 0.109843% | 8.50% | 0.00934% | 0.00143% |
| MSFT | Microsoft Corp. | \$ 485.50 | 0.80% | \$ 3,523.72 | | 8.945145% | 13.50% | 1.20759% | 0.07156% |
| MSI | Motorola Solutions | \$ 369.50 | 1.30% | \$ 61.55 | | 0.156248% | 9.50% | 0.01484% | 0.00203% |
| MTB | M&T Bank Corp. | \$ 190.24 | 3.20% | \$ 31.05 | | 0.078822% | 5.50% | 0.00434% | 0.00252% |
| MTCH | Match Group | \$ 33.22 | 2.50% | \$ 8.19 | | 0.020791% | 13.50% | 0.00281% | 0.00052% |
| NDAQ | Nasdaq, Inc. | \$ 89.98 | 1.20% | \$ 50.86 | | 0.129111% | 9.00% | 0.01162% | 0.00155% |
| NDSN | Nordson Corp. | \$ 238.00 | 1.40% | \$ 13.33 | | 0.033839% | 8.00% | 0.00271% | 0.00047% |
| NEE | NextEra Energy | \$ 85.54 | 2.90% | \$ 173.26 | | 0.439829% | 8.50% | 0.03739% | 0.01276% |
| NI | NiSource Inc. | \$ 43.76 | 2.70% | \$ 20.39 | | 0.051761% | 8.00% | 0.00414% | 0.00140% |
| NKE | NIKE, Inc. 'B' | \$ 64.33 | 2.50% | \$ 91.41 | | 0.232049% | 3.50% | 0.00812% | 0.00580% |
| NOC | Northrop Grumman | \$ 567.11 | 1.70% | \$ 81.98 | | 0.208110% | 7.50% | 0.01561% | 0.00354% |
| NRG | NRG Energy | \$ 168.54 | 1.00% | \$ 33.14 | | 0.084128% | 18.50% | 0.01556% | 0.00084% |
| NSC | Norfolk Southern | \$ 290.03 | 1.90% | \$ 64.07 | | 0.162645% | 9.50% | 0.01545% | 0.00309% |
| NTAP | NetApp, Inc. | \$ 109.25 | 1.90% | \$ 21.90 | | 0.055594% | 9.00% | 0.00500% | 0.00106% |
| NTRS | Northern Trust Corp. | \$ 131.37 | 2.40% | \$ 25.23 | | 0.064048% | 6.50% | 0.00416% | 0.00154% |
| NUE | Nucor Corp. | \$ 159.13 | 1.50% | \$ 35.77 | | 0.090804% | 1.00% | 0.00091% | 0.00136% |
| NXPI | NXP Semi. NV | \$ 193.76 | 2.10% | \$ 48.72 | | 0.123678% | 7.50% | 0.00928% | 0.00260% |
| O | Realty Income Corp. | \$ 57.14 | 5.80% | \$ 33.40 | | 0.084788% | 0.00% | 0.00000% | 0.00492% |
| ODFL | Old Dominion Freight | \$ 134.91 | 0.90% | \$ 28.18 | | 0.071536% | 4.50% | 0.00322% | 0.00064% |
| OKE | ONEOK Inc. | \$ 71.51 | 6.00% | \$ 40.95 | | 0.103954% | 10.50% | 0.01092% | 0.00624% |
| OMC | Omicron Group | \$ 71.50 | 3.90% | \$ 14.70 | | 0.037317% | 7.00% | 0.00261% | 0.00146% |
| OTIS | Otis Worldwide | \$ 88.57 | 1.90% | \$ 34.58 | | 0.087783% | 9.50% | 0.00834% | 0.00167% |
| OXY | Occidental Petroleum | \$ 41.42 | 2.30% | \$ 38.88 | | 0.098699% | 2.50% | 0.00247% | 0.00227% |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap | Market Cap Weighting | Value Line 5 | Weighted | Weighted |
|--------|----------------------|------------|------------|------------|------------|----------------------|--------------|-------------|----------|
| | | 11/26/2025 | Current | @ | | | Year Annual | | |
| | | Price | Yield | 11/26/2025 | | | Growth Rate | Growth Rate | Yield |
| PAYC | Paycom Software | \$ 160.82 | 0.90% | \$ 8.90 | | 0.022593% | 11.00% | 0.00249% | 0.00020% |
| PAYX | Paychex, Inc. | \$ 111.41 | 3.90% | \$ 39.62 | | 0.100577% | 8.00% | 0.00805% | 0.00392% |
| PCG | PG&E Corp. | \$ 16.01 | 1.00% | \$ 34.99 | | 0.088824% | 9.00% | 0.00799% | 0.00089% |
| PEG | Public Serv. Enterpr | \$ 83.25 | 3.20% | \$ 40.91 | | 0.103852% | 7.00% | 0.00727% | 0.00332% |
| PEP | PepsiCo, Inc. | \$ 147.98 | 3.90% | \$ 199.63 | | 0.506771% | 5.50% | 0.02787% | 0.01976% |
| PFE | Pfizer, Inc. | \$ 25.71 | 6.70% | \$ 142.92 | | 0.362810% | 6.00% | 0.02177% | 0.02431% |
| PFJ | Principal Fin'l Grou | \$ 84.60 | 3.70% | \$ 19.13 | | 0.048562% | 6.50% | 0.00316% | 0.00180% |
| PG | Procter & Gamble | \$ 148.25 | 2.90% | \$ 344.21 | | 0.873795% | 4.50% | 0.03932% | 0.02534% |
| PGR | Progressive Corp. | \$ 229.15 | 0.20% | \$ 131.90 | | 0.334835% | 16.50% | 0.05525% | 0.00067% |
