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STATE OF FLORIDA  
DIVISION OF ADMINISTRATIVE HEARINGS

RE IN: FUEL AND PURCHASED POWER  
COST RECOVERY CLAUSE WITH  
GENERATING PERFORMANCE INCENTIVE  
FACTOR,

Petitioner,

vs.

CASE NO. 19-6022

\*\*,

Respondent.

VOLUME 1

PAGES 1 - 156

PROCEEDINGS: Administrative Hearing  
BEFORE: Honorable Lawrence P. Stevenson  
DATE: February 4, 2020  
TIME: Commenced: 8:55 A.M.  
LOCATION: Division of Administrative Hearings  
1230 Apalachee Parkway  
The DeSoto Building,  
Tallahassee, Florida  
REPORTED BY: DEBRA R. KRICK  
Court Reporter and  
Notary Public in and for the  
State of Florida at Large

PREMIER REPORTING  
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4 Tallahassee, Florida 32301-7740, appearing on behalf of  
5 Duke Energy Florida, LLC.; and DANIEL HERNANDEZ,  
6 ESQUIRE, Shutts & Bowen, Suite 300, 4302 West Boy Scout  
7 Boulevard, Tampa, FL 33607, appearing on behalf of Duke  
8 Energy.

9 J.R. KELLY, PUBLIC COUNSEL; CHARLES REHWINKEL,  
10 DEPUTY PUBLIC COUNSEL; and THOMAS A. (Tad) DAVID,  
11 ESQUIRE, Office of Public Counsel, c/o the Florida  
12 Legislature, 111 W. Madison Street, Room 812,  
13 Tallahassee, Florida 32399-1400, appearing on behalf of  
14 the Citizens of the State of Florida.

15 JON C. MOYLE, JR., ESQUIRE, and KAREN A.  
16 PUTNAL, ESQUIRE, Moyle Law Firm, P.A., 118 North Gadsden  
17 Street, Tallahassee, Florida 32301, appearing on behalf  
18 of Florida Industrial Power Users Group.

19 JAMES WALTER BREW, ESQUIRE, Stone Law Firm,  
20 Eighth Floor, West Tower, 1025 Thomas Jefferson Street  
21 Northwest, Washington, DC 20007, appearing on behalf of  
22 White Springs Agricultural Chemicals, PCS Phosphate.

23 SUZANNE BROWNLESS, and BIANCA LHERISSON,  
24 ESQUIRES, FPSC General Counsel's Office, appearing on  
25 behalf of the Florida Public Service Commission Staff;

1 KEITH HETRICK GENERAL COUNSEL, DEPUTY GENERAL COUNSEL,  
2 Florida Public Service Commission, 2540 Shumard Oak  
3 Boulevard, Tallahassee, Florida 32399-0850, adviser to  
4 the Florida Public Service Commission.

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1	INDEX TO WITNESSES	
2	WITNESS	PAGE
	JEFF SWARTZ	
3	Examination by Mr. Bernier	37
4	Prefiled direct testimony inserted	39
	Examination by Mr. Rehwinkel	56
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	INDEX TO EXHIBITS			
2	NO.	DESCRIPTION	IDENTIFIED	ADMITTED
3	114	Revised Comprehensive Exhibit List	11	11
4	115	RCA draft	35	
5	116	3/18/2015 40-inch blade telemetry	35	
6				
7				
8				
9				
10	*Huh-uh is a negative response			
11	*Uh-huh is a positive response			
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				

1 P R O C E E D I N G S

2 THE COURT: We will go ahead and call the  
3 hearing to order.

4 We are here today in the case styled In Re:  
5 Fuel and Purchased Power Cost Recovery Clause with  
6 Generating Performance Incentive Factor. It's DOAH  
7 case number 19-6022. It's a Public Service  
8 Commission case.

9 My name is Lawrence Stevenson. I am the  
10 Administrative Law Judge assigned to hear the case.  
11 And I guess at the outset, we should get  
12 appearances entered. I am just going to go in the  
13 order that's in our little -- we've got a little  
14 cheat sheet here for how we are going to handle  
15 this proceeding.

16 Representing Duke Energy.

17 MR. BERNIER: Good morning, Judge Stevenson,  
18 Matt Bernier on behalf of Duke Energy.

19 MR. HERNANDEZ: Good morning, Your Honor.  
20 Daniel Hernandez with Shutts & Bowen on behalf of  
21 Duke Energy.

22 MR. BERNIER: And, Judge, I would also enter  
23 an appearance for Dianne Triplett, who will be here  
24 shortly.

25 THE COURT: Okay. I have got her, so that's

1 good.

2 MR. HERNANDEZ: And, Your Honor, seated with  
3 us is Mr. Jeff Swartz. He's a representative of  
4 the company, and also will be testifying as a  
5 witness.

6 MR. SWARTZ: Good morning, Your Honor.

7 THE COURT: A face with all the testimony I  
8 have read. That's good.

9 And Office of Public Counsel.

10 MR. REHWINKEL: Good morning, Your Honor,  
11 Charles Rehwinkel with the Office of Public  
12 Counsel.

13 MR. DAVID: And Thomas A. "Tad" David with the  
14 Office of Public Counsel.

15 MR. BREW: I am not with the Office of Public  
16 Counsel.

17 THE COURT: Okay. Very good.

18 MR. REHWINKEL: And, Your Honor, I would like  
19 to enter an appearance for J.R. Kelly, the Public  
20 Counsel, he's here with us.

21 THE COURT: Okay. I have got Mr. Kelly  
22 checked off as well.

23 And for -- I still don't have the acronym  
24 down. Is it FIPUG?

25 MR. MOYLE: FIPUG, it's Florida Industrial



1 Power Users Group.

2 THE COURT: I am more comfortable saying that.

3 MR. MOYLE: Right, and that's fine. Judge  
4 Peterson, we recently had a case and he called us  
5 Florida Industrial, and so we will answer to  
6 anything, Your Honor.

7 THE COURT: That's good. With me, I think  
8 power users, whatever.

9 MR. MOYLE: So I'm Jon Moyle with the Moyle  
10 Law Firm representing the industrial users, and  
11 Karen Putnal of our firm is also here, I would like  
12 to enter an appearance for her as well.

13 THE COURT: Okay. Very good.

14 And PCS Phosphate.

15 MR. BREW: Yes, Your Honor. For White Springs  
16 Agricultural Chemicals, PCS Phosphate, I am James  
17 Brew from Stone Mattheis Xenopoulos & Brew.

18 THE COURT: Very good.

19 And last but not least, the Public Service  
20 Commission.

21 MS. BROWNLESS: Good morning, Your Honor. My  
22 name is Suzanne Brownless, appearing on behalf of  
23 the Florida Public Service Commission staff. Also  
24 appearing is Bianca Lherisson. And we would like  
25 to enter a notice of appearance for Keith Hetrick,

1           our General Counsel.

2           THE COURT:   Okay.   Very good.

3           And our next order of business I guess is to  
4           close the hearing.   I have to rely on counsel to be  
5           my police in this respect.   I am assuming that, as  
6           of now, everyone is in the room belongs in the  
7           room, is that correct?

8           MR. BERNIER:   I believe that's correct, and I  
9           have asked the counsel for the other  
10          representatives to let me know if somebody enters  
11          and they are a member of their party so we don't  
12          have to disrupt anything.

13          THE COURT:   Okay.   That's fine.

14          MR. BERNIER:   But if somebody does that we  
15          don't know, we will let you know.

16          THE COURT:   That's fine.   I guess I will give  
17          you a high sign if I see someone.

18          Mr. Rehwinkel.

19          MR. REHWINKEL:   Your Honor, I don't know if  
20          our microphones are working.   The light is not  
21          coming on.

22          THE COURT:   Gee.   That's not in my bailiwick.  
23          I mean, I can hear you fine.

24          MR. REHWINKEL:   Okay.

25          THE COURT:   We are not -- I just don't know if

1 the court reporter can.

2 COURT REPORTER: I'll let you know.

3 THE COURT: Okay. The first break, I will go  
4 talk to somebody about it and see what we can do.

5 MR. DAVID: The switch was off.

6 THE COURT: Oh, is that it?

7 MR. DAVID: Yeah.

8 THE COURT: There is a little green light that  
9 comes on.

10 MR. REHWINKEL: Thank you.

11 THE COURT: Okay. Well, we've got exhibits.  
12 Did we want to get the exhibits up here at this  
13 time?

14 MS. BROWNLESS: Yes, Your Honor.

15 As you know, we've already stipulated to  
16 exhibits on the comprehensive exhibit list, Exhibit  
17 Nos. 1, 68 through 76, 80 through 82 and 100, and  
18 those have been previously provided to the Court  
19 and the parties.

20 We have other exhibits on the comprehensive  
21 exhibit list that have been marked for  
22 identification, and I believe the parties also  
23 think that there is no need to authenticate those  
24 documents. Do I have that correct?

25 MR. HERNANDEZ: That is correct, Your Honor.

1 MS. BROWNLESS: Okay. And so what we would  
2 like to do at this time is hand out a revised  
3 comprehensive exhibit list.

4 THE COURT: Okay.

5 MS. BROWNLESS: And at this time, we would  
6 like that marked as Exhibit No. 114 and ask that it  
7 be admitted into evidence.

8 THE COURT: Hearing no objections, we will  
9 mark the exhibit -- the revised comprehensive  
10 exhibit list as staff -- Commission staff Exhibit  
11 114, and show it admitted.

12 (Whereupon, Exhibit No. 114 was marked for  
13 identification and received into evidence.)

14 MS. BROWNLESS: Thank you, Your Honor.

15 THE COURT: And I think that takes care of all  
16 of our business up to the opening statements.

17 I went through my usual list of questions that  
18 I ask at the beginning of a hearing, and I know  
19 this is not a conventional hearing. The only one  
20 that I sort of want an answer to, I think I know  
21 the answer to this, but I want it on the record is  
22 who has the burden, and what is the burden in this  
23 proceeding? I sort of assume it's probably Duke  
24 Energy and it's probably by a preponderance, but --

25 MR. BERNIER: Yes, sir.

1 THE COURT: -- do we have sort of agreement on  
2 that?

3 MR. BERNIER: Yes, sir, we agree with both of  
4 those.

5 MR. REHWINKEL: Yes, sir.

6 THE COURT: Okay. That takes care of any  
7 concerns that I had.

8 And at this time, I guess we can move on to  
9 opening statements. And was there agreement as to  
10 who goes first? I am assuming it would be Duke.

11 MR. BERNIER: I think so. So I will go ahead.

12 Thank you. Good morning, again, Judge  
13 Stevenson. Matt Bernier for Duke Energy.

14 The issues presented to you today can be  
15 boiled down to one overarching question, and is  
16 that did Duke Energy prudently operate the Bartow  
17 steam turbine? Now, the Public Service  
18 Commission's prudent standard asks did DEF act as a  
19 reasonable utility manager would given the  
20 information it knew or reasonably should have known  
21 at the time it acted?

22 And this is not a hindsight review, because  
23 with the benefit of hindsight, most reasonable  
24 people can identify something that they would do  
25 differently.

1           In this case, the preponderance of the  
2           evidence shows that DEF acted prudently at all  
3           times given the information DEF knew or should have  
4           known, because DEF, at all times, operated the  
5           machine in compliance with the manufacturer's  
6           guidelines, which is the standard industry  
7           practice.

8           Now, Duke Energy purchased the Bartow combined  
9           cycle steam turbine from Mitsubishi Power Systems.  
10          The steam turbine was designed for use by a third  
11          party, but that project never came to fruition, and  
12          the steam turbine was never delivered to the third  
13          party.

14          Prior to the purchase, Mitsubishi was  
15          responsible for ensuring the turbine was compatible  
16          and acceptable for the use at Bartow. They were  
17          also responsible for providing Duke Energy with the  
18          operating parameters for the unit. DEF was  
19          responsible for operating the unit within those  
20          parameters, which it did.

21          Notwithstanding DEF's compliance with the  
22          operating guidelines, during a planned outage in  
23          the spring of 2012, after approximately three years  
24          of operation, damage was discovered on the last  
25          stage of blades in the low-pressure turbine. The

1 last stage blades are also referred to as the L0  
2 blades. You will hear both, and we have an actual  
3 representation of the blade over there on the side  
4 of the courtroom for you so you can see it.

5 THE COURT: Oh, okay. I walked right by it.

6 MR. BERNIER: So that's what we will be  
7 talking about today.

8 We also have a diagram that staff has provided  
9 of the operation and the actual steam turbine with  
10 CTs and everything that Mr. Swartz and maybe Mr.  
11 Polich will be referring to.

12 Now, DEF discovered the damage during an  
13 inspection as part of an unrelated outage and  
14 consulted with Mitsubishi, which recommended  
15 replacing the L0 blades on the turbine end of the  
16 steam turbine prior to restarting operations. The  
17 damaged blades were replaced and the operating  
18 parameters were also adjusted by Mitsubishi,  
19 resulting in the establishment for the first time  
20 of a new exhaust pressure limit on the intermediate  
21 pressure portion of the turbine.

22 Now, during of this second period of  
23 operation -- and you are going to hear us referring  
24 to different periods of operation, and those  
25 periods are shown on Mr. Swartz's Exhibit JS-2,

1       it's No. 80 on the comprehensive exhibit list, and  
2       it's Duke Energy's root cause analysis. That  
3       breaks it down into the various periods you are  
4       going to hear us discuss throughout this hearing.

5               During the second period of operation, DEF  
6       complied with the modified operating parameters,  
7       but DEF wanted to return to the output from the  
8       machine that it was previously able to provide when  
9       operated to its original higher specifications. To  
10      be clear, beneficially extracting as much energy  
11      from the steam being produced by the combustion  
12      turbines benefits Duke Energy's customers.

13             Therefore, during Period 2, DEF contracted for  
14      new heavy-duty blades that would allow the machine  
15      to produce additional megawatts. When the unit was  
16      removed from service to install these new upgraded  
17      blades, damage was discovered on the Period 2  
18      blades. So at the outset of Period 3, Mitsubishi  
19      installed temporary blade vibration monitoring to  
20      allow for telemetry testing to better understand  
21      what was happening with the blades.

22             As a result of that testing, for the first  
23      time, Mitsubishi created an avoidance zone, which  
24      is a combination of steam pressure and condenser  
25      pressures that should be avoided or minimized



1       during stable operations, and that was communicated  
2       to Duke Energy around four months into Period 3.

3               Again, notwithstanding DEF's compliance with  
4       these new operating parameters, including avoiding  
5       operation in the newly-established avoidance zone,  
6       the new upgraded blades again suffered damage. For  
7       the first time, however, the damaged areas shifted  
8       from the mid-span snubbers, which I believe is  
9       right in the middle of the blade, and shifted out  
10      to what's called the Z-locks, which are at the end  
11      of the blade. And this led DEF to the conclusion  
12      that the modifications simply shifted rather than  
13      corrected the blade issues.

14             This Period 3 experience led to further blade  
15      modifications and reduced operating parameters in  
16      addition to the avoidance zone for the Period 4  
17      operations.

18             Once again, although DEF complied with the  
19      reduction and operating pressures, knowing that  
20      those modifications to the operating specifications  
21      would result in reduced output for its customers,  
22      the Period 4 blades were also found to have damage  
23      after approximately five months of operation.

24             At this point, DEF determined the best course  
25      of action was to go back to the first iteration of

1 blades, which, coupled with further reduction in  
2 steam pressure, was thought to provide the best  
3 chance of event-free operation while Duke Energy  
4 and Mitsubishi could more fully understand the  
5 cause of the damage. However, DEF's operators  
6 detected an indication of blade damage in these  
7 Period 5 blades after only approximately 1,500  
8 hours of operation.

9 Again, the blades were damaged even though the  
10 unit was operated pursuant to the most conservative  
11 guidelines provided to date. Therefore, DEF  
12 determined the prudent intermediate path forward  
13 was to replace the last-stage blades altogether  
14 with pressure plates. These plates allow steam to  
15 pass through the turbine but do not rotate and,  
16 therefore, do not contribute to generating power  
17 resulting in a reduction in potential generating  
18 capacity. However, the pressure plates did allow  
19 for event-free operation for the benefit of Duke  
20 Energy's customers.

21 It's also important to remember that DEF was  
22 able to discover each instant of blade damage --  
23 instance, excuse me -- before catastrophic failure  
24 could occur.

25 As this course of events was playing out, and

1 in addition to cooperating with Mitsubishi on their  
2 various root cause analyses, which I think you will  
3 hear about today, DEF was engaged in performing a  
4 root cause analysis analyzing the information  
5 gleaned from each of the different incidents.

6 DEF's root cause analysis specifically  
7 considered six potential failure causes, three  
8 operational causes and three design causes.

9 Ultimately, DEF determined that none of the  
10 reviewed causes in isolation or in combination  
11 could explain the various blade episodes. Thus,  
12 DEF was left with one conclusion: The blades' lack  
13 of adequate design margin did not allow the blades  
14 to operate without incident at even the reduced  
15 operating pressures recommended by the equipment  
16 manufacturer.

17 Said differently, under normal operating  
18 conditions within Mitsubishi's operating  
19 guidelines, the blades were not designed to handle  
20 the pressures found within the low pressure  
21 turbine. DEF had no way of knowing this  
22 information. It prudently relied on Mitsubishi and  
23 operated the machine according to their  
24 instructions, as it would any other machine across  
25 its fleet.

1           Now, Public Counsel's witness, Mr. Polich,  
2           based on his review of documents, has determined  
3           that the cause of the failures is very simple. He  
4           believes that DEF ran the steam turbine too hard in  
5           the first period of operation. More specifically,  
6           Mr. Polich concluded that the operation of the  
7           steam turbine in a manner that produced over  
8           420 megawatts caused the blade damage, and had the  
9           unit not been operated in this manner, the original  
10          blades would still be in the machine and operating  
11          today.

12                 This conclusion is contradicted by the later  
13          episodes that occurred without reaching the  
14          operation levels Mr. Polich asserts caused the  
15          damage.

16                 During his deposition, Mr. Polich candidly  
17          agreed that DEF operated the unit prudently in each  
18          period other than the first.

19                 Of course, if DEF operated -- prudently  
20          operated the blades in those latter periods, as Mr.  
21          Polich agrees, and the blades still suffered  
22          damage, there must be a cause, and that cause is  
23          the lack of adequate design margin as DEF has  
24          concluded.

25                 Now, not only does the later operating

1       experience and blade damage at lower operating  
2       pressures show that the original blade damage was  
3       not caused by operating in excess of 420 megawatts,  
4       Mr. Polich also admitted that he does not and  
5       cannot know at what point during Period 1 the  
6       original blades failed.

7               Because he cannot know when the original  
8       blades were damaged, it follows that he does not  
9       know how the steam turbine was being operated at  
10      the time the damage occurred, or whether the damage  
11      occurred when the unit was being operated above or  
12      below 420 megawatts of output.

13             Now, obviously this begs the question, how can  
14      he be so certain that it was simply operation above  
15      420 megawatts that caused this damage?

16             Now, this is important, because under Mr.  
17      Polich's definition, operating below 420 megawatts  
18      was prudent. And if the damage occurred during  
19      prudent operation, the damage is certainly not  
20      DEF's fault.

21             And Mr. Swartz will testify that the Bartow  
22      plant was operated pursuant to industry standards  
23      and in line with the best interest of customers.  
24      The goal of plant operators is to maximize the  
25      output of generating units. This allows the

1 utilities to avoid building additional generation  
2 or operating less cost-effective units to meet  
3 demand and, therefore, it saves customers money.  
4 Moreover, his testimony demonstrates that the steam  
5 turbine was at all times operated by the guidelines  
6 provided by Mitsubishi.

7 In short, DEF operated the steam turbine  
8 prudently from commissioning up until the  
9 February 2017 outage, and prudently installed  
10 pressure plates in place of the malfunctioning  
11 blades while a long-term solution could be devised,  
12 tested and implemented. Therefore, DEF should be  
13 permitted to recover its prudently incurred costs.

14 And I apologize for taking so long, that's  
15 more than I have ever said. Thank you.

16 THE COURT: I guess Office of Public Counsel  
17 goes next.

18 MR. DAVID: Yes, sir. Good morning, Judge  
19 Stevenson.

20 My name is Tad David with the Office of Public  
21 Counsel, and we represent the customers of Duke  
22 Energy Florida. We are here to establish facts,  
23 facts that we contend showed Duke Energy made  
24 foreseeable errors in the operation of its Bartow  
25 plant, errors that cost money, money that Duke

1 Energy now wants its customers to pay.

2 As you will see from the evidence, the  
3 sequence that links the customers to these errors  
4 is tenuous, but the link between Duke Energy's  
5 imprudent decisions and these errors is direct and  
6 proximate. Further, we will show that Duke  
7 initially concluded that the damage was caused by  
8 its operation of the plant.

9 As an investor-owned utility in Florida, Duke  
10 has a duty to make prudent and reasonable decisions  
11 in operating its generation facilities, and  
12 regarding any items that add cost for customers.

13 In this case, Duke had the resources and  
14 information that should have informed them of the  
15 proper operation of the Bartow plant. They knew or  
16 should have known that the way the Bartow plant was  
17 being operated was beyond the prudent operation of  
18 that plant. Through the exercise of due diligence  
19 and prudence, Duke should have understood that the  
20 output was entirely too good to be true. Their  
21 imprudent operation directly damaged this plant and  
22 cost money.

23 In this case, we are asking that the fuel  
24 clause recovery requested by Duke be reduced by an  
25 amount equal to the additional fuel cost caused by

1 Duke's imprudent operation of the plant, additional  
2 costs they are now trying to recover from  
3 customers. These costs should not be paid by  
4 Duke's customers.

5 No documentation exists that showed shows the  
6 manufacturer ever indicated that the steam turbine  
7 could generally be operated to produce an output  
8 above 420 megawatts during the initial period. The  
9 steam turbine was not designed to operate above  
10 420 megawatts for any extended period of time. And  
11 the contract with Mitsubishi, who was manufacturer  
12 of the steam turbine, did not contemplate it  
13 operating above 420 megawatts of output.

14 For the period of July 2009 through  
15 February 2012, Duke operated the steam turbine  
16 above 420 megawatts for a total of 2,972 hours,  
17 including 2.4 hours above 450 megawatts, 1,555  
18 hours above 440 megawatts and 2,302 hours above 430  
19 megawatts.

20 As Mr. Bernier mentioned, in March of 2012,  
21 upon a routine inspection of the low pressure  
22 section of the steam turbine, Duke discovered that  
23 parts of the turbine were damaged. Since that  
24 time, for the past eight years, Duke has been  
25 trying to fix this steam turbine.



1           The evidence will show that the problems, and  
2           more importantly the costs at issue in this case  
3           cascade from Duke's operation of the Bartow plant  
4           in that initial period of operation from 2009 to  
5           2012. This was Duke's fault.

6           The first evidence that Duke requested  
7           Mitsubishi consent to run the plant above  
8           420 megawatts was in July of 2012, after the damage  
9           had been discovered in the first period.

10          The reply to this request was basically, hold  
11          on, you know, let's be careful. After the damage  
12          was discovered in March of 2012, the steam turbine  
13          never again consistently achieved 420 megawatts,  
14          except during very limited periods in a testing  
15          environment.

16          Later in 2012, Mitsubishi indicated that they  
17          could do an analysis of the circumstances that  
18          might allow the plant to produce -- to consistently  
19          produce 420 megawatts, but this analysis would cost  
20          \$232,000 just to perform the analysis. There is no  
21          evidence that Duke commissioned Mitsubishi to  
22          perform this analysis.

23          In March 2018, Duke completed a root cause  
24          analysis of the problems experienced with the steam  
25          turbine at the Bartow plant. This root cause

1       analysis was originally initiated to establish the  
2       cause of the damage discovered in -- during the  
3       first period beginning, you know, in March of 2012.

4               Drafts of this root cause analysis indicate  
5       that Duke engineers initially acknowledged that  
6       Duke contributed to the damage by introducing  
7       excessive steam pressure into the low pressure  
8       section of the steam turbine.

9               Over time, Duke's root cause analysis drafters  
10       softened the role that the excessive steam pressure  
11       played in the damage and focused instead on the  
12       blade design issues that followed the initial  
13       damage and failures.

14              We do not know the reason behind all the  
15       subsequent edits or revisions, however, you know,  
16       presumably not because the admitted information  
17       strengthens the argument that it was not -- the  
18       problems were not Duke's fault.

19              The evidence will show that no similar  
20       Mitsubishi steam turbines with the same blades has  
21       had blade damage or failures like that experienced  
22       at the Bartow plant.

23              Through Mr. Swartz's direct and rebuttal  
24       testimony, Duke will try to invert the cause and  
25       effect in this case. They will point to situations

1           after they damaged the turbines to support the idea  
2           that similar but not identical situations did not  
3           damage the turbine during the initial period.

4           The evidence they will try to use, in fact,  
5           shows that Duke decided it was easier to ask for  
6           forgiveness than permission to increase the output  
7           from the steam turbine and that Duke imprudently  
8           operated the turbine in such a fashion that it was  
9           damaged, potentially irreparably damaged.

10          This case, as you have already heard, revolves  
11          around some technical subjects. We will discuss  
12          succinctly as possible how this particular type of  
13          power plant works; how the operation of the plant  
14          affects the components of the plant; and how the  
15          operation and the resulting breakdowns have  
16          increased the cost of operating the plant.

17          Lastly, we will explain why it is appropriate  
18          for only prudently and necessarily incurred fuel  
19          expenses to be recovered from ratepayers in the  
20          fuel clause.

21          We cannot forget, Duke bears the burden of  
22          proof in this case to establish its entitlement to  
23          the recovery of replacement power costs as  
24          prudently and necessarily incurred. We are  
25          certainly not here to suggest that Duke Energy or

1           any of its employees are bad. The bottom line is  
2           that someone at Duke made errors, foreseeable  
3           errors that cost money, money that Duke Energy now  
4           wants its customer to pay.

5           We believe that you will see that Duke, not  
6           its customers, should be the one that bear these  
7           additional avoidable costs.

8           Thank you.

9           THE COURT: Thank you, Mr. David.

10          Next will be Mr. Moyle.

11          MR. MOYLE: Thank you, Your Honor.

12          Again, Jon Moyle for the Florida Industrial  
13          Power Users Group.

14          Your Honor, my client is comprised of a number  
15          of entities that use a lot of power 24/7, and the  
16          cost of power is important to them. A lot of them  
17          compete in markets not only in the United States,  
18          but internationally. I characterize them as folks  
19          in the pulp and paper business, the phosphate  
20          business, the chemical business, metal recycling.  
21          There is a wide variety of folks. I just wanted to  
22          share that with you to give you a little sense of  
23          why I am here and who I represent.

24          I think that, as noted, the burden of proof,  
25          obviously, is very important. I don't think there

1 is a disagreement that Duke bears that burden. And  
2 they have a tough burden to overcome. As you  
3 heard, I don't think it's really in dispute that  
4 Duke operated this plant initially when they got it  
5 out of a warehouse in Japan.

6 They brought it over, it sat in a warehouse  
7 for, I think, a number of years in Japan. And when  
8 they brought it here, they ran it beyond its  
9 420-megawatt capabilities. And I don't think you  
10 will hear disputes about that, that in terms its  
11 operation, it was beyond that.

12 So with that fact going in, I think they have  
13 a tough hill to climb to show, well,  
14 notwithstanding that, we still should recover the  
15 monies in dispute.

16 And I think it's also helpful for -- to put in  
17 context the monies in dispute here. These issues,  
18 as you know, are a couple of issues that in the  
19 fuel docket. And the fuel docket is an annual  
20 docket that the PSC opens. All of us are in it and  
21 participate in it.

22 And in the fuel docket, of which these two  
23 issues have been spun off for your consideration,  
24 Duke -- the Commission has already ordered that  
25 Duke recover, its a big number, 1.3 billion

1       approximately -- for the record, 1,303,329,632 --  
2       and that's in an order from the PSC. So what we  
3       are arguing about today is give or take  
4       approximately one percent of monies that have  
5       already been ordered to be recovered by the  
6       Commission.

7               And in terms of thinking about how to make the  
8       opening point with you, you are going to hear a lot  
9       of technical information today. But I think it's  
10      important to note that, you know, the ratepayers, I  
11      would draw an analogy of the ratepayers maybe to a  
12      homeowner who is going to get a new home built.  
13      And the homeowner contracts with knowledgeable  
14      people, an architect and a general contractor to  
15      build a home. And if a construction defect occurs,  
16      the homeowner is inclined to say, that's on you  
17      all, because I don't have expertise in this. I  
18      relied on you. And I think that ratepayers are in  
19      a similar position.

20             It's a regulatory compact. These are  
21      monopolies, but the ratepayers surely don't have  
22      the expertise in these areas. And what you have  
23      here is you have Duke kind of pointing the finger  
24      at Mitsubishi and saying, well, we think it's a  
25      design defect. And why do they say that? I mean,

1           largely because largely because they can't identify  
2           the problem that occurred.

3           And Mitsubishi is saying, no, we think you  
4           overran the plant at the beginning, that you put  
5           too much steam through it, and you all caused the  
6           problem.

7           So there is a lot of uncertainty there. These  
8           are complicated machines. Overrunning it at the  
9           beginning, does that have a downstream effect that  
10          these turbine kept breaking?

11          What we do know is that the turbines continued  
12          to break and not be operational. And the result  
13          was is that they had to go out and get extra power,  
14          and that's what we are arguing about today.

15          But I think it's important that the customers,  
16          you know, not bear this risk. I don't think Duke  
17          can make -- prove the burden. And I am going to  
18          spend a little time asking about, well, how is it  
19          between Mitsubishi and Duke? I mean, shouldn't you  
20          all figure out who is responsible for this?

21          And I think you will hear a little bit from  
22          Duke's witness about, well, we really couldn't get  
23          them to assume risk because it's too great of a  
24          risk for going out and buying power and -- you  
25          know, but respectfully, we don't think that risk

1           should fall on the ratepayers, particularly in this  
2           case, because we don't believe Duke can carry their  
3           burden of proof.

4           So thank you for the opportunity to share  
5           those thoughts with you.

6           THE COURT: All right. And PCS.

7           MR. BREW: Thank you, Judge Stevenson.

8           PCS Phosphate operates their phosphate mining  
9           operating in Hamilton County. It is by far one of  
10          the largest electric loads on the Duke Energy  
11          system, and so affordable power is crucial to their  
12          operations and fees, quote. That's why we are  
13          here.

14          You will find that everyone at these tables  
15          will agree that in its roughly 11-year history, the  
16          Bartow plant hasn't run as expected, that there are  
17          a series of events all involving the last level of  
18          blades, the L0 blades and the failures, and you  
19          will get a real education on that.

20          What we also agree on is that the manufacturer  
21          of the steam turbine, Mitsubishi, has no prior  
22          experience anywhere in the world with what has  
23          happened at Bartow; that Duke has no prior  
24          experience operating a combined cycle facility in  
25          the configuration of this plant.



1           And it's important to remember that when the  
2           steam turbine is running, it always runs at 3,600  
3           RPM when it's connected to the grid. And so you  
4           are going to hear a lot about the five initial  
5           period that were studied in the root cause  
6           analysis. I just want to focus on the last one,  
7           which occurred in February 2017, where a fragment  
8           of one of the blades flew off at 3,600 RPM, which  
9           means that it was carrying a velocity roughly  
10          comparable to a speeding bullet through the turbine  
11          until it hit something and caused some damage.

12          And that's what we are talking about in terms  
13          of replacement fuel is the downtime while they  
14          initially decided how to repair from that damage,  
15          where the decision was to take all the blades out,  
16          all the zero level blades out and put in the  
17          pressure plate that Mr. Bernier talked about, which  
18          downgraded the unit, so it was -- it lost about  
19          10 percent of its production capacity that  
20          consumers have had to deal with for almost three  
21          years now.

22          It's been our concern on rebuilding the record  
23          that we still don't know if the plant is fixed. We  
24          still don't know if the real root cause has been  
25          addressed; that Duke and Mitsubishi worked together

1           when they finally decided to focus on vibration  
2           levels to do some actual telemetry testing for  
3           vibration, and they are now insisting that their  
4           vibration monitoring be part of the new fix.

5           So to our mind, Duke hasn't really established  
6           that it has still figured out how to repair the  
7           plant, but clearly the burden lies with them.

8           Thank you.

9           THE COURT: And the Commission.

10          MS. BROWNLESS: We will waive opening  
11          statements. Thank you.

12          THE COURT: I don't know whether you are here  
13          as a referee or what. Thank you.

14          MR. REHWINKEL: Your Honor --

15          THE COURT: Yes, sir.

16          MR. REHWINKEL: -- if I could interject. I  
17          have a housekeeping matter.

18          We have a copy of the documents we were  
19          required to bring today. Would you like me to give  
20          you those now?

21          THE COURT: Sure. That would be fine.

22          MR. REHWINKEL: Okay. And I also wanted to  
23          mention that we've identified exhibits. There are  
24          two additional exhibits that we have distributed to  
25          all the parties that I would just ask at this

1           time -- oftentimes at the Commission, when we have  
2           cross-examination exhibits, we don't normally  
3           pre-identify them, but I have done that.

4           One of them is an exhibit that is excerpts  
5           from what would be Exhibits 102 and 103, and I have  
6           talked to counsel for the company about that.  
7           Everyone has it in the red folders that we've  
8           distributed, and I would just ask if I could get  
9           agreement that that would be admitted into the  
10          record under the same conditions that the other  
11          documents have and given a number?

12          MR. BERNIER: Which one was the excerpts from  
13          102 and 103? Of this?

14          MR. REHWINKEL: It's in the first one. It's  
15          got the tabs on it.

16          THE COURT: So you are saying, Mr. Rehwinkel,  
17          you want these sort of pulled out and identified as  
18          a separate exhibit?

19          MR. REHWINKEL: Yes, Your Honor. They don't  
20          have a number at this time, but assuming that we  
21          have no objection to it, I think it would be given  
22          No. 115.

23          THE COURT: 115.

24          MR. REHWINKEL: It would be called draft --  
25          RCA draft exhibit. And then there is one other one

1           which would be 116, and it would be March 18, 2015,  
2           40-inch blade telemetry. And that's the other  
3           envelope that says telemetry on it.

4           MR. BERNIER: So we have no objection to this  
5           being marked at this time. Based on the questions  
6           that are being asked, there may be objections at  
7           that point. I don't know yet, so I will withhold  
8           right to object at that time.

9           THE COURT: Okay. We will just identify them.

10          MR. BERNIER: Identify them for discussion.

11          THE COURT: Identify as 115 and 116.

12          (Whereupon, Exhibit Nos. 115 & 116 were marked  
13          for identification.)

14          MR. REHWINKEL: That way we won't have to do  
15          that then. I will give you your set.

16          MS. BROWNLESS: Excuse me, Charles, I just  
17          want to make sure I am doing this correctly. This  
18          RCA draft exhibit is 115?

19          MR. REHWINKEL: Yes.

20          MS. BROWNLESS: And what is 116?

21          MR. REHWINKEL: It's in the other pouch, and  
22          it's the last one. It's the last document. No,  
23          it's a skinny one.

24          MR. BERNIER: I have another question. Is  
25          there a copy for the witness when they are up

1           there?

2           MR. REHWINKEL: I don't have one.

3           MS. BROWNLESS: What does it say on the  
4           outside, Charles?

5           MR. HERNANDEZ: It does not have an exhibit  
6           number on the top right-hand, so it's blank.

7           MS. BROWNLESS: I'm sorry.

8           MR. REHWINKEL: It has a cover on it.

9           MR. HERNANDEZ: That's it.

10          MS. BROWNLESS: Okay.

11          MR. REHWINKEL: Yeah.

12          MS. BROWNLESS: Thank you for being patient.

13          MR. REHWINKEL: I apologize for going off the  
14          schedule there, but I thought it would be better if  
15          we just got this taken care of.

16          THE COURT: That's fine. That's perfectly  
17          okay.

18          MR. REHWINKEL: Okay.

19          THE COURT: If there is no other  
20          preliminaries, I guess we are ready for Mr. Swartz.

21          MR. BERNIER: Thank you. Duke Energy calls  
22          Mr. Jeff Swartz.

23          THE COURT: Mr. Swartz. You have already  
24          offered testimony, but I will swear you in.

25          Raise your right hand.

1 Whereupon,

2 JEFF SWARTZ

3 was called as a witness, having been first duly sworn to  
4 speak the truth, the whole truth, and nothing but the  
5 truth, was examined and testified as follows:

6 THE WITNESS: I do.

7 THE COURT: Have a seat.

8 EXAMINATION

9 BY MR. BERNIER:

10 Q Mr. Swartz, could you please provide your name  
11 and job title for the record, please?

12 A Jeff Swartz. I am the Vice-President of  
13 Generation for Duke Energy Florida.

14 Q Thank you.

15 And on or about March 1st, 2019, did you cause  
16 to be filed direct testimony in the 2019 fuel docket  
17 before the Florida Public Service Commission?

18 A Yes, I did.

19 Q And do you have a copy of that testimony with  
20 you today?

21 A I do.

22 Q If I were to ask you the same questions here  
23 today, would your answers be the same?

24 A Yes.

25 MR. BERNIER: Judge, at this time, we would

1 ask that Mr. Swartz's prefiled direct testimony,  
2 dated March 1, 2019, be entered into the record as  
3 though read.

4 THE COURT: Hearing no objections, we will  
5 show that done.

6 (Whereupon, prefiled direct testimony was  
7 inserted.)

