



49 Music Square West
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Nashville, TN 37203
Phone: (615) 922-5996

June 10, 2024

via email: appraiserlist@psc.state.fl.us

Office of the Commission Clerk
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

Subject: Docket No. 20230123-WS – Appraiser Qualifications

Dear Commission Clerk:

NewGen Strategies and Solutions, LLC (NewGen) is pleased to submit to the Commission the following information for inclusion in the list of licensed appraisers.

Appraiser Name, Title	Zachary Wright, Senior Manager
Firm	NewGen Strategies and Solutions, LLC
Address	49 Music Square West, Suite 505, Nashville, TN 37203
Phone	(615) 645-4846
Email	zwright@newgenstrategies.net
Certification	Accredited Senior Appraiser by the American Society of Appraisers

NewGen provides nationally recognized expertise in valuation, financial, due diligence, strategy, expert witness, stakeholder, and sustainability consulting services to utility clients nationwide. Our expertise includes litigation support in state and federal regulatory proceedings, utility business and financial planning, and sustainability strategy for electric, water, wastewater, solid waste, and natural gas utilities. Our work is designed to withstand judicial or professional scrutiny, ensuring that you can rely on our findings. Furthermore, NewGen boasts a team of more Accredited Senior Appraiser (ASA) professionals accredited in the Public Utility field than any other firm, demonstrating our dedication to excellence.

We appreciate the opportunity and look forward to working with the Commission. Should the Commission have any questions and/or require additional information, please do not hesitate to contact me at (615) 645-4846 or zwright@newgenstrategies.net.

Sincerely,

NewGen Strategies and Solutions, LLC

DocuSigned by:

1870379CE9854F5...
Zak Wright, ASA
Senior Manager

Enclosure: Proof of Certification