| PH | Parker-Hannifin | \$ 861.49 | 0.80% | \$ 108.03 | | 0.274240% | 10.50% | 0.02880% | 0.00219% |
| PHM | PulteGroup, Inc. | \$ 127.59 | 0.70% | \$ 24.20 | | 0.061433% | 4.00% | 0.00246% | 0.00043% |
| PKG | Packaging Corp. | \$ 203.49 | 2.50% | \$ 17.72 | | 0.044983% | 7.50% | 0.00337% | 0.00112% |
| PLD | Prologis | \$ 128.16 | 3.30% | \$ 117.13 | | 0.297341% | 2.50% | 0.00743% | 0.00981% |
| PM | Philip Morris Int'l | \$ 156.49 | 3.50% | \$ 234.88 | | 0.596255% | 8.50% | 0.05068% | 0.02087% |
| PNC | PNC Financial Serv. | \$ 191.88 | 3.70% | \$ 74.64 | | 0.189478% | 8.50% | 0.01611% | 0.00701% |
| PNR | Pentair plc | \$ 106.08 | 0.90% | \$ 17.16 | | 0.043562% | 13.00% | 0.00566% | 0.00039% |
| PNW | Pinnacle West Capita | \$ 90.59 | 4.00% | \$ 10.65 | | 0.027036% | 5.50% | 0.00149% | 0.00108% |
| POOL | Pool Corp. | \$ 244.27 | 2.10% | \$ 8.92 | | 0.022644% | 3.50% | 0.00079% | 0.00048% |
| PPG | PPG Inds. | \$ 99.89 | 2.80% | \$ 22.34 | | 0.056711% | 6.00% | 0.00340% | 0.00159% |
| PPL | PPL Corp. | \$ 36.71 | 2.90% | \$ 26.92 | | 0.068338% | 7.50% | 0.00513% | 0.00198% |
| PRU | Prudential Fin'l | \$ 107.97 | 5.10% | \$ 38.50 | | 0.097734% | 5.00% | 0.00489% | 0.00498% |
| PSA | Public Storage | \$ 274.21 | 4.40% | \$ 47.14 | | 0.119667% | 0.00% | 0.00000% | 0.00527% |
| PSX | Phillips 66 | \$ 134.96 | 3.70% | \$ 54.40 | | 0.138097% | 0.00% | 0.00000% | 0.00511% |
| PWR | Quanta Services | \$ 460.43 | 0.10% | \$ 65.37 | | 0.165945% | 19.50% | 0.03236% | 0.00017% |
| PYPL | PayPal Holdings | \$ 61.83 | 0.90% | \$ 60.14 | | 0.152669% | 13.50% | 0.02061% | 0.00137% |
| QCOM | Qualcomm Inc. | \$ 165.14 | 2.20% | \$ 183.71 | | 0.466357% | 6.50% | 0.03031% | 0.01026% |
| RCL | Royal Caribbean | \$ 265.71 | 1.10% | \$ 65.53 | | 0.166351% | 0.00% | 0.00000% | 0.00183% |
| REG | Regency Centers Corp | \$ 71.26 | 4.10% | \$ 12.15 | | 0.030843% | 6.50% | 0.00200% | 0.00126% |
| REGN | Regeneron Pharmac. | \$ 784.61 | 0.40% | \$ 83.45 | | 0.211842% | 2.50% | 0.00530% | 0.00085% |
| RF | Regions Financial | \$ 25.45 | 4.40% | \$ 22.58 | | 0.057320% | 7.50% | 0.00430% | 0.00252% |
| RJF | Raymond James Fin'l | \$ 155.75 | 1.40% | \$ 31.13 | | 0.079025% | 11.00% | 0.00869% | 0.00111% |
| RL | Ralph Lauren | \$ 371.22 | 1.00% | \$ 21.52 | | 0.054630% | 14.50% | 0.00792% | 0.00055% |
| RMD | ResMed Inc. | \$ 255.04 | 1.00% | \$ 36.80 | | 0.093419% | 11.00% | 0.01028% | 0.00093% |
| ROK | Rockwell Automation | \$ 393.99 | 1.30% | \$ 43.47 | | 0.110351% | 8.00% | 0.00883% | 0.00143% |
| ROL | Rollins, Inc. | \$ 61.50 | 1.20% | \$ 29.12 | | 0.073923% | 10.00% | 0.00739% | 0.00089% |
| ROP | Roper Tech. | \$ 446.08 | 0.80% | \$ 47.17 | | 0.119743% | 8.00% | 0.00958% | 0.00096% |
| ROST | Ross Stores | \$ 177.69 | 1.00% | \$ 58.36 | | 0.148150% | 8.00% | 0.01185% | 0.00148% |
| RSG | Republic Services | \$ 217.37 | 1.10% | \$ 67.13 | | 0.170413% | 10.00% | 0.01704% | 0.00187% |
| RTX | RTX Corp. | \$ 173.19 | 1.60% | \$ 230.74 | | 0.585745% | 13.50% | 0.07908% | 0.00937% |
| RVTY | Revvity, Inc. | \$ 104.66 | 0.30% | \$ 12.13 | | 0.030793% | 6.00% | 0.00185% | 0.00009% |
| SBAC | SBA Communications | \$ 194.79 | 2.40% | \$ 20.77 | | 0.052726% | 14.00% | 0.00738% | 0.00127% |
| SBUX | Starbucks Corp. | \$ 86.70 | 2.80% | \$ 94.47 | | 0.239817% | 0.50% | 0.00120% | 0.00671% |
| SCHW | Schwab (Charles) | \$ 91.80 | 1.20% | \$ 165.76 | | 0.420790% | 12.00% | 0.05049% | 0.00505% |
| SHW | Sherwin-Williams | \$ 343.39 | 1.00% | \$ 84.94 | | 0.215625% | 10.50% | 0.02264% | 0.00216% |
| SJM | Smucker (J.M.) | \$ 103.18 | 4.30% | \$ 11.10 | | 0.028178% | 4.50% | 0.00127% | 0.00121% |