8  
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## BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

## DIRECT TESTIMONY OF

JEFFREY SWARTZ

ON BEHALF OF

DUKE ENERGY FLORIDA

DOCKET NO. 20190001-EI

MARCH 1, 2019

1   **Q.    By whom are you employed and in what capacity?**

2    A.    I am employed by Duke Energy Florida (“DEF” or the “Company”) as Vice President  
3           – Generation.

4  
5   **Q.    What are your responsibilities in that position?**

6    A.    As Vice President of DEF’s Generation organization, my responsibilities include  
7           overall leadership and strategic direction of DEF’s power generation fleet. My major  
8           duties and responsibilities include strategic and tactical planning to operate and  
9           maintain DEF’s non-nuclear generation fleet; generation fleet project and additions  
10          recommendations; major maintenance programs; outage and project management;  
11          retirement of generation facilities; asset allocation; workforce planning and staffing;  
12          organizational alignment and design; continuous business improvements; retention and  
13          inclusion; succession planning; and oversight of hundreds of employees and hundreds  
14          of millions of dollars in assets and capital and operating budgets.

15



1    **Q.    Please describe your educational background and professional experience.**

2    A.    I earned a Bachelor of Science degree in Mechanical Engineering from the United  
3       States Naval Academy in 1985. I have 17 years of power plant and production  
4       experience in various managerial and executive positions within Duke Energy  
5       managing Fossil Steam Operations, Combustion Turbine Operations and Nuclear Plant  
6       Operations. While at Duke Energy I have managed new unit projects from construction  
7       to operation, and I have extensive contract negotiation and management experience.  
8       My prior experience also includes nuclear engineering and operations experience in the  
9       United States Navy and project management, engineering, supervisory and  
10      management experience with a pulp, paper and chemical manufacturing company.

11

12   **Q.    What is the purpose of your testimony?**

13   A.    The purpose of my testimony is to provide the Commission with information related to  
14      the Bartow Steam Turbine (ST) forced outage that occurred from February 9, 2017  
15      through April 8, 2017, including background information on the event that led to the  
16      outage, an explanation of DEF's responsive actions, a presentation of DEF's root cause  
17      analysis and findings, and an explanation of DEF's reasonable and prudent restoration  
18      actions.

19

20   **Q.    Please provide a summary of your testimony.**

21   A.    On February 9, 2017, the Bartow steam turbine was removed from service due to an  
22      indication of a sodium leak into the steam water cycle. During this shutdown, DEF  
23      discovered a failed LP turbine rupture disk. The disk had been breached by a foreign

1 object that caused a hole in the rupture diaphragm. DEF performed an inspection of the  
2 Bartow Steam Turbine (“ST”) and discovered damage to the ST’s L-0 blades (and  
3 determined part of an L-0 blade ruptured the LP turbine rupture disk), resulting in a  
4 forced outage to the ST that lasted until April 8, 2017 (while the ST was off-line, the  
5 Bartow combustion turbines (“CTs”) remained available to run in simple cycle mode).  
6 DEF performed a Root Cause Analysis (“RCA”) that determined the failure of the  
7 Bartow ST’s L-0 Blades was caused by events beyond DEF’s control, and DEF could  
8 not have reasonably prevented the failure from occurring. The results of DEF’s RCA  
9 were discussed in more detail in my March 1, 2018 testimony filed in Docket No.  
10 20180001-EI, which I adopt and incorporate as if fully set forth herein. DEF’s actions  
11 prior to and in the wake of the blade failure were reasonable and prudent.  
12

13 **Q. Are you sponsoring any exhibits?**

14 A. Yes. I am sponsoring the DEF RCA Report, attached as Exhibit No. \_\_ (JS-1) to my  
15 March 1, 2018 testimony filed in Docket No. 20180001-EI.  
16

17 **Q: Is the RCA considered confidential by the Company?**

18 A: Yes. Portions of the RCA’s findings are considered proprietary and confidential by the  
19 blades’ manufacturer. In order to protect the OEM’s rights, this information has been  
20 treated by the Company as proprietary confidential business information and has not  
21 been made publicly available. As part of the stipulation reached on Issue 1B in Docket  
22 No. 20180001-EI, DEF committed to work with the OEM to revise the confidentiality  
23 request; DEF intends to fully comply with that stipulation.

1

2 **Q. Please summarize the events leading up to the 2017 Bartow event.**

3 A. Bartow is a 4x1 Combined Cycle (“CC”) Station with a ST manufactured by  
4 Mitsubishi Hitachi Power Systems (“MHPS”). The ST was purchased from a company  
5 that intended to use it for a 3x1 CC with a gross output of 420MW. The ST was never  
6 delivered to that third party but instead remained with MHPS in a warehouse in Japan  
7 until DEF purchased the unit in 2006.

8 Before the ST was purchased, DEF contracted with MHPS to evaluate the ST design  
9 conditions and to update heat balances for a 4x1 CC configuration. CC units blend  
10 steam from the CTs as they start-up and/or shut-down with steam to the ST. These  
11 blending events result in brief periods of higher steam temperatures and flows into the  
12 condenser below the ST L-0 blades, a common occurrence for CC units.

13 Since commissioning of the Bartow ST in 2009, there have been five (5) events  
14 involving L-0 blade failures and/or replacements. The latest blade failure occurred  
15 when a “loss of mass” event resulted in a blade fragment traveling through the Low-  
16 Pressure Turbine rupture disk diaphragm.

17

18 **Q. What actions did DEF take in response to the February 2017 failure?**

19 A. The Company took three primary actions in the wake of the event: a root cause team  
20 was established to investigate the incident and prepare a root cause analysis; a  
21 restoration team was formed to bring the unit back on-line; and a team was formed to  
22 evaluate a long-term solution for Bartow.

23

1   **Q.    Please describe the process DEF followed to ascertain the root cause of the event.**

2    A.    DEF created a RCA Team consisting of internal experts to investigate and determine  
3       the root cause of the event. The RCA Team consisted of seven individuals with  
4       expertise in engineering, operations and process, and human performance.

5

6       Following industry standard procedures, the RCA Team employed specific tools used  
7       to determine potential root cause(s) including: interviews, event and causal factor  
8       review (“E&CF”), flawed barrier analysis, change analysis, component analysis, visual  
9       inspections of the equipment, photographs taken following the event, engineering  
10      calculations and measurements, and detailed review of outage reports and maintenance  
11      logs.

12

13      DEF’s findings are fully set forth in the RCA identified as Exhibit No. \_\_ (JS-1) to my  
14      March 1, 2018 testimony in docket No. 20180001-EI and as summarized in my  
15      testimony of that date. To avoid unnecessary repetition, those findings will not be  
16      rehashed here.

17

18   **Q.    What restoration process did DEF follow to bring tl**  
19       **service?**

20    A.    It’s important to recall that the four Bartow CTs were able to continue operation in  
21       simple cycle mode (i.e., without operation of the ST) notwithstanding the blade failure.  
22       DEF worked with the OEM to identify and implement an interim solution that would  
23       allow the ST to resume operation, ultimately resulting in the installation of a pressure

1 plate in place of the L-0 blades on March 22, 2017. The plate allows the ST to operate  
2 increasing the energy output of Bartow above what was possible in simple cycle mode.  
3 As mentioned above, the ST returned to service on April 8, 2017.  
4

5 **Q. Could DEF have reasonably prevented the event and the ensuing outage at**  
6 **Bartow?**

7 A. No, the outage was caused by circumstances beyond DEF's reasonable control, as  
8 demonstrated by the RCA. DEF was not at fault.  
9

10 **Q. Did DEF act reasonably and prudently to restore Bartow to service in a timely**  
11 **fashion?**

12 A. Yes, DEF took reasonable and prudent steps to develop a restoration team and guiding  
13 processes to restore the Bartow ST to service. The restoration team followed those  
14 processes and the unit was successfully brought back on line in a timely manner.  
15

16 **Q. Did DEF's agreement with the OEM include a provision obligating for the OEM**  
17 **to contribute funds towards replacement power costs in the event of an outage**  
18 **caused by the OEM's product?**

19 A. No; to the contrary, the agreement specifically disclaimed any liability for  
20 consequential damages.  
21

22 **Q. In your experience, do DEF's agreements with OEMs usually include a similar**  
23 **disclaimer of liability?**

1 A. Yes. In my experience OEMs are not willing to accept the risk of agreeing to pay  
2 consequential damages (such as replacement power costs) given the uncertain and  
3 potentially open-ended liability. To my knowledge, this is the case throughout the  
4 industry.

5  
6 **Q. Have you or anyone under your supervision engaged in negotiations with a vendor**  
7 **that was willing to accept consequential damages as part of a component part**  
8 **purchase order?**

9 A. No, in DEF's experience, vendors do not offer to accept consequential damages as part  
10 of the terms and conditions of their agreements. Further, when DEF has indicated that  
11 such a provision would be a required part of the agreement, vendors have indicated  
12 they would withdraw rather than agree to those terms. DEF simply has not found such  
13 a provision to be commercially available.

14  
15 **Q. Does that conclude your testimony?**

16 A. Yes.

1 BY MR. BERNIER:

2 Q Mr. Swartz, have you prepared a summary of  
3 your direct testimony?

4 A I have.

5 Q And could you provide that, please?

6 A Certainly.

7 Good morning, Judge Stevenson. Again, my name  
8 is Jeff Swartz. I am the Vice-President of Generation  
9 for Duke Energy Florida. I will say DEF in the future.  
10 That meanings I have overall responsibility for DEF's  
11 generation fleet.

12 My direct testimony provides background  
13 regarding the issues that have arisen over the past few  
14 years with the Bartow combined cycle plant steam  
15 turbine, an explanation of DEF's response to those  
16 issues, including a summary of DEF's actions to restore  
17 the unit to service as quickly as possible. And finally  
18 a presentation of DEF's root cause analysis.

19 In short, after analyzing data from each of  
20 the blade failures that I will discuss in a moment, DEF  
21 determined that the only causal factor that explains  
22 each failure, and accounts for the different conditions  
23 attended to each failure, is that the blades lack  
24 sufficient design margin to effectively operate in the  
25 Bartow steam turbine.

1           Bartow steam turbine was manufactured by  
2   Mitsubishi Hitachi Power Systems. The combined cycle  
3   was placed into service in the year 2009.

4           And briefly some background. A combined cycle  
5   power plant uses both gas and steam turbines together to  
6   produce electricity. Combustion of natural gas in the  
7   gas turbine turns a generator producing electricity, and  
8   the waste heat from the gas turbine is routed to a heat  
9   recovery steam generator, or HRSG, producing steam  
10   routed to a nearby steam turbine which generates extra  
11   power. It is coupled to a generator.

12           Combined cycle plants can be set up in  
13   multiple configurations and provide for great  
14   operational flexibility. The Bartow combined cycle is  
15   called a 4-on-1 plant, meaning there are four natural  
16   gas fired combustion turbines, four heat recovery steam  
17   generators which provide steam to the one steam turbine.  
18   It can operate in a 1-on-1 configuration, a 2-on-1, a  
19   3-on-1, a 4-on-1; or, when necessary, the gas turbines  
20   can operate in what we call simple cycle mode to  
21   generate electricity when the steam turbine is off-line.

22           The steam turbine itself is made up of a high  
23   pressure/intermediate pressure section which is a  
24   combined section, and a low pressure section as well.  
25   Each has a series of blades that, as the steam passes



1 through the blades in the turbine sections, it spins the  
2 blades which, in turn, spin the rotor. The rotor is  
3 connected to a generator, and the generator is what  
4 produces electricity.

5 At issue in this proceeding is the low  
6 pressure section, specifically the last stage of blades  
7 in the low pressure section. They are called the L0  
8 blades. The low pressure turbine at Bartow is a  
9 dual-flow unit, meaning the steam is admitted in the  
10 middle of the turbine and then flows axially in opposite  
11 directions through rows of blade. So thus, there are  
12 two rows of L0 blades, one at each end of the machine.

13 And if I could, Your Honor, I think it if I  
14 could stand up at this point --

15 THE COURT: Sure.

16 THE WITNESS: -- and use some of these  
17 exhibits over here, it might be helpful. I think I  
18 am going to move of this out of the way so  
19 everybody can see.

20 First, this is a overall plant. This is the  
21 combined cycle plant. This is the gas turbine  
22 right here. The gas turbine can run on its own.  
23 Gas is admitted in the middle. The combustion  
24 process of gas and air, compressed air spins a  
25 rotor, spins blades, spins a rotor, turns this

1 generator producing electricity.

2 In simple cycle mode, the exhaust gases from  
3 that combustion just flow up this stack to the  
4 atmosphere. The beauty of combined cycle operation  
5 is that we can take that energy that's in that heat  
6 and swing a damper and make the gases flow this way  
7 instead.

8 All this represents what's called the heat  
9 recovery steam generator. It's a boiler. There is  
10 water in tubes that heat, and these exhaust gases  
11 heat the water in the tubes, and then the water is  
12 turned into steam. That steam then is then reused  
13 in the turbine generator unit. It's admitted into  
14 the high pressure turbine, and then actually sent  
15 back to the heat recovery steam generator, reheated  
16 to get more energy into the steam. If you raise  
17 the temperature of the steam, it raises the energy  
18 level. It's then readmitted to the intermediate  
19 pressure turbine. But this is really one shaft  
20 with blades connected to it.

21 And then the exhaust from this intermediate  
22 pressure turbine goes to the low pressure turbine,  
23 and some steam from the heat recovery steam  
24 generator comes into the low pressure turbine into  
25 the middle, flows in both directions, and then is

1 exhausted into a condenser.

2 This, again, is rotating the shaft. This is  
3 one common shaft that's bolted together here and  
4 bolted together here, and then the generator  
5 produces electricity.

6 And like I said, at issue in this proceeding  
7 is the last stage of blades in this low pressure  
8 turbine. So it would be right here and right here,  
9 the longest stage of blades. The blades get  
10 successively longer as the steam flows through the  
11 machine because the steam is losing energy as it  
12 travels through the machine. It's transferring  
13 energy to the blades making them rotate. The  
14 blades have to be bigger and longer in order for  
15 the lower energy steam to have any effect. So the  
16 longest blades are the L0 blades.

17 This is an actual L0 blade from the Bartow  
18 combined cycle low pressure turbine. There is --  
19 you can see it's curved. This is the blade itself.  
20 It's very heavy. It's about 60 pounds. A big  
21 piece of metal.

22 The issue that we've had is that the mid-span,  
23 there is something called snubbers. And at the  
24 tip, there is something called Z-locks or a shroud.  
25 These blades aren't connected to one another

1           during -- when the turbine is stationary. When the  
2           turbine starts spinning, and someone already said,  
3           it spins at great speed, 3600 revolutions per  
4           minute, so 60 cycles per second.

5           Think about that. It's spinning that rapidly,  
6           and this is just one of 64 blades on the low  
7           pressure turbine. So it's quite a large diameter  
8           machine at this stage of the turbine.

9           These blades, you wouldn't be able to see it,  
10          but they untwist a little bit, just a tiny bit, and  
11          it makes these mid-span snubbers and these Z-lock  
12          tips come together, which strengthens the whole  
13          machine.

14          You get a segment in the middle of the blade  
15          and a segment at the tip of the blade that helps  
16          strengthen the entire machine. If not for that,  
17          these blades would vibrate more and potentially  
18          crack from high cycle fatigue, and that would be  
19          very disastrous and catastrophic if a piece of the  
20          blade were to come loose.

21          What we've had happen four different times was  
22          a piece of either the snubber or a piece of this  
23          Z-lock tip, or pieces have come off, come apart.  
24          So when we talk about blade damage, it was limited  
25          to the Z-lock tips or the snubbers.

1           And I wanted to make that clear, because  
2           through proactive action, we were able to find that  
3           damage before the blade itself was damaged, which  
4           could have been much more catastrophic.

5           Thank you for allowing me to show that.

6           So since being placed into service, the steam  
7           turbine has experienced five separate L0 blade  
8           incidents. Importantly, each instance was  
9           discovered either, as I said, by proactive  
10          inspection or by installed monitoring equipment,  
11          and DEF was able to take appropriate action prior  
12          to any catastrophic damage to the turbine itself.

13          As we discuss the incidents and throughout  
14          these proceedings, you will hear reference to  
15          different periods of operation. Period 1 is the  
16          time from when the units were first commissioned in  
17          year 2009 until discovery of the first blade issue.  
18          Period 2 began when the damaged blades were  
19          replaced and the unit returned to service, and so  
20          on.

21          Each period was accompanied by blade  
22          modifications, with one notable exception I will  
23          discuss momentarily, as well as modified operating  
24          parameters provided by Mitsubishi.

25          Steam turbines are operated within the

1 guidelines provided by the manufacturer. Those  
2 guidelines are based on the manufacturer's  
3 calculations of permissible steam flows, pressures  
4 and temperatures. With one exception in Period 3,  
5 when new hardened blades were installed, each  
6 operating parameter modification lowered  
7 permissible pressures which resulted in a  
8 corresponding reduction in electrical output from  
9 the generator.

10 Notwithstanding DEF's adherence to these  
11 operating instructions, each period concluded with  
12 discovery of blade damage. Of particular  
13 importance to DEF's root cause analysis was the  
14 experience of Period 5. The lessons learned from  
15 that period have significant importance because the  
16 blades used during that time were of the same  
17 design as the original iteration, and L0 blade  
18 damage was discovered despite the unit being  
19 operated well below the originally provided  
20 operating parameters.

21 Therefore, DEF's operation of the unit was not  
22 the cause of the iterative blade damage. As  
23 mentioned earlier, after analyzing the available  
24 data from each of the operational periods, and  
25 taking note of the fact that blade damage continued

1 to be discovered even after the operating pressures  
2 were curtailed, DEF determined that the ultimate  
3 causation had to be the blades' lack of sufficient  
4 design margin.

5 With the discovery of the blade damage at the  
6 end of Period 5, DEF determined that the most  
7 prudent means of returning the steam turbine to  
8 service while a long-term solution to the blade  
9 issues could be determined, designed and  
10 implemented was to replace the last stage blades  
11 with what are called pressure plates, as Mr.  
12 Bernier said.

13 It's important to remember that while the unit  
14 was off-line and the pressure plates were being  
15 installed, the four combustion turbines continued  
16 to operate in simple cycle mode and provide service  
17 to our customers.

18 For reference, a pressure plate is just what  
19 it sounds like, it's a non-rotating plate, as Mr.  
20 Bernier mentioned. Instead of a blade reducing the  
21 pressure and the energy of the steam before it goes  
22 into the condenser, there is holes drilled in the  
23 pressure plate which reduce the pressure so that  
24 the steam then doesn't damage the condenser. So it  
25 takes that work out of the steam without the

1 benefit of making extra productive work, a product.

2 So the pressure plate does not use the steam  
3 passing through it to produce electricity and,  
4 therefore, there is a decrease in efficiency  
5 because the unit is not getting all the available  
6 energy of the steam passing through it.

7 However, the pressure plate allowed for the  
8 unit to return to service quickly and to operate  
9 event-free for the past two-and-a-half years.

10 Because DEF did not and could not know that  
11 the blades in question did not have the necessary  
12 design margin, and because DEF at all times  
13 operated the unit within the OEM's operating  
14 parameters, DEF's actions leading up to and in  
15 response to the February 2017 outage were prudent,  
16 and DEF should be permitted recovery of its  
17 prudently incurred replacement power costs.

18 I look forward to answering your questions.  
19 Thank you.

20 MR. BERNIER: Thank you, Judge. We will  
21 tender Mr. Swartz for cross-examination.

22 THE COURT: Is there an agreement as to order  
23 of cross? Public Counsel is first?

24 MR. REHWINKEL: Yes.

25 EXAMINATION



1 BY MR. REHWINKEL:

2 Q Good morning, Mr. Swartz.

3 A Good morning.

4 Q Can you tell me your full name, please?

5 A Jeffery Raymond Swartz.

6 Q Okay. And you are the Duke witness alone, who  
7 alone is here to provide whatever evidence you feel is  
8 most relevant to meet your burden to demonstrate that  
9 Duke acted prudently in operating the Bartow steam  
10 turbine; is that right?

11 A Yes, sir.

12 Q Would you also agree with me that JS-2 is the  
13 principal piece of evidence that Duke submits as your  
14 explanation of the cause of the failure of the various  
15 sets of blades at the unit?

16 A Yes.

17 Q And just for the record, JS-2 was the same as  
18 JS-1, it just has a different level of confidentiality,  
19 right?

20 A Correct.

21 Q The RCA -- can you agree with me that if I ask  
22 you about an RCA, it means a root cause analysis?

23 A Yes, that's correct.

24 Q Okay. And this RCA is the sum of the evidence  
25 that you contend proves that Duke acted prudently at all

1 times; is that right?

2 A Yes.

3 Q And, Mr. Swartz, isn't it also true that  
4 sometime after March of 2012, Duke began, at least  
5 informally, the process of determining a root cause of  
6 the problems that you identified after the March 2012  
7 discovery of the blade damage?

8 A Yes, that's correct.

9 Q And am I correct in assuming that a root cause  
10 analysis is important to any utility as a way of  
11 understanding their operations for and understanding and  
12 apply lessons learned and improving processes for safety  
13 and efficiency purposes?

14 A Yes. Absolutely.

15 Q And that RCA process is part of the Duke  
16 culture?

17 A It is.

18 Q Would you agree with me, to be effective, the  
19 RCA process must be objective and honest and designed  
20 and executed to get to the truth, even if it's not a  
21 flattering view of how the company conducted operations?

22 A Yes.

23 Q Would you also agree with me that a true RCA  
24 should not be an advocacy document, that it --

25 A Could you ask that again, please?

1           Q     Would you agree with me that a true RCA should  
2     not be an advocacy document that is biased in its scope  
3     or analysis?

4           A     Correct. It should dig into the issues and  
5     understand the lessons learned so we can improve.  
6     That's the purpose.

7           Q     Okay. The RCA should also not be designed to  
8     reach predetermined or confirmatory conclusions, should  
9     it?

10          A     Correct.

11          Q     Would you agree with me that the final RCA  
12     document that was ultimately prepared was at least in  
13     part done so with an eye toward making Duke's case to  
14     the Florida Public Service Commission that you believed  
15     you were not imprudent in the actions related to the  
16     blade failures and the need to buy replacement power?

17               MR. HERNANDEZ: Objection, compound.

18               THE WITNESS: The root cause --

19               THE COURT: Hang on.

20               THE WITNESS: Sorry.

21               THE COURT: Yeah, could you break it down? It  
22     was two questions there.

23               MR. REHWINKEL: Okay.

24     BY MR. REHWINKEL:

25          Q     Would you agree that the RCA was produced, at

1    **least in part, with an eye toward making your case to**  
2    **the Public Service Commission?**

3           A       I would not think about it that way. The root  
4    cause was truly to dig into what happened, what can we  
5    learn from that? How are we going to improve?

6                   There are many -- not many, but there are  
7    times when we have root causes, or any causal analysis  
8    when there is a likelihood that there might be legal  
9    proceedings attached to it, and so we will make sure  
10   that we follow certain guidelines from an  
11   attorney-client privilege standpoint, which we did in  
12   this one because we thought that there could be, but it  
13   wasn't what you are suggesting. It was truly to get at  
14   the issues and learn.

15           Q       **Okay. So is it also true that the RCA is your**  
16   **final product of an inte -- well, let me ask you this:**  
17   **When I ask you about an RCA -- if I ask you about the**  
18   **RCA, or the Duke RCA, can you agree with me that we are**  
19   **talking about JS-2?**

20           A       Yes.

21           Q       **Okay. So is it true that the RCA is your**  
22   **final product of an iterative and continuous root cause**  
23   **analysis process that dates back to 2012?**

24           A       Yes, that's correct.

25           Q       **And can we also agree that if I ask you about**

1 the September 22nd, 2017, Mitsubishi RCA, that I will  
2 specifically refer to that as Mitsubishi's RCA; you  
3 understand that?

4 A I understand.

5 Q Okay. And when I ask you -- or when I say  
6 Duke, can you agree with me that even though Duke's  
7 merger with Progress Energy occurred in July of 2012,  
8 that any relevant actions or inactions that transpired,  
9 or should have done so, under the control of Progress  
10 Energy Florida's management are the same as if those  
11 things happened or didn't under Duke's management  
12 control?

13 MR. HERNANDEZ: Objection, Judge, calls for a  
14 legal conclusion.

15 THE COURT: I will overrule. I mean, if you  
16 know.

17 THE WITNESS: Could you ask that again,  
18 please?

19 BY MR. REHWINKEL:

20 Q Let me ask it a different way.

21 Will you agree with me that Duke today, in  
22 this case, stands in the shoes of Progress Energy for  
23 all relevant actions that occurred related to this  
24 Bartow steam unit?

25 A Yes.

1           **Q     Can you tell me when you first had the**  
2           **responsibility of overseeing the Bartow plant?**

3           A     It was at the beginning of 2012, when I first  
4           actually assumed the position I am still currently in.  
5           So just about eight years ago. Prior to that, I wasn't  
6           directly involved with the operation of the Bartow site.

7           **Q     Okay. So when you said the beginning of 2012,**  
8           **you mean you were a Progress Energy employee?**

9           A     Yes, as a Progress Energy employee.

10          **Q     Okay. And tell me what your role was.**

11          A     In January of 2012, I became the vice -- we  
12          made some organizational changes at the beginning of  
13          2012 while we were still Progress Energy in anticipation  
14          of the merger. So prior to that, I was in our nuclear  
15          generation group during the year 2011, but in  
16          anticipation of the merger closing, we did some  
17          reorganization, and I became the Vice-President of  
18          Generation for the Florida region --

19          **Q     Okay.**

20          A     -- the fossil generation and not nuclear.

21          **Q     Tell me when your first time was having a role**  
22          **or responsibility in the Bartow blade failure RCA**  
23          **process?**

24          A     When we first found the issues in the spring  
25          of 2012, and we needed to know what the causes were.

1 It's a significant issue. And so under my direction, we  
2 started what became a very long root cause because we  
3 kept learning more as each iteration of failure  
4 occurred.

5 Q Okay. Can we agree that when I make a  
6 reference to a period like 1, 2, 3, et cetera, that you  
7 understand them to be many as they are defined in the  
8 first two rows in Table A on page five of the Duke RCA?

9 A Yes.

10 Q Okay. So you were with Duke and had executive  
11 oversight over the plant during Period 1, is that right;  
12 during the very last few days of Period 1?

13 A That's correct.

14 Q Okay. And I think you just said so, but I  
15 want to make sure I understand. You were the person  
16 responsible for initiating the RCA process that we are  
17 talking about here today?

18 A That's correct.

19 Q Okay. And would that also mean that you were  
20 the person most responsible for assigning the employees  
21 to conduct the RCA process?

22 A I had an overview of that, and I could weigh  
23 in on the team makeup, yes.

24 Q Okay. Now, I think you said in -- before to  
25 me that for the RCA team that was -- for the RCA process

1     that was conducted after Period 5, you did assign the  
2     members of the team that responsibility with you, is  
3     that right?

4           A     I didn't specifically assign the people. I  
5     could have modified the group. I had input into the  
6     team members. I don't remember specifically assigning  
7     the individuals.

8           Q     Well, let me ask it this way: Isn't it true  
9     that the responsibility for assigning the members to the  
10    team --

11          A     Yes, sir.

12          Q     -- was yours?

13          A     That's correct.

14          Q     Okay. Was that true just after the March 2017  
15    events, or all throughout this long RCA process?

16          A     All throughout.

17          Q     Okay. Now, I think in your testimony you  
18    mentioned a long-term solution team, is that right?

19          A     Yes.

20          Q     And it's fair to say the long-term solution  
21    team and the RCA team worked somewhat in concert through  
22    the process, at least since Period 5; is that right?

23          A     That's correct.

24          Q     And would you have had the responsibility of  
25    assigning the members to both the RCA and the long-term



1 solution team?

2 A Yes.

3 Q Okay. Throughout the RCA process, going back  
4 to 2012, would it be fair to say that you did review and  
5 provide edits to some of the drafts in the process?

6 A I know I reviewed some. I don't recall if I  
7 provided edits.

8 Q Okay. If I saw a draft that had the initials  
9 JRS on either a comment or an edit, you are the only JRS  
10 that would have been allowed to make edits to those  
11 documents; is that right?

12 A I don't know if I am the only one, but it's  
13 likely me, yes.

14 Q You didn't give me names of anybody in the  
15 root cause team that had the initials JRS, right?

16 A Not that I recall.

17 Q Okay. Would it be fair to say that even  
18 though the engineers that were primarily associated with  
19 the RCA worked for what you called Duke's central  
20 engineering, in this project, they had at least a dotted  
21 line responsibility to you in the RCA process in that  
22 you were the highest Florida Power generation executive  
23 in charge of the Bartow project?

24 A Yes, that's fair.

25 Q And you would agree with me that the draft

1 documents that were provided to the Public Counsel as a  
2 result of late filed Exhibits 4, 5 and 6 of your  
3 deposition constituted a part of the work product  
4 supporting the document that is JS-2?

5 A I am not sure I understand your question.

6 Q Okay. Let me break it down.

7 You are aware that you -- that as -- at your  
8 deposition in August 30th, the Public Counsel asked  
9 for -- in various ways, we asked for the draft documents  
10 that preceded the Duke RCA, is that right?

11 A Yes, sir.

12 Q Okay. Would you agree with me that those  
13 draft documents, and the documents that we received in  
14 Exhibits 4, 5 and 6 constitute, at least in part, the  
15 work product that supported the RCA that you finally  
16 produced?

17 A Yes.

18 MR. HERNANDEZ: Your Honor, could the witness  
19 see the documents?

20 THE COURT: It might be helpful.

21 Do you have a clear recollection of what he is  
22 referring to?

23 THE WITNESS: I don't. There were a lot of  
24 documents involved with the root cause, so I don't  
25 know that I have -- I know specifically.

1 THE COURT: It might be helpful to put those  
2 in front of him.

3 MR. REHWINKEL: Okay. I was asked to bring  
4 eight copies, and I have distributed all my eight  
5 copies, so I --

6 THE COURT: Let's see what I have up here.

7 MR. REHWINKEL: The documents I am referring  
8 to are exhibit -- what we identified as Exhibit  
9 115.

10 MS. BROWNLESS: Charles, you can have --

11 COURT REPORTER: You can use mine.

12 MR. REHWINKEL: Okay. This will be the  
13 official copy.

14 BY MR. REHWINKEL:

15 Q If I may. So this is the summary of the  
16 synthesis.

17 A This one here is?

18 Q Yes, and then this is Exhibit 4, 5 and 6.

19 MR. BERNIER: And those are marked, okay, in  
20 our version?

21 MR. REHWINKEL: Yes.

22 And just for the record, Exhibit 115 is a  
23 culling of the root cause drafts that were taken  
24 from Exhibits 4, 5 and 6.

25 MR. BERNIER: Okay. Does he have 116 so we

1 can mark that for him?

2 MR. REHWINKEL: Oh, yeah. It would be in  
3 here.

4 MR. BERNIER: It would be right here.

5 MR. REHWINKEL: Yeah, this is 116.

6 MR. BERNIER: That way you don't have to mark  
7 it later.

8 THE COURT: Let me see -- okay.

9 MR. BERNIER: Which ones should he be looking  
10 at?

11 BY MR. REHWINKEL:

12 Q Oh, I am sorry. I thought you were reviewing.  
13 Your counsel asked if you could look at the documents.

14 A Okay. So I have reviewed it. I am familiar  
15 with what you --

16 Q Okay. So the question -- I think you answered  
17 it, but given that the objection came in, if I could  
18 just make sure.

19 Those documents that you reviewed in Exhibits  
20 102, 103, 104 and 115, with the understanding that 115  
21 is culled from 102 and 103, would you agree that they  
22 constitute a part of the work product supporting the  
23 Duke RCA?

24 A I would.

25 Q Okay. Would you also agree with me that the

1 documents in those four exhibits, 102, 103, 104 and 115,  
2 were retained as a matter of company practice?

3 A I think that is our practice, yes.

4 Q Okay. Would you agree with me that an  
5 engineer named Jake, Jacob or Jake English was  
6 designated to be the primary author of the Duke RCA?

7 A I would.

8 Q Okay. Would you also agree with me that he  
9 was the primary custodian or keeper of the documents  
10 that supported the RCA?

11 A Yes, I would.

12 Q Okay. Now Mr. English, you would consider him  
13 also to have been the lead author of the RCA?

14 A Yes.

15 Q But that didn't mean that he made all the  
16 analytical decisions, is that correct?

17 A That's correct.

18 Q He would be sort of like the engineer with the  
19 pen, is that fair?

20 A Well, Mr. English is more than that. He is --

21 Q I don't mean he is the scribe. But he was the  
22 one that was -- well, I will withdraw the question.

23 He was not the one making all the decisions.

24 He was contributing to it, but somebody had to keep the  
25 record; is that right?

1           A       He was one of multiple contributors, but he is  
2       the one that was the main author.

3           Q       Okay. Other engineers, including yourself,  
4       were contributors to the RCA, is that fair?

5           A       Yes.

6           Q       Is it also true that non-engineers, including  
7       attorneys, reviewed drafts at some point throughout the  
8       process?

9           A       Yes.

10          Q       And RCA -- the Duke RCA was the only RCA,  
11       final RCA report that was produced throughout this whole  
12       process, is that correct?

13          A       It was the only Duke Energy product.

14          Q       That's what I mean. It was -- on your side of  
15       the fence, it was the only product that Duke finalized  
16       in this -- I think you referred to it before as a big,  
17       long root cause analysis, is that right?

18          A       Yes, that's accurate.

19          Q       Okay. Do you have a copy of your JS-2 with  
20       you?

21          A       I do.

22          Q       And we can do this. I am going to ask you  
23       questions from Exhibit 115, and just -- I should clarify  
24       something about 115, if you don't mind, Your Honor.

25                   There is a table of contents. And the first

1 document actually is JS-2, and then I have put Documents  
2 2 through 18 in here, and I have extracted -- I have  
3 included a screen shot at the back of this exhibit of  
4 the Duke file names that we were provided  
5 electronically, and I have extracted -- they say Bartow  
6 RCA white paper, pretty much, but there are some  
7 distinguishing features such as the date of the file or  
8 the author of it on this; do you see that?

9 A I do.

10 Q But you would agree with me that -- I mean,  
11 JS-2 is not a draft, it is the final document?

12 A Yes.

13 Q And if I could ask you to look back at  
14 Document 18. And this handwriting up at the top of each  
15 document is mine. It's not Duke's.

16 Would you agree with me that February 6th,  
17 2018 draft, it has a watermark of draft on it, but this  
18 document is, in all respects, identical to the final  
19 document; is that right?

20 A I would really have to do a page-by-page turn  
21 to determine that.

22 Q Okay. But would you accept my representation  
23 it is the same document? It's the same date.

24 A It is the same date. I see that. So it's  
25 likely the same document, yes.

1           Q     Okay. So maybe the easiest thing to do would  
2     be just to ask questions about the RCA in this document,  
3     because I am going to attempt to ask you questions going  
4     back and forth between the final and some of the drafts.

5                     So if I could take you to Document 1 -- and  
6     one other thing, if you don't mind, as we work through  
7     this. In the bottom right-hand page of this Exhibit  
8     115, we have a Bates number OPCCR -- RCAEXH dash, and  
9     then have the numbers. And those numbers correspond on  
10    the table of contents to the documents.

11                    The Bates numbers in the upper right-hand  
12    corner are Bates numbers that we gave the late filed  
13    Exhibits 4, 5 and 6 because they came to us un-Bates, do  
14    you understand that?

15           A     I think so. Yes.

16           Q     All right. We don't need worry about those  
17    numbers up there. I am only going to be asking you  
18    about Bates numbers on the lower right-hand.

19           A     I understand.

20           Q     Okay. All right. So back on my questions.

21                    On page two of JS-2, is it fair to say that  
22    the second full paragraph, starting with the word  
23    "based" is the ultimate conclusion of this RCA?

24           A     Yes, it is.

25           Q     And if we look on page 15 of the RCA, that



1 paragraph is just repeated under the word conclusion, is  
2 that right?

3 A Yes, it is.

4 Q Would you mind reading that aloud for the  
5 record?

6 A Based on its observations and study, Duke has  
7 been and remains of the opinion that the root cause of  
8 the failures in the steam turbine L0 40-inch blades is  
9 the blade design, lack of blade design margin. That is  
10 to say, under expected operating conditions at Bartow's  
11 4-on-1 combined cycle unit, the MHPS blades are  
12 substantially more fragile than similar 40-inch blades  
13 both in Duke's combined cycle fleet and elsewhere in the  
14 industry.

15 Q Throughout, when we see MHPS, that's  
16 Mitsubishi, right?

17 A Correct.

18 Q Okay.

19 A Mitsubishi Hitachi Power Systems.

20 THE COURT: And OEM in this context also means  
21 Mitsubishi, right?

22 THE WITNESS: It does. Original equipment  
23 manufacturer.

24 THE COURT: Okay.

25 BY MR. REHWINKEL:

1           **Q**     So in this RCA document, with this conclusion,  
2     Duke lays all the blame on Mitsubishi and assigns none  
3     of the blame to itself for the way the legacy Progress  
4     organization operated the plant in the first period; is  
5     that right?

6           **A**     I think it's very clear we believe that the  
7     lack of blade design and the lack of margin in the  
8     blades is the root cause of all the failures of the  
9     blades.

10          **Q**     Okay. Now, we discussed the period naming  
11     convention a few minutes ago. Under that Period 1 would  
12     generally be from June of 2009 to March of 2012, is that  
13     right?

14          **A**     Yes, sir. That's correct.

15          **Q**     Okay.

16          **A**     And there is an easy reference for that on  
17     page five --

18          **Q**     Right.

19          **A**     -- Table A.

20          **Q**     Would it be most accurate to say that the  
21     beginning of commercial operation of the Bartow plant  
22     and the steam turbine was approximately June 1st, 2009?

23          **A**     I don't know if it was June 1st, but I know it  
24     was the months of June.

25          **Q**     Okay. And is it further true that the end of

1     **Period 1 was actually February 28th at 2:00 a.m. in**  
2     **2012?**

3           A     Subject to check, yes. That sounds like when  
4     we would start an outage. Typically, we start when  
5     customer demand is low, and it was a planned scheduled  
6     outage we started at nighttime.

7           Q     **So isn't it Duke's position today that the**  
8     **company did nothing wrong in the way it operated the**  
9     **steam turbine during the first period?**

10          A     It is.

11          Q     **Is it also true that you have effectively**  
12     **asserted that even if you somehow operated the plant**  
13     **improperly with excess steam flow and high back-end**  
14     **loading on new L0 blades that you only did so because**  
15     **you were just not aware that you were doing anything**  
16     **wrong?**

17          A     We operated according to the parameters  
18     provided by the original equipment manufacturer, so I'm  
19     are not sure -- it seemed like there was two  
20     different -- a statement and a question there.

21                MR. BERNIER: I am sorry, Charles, are you  
22     referencing anywhere in his testimony?

23                MR. REHWINKEL: I am asking about what his  
24     root cause analysis shows and doesn't show, so...

25     BY MR. REHWINKEL:

1           Q     So does the conclusion that you just read from  
2     your RCA mean that Duke's position is that Duke did not  
3     operate the steam turbine improperly in Period 1 by  
4     introducing excessive steam flow in the low pressure  
5     turbine and imposing high back-end loading on the L0  
6     blades, and thus, Duke's operation of the steam turbine  
7     was not and could not have been a root cause of the  
8     blade failures in Periods 1 through 5?

9           A     It does.

10          Q     Is another way of putting that that the RCA  
11     conclusion means that it is Duke's position that even if  
12     Duke did run the unit improperly in Period 1 by  
13     introducing excessive steam flow into the low pressure  
14     turbine and imposing high back-end loading on L0 blades  
15     that it did not know that it was doing so, and thus, any  
16     harm caused was not its fault?

17          A     It's our position that we ran it in accordance  
18     with the operating parameters that were provided.

19          Q     Well, isn't it true that Duke put excessive  
20     steam into the low pressure turbine during Period 1?

21          A     It is not true.

22          Q     Isn't it true that excessive steam and high  
23     back-end loading on L0 blades caused damage to those  
24     blades?

25                   MR. HERNANDEZ:  Objection, Judge.  I am

1           objecting on the basis of vague. I don't know what  
2           excessive means.

3           THE COURT: Maybe we should be more specific.

4           MR. REHWINKEL: Okay.

5 BY MR. REHWINKEL:

6           Q     Well, in the root cause analysis process,  
7     didn't Duke engineers decide -- agree that excessive  
8     steam flow was introduced into the low pressure turbine?

9           A     Could you point that out to me?

10          Q     Okay. Do you have exhibit -- okay, let's go  
11     to -- let's just look at -- let's just look -- if you  
12     could turn to page 75, which is Exhibit 9.

13          A     In Tab 9 in Exhibit 115?

14          Q     I apologize. Yeah. Tab 9, yes.

15          A     And I am sorry, could you say the page again?

16          Q     75.

17          A     Okay, I am there.

18          Q     And would you agree with me that the file name  
19     for this document is October 5, 2017, and it says PBC  
20     comments? That will be Paul Crimi, C-R-I-M-I?

21          A     Yes.

22          Q     And if you look halfway down the page, it  
23     says -- would you agree with me that it says: After  
24     months of study, Duke Engineering believes the following  
25     to be the most significant contributing factors towards

1 root cause of the history of Bartow Unit 4S L0 events,  
2 and the first put bullet is low pressure LP turbine  
3 excessive steam flow?

4 A Yes, I see that.

5 Q Okay. So the Duke Engineering folks that were  
6 drafting these documents accepted at this point in time  
7 that there was excessive steam flow introduced in the  
8 low pressure turbine, isn't that correct?

9 A I do not believe that to be the case, no.  
10 This is a working document that these are -- this is a  
11 list of bullet points of things that could have caused  
12 the root cause, things that needed to be investigated or  
13 analyzed more.

14 So low pressure turbine excessive steam flow  
15 is one of multiple items. Thermal distress at the LP  
16 turbine exhaust. Pressure pulses during hood or curtain  
17 spray operations. Shroud fretting fatigue found through  
18 zone analysis. Loss of dampening, blade fitment, those  
19 are all potential causes.

20 In fact, it looks to me like the team was  
21 zeroing in on the more likely causes that needed more  
22 analysis, but this is not a final document, so I would  
23 not agree with your statement.

24 Q Well, Duke Engineering wrote this statement,  
25 that's correct, isn't it?

1           A       It is.

2           Q       And Duke Engineering used the term "excessive  
3   steam flow", right?

4           A       They did use that term.

5           Q       Okay. So they had an idea that there was too  
6   much steam being introduced into the low pressure  
7   turbine, right?

8           A       I think they had an idea that that could have  
9   been -- that is a potential cause.

10          Q       Okay.

11          A       That -- to be really clear, Mitsubishi's  
12   conclusion at that point in time was that there was  
13   excessive steam flow to the low pressure turbine. That  
14   fact that Mitsubishi believed that couldn't be ignored,  
15   and so that was investigated and analyzed very  
16   significantly throughout the course of the long root  
17   cause. Ultimately, it's not the root cause.

18          Q       Just turn over a couple of pages to page 77  
19   within this same document. Well, let me withdraw that  
20   question and let me take you -- well, let me ask you  
21   this: Mitsubishi said that you were putting too much  
22   steam in the low pressure turbine in Period 1, right?

23          A       Correct.

24          Q       Okay. Is high back-end loading, is that the  
25   same as excessive steam flow?

1           A       They are related, I would say. If you can  
2       picture the steam pipe going into the center of the low  
3       pressure turbine on the diagram, if there is too much  
4       steam flow going in the middle of the machine, and then  
5       it goes axially in both directions, that could lead to  
6       high loading throughout the machine, including the back  
7       end, which would be the L0 blades.

8           **Q       Okay. And when you talk about high back-end**  
9       **loading here, just to be clear, you are talking about**  
10      **the loading on the blades, not loading on the condenser;**  
11      **is that right --**

12          A       Correct.

13          **Q       -- the way it's being discussed here?**

14          A       That's correct.

15          **Q       Can you show me in the RCA where you**  
16      **affirmatively determine that the introduction of**  
17      **excessive steam flow into the low pressure turbine and**  
18      **resulted in the position of high back-end loading on L0**  
19      **blades in Period 1 did not occur?**

20          A       I don't know that I can show you that in the  
21      root cause. I think the root cause document -- well,  
22      what I know is the root cause document examines likely  
23      causes, potential factors operationally and from a  
24      design standpoint, and essentially rules each one of  
25      them out, concluding that the blades were not designed



1 with an adequate margin for the application at the  
2 Bartow.

3 The root cause document, if we wrote in there  
4 everything that was not found, it would be an extremely  
5 long document, so I don't think I can point to what you  
6 just stated.

7 **Q Well, you said that Mitsubishi said you put**  
8 **too much steam into the low pressure turbine, right,**  
9 **excessive steam?**

10 A Yes, let me make sure, from a technical  
11 standpoint it's the pounds per hour per surface area on  
12 the blade that Mitsubishi was concerned about on the L0  
13 blades. The units -- the engineering units are pounds  
14 per hour per square foot. And if you put -- you can  
15 calculate that number. It's not a measured number. But  
16 it's related to steam flow, but it has to do with the  
17 impact on the blade for steam flow on a certain surface  
18 area of the blade.

19 That was Mitsubishi's concern when we first  
20 had the issue. In fact, for quite some time, it was  
21 their concern, because the calculated pounds per hour  
22 per square foot of steam flow impinging on the L0 blades  
23 was higher than what their experience was. It wasn't  
24 higher than any limit. It wasn't exceeding any pressure  
25 limit. It wasn't exceeding any temperature limit. It

1 wasn't exceeding any flow limit. It was higher than  
2 their experience, and that made them concerned. And so  
3 they concluded that there was too much steam flow that  
4 caused that higher loading on the back-end blade.

5 **Q Well, specifically Mitsubishi said that**  
6 **running the unit above 420 caused excessive steam to**  
7 **impact the L0 blades, and that caused damage, isn't that**  
8 **correct? That's exactly what they said.**

9 A Not really. The -- there is something we  
10 really need to talk about here.

11 So the 420 megawatts is the product of the  
12 generator. And as we have discussed, the electrical  
13 generator is coupled to the steam turbine. When you  
14 talk about a steam turbine, you talk about parameters  
15 like pressures, flows, temperatures.

16 The steam turbine is what is then spinning the  
17 rotor. The rotor is connected to the generator. The  
18 generator produces megawatts, or more precisely  
19 kilovolt-amperes, which then, in order to talk about the  
20 entire unit, it's very common in the industry. We  
21 produce megawatts. We produce kilovolt-amperes. So  
22 it's common throughout industry to talk in terms of the  
23 product that you are making to get a relative feel of  
24 the size of the unit.

25 So many times, people talk about sizes of

1 combined cycle plants by the amount that the generator  
2 can produce. The amount that the generator can produce  
3 is dependent on many factors that are separate,  
4 actually. There is many factors that are part of the  
5 steam turbine output, but there is other factors that  
6 are in play as far as what a generator could produce.

7           So there is really -- in technical terms,  
8 Mitsubishi wasn't saying you exceeded 420, that was it.  
9 It was always all about the pounds per hour per square  
10 foot of steam flow impinging that last stage blade.

11           **Q     Do you have a copy of Exhibit 116 in front of**  
12 **you?**

13           A     I know I do somewhere. Yes, I do.

14           **Q     Okay. And this is -- are you familiar with**  
15 **this document?**

16           A     Yes.

17           **Q     Okay. And it's dated March 18, 2015, and it**  
18 **says, Duke Energy Bartow Report of Telemetry Test for**  
19 **40-inch L0, right?**

20           A     Correct.

21           **Q     And if we turn to slide No. 4. This is what**  
22 **Mitsubishi says in the last bullet point: Mitsubishi**  
23 **estimated the cause of cracking was overloading of LP**  
24 **section based on 450-megawatt operation, which is over**  
25 **the design point of 420 megawatts, correct?**

1           A       Yes, that's what it says.

2           **Q       And that's what Mitsubishi said pretty much**  
3           **consistently throughout with respect to Period 1, right?**

4           A       They did. They were technical discussions,  
5           and I can point to other documents where they really  
6           talked about the steam flow, in particular the steam  
7           flow per surface area impacting the last stage blade.  
8           The use of the 420 here is just really a proxy for that  
9           steam flow.

10          **Q       Okay. But this phenomenon that I just read in**  
11          **that bullet point is what you mentioned that Mitsubishi**  
12          **said was going on, that that's why the Duke engineers**  
13          **put it in their RCA drafts before the final result**  
14          **was -- the final document was produced; is that correct?**

15          A       I am sorry, I am not sure what you are asking.

16          **Q       All right. Let me ask it this way: Because**  
17          **Mitsubishi said what I just read in that bullet on page**  
18          **four of Exhibit 116, that's the reason why that item is**  
19          **in the document that we looked at?**

20          A       Right. I see what you are saying.

21                    So more correctly, I would say because  
22          Mitsubishi was talking about the steam flow that I have  
23          been stating was an issue, that's why we looked at it in  
24          the root cause.

25          **Q       Okay. So it wasn't just something off the**

1 street that you had to deal with that would have made  
2 the document long. This was a significant central  
3 contention of Mitsubishi, correct?

4 A Correct.

5 Q This being the excessive steam flow and  
6 loading on the blades.

7 A At this point in time. Remember, this is  
8 without Period 3, 4 and 5 information available.

9 Q All right. But a document that was drafted in  
10 October 2017 would have been after Period 5, right?

11 A Yes.

12 Q Okay. So I guess what I am asking is you  
13 didn't affirmatively study the issue of high back-end  
14 loading on the L0 blades and reach a conclusion on that.  
15 Instead, you found that you couldn't study it, so you  
16 removed it from the final RCA, is that fair?

17 A I don't know if that -- I don't know all the  
18 details of every single thing that the root cause team  
19 studied or didn't study, so I don't know the answer to  
20 that question.

21 Q Well, let's look, if you will, on page one of  
22 the RCA.

23 Would you read for me the last full paragraph,  
24 because I want to ask your understanding of what that  
25 means?

1           A       Starting with, Duke also studied?

2           **Q       I am sorry, starting with the second to the**  
3           **last paragraph.**

4           A       Duke Engineering?

5           **Q       Yes.**

6           A       Duke Engineering concluded that there was no  
7           correlation between any one of the above-listed factors  
8           in the five failure periods. Notably, Duke was only  
9           able to study each factor independently based on  
10          available data. In the absence of one, blade telemetry,  
11          two, duplication of the factors in various combinations,  
12          and three, operation in varying but normal conditions,  
13          it is not possible to study how each factor relates to  
14          and interacts with any other factor, if at all.

15          **Q       So doesn't that say that with respect to the**  
16          **early contentions that were even included in Duke**  
17          **Engineering's drafts about excessive steam flow and high**  
18          **back-end loading on the L0 blades, that you were unable**  
19          **to study it, and thus, you could not make a correlation**  
20          **and include it as an RCA conclusion; is that right?**

21          A       I don't believe that's what that is saying at  
22          all, actually. I think what this is saying is the root  
23          cause analysis is looking at things that happened in  
24          hindsight. If you had the ability to vary some  
25          variables and keep some others constant and do

1     repetitive testing, you would be able to test out  
2     whether conclusions were valid or invalid.

3             Obviously, we couldn't do that. We are  
4     looking at data. We are looking at combinations of  
5     variables at specific points in time without the ability  
6     to change those. And that's what this paragraph is  
7     saying.

8             **Q     Well, let's go back to Document 9. It was**  
9     **written down in this document, and would you agree with**  
10    **me -- and we can go through many of these documents and**  
11    **see that this language, after months of study Duke**  
12    **Engineering believes --**

13            A     I am sorry, which page are you on?

14            **Q     I apologize. I am back on page 75.**

15            A     75. Okay, thank you.

16            **Q     This -- after months of student, Duke**  
17    **Engineering believes the following to be the most**  
18    **significant contributing factors towards root cause of**  
19    **the history of Bartow Unit 4S L0 event. That language**  
20    **is replete throughout these drafts, would you agree with**  
21    **that?**

22            A     I would have to look at all the drafts.

23            **Q     Okay. So let's turn to page 123, which is**  
24    **Document 13, and we see halfway down the page there,**  
25    **same -- with the same bullet point, low pressure LP**

1 turbine excessive steam flow?

2 A I do.

3 Q And then we could go to -- and that was dated  
4 October 12th, 2017, and you accept my representation  
5 that that's what the file name said?

6 A I do.

7 Q Okay. And then we see on 137, which is --  
8 this is a document that appears to be dated the same  
9 day, but it has a different set of initials, BWM, is  
10 that Ben Meissner?

11 A Likely it is Ben Meissner, yes.

12 Q He is your Charlotte-based steam turbine  
13 expert, right?

14 A He is one of our subject-matter experts,  
15 right.

16 Q Now, this document purports to be his edits to  
17 the RCA draft, right, if the file name is correct?

18 A That's what it appears to be, yes.

19 Q And this has the same -- I mean, there are  
20 some edits here, but there is no edits to this -- this  
21 thing we are talking about, this comparable sentence,  
22 right?

23 A That's correct.

24 Q And then we go to Document 15, it's just dated  
25 10/13/17. It doesn't identify who, but there is no --



1     **the words are the same here, right?**

2           A     They are.

3           Q     **Okay. And then if we go to Document 16, this**  
4     **is dated 10/17/2017, we see the same verbiage, right?**

5           A     I am sorry, which page?

6           Q     **I apologize, page 165. This is Document 16.**

7           A     I seem to be missing that page from my copy.  
8     That tab 16 starts, unfortunately, with page 167.

9           MR. BERNIER: I will show him mine, Charles.

10          THE COURT: I'll check mine. To cut to the  
11     chase, this is 165.

12          THE WITNESS: Yes, it says the same thing.

13          MR. REHWINKEL: Okay. Thank you.

14          THE WITNESS: Thank you, Your Honor.

15     BY MR. REHWINKEL:

16          Q     **All right. And then we have a differently**  
17     **styled, but on Tab 17 at 179, we see the same language;**  
18     **is that right?**

19          A     Yes.

20          Q     **Now, if you turn over to Tab 18, this is the**  
21     **RCA draft that we agree that, in all likelihood, is**  
22     **identical to the final, right?**

23          A     Yes.

24          Q     **That sentence, that phrase falls out. It's**  
25     **not in the corresponding portion of the RCA; is that**

1     **right?**

2           A     That's correct.

3           Q     **Okay. So between October 2017, assuming this**  
4     **file date is correct, and February 6, 2018, we have no**  
5     **draft documents, but that falls out -- that meaning the**  
6     **statement that Duke Engineering believes the following**  
7     **to be the most significant contributing factors toward**  
8     **blade failure, et cetera, that concept is not in the**  
9     **filing document; is that right?**

10          A     It is. I think you are making an assumption  
11     that each of these documents you are referring to are  
12     drafts of the final root cause, and I don't believe that  
13     to be the case. Now, I don't know -- again, I don't  
14     know all the details of what the root cause team was  
15     doing during the long period of time they were working,  
16     but if you examine what you are showing here in all of  
17     these Tabs 9 through 17 and compare it to 18, there are  
18     many differences between all those working documents and  
19     the final root cause analysis, and you just happen to be  
20     pointing to one of many, many differences between  
21     working copies and the final root cause document.

22          Q     **Okay. Well, let's look at page 188, which is**  
23     **in Document 17, and this -- it says Appendix A, Bartow**  
24     **L0 Event Summary, right?**

25          A     It does.

1           **Q     Now, in the root cause, it's called Table A,**  
2   **on page five, right?**

3           A     It looks to be very similar to, if not  
4   identical, to Table A, yes.

5           **Q     Right. They are not identical.**

6           A     Okay.

7           **Q     This table -- Appendix A and Table A appear to**  
8   **be -- have common genealogy in this process, right?**

9           A     Yes.

10          **Q     All right. So I don't understand now your**  
11   **assertion that documents 2 through 17 are not drafts of**  
12   **the final RCA?**

13          A     I -- what I am saying is I don't know if they  
14   are or not, but to me, it does not appear that they are.  
15   There are so many differences between 2 through 17. And  
16   then when you compare it to how the root cause on Tab 18  
17   reads, there are many, many differences.

18                I would classify all these documents as  
19   working papers that summarize what the root cause team  
20   is doing; what they are finding; what they are  
21   analyzing, but it's not a draft of the root cause, in my  
22   opinion.

23          **Q     Well, let's go back to Document 3, and it's**  
24   **dated -- it's on page 23.**

25          A     Okay.

1 Q It's dated June 26th, 2017, do you see that?

2 A I do.

3 Q Now, if you turn to page 25, we see a comment  
4 by JRS1, is that you?

5 A It is me.

6 Q Okay. So it would be fair to assume that you  
7 reviewed this document?

8 A Yes, sir. That's correct.

9 Q I mean, you wouldn't just review this one  
10 little paragraph here. You would have read the whole  
11 thing, right?

12 A That's right.

13 Q Okay. So this indicates -- and if we go to  
14 page 27, we see an early version of Appendix A, right?

15 A I see that.

16 Q Okay. Now, is it your testimony here today in  
17 court that this is not part of the process that  
18 developed the RCA?

19 A No, it absolutely is part of the process.

20 Q Okay. So let's go over to Document 6 now. I  
21 have included Document 6 in here because there on page  
22 49 to 58, there were some stray documents that were in  
23 the file that was submitted, and I want to ask you if  
24 you are familiar with or recognize the document on page  
25 49?

1           A       I am familiar with the information. I don't  
2 know -- I can't say whether I saw this document before  
3 or not.

4           Q       Is it fair to say that this document is sort  
5 of a template for how to put together the root cause  
6 analysis that you are going to be producing through this  
7 technical paper process?

8           A       I really -- again, I don't know the details of  
9 how the root cause team decided they would gather  
10 information and make a final report. I can read it and  
11 tell you what I think if you can give me a minute, but I  
12 really don't know.

13          Q       Well, if we look at -- let's just look, if we  
14 can, the top line says Bartow 4S root cause analysis and  
15 evaluation of contributing factors, right?

16          A       Yes, it does.

17          Q       That's kind of what you would do if you were  
18 going to get a root cause analysis process under way,  
19 right?

20          A       It is. It's also something -- notes of the  
21 team, things that they need to analyze and investigate,  
22 absolutely.

23          Q       Okay. And it says a little bit down there,  
24 brief history, copy/paste and add to what Ben wrote in  
25 his summary to Jeff Swartz/Tony Salvarezza, 3/29, right?

1           A       Yes.

2           Q       So this is -- this -- Ben, again, is probably  
3   Ben Meissner?

4           A       Yes, I agree.

5           Q       All right. And he wrote you a memo, I guess  
6   on March 29, we don't have it, but obviously there was  
7   something that probably explained what had happened from  
8   the steam turbine expert's point of view?

9                   MR. HERNANDEZ: Objection, Your Honor, calls  
10   for speculation.

11                  THE COURT: To the extent you know,  
12   Mr. Swartz, I mean, you can explain.

13                  THE WITNESS: Yes, Your Honor.

14                  I don't remember specifically what Ben  
15   Meissner wrote, but it appears he wrote some -- an  
16   email, a note, something pertaining to the steam  
17   turbine, yes. It's not surprising. He is one of  
18   our technical experts.

19   BY MR. REHWINKEL:

20           Q       Right. So I don't know, and I can't represent  
21   to you that the next page, which is 51, which is a  
22   one-page document, that's dated 8/24/2017, is related or  
23   not to this document. Would you know? This document  
24   being page 49.

25           A       If 51 is related to 49, is that what you are

1 asking?

2 Q Yeah, I don't know if it is. I'm telling you  
3 I put together stray documents that were in the same  
4 area of the file.

5 A It appears to me that page 51 is actually some  
6 notes from a meeting, a working meeting. And I do agree  
7 with you that on 49, it looks like they are starting to  
8 put together things that would go into how you might  
9 want to format a root cause so that it would be clear  
10 and understandable.

11 Q Okay. So going back to page 49, it says: LP  
12 turbine back-end loading greater than 15,000 -- I forget  
13 how to say that.

14 A Pounds per hour per square foot.

15 Q Okay. And does this talk about how this has  
16 had an effect or not on the unit across the different  
17 periods of operation, right?

18 A That's what it says, yes.

19 Q So it would be reasonable to assume these  
20 documents that were maintained by the company, that  
21 there was an instruction to evaluate this as a part of  
22 the root cause process, right?

23 A Well, it looks to me like they were starting  
24 to build what would be in a final report out. And at  
25 that section, it appears that they were planning on

1     having some statement on that subject.

2           **Q     Okay.**

3           MR. BERNIER: Charles, I am sorry, could I ask  
4     you what the first word before draft is up at the  
5     top?

6           MR. REHWINKEL: It says "miscellaneous".

7           MR. BERNIER: Oh, thanks.

8           MR. REHWINKEL: I am sorry.

9           MR. BERNIER: That's okay.

10          MR. REHWINKEL: I think I had brackets around  
11     it.

12          THE COURT: Would this be a good time to take  
13     five?

14          MR. REHWINKEL: Yes.

15          THE COURT: We have been at it for a while and  
16     give Mr. Swartz and everybody else a stretch.

17          (Brief recess.)

18          THE COURT: I think we can resume, Mr.  
19     Rehwinkel.

20          MR. REHWINKEL: Thank you.

21          MR. BREW: Excuse me, Your Honor, before we  
22     start, just to save time, I circulated copies of  
23     the two exhibits that we may eventually get to.

24     All the parties should have it.

25          THE COURT: Okay. Very good. I have it.



1           MR. BREW: And there is copies on the desk for  
2           the witness when he gets to it.

3           COMMISSIONER GRAHAM: Thank you.

4           MS. BROWNLESS: Excuse me, Mr. Brew. I don't  
5           see any exhibits. Oh, got it. Thank you, sir.

6           THE COURT: All these red folders, they all  
7           look alike.

8           MS. BROWNLESS: Yeah.

9   BY MR. REHWINKEL:

10           **Q     So, Mr. Swartz, are you saying that Duke did**  
11           **study the impact of high back-end loading on the L0**  
12           **blades, or did you say because of what happened with the**  
13           **blade failures in Periods 3, 4 and 5, you didn't study**  
14           **it, you just took it out of the RCA?**

15           A     Well, I don't think I am saying either of  
16           those things. The loading is a calculated value. It's  
17           really based on Mitsubishi's experience with their  
18           fleet, and it's a parameter that Mitsubishi just uses to  
19           help look at what is the forces -- what are the forces  
20           on a turbine blade.

21                    You know, as far as studying that, again, with  
22           hindsight, you can only look at what happened. You  
23           can't run experiments to try to determine if you run a  
24           certain amount of steam flow, you will get a certain  
25           response. In fact, you may not want to run that. So,

1    you know, I don't think it's either of the choices you  
2    gave me.

3           **Q       Well, did you study whether the introduction**  
4    **of excessive steam flow into the low pressure turbine**  
5    **and the resulting imposition of high back-end loading on**  
6    **the L0 blades was not a significant contributing factor**  
7    **to the root cause of the L0 blade failures?**

8           A       I believe that was considered as -- I mean,  
9    it's obvious in all these documents that the root cause  
10   team considered that as a potential cause. The steam  
11   flow -- what's the exact wording? Let me read it  
12   exactly here. Excessive steam flow.

13                The turbine parameters, the operating  
14   parameters are pressures and temperatures. And  
15   pressures really are what dictate the flow.

16                What we are saying is that we did operate in  
17   accordance with the design pressures of the unit.  
18   Mitsubishi is saying that they are not disputing that,  
19   actually. What Mitsubishi is saying is that operating  
20   at those pressures ends up having a higher pounds per  
21   hour per foot square of loading on the back end on the  
22   L0 blade than what they are used to, and that that's  
23   unknown to them. It's uncertain.

24                In fact, there is certain documents. In fact,  
25   if you look at RAP-6, and even in Mr. Pollock's exhibit

1 attached to his testimony, it talks about how Mitsubishi  
2 is just uncertain of what will happen in that zone.

3 So it's not known. I think that actually  
4 lends credence to the fact that the lack of blade design  
5 margin is the root cause. It's uncertain. The margin  
6 is not built in, and when you look at what happened over  
7 each successive period of time, even with lower  
8 operating pressures -- and again, the pressures are what  
9 dictates the flow through the turbine. Higher pressure,  
10 you are going to get more flow through the turbine.

11 As we went from Period 1 through Period 5, it  
12 wasn't successively lower, because Period 3 we actually  
13 raised the pressure at first in order to do some  
14 testing. But then during that testing, we realized we  
15 had something called an avoidance zone and we had --  
16 which we had to avoid during operation, but we put  
17 specific pressure limits in place to make sure that we  
18 didn't have vibration on the last stage blades.

19 And that's really the issue. Whether it's  
20 steam flow, whether it's hardening on blade -- on the  
21 snubber or the tip, the shroud; whether it's blade  
22 fitment. It may be too loose. That means that there is  
23 not enough -- there is too much tolerance, perhaps,  
24 between the snubbers and the Z-locks. All those things  
25 lead to vibration or flutter in the blades, which then

1     could cause a failure. And that's what we are trying to  
2     avoid. In fact, we did avoid that.

3             Again, I can't emphasize this enough. We  
4     found proactively four times that there were issues with  
5     the snubbers and with the Z-locks, and we were able to  
6     take the unit out of service, continue operating for our  
7     customers with the combustion turbine generators, but we  
8     took the unit out of service before that damage migrated  
9     into the blade itself, which that would have been a  
10    catastrophic failure that could have taken months or  
11    years, and many, many millions of dollars to fix. But  
12    we were able to avoid that because we found these issues  
13    proactively.

14            So, again, the steam flow is just one of a  
15    number of things that can cause vibration in a blade.  
16    And ultimately, the root cause is that there is not  
17    enough design margin in the blades to prevent that  
18    vibration from happening. Even Mitsubishi agrees with  
19    that in their later root cause, that the root cause in  
20    every period is too much vibration.

21            Now -- so that's -- that's what I think this  
22    is saying.

23            **Q     Mitsubishi doesn't agree that they designed a**  
24    **blade that caused a vibration in every period, do they?**

25            A     I am sorry, could you ask that again?

1           **Q     Mitsubishi doesn't agree that they had an**  
2     **inadequately designed blade that caused the vibration,**  
3     **do they?**

4           A     They are in agreement that high -- that  
5     flutter, vibration, was the cause of blade failures in  
6     each of the five periods.

7                     Now, I think it's a debate whether or not the  
8     blade should have put up with the atmosphere at Bartow,  
9     the operating conditions at Bartow, pressures and  
10    temperatures, and able to vibrate without having damage  
11    or, you know, obviously they vibrated and had damage. I  
12    don't think Mitsubishi would ever admit to a design  
13    weakness.

14          **Q     Okay. I just wanted to make it clear, they**  
15     **didn't admit that they have an inadequate design, right?**

16          A     Correct.

17          **Q     Just along that line, the blades in Period 5,**  
18     **they are called Type 1 blades, right?**

19          A     Correct.

20          **Q     Were they identical to the blades in Period 1?**

21          A     There was one slight difference. They were --  
22    so let's talk about type for a minute. The type of the  
23    blade is the, by far the most important thing. And  
24    could I -- could I stand up, Your Honor, again?

25                     THE COURT: Sure.

1           THE WITNESS: So again, we have some other  
2           folks in here, too, but the type of the blade is  
3           the curvature of the blade, and it's really talking  
4           about this blade itself, which is the structure you  
5           are trying to protect. You don't want that to come  
6           apart. You don't want it to crack. All of our  
7           issues were either with this snubber at the  
8           mid-span, or with this shroud at the tip.

9           But Type 1 blades have a certain geometry of  
10          the blade and a certain manufacturer. Type 3  
11          blades are different. I don't know the specific --  
12          I am not a turbine engineer, but the curvature is  
13          different. The thickness might be different. It's  
14          a different style of blade.

15          When we went back to Type 1 blades at the end  
16          in Period 5, it's the exact same blade. It's the  
17          same snubber, and it's the same Z-lock with one  
18          small change. There was a change in the geometry,  
19          just a softening of the edges, so to speak, to  
20          prevent some potential stress riser spots on the  
21          Z-lock and on the snubber. And that was the only  
22          difference.

23          Both Mitsubishi and Duke Energy concluded that  
24          based on all of the different data that they saw  
25          from other periods, that those small geometry

1 changes would be helpful to prevent future failures  
2 of either the shroud, the Z-locks or the snubbers.

3 BY MR. REHWINKEL:

4 Q The snubber was in exactly the same spot on  
5 the Period 5 blade as in Period 1?

6 A Yes, it was.

7 Q Do you know whether the manufacturing was  
8 exactly the same from the Period 1 blades that were made  
9 sometime before 2008 and the Period 5 blades that were  
10 made in 2012?

11 A Well, when you say the manufacturing, what do  
12 you -- how do you define that?

13 Q Well, how they are made, who they were made  
14 by, and the materials in them, were they exactly the  
15 same?

16 A I know the materials are exactly the same. I  
17 know that they are Mitsubishi blades, so we are really  
18 relying on Mitsubishi. They are a certain definition.  
19 They are Type 1 blades, so for what I know, yes, they  
20 are the same blades.

21 Q But you don't have any personal knowledge that  
22 they were -- that the manufacturing process was exactly  
23 the same, do you?

24 A Not any personal knowledge, no.

25 Q Okay. And did you have any evidence that they

1    **were exactly the same? Did you go back and compare the**  
2    **manufacturing process in Period 1 blades and Period 5**  
3    **blades?**

4           A     Not to my knowledge.

5           Q     **Okay. When -- at any point during this L0**  
6    **blade event process, did Duke ever change any of the**  
7    **components in the low pressure turbine other than the L0**  
8    **blades?**

9           A     Not to my knowledge, no. It wouldn't be  
10   surprising -- I mean, when you say any. There's many  
11   components inside a steam turbine, and every time you  
12   open it up, there is probably some sort of sealing  
13   surface that has to be changed. So I don't want to be  
14   wrong on a technicality, but -- actually, Mr. Bernier  
15   has a picture that might be really valuable if I could  
16   show it.

17          Q     **Sure. Just to be clear, I am not asking you**  
18   **about whether there was any ordinary maintenance that**  
19   **you did that affected any other component. My question**  
20   **was, and I think you understood it this way, did you**  
21   **make any other changes inside the L -- inside the low**  
22   **pressure turbine as a result of what you found in any of**  
23   **those damage events?**

24                   MR. HERNANDEZ: May I approach, Your Honor?

25                   THE COURT: Yes.



1 BY MR. REHWINKEL:

2 Q Do you understand that?

3 A I do. And to answer, we did not make any  
4 others changes, and I think I can explain.

5 So this is the actual low pressure turbine at  
6 Bartow. Again, the steam goes in the middle and travels  
7 axially in both directions. You can see the blades get  
8 bigger as the steam travels through the turbine because  
9 the steam is losing energy and it needs more surface  
10 area to spin the turbine.

11 What you can't see in this picture is that  
12 there is fixed blades, called diaphragms, that fit in  
13 between each of these rows. So when you encase the  
14 turbine, those diaphragms are fitting in between. So as  
15 the steam travels through these nozzles, or blades, to  
16 spin the turbine, the diaphragms then redirect the steam  
17 so that they impinge on just the right angle to get the  
18 most work out of these blades as they travel through.

19 So they work in the second stage. Then they  
20 are redirected through diaphragms here, and then again  
21 redirected through the third stage. They are redirected  
22 into fixed blades here and redirected into the L0 stage.

23 And I think it's pretty important to  
24 understand that each iteration we had, we were able to  
25 inspect this whole turbine, and there were no other

1 issues with the turbine. There were no other issues  
2 with the diaphragms. It was only with the L0 blades.  
3 And it wasn't with the blade itself, it was with the  
4 snubbers and the tips. And we took the blades out of  
5 service before there was damage to the blade, which  
6 would be much more significant and could cause damage to  
7 the whole turbine if an L0 blade failed.

8           It's such a massive weight going at such a  
9 high speed, that if a blade itself failed, it would be  
10 catastrophic, and that's what we were trying to prevent,  
11 and we did prevent through this process.

12           I think that's good for now.

13           **Q     So beyond inspection, you didn't do any study**  
14 **that determined that the upstream blades, or the nozzles**  
15 **or any other components in the low pressure turbine were**  
16 **unaffected by the pressures that were imposed in Period**  
17 **1?**

18           A     Oh, I would say we have a great deal of  
19 information from these iterative inspections we did.  
20 You know, it's unfortunate that we had do so many  
21 inspections. The regular maintenance interval on a  
22 turbine would be maybe 100,000 operating hours, or  
23 80,000 operating hours. It would be measured in years  
24 before you actually open up the casing of a turbine and  
25 look at it.

1           Because we proactively worked to prevent a  
2   blade failure, we had opportunity to look at the whole  
3   low pressure turbine multiple times over five years.  
4   Every time you open up a turbine, turbine engineers were  
5   all looking at it, taking measurements, doing  
6   nondestructive examination, making sure we don't have  
7   any other issues.

8           It was a concern. If we had issues in the  
9   last stage of blade, maybe there is issues in other  
10   stages, and so we did extensive examination, but we did  
11   not find any issues with any other stages or rows of  
12   blades.

13           **Q     And you didn't put that in the RCA, because**  
14   **you didn't feel that needed to be in there, that you**  
15   **determined that the rest of the turbine was fine?**

16           A     I am not sure why we didn't decide to put that  
17   piece of information in, but it's very clear we had so  
18   many opportunity for that inspection, and I know we did  
19   not have any other issues.

20           **Q     So looking at page six of the RCA, do you see**  
21   **a discussion under the heading "Operational Factors**  
22   **Potentially Impacting MHPS Blades", and then it has a**  
23   **subheading, "Low Pressure (LP) turbine Excessive Steam**  
24   **Flow - Running In The Avoidance Zone", right?**

25           A     Yes.

1           Q     And these three paragraphs here are basically  
2     how you disposed of the issue of excessive steam flow,  
3     is that fair?

4           A     It is.

5           Q     Okay. And there is a reference here to the --  
6     it says in the middle of that first paragraph: Based on  
7     hindsight, MHPS Engineering claimed at the time of the  
8     first failure (Period 1) Bartow Unit 4S exceeded the  
9     back-end loading limitation of 15,000 foot pounds per  
10    hour squared, is that the way to say it?

11          A     The way I say it. There is actually a couple  
12    different ways, but pounds per hour per square foot.

13          Q     Okay -- by many hours, and that the MHPS  
14    40-inch L0 fleet average for back-end loading was closer  
15    to 12,000, whatever that is?

16          A     Right.

17          Q     Okay. And you don't disagree with those  
18    factual recitations about those numbers, either the L0  
19    fleet average or the exceeding 15,000 foot pounds per  
20    hour squared?

21          A     Yeah. What that represents is Mitsubishi's  
22    concern. So Mitsubishi's concern was that we were up in  
23    the 15,000 range with these blades, but the Mitsubishi  
24    fleet experience with 40-inch L0 blades was closer to  
25    12,000 pounds per hour per foot squared. And that's

1 what led Mitsubishi to conclude that, oh, it must be  
2 that back-end loading. So that's the concern that's  
3 stated.