| SLB | SLB Ltd. | \$ 35.66 | 3.30% | \$ 50.02 | | 0.126978% | 11.00% | 0.01397% | 0.00419% |
| SNA | Snap-on Inc. | \$ 340.56 | 2.80% | \$ 17.44 | | 0.044272% | 4.50% | 0.00199% | 0.00124% |
| SO | Southern Co. | \$ 90.24 | 3.30% | \$ 97.25 | | 0.246874% | 6.50% | 0.01605% | 0.00815% |
| SPG | Simon Property Group | \$ 185.56 | 4.70% | \$ 60.02 | | 0.152364% | 0.00% | 0.00000% | 0.00716% |
| SPGI | S&P Global | \$ 495.61 | 0.80% | \$ 154.11 | | 0.391216% | 9.00% | 0.03521% | 0.00313% |
| SRE | Sempra Energy | \$ 93.79 | 2.90% | \$ 61.10 | | 0.155106% | 5.00% | 0.00776% | 0.00450% |
| STE | STERIS plc | \$ 266.85 | 0.90% | \$ 26.01 | | 0.066028% | 6.50% | 0.00429% | 0.00059% |
| STLD | Steel Dynamics | \$ 166.62 | 1.30% | \$ 25.79 | | 0.065469% | 0.50% | 0.00033% | 0.00085% |
| STT | State Street Corp. | \$ 117.66 | 2.90% | \$ 33.24 | | 0.084381% | 11.00% | 0.00928% | 0.00245% |
| STZ | Constellation Brands | \$ 134.89 | 3.10% | \$ 23.54 | | 0.059758% | 3.50% | 0.00209% | 0.00185% |
| SWK | Stanley Black & Deck | \$ 71.83 | 4.60% | \$ 10.37 | | 0.026325% | 20.00% | 0.00526% | 0.00121% |
| SYF | Synchrony Financial | \$ 76.95 | 1.60% | \$ 28.93 | | 0.073440% | 8.50% | 0.00624% | 0.00118% |
| SYK | Stryker Corp. | \$ 372.29 | 0.90% | \$ 141.20 | | 0.358444% | 10.50% | 0.03764% | 0.00323% |
| SYY | Sysco Corp. | \$ 75.90 | 2.80% | \$ 35.67 | | 0.090550% | 7.00% | 0.00634% | 0.00254% |
| T | AT&T Inc. | \$ 25.82 | 4.80% | \$ 183.85 | | 0.466713% | 3.50% | 0.01633% | 0.02240% |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap | Market Cap Weighting | Value Line 5 | Weighted | Weighted |
|--------|----------------------|------------|------------|------------|------------|----------------------|----------------------------------|-------------|----------------|
| | | 11/26/2025 | Current | @ | | | Year Annual | | |
| | | Price | Yield | 11/26/2025 | | | Growth Rate | Growth Rate | Dividend Yield |
| TAP | Molson Coors Beverag | \$ 46.61 | 4.10% | \$ 9.39 | | 0.023837% | 10.00% | 0.00238% | 0.00098% |
| TECH | Bio-Techne Corp. | \$ 64.63 | 0.50% | \$ 9.84 | | 0.024979% | 18.00% | 0.00450% | 0.00012% |
| TEL | TE Connectivity | \$ 224.73 | 1.30% | \$ 66.05 | | 0.167671% | 9.00% | 0.01509% | 0.00218% |
| TER | Teradyne Inc. | \$ 179.38 | 0.30% | \$ 26.84 | | 0.068135% | 8.00% | 0.00545% | 0.00020% |
| TFC | Truist Fin'l | \$ 46.24 | 4.60% | \$ 59.88 | | 0.152008% | 4.50% | 0.00684% | 0.00699% |
| TGT | Target Corp. | \$ 89.80 | 5.10% | \$ 38.51 | | 0.097760% | 7.00% | 0.00684% | 0.00499% |
| TJX | TJX Companies | \$ 153.13 | 1.20% | \$ 166.62 | | 0.422973% | 10.00% | 0.04230% | 0.00508% |
| TMO | Thermo Fisher Sci. | \$ 593.25 | 0.30% | \$ 223.16 | | 0.566503% | 8.00% | 0.04532% | 0.00170% |
| TMUS | T-Mobile US | \$ 206.73 | 2.00% | \$ 237.32 | | 0.602449% | 17.50% | 0.10543% | 0.01205% |
| TPL | Texas Pacif. Land Co | \$ 862.91 | 0.80% | \$ 20.14 | | 0.051126% | 10.00% | 0.00511% | 0.00041% |
| TPR | Tapestry Inc. | \$ 110.70 | 1.30% | \$ 21.99 | | 0.055823% | 10.50% | 0.00586% | 0.00073% |
| TROW | Price (T. Rowe) Grou | \$ 102.09 | 5.10% | \$ 22.40 | | 0.056864% | 8.50% | 0.00483% | 0.00290% |
| TRV | Travelers Cos. | \$ 294.52 | 1.50% | \$ 65.90 | | 0.167291% | 12.00% | 0.02007% | 0.00251% |
| TSCO | Tractor Supply | \$ 54.63 | 1.70% | \$ 28.22 | | 0.071638% | 10.00% | 0.00716% | 0.00122% |
| TSN | Tyson Foods 'A' | \$ 57.91 | 3.50% | \$ 20.35 | | 0.051660% | 5.50% | 0.00284% | 0.00181% |
| TT | Trane Technologies p | \$ 419.64 | 0.90% | \$ 92.02 | | 0.233598% | 12.50% | 0.02920% | 0.00210% |