4 I am not sure if I answered your question.

5 **Q Well, do you disagree that you were operating**  
6 **above 15,000 foot pounds per hour squared in Period 1?**

7 **A** I don't disagree with that calculation.

8 **Q In fact, when you were at 450, you were more**  
9 **at, like, 17,000, right?**

10 **A** I think that he is a good approximation, yes.

11 **Q And you don't disagree that the -- you don't**  
12 **have any basis to disagree with the Mitsubishi fleet**  
13 **experience, right?**

14 **A** That's correct.

15 **Q Okay. So there is a statement in the middle**  
16 **of the next paragraph about how many hours in Period 1**  
17 **you were in exceedance of the avoidance zone you talked**  
18 **about, right --**

19 **A** Yes.

20 **Q -- 2,466?**

21 **You agree with Mr. Pollock's testimony that**  
22 **for Period 1, you operated the turbine at, was it 2,972**  
23 **or 73 hours above 420 megawatts?**

24 **A** I do.

25 What's really important to understand about

1 these hours and avoidance zone in Period 1 is they are  
2 back-calculated. This thing called the avoidance zone  
3 didn't exist until after the telemetry testing was done  
4 at the start of Period 3. And with the value gained  
5 from that telemetry testing, which then derived this  
6 avoidance zone, we said, well, why don't we look back at  
7 the other operating periods and see where are we  
8 operating in that avoidance zone during the other  
9 periods.

10 So it wasn't as if we were violating some kind  
11 of limit during Period 1. We back-calculated that we  
12 were in the avoidance zone for that many hours during  
13 Period 1.

14 **Q Well, Mitsubishi never said that operating in**  
15 **the avoidance zone in Period 1 was a problem. They said**  
16 **operating above 420 in Period 1 was a problem, didn't**  
17 **they?**

18 A No. See, again, technically, this is -- 420  
19 is really a proxy for the 15,000 pounds per hour per  
20 foot squared, or maybe even 17,000 pounds per hour per  
21 foot squared, which is the calculated steam flow for the  
22 surface area on the L0 blade.

23 That was Mitsubishi's concern. It was not an  
24 operating limit. It was beyond their experience. It  
25 was an area of uncertainty and that they did not know

1 about, and so they said that's what they believed.

2 There was too much steam flow in the last stage.

3 Q Mitsubishi didn't say that you operated in the  
4 avoidance zone in Period 1, and that was the problem.  
5 That wasn't -- that was your -- that was a construct  
6 that you put on your evaluation in Period 1, right?

7 A I am sorry, could you --

8 Q Okay. Mitsubishi established the avoidance  
9 zone from, was it Period 3 forward?

10 A Correct.

11 Q Okay.

12 A They established the avoidance zone for Period  
13 3 with the blade vibration monitoring system that was  
14 installed with those new blades in Period 3.

15 Q So the avoidance zone was established for a  
16 prospective purpose, right, by Mitsubishi?

17 A Correct.

18 Q Okay.

19 A It was -- well, let me make sure we  
20 understand.

21 So it was installed to make sure that we  
22 didn't have any more issues, so we created -- Mitsubishi  
23 did testing, and we were able to gather data that showed  
24 if you run in a combination of inlet pressures and  
25 exhaust pressures in certain areas, the blades vibrate

1 too much, and so you need to avoid operating in those  
2 operating conditions.

3 And then we received guidance from Mitsubishi.  
4 They said, don't operate in those avoidance zones. If  
5 you have to ramp up or down through those zones of  
6 operation, don't spend time in those zones. Get right  
7 out of them. That was the guidance issued to make sure  
8 we didn't have an issue from Period 3 on. We still had  
9 issues even though we avoided the avoidance zone in  
10 Periods 3, 4 and 5.

11 **Q Well, my question to you is that imposition of**  
12 **the avoidance zone was about going-forward operations,**  
13 **correct?**

14 A Oh, yes.

15 **Q Yes.**

16 A But I think the avoidance zone and the steam  
17 flow can't be separated. The avoidance zone is related  
18 to the steam flow, this pounds per hour per foot  
19 squared, and that's what is being talked about here in  
20 the root cause.

21 **Q By the same token, operating above 420 and**  
22 **steam flow can't be separated either, can they?**

23 A They can be correlated. There are many  
24 different factors that determine what the generator can  
25 produce as opposed to the pressures and the flows and in



1 the steam turbine. So there is a correlation there, no  
2 doubt, but you can't just use a megawatt output of the  
3 generator to talk about conditions in a steam turbine.

4 **Q There is a high correlation between the amount**  
5 **of steam flow that gets you to 420 and above, right?**

6 A There is. I think to try to really simplify,  
7 Mitsubishi is saying that the steam flow, the 420 and  
8 above would produce steam flow that would be beyond  
9 their operating experience in a zone that they were not  
10 certain of.

11 **Q Okay. In the RCA, would it be fair to say**  
12 **that your analysis did not look at whether steam flows**  
13 **for the approximately 3,000 hours you operated the steam**  
14 **turbine above 420 megawatts caused material lasting**  
15 **damage to the non-blade portion of the steam turbine,**  
16 **did you?**

17 A Are you looking at a specific part of the --

18 **Q No. I am asking you if there is anything in**  
19 **your RCA where you studied the number of hours that you**  
20 **operated above 420 to determine whether it damaged the**  
21 **low pressure turbine.**

22 MR. HERNANDEZ: Judge, I am going to object on  
23 vague because I am not sure I understand what the  
24 question is.

25 MR. REHWINKEL: Your Honor, I am trying to

1           understand what the RCA did and didn't do. And my  
2           question is: Did the RCA study the amount of hours  
3           above 420 to determine whether that had impacted  
4           the low pressure turbine? That's my question.

5           A     I think even better than just looking at  
6           hours -- and I don't know if that was a detail that the  
7           root cause team looked at or not. I suspect it was a  
8           detail that they looked at, but again, the root cause  
9           team had knowledge of -- in fact, firsthand knowledge  
10          for many of the team members of inspections that were  
11          done at every iteration at the end of Period 1, at the  
12          end of Period 2, at the end of Period 3, at the end of  
13          Period 4 and at the end of Period 5 to look at each  
14          stage of blades in the low pressure turbine; to look at  
15          each of the diaphragms in the low pressure turbine.

16                We had nondestructive examination conducted  
17          during those times to conclusively say that there was no  
18          damage in the low pressure turbine other than the  
19          snubbers and the shroud tips on the L0 blades.

20           **Q     Do you have a copy of Exhibit 105 in front of**  
21          **you? It's revised DEF response to OPC POD 31?**

22           A     I do not have 105.

23           **Q     It should be in that package there.**

24           A     I have 102, 103, 104, 115 and 116.

25           **Q     Oh, look to your left there, the red folders.**

1     **I am sorry.**

2           A     Oh, I am sorry. I covered it with my  
3 pictures. Okay, I have 105.

4           Q     Now, would you agree with me that 105 is a  
5 response to an OPC POD No. 31?

6           A     Yes.

7           Q     Okay. And it's Bates numbered in the lower  
8 right-hand corner, so I am just going to refer to the  
9 last four numbers there.

10                    Could I ask you to -- well, first of all, look  
11 at Bates 6868. And given your tenure at Progress, you  
12 are familiar with this kind of document, are you not?

13          A     I am, yes.

14          Q     Okay. This is what you do -- you meaning the  
15 executives and operational folks -- do to go to the  
16 Board to get approval to initiate a project?

17          A     Well, it may or may not be the Board, but it  
18 is part of the project approval process. And based on  
19 the dollar value, the total project cost, there are  
20 different levels of approval.

21          Q     I said board, I meant senior executive team --

22          A     Yes.

23          Q     -- is that right?

24          A     Yes.

25          Q     So we see here on 6868 all the executives,

1     like Jeff Lyash and Bill Johnson, et cetera, you see  
2     their names and initials for approval, right?

3           A     Yes, I do.

4           Q     Okay. And if we go to 68 -- this is called a  
5     business analysis package, right?

6           A     Part of this is, yes.

7           Q     Part of it, yes.

8           A     Yes.

9           Q     And the business analysis package says,  
10    here's what we need to do for the benefit of the company  
11    and its customers, and here's what it's going to do for  
12    them, and here's what it's going to cost to do it in  
13    very rough terms, is that fair?

14          A     Yes, that's fair.

15          Q     Okay. And the senior executives look at that  
16    information and they give you a thumbs up or a thumbs  
17    down, right?

18          A     Yes.

19          Q     Thumbs up is all these signatures and initials  
20    here, right?

21          A     That's accurate.

22          Q     Okay. So when we look on 6875, which is just  
23    a few pages in, we see that there was, I guess, an  
24    analysis done for business as usual, and that was  
25    basically the recommended case to build Bartow; is that

1     **right? If you look on the prior page.**

2           A     So we are looking at 6875?

3           **Q     74 and 75, I should say.**

4           A     Oh, 74 and 75. And so, yes, looking at the  
5 alternatives considered, I know -- I am familiar with  
6 these documents, and there were multiple alternatives  
7 considered.

8           **Q     Okay. And on 6875, in the, it looks like the**  
9 **second full paragraph starting with the secondary**  
10 **market; do you see that?**

11          A     Yes.

12          **Q     Okay. This is part of what was the chosen**  
13 **solution, is that right?**

14          A     Yes, it is.

15          **Q     Okay. Can you read that paragraph for me**  
16 **aloud?**

17          A     Sure.

18                A secondary market 400-megawatt steam turbine  
19 was found. The use of this turbine was investigated and  
20 proved to be a very good fit for the 4 CT and 4 HRSG  
21 combinations. In fact, it provided more operating  
22 flexibility (see operational analysis detail below). In  
23 addition, the uncertainty in project schedule and cost  
24 was reduced.

25          **Q     Okay. So this is -- this document is what the**

1     **senior executives would have reviewed to give the**  
2     **approvals that we see back on 6868?**

3           A     It's a piece of that document, yes.

4           Q     Okay. All right. So there was an expectation  
5     **that at the time this was approved by executives, that**  
6     **you were getting a steam turbine that was 400 megawatts**  
7     **in output, right?**

8           A     I would be very careful to characterize the  
9     actual capacity of any of the pieces of equipment based  
10    on this document. This is not a technical engineering  
11    document. It is a, like you said, a business analysis  
12    package. It gives the relative size of part of the  
13    equipment that's going to go into an approximate 1,200  
14    megawatt 4-on-1 combined cycle.

15          Q     Okay. Turn back to page 6911. This is page 3  
16    **of 27 of an IPP, which is integrated project plan.**

17          A     Yes, that's correct.

18          Q     Okay. And we see over here -- in 2008, what  
19    **would have been happening with the Bartow project where**  
20    **an IPP would be reviewed and approved?**

21          A     As far as what would be happening, could you  
22    give me more specific --

23          Q     Well, you saw the BAP was approved in 2006, so  
24    **that meant you could go ahead and execute on whatever**  
25    **contracts you had to do and spend the money, right?**

1           A     Right.

2           Q     And that was kind of your authorization to  
3     conclude the contracting, I guess, for the Tenaska plant  
4     steam turbine?

5           A     Yes.

6           Q     Okay. So in 2008, if this IPP is dated --  
7     these approvals look like on page 6907 they are in March  
8     of 2008. What's going on here?

9           A     Well, I am paging back towards the beginning  
10    of the document. I am not familiar with -- and this is  
11    a long time ago before I was directly involved, of  
12    course.

13          Q     Okay. 6861 -- 6881 is the beginning of that  
14    IPP and business analysis package, is that right?

15          A     Yes. Could you -- I am sorry, could you state  
16    your question again?

17          Q     So if we look on page 6885, we see -- I think  
18    they are looking for an additional \$18 million of  
19    funding?

20          A     On 6885?

21          Q     Yes?

22                THE COURT: On the recommendation --  
23    BY MR. REHWINKEL:

24          Q     On the recommendation there.

25          A     I see that, yes. I see it. So that is likely

1 the purpose for this document --

2 **Q Okay. We --**

3 A -- you know, I don't know specifically, but  
4 what I do know is that the project was commissioned in  
5 June of '09, as we have previously discussed. It was  
6 well underway from a construction standpoint when  
7 this -- the date of this document. So it looks like  
8 they were looking for some additional funding.

9 **Q Okay. And on 6911, which is where I wanted to**  
10 **ask you a question, we see Paul Crimi's name and his**  
11 **signature and a date, right?**

12 A Yes.

13 **Q Does that mean he was -- would have been**  
14 **involved in sort of the planning and implementation of**  
15 **the Bartow repowering project?**

16 MR. HERNANDEZ: Objection, Your Honor. I  
17 think the witness is testifying he is not certain  
18 about this document altogether. He is not certain  
19 what's occurring here, and so there is a lack of a  
20 predicate for this question.

21 MR. REHWINKEL: My question is to ask him  
22 about Mr. Crimi, and I have a question later on  
23 that will tie this later on, Your Honor.

24 THE COURT: Again, I will overrule to the  
25 extent he can only answer what he knows. If he



1           doesn't know, I think he is capable of saying that.

2           THE WITNESS: Well, so if you look at the  
3           signature blocks required here, it's -- this is a  
4           big decision for the company. It's a lot of money  
5           being talked about, a lot of funding, and there is  
6           a lot of executives listed here from multiple  
7           departments. It's not just the department involved  
8           with the construction. It's not just the  
9           department that would be involved with the  
10          operation of the unit.

11          Mr. Crimi, at the time, was an executive with  
12          a support services branch of the company, and so he  
13          was one of the required signatures of many  
14          executives. Since it was a large financial  
15          decision, there had to be buy-in from an alignment  
16          across the executive suite.

17 BY MR. REHWINKEL:

18          **Q     He was Executive Director of Power Generation**  
19          **Services, is what it appears to say here?**

20          A     Yes.

21          **Q     Okay. So based on your knowledge of the**  
22          **company at the time, would that have meant he would have**  
23          **had some operational responsibilities with respect to**  
24          **the steam turbine and the Bartow repowering?**

25          A     Actually, no, it would not have. He was -- as

1 power generation services, that's technical expertise.  
2 It's engineering. It's not the operation of the unit.  
3 The operation would be some of the other signatures on  
4 this page.

5 **Q Well, obviously, it wasn't commissioned at**  
6 **this time. I am talking about as far as implementing**  
7 **the project, when I said operational.**

8 A Well, and again, as far as implementing the  
9 project, this looks like every executive in every  
10 department in the company was part of the decision to  
11 implement the project since it was such a big  
12 investment.

13 **Q So in 2006, you executed a contract to buy the**  
14 **steam turbine from Mitsubishi, right?**

15 A Subject to check, yeah. I don't remember if  
16 it was 2006.

17 **Q But in 2006, Duke contracted with Mitsubishi,**  
18 **as your documentation says, to perform heat balances,**  
19 **correct?**

20 A Yes.

21 **Q And could you tell the judge what a heat**  
22 **balance is and what its intended output is?**

23 A Sure. Any big new project like a new power  
24 plant, you have to try to -- well, the engineering  
25 analysis includes looking at many, many variables, in

1 fact, a few dozen variables that can come into play to  
2 predict what the output of a unit will be.

3           There is different operating pieces of  
4 equipment that might be operating or not operating.  
5 There is different atmospheric conditions. The  
6 temperature of the weather makes a difference. The  
7 temperature of the air makes a difference. The  
8 temperature of the cooling water makes a difference.  
9 The temperature of the cooling substance which might be  
10 hydrogen in the case of a generator. All these things  
11 are analyzed many different ways.

12           So, for example, on the Bartow combined cycle  
13 project, there were over 300 heat balance cases that  
14 were developed. And it seems excessive, there is over  
15 300, but think about Bartow for a minute. It's a 4-on-1  
16 combined cycle, so you might run a heat case that is  
17 with all four combustion turbines running and the steam  
18 turbine, so 4-on-1 operation, but without what are  
19 called duct burners running. And you might do that at  
20 32 degrees. You might do it at 72 degrees. You might  
21 do it at 95 degrees ambient conditions.

22           And then each one of those ambient air  
23 conditions, you might do it at a different cooling water  
24 temperature, because all those variables make an impact  
25 on what the engineering prediction is going to be on the

1 gross output of the power block.

2           So for Bartow, you would do it on 4-on-1,  
3 3-on-1, 2-on-1, 1-on-1 configuration. You would do it  
4 with duct burners, without duct burners in service,  
5 which is a very significant part of the operation that I  
6 haven't talked about yet.

7           In the heat recovery steam generator, I  
8 mentioned how the exhaust steam -- or the exhaust gases,  
9 rather, from the combustion turbines, rather than go out  
10 in the atmosphere, which they would in simple cycle  
11 operation, they are captured and they heat water, but  
12 there is also capability built into these heat recovery  
13 steam generators that they are called duct burners. The  
14 natural gas-fired burners will light fire literally in  
15 the duct to put more heat in addition to the exhaust  
16 gases coming from the combustion turbine so that you can  
17 generate -- turn more water into steam. Generate more  
18 steam from the HRSGs. So whether duct burners are on or  
19 off is a very significant variable.

20           In addition, at the Bartow site, there is  
21 something called power augmentation in the combustion  
22 turbines. And this gets pretty technical, but you can  
23 actually extract part of the steam as it's going through  
24 the steam turbine before it reaches the condenser and  
25 then pipe it into the combustion turbines to augment the

1 air and combustion gases that are turning the combustion  
2 turbines motor.

3 So you are putting some high pressure steam  
4 into the combustion turbines to make it generate more  
5 megawatts. You are stealing a little bit of steam from  
6 the steam turbine to do that, so whenever you use power  
7 augmentation in the combustion turbines, you turn on  
8 your duct burners to get more steam from the HRSGs to  
9 put back in the steam turbine.

10 THE COURT: Steam turbine, I got you.

11 THE WITNESS: So depending on what pieces of  
12 equipment are operating at Bartow, there is a great  
13 variation in how many megawatts the site is going  
14 to have as output. And so, like I said, over 300  
15 different heat balance cases were generated as part  
16 of the project as engineering predictions on what  
17 the result would be.

18 BY MR. REHWINKEL:

19 Q So what is the primary output of a heat  
20 balance? Isn't there, like, a bottom line that comes  
21 out?

22 A There is a lot of output. I don't know that I  
23 can say there is a primary output.

24 Q Okay. Well, let's -- do you have a copy of  
25 Exhibit 108 in your red folder there?

1           A       Yes, I have 108.

2           Q       Now, this happens to be Mitsubishi's response  
3       to your RFP for the long-term solution, right, this  
4       document?

5           A       Yes.

6           Q       Okay. But if we -- if I could get you to  
7       turn, and I apologize I didn't Bates these, these Bates  
8       numbers at 2437, they are real tiny. If you go to 2435,  
9       you can see there is an electrical -- or there is a  
10      diagram, and then after that, I want to ask you  
11      something about the heat balances that are behind that.

12                   MR. HERNANDEZ: So you want 437?

13                   MR. REHWINKEL: Yeah, 437.

14                   MR. BERNIER: It is small.

15                   MR. REHWINKEL: Yeah.

16       BY MR. REHWINKEL:

17           Q       Once you get into that area, you will see that  
18       there is an easier-to-read page 2 of 129, there is  
19       100 --

20           A       I think I am there.

21           Q       You found it?

22           A       Yeah.

23           Q       Okay. And I apologize, I don't know why page  
24       1 of 129 is not here. Our -- the document is Bates  
25       numbered consecutively, but I want to ask you if 2437 is

1    the output of the heat balances, one of the pages of the  
2    output of the heat balances that you just told the judge  
3    about?

4           A     It is, and it's also on 2438, the columns  
5    follow down. There is so many variables involved.

6           Q     Oh, yes.

7           A     It's the same -- like, for instance, if you  
8    look across the top of 2437, this looks like it's Case 1  
9    through Case 15 of the heat balance, and there is still  
10   more of Case 1 through Case 15 on 2438.

11          Q     Well, go to 43, I think you will see at the  
12   bottom of that.

13          A     And there is more on the page after that as  
14   well.

15          Q     Yeah. Go to 2443?

16          A     2443.

17          Q     Yeah. Is that where this -- these -- the  
18   cases are numbered across the top 1 through 15?

19          A     Yes.

20          Q     Okay. So these pages from 37 to 43, these  
21   are -- these all relate to the same --

22          A     They do, yes.

23          Q     -- long columns, right?

24          A     Right.

25          Q     Okay. And then we see on 44 there, there is a

1 whole new set of heat balances?

2 A Right, 16 through.

3 Q Okay. But let's go back to 37. And would it  
4 be fair to say that these are operating permutations, is  
5 that a fair way to say these are kind of postulated ways  
6 you could operate the unit, 1-on-1, 3-on-1, 2-on-1?

7 A I would say they are predictions --

8 Q Okay.

9 A -- based on varying different operating  
10 parameters.

11 Q Okay.

12 A And having different pieces of equipment in  
13 service or out of service.

14 Q Right, okay.

15 So when we look on -- in the bottom -- at the  
16 top a little bit, say, the top third of the page, we see  
17 on the left-hand side, run date, in the heading titles,  
18 right?

19 A Yes.

20 Q And if we follow that all the way across, it  
21 says 7 September, 2006?

22 A Yes, I see that.

23 Q Okay. So are these the ones that were done by  
24 Mitsubishi or by Bibb?

25 A I don't know, looking at them. I know -- let



1 me look up at the title. These appear to be the ones  
2 done by Bibb.

3 Q Okay. Now, Bibb is an engineer, or an  
4 engineering firm that you hired to run heat balances in  
5 conjunction with Mitsubishi, so you knew what you were  
6 going to be getting out of this unit before you  
7 finalized the purchase, right?

8 A Well, Bibb was a little bit more than that.  
9 That's a piece of their scope. But Bibb was the  
10 engineer on the project, so we -- we, Progress Energy at  
11 the time, had a contract with a consortium that was Bibb  
12 and TIC constructors that together acted as the engineer  
13 procuring construct contractors for the entire project.

14 Both of them later merged and were bought by  
15 Kiewit. If you know what Kiewit is, Kiewit was in the  
16 business of doing EPC projects for companies.

17 So Bibb acted as the owner's engineer, but  
18 that's -- so what you just stated is a piece of the  
19 service they supplied.

20 Q Okay. But it is true that Bibb was your  
21 guy -- I don't know if it's a person or people -- that's  
22 your guy that represents you and makes sure that the  
23 heat balances are run correctly and that Mitsubishi  
24 agrees with the heat balances, is that fair?

25 A I -- it's -- part of it I know is fair. I

1 don't about the Mitsubishi agrees piece. I don't know  
2 the ins and outs of how that's done in a large  
3 construction project.

4 **Q Well -- okay.**

5 **So Mitsubishi -- didn't Bibb work with**  
6 **Mitsubishi to run these heat balances?**

7 A I am sure there had to have been  
8 collaboration.

9 **Q Okay. So let's look at -- above that run**  
10 **date, we see somewhere up in the mix, more than halfway**  
11 **up, it says STG output, do you see that?**

12 A Yes, I do.

13 **Q All right. And then in bold all the way**  
14 **across the page, we see variations of megawatt outputs**  
15 **under these heat balances, right?**

16 A Correct.

17 **Q All right. So these are -- it's bolded. This**  
18 **is a primary result that you are looking for out of the**  
19 **heat balances. It tells you what the bottom line is you**  
20 **are going to get out of this, you expect to get out of**  
21 **this unit under these predictions or permutations,**  
22 **right?**

23 A It is one of many things that we are getting  
24 out of this, yes.

25 **Q But like you told the executives when you said**

1     400, that's kind of the bottom line when you get a steam  
2     turbine, is what are you going to be able to generate in  
3     terms of electricity to serve customers, right?

4           A     Could you ask that again, I am sorry?

5           Q     Yeah. When you are buying a steam turbine,  
6     the bottom line is what kind of megawatts can you get  
7     out of it, right?

8           A     That's one of the -- well, the efficiency is  
9     one the Keys. In fact, I would say efficiency is even  
10    more key in a big project like this, because ultimately  
11    the long-term cost to the customer comes down to how  
12    efficient are you converting fuel energy into a product.

13          Q     Right. So would you agree with me that heat  
14    balances were run and certain cases were selected and  
15    used for the contract that you determined -- that you  
16    executed with Mitsubishi?

17          A     Yes.

18          Q     There were two heat balances that were part of  
19    the contract guarantee that Mitsubishi said they were  
20    warranting the unit to put out?

21          A     That's correct. I have seen other documents  
22    where two of these heat balance cases were chosen and  
23    were included in the contract language relative to  
24    liquidated damages.

25          Q     Okay. And one of the outputs -- one of the

1    **heat balances was 389, and that was a certain**  
2    **configuration, correct?**

3           A       I believe that's correct, yes.

4           **Q       And the other was 420, right?**

5           A       That's correct.

6                   Now, a really important point here, you are  
7   picking one.  Let's look again at how many pages of data  
8   is in each one of these heat cases.  It's multiple  
9   pages, right?  I won't count them, but at least five or  
10  six pages.

11                  One of these -- for example, one of these  
12  variables is power factor.  And I can't read it, I am  
13  having a hard time reading it.  I wish I could point to  
14  the row.  If I could get a magnifying glass, I could  
15  read it to you.  But I have read through these before.  
16  I have looked at all 300 plus of these P cases.

17                  The power factor assumptions are really key,  
18  because when you think about a generator, an electrical  
19  generator, the power factor of the electrical system has  
20  great bearing on what the generator is able to do.

21                  So in each of these cases, there is an assumed  
22  value-of-power factor.  And so for the assumed  
23  value-of-power factor in case number 48, which you are  
24  referencing, which ended up 420 megawatts of the steam  
25  turbine, it was at a power factor of .949.  We don't run

1 at a power factor of .949. We run at a power factor  
2 close to one, which we call unity.

3 And this might be a good time, Mr. Bernier has  
4 a drawing, I could explain power factor, and I think  
5 this is quite important.

6 MR. HERNANDEZ: May I approach?

7 THE COURT: Yes.

8 THE WITNESS: And again, this is just an  
9 example of --

10 MS. BROWNLESS: Mr. Swartz, I am sorry, when  
11 you hold the paper up, I can't see.

12 THE WITNESS: I am sorry, I will stand up.

13 MS. BROWNLESS: Thank you.

14 THE WITNESS: There is so many variables, as  
15 you see in all these pages, that go along with  
16 these heat balance cases. All of them have an  
17 impact on the capacity of what the unit is going to  
18 run. So I am picking one that's called power  
19 factor because I think it's pretty important.

20 Power factor is a measure of the efficiency of  
21 how load current -- we produce load current from  
22 our generator, megavolt-amperes, all right. How  
23 efficiently can we make that -- I am not there yet.  
24 This is a donkey pulling on a barge. I will get  
25 there in a second. A efficiently we convert that

1       load current into voltage, into real power, rather,  
2       is really important to us. It's really important  
3       to all of our customers. We want to do that as  
4       efficiently as we can.

5               So we have -- there is a measurement called  
6       power factor that measures that efficiency. We  
7       want to be as close to one as you possibly can be.  
8       A 1.0 power factor means you are being as efficient  
9       as you can converting load current into real work.

10              In the real world, there are loads. There is  
11       motors; motors at FIPUG; motors at PCS Phosphate  
12       that are creating a drag on the system. They are  
13       creating the system to do extra work.

14              But also in the real world, we have equipment  
15       that -- and that makes the power factor drop less  
16       than one -- to go down into maybe -- when I say  
17       less than one, I am talking decimal places. It  
18       might go down to .9 or to .95. But we have things  
19       on our electrical system that keep it up close to  
20       one called capacitor banks that are in service all  
21       the time, because we want to make that conversion  
22       as efficient as possible for the benefit of our  
23       customers.

24              So to make it real simple, power factor is  
25       just like in this picture. A power factor of one,

1       for this horse to pull this barge through the canal  
2       as efficiently as possible, the horse would have to  
3       walk on water, right, and be directly in front of  
4       the barge. If you are directly in front of the  
5       barge pulling it, the horse is going to have to do  
6       less work and it won't heat up as much to pull the  
7       barge.

8           The greater the angle becomes this direction,  
9       more of the work of the horse is pulling this way  
10      and less of it is pulling straight down the barge.  
11      And so the greater this angle is, as the horse is  
12      pulling the barge down the canal, the more  
13      overheated the horse might come because it's  
14      harder. It's harder work. The power factor is  
15      lower in that case.

16           So the generator is -- the analogy is to the  
17      electrical generator. The generators are rated by  
18      power factor as part of the rating, and there is  
19      curves -- and there is curves in a lot of this  
20      information that we saw that you can see based on  
21      power factor how much a generator is capable of  
22      putting out.

23           And these heat balances, the power factor was  
24      assumed to be various numbers; .9 was used in many  
25      of the examples of heat cases; .949 was used in the

1           one you are referring to. Our system runs between  
2           .97 and .995 all the time. Our generator at Bartow  
3           can do more than 420 megawatts because it's closer  
4           to walking straight ahead of the barge. The 420 is  
5           at a power factor .949, which is not where we run.

6           So the 420 megawatts doesn't apply to the  
7           steam turbine. It's part of the generator, and our  
8           generator is capable of doing more than that  
9           because our power factor runs closer to unity.

10           I hope it made sense. It's an odd -- it's a  
11           difficult-to-understand electrical concept.

12 BY MR. REHWINKEL:

13           **Q       So none of the P balances that are shown in**  
14           **this exhibit, we call it 108, showed a expected output**  
15           **above 420, maybe 420.2, but nothing up to 421 or above,**  
16           **right?**

17           A       I didn't see -- they don't, but I also didn't  
18           see any power factors above .949.

19           **Q       Okay. You would agree that the contract**  
20           **contained expected megawatt output of 420 megawatts,**  
21           **correct?**

22           A       At an assumed set of conditions, including  
23           power factor, that is correct.

24           **Q       So at the time you talked to senior executives**  
25           **and contracted with Mitsubishi, both Mitsubishi and Duke**



1     **expected the steam turbine to put out 420 megawatts at**  
2     **normal operations, right?**

3           A     The expectation would be that the predicted  
4     heat case would be achieved.

5                     So, again, let's be really clear. What  
6     Mitsubishi and the project team used, they used heat  
7     case number 48, which used a power factor of .949. It  
8     predicted a megawatt output of 420. They used that as  
9     the minimum thing that Mitsubishi had to achieve in  
10    order to get full payment on the project. Anything  
11    below 420, there would have been liquidated damages that  
12    Mitsubishi had to pay to Progress Energy.

13                    So the 420 was actually a contractual minimum  
14    that had to be achieved. And again, it was at a lower  
15    power factor than we actually run at. So everybody  
16    would have known that the steam turbine generator can  
17    produce more than 420 megawatts.

18           Q     **Do you have Exhibit 116 with you still?**

19           A     Let me get organized here.

20           Q     **I would ask you to turn to page 21 when you**  
21    **get there.**

22           A     I do have 116. Page 21?

23           Q     **Yes, sir.**

24           A     All right, I am there.

25           Q     **Now, this is a Mitsubishi document. And do**

1     **you disagree that the Bartow steam turbine was designed**  
2     **to operate at 420 megawatts, as the OEM says?**

3           A     I agree that there is a case with certain  
4     variables, and you can see there is pages of variables  
5     that go in. And if the variables are at those  
6     particular numbers, then 420 is the predicted output.  
7     And that was used as a contractual minimum that  
8     Mitsubishi had to achieve.

9           Q     Well, in the second bullet, it says a heat  
10    balance diagram providing max operation, parenthesis,  
11    420 megawatt, thermal conditions was provided as part of  
12    the thermal kit. Do you disagree with that?

13          A     That's what it says. And my interpretation of  
14    that is the maximum the generator can put out at those  
15    conditions at a power factor of .949 is 420 megawatts.

16          Q     Okay. And then the next bullet there was --  
17    it says: During the performance test in 2009, using the  
18    420-megawatt thermal conditions, the unit was able to  
19    reach approximately 402 megawatts; is that right?

20          A     That's correct.

21          Q     And the performance test here was when you  
22    were installing the unit. Sometime before you  
23    commissioned it, you did a test to see whether it met  
24    the contractual terms as far as that guarantee, right?

25          A     That's correct.

1           **Q     And is this factual?**

2           A     Yes.

3           **Q     All right. So let's go to Exhibit 109, which**  
4 **is the contract. And I want to go to actually**  
5 **attachment Appendix A.**

6           A     Appendix A?

7           **Q     Yes, sir. It starts at Bates 12419.?**

8           MS. BROWNLESS: Excuse me, Charles. Just so I  
9 understand, this is the page that says Contract No.  
10 270810, Amendment 005?

11          MR. REHWINKEL: Yes.

12          MR. BERNIER: Mr. Swartz, I think it's after  
13 the first divider sheet.

14          THE WITNESS: I found it. I am sorry. I just  
15 found it.

16 BY MR. REHWINKEL:

17          **Q     All right. So you agree with me, this is part**  
18 **of the contract for the steam turbine, right?**

19          A     I do.

20          **Q     Okay. And if I get you to go to Bates 12437.**  
21 **This is 3.3 Basis for Guaranteed Performance, as a**  
22 **header, when you get there.**

23          A     Okay, I am there.

24          **Q     Okay. Is this how the electrical output of**  
25 **the turbine was calculated? Is this the formula?**

1           A       It is.

2           Q       Okay. And if we go over to 12439, just for  
3 the -- to follow up on your testimony about the power  
4 factor. We see those -- this is what you were talking  
5 about -- power factor is .9 and .949?

6           A       It is. On that -- the table in 4.2, you can  
7 see those in the third row down in each column.

8           Q       Okay. And they also have condenser back  
9 pressure assumptions that correlate to those outputs, is  
10 that right?

11          A       Yes.

12          Q       So -- and we see that -- is it true that the  
13 Case 28 was a 4-x-1 configuration, and Case 48 was a  
14 3-x-1 configuration?

15          A       Case 28, to my memory, was a 4-x-1 without  
16 duct burners. And Case 48, to my memory, was a 3-on-1  
17 with full duct burning.

18          Q       Okay. Does this document here, or the heat  
19 balances, or any other documentation that you can point  
20 to demonstrate that Mitsubishi or Bibb told you that you  
21 could get more than 420 megawatts of output from the  
22 steam turbine?

23          A       Well, I believe you can look at some of this  
24 documentation and reach that conclusion, yes.

25          Q       Because of the power factor?

1           A       Yes.

2           Q       Okay. But did anybody tell you that it would  
3   be perfectly normal to operate the unit above  
4   420 megawatts per -- as much as you wanted?

5           A       That's not a typical conversation. So the  
6   Bartow combined cycle, just like any other project, you  
7   talk about what the capacity is you are going to get out  
8   of the site. And in this case, I think some of the  
9   documents referred to a number maybe 1,278 or  
10   1,279 megawatts, something like that. But there are  
11   many, many variables that come into play as far as the  
12   output of your machine. In the wintertime, when it's  
13   colder, when the cooling water temperature is lower, we  
14   can run with better condenser vacuums much more  
15   efficient.

16                So to give you an example, our Duke Energy  
17   Florida fleet, in the summertime we can produce about  
18   10,000 megawatts of power. In the wintertime, we can  
19   produce about 11,000 megawatts of power. And the  
20   difference is the colder weather, the colder cooling  
21   water that helps the machines be more efficient in the  
22   wintertime.

23                So you have to make sure you are  
24   understanding. Every time you are talking about a  
25   rating of a piece of equipment, you have to understand

1 all the other conditions that are part of that predicted  
2 rating. And it would be a really bad thing to say you  
3 have to adhere to this one case out of more than 300 and  
4 never exceed that because you would be leaving potential  
5 capacity on the table that could be used for the benefit  
6 of our customer.

7           So let's expand Bartow, the Bartow is a steam  
8 turbine. You know, Bartow is a 1270-megawatt site. The  
9 steam turbine is, you know, 400, 450 megawatts,  
10 somewhere in that range. But it's different in the  
11 summer than it is in the winter.

12           But if we were to apply, say, summer ratings,  
13 and then in the wintertime, when we need 11,000  
14 megawatts to serve our customers, we would have to buy  
15 expensive fuel, or we would have to put on less  
16 efficient generating units to great expense for our  
17 customers.

18           So you have to understand all the variables  
19 associated with a rating. Our job as operators is to  
20 make sure we stay within the operating parameters that  
21 are given by our equipment manufacturers and get the  
22 most out of our machines that we can without exceeding  
23 those parameters. And that's what every operator does.  
24 That's what every utility should be doing, and that's  
25 certainly what we did with Bartow.

1           And there is one more thing I would like to  
2   say. So to answer your question directly, if you go to  
3   page 12596 in this same document. It's way back there.  
4   It looks like this.

5           MS. BROWNLESS: What's the number again, sir?

6           THE WITNESS: In the lower right-hand corner,  
7   it's 012596.

8           So, Your Honor, are you there?

9           THE COURT: I am there.

10          THE WITNESS: This is the capability curve of  
11   the generator for this project. And this is the  
12   page that shows that you can get more than  
13   420 megawatts if the power factor is greater than  
14   .9.

15          And I know this is hard to read, but this line  
16   right here going up at a positive angle is a .9  
17   power factor line. And you can see it intersects  
18   the generator capability curve. If you come down,  
19   you see that's right at 420 megawatts.

20          We run closer to unity, closer to one. And if  
21   you go all the way across, that's almost  
22   470 megawatts. And if you look up at the very top  
23   of this piece of paper, you can see there is a  
24   rating up at the very top. It says 468000 kVA,  
25   that's kilovolt-amperes. That's the reactive power

1           that this generator is capable of putting out.  
2           Power factor is the kilowatts divided by the  
3           kilovolt-amperes.

4                    So you can see the kilowatts is only 420.2 --  
5           421.2. It's 421,200 kilowatts. So it's 421.2  
6           megawatts. But with a power factor closer to one,  
7           you can get closer to 468 megawatts out of this  
8           steam turbine. That's what that information is  
9           telling you. So in the same document, they are  
10          saying you can get greater than 420 megawatts.

11 BY MR. REHWINKEL:

12           **Q     So 468, is that approximately the rating of**  
13 **the generator?**

14           A     Correct.

15           **Q     Okay. So --**

16           A     The -- well, kVA, to be more precise. And it  
17           depends on the power factor, and whether or not you can  
18           get that much megawatts, the real power out.

19           **Q     So is it Duke's position that as long as you**  
20 **stay within the IP, HP and condenser limits, that if you**  
21 **could get to 468 on a regular basis, that you would**  
22 **be -- it would be perfectly okay to operate -- have**  
23 **operated that unit in 2001 -- Period 1? I am sorry.**

24           A     Right. You have to look at other parameters  
25           as well. Again, it's hazardous to look at just any one



1 parameter, but this gives you an idea of what the  
2 capability of the generator is.

3 So we have a piece of equipment attached to  
4 the steam turbine that's capable at the power factors we  
5 run of doing in excess of 460 megawatts. So as long as  
6 we can stay within the operating parameters of the steam  
7 turbine, and those are pressures and temperatures, why  
8 don't we try to get as much output from the generator as  
9 we can.

10 Q Do you have Mr. Pollock's exhibit RAP-5 with  
11 you?

12 A I do. Okay, I am there.

13 Q You got that, okay.

14 And this is a document you prepared at our  
15 request, the Public Counsel's request, right?

16 A Yes.

17 Q Okay. So there is no question about the  
18 validity of this data, and accuracy of it, right?

19 A I will say I know that there is -- this is --  
20 it uses averaging. And it depends on how often you  
21 sample a data point, and that can cause discrepancies in  
22 the data. It's a good representation, I will say that.

23 Q Okay. And this document here is what Mr.  
24 David referred to in his opening. It has the operating  
25 hours above 420 as distributed on this chart, is that

1     **right --**

2           A     Yes, it does.

3           Q     -- with that approximation caveat?

4           A     It does.

5           Q     So I just wanted to ask you about this,  
6     because as you were talking about being able to increase  
7     the output based on certain efficiencies, including  
8     ambient temperature, weather, right? And what I mean  
9     now, I am talking about the air temperature and the  
10    water temperature, right?

11          A     Sure.

12          Q     Let's look at period of 2010. Would you agree  
13    with me that -- and would you also agree with me that  
14    the months of June through September are your hottest  
15    months?

16          A     I would.

17          Q     Okay. And we look at here, we see a fairly  
18    large distribution of the operating time above 420 in  
19    the hottest months, right?

20          A     Yes.

21          Q     Okay. So it wouldn't necessarily be a  
22    reasonable conclusion to suggest that you operated this  
23    high above 420 -- or this much above 420 because the  
24    weather was colder, right?

25          A     Well, you have to understand what else is

1 going on at the plant at the time. So our ability to  
2 pump that cold or warmer water through the system is  
3 really important. You are not going to get the  
4 efficiency unless you are able to pump it.

5 And what I know is when we first commissioned  
6 this plant, and during the first several months of  
7 operation -- and I don't know how long it went into  
8 2010, but we had some great difficulty with what's  
9 called the circulating water system, which circulates  
10 the cooling water through the equipment, including the  
11 condenser underneath the steam turbine.

12 My conclusion from this data would be that  
13 once we straightened that out and were able to fully  
14 pump water through the condenser, we started really  
15 taking advantage of what we could from an installed  
16 equipment standpoint. Also understanding that in any  
17 new operation, there is a period of learning for the  
18 operating staff as well. But I know we had these  
19 equipment issues with the circulating water system for  
20 the first several months of operation.

21 **Q But in 2010, there is not -- in fact, it looks**  
22 **like you have more hours above 420 --**

23 **A I think --**

24 **Q -- in the hot months than in the cooler**  
25 **months, right?**

1           A       Right, because I think in the cooler months,  
2       we were still having trouble with the circulating water  
3       system. I don't know that, but --

4           **Q       Okay. And before 2012, you did not do an**  
5       **engineering analysis that showed that it was possible to**  
6       **operate the unit above 420, did you?**

7           A       Well, I think we had all kinds of information  
8       that showed that it was possible to operate above 420.  
9       In fact, if we could, let's refer back to the contract  
10      for a minute.

11                 I will have to find the exact page, but again,  
12      the 420 megawatts that you keep referencing was a  
13      contractual minimum that Mitsubishi had to meet in order  
14      to get full payment on the project. So just that fact  
15      alone tells everybody that above 420 is okay. 420 is  
16      the minimum that had to be achieved. And that's in this  
17      contract. I will just have to -- if you give me a  
18      moment, I will find the page.

19                 Okay, so if you turn in the -- let me see what  
20      the exhibit number is. It's the contract. It's the  
21      very large document, Exhibit No. 109. And if you turn  
22      to the Bates numbers 012434 in the bottom right hand.  
23      Well, it's even better if you page to 12432, which is  
24      two pages before that, 12432.

25                 And you can see in paragraph 3.2.1 that the

1 420.07 is a liquidated damage performance guarantee,  
2 which means that's the minimum that the project had to  
3 achieve in order to get full payment on the project.

4 **Q But it says in 3.2.12: MPS Net Steam turbine**  
5 **Maximum Electrical Output 420.07, right?**

6 A Yes, that's referring, in my opinion, to that  
7 generator capability curve that I just showed you. It's  
8 at a lower power factor than we operate. So again, you  
9 have to make sure any time you talk about a rating, you  
10 have to make sure you understand all the variables that  
11 go into that rating. In this assistance, it used a  
12 power factor that we can far out achieve.

13 **Q Okay. So in 2012, after you had the first**  
14 **discovery of blade damage, isn't it true that you went**  
15 **to Mitsubishi and asked them for their help in telling**  
16 **you how you could operate above 420?**

17 A I would phrase it a little differently than  
18 that.

19 So we opened up the steam turbine for a  
20 routine inspection in the spring of 2012. We found five  
21 of the mid-span snubbers that had damage. We were  
22 concerned with that. So we consulted with Mitsubishi.  
23 They recommended we don't continue running with those  
24 snubbers broken. That could lead to blade failure,  
25 which would be catastrophic, as I have described

1 earlier.

2 At that time, Mitsubishi, as we've seen and  
3 you pointed out, they were concerned we were running  
4 higher than their fleet experience from a pounds per  
5 hour per square foot standpoint in the last stage blade,  
6 so they gave us, for the first time, a lower operating  
7 limit.

8 And in this case, if we could turn to my -- to  
9 JS-2 in the root cause, I can show you what the  
10 operating limit is. It's page 5 of 18, Table A in JS-2,  
11 or JS-1.

12 Are you there, Your Honor?

13 THE COURT: I am just about there. Yeah, I am  
14 there now.

15 THE WITNESS: Okay. So in that table, you can  
16 see it has columns for each of the five periods.  
17 And the one, two, three, four, the fifth row down  
18 says MHPS IP exhaust pressure operating limits.

19 So it's at the start of Period 2, because of  
20 that damage we found, following Mitsubishi's  
21 recommendation, we replaced all of the blades on  
22 just one end of the machine because all five  
23 snubbers were damaged on the same end of the  
24 machine, I believe on the turbine end. It says in  
25 this chart. I am not looking at it.

1           And if you look at the picture over here, you  
2           can see that the machine has two ends. The  
3           generator is coupled to the right-hand side, and  
4           the HP IP turbine is coupled to the left-hand side.  
5           So on the turbine end of the machine, we replaced  
6           all 64 L0 blades.

7           Before we started operating again in April of  
8           2012, Mitsubishi, in order to make sure that we  
9           didn't exceed their operating experience with  
10          40-inch L0 blades, they put this 118-pound limit on  
11          the intermediate pressure turbine exhaust. And in  
12          this case, that served as a proxy.

13          Why that intermediate pressure exhaust rather  
14          than the low pressure turbine inlet. There was no  
15          pressure instrument on the low pressure inlet, but  
16          there was one on the intermediate pressure exhaust,  
17          so that was used as a proxy.

18          And if I could stand up just a minute just to  
19          make sure everyone understands. Mitsubishi was  
20          concerned, as I described, with the steam flow, but  
21          there was no pressure instrument on the pressure  
22          going into the low pressure turbine, but there was  
23          one coming out of the intermediate pressure. So  
24          there is just a slight amount of pressure drop  
25          across this pipe.

1           So we used this pressure as a proxy for the  
2           low pressure turbine inlet. It was more  
3           conservative than what had been in the past, so the  
4           combination --

5           And I am sorry, but I forgot what your  
6           question was, but, yeah, we put a more conservative  
7           operating limit in place based on pressure, which  
8           is consistent with operating parameters that we  
9           followed from the start of Period 1 throughout each  
10          of the periods.

11 BY MR. REHWINKEL:

12           **Q     So I asked you if, after the failure, you went**  
13           **to Mitsubishi and asked for them to help you --**

14           A     Right.

15           **Q     -- increase the output in the unit.**

16           A     So it's just not so simple as that. It's a  
17           very collaborative back-and-forth process, but because  
18           we then had to -- we followed this lower, more  
19           conservative guidance on the IP exhaust pressure, we  
20           were not satisfied that we were getting as much out of  
21           the equipment as we could, so that's when we did ask  
22           Mitsubishi.

23                    So we don't want to have this limit. We  
24           weren't supposed to have this limit. We want to get as  
25           much out of the generator as we can. Is there something



1     that can be done?

2                 They studied it and came back with us -- to us  
3     and said, yes, we can redesign the L0 blades and put a  
4     different design of blade in both L0 rows, and you will  
5     be able to achieve, we estimate, 450 megawatts.

6                 **Q     Well, are you familiar with the quote that**  
7     **they gave you for an engineering study for additional**  
8     **optimization and reliability for \$232,025?**

9                 A     Could I see that?

10                **Q     Yeah. It's on -- it's in Exhibit 102 at Bates**  
11     **145. It's the late filed exhibit for 145.**

12                A     I have 102. Could you say the Bates number  
13     again, please?

14                **Q     Yeah. It's kind of two-thirds of the way or**  
15     **more back, it's at 145, and it's a real tiny print up in**  
16     **the upper right above the slide.**

17                A     I am almost there. Okay, I see that.

18                **Q     Do you know what this was for?**

19                A     I don't recall what this was for.

20                **Q     Okay. If you roll back a few pages to 135.**

21                A     Okay, I am there.

22                **Q     And this is a part of, I guess, a slide**  
23     **presentation at a joint meeting between Mitsubishi and**  
24     **Duke?**

25                A     I am looking back at the beginning to see if I

1 can get an idea.

2 Q On 122, it talks about August 21st, 2012,  
3 discussion.

4 A Okay. It does appear to be a meeting where we  
5 discussed the turbine.

6 Q Okay. Just back on 135, a discussion --  
7 further discussion to support their own investigation  
8 and possible means of increasing unit output.

9 And then it looks like they have a response.  
10 It says: We will continue technical support for you.  
11 As of now, it is difficult for us to propose a concrete  
12 method to increase the unit output. An engineering  
13 study is suggested.

14 And so my question is, is that what 145 is, is  
15 them saying here's what it will cost you for us to do an  
16 engineering study?

17 A It does appear to be that, yes.

18 Q Okay. And did you engage them to do that  
19 study?

20 A I don't recall if we engaged them to do this  
21 study, or if that was included in the ultimate -- we did  
22 contract with them to supply new blades that could --  
23 that were theoretically going to be able to raise the  
24 output to about 450 megawatts.

25 Q Okay. So that would have been the most likely

1     **output product of this study if you did, in fact, say,**  
2     **yes, go ahead and do that?**

3           A       That -- I would say that would be a likely  
4     output, yes.

5           Q       **Okay. Now, did that study say that Mitsubishi**  
6     **agreed that you could run the unit above 420 without**  
7     **different blades?**

8           A       Well, I am not familiar with the study, but --  
9     so if I could have a few minutes to read it, but I think  
10    it's really important to remember that at this point in  
11    time, Mitsubishi thought that the root cause was too  
12    much steam flow in the low pressure turbine, and that  
13    they -- there was a way to get from steam flow and  
14    correlate it, as you have already said, to megawatts.

15                   So that's been disproven in later cases, later  
16    periods of time. So I am not sure what your question  
17    is.

18                   THE COURT: I am going to jump in while we are  
19    on a pause here.

20                   One thing we didn't have in our order of  
21    procedure was a lunch break. I am just wondering  
22    what the will of the, you know, the room is as far  
23    as taking a break and how long you think we need.

24                   MR. BREW: Yes, I think we should have one.

25                   MS. BROWNLESS: Yes.

1           THE COURT: We agree on that. How long?  
2           Should we try to get back inside of an hour, or is  
3           it going to take an hour?

4           MR. REHWINKEL: I think an hour is reasonable.

5           THE COURT: Okay. We will -- we'll say, then,  
6           we will reconvene at 120:20, and if everybody, by  
7           some miracle, is back sooner, we will start sooner.

8           MR. REHWINKEL: Okay. Sounds good.

9           THE COURT: We will stand in recess then.

10          (Lunch recess.)

11          (Transcript continues in sequence in Volume  
12    2.)

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## 1 CERTIFICATE OF REPORTER

2 STATE OF FLORIDA )  
COUNTY OF LEON )

3

4

5 I, DEBRA KRICK, Court Reporter, do hereby  
6 certify that the foregoing proceeding was heard at the  
7 time and place herein stated.8 IT IS FURTHER CERTIFIED that I  
9 stenographically reported the said proceedings; that the  
10 same has been transcribed under my direct supervision;  
11 and that this transcript constitutes a true  
12 transcription of my notes of said proceedings.13 I FURTHER CERTIFY that I am not a relative,  
14 employee, attorney or counsel of any of the parties, nor  
15 am I a relative or employee of any of the parties'  
16 attorney or counsel connected with the action, nor am I  
17 financially interested in the action.

18 DATED this 18th day of February, 2020.

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DEBRA R. KRICK  
NOTARY PUBLIC  
COMMISSION #GG015952  
EXPIRES JULY 27, 2020

STATE OF FLORIDA  
DIVISION OF ADMINISTRATIVE HEARINGS

RE IN: FUEL AND PURCHASED POWER  
COST RECOVERY CLAUSE WITH  
GENERATING PERFORMANCE INCENTIVE  
FACTOR,

Petitioner,

vs. CASE NO. 19-6022

\*\*,

Respondent.

VOLUME 1

PAGES 1 - 156

PROCEEDINGS: Administrative Hearing

BEFORE: Honorable Lawrence P. Stevenson

DATE: February 4, 2020

TIME: Commenced: 8:55 A.M.

LOCATION: Division of Administrative Hearings  
1230 Apalachee Parkway  
The DeSoto Building,  
Tallahassee, Florida

REPORTED BY: DEBRA R. KRICK  
Court Reporter and  
Notary Public in and for the  
State of Florida at Large

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INDEX TO WITNESSES

WITNESS	PAGE
JEFF SWARTZ	
Examination by Mr. Bernier	37
Prefiled direct testimony inserted	39
Examination by Mr. Rehwinkel	56

INDEX TO EXHIBITS				
NO.	DESCRIPTION	IDENTIFIED	ADMITTED	
114	Revised Comprehensive Exhibit List	11	11	
115	RCA draft	35		
116	3/18/2015 40-inch blade telemetry	35		
*Huh-uh is a negative response				
*Uh-huh is a positive response				

P R O C E E D I N G S	
THE COURT:	We will go ahead and call the hearing to order.
We are here today in the case styled In Re:	Fuel and Purchased Power Cost Recovery Clause with Generating Performance Incentive Factor. It's DOAH case number 19-6022. It's a Public Service Commission case.
My name is Lawrence Stevenson. I am the Administrative Law Judge assigned to hear the case.	And I guess at the outset, we should get appearances entered. I am just going to go in the order that's in our little -- we've got a little cheat sheet here for how we are going to handle this proceeding.
Representing Duke Energy.	MR. BERNIER: Good morning, Judge Stevenson, Matt Bernier on behalf of Duke Energy.
MR. HERNANDEZ: Good morning, Your Honor.	Daniel Hernandez with Shutts & Bowen on behalf of Duke Energy.
MR. BERNIER: And, Judge, I would also enter an appearance for Dianne Triplett, who will be here shortly.	THE COURT: Okay. I have got her, so that's

good.	
MR. HERNANDEZ: And, Your Honor, seated with us is Mr. Jeff Swartz. He's a representative of the company, and also will be testifying as a witness.	
MR. SWARTZ: Good morning, Your Honor.	
THE COURT: A face with all the testimony I have read. That's good.	
And Office of Public Counsel.	
MR. REHWINKEL: Good morning, Your Honor, Charles Rehwinkel with the Office of Public Counsel.	
MR. DAVID: And Thomas A. "Tad" David with the Office of Public Counsel.	
MR. BREW: I am not with the Office of Public Counsel.	
THE COURT: Okay. Very good.	
MR. REHWINKEL: And, Your Honor, I would like to enter an appearance for J.R. Kelly, the Public Counsel, he's here with us.	
THE COURT: Okay. I have got Mr. Kelly checked off as well.	
And for -- I still don't have the acronym down. Is it FIPUG?	
MR. MOYLE: FIPUG, it's Florida Industrial	

Power Users Group.	
THE COURT: I am more comfortable saying that.	
MR. MOYLE: Right, and that's fine. Judge Peterson, we recently had a case and he called us Florida Industrial, and so we will answer to anything, Your Honor.	
THE COURT: That's good. With me, I think power users, whatever.	
MR. MOYLE: So I'm Jon Moyle with the Moyle Law Firm representing the industrial users, and Karen Putnal of our firm is also here, I would like to enter an appearance for her as well.	
THE COURT: Okay. Very good.	
And PCS Phosphate.	
MR. BREW: Yes, Your Honor. For White Springs Agricultural Chemicals, PCS Phosphate, I am James Brew from Stone Mattheis Xenopoulos & Brew.	
THE COURT: Very good.	
And last but not least, the Public Service Commission.	
MS. BROWNLESS: Good morning, Your Honor. My name is Suzanne Brownless, appearing on behalf of the Florida Public Service Commission staff. Also appearing is Bianca Lherisson. And we would like to enter a notice of appearance for Keith Hetrick,	

1 our General Counsel.

2 THE COURT: Okay. Very good.

3 And our next order of business I guess is to

4 close the hearing. I have to rely on counsel to be

5 my police in this respect. I am assuming that, as

6 of now, everyone is in the room belongs in the

7 room, is that correct?

8 MR. BERNIER: I believe that's correct, and I

9 have asked the counsel for the other

10 representatives to let me know if somebody enters

11 and they are a member of their party so we don't

12 have to disrupt anything.

13 THE COURT: Okay. That's fine.

14 MR. BERNIER: But if somebody does that we

15 don't know, we will let you know.

16 THE COURT: That's fine. I guess I will give

17 you a high sign if I see someone.

18 Mr. Rehwinkel.

19 MR. REHWINKEL: Your Honor, I don't know if

20 our microphones are working. The light is not

21 coming on.

22 THE COURT: Gee. That's not in my bailiwick.

23 I mean, I can hear you fine.

24 MR. REHWINKEL: Okay.

25 THE COURT: We are not -- I just don't know if

1 the court reporter can.

2 COURT REPORTER: I'll let you know.

3 THE COURT: Okay. The first break, I will go

4 talk to somebody about it and see what we can do.

5 MR. DAVID: The switch was off.

6 THE COURT: Oh, is that it?

7 MR. DAVID: Yeah.

8 THE COURT: There is a little green light that

9 comes on.

10 MR. REHWINKEL: Thank you.

11 THE COURT: Okay. Well, we've got exhibits.

12 Did we want to get the exhibits up here at this

13 time?

14 MS. BROWNLESS: Yes, Your Honor.

15 As you know, we've already stipulated to

16 exhibits on the comprehensive exhibit list, Exhibit

17 Nos. 1, 68 through 76, 80 through 82 and 100, and

18 those have been previously provided to the Court

19 and the parties.

20 We have other exhibits on the comprehensive

21 exhibit list that have been marked for

22 identification, and I believe the parties also

23 think that there is no need to authenticate those

24 documents. Do I have that correct?

25 MR. HERNANDEZ: That is correct, Your Honor.

1 MS. BROWNLESS: Okay. And so what we would

2 like to do at this time is hand out a revised

3 comprehensive exhibit list.

4 THE COURT: Okay.

5 MS. BROWNLESS: And at this time, we would

6 like that marked as Exhibit No. 114 and ask that it

7 be admitted into evidence.

8 THE COURT: Hearing no objections, we will

9 mark the exhibit -- the revised comprehensive

10 exhibit list as staff -- Commission staff Exhibit

11 114, and show it admitted.

12 (Whereupon, Exhibit No. 114 was marked for

13 identification and received into evidence.)

14 MS. BROWNLESS: Thank you, Your Honor.

15 THE COURT: And I think that takes care of all

16 of our business up to the opening statements.

17 I went through my usual list of questions that

18 I ask at the beginning of a hearing, and I know

19 this is not a conventional hearing. The only one

20 that I sort of want an answer to, I think I know

21 the answer to this, but I want it on the record is

22 who has the burden, and what is the burden in this

23 proceeding? I sort of assume it's probably Duke

24 Energy and it's probably by a preponderance, but --

25 MR. BERNIER: Yes, sir.

1 THE COURT: -- do we have sort of agreement on

2 that?

3 MR. BERNIER: Yes, sir, we agree with both of

4 those.

5 MR. REHWINKEL: Yes, sir.

6 THE COURT: Okay. That takes care of any

7 concerns that I had.

8 And at this time, I guess we can move on to

9 opening statements. And was there agreement as to

10 who goes first? I am assuming it would be Duke.

11 MR. BERNIER: I think so. So I will go ahead.

12 Thank you. Good morning, again, Judge

13 Stevenson. Matt Bernier for Duke Energy.

14 The issues presented to you today can be

15 boiled down to one overarching question, and is

16 that did Duke Energy prudently operate the Bartow

17 steam turbine? Now, the Public Service

18 Commission's prudent standard asks did DEF act as a

19 reasonable utility manager would given the

20 information it knew or reasonably should have known

21 at the time it acted?

22 And this is not a hindsight review, because

23 with the benefit of hindsight, most reasonable

24 people can identify something that they would do

25 differently.



1 In this case, the preponderance of the  
2 evidence shows that DEF acted prudently at all  
3 times given the information DEF knew or should have  
4 known, because DEF, at all times, operated the  
5 machine in compliance with the manufacturer's  
6 guidelines, which is the standard industry  
7 practice.

8 Now, Duke Energy purchased the Bartow combined  
9 cycle steam turbine from Mitsubishi Power Systems.  
10 The steam turbine was designed for use by a third  
11 party, but that project never came to fruition, and  
12 the steam turbine was never delivered to the third  
13 party.

14 Prior to the purchase, Mitsubishi was  
15 responsible for ensuring the turbine was compatible  
16 and acceptable for the use at Bartow. They were  
17 also responsible for providing Duke Energy with the  
18 operating parameters for the unit. DEF was  
19 responsible for operating the unit within those  
20 parameters, which it did.

21 Notwithstanding DEF's compliance with the  
22 operating guidelines, during a planned outage in  
23 the spring of 2012, after approximately three years  
24 of operation, damage was discovered on the last  
25 stage of blades in the low-pressure turbine. The

1 last stage blades are also referred to as the L0  
2 blades. You will hear both, and we have an actual  
3 representation of the blade over there on the side  
4 of the courtroom for you so you can see it.

5 THE COURT: Oh, okay. I walked right by it.

6 MR. BERNIER: So that's what we will be  
7 talking about today.

8 We also have a diagram that staff has provided  
9 of the operation and the actual steam turbine with  
10 CTs and everything that Mr. Swartz and maybe Mr.  
11 Polich will be referring to.

12 Now, DEF discovered the damage during an  
13 inspection as part of an unrelated outage and  
14 consulted with Mitsubishi, which recommended  
15 replacing the L0 blades on the turbine end of the  
16 steam turbine prior to restarting operations. The  
17 damaged blades were replaced and the operating  
18 parameters were also adjusted by Mitsubishi,  
19 resulting in the establishment for the first time  
20 of a new exhaust pressure limit on the intermediate  
21 pressure portion of the turbine.

22 Now, during of this second period of  
23 operation -- and you are going to hear us referring  
24 to different periods of operation, and those  
25 periods are shown on Mr. Swartz's Exhibit JS-2,

1 it's No. 80 on the comprehensive exhibit list, and  
2 it's Duke Energy's root cause analysis. That  
3 breaks it down into the various periods you are  
4 going to hear us discuss throughout this hearing.

5 During the second period of operation, DEF  
6 complied with the modified operating parameters,  
7 but DEF wanted to return to the output from the  
8 machine that it was previously able to provide when  
9 operated to its original higher specifications. To  
10 be clear, beneficially extracting as much energy  
11 from the steam being produced by the combustion  
12 turbines benefits Duke Energy's customers.

13 Therefore, during Period 2, DEF contracted for  
14 new heavy-duty blades that would allow the machine  
15 to produce additional megawatts. When the unit was  
16 removed from service to install these new upgraded  
17 blades, damage was discovered on the Period 2  
18 blades. So at the outset of Period 3, Mitsubishi  
19 installed temporary blade vibration monitoring to  
20 allow for telemetry testing to better understand  
21 what was happening with the blades.

22 As a result of that testing, for the first  
23 time, Mitsubishi created an avoidance zone, which  
24 is a combination of steam pressure and condenser  
25 pressures that should be avoided or minimized

1 during stable operations, and that was communicated  
2 to Duke Energy around four months into Period 3.

3 Again, notwithstanding DEF's compliance with  
4 these new operating parameters, including avoiding  
5 operation in the newly-established avoidance zone,  
6 the new upgraded blades again suffered damage. For  
7 the first time, however, the damaged areas shifted  
8 from the mid-span snubbers, which I believe is  
9 right in the middle of the blade, and shifted out  
10 to what's called the Z-locks, which are at the end  
11 of the blade. And this led DEF to the conclusion  
12 that the modifications simply shifted rather than  
13 corrected the blade issues.

14 This Period 3 experience led to further blade  
15 modifications and reduced operating parameters in  
16 addition to the avoidance zone for the Period 4  
17 operations.

18 Once again, although DEF complied with the  
19 reduction and operating pressures, knowing that  
20 those modifications to the operating specifications  
21 would result in reduced output for its customers,  
22 the Period 4 blades were also found to have damage  
23 after approximately five months of operation.

24 At this point, DEF determined the best course  
25 of action was to go back to the first iteration of

blades, which, coupled with further reduction in steam pressure, was thought to provide the best chance of event-free operation while Duke Energy and Mitsubishi could more fully understand the cause of the damage. However, DEF's operators detected an indication of blade damage in these Period 5 blades after only approximately 1,500 hours of operation.

Again, the blades were damaged even though the unit was operated pursuant to the most conservative guidelines provided to date. Therefore, DEF determined the prudent intermediate path forward was to replace the last-stage blades altogether with pressure plates. These plates allow steam to pass through the turbine but do not rotate and, therefore, do not contribute to generating power resulting in a reduction in potential generating capacity. However, the pressure plates did allow for event-free operation for the benefit of Duke Energy's customers.

It's also important to remember that DEF was able to discover each instant of blade damage -- instance, excuse me -- before catastrophic failure could occur.

As this course of events was playing out, and

in addition to cooperating with Mitsubishi on their various root cause analyses, which I think you will hear about today, DEF was engaged in performing a root cause analysis analyzing the information gleaned from each of the different incidents.

DEF's root cause analysis specifically considered six potential failure causes, three operational causes and three design causes.

Ultimately, DEF determined that none of the reviewed causes in isolation or in combination could explain the various blade episodes. Thus, DEF was left with one conclusion: The blades' lack of adequate design margin did not allow the blades to operate without incident at even the reduced operating pressures recommended by the equipment manufacturer.

Said differently, under normal operating conditions within Mitsubishi's operating guidelines, the blades were not designed to handle the pressures found within the low pressure turbine. DEF had no way of knowing this information. It prudently relied on Mitsubishi and operated the machine according to their instructions, as it would any other machine across its fleet.

Now, Public Counsel's witness, Mr. Polich, based on his review of documents, has determined that the cause of the failures is very simple. He believes that DEF ran the steam turbine too hard in the first period of operation. More specifically, Mr. Polich concluded that the operation of the steam turbine in a manner that produced over 420 megawatts caused the blade damage, and had the unit not been operated in this manner, the original blades would still be in the machine and operating today.

This conclusion is contradicted by the later episodes that occurred without reaching the operation levels Mr. Polich asserts caused the damage.

During his deposition, Mr. Polich candidly agreed that DEF operated the unit prudently in each period other than the first.

Of course, if DEF operated -- prudently operated the blades in those latter periods, as Mr. Polich agrees, and the blades still suffered damage, there must be a cause, and that cause is the lack of adequate design margin as DEF has concluded.

Now, not only does the later operating

experience and blade damage at lower operating pressures show that the original blade damage was not caused by operating in excess of 420 megawatts, Mr. Polich also admitted that he does not and cannot know at what point during Period 1 the original blades failed.

Because he cannot know when the original blades were damaged, it follows that he does not know how the steam turbine was being operated at the time the damage occurred, or whether the damage occurred when the unit was being operated above or below 420 megawatts of output.

Now, obviously this begs the question, how can he be so certain that it was simply operation above 420 megawatts that caused this damage?

Now, this is important, because under Mr. Polich's definition, operating below 420 megawatts was prudent. And if the damage occurred during prudent operation, the damage is certainly not DEF's fault.

And Mr. Swartz will testify that the Bartow plant was operated pursuant to industry standards and in line with the best interest of customers. The goal of plant operators is to maximize the output of generating units. This allows the

1 utilities to avoid building additional generation  
2 or operating less cost-effective units to meet  
3 demand and, therefore, it saves customers money.  
4 Moreover, his testimony demonstrates that the steam  
5 turbine was at all times operated by the guidelines  
6 provided by Mitsubishi.

7 In short, DEF operated the steam turbine  
8 prudently from commissioning up until the  
9 February 2017 outage, and prudently installed  
10 pressure plates in place of the malfunctioning  
11 blades while a long-term solution could be devised,  
12 tested and implemented. Therefore, DEF should be  
13 permitted to recover its prudently incurred costs.

14 And I apologize for taking so long, that's  
15 more than I have ever said. Thank you.

16 THE COURT: I guess Office of Public Counsel  
17 goes next.

18 MR. DAVID: Yes, sir. Good morning, Judge  
19 Stevenson.

20 My name is Tad David with the Office of Public  
21 Counsel, and we represent the customers of Duke  
22 Energy Florida. We are here to establish facts,  
23 facts that we contend showed Duke Energy made  
24 foreseeable errors in the operation of its Bartow  
25 plant, errors that cost money, money that Duke

1 Energy now wants its customers to pay.

2 As you will see from the evidence, the  
3 sequence that links the customers to these errors  
4 is tenuous, but the link between Duke Energy's  
5 imprudent decisions and these errors is direct and  
6 proximate. Further, we will show that Duke  
7 initially concluded that the damage was caused by  
8 its operation of the plant.

9 As an investor-owned utility in Florida, Duke  
10 has a duty to make prudent and reasonable decisions  
11 in operating its generation facilities, and  
12 regarding any items that add cost for customers.

13 In this case, Duke had the resources and  
14 information that should have informed them of the  
15 proper operation of the Bartow plant. They knew or  
16 should have known that the way the Bartow plant was  
17 being operated was beyond the prudent operation of  
18 that plant. Through the exercise of due diligence  
19 and prudence, Duke should have understood that the  
20 output was entirely too good to be true. Their  
21 imprudent operation directly damaged this plant and  
22 cost money.

23 In this case, we are asking that the fuel  
24 clause recovery requested by Duke be reduced by an  
25 amount equal to the additional fuel cost caused by

1 Duke's imprudent operation of the plant, additional  
2 costs they are now trying to recover from  
3 customers. These costs should not be paid by  
4 Duke's customers.

5 No documentation exists that showed shows the  
6 manufacturer ever indicated that the steam turbine  
7 could generally be operated to produce an output  
8 above 420 megawatts during the initial period. The  
9 steam turbine was not designed to operate above  
10 420 megawatts for any extended period of time. And  
11 the contract with Mitsubishi, who was manufacturer  
12 of the steam turbine, did not contemplate it  
13 operating above 420 megawatts of output.

14 For the period of July 2009 through  
15 February 2012, Duke operated the steam turbine  
16 above 420 megawatts for a total of 2,972 hours,  
17 including 2.4 hours above 450 megawatts, 1,555  
18 hours above 440 megawatts and 2,302 hours above 430  
19 megawatts.

20 As Mr. Bernier mentioned, in March of 2012,  
21 upon a routine inspection of the low pressure  
22 section of the steam turbine, Duke discovered that  
23 parts of the turbine were damaged. Since that  
24 time, for the past eight years, Duke has been  
25 trying to fix this steam turbine.

1 The evidence will show that the problems, and  
2 more importantly the costs at issue in this case  
3 cascade from Duke's operation of the Bartow plant  
4 in that initial period of operation from 2009 to  
5 2012. This was Duke's fault.

6 The first evidence that Duke requested  
7 Mitsubishi consent to run the plant above  
8 420 megawatts was in July of 2012, after the damage  
9 had been discovered in the first period.

10 The reply to this request was basically, hold  
11 on, you know, let's be careful. After the damage  
12 was discovered in March of 2012, the steam turbine  
13 never again consistently achieved 420 megawatts,  
14 except during very limited periods in a testing  
15 environment.

16 Later in 2012, Mitsubishi indicated that they  
17 could do an analysis of the circumstances that  
18 might allow the plant to produce -- to consistently  
19 produce 420 megawatts, but this analysis would cost  
20 \$232,000 just to perform the analysis. There is no  
21 evidence that Duke commissioned Mitsubishi to  
22 perform this analysis.

23 In March 2018, Duke completed a root cause  
24 analysis of the problems experienced with the steam  
25 turbine at the Bartow plant. This root cause

1 analysis was originally initiated to establish the  
2 cause of the damage discovered in -- during the  
3 first period beginning, you know, in March of 2012.

4 Drafts of this root cause analysis indicate  
5 that Duke engineers initially acknowledged that  
6 Duke contributed to the damage by introducing  
7 excessive steam pressure into the low pressure  
8 section of the steam turbine.

9 Over time, Duke's root cause analysis drafters  
10 softened the role that the excessive steam pressure  
11 played in the damage and focused instead on the  
12 blade design issues that followed the initial  
13 damage and failures.

14 We do not know the reason behind all the  
15 subsequent edits or revisions, however, you know,  
16 presumably not because the admitted information  
17 strengthens the argument that it was not -- the  
18 problems were not Duke's fault.

19 The evidence will show that no similar  
20 Mitsubishi steam turbines with the same blades has  
21 had blade damage or failures like that experienced  
22 at the Bartow plant.

23 Through Mr. Swartz's direct and rebuttal  
24 testimony, Duke will try to invert the cause and  
25 effect in this case. They will point to situations

1 after they damaged the turbines to support the idea  
2 that similar but not identical situations did not  
3 damage the turbine during the initial period.

4 The evidence they will try to use, in fact,  
5 shows that Duke decided it was easier to ask for  
6 forgiveness than permission to increase the output  
7 from the steam turbine and that Duke imprudently  
8 operated the turbine in such a fashion that it was  
9 damaged, potentially irreparably damaged.

10 This case, as you have already heard, revolves  
11 around some technical subjects. We will discuss  
12 succinctly as possible how this particular type of  
13 power plant works; how the operation of the plant  
14 affects the components of the plant; and how the  
15 operation and the resulting breakdowns have  
16 increased the cost of operating the plant.

17 Lastly, we will explain why it is appropriate  
18 for only prudently and necessarily incurred fuel  
19 expenses to be recovered from ratepayers in the  
20 fuel clause.

21 We cannot forget, Duke bears the burden of  
22 proof in this case to establish its entitlement to  
23 the recovery of replacement power costs as  
24 prudently and necessarily incurred. We are  
25 certainly not here to suggest that Duke Energy or

1 any of its employees are bad. The bottom line is  
2 that someone at Duke made errors, foreseeable  
3 errors that cost money, money that Duke Energy now  
4 wants its customer to pay.

5 We believe that you will see that Duke, not  
6 its customers, should be the one that bear these  
7 additional avoidable costs.

8 Thank you.

9 THE COURT: Thank you, Mr. David.

10 Next will be Mr. Moyle.

11 MR. MOYLE: Thank you, Your Honor.

12 Again, Jon Moyle for the Florida Industrial  
13 Power Users Group.

14 Your Honor, my client is comprised of a number  
15 of entities that use a lot of power 24/7, and the  
16 cost of power is important to them. A lot of them  
17 compete in markets not only in the United States,  
18 but internationally. I characterize them as folks  
19 in the pulp and paper business, the phosphate  
20 business, the chemical business, metal recycling.  
21 There is a wide variety of folks. I just wanted to  
22 share that with you to give you a little sense of  
23 why I am here and who I represent.

24 I think that, as noted, the burden of proof,  
25 obviously, is very important. I don't think there

1 is a disagreement that Duke bears that burden. And  
2 they have a tough burden to overcome. As you  
3 heard, I don't think it's really in dispute that  
4 Duke operated this plant initially when they got it  
5 out of a warehouse in Japan.

6 They brought it over, it sat in a warehouse  
7 for, I think, a number of years in Japan. And when  
8 they brought it here, they ran it beyond its  
9 420-megawatt capabilities. And I don't think you  
10 will hear disputes about that, that in terms its  
11 operation, it was beyond that.