| TXN | Texas Instruments | \$ 165.35 | 3.40% | \$ 146.91 | | 0.372939% | 6.50% | 0.02424% | 0.01268% |
| TXT | Textron, Inc. | \$ 83.04 | 0.10% | \$ 15.07 | | 0.038256% | 14.50% | 0.00555% | 0.00004% |
| UDR | UDR, Inc. | \$ 36.09 | 4.90% | \$ 11.79 | | 0.029930% | 7.50% | 0.00224% | 0.00147% |
| UHS | Universal Health `B' | \$ 244.18 | 0.30% | \$ 15.40 | | 0.039094% | 13.50% | 0.00528% | 0.00012% |
| UNH | UnitedHealth Group | \$ 329.71 | 2.70% | \$ 291.93 | | 0.741079% | 1.50% | 0.01112% | 0.02001% |
| UNP | Union Pacific | \$ 230.66 | 2.40% | \$ 135.65 | | 0.344355% | 6.50% | 0.02238% | 0.00826% |
| UPS | United Parcel Serv. | \$ 95.67 | 6.90% | \$ 79.89 | | 0.202805% | 0.50% | 0.00101% | 0.01399% |
| URI | United Rentals | \$ 814.97 | 0.80% | \$ 52.96 | | 0.134442% | 9.50% | 0.01277% | 0.00108% |
| USB | U.S. Bancorp | \$ 48.95 | 4.30% | \$ 74.48 | | 0.189071% | 7.00% | 0.01323% | 0.00813% |
| V | Visa Inc. | \$ 333.79 | 0.80% | \$ 647.40 | | 1.643458% | 10.50% | 0.17256% | 0.01315% |
| VICI | VICI Properties | \$ 28.83 | 6.30% | \$ 27.66 | | 0.070216% | 8.00% | 0.00562% | 0.00442% |
| VLTO | Veralto Corp. | \$ 101.27 | 0.40% | \$ 24.28 | | 0.061636% | 0.00% | 0.00000% | 0.00025% |
| VMC | Vulcan Materials | \$ 295.08 | 0.70% | \$ 37.94 | | 0.096313% | 7.00% | 0.00674% | 0.00067% |
| VRSK | Verisk Analytics | \$ 223.89 | 0.80% | \$ 30.87 | | 0.078365% | 8.00% | 0.00627% | 0.00063% |
| VRSN | VeriSign Inc. | \$ 252.67 | 1.20% | \$ 23.71 | | 0.060189% | 10.00% | 0.00602% | 0.00072% |
| VTR | Ventas, Inc. | \$ 80.08 | 2.40% | \$ 34.44 | | 0.087428% | 0.00% | 0.00000% | 0.00210% |
| VTRS | Viatis Inc. | \$ 10.64 | 4.50% | \$ 12.62 | | 0.032037% | 0.00% | 0.00000% | 0.00144% |
| VZ | Verizon Communic. | \$ 40.88 | 6.80% | \$ 169.27 | | 0.429701% | 1.50% | 0.00645% | 0.02922% |
| WAB | Wabtec Corp. | \$ 207.75 | 0.50% | \$ 34.26 | | 0.086971% | 15.00% | 0.01305% | 0.00043% |
| WEC | WEC Energy Group | \$ 112.24 | 3.30% | \$ 35.27 | | 0.089535% | 7.00% | 0.00627% | 0.00295% |
| WFC | Wells Fargo | \$ 85.56 | 2.20% | \$ 328.97 | | 0.835107% | 0.00% | 0.00000% | 0.01837% |
| WM | Waste Management | \$ 217.35 | 1.50% | \$ 85.05 | | 0.215904% | 7.50% | 0.01619% | 0.00324% |
| WMB | Williams Cos. | \$ 60.22 | 3.30% | \$ 72.45 | | 0.183918% | 9.00% | 0.01655% | 0.00607% |
| WMT | Walmart Inc. | \$ 109.10 | 0.90% | \$ 834.98 | | 2.119640% | 10.00% | 0.21196% | 0.01908% |
| WRB | Berkley (W.R.) | \$ 77.64 | 0.50% | \$ 29.47 | | 0.074811% | 13.50% | 0.01010% | 0.00037% |
| WSM | Williams-Sonoma | \$ 181.12 | 1.50% | \$ 22.29 | | 0.056584% | 5.00% | 0.00283% | 0.00085% |
| WST | West Pharmac. Svcs. | \$ 277.14 | 0.30% | \$ 19.81 | | 0.050289% | 5.00% | 0.00251% | 0.00015% |
| WTW | Willis Towers Wat. p | \$ 321.23 | 1.20% | \$ 31.69 | | 0.080447% | 9.00% | 0.00724% | 0.00097% |
| WY | Weyerhaeuser Co. | \$ 22.26 | 3.80% | \$ 15.61 | | 0.039627% | 6.50% | 0.00258% | 0.00151% |
| WYNN | Wynn Resorts | \$ 129.46 | 0.80% | \$ 13.29 | | 0.033737% | 0.00% | 0.00000% | 0.00027% |
| XEL | Xcel Energy Inc. | \$ 81.25 | 2.90% | \$ 46.10 | | 0.117027% | 7.00% | 0.00819% | 0.00339% |
| XYL | Xylem Inc. | \$ 141.12 | 1.10% | \$ 34.46 | | 0.087478% | 10.50% | 0.00919% | 0.00096% |
| YUM | Yum! Brands | \$ 153.80 | 1.80% | \$ 42.15 | | 0.107000% | 10.00% | 0.01070% | 0.00193% |
| ZBH | Zimmer Biomet Hldgs. | \$ 97.55 | 1.00% | \$ 19.23 | | 0.048816% | 5.00% | 0.00244% | 0.00049% |
| ZTS | Zoetis Inc. | \$ 127.69 | 1.60% | \$ 55.10 | | 0.139874% | 7.50% | 0.01049% | 0.00224% |
| | | | | \$ 39,393 | | 100.000000% | | 9.87% | 1.57% |
| | | | | | | | CAPM Weighted Return > | | 11.44% |