12 So with that fact going in, I think they have  
13 a tough hill to climb to show, well,  
14 notwithstanding that, we still should recover the  
15 monies in dispute.

16 And I think it's also helpful for -- to put in  
17 context the monies in dispute here. These issues,  
18 as you know, are a couple of issues that in the  
19 fuel docket. And the fuel docket is an annual  
20 docket that the PSC opens. All of us are in it and  
21 participate in it.

22 And in the fuel docket, of which these two  
23 issues have been spun off for your consideration,  
24 Duke -- the Commission has already ordered that  
25 Duke recover, its a big number, 1.3 billion

1 approximately -- for the record, 1,303,329,632 --  
 2 and that's in an order from the PSC. So what we  
 3 are arguing about today is give or take  
 4 approximately one percent of monies that have  
 5 already been ordered to be recovered by the  
 6 Commission.

7 And in terms of thinking about how to make the  
 8 opening point with you, you are going to hear a lot  
 9 of technical information today. But I think it's  
 10 important to note that, you know, the ratepayers, I  
 11 would draw an analogy of the ratepayers maybe to a  
 12 homeowner who is going to get a new home built.  
 13 And the homeowner contracts with knowledgeable  
 14 people, an architect and a general contractor to  
 15 build a home. And if a construction defect occurs,  
 16 the homeowner is inclined to say, that's on you  
 17 all, because I don't have expertise in this. I  
 18 relied on you. And I think that ratepayers are in  
 19 a similar position.

20 It's a regulatory compact. These are  
 21 monopolies, but the ratepayers surely don't have  
 22 the expertise in these areas. And what you have  
 23 here is you have Duke kind of pointing the finger  
 24 at Mitsubishi and saying, well, we think it's a  
 25 design defect. And why do they say that? I mean,

1 largely because largely because they can't identify  
 2 the problem that occurred.

3 And Mitsubishi is saying, no, we think you  
 4 overran the plant at the beginning, that you put  
 5 too much steam through it, and you all caused the  
 6 problem.

7 So there is a lot of uncertainty there. These  
 8 are complicated machines. Overrunning it at the  
 9 beginning, does that have a downstream effect that  
 10 these turbine kept breaking?

11 What we do know is that the turbines continued  
 12 to break and not be operational. And the result  
 13 was is that they had to go out and get extra power,  
 14 and that's what we are arguing about today.

15 But I think it's important that the customers,  
 16 you know, not bear this risk. I don't think Duke  
 17 can make -- prove the burden. And I am going to  
 18 spend a little time asking about, well, how is it  
 19 between Mitsubishi and Duke? I mean, shouldn't you  
 20 all figure out who is responsible for this?

21 And I think you will hear a little bit from  
 22 Duke's witness about, well, we really couldn't get  
 23 them to assume risk because it's too great of a  
 24 risk for going out and buying power and -- you  
 25 know, but respectfully, we don't think that risk

1 should fall on the ratepayers, particularly in this  
 2 case, because we don't believe Duke can carry their  
 3 burden of proof.

4 So thank you for the opportunity to share  
 5 those thoughts with you.

6 THE COURT: All right. And PCS.

7 MR. BREW: Thank you, Judge Stevenson.

8 PCS Phosphate operates their phosphate mining  
 9 operating in Hamilton County. It is by far one of  
 10 the largest electric loads on the Duke Energy  
 11 system, and so affordable power is crucial to their  
 12 operations and fees, quote. That's why we are  
 13 here.

14 You will find that everyone at these tables  
 15 will agree that in its roughly 11-year history, the  
 16 Bartow plant hasn't run as expected, that there are  
 17 a series of events all involving the last level of  
 18 blades, the L0 blades and the failures, and you  
 19 will get a real education on that.

20 What we also agree on is that the manufacturer  
 21 of the steam turbine, Mitsubishi, has no prior  
 22 experience anywhere in the world with what has  
 23 happened at Bartow; that Duke has no prior  
 24 experience operating a combined cycle facility in  
 25 the configuration of this plant.

1 And it's important to remember that when the  
 2 steam turbine is running, it always runs at 3,600  
 3 RPM when it's connected to the grid. And so you  
 4 are going to hear a lot about the five initial  
 5 period that were studied in the root cause  
 6 analysis. I just want to focus on the last one,  
 7 which occurred in February 2017, where a fragment  
 8 of one of the blades flew off at 3,600 RPM, which  
 9 means that it was carrying a velocity roughly  
 10 comparable to a speeding bullet through the turbine  
 11 until it hit something and caused some damage.

12 And that's what we are talking about in terms  
 13 of replacement fuel is the downtime while they  
 14 initially decided how to repair from that damage,  
 15 where the decision was to take all the blades out,  
 16 all the zero level blades out and put in the  
 17 pressure plate that Mr. Bernier talked about, which  
 18 downgraded the unit, so it was -- it lost about  
 19 10 percent of its production capacity that  
 20 consumers have had to deal with for almost three  
 21 years now.

22 It's been our concern on rebuilding the record  
 23 that we still don't know if the plant is fixed. We  
 24 still don't know if the real root cause has been  
 25 addressed; that Duke and Mitsubishi worked together

1 when they finally decided to focus on vibration  
 2 levels to do some actual telemetry testing for  
 3 vibration, and they are now insisting that their  
 4 vibration monitoring be part of the new fix.  
 5 So to our mind, Duke hasn't really established  
 6 that it has still figured out how to repair the  
 7 plant, but clearly the burden lies with them.  
 8 Thank you.  
 9 THE COURT: And the Commission.  
 10 MS. BROWNLESS: We will waive opening  
 11 statements. Thank you.  
 12 THE COURT: I don't know whether you are here  
 13 as a referee or what. Thank you.  
 14 MR. REHWINKEL: Your Honor --  
 15 THE COURT: Yes, sir.  
 16 MR. REHWINKEL: -- if I could interject. I  
 17 have a housekeeping matter.  
 18 We have a copy of the documents we were  
 19 required to bring today. Would you like me to give  
 20 you those now?  
 21 THE COURT: Sure. That would be fine.  
 22 MR. REHWINKEL: Okay. And I also wanted to  
 23 mention that we've identified exhibits. There are  
 24 two additional exhibits that we have distributed to  
 25 all the parties that I would just ask at this

1 time -- oftentimes at the Commission, when we have  
 2 cross-examination exhibits, we don't normally  
 3 pre-identify them, but I have done that.  
 4 One of them is an exhibit that is excerpts  
 5 from what would be Exhibits 102 and 103, and I have  
 6 talked to counsel for the company about that.  
 7 Everyone has it in the red folders that we've  
 8 distributed, and I would just ask if I could get  
 9 agreement that that would be admitted into the  
 10 record under the same conditions that the other  
 11 documents have and given a number?  
 12 MR. BERNIER: Which one was the excerpts from  
 13 102 and 103? Of this?  
 14 MR. REHWINKEL: It's in the first one. It's  
 15 got the tabs on it.  
 16 THE COURT: So you are saying, Mr. Rehwinkel,  
 17 you want these sort of pulled out and identified as  
 18 a separate exhibit?  
 19 MR. REHWINKEL: Yes, Your Honor. They don't  
 20 have a number at this time, but assuming that we  
 21 have no objection to it, I think it would be given  
 22 No. 115.  
 23 THE COURT: 115.  
 24 MR. REHWINKEL: It would be called draft --  
 25 RCA draft exhibit. And then there is one other one

1 which would be 116, and it would be March 18, 2015,  
 2 40-inch blade telemetry. And that's the other  
 3 envelope that says telemetry on it.  
 4 MR. BERNIER: So we have no objection to this  
 5 being marked at this time. Based on the questions  
 6 that are being asked, there may be objections at  
 7 that point. I don't know yet, so I will withhold  
 8 right to object at that time.  
 9 THE COURT: Okay. We will just identify them.  
 10 MR. BERNIER: Identify them for discussion.  
 11 THE COURT: Identify as 115 and 116.  
 12 (Whereupon, Exhibit Nos. 115 & 116 were marked  
 13 for identification.)  
 14 MR. REHWINKEL: That way we won't have to do  
 15 that then. I will give you your set.  
 16 MS. BROWNLESS: Excuse me, Charles, I just  
 17 want to make sure I am doing this correctly. This  
 18 RCA draft exhibit is 115?  
 19 MR. REHWINKEL: Yes.  
 20 MS. BROWNLESS: And what is 116?  
 21 MR. REHWINKEL: It's in the other pouch, and  
 22 it's the last one. It's the last document. No,  
 23 it's a skinny one.  
 24 MR. BERNIER: I have another question. Is  
 25 there a copy for the witness when they are up

1 there?  
 2 MR. REHWINKEL: I don't have one.  
 3 MS. BROWNLESS: What does it say on the  
 4 outside, Charles?  
 5 MR. HERNANDEZ: It does not have an exhibit  
 6 number on the top right-hand, so it's blank.  
 7 MS. BROWNLESS: I'm sorry.  
 8 MR. REHWINKEL: It has a cover on it.  
 9 MR. HERNANDEZ: That's it.  
 10 MS. BROWNLESS: Okay.  
 11 MR. REHWINKEL: Yeah.  
 12 MS. BROWNLESS: Thank you for being patient.  
 13 MR. REHWINKEL: I apologize for going off the  
 14 schedule there, but I thought it would be better if  
 15 we just got this taken care of.  
 16 THE COURT: That's fine. That's perfectly  
 17 okay.  
 18 MR. REHWINKEL: Okay.  
 19 THE COURT: If there is no other  
 20 preliminaries, I guess we are ready for Mr. Swartz.  
 21 MR. BERNIER: Thank you. Duke Energy calls  
 22 Mr. Jeff Swartz.  
 23 THE COURT: Mr. Swartz. You have already  
 24 offered testimony, but I will swear you in.  
 25 Raise your right hand.

1 Whereupon,  
2 JEFF SWARTZ  
3 was called as a witness, having been first duly sworn to  
4 speak the truth, the whole truth, and nothing but the  
5 truth, was examined and testified as follows:

6 THE WITNESS: I do.

7 THE COURT: Have a seat.

8 EXAMINATION

9 BY MR. BERNIER:

10 Q Mr. Swartz, could you please provide your name  
11 and job title for the record, please?

12 A Jeff Swartz. I am the Vice-President of  
13 Generation for Duke Energy Florida.

14 Q Thank you.

15 And on or about March 1st, 2019, did you cause  
16 to be filed direct testimony in the 2019 fuel docket  
17 before the Florida Public Service Commission?

18 A Yes, I did.

19 Q And do you have a copy of that testimony with  
20 you today?

21 A I do.

22 Q If I were to ask you the same questions here  
23 today, would your answers be the same?

24 A Yes.

25 MR. BERNIER: Judge, at this time, we would

1 ask that Mr. Swartz's prefiled direct testimony,  
2 dated March 1, 2019, be entered into the record as  
3 though read.

4 THE COURT: Hearing no objections, we will  
5 show that done.

6 (Whereupon, prefiled direct testimony was  
7 inserted.)

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

DIRECT TESTIMONY OF

JEFFREY SWARTZ

ON BEHALF OF

DUKE ENERGY FLORIDA

DOCKET NO. 20190001-EI

MARCH 1, 2019

1 Q. By whom are you employed and in what capacity?

2 A. I am employed by Duke Energy Florida ("DEF" or the "Company") as Vice President  
3 - Generation.

5 Q. What are your responsibilities in that position?

6 A. As Vice President of DEF's Generation organization, my responsibilities include  
7 overall leadership and strategic direction of DEF's power generation fleet. My major  
8 duties and responsibilities include strategic and tactical planning to operate and  
9 maintain DEF's non-nuclear generation fleet; generation fleet project and additions  
10 recommendations; major maintenance programs; outage and project management;  
11 retirement of generation facilities; asset allocation; workforce planning and staffing;  
12 organizational alignment and design; continuous business improvements; retention and  
13 inclusion; succession planning; and oversight of hundreds of employees and hundreds  
14 of millions of dollars in assets and capital and operating budgets.

1 Q. Please describe your educational background and professional experience.

2 A. I earned a Bachelor of Science degree in Mechanical Engineering from the United  
3 States Naval Academy in 1985. I have 17 years of power plant and production  
4 experience in various managerial and executive positions within Duke Energy  
5 managing Fossil Steam Operations, Combustion Turbine Operations and Nuclear Plant  
6 Operations. While at Duke Energy I have managed new unit projects from construction  
7 to operation, and I have extensive contract negotiation and management experience.  
8 My prior experience also includes nuclear engineering and operations experience in the  
9 United States Navy and project management, engineering, supervisory and  
10 management experience with a pulp, paper and chemical manufacturing company.

12 Q. What is the purpose of your testimony?

13 A. The purpose of my testimony is to provide the Commission with information related to  
14 the Bartow Steam Turbine (ST) forced outage that occurred from February 9, 2017  
15 through April 8, 2017, including background information on the event that led to the  
16 outage, an explanation of DEF's responsive actions, a presentation of DEF's root cause  
17 analysis and findings, and an explanation of DEF's reasonable and prudent restoration  
18 actions.

20 Q. Please provide a summary of your testimony.

21 A. On February 9, 2017, the Bartow steam turbine was removed from service due to an  
22 indication of a sodium leak into the steam water cycle. During this shutdown, DEF  
23 discovered a failed LP turbine rupture disk. The disk had been breached by a foreign

object that caused a hole in the rupture diaphragm. DEF performed an inspection of the Bartow Steam Turbine ("ST") and discovered damage to the ST's L-0 blades (and determined part of an L-0 blade ruptured the LP turbine rupture disk), resulting in a forced outage to the ST that lasted until April 8, 2017 (while the ST was off-line, the Bartow combustion turbines ("CTs") remained available to run in simple cycle mode). DEF performed a Root Cause Analysis ("RCA") that determined the failure of the Bartow ST's L-0 Blades was caused by events beyond DEF's control, and DEF could not have reasonably prevented the failure from occurring. The results of DEF's RCA were discussed in more detail in my March 1, 2018 testimony filed in Docket No. 20180001-EI, which I adopt and incorporate as if fully set forth herein. DEF's actions prior to and in the wake of the blade failure were reasonable and prudent.

**Q. Are you sponsoring any exhibits?**

A. Yes. I am sponsoring the DEF RCA Report, attached as Exhibit No. \_\_ (JS-1) to my March 1, 2018 testimony filed in Docket No. 20180001-EI.

**Q: Is the RCA considered confidential by the Company?**

A: Yes. Portions of the RCA's findings are considered proprietary and confidential by the blades' manufacturer. In order to protect the OEM's rights, this information has been treated by the Company as proprietary confidential business information and has not been made publicly available. As part of the stipulation reached on Issue 1B in Docket No. 20180001-EI, DEF committed to work with the OEM to revise the confidentiality request; DEF intends to fully comply with that stipulation.

**Q. Please summarize the events leading up to the 2017 Bartow event.**

A. Bartow is a 4x1 Combined Cycle ("CC") Station with a ST manufactured by Mitsubishi Hitachi Power Systems ("MHPS"). The ST was purchased from a company that intended to use it for a 3x1 CC with a gross output of 420MW. The ST was never delivered to that third party but instead remained with MHPS in a warehouse in Japan until DEF purchased the unit in 2006.

Before the ST was purchased, DEF contracted with MHPS to evaluate the ST design conditions and to update heat balances for a 4x1 CC configuration. CC units blend steam from the CTs as they start-up and/or shut-down with steam to the ST. These blending events result in brief periods of higher steam temperatures and flows into the condenser below the ST L-0 blades, a common occurrence for CC units.

Since commissioning of the Bartow ST in 2009, there have been five (5) events involving L-0 blade failures and/or replacements. The latest blade failure occurred when a "loss of mass" event resulted in a blade fragment traveling through the Low-Pressure Turbine rupture disk diaphragm.

**Q. What actions did DEF take in response to the February 2017 failure?**

A. The Company took three primary actions in the wake of the event: a root cause team was established to investigate the incident and prepare a root cause analysis; a restoration team was formed to bring the unit back on-line; and a team was formed to evaluate a long-term solution for Bartow.

**Q. Please describe the process DEF followed to ascertain the root cause of the event.**

A. DEF created a RCA Team consisting of internal experts to investigate and determine the root cause of the event. The RCA Team consisted of seven individuals with expertise in engineering, operations and process, and human performance.

Following industry standard procedures, the RCA Team employed specific tools used to determine potential root cause(s) including: interviews, event and causal factor review ("E&CF"), flawed barrier analysis, change analysis, component analysis, visual inspections of the equipment, photographs taken following the event, engineering calculations and measurements, and detailed review of outage reports and maintenance logs.

DEF's findings are fully set forth in the RCA identified as Exhibit No. \_\_ (JS-1) to my March 1, 2018 testimony in docket No. 20180001-EI and as summarized in my testimony of that date. To avoid unnecessary repetition, those findings will not be rehashed here.

**Q. What restoration process did DEF follow to bring tl service?**

A. It's important to recall that the four Bartow CTs were able to continue operation in simple cycle mode (i.e., without operation of the ST) notwithstanding the blade failure. DEF worked with the OEM to identify and implement an interim solution that would allow the ST to resume operation, ultimately resulting in the installation of a pressure

plate in place of the L-0 blades on March 22, 2017. The plate allows the ST to operate increasing the energy output of Bartow above what was possible in simple cycle mode. As mentioned above, the ST returned to service on April 8, 2017.

**Q. Could DEF have reasonably prevented the event and the ensuing outage at Bartow?**

A. No, the outage was caused by circumstances beyond DEF's reasonable control, as demonstrated by the RCA. DEF was not at fault.

**Q. Did DEF act reasonably and prudently to restore Bartow to service in a timely fashion?**

A. Yes, DEF took reasonable and prudent steps to develop a restoration team and guiding processes to restore the Bartow ST to service. The restoration team followed those processes and the unit was successfully brought back on line in a timely manner.

**Q. Did DEF's agreement with the OEM include a provision obligating for the OEM to contribute funds towards replacement power costs in the event of an outage caused by the OEM's product?**

A. No; to the contrary, the agreement specifically disclaimed any liability for consequential damages.

**Q. In your experience, do DEF's agreements with OEMs usually include a similar disclaimer of liability?**



1 A. Yes. In my experience OEMs are not willing to accept the risk of agreeing to pay  
2 consequential damages (such as replacement power costs) given the uncertain and  
3 potentially open-ended liability. To my knowledge, this is the case throughout the  
4 industry.

6 **Q. Have you or anyone under your supervision engaged in negotiations with a vendor  
7 that was willing to accept consequential damages as part of a component part  
8 purchase order?**

9 A. No, in DEF's experience, vendors do not offer to accept consequential damages as part  
10 of the terms and conditions of their agreements. Further, when DEF has indicated that  
11 such a provision would be a required part of the agreement, vendors have indicated  
12 they would withdraw rather than agree to those terms. DEF simply has not found such  
13 a provision to be commercially available.

15 **Q. Does that conclude your testimony?**

16 A. Yes.

7

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1 BY MR. BERNIER:

2 **Q Mr. Swartz, have you prepared a summary of**  
3 **your direct testimony?**

4 A I have.

5 **Q And could you provide that, please?**

6 A Certainly.

7 Good morning, Judge Stevenson. Again, my name  
8 is Jeff Swartz. I am the Vice-President of Generation  
9 for Duke Energy Florida. I will say DEF in the future.  
10 That meanings I have overall responsibility for DEF's  
11 generation fleet.

12 My direct testimony provides background  
13 regarding the issues that have arisen over the past few  
14 years with the Bartow combined cycle plant steam  
15 turbine, an explanation of DEF's response to those  
16 issues, including a summary of DEF's actions to restore  
17 the unit to service as quickly as possible. And finally  
18 a presentation of DEF's root cause analysis.

19 In short, after analyzing data from each of  
20 the blade failures that I will discuss in a moment, DEF  
21 determined that the only causal factor that explains  
22 each failure, and accounts for the different conditions  
23 attended to each failure, is that the blades lack  
24 sufficient design margin to effectively operate in the  
25 Bartow steam turbine.

1 Bartow steam turbine was manufactured by  
2 Mitsubishi Hitachi Power Systems. The combined cycle  
3 was placed into service in the year 2009.

4 And briefly some background. A combined cycle  
5 power plant uses both gas and steam turbines together to  
6 produce electricity. Combustion of natural gas in the  
7 gas turbine turns a generator producing electricity, and  
8 the waste heat from the gas turbine is routed to a heat  
9 recovery steam generator, or HRSG, producing steam  
10 routed to a nearby steam turbine which generates extra  
11 power. It is coupled to a generator.

12 Combined cycle plants can be set up in  
13 multiple configurations and provide for great  
14 operational flexibility. The Bartow combined cycle is  
15 called a 4-on-1 plant, meaning there are four natural  
16 gas fired combustion turbines, four heat recovery steam  
17 generators which provide steam to the one steam turbine.  
18 It can operate in a 1-on-1 configuration, a 2-on-1, a  
19 3-on-1, a 4-on-1; or, when necessary, the gas turbines  
20 can operate in what we call simple cycle mode to  
21 generate electricity when the steam turbine is off-line.

22 The steam turbine itself is made up of a high  
23 pressure/intermediate pressure section which is a  
24 combined section, and a low pressure section as well.  
25 Each has a series of blades that, as the steam passes

1 through the blades in the turbine sections, it spins the  
2 blades which, in turn, spin the rotor. The rotor is  
3 connected to a generator, and the generator is what  
4 produces electricity.

5 At issue in this proceeding is the low  
6 pressure section, specifically the last stage of blades  
7 in the low pressure section. They are called the L0  
8 blades. The low pressure turbine at Bartow is a  
9 dual-flow unit, meaning the steam is admitted in the  
10 middle of the turbine and then flows axially in opposite  
11 directions through rows of blade. So thus, there are  
12 two rows of L0 blades, one at each end of the machine.

13 And if I could, Your Honor, I think it if I  
14 could stand up at this point --

15 THE COURT: Sure.

16 THE WITNESS: -- and use some of these  
17 exhibits over here, it might be helpful. I think I  
18 am going to move of this out of the way so  
19 everybody can see.

20 First, this is a overall plant. This is the  
21 combined cycle plant. This is the gas turbine  
22 right here. The gas turbine can run on its own.  
23 Gas is admitted in the middle. The combustion  
24 process of gas and air, compressed air spins a  
25 rotor, spins blades, spins a rotor, turns this

1 generator producing electricity.

2 In simple cycle mode, the exhaust gases from  
3 that combustion just flow up this stack to the  
4 atmosphere. The beauty of combined cycle operation  
5 is that we can take that energy that's in that heat  
6 and swing a damper and make the gases flow this way  
7 instead.

8 All this represents what's called the heat  
9 recovery steam generator. It's a boiler. There is  
10 water in tubes that heat, and these exhaust gases  
11 heat the water in the tubes, and then the water is  
12 turned into steam. That steam then is then reused  
13 in the turbine generator unit. It's admitted into  
14 the high pressure turbine, and then actually sent  
15 back to the heat recovery steam generator, reheated  
16 to get more energy into the steam. If you raise  
17 the temperature of the steam, it raises the energy  
18 level. It's then readmitted to the intermediate  
19 pressure turbine. But this is really one shaft  
20 with blades connected to it.

21 And then the exhaust from this intermediate  
22 pressure turbine goes to the low pressure turbine,  
23 and some steam from the heat recovery steam  
24 generator comes into the low pressure turbine into  
25 the middle, flows in both directions, and then is

1 exhausted into a condenser.

2 This, again, is rotating the shaft. This is  
3 one common shaft that's bolted together here and  
4 bolted together here, and then the generator  
5 produces electricity.

6 And like I said, at issue in this proceeding  
7 is the last stage of blades in this low pressure  
8 turbine. So it would be right here and right here,  
9 the longest stage of blades. The blades get  
10 successively longer as the steam flows through the  
11 machine because the steam is losing energy as it  
12 travels through the machine. It's transferring  
13 energy to the blades making them rotate. The  
14 blades have to be bigger and longer in order for  
15 the lower energy steam to have any effect. So the  
16 longest blades are the L0 blades.

17 This is an actual L0 blade from the Bartow  
18 combined cycle low pressure turbine. There is --  
19 you can see it's curved. This is the blade itself.  
20 It's very heavy. It's about 60 pounds. A big  
21 piece of metal.

22 The issue that we've had is that the mid-span,  
23 there is something called snubbers. And at the  
24 tip, there is something called Z-locks or a shroud.  
25 These blades aren't connected to one another

1 during -- when the turbine is stationary. When the  
2 turbine starts spinning, and someone already said,  
3 it spins at great speed, 3600 revolutions per  
4 minute, so 60 cycles per second.

5 Think about that. It's spinning that rapidly,  
6 and this is just one of 64 blades on the low  
7 pressure turbine. So it's quite a large diameter  
8 machine at this stage of the turbine.

9 These blades, you wouldn't be able to see it,  
10 but they untwist a little bit, just a tiny bit, and  
11 it makes these mid-span snubbers and these Z-lock  
12 tips come together, which strengthens the whole  
13 machine.

14 You get a segment in the middle of the blade  
15 and a segment at the tip of the blade that helps  
16 strengthen the entire machine. If not for that,  
17 these blades would vibrate more and potentially  
18 crack from high cycle fatigue, and that would be  
19 very disastrous and catastrophic if a piece of the  
20 blade were to come loose.

21 What we've had happen four different times was  
22 a piece of either the snubber or a piece of this  
23 Z-lock tip, or pieces have come off, come apart.  
24 So when we talk about blade damage, it was limited  
25 to the Z-lock tips or the snubbers.

1 And I wanted to make that clear, because  
2 through proactive action, we were able to find that  
3 damage before the blade itself was damaged, which  
4 could have been much more catastrophic.

5 Thank you for allowing me to show that.

6 So since being placed into service, the steam  
7 turbine has experienced five separate L0 blade  
8 incidents. Importantly, each instance was  
9 discovered either, as I said, by proactive  
10 inspection or by installed monitoring equipment,  
11 and DEF was able to take appropriate action prior  
12 to any catastrophic damage to the turbine itself.

13 As we discuss the incidents and throughout  
14 these proceedings, you will hear reference to  
15 different periods of operation. Period 1 is the  
16 time from when the units were first commissioned in  
17 year 2009 until discovery of the first blade issue.  
18 Period 2 began when the damaged blades were  
19 replaced and the unit returned to service, and so  
20 on.

21 Each period was accompanied by blade  
22 modifications, with one notable exception I will  
23 discuss momentarily, as well as modified operating  
24 parameters provided by Mitsubishi.

25 Steam turbines are operated within the

guidelines provided by the manufacturer. Those guidelines are based on the manufacturer's calculations of permissible steam flows, pressures and temperatures. With one exception in Period 3, when new hardened blades were installed, each operating parameter modification lowered permissible pressures which resulted in a corresponding reduction in electrical output from the generator.

Notwithstanding DEF's adherence to these operating instructions, each period concluded with discovery of blade damage. Of particular importance to DEF's root cause analysis was the experience of Period 5. The lessons learned from that period have significant importance because the blades used during that time were of the same design as the original iteration, and L0 blade damage was discovered despite the unit being operated well below the originally provided operating parameters.

Therefore, DEF's operation of the unit was not the cause of the iterative blade damage. As mentioned earlier, after analyzing the available data from each of the operational periods, and taking note of the fact that blade damage continued

to be discovered even after the operating pressures were curtailed, DEF determined that the ultimate causation had to be the blades' lack of sufficient design margin.

With the discovery of the blade damage at the end of Period 5, DEF determined that the most prudent means of returning the steam turbine to service while a long-term solution to the blade issues could be determined, designed and implemented was to replace the last stage blades with what are called pressure plates, as Mr. Bernier said.

It's important to remember that while the unit was off-line and the pressure plates were being installed, the four combustion turbines continued to operate in simple cycle mode and provide service to our customers.

For reference, a pressure plate is just what it sounds like, it's a non-rotating plate, as Mr. Bernier mentioned. Instead of a blade reducing the pressure and the energy of the steam before it goes into the condenser, there is holes drilled in the pressure plate which reduce the pressure so that the steam then doesn't damage the condenser. So it takes that work out of the steam without the

benefit of making extra productive work, a product.

So the pressure plate does not use the steam passing through it to produce electricity and, therefore, there is a decrease in efficiency because the unit is not getting all the available energy of the steam passing through it.

However, the pressure plate allowed for the unit to return to service quickly and to operate event-free for the past two-and-a-half years.

Because DEF did not and could not know that the blades in question did not have the necessary design margin, and because DEF at all times operated the unit within the OEM's operating parameters, DEF's actions leading up to and in response to the February 2017 outage were prudent, and DEF should be permitted recovery of its prudently incurred replacement power costs.

I look forward to answering your questions.  
Thank you.

MR. BERNIER: Thank you, Judge. We will tender Mr. Swartz for cross-examination.

THE COURT: Is there an agreement as to order of cross? Public Counsel is first?

MR. REHWINKEL: Yes.

EXAMINATION

BY MR. REHWINKEL:

**Q Good morning, Mr. Swartz.**

**A Good morning.**

**Q Can you tell me your full name, please?**

**A Jeffery Raymond Swartz.**

**Q Okay. And you are the Duke witness alone, who alone is here to provide whatever evidence you feel is most relevant to meet your burden to demonstrate that Duke acted prudently in operating the Bartow steam turbine; is that right?**

**A Yes, sir.**

**Q Would you also agree with me that JS-2 is the principal piece of evidence that Duke submits as your explanation of the cause of the failure of the various sets of blades at the unit?**

**A Yes.**

**Q And just for the record, JS-2 was the same as JS-1, it just has a different level of confidentiality, right?**

**A Correct.**

**Q The RCA -- can you agree with me that if I ask you about an RCA, it means a root cause analysis?**

**A Yes, that's correct.**

**Q Okay. And this RCA is the sum of the evidence that you contend proves that Duke acted prudently at all**

1 times; is that right?

2 A Yes.

3 Q And, Mr. Swartz, isn't it also true that  
4 sometime after March of 2012, Duke began, at least  
5 informally, the process of determining a root cause of  
6 the problems that you identified after the March 2012  
7 discovery of the blade damage?

8 A Yes, that's correct.

9 Q And am I correct in assuming that a root cause  
10 analysis is important to any utility as a way of  
11 understanding their operations for and understanding and  
12 apply lessons learned and improving processes for safety  
13 and efficiency purposes?

14 A Yes. Absolutely.

15 Q And that RCA process is part of the Duke  
16 culture?

17 A It is.

18 Q Would you agree with me, to be effective, the  
19 RCA process must be objective and honest and designed  
20 and executed to get to the truth, even if it's not a  
21 flattering view of how the company conducted operations?

22 A Yes.

23 Q Would you also agree with me that a true RCA  
24 should not be an advocacy document, that it --

25 A Could you ask that again, please?

1 Q Would you agree with me that a true RCA should  
2 not be an advocacy document that is biased in its scope  
3 or analysis?

4 A Correct. It should dig into the issues and  
5 understand the lessons learned so we can improve.  
6 That's the purpose.

7 Q Okay. The RCA should also not be designed to  
8 reach predetermined or confirmatory conclusions, should  
9 it?

10 A Correct.

11 Q Would you agree with me that the final RCA  
12 document that was ultimately prepared was at least in  
13 part done so with an eye toward making Duke's case to  
14 the Florida Public Service Commission that you believed  
15 you were not imprudent in the actions related to the  
16 blade failures and the need to buy replacement power?

17 MR. HERNANDEZ: Objection, compound.

18 THE WITNESS: The root cause --

19 THE COURT: Hang on.

20 THE WITNESS: Sorry.

21 THE COURT: Yeah, could you break it down? It  
22 was two questions there.

23 MR. REHWINKEL: Okay.

24 BY MR. REHWINKEL:

25 Q Would you agree that the RCA was produced, at

1 least in part, with an eye toward making your case to  
2 the Public Service Commission?

3 A I would not think about it that way. The root  
4 cause was truly to dig into what happened, what can we  
5 learn from that? How are we going to improve?

6 There are many -- not many, but there are  
7 times when we have root causes, or any causal analysis  
8 when there is a likelihood that there might be legal  
9 proceedings attached to it, and so we will make sure  
10 that we follow certain guidelines from an  
11 attorney-client privilege standpoint, which we did in  
12 this one because we thought that there could be, but it  
13 wasn't what you are suggesting. It was truly to get at  
14 the issues and learn.

15 Q Okay. So is it also true that the RCA is your  
16 final product of an inte -- well, let me ask you this:  
17 When I ask you about an RCA -- if I ask you about the  
18 RCA, or the Duke RCA, can you agree with me that we are  
19 talking about JS-2?

20 A Yes.

21 Q Okay. So is it true that the RCA is your  
22 final product of an iterative and continuous root cause  
23 analysis process that dates back to 2012?

24 A Yes, that's correct.

25 Q And can we also agree that if I ask you about

1 the September 22nd, 2017, Mitsubishi RCA, that I will  
2 specifically refer to that as Mitsubishi's RCA; you  
3 understand that?

4 A I understand.

5 Q Okay. And when I ask you -- or when I say  
6 Duke, can you agree with me that even though Duke's  
7 merger with Progress Energy occurred in July of 2012,  
8 that any relevant actions or inactions that transpired,  
9 or should have done so, under the control of Progress  
10 Energy Florida's management are the same as if those  
11 things happened or didn't under Duke's management  
12 control?

13 MR. HERNANDEZ: Objection, Judge, calls for a  
14 legal conclusion.

15 THE COURT: I will overrule. I mean, if you  
16 know.

17 THE WITNESS: Could you ask that again,  
18 please?

19 BY MR. REHWINKEL:

20 Q Let me ask it a different way.

21 Will you agree with me that Duke today, in  
22 this case, stands in the shoes of Progress Energy for  
23 all relevant actions that occurred related to this  
24 Bartow steam unit?

25 A Yes.

1 Q Can you tell me when you first had the  
2 responsibility of overseeing the Bartow plant?

3 A It was at the beginning of 2012, when I first  
4 actually assumed the position I am still currently in.  
5 So just about eight years ago. Prior to that, I wasn't  
6 directly involved with the operation of the Bartow site.

7 Q Okay. So when you said the beginning of 2012,  
8 you mean you were a Progress Energy employee?

9 A Yes, as a Progress Energy employee.

10 Q Okay. And tell me what your role was.

11 A In January of 2012, I became the vice -- we  
12 made some organizational changes at the beginning of  
13 2012 while we were still Progress Energy in anticipation  
14 of the merger. So prior to that, I was in our nuclear  
15 generation group during the year 2011, but in  
16 anticipation of the merger closing, we did some  
17 reorganization, and I became the Vice-President of  
18 Generation for the Florida region --

19 Q Okay.

20 A -- the fossil generation and not nuclear.

21 Q Tell me when your first time was having a role  
22 or responsibility in the Bartow blade failure RCA  
23 process?

24 A When we first found the issues in the spring  
25 of 2012, and we needed to know what the causes were.

1 It's a significant issue. And so under my direction, we  
2 started what became a very long root cause because we  
3 kept learning more as each iteration of failure  
4 occurred.

5 Q Okay. Can we agree that when I make a  
6 reference to a period like 1, 2, 3, et cetera, that you  
7 understand them to be many as they are defined in the  
8 first two rows in Table A on page five of the Duke RCA?

9 A Yes.

10 Q Okay. So you were with Duke and had executive  
11 oversight over the plant during Period 1, is that right;  
12 during the very last few days of Period 1?

13 A That's correct.

14 Q Okay. And I think you just said so, but I  
15 want to make sure I understand. You were the person  
16 responsible for initiating the RCA process that we are  
17 talking about here today?

18 A That's correct.

19 Q Okay. And would that also mean that you were  
20 the person most responsible for assigning the employees  
21 to conduct the RCA process?

22 A I had an overview of that, and I could weigh  
23 in on the team makeup, yes.

24 Q Okay. Now, I think you said in -- before to  
25 me that for the RCA team that was -- for the RCA process

1 that was conducted after Period 5, you did assign the  
2 members of the team that responsibility with you, is  
3 that right?

4 A I didn't specifically assign the people. I  
5 could have modified the group. I had input into the  
6 team members. I don't remember specifically assigning  
7 the individuals.

8 Q Well, let me ask it this way: Isn't it true  
9 that the responsibility for assigning the members to the  
10 team --

11 A Yes, sir.

12 Q -- was yours?

13 A That's correct.

14 Q Okay. Was that true just after the March 2017  
15 events, or all throughout this long RCA process?

16 A All throughout.

17 Q Okay. Now, I think in your testimony you  
18 mentioned a long-term solution team, is that right?

19 A Yes.

20 Q And it's fair to say the long-term solution  
21 team and the RCA team worked somewhat in concert through  
22 the process, at least since Period 5; is that right?

23 A That's correct.

24 Q And would you have had the responsibility of  
25 assigning the members to both the RCA and the long-term

1 solution team?

2 A Yes.

3 Q Okay. Throughout the RCA process, going back  
4 to 2012, would it be fair to say that you did review and  
5 provide edits to some of the drafts in the process?

6 A I know I reviewed some. I don't recall if I  
7 provided edits.

8 Q Okay. If I saw a draft that had the initials  
9 JRS on either a comment or an edit, you are the only JRS  
10 that would have been allowed to make edits to those  
11 documents; is that right?

12 A I don't know if I am the only one, but it's  
13 likely me, yes.

14 Q You didn't give me names of anybody in the  
15 root cause team that had the initials JRS, right?

16 A Not that I recall.

17 Q Okay. Would it be fair to say that even  
18 though the engineers that were primarily associated with  
19 the RCA worked for what you called Duke's central  
20 engineering, in this project, they had at least a dotted  
21 line responsibility to you in the RCA process in that  
22 you were the highest Florida Power generation executive  
23 in charge of the Bartow project?