Excluded Entities

| | | | | | | | | | |
|------|--------------|-----------|-------|----------|--|--|--------|--|--|
| ABNB | Airbnb, Inc. | \$ 116.74 | 0.00% | \$ 71.28 | | | 13.00% | | |
|------|--------------|-----------|-------|----------|--|--|--------|--|--|

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap Weighting | Value Line 5 | Weighted Growth Rate | Weighted Dividend Yield |
|--------|---------------------------------|------------------|------------------------|-------------------------|----------------------|-------------------------|----------------------|-------------------------|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | | Year Annual Growth Rate | | |
| ACGL | Arch Capital Group | \$ 94.40 | 0.00% | \$ 34.61 | | 10.00% | | |
| ADBE | Adobe Inc. | \$ 317.52 | 0.00% | \$ 140.56 | | 14.50% | | |
| ADSK | Autodesk, Inc. | \$ 301.38 | 0.00% | \$ 62.03 | | 10.50% | | |
| AES | AES Corp. | \$ 13.91 | 5.20% | \$ 9.87 | | 29.50% | | |
| AKAM | Akamai Technologies | \$ 89.45 | 0.00% | \$ 13.25 | | 8.00% | | |
| ALGN | Align Techn. | \$ 147.23 | 0.00% | \$ 10.78 | | 11.50% | | |
| ALL | Allstate Corp. | \$ 213.87 | 1.90% | \$ 56.28 | | 27.50% | | |
| AMD | Advanced Micro Dev. | \$ 214.24 | 0.00% | \$ 348.81 | | 19.00% | | |
| AMZN | Amazon.com | \$ 229.16 | 0.00% | \$ 2,396.98 | | 23.00% | | |
| ANET | Arista Networks | \$ 127.65 | 0.00% | \$ 154.10 | | 16.50% | | |
| APO | Apollo Global Mgmt | \$ 130.27 | 1.60% | \$ 73.60 | | 24.50% | | |
| APP | AppLovin Corp. | \$ 586.37 | 0.00% | \$ 190.36 | | 53.00% | | |
| APTIV | Aptiv PLC | \$ 76.83 | 0.00% | \$ 17.59 | | 21.00% | | |
| ARE | Alexandria Real Esta | \$ 53.57 | 9.90% | \$ 8.75 | | -1.00% | | |
| AVGO | Broadcom Inc. | \$ 397.57 | 0.60% | \$ 1,771.12 | | 28.00% | | |
| AXON | Axon Enterprise | \$ 533.17 | 0.00% | \$ 40.19 | | 29.00% | | |
| AZO | AutoZone Inc. | \$ 3,967.95 | 0.00% | \$ 65.19 | | 5.50% | | |
| BA | Boeing | \$ 186.92 | 0.00% | \$ 134.20 | | 0.00% | | |
| BIIB | Biogen | \$ 181.94 | 0.00% | \$ 25.76 | | 0.00% | | |
| BLDR | Builders FirstSource | \$ 111.75 | 0.00% | \$ 11.42 | | -0.50% | | |
| BMY | Bristol-Myers Squibb | \$ 49.25 | 5.00% | \$ 95.81 | | 27.50% | | |
| BRKB | Berkshire Hathaway ¹ | \$ 511.23 | 0.00% | \$ 1,086.00 | | 0.00% | | |
| BSX | Boston Scientific | \$ 100.96 | 0.00% | \$ 144.57 | | 13.00% | | |
| BX | Blackstone Inc. | \$ 144.92 | 2.80% | \$ 103.51 | | 26.00% | | |
| CAG | Conagra Brands | \$ 17.82 | 7.90% | \$ 8.36 | | -2.50% | | |
| CBRE | CBRE Group | \$ 162.21 | 0.00% | \$ 47.74 | | 9.00% | | |
| CCI | Crown Castle Inc. | \$ 90.55 | 4.70% | \$ 38.72 | | -8.00% | | |
| CCL | Carnival Corp. | \$ 25.43 | 0.00% | \$ 31.30 | | 0.00% | | |
| CDNS | Cadence Design Sys. | \$ 306.35 | 0.00% | \$ 83.38 | | 12.00% | | |
| CEG | Constellation Energy | \$ 359.09 | 0.40% | \$ 110.83 | | 21.00% | | |
| CF | CF Industries | \$ 78.41 | 2.70% | \$ 13.19 | | -0.50% | | |
| CHTR | Charter Communic. | \$ 199.81 | 0.00% | \$ 28.26 | | 10.50% | | |
| CMG | Chipotle Mex. Grill | \$ 34.03 | 0.00% | \$ 42.38 | | 17.00% | | |
| CNC | Centene Corp. | \$ 39.46 | 0.00% | \$ 18.93 | | -4.50% | | |
| COIN | Coinbase Global | \$ 264.97 | 0.00% | \$ 64.92 | | 0.00% | | |
| COO | Cooper Cos. | \$ 77.94 | 0.00% | \$ 15.17 | | 8.50% | | |
| CPAY | Corpay | \$ 293.34 | 0.00% | \$ 20.14 | | 12.50% | | |
| CPRT | Copart, Inc. | \$ 38.75 | 0.00% | \$ 37.47 | | 8.00% | | |
| CPT | Camden Property Trus | \$ 106.03 | 4.00% | \$ 11.16 | | -6.50% | | |
| CRL | Charles River | \$ 178.94 | 0.00% | \$ 8.72 | | 5.00% | | |
| CRM | Salesforce, Inc. | \$ 228.15 | 0.70% | \$ 218.20 | | 21.00% | | |
| CRWD | CrowdStrike Hldgs. | \$ 501.54 | 0.00% | \$ 125.63 | | 0.00% | | |
| CSGP | CoStar Group | \$ 67.82 | 0.00% | \$ 27.66 | | 21.50% | | |
| DASH | DoorDash, Inc. | \$ 195.98 | 0.00% | \$ 78.93 | | 0.00% | | |
| DAY | Dayforce, Inc. | \$ 69.00 | 0.00% | \$ 10.96 | | 49.00% | | |
| DDOG | Datadog Inc | \$ 158.40 | 0.00% | \$ 54.65 | n/a | | | |
| DECK | Deckers Outdoor | \$ 87.19 | 0.00% | \$ 12.49 | | 11.50% | | |
| DIS | Disney (Walt) | \$ 103.43 | 1.00% | \$ 188.89 | | 26.50% | | |
| DLTR | Dollar Tree, Inc. | \$ 109.75 | 0.00% | \$ 21.56 | | 22.00% | | |
| DOW | Dow Inc. | \$ 23.91 | 5.90% | \$ 15.85 | | -3.50% | | |
| DVA | DaVita Inc. | \$ 120.10 | 0.00% | \$ 9.62 | | 9.50% | | |
| DVN | Devon Energy | \$ 36.40 | 2.60% | \$ 23.38 | | -1.50% | | |
| DXCM | DexCom Inc. | \$ 62.53 | 0.00% | \$ 23.98 | | 22.50% | | |
| EL | Lauder (Estee) | \$ 93.70 | 1.50% | \$ 33.50 | | -1.50% | | |
| EPAM | EPAM Systems | \$ 184.69 | 0.00% | \$ 10.42 | | 10.00% | | |
| EW | Edwards Lifesciences | \$ 86.75 | 0.00% | \$ 49.86 | | 8.00% | | |
| EXE | Expand Energy Corp | \$ 118.77 | 2.60% | \$ 29.27 | n/a | | | |
| EXPE | Expedia Group | \$ 257.62 | 0.60% | \$ 32.09 | | 25.50% | | |