24 A Yes, that's fair.

25 Q And you would agree with me that the draft

1 documents that were provided to the Public Counsel as a  
2 result of late filed Exhibits 4, 5 and 6 of your  
3 deposition constituted a part of the work product  
4 supporting the document that is JS-2?

5 A I am not sure I understand your question.

6 Q Okay. Let me break it down.

7 You are aware that you -- that as -- at your  
8 deposition in August 30th, the Public Counsel asked  
9 for -- in various ways, we asked for the draft documents  
10 that preceded the Duke RCA, is that right?

11 A Yes, sir.

12 Q Okay. Would you agree with me that those  
13 draft documents, and the documents that we received in  
14 Exhibits 4, 5 and 6 constitute, at least in part, the  
15 work product that supported the RCA that you finally  
16 produced?

17 A Yes.

18 MR. HERNANDEZ: Your Honor, could the witness  
19 see the documents?

20 THE COURT: It might be helpful.

21 Do you have a clear recollection of what he is  
22 referring to?

23 THE WITNESS: I don't. There were a lot of  
24 documents involved with the root cause, so I don't  
25 know that I have -- I know specifically.

1 THE COURT: It might be helpful to put those  
2 in front of him.

3 MR. REHWINKEL: Okay. I was asked to bring  
4 eight copies, and I have distributed all my eight  
5 copies, so I --

6 THE COURT: Let's see what I have up here.

7 MR. REHWINKEL: The documents I am referring  
8 to are exhibit -- what we identified as Exhibit  
9 115.

10 MS. BROWNLESS: Charles, you can have --

11 COURT REPORTER: You can use mine.

12 MR. REHWINKEL: Okay. This will be the  
13 official copy.

14 BY MR. REHWINKEL:

15 Q If I may. So this is the summary of the  
16 synthesis.

17 A This one here is?

18 Q Yes, and then this is Exhibit 4, 5 and 6.

19 MR. BERNIER: And those are marked, okay, in  
20 our version?

21 MR. REHWINKEL: Yes.

22 And just for the record, Exhibit 115 is a  
23 culling of the root cause drafts that were taken  
24 from Exhibits 4, 5 and 6.

25 MR. BERNIER: Okay. Does he have 116 so we

1 can mark that for him?

2 MR. REHWINKEL: Oh, yeah. It would be in  
3 here.

4 MR. BERNIER: It would be right here.

5 MR. REHWINKEL: Yeah, this is 116.

6 MR. BERNIER: That way you don't have to mark  
7 it later.

8 THE COURT: Let me see -- okay.

9 MR. BERNIER: Which ones should he be looking  
10 at?

11 BY MR. REHWINKEL:

12 Q Oh, I am sorry. I thought you were reviewing.  
13 Your counsel asked if you could look at the documents.

14 A Okay. So I have reviewed it. I am familiar  
15 with what you --

16 Q Okay. So the question -- I think you answered  
17 it, but given that the objection came in, if I could  
18 just make sure.

19 Those documents that you reviewed in Exhibits  
20 102, 103, 104 and 115, with the understanding that 115  
21 is culled from 102 and 103, would you agree that they  
22 constitute a part of the work product supporting the  
23 Duke RCA?

24 A I would.

25 Q Okay. Would you also agree with me that the

1 documents in those four exhibits, 102, 103, 104 and 115,  
2 were retained as a matter of company practice?

3 A I think that is our practice, yes.

4 Q Okay. Would you agree with me that an  
5 engineer named Jake, Jacob or Jake English was  
6 designated to be the primary author of the Duke RCA?

7 A I would.

8 Q Okay. Would you also agree with me that he  
9 was the primary custodian or keeper of the documents  
10 that supported the RCA?

11 A Yes, I would.

12 Q Okay. Now Mr. English, you would consider him  
13 also to have been the lead author of the RCA?

14 A Yes.

15 Q But that didn't mean that he made all the  
16 analytical decisions, is that correct?

17 A That's correct.

18 Q He would be sort of like the engineer with the  
19 pen, is that fair?

20 A Well, Mr. English is more than that. He is --

21 Q I don't mean he is the scribe. But he was the  
22 one that was -- well, I will withdraw the question.

23 He was not the one making all the decisions.

24 He was contributing to it, but somebody had to keep the  
25 record; is that right?

1 A He was one of multiple contributors, but he is  
2 the one that was the main author.

3 Q Okay. Other engineers, including yourself,  
4 were contributors to the RCA, is that fair?

5 A Yes.

6 Q Is it also true that non-engineers, including  
7 attorneys, reviewed drafts at some point throughout the  
8 process?

9 A Yes.

10 Q And RCA -- the Duke RCA was the only RCA,  
11 final RCA report that was produced throughout this whole  
12 process, is that correct?

13 A It was the only Duke Energy product.

14 Q That's what I mean. It was -- on your side of  
15 the fence, it was the only product that Duke finalized  
16 in this -- I think you referred to it before as a big,  
17 long root cause analysis, is that right?

18 A Yes, that's accurate.

19 Q Okay. Do you have a copy of your JS-2 with  
20 you?

21 A I do.

22 Q And we can do this. I am going to ask you  
23 questions from Exhibit 115, and just -- I should clarify  
24 something about 115, if you don't mind, Your Honor.

25 There is a table of contents. And the first

1 document actually is JS-2, and then I have put Documents  
2 2 through 18 in here, and I have extracted -- I have  
3 included a screen shot at the back of this exhibit of  
4 the Duke file names that we were provided  
5 electronically, and I have extracted -- they say Bartow  
6 RCA white paper, pretty much, but there are some  
7 distinguishing features such as the date of the file or  
8 the author of it on this; do you see that?

9 A I do.

10 Q But you would agree with me that -- I mean,  
11 JS-2 is not a draft, it is the final document?

12 A Yes.

13 Q And if I could ask you to look back at  
14 Document 18. And this handwriting up at the top of each  
15 document is mine. It's not Duke's.

16 Would you agree with me that February 6th,  
17 2018 draft, it has a watermark of draft on it, but this  
18 document is, in all respects, identical to the final  
19 document; is that right?

20 A I would really have to do a page-by-page turn  
21 to determine that.

22 Q Okay. But would you accept my representation  
23 it is the same document? It's the same date.

24 A It is the same date. I see that. So it's  
25 likely the same document, yes.

1 Q Okay. So maybe the easiest thing to do would  
2 be just to ask questions about the RCA in this document,  
3 because I am going to attempt to ask you questions going  
4 back and forth between the final and some of the drafts.

5 So if I could take you to Document 1 -- and  
6 one other thing, if you don't mind, as we work through  
7 this. In the bottom right-hand page of this Exhibit  
8 115, we have a Bates number OPCCR -- RCAEXH dash, and  
9 then have the numbers. And those numbers correspond on  
10 the table of contents to the documents.

11 The Bates numbers in the upper right-hand  
12 corner are Bates numbers that we gave the late filed  
13 Exhibits 4, 5 and 6 because they came to us un-Bates, do  
14 you understand that?

15 A I think so. Yes.

16 Q All right. We don't need worry about those  
17 numbers up there. I am only going to be asking you  
18 about Bates numbers on the lower right-hand.

19 A I understand.

20 Q Okay. All right. So back on my questions.

21 On page two of JS-2, is it fair to say that  
22 the second full paragraph, starting with the word  
23 "based" is the ultimate conclusion of this RCA?

24 A Yes, it is.

25 Q And if we look on page 15 of the RCA, that

1 paragraph is just repeated under the word conclusion, is  
2 that right?

3 A Yes, it is.

4 Q Would you mind reading that aloud for the  
5 record?

6 A Based on its observations and study, Duke has  
7 been and remains of the opinion that the root cause of  
8 the failures in the steam turbine L0 40-inch blades is  
9 the blade design, lack of blade design margin. That is  
10 to say, under expected operating conditions at Bartow's  
11 4-on-1 combined cycle unit, the MHPS blades are  
12 substantially more fragile than similar 40-inch blades  
13 both in Duke's combined cycle fleet and elsewhere in the  
14 industry.

15 Q Throughout, when we see MHPS, that's  
16 Mitsubishi, right?

17 A Correct.

18 Q Okay.

19 A Mitsubishi Hitachi Power Systems.

20 THE COURT: And OEM in this context also means  
21 Mitsubishi, right?

22 THE WITNESS: It does. Original equipment  
23 manufacturer.

24 THE COURT: Okay.

25 BY MR. REHWINKEL:



1 Q So in this RCA document, with this conclusion,  
2 Duke lays all the blame on Mitsubishi and assigns none  
3 of the blame to itself for the way the legacy Progress  
4 organization operated the plant in the first period; is  
5 that right?

6 A I think it's very clear we believe that the  
7 lack of blade design and the lack of margin in the  
8 blades is the root cause of all the failures of the  
9 blades.

10 Q Okay. Now, we discussed the period naming  
11 convention a few minutes ago. Under that Period 1 would  
12 generally be from June of 2009 to March of 2012, is that  
13 right?

14 A Yes, sir. That's correct.

15 Q Okay.

16 A And there is an easy reference for that on  
17 page five --

18 Q Right.

19 A -- Table A.

20 Q Would it be most accurate to say that the  
21 beginning of commercial operation of the Bartow plant  
22 and the steam turbine was approximately June 1st, 2009?

23 A I don't know if it was June 1st, but I know it  
24 was the months of June.

25 Q Okay. And is it further true that the end of

1 Period 1 was actually February 28th at 2:00 a.m. in  
2 2012?

3 A Subject to check, yes. That sounds like when  
4 we would start an outage. Typically, we start when  
5 customer demand is low, and it was a planned scheduled  
6 outage we started at nighttime.

7 Q So isn't it Duke's position today that the  
8 company did nothing wrong in the way it operated the  
9 steam turbine during the first period?

10 A It is.

11 Q Is it also true that you have effectively  
12 asserted that even if you somehow operated the plant  
13 improperly with excess steam flow and high back-end  
14 loading on new L0 blades that you only did so because  
15 you were just not aware that you were doing anything  
16 wrong?

17 A We operated according to the parameters  
18 provided by the original equipment manufacturer, so I'm  
19 are not sure -- it seemed like there was two  
20 different -- a statement and a question there.

21 MR. BERNIER: I am sorry, Charles, are you  
22 referencing anywhere in his testimony?

23 MR. REHWINKEL: I am asking about what his  
24 root cause analysis shows and doesn't show, so...

25 BY MR. REHWINKEL:

1 Q So does the conclusion that you just read from  
2 your RCA mean that Duke's position is that Duke did not  
3 operate the steam turbine improperly in Period 1 by  
4 introducing excessive steam flow in the low pressure  
5 turbine and imposing high back-end loading on the L0  
6 blades, and thus, Duke's operation of the steam turbine  
7 was not and could not have been a root cause of the  
8 blade failures in Periods 1 through 5?

9 A It does.

10 Q Is another way of putting that that the RCA  
11 conclusion means that it is Duke's position that even if  
12 Duke did run the unit improperly in Period 1 by  
13 introducing excessive steam flow into the low pressure  
14 turbine and imposing high back-end loading on L0 blades  
15 that it did not know that it was doing so, and thus, any  
16 harm caused was not its fault?

17 A It's our position that we ran it in accordance  
18 with the operating parameters that were provided.

19 Q Well, isn't it true that Duke put excessive  
20 steam into the low pressure turbine during Period 1?

21 A It is not true.

22 Q Isn't it true that excessive steam and high  
23 back-end loading on L0 blades caused damage to those  
24 blades?

25 MR. HERNANDEZ: Objection, Judge. I am

1 objecting on the basis of vague. I don't know what  
2 excessive means.

3 THE COURT: Maybe we should be more specific.

4 MR. REHWINKEL: Okay.

5 BY MR. REHWINKEL:

6 Q Well, in the root cause analysis process,  
7 didn't Duke engineers decide -- agree that excessive  
8 steam flow was introduced into the low pressure turbine?

9 A Could you point that out to me?

10 Q Okay. Do you have exhibit -- okay, let's go  
11 to -- let's just look at -- let's just look -- if you  
12 could turn to page 75, which is Exhibit 9.

13 A In Tab 9 in Exhibit 115?

14 Q I apologize. Yeah. Tab 9, yes.

15 A And I am sorry, could you say the page again?

16 Q 75.

17 A Okay, I am there.

18 Q And would you agree with me that the file name  
19 for this document is October 5, 2017, and it says PBC  
20 comments? That will be Paul Crimi, C-R-I-M-I?

21 A Yes.

22 Q And if you look halfway down the page, it  
23 says -- would you agree with me that it says: After  
24 months of study, Duke Engineering believes the following  
25 to be the most significant contributing factors towards



1 root cause of the history of Bartow Unit 4S L0 events,  
2 and the first put bullet is low pressure LP turbine  
3 excessive steam flow?  
4 A Yes, I see that.  
5 Q Okay. So the Duke Engineering folks that were  
6 drafting these documents accepted at this point in time  
7 that there was excessive steam flow introduced in the  
8 low pressure turbine, isn't that correct?  
9 A I do not believe that to be the case, no.  
10 This is a working document that these are -- this is a  
11 list of bullet points of things that could have caused  
12 the root cause, things that needed to be investigated or  
13 analyzed more.  
14 So low pressure turbine excessive steam flow  
15 is one of multiple items. Thermal distress at the LP  
16 turbine exhaust. Pressure pulses during hood or curtain  
17 spray operations. Shroud fretting fatigue found through  
18 zone analysis. Loss of dampening, blade fitment, those  
19 are all potential causes.  
20 In fact, it looks to me like the team was  
21 zeroing in on the more likely causes that needed more  
22 analysis, but this is not a final document, so I would  
23 not agree with your statement.  
24 Q Well, Duke Engineering wrote this statement,  
25 that's correct, isn't it?

1 A It is.  
2 Q And Duke Engineering used the term "excessive  
3 steam flow", right?  
4 A They did use that term.  
5 Q Okay. So they had an idea that there was too  
6 much steam being introduced into the low pressure  
7 turbine, right?  
8 A I think they had an idea that that could have  
9 been -- that is a potential cause.  
10 Q Okay.  
11 A That -- to be really clear, Mitsubishi's  
12 conclusion at that point in time was that there was  
13 excessive steam flow to the low pressure turbine. That  
14 fact that Mitsubishi believed that couldn't be ignored,  
15 and so that was investigated and analyzed very  
16 significantly throughout the course of the long root  
17 cause. Ultimately, it's not the root cause.  
18 Q Just turn over a couple of pages to page 77  
19 within this same document. Well, let me withdraw that  
20 question and let me take you -- well, let me ask you  
21 this: Mitsubishi said that you were putting too much  
22 steam in the low pressure turbine in Period 1, right?  
23 A Correct.  
24 Q Okay. Is high back-end loading, is that the  
25 same as excessive steam flow?

1 A They are related, I would say. If you can  
2 picture the steam pipe going into the center of the low  
3 pressure turbine on the diagram, if there is too much  
4 steam flow going in the middle of the machine, and then  
5 it goes axially in both directions, that could lead to  
6 high loading throughout the machine, including the back  
7 end, which would be the L0 blades.  
8 Q Okay. And when you talk about high back-end  
9 loading here, just to be clear, you are talking about  
10 the loading on the blades, not loading on the condenser;  
11 is that right --  
12 A Correct.  
13 Q -- the way it's being discussed here?  
14 A That's correct.  
15 Q Can you show me in the RCA where you  
16 affirmatively determine that the introduction of  
17 excessive steam flow into the low pressure turbine and  
18 resulted in the position of high back-end loading on L0  
19 blades in Period 1 did not occur?  
20 A I don't know that I can show you that in the  
21 root cause. I think the root cause document -- well,  
22 what I know is the root cause document examines likely  
23 causes, potential factors operationally and from a  
24 design standpoint, and essentially rules each one of  
25 them out, concluding that the blades were not designed

1 with an adequate margin for the application at the  
2 Bartow.  
3 The root cause document, if we wrote in there  
4 everything that was not found, it would be an extremely  
5 long document, so I don't think I can point to what you  
6 just stated.  
7 Q Well, you said that Mitsubishi said you put  
8 too much steam into the low pressure turbine, right,  
9 excessive steam?  
10 A Yes, let me make sure, from a technical  
11 standpoint it's the pounds per hour per surface area on  
12 the blade that Mitsubishi was concerned about on the L0  
13 blades. The units -- the engineering units are pounds  
14 per hour per square foot. And if you put -- you can  
15 calculate that number. It's not a measured number. But  
16 it's related to steam flow, but it has to do with the  
17 impact on the blade for steam flow on a certain surface  
18 area of the blade.  
19 That was Mitsubishi's concern when we first  
20 had the issue. In fact, for quite some time, it was  
21 their concern, because the calculated pounds per hour  
22 per square foot of steam flow impinging on the L0 blades  
23 was higher than what their experience was. It wasn't  
24 higher than any limit. It wasn't exceeding any pressure  
25 limit. It wasn't exceeding any temperature limit. It

1 wasn't exceeding any flow limit. It was higher than  
2 their experience, and that made them concerned. And so  
3 they concluded that there was too much steam flow that  
4 caused that higher loading on the back-end blade.

5 **Q Well, specifically Mitsubishi said that**  
6 **running the unit above 420 caused excessive steam to**  
7 **impact the L0 blades, and that caused damage, isn't that**  
8 **correct? That's exactly what they said.**

9 **A** Not really. The -- there is something we  
10 really need to talk about here.

11 So the 420 megawatts is the product of the  
12 generator. And as we have discussed, the electrical  
13 generator is coupled to the steam turbine. When you  
14 talk about a steam turbine, you talk about parameters  
15 like pressures, flows, temperatures.

16 The steam turbine is what is then spinning the  
17 rotor. The rotor is connected to the generator. The  
18 generator produces megawatts, or more precisely  
19 kilovolt-amperes, which then, in order to talk about the  
20 entire unit, it's very common in the industry. We  
21 produce megawatts. We produce kilovolt-amperes. So  
22 it's common throughout industry to talk in terms of the  
23 product that you are making to get a relative feel of  
24 the size of the unit.

25 So many times, people talk about sizes of

1 combined cycle plants by the amount that the generator  
2 can produce. The amount that the generator can produce  
3 is dependent on many factors that are separate,  
4 actually. There is many factors that are part of the  
5 steam turbine output, but there is other factors that  
6 are in play as far as what a generator could produce.

7 So there is really -- in technical terms,  
8 Mitsubishi wasn't saying you exceeded 420, that was it.  
9 It was always all about the pounds per hour per square  
10 foot of steam flow impinging that last stage blade.

11 **Q Do you have a copy of Exhibit 116 in front of**  
12 **you?**

13 **A** I know I do somewhere. Yes, I do.

14 **Q Okay. And this is -- are you familiar with**  
15 **this document?**

16 **A** Yes.

17 **Q Okay. And it's dated March 18, 2015, and it**  
18 **says, Duke Energy Bartow Report of Telemetry Test for**  
19 **40-inch L0, right?**

20 **A** Correct.

21 **Q And if we turn to slide No. 4. This is what**  
22 **Mitsubishi says in the last bullet point: Mitsubishi**  
23 **estimated the cause of cracking was overloading of LP**  
24 **section based on 450-megawatt operation, which is over**  
25 **the design point of 420 megawatts, correct?**

1 **A** Yes, that's what it says.

2 **Q And that's what Mitsubishi said pretty much**  
3 **consistently throughout with respect to Period 1, right?**

4 **A** They did. They were technical discussions,  
5 and I can point to other documents where they really  
6 talked about the steam flow, in particular the steam  
7 flow per surface area impacting the last stage blade.  
8 The use of the 420 here is just really a proxy for that  
9 steam flow.

10 **Q Okay. But this phenomenon that I just read in**  
11 **that bullet point is what you mentioned that Mitsubishi**  
12 **said was going on, that that's why the Duke engineers**  
13 **put it in their RCA drafts before the final result**  
14 **was -- the final document was produced; is that correct?**

15 **A** I am sorry, I am not sure what you are asking.

16 **Q All right. Let me ask it this way: Because**  
17 **Mitsubishi said what I just read in that bullet on page**  
18 **four of Exhibit 116, that's the reason why that item is**  
19 **in the document that we looked at?**

20 **A** Right. I see what you are saying.

21 So more correctly, I would say because  
22 Mitsubishi was talking about the steam flow that I have  
23 been stating was an issue, that's why we looked at it in  
24 the root cause.

25 **Q Okay. So it wasn't just something off the**

1 **street that you had to deal with that would have made**  
2 **the document long. This was a significant central**  
3 **contention of Mitsubishi, correct?**

4 **A** Correct.

5 **Q This being the excessive steam flow and**  
6 **loading on the blades.**

7 **A** At this point in time. Remember, this is  
8 without Period 3, 4 and 5 information available.

9 **Q All right. But a document that was drafted in**  
10 **October 2017 would have been after Period 5, right?**

11 **A** Yes.

12 **Q Okay. So I guess what I am asking is you**  
13 **didn't affirmatively study the issue of high back-end**  
14 **loading on the L0 blades and reach a conclusion on that.**  
15 **Instead, you found that you couldn't study it, so you**  
16 **removed it from the final RCA, is that fair?**

17 **A** I don't know if that -- I don't know all the  
18 details of every single thing that the root cause team  
19 studied or didn't study, so I don't know the answer to  
20 that question.

21 **Q Well, let's look, if you will, on page one of**  
22 **the RCA.**

23 **Would you read for me the last full paragraph,**  
24 **because I want to ask your understanding of what that**  
25 **means?**

1 A Starting with, Duke also studied?

2 Q I am sorry, starting with the second to the

3 last paragraph.

4 A Duke Engineering?

5 Q Yes.

6 A Duke Engineering concluded that there was no

7 correlation between any one of the above-listed factors

8 in the five failure periods. Notably, Duke was only

9 able to study each factor independently based on

10 available data. In the absence of one, blade telemetry,

11 two, duplication of the factors in various combinations,

12 and three, operation in varying but normal conditions,

13 it is not possible to study how each factor relates to

14 and interacts with any other factor, if at all.

15 Q So doesn't that say that with respect to the

16 early contentions that were even included in Duke

17 Engineering's drafts about excessive steam flow and high

18 back-end loading on the L0 blades, that you were unable

19 to study it, and thus, you could not make a correlation

20 and include it as an RCA conclusion; is that right?

21 A I don't believe that's what that is saying at

22 all, actually. I think what this is saying is the root

23 cause analysis is looking at things that happened in

24 hindsight. If you had the ability to vary some

25 variables and keep some others constant and do

1 repetitive testing, you would be able to test out

2 whether conclusions were valid or invalid.

3 Obviously, we couldn't do that. We are

4 looking at data. We are looking at combinations of

5 variables at specific points in time without the ability

6 to change those. And that's what this paragraph is

7 saying.

8 Q Well, let's go back to Document 9. It was

9 written down in this document, and would you agree with

10 me -- and we can go through many of these documents and

11 see that this language, after months of study Duke

12 Engineering believes --

13 A I am sorry, which page are you on?

14 Q I apologize. I am back on page 75.

15 A 75. Okay, thank you.

16 Q This -- after months of student, Duke

17 Engineering believes the following to be the most

18 significant contributing factors towards root cause of

19 the history of Bartow Unit 4S L0 event. That language

20 is replete throughout these drafts, would you agree with

21 that?

22 A I would have to look at all the drafts.

23 Q Okay. So let's turn to page 123, which is

24 Document 13, and we see halfway down the page there,

25 same -- with the same bullet point, low pressure LP

1 turbine excessive steam flow?

2 A I do.

3 Q And then we could go to -- and that was dated

4 October 12th, 2017, and you accept my representation

5 that that's what the file name said?

6 A I do.

7 Q Okay. And then we see on 137, which is --

8 this is a document that appears to be dated the same

9 day, but it has a different set of initials, BWM, is

10 that Ben Meissner?

11 A Likely it is Ben Meissner, yes.

12 Q He is your Charlotte-based steam turbine

13 expert, right?

14 A He is one of our subject-matter experts,

15 right.

16 Q Now, this document purports to be his edits to

17 the RCA draft, right, if the file name is correct?

18 A That's what it appears to be, yes.

19 Q And this has the same -- I mean, there are

20 some edits here, but there is no edits to this -- this

21 thing we are talking about, this comparable sentence,

22 right?

23 A That's correct.

24 Q And then we go to Document 15, it's just dated

25 10/13/17. It doesn't identify who, but there is no --

1 the words are the same here, right?

2 A They are.

3 Q Okay. And then if we go to Document 16, this

4 is dated 10/17/2017, we see the same verbiage, right?

5 A I am sorry, which page?

6 Q I apologize, page 165. This is Document 16.

7 A I seem to be missing that page from my copy.

8 That tab 16 starts, unfortunately, with page 167.

9 MR. BERNIER: I will show him mine, Charles.

10 THE COURT: I'll check mine. To cut to the

11 chase, this is 165.

12 THE WITNESS: Yes, it says the same thing.

13 MR. REHWINKEL: Okay. Thank you.

14 THE WITNESS: Thank you, Your Honor.

15 BY MR. REHWINKEL:

16 Q All right. And then we have a differently

17 styled, but on Tab 17 at 179, we see the same language;

18 is that right?

19 A Yes.

20 Q Now, if you turn over to Tab 18, this is the

21 RCA draft that we agree that, in all likelihood, is

22 identical to the final, right?

23 A Yes.

24 Q That sentence, that phrase falls out. It's

25 not in the corresponding portion of the RCA; is that

1 right?

2 A That's correct.

3 Q Okay. So between October 2017, assuming this

4 file date is correct, and February 6, 2018, we have no

5 draft documents, but that falls out -- that meaning the

6 statement that Duke Engineering believes the following

7 to be the most significant contributing factors toward

8 blade failure, et cetera, that concept is not in the

9 filing document; is that right?

10 A It is. I think you are making an assumption

11 that each of these documents you are referring to are

12 drafts of the final root cause, and I don't believe that

13 to be the case. Now, I don't know -- again, I don't

14 know all the details of what the root cause team was

15 doing during the long period of time they were working,

16 but if you examine what you are showing here in all of

17 these Tabs 9 through 17 and compare it to 18, there are

18 many differences between all those working documents and

19 the final root cause analysis, and you just happen to be

20 pointing to one of many, many differences between

21 working copies and the final root cause document.

22 Q Okay. Well, let's look at page 188, which is

23 in Document 17, and this -- it says Appendix A, Bartow

24 L0 Event Summary, right?

25 A It does.

1 Q Now, in the root cause, it's called Table A,

2 on page five, right?

3 A It looks to be very similar to, if not

4 identical, to Table A, yes.

5 Q Right. They are not identical.

6 A Okay.

7 Q This table -- Appendix A and Table A appear to

8 be -- have common genealogy in this process, right?

9 A Yes.

10 Q All right. So I don't understand now your

11 assertion that documents 2 through 17 are not drafts of

12 the final RCA?

13 A I -- what I am saying is I don't know if they

14 are or not, but to me, it does not appear that they are.

15 There are so many differences between 2 through 17. And

16 then when you compare it to how the root cause on Tab 18

17 reads, there are many, many differences.

18 I would classify all these documents as

19 working papers that summarize what the root cause team

20 is doing; what they are finding; what they are

21 analyzing, but it's not a draft of the root cause, in my

22 opinion.

23 Q Well, let's go back to Document 3, and it's

24 dated -- it's on page 23.

25 A Okay.

1 Q It's dated June 26th, 2017, do you see that?

2 A I do.

3 Q Now, if you turn to page 25, we see a comment

4 by JRS1, is that you?

5 A It is me.

6 Q Okay. So it would be fair to assume that you

7 reviewed this document?

8 A Yes, sir. That's correct.

9 Q I mean, you wouldn't just review this one

10 little paragraph here. You would have read the whole

11 thing, right?

12 A That's right.

13 Q Okay. So this indicates -- and if we go to

14 page 27, we see an early version of Appendix A, right?

15 A I see that.

16 Q Okay. Now, is it your testimony here today in

17 court that this is not part of the process that

18 developed the RCA?

19 A No, it absolutely is part of the process.

20 Q Okay. So let's go over to Document 6 now. I

21 have included Document 6 in here because there on page

22 49 to 58, there were some stray documents that were in

23 the file that was submitted, and I want to ask you if

24 you are familiar with or recognize the document on page

25 49?

1 A I am familiar with the information. I don't

2 know -- I can't say whether I saw this document before

3 or not.

4 Q Is it fair to say that this document is sort

5 of a template for how to put together the root cause

6 analysis that you are going to be producing through this

7 technical paper process?

8 A I really -- again, I don't know the details of

9 how the root cause team decided they would gather

10 information and make a final report. I can read it and

11 tell you what I think if you can give me a minute, but I

12 really don't know.

13 Q Well, if we look at -- let's just look, if we

14 can, the top line says Bartow 4S root cause analysis and

15 evaluation of contributing factors, right?

16 A Yes, it does.

17 Q That's kind of what you would do if you were

18 going to get a root cause analysis process under way,

19 right?

20 A It is. It's also something -- notes of the

21 team, things that they need to analyze and investigate,

22 absolutely.

23 Q Okay. And it says a little bit down there,

24 brief history, copy/paste and add to what Ben wrote in

25 his summary to Jeff Swartz/Tony Salvarezza, 3/29, right?

1 A Yes.

2 Q So this is -- this -- Ben, again, is probably

3 Ben Meissner?

4 A Yes, I agree.

5 Q All right. And he wrote you a memo, I guess

6 on March 29, we don't have it, but obviously there was

7 something that probably explained what had happened from

8 the steam turbine expert's point of view?

9 MR. HERNANDEZ: Objection, Your Honor, calls

10 for speculation.

11 THE COURT: To the extent you know,

12 Mr. Swartz, I mean, you can explain.

13 THE WITNESS: Yes, Your Honor.

14 I don't remember specifically what Ben

15 Meissner wrote, but it appears he wrote some -- an

16 email, a note, something pertaining to the steam

17 turbine, yes. It's not surprising. He is one of

18 our technical experts.

19 BY MR. REHWINKEL:

20 Q Right. So I don't know, and I can't represent

21 to you that the next page, which is 51, which is a

22 one-page document, that's dated 8/24/2017, is related or

23 not to this document. Would you know? This document

24 being page 49.

25 A If 51 is related to 49, is that what you are

1 asking?

2 Q Yeah, I don't know if it is. I'm telling you

3 I put together stray documents that were in the same

4 area of the file.

5 A It appears to me that page 51 is actually some

6 notes from a meeting, a working meeting. And I do agree

7 with you that on 49, it looks like they are starting to

8 put together things that would go into how you might

9 want to format a root cause so that it would be clear

10 and understandable.

11 Q Okay. So going back to page 49, it says: LP

12 turbine back-end loading greater than 15,000 -- I forget

13 how to say that.

14 A Pounds per hour per square foot.

15 Q Okay. And does this talk about how this has

16 had an effect or not on the unit across the different

17 periods of operation, right?

18 A That's what it says, yes.

19 Q So it would be reasonable to assume these

20 documents that were maintained by the company, that

21 there was an instruction to evaluate this as a part of

22 the root cause process, right?

23 A Well, it looks to me like they were starting

24 to build what would be in a final report out. And at

25 that section, it appears that they were planning on

1 having some statement on that subject.

2 Q Okay.

3 MR. BERNIER: Charles, I am sorry, could I ask

4 you what the first word before draft is up at the

5 top?

6 MR. REHWINKEL: It says "miscellaneous".

7 MR. BERNIER: Oh, thanks.

8 MR. REHWINKEL: I am sorry.

9 MR. BERNIER: That's okay.

10 MR. REHWINKEL: I think I had brackets around

11 it.

12 THE COURT: Would this be a good time to take

13 five?

14 MR. REHWINKEL: Yes.

15 THE COURT: We have been at it for a while and

16 give Mr. Swartz and everybody else a stretch.

17 (Brief recess.)

18 THE COURT: I think we can resume, Mr.

19 Rehwinkel.

20 MR. REHWINKEL: Thank you.

21 MR. BREW: Excuse me, Your Honor, before we

22 start, just to save time, I circulated copies of

23 the two exhibits that we may eventually get to.

24 All the parties should have it.

25 THE COURT: Okay. Very good. I have it.

1 MR. BREW: And there is copies on the desk for

2 the witness when he gets to it.

3 COMMISSIONER GRAHAM: Thank you.

4 MS. BROWNLESS: Excuse me, Mr. Brew. I don't

5 see any exhibits. Oh, got it. Thank you, sir.

6 THE COURT: All these red folders, they all

7 look alike.

8 MS. BROWNLESS: Yeah.

9 BY MR. REHWINKEL:

10 Q So, Mr. Swartz, are you saying that Duke did

11 study the impact of high back-end loading on the L0

12 blades, or did you say because of what happened with the

13 blade failures in Periods 3, 4 and 5, you didn't study

14 it, you just took it out of the RCA?

15 A Well, I don't think I am saying either of

16 those things. The loading is a calculated value. It's

17 really based on Mitsubishi's experience with their

18 fleet, and it's a parameter that Mitsubishi just uses to

19 help look at what is the forces -- what are the forces

20 on a turbine blade.

21 You know, as far as studying that, again, with

22 hindsight, you can only look at what happened. You

23 can't run experiments to try to determine if you run a

24 certain amount of steam flow, you will get a certain

25 response. In fact, you may not want to run that. So,

1 you know, I don't think it's either of the choices you  
2 gave me.

3 **Q Well, did you study whether the introduction**  
4 **of excessive steam flow into the low pressure turbine**  
5 **and the resulting imposition of high back-end loading on**  
6 **the L0 blades was not a significant contributing factor**  
7 **to the root cause of the L0 blade failures?**

8 A I believe that was considered as -- I mean,  
9 it's obvious in all these documents that the root cause  
10 team considered that as a potential cause. The steam  
11 flow -- what's the exact wording? Let me read it  
12 exactly here. Excessive steam flow.

13 The turbine parameters, the operating  
14 parameters are pressures and temperatures. And  
15 pressures really are what dictate the flow.

16 What we are saying is that we did operate in  
17 accordance with the design pressures of the unit.  
18 Mitsubishi is saying that they are not disputing that,  
19 actually. What Mitsubishi is saying is that operating  
20 at those pressures ends up having a higher pounds per  
21 hour per foot square of loading on the back end on the  
22 L0 blade than what they are used to, and that that's  
23 unknown to them. It's uncertain.

24 In fact, there is certain documents. In fact,  
25 if you look at RAP-6, and even in Mr. Pollock's exhibit

1 attached to his testimony, it talks about how Mitsubishi  
2 is just uncertain of what will happen in that zone.

3 So it's not known. I think that actually  
4 lends credence to the fact that the lack of blade design  
5 margin is the root cause. It's uncertain. The margin  
6 is not built in, and when you look at what happened over  
7 each successive period of time, even with lower  
8 operating pressures -- and again, the pressures are what  
9 dictates the flow through the turbine. Higher pressure,  
10 you are going to get more flow through the turbine.

11 As we went from Period 1 through Period 5, it  
12 wasn't successively lower, because Period 3 we actually  
13 raised the pressure at first in order to do some  
14 testing. But then during that testing, we realized we  
15 had something called an avoidance zone and we had --  
16 which we had to avoid during operation, but we put  
17 specific pressure limits in place to make sure that we  
18 didn't have vibration on the last stage blades.

19 And that's really the issue. Whether it's  
20 steam flow, whether it's hardening on blade -- on the  
21 snubber or the tip, the shroud; whether it's blade  
22 fitment. It may be too loose. That means that there is  
23 not enough -- there is too much tolerance, perhaps,  
24 between the snubbers and the Z-locks. All those things  
25 lead to vibration or flutter in the blades, which then

1 could cause a failure. And that's what we are trying to  
2 avoid. In fact, we did avoid that.

3 Again, I can't emphasize this enough. We  
4 found proactively four times that there were issues with  
5 the snubbers and with the Z-locks, and we were able to  
6 take the unit out of service, continue operating for our  
7 customers with the combustion turbine generators, but we  
8 took the unit out of service before that damage migrated  
9 into the blade itself, which that would have been a  
10 catastrophic failure that could have taken months or  
11 years, and many, many millions of dollars to fix. But  
12 we were able to avoid that because we found these issues  
13 proactively.

14 So, again, the steam flow is just one of a  
15 number of things that can cause vibration in a blade.  
16 And ultimately, the root cause is that there is not  
17 enough design margin in the blades to prevent that  
18 vibration from happening. Even Mitsubishi agrees with  
19 that in their later root cause, that the root cause in  
20 every period is too much vibration.

21 Now -- so that's -- that's what I think this  
22 is saying.

23 **Q Mitsubishi doesn't agree that they designed a**  
24 **blade that caused a vibration in every period, do they?**

25 A I am sorry, could you ask that again?

1 **Q Mitsubishi doesn't agree that they had an**  
2 **inadequately designed blade that caused the vibration,**  
3 **do they?**

4 A They are in agreement that high -- that  
5 flutter, vibration, was the cause of blade failures in  
6 each of the five periods.

7 Now, I think it's a debate whether or not the  
8 blade should have put up with the atmosphere at Bartow,  
9 the operating conditions at Bartow, pressures and  
10 temperatures, and able to vibrate without having damage  
11 or, you know, obviously they vibrated and had damage. I  
12 don't think Mitsubishi would ever admit to a design  
13 weakness.

14 **Q Okay. I just wanted to make it clear, they**  
15 **didn't admit that they have an inadequate design, right?**

16 A Correct.

17 **Q Just along that line, the blades in Period 5,**  
18 **they are called Type 1 blades, right?**

19 A Correct.

20 **Q Were they identical to the blades in Period 1?**

21 A There was one slight difference. They were --  
22 so let's talk about type for a minute. The type of the  
23 blade is the, by far the most important thing. And  
24 could I -- could I stand up, Your Honor, again?