| EXR | Extra Space Storage | \$ 133.29 | 5.00% | \$ 27.54 | | -1.00% | | |
| F | Ford Motor | \$ 13.19 | 4.50% | \$ 51.37 | | 20.50% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap Weighting | Value Line 5 | Weighted Growth Rate | Weighted Dividend Yield |
|--------|-------------------------|------------------|------------------------|-------------------------|----------------------|-------------------------|----------------------|-------------------------|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | | Year Annual Growth Rate | | |
| FFIV | F5, Inc. | \$ 238.22 | 0.00% | \$ 13.72 | | 11.50% | | |
| FICO | Fair Isaac | \$ 1,797.27 | 0.00% | \$ 42.64 | | 21.50% | | |
| FISV | Fiserv Inc. | \$ 60.80 | 0.00% | \$ 34.22 | | 10.00% | | |
| FOX | Fox Corp. 'B' | \$ 58.12 | 0.00% | \$ 27.94 | | 0.00% | | |
| FOXA | Fox Corp | \$ 65.05 | 0.85% | \$ 29.50 | | n/a | | |
| FSLR | First Solar, Inc. | \$ 272.21 | 0.00% | \$ 27.82 | | 26.00% | | |
| FTNT | Fortinet Inc. | \$ 80.55 | 0.00% | \$ 61.18 | | 12.50% | | |
| GDDY | GoDaddy Inc. | \$ 127.05 | 0.00% | \$ 17.69 | | 11.00% | | |
| GE | Gen'l Electric | \$ 296.62 | 0.50% | \$ 315.72 | | 22.00% | | |
| GLW | Corning Inc. | \$ 83.60 | 1.50% | \$ 67.15 | | 24.50% | | |
| GNRC | Generac Holdings | \$ 148.82 | 0.00% | \$ 8.63 | | 20.00% | | |
| GOOGL | Alphabet Inc. 'A' | \$ 319.95 | 0.00% | \$ 3,890.18 | | 0.00% | | |
| HOLX | Hologic, Inc. | \$ 74.80 | 0.00% | \$ 17.32 | | 2.00% | | |
| HOOD | Robinhood Markets | \$ 128.20 | 0.00% | \$ 101.69 | | 0.00% | | |
| HSIC | Schein (Henry) | \$ 75.25 | 0.00% | \$ 9.24 | | 10.50% | | |
| HUM | Humana Inc. | \$ 245.99 | 1.40% | \$ 28.01 | | -2.00% | | |
| HWM | Howmet Aerospace | \$ 204.63 | 0.20% | \$ 81.13 | | 21.50% | | |
| IDXX | IDEXX Labs. | \$ 755.96 | 0.00% | \$ 61.38 | | 12.50% | | |
| INCY | Incyte Corp. | \$ 105.65 | 0.00% | \$ 20.55 | | 35.00% | | |
| INTC | Intel Corp. | \$ 36.81 | 0.00% | \$ 154.97 | | 18.00% | | |
| IQV | IQVIA Holdings | \$ 231.80 | 0.00% | \$ 40.18 | | 8.50% | | |
| ISRG | Intuitive Surgical | \$ 574.23 | 0.00% | \$ 202.72 | | 16.00% | | |
| IT | Gartner Inc. | \$ 231.25 | 0.00% | \$ 17.82 | | 6.50% | | |
| IVZ | Invesco Ltd. | \$ 24.53 | 3.50% | \$ 10.67 | | 23.00% | | |
| KEYS | Keysight Technologie | \$ 196.19 | 0.00% | \$ 30.67 | | 6.50% | | |
| KIM | Kimco Realty | \$ 20.62 | 5.00% | \$ 13.90 | | 27.50% | | |
| LEN | Lennar Corp. | \$ 131.28 | 1.60% | \$ 32.98 | | -0.50% | | |
| LLY | Lilly (Eli) | \$ 1,104.34 | 0.50% | \$ 1,014.02 | | 26.50% | | |
| LULU | lululemon athletica | \$ 181.94 | 0.00% | \$ 21.45 | | 4.00% | | |
| LUV | Southwest Airlines | \$ 35.06 | 2.10% | \$ 19.75 | | 20.50% | | |
| LVS | Las Vegas Sands | \$ 68.25 | 1.50% | \$ 47.02 | | 29.00% | | |
| LYV | Live Nation Entertai | \$ 131.05 | 0.00% | \$ 29.44 | | 18.00% | | |
| MGM | MGM Resorts Int'l | \$ 34.78 | 0.00% | \$ 10.57 | | 85.00% | | |
| MHK | Mohawk Inds. | \$ 115.50 | 0.00% | \$ 6.86 | | 3.50% | | |
| MMM | 3M Company | \$ 170.80 | 1.70% | \$ 91.47 | | 38.50% | | |
| MNST | Monster Beverage | \$ 75.04 | 0.00% | \$ 71.35 | | 12.00% | | |
| MOH | Molina Healthcare | \$ 148.33 | 0.00% | \$ 8.14 | | -3.50% | | |
| MOS | Mosaic Company | \$ 24.26 | 3.60% | \$ 7.48 | | -8.00% | | |
| MPC | Marathon Petroleum | \$ 191.74 | 2.10% | \$ 60.10 | | -8.00% | | |
| MRNA | Moderna, Inc. | \$ 25.01 | 0.00% | \$ 9.32 | | 0.00% | | |
| MTD | Mettler-Toledo Int'l | \$ 1,486.55 | 0.00% | \$ 30.80 | | 9.50% | | |
| MU | Micron Technology | \$ 230.26 | 0.20% | \$ 248.28 | | 44.00% | | |
| NCLH | Norwegian Cruise Lin | \$ 18.33 | 0.00% | \$ 7.81 | | 0.00% | | |
| NEM | Newmont Corp. | \$ 90.52 | 1.10% | \$ 97.52 | | 20.50% | | |
| NFLX | Netflix, Inc. | \$ 106.14 | 0.00% | \$ 457.57 | | 21.50% | | |
| NOW | ServiceNow, Inc. | \$ 802.72 | 0.00% | \$ 168.46 | | 25.50% | | |
| NVDA | NVIDIA Corp. | \$ 180.26 | 0.00% | \$ 4,468.28 | | 35.00% | | |
| NVR | NVR, Inc. | \$ 7,566.67 | 0.00% | \$ 21.88 | | -0.50% | | |
| NWS | News Corp. 'B' | \$ 29.32 | 0.00% | \$ 17.05 | | 0.00% | | |
| NWSA | News Corp | \$ 25.58 | 0.79% | \$ 14.94 | | n/a | | |
| ON | ON Semiconductor | \$ 49.64 | 0.00% | \$ 20.04 | | 2.50% | | |
| ORCL | Oracle Corp. | \$ 204.96 | 0.90% | \$ 562.19 | | 21.00% | | |
| ORLY | O'Reilly Automotive | \$ 101.51 | 0.00% | \$ 85.36 | | 10.50% | | |
| PANW | Palo Alto Networks | \$ 185.35 | 0.00% | \$ 122.82 | | 26.50% | | |
| PCAR | PACCAR Inc. | \$ 104.95 | 4.10% | \$ 53.73 | | -1.00% | | |
| PLTR | Palantir Technologie | \$ 165.77 | 0.00% | \$ 379.47 | | 85.50% | | |
| PODD | Insulet Corp. | \$ 326.80 | 0.00% | \$ 23.60 | | 33.50% | | |
| PSKY | Paramount Skydance Corp | \$ 15.79 | 1.26% | \$ 16.18 | | n/a | | |
| PTC | PTC Inc. | \$ 173.46 | 0.00% | \$ 20.45 | | 12.50% | | |
| Q | Qnity Electronics In | \$ 79.23 | 0.00% | \$ 16.82 | | 0.00% | | |

Florida City Gas - Return on Equity Study (November 2025)
CAPM Analysis - S&P 500 (Value Line Growth Rates)

| Ticker | Name | Value Line | Value Line | Value Line | Market Cap Weighting | Value Line 5 | Weighted Growth Rate | Weighted Dividend Yield |
|--------|----------------------|------------------|------------------------|-------------------------|----------------------|-------------------------|----------------------|-------------------------|
| | | 11/26/2025 Price | Current Dividend Yield | Market Cap @ 11/26/2025 | | Year Annual Growth Rate | | |
| SMCI | Super Micro Computer | \$ 32.83 | 0.00% | \$ 19.60 | | 29.00% | | |
| SNDK | SanDisk Corp. | \$ 215.04 | 0.00% | \$ 33.14 | | 0.00% | | |
| SNPS | Synopsys, Inc. | \$ 409.68 | 0.00% | \$ 61.53 | | 16.00% | | |
| SOLS | Solstice Advanced Ma | \$ 46.23 | 0.00% | \$ 7.55 | | 0.00% | | |
| SOLV | Solventum Corp | \$ 85.27 | 0.00% | \$ 14.79 | | 0.00% | | |
| STX | Seagate Technology p | \$ 272.28 | 1.10% | \$ 53.26 | | 28.00% | | |
| SW.N | Smurfit WestRock PLC | \$ 35.78 | 5.00% | \$ 18.86 | | n/a | | |
| SWKS | Skyworks Solutions | \$ 65.34 | 4.40% | \$ 10.08 | | -1.50% | | |
| TDG | TransDigm Group | \$ 1,355.01 | 0.00% | \$ 75.30 | | 13.00% | | |
| TDY | Teledyne Technologie | \$ 497.68 | 0.00% | \$ 23.00 | | 9.50% | | |
| TKO | TKO Group | \$ 193.37 | 0.00% | \$ 14.95 | | 0.00% | | |
| TRGP | Targa Resources | \$ 173.13 | 2.60% | \$ 36.99 | | 20.50% | | |
| TRMB | Trimble Inc. | \$ 81.27 | 0.00% | \$ 19.43 | | 6.50% | | |
| TSLA | Tesla, Inc. | \$ 426.58 | 0.00% | \$ 1,343.58 | | 14.00% | | |
| TTD | Trade Desk (The) | \$ 39.11 | 0.00% | \$ 19.38 | | 26.00% | | |
| TTWO | Take-Two Interactive | \$ 243.63 | 0.00% | \$ 42.34 | | 0.00% | | |
| TYL | Tyler Technologies | \$ 465.96 | 0.00% | \$ 19.46 | | 10.50% | | |
| UAL | United Airlines Hldg | \$ 101.59 | 0.00% | \$ 31.35 | | 13.00% | | |
| UBER | Uber Technologies | \$ 85.66 | 0.00% | \$ 176.41 | | 0.00% | | |
| ULTA | Ulta Beauty | \$ 535.16 | 0.00% | \$ 23.65 | | 5.50% | | |
| VLO | Valero Energy | \$ 174.47 | 2.70% | \$ 54.90 | | -4.50% | | |
| VRTX | Vertex Pharmac. | \$ 432.17 | 0.00% | \$ 108.94 | | 18.00% | | |
| VST | Vistra Corp. | \$ 176.80 | 0.50% | \$ 59.50 | | 31.00% | | |
| WAT | Waters Corp. | \$ 407.14 | 0.00% | \$ 23.73 | | 7.50% | | |
| WBD | Warner Bros. Discove | \$ 23.88 | 0.00% | \$ 56.10 | | 0.00% | | |
| WDAY | Workday, Inc. | \$ 215.34 | 0.00% | \$ 60.37 | | 12.00% | | |
| WDC | Western Digital | \$ 157.74 | 0.30% | \$ 52.37 | | 93.00% | | |
| WELL | Welltower Inc. | \$ 206.25 | 1.50% | \$ 128.52 | | 23.50% | | |
| XOM | Exxon Mobil Corp. | \$ 114.77 | 3.50% | \$ 504.82 | | -3.00% | | |
| XYZ | Block Inc | \$ 65.03 | 0.00% | \$ 37.25 | | n/a | | |
| ZBRA | Zebra Techn. 'A' | \$ 250.50 | 0.00% | \$ 12.49 | | 7.00% | | |

Florida City Gas - Return on Equity Study (November 2025)

CAPM - Current 30-Year Treasury Yields

| <u>Month</u> | <u>Risk-Free Rate 30-Year 1/</u> |
|------------------------------|--------------------------------------|
| Jun-25 | 4.89 |
| Jul-25 | 4.92 |
| Aug-25 | 4.87 |
| Sep-25 | 4.74 |
| Oct-25 | 4.64 |
| Nov-25 | 4.70 |
| Six-Month Average | <u><u>4.79%</u></u> |

1/ 6-month average of 30-year U.S. Treasury Constant Maturity Rate series, St. Louis FRED.

Source: Federal Reserve statistical release H.15 (Column Y)

<https://www.federalreserve.gov/datadownload/Choose.aspx?rel=H15>

Florida City Gas - Return on Equity Study (November 2025)**2024 Kroll Size Premium Adjustments**

| Decile | Max Market Cap (millions) | | | Size Premium |
|--------|------------------------------|-----|-----------------|--------------|
| | (a) | (b) | (c) | |
| | \$ 3,522,211.14 | – | < | |
| 1 | \$ 47,156.53 | – | \$ 3,522,211.14 | -0.01% |
| 2 | \$ 20,191.22 | – | \$ 46,949.06 | 0.33% |
| 3 | \$ 9,937.94 | – | \$ 20,178.36 | 0.49% |
| 4 | \$ 6,196.71 | – | \$ 9,937.35 | 0.50% |
| 5 | \$ 3,948.05 | – | \$ 6,181.27 | 0.74% |
| 6 | \$ 2,481.78 | – | \$ 3,946.15 | 1.00% |
| 7 | \$ 1,422.89 | – | \$ 2,464.50 | 1.19% |
| 8 | \$ 731.19 | – | \$ 1,417.45 | 0.88% |
| 9 | \$ 304.62 | – | \$ 729.92 | 1.73% |
| 10 | \$ 1.11 | – | \$ 304.48 | 4.47% |
| | < | – | \$ 1.11 | |

Source: Kroll Cost of Capital Navigator as of December 31, 2024.

CERTIFICATE OF SERVICE

I HEREBY CERTIFY that a true and correct copy of the foregoing Testimony and Exhibits of David Haag have been furnished by Electronic Mail to the following parties of record this 20th day of April, 2026:

| | |
|---|--|
| Jennifer Crawford Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee, FL 32399 jcrawfor@psc.state.fl.us | Office of Public Counsel Walter Trierweiler/Charles Rehwinkel c/o The Florida Legislature 111 West Madison Street, Room 812 Tallahassee, FL 32399-1400 Trierweiler.walt@leg.state.fl.us Rehwinkel.Charles@leg.state.fl.us |
|---|--|



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