25 THE COURT: Sure.

1 THE WITNESS: So again, we have some other  
2 folks in here, too, but the type of the blade is  
3 the curvature of the blade, and it's really talking  
4 about this blade itself, which is the structure you  
5 are trying to protect. You don't want that to come  
6 apart. You don't want it to crack. All of our  
7 issues were either with this snubber at the  
8 mid-span, or with this shroud at the tip.

9 But Type 1 blades have a certain geometry of  
10 the blade and a certain manufacturer. Type 3  
11 blades are different. I don't know the specific --  
12 I am not a turbine engineer, but the curvature is  
13 different. The thickness might be different. It's  
14 a different style of blade.

15 When we went back to Type 1 blades at the end  
16 in Period 5, it's the exact same blade. It's the  
17 same snubber, and it's the same Z-lock with one  
18 small change. There was a change in the geometry,  
19 just a softening of the edges, so to speak, to  
20 prevent some potential stress riser spots on the  
21 Z-lock and on the snubber. And that was the only  
22 difference.

23 Both Mitsubishi and Duke Energy concluded that  
24 based on all of the different data that they saw  
25 from other periods, that those small geometry

1 changes would be helpful to prevent future failures  
2 of either the shroud, the Z-locks or the snubbers.

3 BY MR. REHWINKEL:

4 Q The snubber was in exactly the same spot on  
5 the Period 5 blade as in Period 1?

6 A Yes, it was.

7 Q Do you know whether the manufacturing was  
8 exactly the same from the Period 1 blades that were made  
9 sometime before 2008 and the Period 5 blades that were  
10 made in 2012?

11 A Well, when you say the manufacturing, what do  
12 you -- how do you define that?

13 Q Well, how they are made, who they were made  
14 by, and the materials in them, were they exactly the  
15 same?

16 A I know the materials are exactly the same. I  
17 know that they are Mitsubishi blades, so we are really  
18 relying on Mitsubishi. They are a certain definition.  
19 They are Type 1 blades, so for what I know, yes, they  
20 are the same blades.

21 Q But you don't have any personal knowledge that  
22 they were -- that the manufacturing process was exactly  
23 the same, do you?

24 A Not any personal knowledge, no.

25 Q Okay. And did you have any evidence that they

1 were exactly the same? Did you go back and compare the  
2 manufacturing process in Period 1 blades and Period 5  
3 blades?

4 A Not to my knowledge.

5 Q Okay. When -- at any point during this L0  
6 blade event process, did Duke ever change any of the  
7 components in the low pressure turbine other than the L0  
8 blades?

9 A Not to my knowledge, no. It wouldn't be  
10 surprising -- I mean, when you say any. There's many  
11 components inside a steam turbine, and every time you  
12 open it up, there is probably some sort of sealing  
13 surface that has to be changed. So I don't want to be  
14 wrong on a technicality, but -- actually, Mr. Bernier  
15 has a picture that might be really valuable if I could  
16 show it.

17 Q Sure. Just to be clear, I am not asking you  
18 about whether there was any ordinary maintenance that  
19 you did that affected any other component. My question  
20 was, and I think you understood it this way, did you  
21 make any other changes inside the L -- inside the low  
22 pressure turbine as a result of what you found in any of  
23 those damage events?

24 MR. HERNANDEZ: May I approach, Your Honor?

25 THE COURT: Yes.

1 BY MR. REHWINKEL:

2 Q Do you understand that?

3 A I do. And to answer, we did not make any  
4 others changes, and I think I can explain.

5 So this is the actual low pressure turbine at  
6 Bartow. Again, the steam goes in the middle and travels  
7 axially in both directions. You can see the blades get  
8 bigger as the steam travels through the turbine because  
9 the steam is losing energy and it needs more surface  
10 area to spin the turbine.

11 What you can't see in this picture is that  
12 there is fixed blades, called diaphragms, that fit in  
13 between each of these rows. So when you encase the  
14 turbine, those diaphragms are fitting in between. So as  
15 the steam travels through these nozzles, or blades, to  
16 spin the turbine, the diaphragms then redirect the steam  
17 so that they impinge on just the right angle to get the  
18 most work out of these blades as they travel through.

19 So they work in the second stage. Then they  
20 are redirected through diaphragms here, and then again  
21 redirected through the third stage. They are redirected  
22 into fixed blades here and redirected into the L0 stage.

23 And I think it's pretty important to  
24 understand that each iteration we had, we were able to  
25 inspect this whole turbine, and there were no other



1 issues with the turbine. There were no other issues  
2 with the diaphragms. It was only with the L0 blades.  
3 And it wasn't with the blade itself, it was with the  
4 snubbers and the tips. And we took the blades out of  
5 service before there was damage to the blade, which  
6 would be much more significant and could cause damage to  
7 the whole turbine if an L0 blade failed.

8 It's such a massive weight going at such a  
9 high speed, that if a blade itself failed, it would be  
10 catastrophic, and that's what we were trying to prevent,  
11 and we did prevent through this process.

12 I think that's good for now.

13 **Q So beyond inspection, you didn't do any study**  
14 **that determined that the upstream blades, or the nozzles**  
15 **or any other components in the low pressure turbine were**  
16 **unaffected by the pressures that were imposed in Period**  
17 **1?**

18 A Oh, I would say we have a great deal of  
19 information from these iterative inspections we did.  
20 You know, it's unfortunate that we had to do so many  
21 inspections. The regular maintenance interval on a  
22 turbine would be maybe 100,000 operating hours, or  
23 80,000 operating hours. It would be measured in years  
24 before you actually open up the casing of a turbine and  
25 look at it.

1 Because we proactively worked to prevent a  
2 blade failure, we had opportunity to look at the whole  
3 low pressure turbine multiple times over five years.  
4 Every time you open up a turbine, turbine engineers were  
5 all looking at it, taking measurements, doing  
6 nondestructive examination, making sure we don't have  
7 any other issues.

8 It was a concern. If we had issues in the  
9 last stage of blade, maybe there is issues in other  
10 stages, and so we did extensive examination, but we did  
11 not find any issues with any other stages or rows of  
12 blades.

13 **Q And you didn't put that in the RCA, because**  
14 **you didn't feel that needed to be in there, that you**  
15 **determined that the rest of the turbine was fine?**

16 A I am not sure why we didn't decide to put that  
17 piece of information in, but it's very clear we had so  
18 many opportunity for that inspection, and I know we did  
19 not have any other issues.

20 **Q So looking at page six of the RCA, do you see**  
21 **a discussion under the heading "Operational Factors**  
22 **Potentially Impacting MHPS Blades", and then it has a**  
23 **subheading, "Low Pressure (LP) turbine Excessive Steam**  
24 **Flow - Running In The Avoidance Zone", right?**

25 A Yes.

1 **Q And these three paragraphs here are basically**  
2 **how you disposed of the issue of excessive steam flow,**  
3 **is that fair?**

4 A It is.

5 **Q Okay. And there is a reference here to the --**  
6 **it says in the middle of that first paragraph: Based on**  
7 **hindsight, MHPS Engineering claimed at the time of the**  
8 **first failure (Period 1) Bartow Unit 4S exceeded the**  
9 **back-end loading limitation of 15,000 foot pounds per**  
10 **hour squared, is that the way to say it?**

11 A The way I say it. There is actually a couple  
12 different ways, but pounds per hour per square foot.

13 **Q Okay -- by many hours, and that the MHPS**  
14 **40-inch L0 fleet average for back-end loading was closer**  
15 **to 12,000, whatever that is?**

16 A Right.

17 **Q Okay. And you don't disagree with those**  
18 **factual recitations about those numbers, either the L0**  
19 **fleet average or the exceeding 15,000 foot pounds per**  
20 **hour squared?**

21 A Yeah. What that represents is Mitsubishi's  
22 concern. So Mitsubishi's concern was that we were up in  
23 the 15,000 range with these blades, but the Mitsubishi  
24 fleet experience with 40-inch L0 blades was closer to  
25 12,000 pounds per hour per foot squared. And that's

1 what led Mitsubishi to conclude that, oh, it must be  
2 that back-end loading. So that's the concern that's  
3 stated.

4 I am not sure if I answered your question.

5 **Q Well, do you disagree that you were operating**  
6 **above 15,000 foot pounds per hour squared in Period 1?**

7 A I don't disagree with that calculation.

8 **Q In fact, when you were at 450, you were more**  
9 **at, like, 17,000, right?**

10 A I think that he is a good approximation, yes.

11 **Q And you don't disagree that the -- you don't**  
12 **have any basis to disagree with the Mitsubishi fleet**  
13 **experience, right?**

14 A That's correct.

15 **Q Okay. So there is a statement in the middle**  
16 **of the next paragraph about how many hours in Period 1**  
17 **you were in exceedance of the avoidance zone you talked**  
18 **about, right --**

19 A Yes.

20 **Q -- 2,466?**

21 **You agree with Mr. Pollock's testimony that**  
22 **for Period 1, you operated the turbine at, was it 2,972**  
23 **or 73 hours above 420 megawatts?**

24 A I do.

25 What's really important to understand about



1 these hours and avoidance zone in Period 1 is they are  
2 back-calculated. This thing called the avoidance zone  
3 didn't exist until after the telemetry testing was done  
4 at the start of Period 3. And with the value gained  
5 from that telemetry testing, which then derived this  
6 avoidance zone, we said, well, why don't we look back at  
7 the other operating periods and see where are we  
8 operating in that avoidance zone during the other  
9 periods.

10 So it wasn't as if we were violating some kind  
11 of limit during Period 1. We back-calculated that we  
12 were in the avoidance zone for that many hours during  
13 Period 1.

14 **Q Well, Mitsubishi never said that operating in**  
15 **the avoidance zone in Period 1 was a problem. They said**  
16 **operating above 420 in Period 1 was a problem, didn't**  
17 **they?**

18 A No. See, again, technically, this is -- 420  
19 is really a proxy for the 15,000 pounds per hour per  
20 foot squared, or maybe even 17,000 pounds per hour per  
21 foot squared, which is the calculated steam flow for the  
22 surface area on the L0 blade.

23 That was Mitsubishi's concern. It was not an  
24 operating limit. It was beyond their experience. It  
25 was an area of uncertainty and that they did not know

1 about, and so they said that's what they believed.  
2 There was too much steam flow in the last stage.  
3 **Q Mitsubishi didn't say that you operated in the**  
4 **avoidance zone in Period 1, and that was the problem.**  
5 **That wasn't -- that was your -- that was a construct**  
6 **that you put on your evaluation in Period 1, right?**

7 A I am sorry, could you --

8 **Q Okay. Mitsubishi established the avoidance**  
9 **zone from, was it Period 3 forward?**

10 A Correct.

11 **Q Okay.**

12 A They established the avoidance zone for Period  
13 3 with the blade vibration monitoring system that was  
14 installed with those new blades in Period 3.

15 **Q So the avoidance zone was established for a**  
16 **prospective purpose, right, by Mitsubishi?**

17 A Correct.

18 **Q Okay.**

19 A It was -- well, let me make sure we  
20 understand.

21 So it was installed to make sure that we  
22 didn't have any more issues, so we created -- Mitsubishi  
23 did testing, and we were able to gather data that showed  
24 if you run in a combination of inlet pressures and  
25 exhaust pressures in certain areas, the blades vibrate

1 too much, and so you need to avoid operating in those  
2 operating conditions.

3 And then we received guidance from Mitsubishi.  
4 They said, don't operate in those avoidance zones. If  
5 you have to ramp up or down through those zones of  
6 operation, don't spend time in those zones. Get right  
7 out of them. That was the guidance issued to make sure  
8 we didn't have an issue from Period 3 on. We still had  
9 issues even though we avoided the avoidance zone in  
10 Periods 3, 4 and 5.

11 **Q Well, my question to you is that imposition of**  
12 **the avoidance zone was about going-forward operations,**  
13 **correct?**

14 A Oh, yes.

15 **Q Yes.**

16 A But I think the avoidance zone and the steam  
17 flow can't be separated. The avoidance zone is related  
18 to the steam flow, this pounds per hour per foot  
19 squared, and that's what is being talked about here in  
20 the root cause.

21 **Q By the same token, operating above 420 and**  
22 **steam flow can't be separated either, can they?**

23 A They can be correlated. There are many  
24 different factors that determine what the generator can  
25 produce as opposed to the pressures and the flows and in

1 the steam turbine. So there is a correlation there, no  
2 doubt, but you can't just use a megawatt output of the  
3 generator to talk about conditions in a steam turbine.

4 **Q There is a high correlation between the amount**  
5 **of steam flow that gets you to 420 and above, right?**

6 A There is. I think to try to really simplify,  
7 Mitsubishi is saying that the steam flow, the 420 and  
8 above would produce steam flow that would be beyond  
9 their operating experience in a zone that they were not  
10 certain of.

11 **Q Okay. In the RCA, would it be fair to say**  
12 **that your analysis did not look at whether steam flows**  
13 **for the approximately 3,000 hours you operated the steam**  
14 **turbine above 420 megawatts caused material lasting**  
15 **damage to the non-blade portion of the steam turbine,**  
16 **did you?**

17 A Are you looking at a specific part of the --

18 **Q No. I am asking you if there is anything in**  
19 **your RCA where you studied the number of hours that you**  
20 **operated above 420 to determine whether it damaged the**  
21 **low pressure turbine.**

22 MR. HERNANDEZ: Judge, I am going to object on  
23 vague because I am not sure I understand what the  
24 question is.

25 MR. REHWINKEL: Your Honor, I am trying to

1 understand what the RCA did and didn't do. And my  
2 question is: Did the RCA study the amount of hours  
3 above 420 to determine whether that had impacted  
4 the low pressure turbine? That's my question.

5 A I think even better than just looking at  
6 hours -- and I don't know if that was a detail that the  
7 root cause team looked at or not. I suspect it was a  
8 detail that they looked at, but again, the root cause  
9 team had knowledge of -- in fact, firsthand knowledge  
10 for many of the team members of inspections that were  
11 done at every iteration at the end of Period 1, at the  
12 end of Period 2, at the end of Period 3, at the end of  
13 Period 4 and at the end of Period 5 to look at each  
14 stage of blades in the low pressure turbine; to look at  
15 each of the diaphragms in the low pressure turbine.

16 We had nondestructive examination conducted  
17 during those times to conclusively say that there was no  
18 damage in the low pressure turbine other than the  
19 snubbers and the shroud tips on the I0 blades.

20 Q Do you have a copy of Exhibit 105 in front of  
21 you? It's revised DEF response to OPC POD 31?

22 A I do not have 105.

23 Q It should be in that package there.

24 A I have 102, 103, 104, 115 and 116.

25 Q Oh, look to your left there, the red folders.

1 I am sorry.

2 A Oh, I am sorry. I covered it with my  
3 pictures. Okay, I have 105.

4 Q Now, would you agree with me that 105 is a  
5 response to an OPC POD No. 31?

6 A Yes.

7 Q Okay. And it's Bates numbered in the lower  
8 right-hand corner, so I am just going to refer to the  
9 last four numbers there.

10 Could I ask you to -- well, first of all, look  
11 at Bates 6868. And given your tenure at Progress, you  
12 are familiar with this kind of document, are you not?

13 A I am, yes.

14 Q Okay. This is what you do -- you meaning the  
15 executives and operational folks -- do to go to the  
16 Board to get approval to initiate a project?

17 A Well, it may or may not be the Board, but it  
18 is part of the project approval process. And based on  
19 the dollar value, the total project cost, there are  
20 different levels of approval.

21 Q I said board, I meant senior executive team --

22 A Yes.

23 Q -- is that right?

24 A Yes.

25 Q So we see here on 6868 all the executives,

1 like Jeff Lyash and Bill Johnson, et cetera, you see  
2 their names and initials for approval, right?

3 A Yes, I do.

4 Q Okay. And if we go to 68 -- this is called a  
5 business analysis package, right?

6 A Part of this is, yes.

7 Q Part of it, yes.

8 A Yes.

9 Q And the business analysis package says,  
10 here's what we need to do for the benefit of the company  
11 and its customers, and here's what it's going to do for  
12 them, and here's what it's going to cost to do it in  
13 very rough terms, is that fair?

14 A Yes, that's fair.

15 Q Okay. And the senior executives look at that  
16 information and they give you a thumbs up or a thumbs  
17 down, right?

18 A Yes.

19 Q Thumbs up is all these signatures and initials  
20 here, right?

21 A That's accurate.

22 Q Okay. So when we look on 6875, which is just  
23 a few pages in, we see that there was, I guess, an  
24 analysis done for business as usual, and that was  
25 basically the recommended case to build Bartow; is that

1 right? If you look on the prior page.

2 A So we are looking at 6875?

3 Q 74 and 75, I should say.

4 A Oh, 74 and 75. And so, yes, looking at the  
5 alternatives considered, I know -- I am familiar with  
6 these documents, and there were multiple alternatives  
7 considered.

8 Q Okay. And on 6875, in the, it looks like the  
9 second full paragraph starting with the secondary  
10 market; do you see that?

11 A Yes.

12 Q Okay. This is part of what was the chosen  
13 solution, is that right?

14 A Yes, it is.

15 Q Okay. Can you read that paragraph for me  
16 aloud?

17 A Sure.

18 A secondary market 400-megawatt steam turbine  
19 was found. The use of this turbine was investigated and  
20 proved to be a very good fit for the 4 CT and 4 HRSG  
21 combinations. In fact, it provided more operating  
22 flexibility (see operational analysis detail below). In  
23 addition, the uncertainty in project schedule and cost  
24 was reduced.

25 Q Okay. So this is -- this document is what the

1 senior executives would have reviewed to give the  
2 approvals that we see back on 6868?  
3 A It's a piece of that document, yes.  
4 Q Okay. All right. So there was an expectation  
5 that at the time this was approved by executives, that  
6 you were getting a steam turbine that was 400 megawatts  
7 in output, right?  
8 A I would be very careful to characterize the  
9 actual capacity of any of the pieces of equipment based  
10 on this document. This is not a technical engineering  
11 document. It is a, like you said, a business analysis  
12 package. It gives the relative size of part of the  
13 equipment that's going to go into an approximate 1,200  
14 megawatt 4-on-1 combined cycle.  
15 Q Okay. Turn back to page 6911. This is page 3  
16 of 27 of an IPP, which is integrated project plan.  
17 A Yes, that's correct.  
18 Q Okay. And we see over here -- in 2008, what  
19 would have been happening with the Bartow project where  
20 an IPP would be reviewed and approved?  
21 A As far as what would be happening, could you  
22 give me more specific --  
23 Q Well, you saw the BAP was approved in 2006, so  
24 that meant you could go ahead and execute on whatever  
25 contracts you had to do and spend the money, right?

1 A Right.  
2 Q And that was kind of your authorization to  
3 conclude the contracting, I guess, for the Tenaska plant  
4 steam turbine?  
5 A Yes.  
6 Q Okay. So in 2008, if this IPP is dated --  
7 these approvals look like on page 6907 they are in March  
8 of 2008. What's going on here?  
9 A Well, I am paging back towards the beginning  
10 of the document. I am not familiar with -- and this is  
11 a long time ago before I was directly involved, of  
12 course.  
13 Q Okay. 6861 -- 6881 is the beginning of that  
14 IPP and business analysis package, is that right?  
15 A Yes. Could you -- I am sorry, could you state  
16 your question again?  
17 Q So if we look on page 6885, we see -- I think  
18 they are looking for an additional \$18 million of  
19 funding?  
20 A On 6885?  
21 Q Yes?  
22 THE COURT: On the recommendation --  
23 BY MR. REHWINKEL:  
24 Q On the recommendation there.  
25 A I see that, yes. I see it. So that is likely

1 the purpose for this document --  
2 Q Okay. We --  
3 A -- you know, I don't know specifically, but  
4 what I do know is that the project was commissioned in  
5 June of '09, as we have previously discussed. It was  
6 well underway from a construction standpoint when  
7 this -- the date of this document. So it looks like  
8 they were looking for some additional funding.  
9 Q Okay. And on 6911, which is where I wanted to  
10 ask you a question, we see Paul Crimi's name and his  
11 signature and a date, right?  
12 A Yes.  
13 Q Does that mean he was -- would have been  
14 involved in sort of the planning and implementation of  
15 the Bartow repowering project?  
16 MR. HERNANDEZ: Objection, Your Honor. I  
17 think the witness is testifying he is not certain  
18 about this document altogether. He is not certain  
19 what's occurring here, and so there is a lack of a  
20 predicate for this question.  
21 MR. REHWINKEL: My question is to ask him  
22 about Mr. Crimi, and I have a question later on  
23 that will tie this later on, Your Honor.  
24 THE COURT: Again, I will overrule to the  
25 extent he can only answer what he knows. If he

1 doesn't know, I think he is capable of saying that.  
2 THE WITNESS: Well, so if you look at the  
3 signature blocks required here, it's -- this is a  
4 big decision for the company. It's a lot of money  
5 being talked about, a lot of funding, and there is  
6 a lot of executives listed here from multiple  
7 departments. It's not just the department involved  
8 with the construction. It's not just the  
9 department that would be involved with the  
10 operation of the unit.  
11 Mr. Crimi, at the time, was an executive with  
12 a support services branch of the company, and so he  
13 was one of the required signatures of many  
14 executives. Since it was a large financial  
15 decision, there had to be buy-in from an alignment  
16 across the executive suite.  
17 BY MR. REHWINKEL:  
18 Q He was Executive Director of Power Generation  
19 Services, is what it appears to say here?  
20 A Yes.  
21 Q Okay. So based on your knowledge of the  
22 company at the time, would that have meant he would have  
23 had some operational responsibilities with respect to  
24 the steam turbine and the Bartow repowering?  
25 A Actually, no, it would not have. He was -- as

1 power generation services, that's technical expertise.  
2 It's engineering. It's not the operation of the unit.  
3 The operation would be some of the other signatures on  
4 this page.

5 **Q Well, obviously, it wasn't commissioned at**  
6 **this time. I am talking about as far as implementing**  
7 **the project, when I said operational.**

8 **A** Well, and again, as far as implementing the  
9 project, this looks like every executive in every  
10 department in the company was part of the decision to  
11 implement the project since it was such a big  
12 investment.

13 **Q So in 2006, you executed a contract to buy the**  
14 **steam turbine from Mitsubishi, right?**

15 **A** Subject to check, yeah. I don't remember if  
16 it was 2006.

17 **Q But in 2006, Duke contracted with Mitsubishi,**  
18 **as your documentation says, to perform heat balances,**  
19 **correct?**

20 **A** Yes.

21 **Q And could you tell the judge what a heat**  
22 **balance is and what its intended output is?**

23 **A** Sure. Any big new project like a new power  
24 plant, you have to try to -- well, the engineering  
25 analysis includes looking at many, many variables, in

1 fact, a few dozen variables that can come into play to  
2 predict what the output of a unit will be.  
3 There is different operating pieces of  
4 equipment that might be operating or not operating.  
5 There is different atmospheric conditions. The  
6 temperature of the weather makes a difference. The  
7 temperature of the air makes a difference. The  
8 temperature of the cooling water makes a difference.  
9 The temperature of the cooling substance which might be  
10 hydrogen in the case of a generator. All these things  
11 are analyzed many different ways.

12 So, for example, on the Bartow combined cycle  
13 project, there were over 300 heat balance cases that  
14 were developed. And it seems excessive, there is over  
15 300, but think about Bartow for a minute. It's a 4-on-1  
16 combined cycle, so you might run a heat case that is  
17 with all four combustion turbines running and the steam  
18 turbine, so 4-on-1 operation, but without what are  
19 called duct burners running. And you might do that at  
20 32 degrees. You might do it at 72 degrees. You might  
21 do it at 95 degrees ambient conditions.

22 And then each one of those ambient air  
23 conditions, you might do it at a different cooling water  
24 temperature, because all those variables make an impact  
25 on what the engineering prediction is going to be on the

1 gross output of the power block.  
2 So for Bartow, you would do it on 4-on-1,  
3 3-on-1, 2-on-1, 1-on-1 configuration. You would do it  
4 with duct burners, without duct burners in service,  
5 which is a very significant part of the operation that I  
6 haven't talked about yet.

7 In the heat recovery steam generator, I  
8 mentioned how the exhaust steam -- or the exhaust gases,  
9 rather, from the combustion turbines, rather than go out  
10 in the atmosphere, which they would in simple cycle  
11 operation, they are captured and they heat water, but  
12 there is also capability built into these heat recovery  
13 steam generators that they are called duct burners. The  
14 natural gas-fired burners will light fire literally in  
15 the duct to put more heat in addition to the exhaust  
16 gases coming from the combustion turbine so that you can  
17 generate -- turn more water into steam. Generate more  
18 steam from the HRSGs. So whether duct burners are on or  
19 off is a very significant variable.

20 In addition, at the Bartow site, there is  
21 something called power augmentation in the combustion  
22 turbines. And this gets pretty technical, but you can  
23 actually extract part of the steam as it's going through  
24 the steam turbine before it reaches the condenser and  
25 then pipe it into the combustion turbines to augment the

1 air and combustion gases that are turning the combustion  
2 turbines motor.

3 So you are putting some high pressure steam  
4 into the combustion turbines to make it generate more  
5 megawatts. You are stealing a little bit of steam from  
6 the steam turbine to do that, so whenever you use power  
7 augmentation in the combustion turbines, you turn on  
8 your duct burners to get more steam from the HRSGs to  
9 put back in the steam turbine.

10 THE COURT: Steam turbine, I got you.

11 THE WITNESS: So depending on what pieces of  
12 equipment are operating at Bartow, there is a great  
13 variation in how many megawatts the site is going  
14 to have as output. And so, like I said, over 300  
15 different heat balance cases were generated as part  
16 of the project as engineering predictions on what  
17 the result would be.

18 BY MR. REHWINKEL:

19 **Q So what is the primary output of a heat**  
20 **balance? Isn't there, like, a bottom line that comes**  
21 **out?**

22 **A** There is a lot of output. I don't know that I  
23 can say there is a primary output.

24 **Q Okay. Well, let's -- do you have a copy of**  
25 **Exhibit 108 in your red folder there?**

1 A Yes, I have 108.

2 Q Now, this happens to be Mitsubishi's response

3 to your RFP for the long-term solution, right, this

4 document?

5 A Yes.

6 Q Okay. But if we -- if I could get you to

7 turn, and I apologize I didn't Bates these, these Bates

8 numbers at 2437, they are real tiny. If you go to 2435,

9 you can see there is an electrical -- or there is a

10 diagram, and then after that, I want to ask you

11 something about the heat balances that are behind that.

12 MR. HERNANDEZ: So you want 437?

13 MR. REHWINKEL: Yeah, 437.

14 MR. BERNIER: It is small.

15 MR. REHWINKEL: Yeah.

16 BY MR. REHWINKEL:

17 Q Once you get into that area, you will see that

18 there is an easier-to-read page 2 of 129, there is

19 100 --

20 A I think I am there.

21 Q You found it?

22 A Yeah.

23 Q Okay. And I apologize, I don't know why page

24 1 of 129 is not here. Our -- the document is Bates

25 numbered consecutively, but I want to ask you if 2437 is

1 the output of the heat balances, one of the pages of the

2 output of the heat balances that you just told the judge

3 about?

4 A It is, and it's also on 2438, the columns

5 follow down. There is so many variables involved.

6 Q Oh, yes.

7 A It's the same -- like, for instance, if you

8 look across the top of 2437, this looks like it's Case 1

9 through Case 15 of the heat balance, and there is still

10 more of Case 1 through Case 15 on 2438.

11 Q Well, go to 43, I think you will see at the

12 bottom of that.

13 A And there is more on the page after that as

14 well.

15 Q Yeah. Go to 2443?

16 A 2443.

17 Q Yeah. Is that where this -- these -- the

18 cases are numbered across the top 1 through 15?

19 A Yes.

20 Q Okay. So these pages from 37 to 43, these

21 are -- these all relate to the same --

22 A They do, yes.

23 Q -- long columns, right?

24 A Right.

25 Q Okay. And then we see on 44 there, there is a

1 whole new set of heat balances?

2 A Right, 16 through.

3 Q Okay. But let's go back to 37. And would it

4 be fair to say that these are operating permutations, is

5 that a fair way to say these are kind of postulated ways

6 you could operate the unit, 1-on-1, 3-on-1, 2-on-1?

7 A I would say they are predictions --

8 Q Okay.

9 A -- based on varying different operating

10 parameters.

11 Q Okay.

12 A And having different pieces of equipment in

13 service or out of service.

14 Q Right, okay.

15 So when we look on -- in the bottom -- at the

16 top a little bit, say, the top third of the page, we see

17 on the left-hand side, run date, in the heading titles,

18 right?

19 A Yes.

20 Q And if we follow that all the way across, it

21 says 7 September, 2006?

22 A Yes, I see that.

23 Q Okay. So are these the ones that were done by

24 Mitsubishi or by Bibb?

25 A I don't know, looking at them. I know -- let

1 me look up at the title. These appear to be the ones

2 done by Bibb.

3 Q Okay. Now, Bibb is an engineer, or an

4 engineering firm that you hired to run heat balances in

5 conjunction with Mitsubishi, so you knew what you were

6 going to be getting out of this unit before you

7 finalized the purchase, right?

8 A Well, Bibb was a little bit more than that.

9 That's a piece of their scope. But Bibb was the

10 engineer on the project, so we -- we, Progress Energy at

11 the time, had a contract with a consortium that was Bibb

12 and TIC constructors that together acted as the engineer

13 procuring construct contractors for the entire project.

14 Both of them later merged and were bought by

15 Kiewit. If you know what Kiewit is, Kiewit was in the

16 business of doing EPC projects for companies.

17 So Bibb acted as the owner's engineer, but

18 that's -- so what you just stated is a piece of the

19 service they supplied.

20 Q Okay. But it is true that Bibb was your

21 guy -- I don't know if it's a person or people -- that's

22 your guy that represents you and makes sure that the

23 heat balances are run correctly and that Mitsubishi

24 agrees with the heat balances, is that fair?

25 A I -- it's -- part of it I know is fair. I

1 don't about the Mitsubishi agrees piece. I don't know  
2 the ins and outs of how that's done in a large  
3 construction project.

4 Q Well -- okay.

5 So Mitsubishi -- didn't Bibb work with  
6 Mitsubishi to run these heat balances?

7 A I am sure there had to have been  
8 collaboration.

9 Q Okay. So let's look at -- above that run  
10 date, we see somewhere up in the mix, more than halfway  
11 up, it says STG output, do you see that?

12 A Yes, I do.

13 Q All right. And then in bold all the way  
14 across the page, we see variations of megawatt outputs  
15 under these heat balances, right?

16 A Correct.

17 Q All right. So these are -- it's bolded. This  
18 is a primary result that you are looking for out of the  
19 heat balances. It tells you what the bottom line is you  
20 are going to get out of this, you expect to get out of  
21 this unit under these predictions or permutations,  
22 right?

23 A It is one of many things that we are getting  
24 out of this, yes.

25 Q But like you told the executives when you said

1 400, that's kind of the bottom line when you get a steam  
2 turbine, is what are you going to be able to generate in  
3 terms of electricity to serve customers, right?

4 A Could you ask that again, I am sorry?

5 Q Yeah. When you are buying a steam turbine,  
6 the bottom line is what kind of megawatts can you get  
7 out of it, right?

8 A That's one of the -- well, the efficiency is  
9 one the Keys. In fact, I would say efficiency is even  
10 more key in a big project like this, because ultimately  
11 the long-term cost to the customer comes down to how  
12 efficient are you converting fuel energy into a product.

13 Q Right. So would you agree with me that heat  
14 balances were run and certain cases were selected and  
15 used for the contract that you determined -- that you  
16 executed with Mitsubishi?

17 A Yes.

18 Q There were two heat balances that were part of  
19 the contract guarantee that Mitsubishi said they were  
20 warranting the unit to put out?

21 A That's correct. I have seen other documents  
22 where two of these heat balance cases were chosen and  
23 were included in the contract language relative to  
24 liquidated damages.

25 Q Okay. And one of the outputs -- one of the

1 heat balances was 389, and that was a certain  
2 configuration, correct?

3 A I believe that's correct, yes.

4 Q And the other was 420, right?

5 A That's correct.

6 Now, a really important point here, you are  
7 picking one. Let's look again at how many pages of data  
8 is in each one of these heat cases. It's multiple  
9 pages, right? I won't count them, but at least five or  
10 six pages.

11 One of these -- for example, one of these  
12 variables is power factor. And I can't read it, I am  
13 having a hard time reading it. I wish I could point to  
14 the row. If I could get a magnifying glass, I could  
15 read it to you. But I have read through these before.  
16 I have looked at all 300 plus of these P cases.

17 The power factor assumptions are really key,  
18 because when you think about a generator, an electrical  
19 generator, the power factor of the electrical system has  
20 great bearing on what the generator is able to do.

21 So in each of these cases, there is an assumed  
22 value-of-power factor. And so for the assumed  
23 value-of-power factor in case number 48, which you are  
24 referencing, which ended up 420 megawatts of the steam  
25 turbine, it was at a power factor of .949. We don't run

1 at a power factor of .949. We run at a power factor  
2 close to one, which we call unity.

3 And this might be a good time, Mr. Bernier has  
4 a drawing, I could explain power factor, and I think  
5 this is quite important.

6 MR. HERNANDEZ: May I approach?

7 THE COURT: Yes.

8 THE WITNESS: And again, this is just an  
9 example of --

10 MS. BROWNLESS: Mr. Swartz, I am sorry, when  
11 you hold the paper up, I can't see.

12 THE WITNESS: I am sorry, I will stand up.

13 MS. BROWNLESS: Thank you.

14 THE WITNESS: There is so many variables, as  
15 you see in all these pages, that go along with  
16 these heat balance cases. All of them have an  
17 impact on the capacity of what the unit is going to  
18 run. So I am picking one that's called power  
19 factor because I think it's pretty important.

20 Power factor is a measure of the efficiency of  
21 how load current -- we produce load current from  
22 our generator, megavolt-amperes, all right. How  
23 efficiently can we make that -- I am not there yet.  
24 This is a donkey pulling on a barge. I will get  
25 there in a second. A efficiently we convert that

1 load current into voltage, into real power, rather,  
2 is really important to us. It's really important  
3 to all of our customers. We want to do that as  
4 efficiently as we can.

5 So we have -- there is a measurement called  
6 power factor that measures that efficiency. We  
7 want to be as close to one as you possibly can be.  
8 A 1.0 power factor means you are being as efficient  
9 as you can converting load current into real work.

10 In the real world, there are loads. There is  
11 motors; motors at FIPUG; motors at PCS Phosphate  
12 that are creating a drag on the system. They are  
13 creating the system to do extra work.

14 But also in the real world, we have equipment  
15 that -- and that makes the power factor drop less  
16 than one -- to go down into maybe -- when I say  
17 less than one, I am talking decimal places. It  
18 might go down to .9 or to .95. But we have things  
19 on our electrical system that keep it up close to  
20 one called capacitor banks that are in service all  
21 the time, because we want to make that conversion  
22 as efficient as possible for the benefit of our  
23 customers.

24 So to make it real simple, power factor is  
25 just like in this picture. A power factor of one,

1 for this horse to pull this barge through the canal  
2 as efficiently as possible, the horse would have to  
3 walk on water, right, and be directly in front of  
4 the barge. If you are directly in front of the  
5 barge pulling it, the horse is going to have to do  
6 less work and it won't heat up as much to pull the  
7 barge.

8 The greater the angle becomes this direction,  
9 more of the work of the horse is pulling this way  
10 and less of it is pulling straight down the barge.  
11 And so the greater this angle is, as the horse is  
12 pulling the barge down the canal, the more  
13 overheated the horse might come because it's  
14 harder. It's harder work. The power factor is  
15 lower in that case.

16 So the generator is -- the analogy is to the  
17 electrical generator. The generators are rated by  
18 power factor as part of the rating, and there is  
19 curves -- and there is curves in a lot of this  
20 information that we saw that you can see based on  
21 power factor how much a generator is capable of  
22 putting out.

23 And these heat balances, the power factor was  
24 assumed to be various numbers; .9 was used in many  
25 of the examples of heat cases; .949 was used in the

1 one you are referring to. Our system runs between  
2 .97 and .995 all the time. Our generator at Bartow  
3 can do more than 420 megawatts because it's closer  
4 to walking straight ahead of the barge. The 420 is  
5 at a power factor .949, which is not where we run.

6 So the 420 megawatts doesn't apply to the  
7 steam turbine. It's part of the generator, and our  
8 generator is capable of doing more than that  
9 because our power factor runs closer to unity.

10 I hope it made sense. It's an odd -- it's a  
11 difficult-to-understand electrical concept.

12 BY MR. REHWINKEL:

13 Q So none of the P balances that are shown in  
14 this exhibit, we call it 108, showed a expected output  
15 above 420, maybe 420.2, but nothing up to 421 or above,  
16 right?

17 A I didn't see -- they don't, but I also didn't  
18 see any power factors above .949.

19 Q Okay. You would agree that the contract  
20 contained expected megawatt output of 420 megawatts,  
21 correct?

22 A At an assumed set of conditions, including  
23 power factor, that is correct.

24 Q So at the time you talked to senior executives  
25 and contracted with Mitsubishi, both Mitsubishi and Duke

1 expected the steam turbine to put out 420 megawatts at  
2 normal operations, right?

3 A The expectation would be that the predicted  
4 heat case would be achieved.

5 So, again, let's be really clear. What  
6 Mitsubishi and the project team used, they used heat  
7 case number 48, which used a power factor of .949. It  
8 predicted a megawatt output of 420. They used that as  
9 the minimum thing that Mitsubishi had to achieve in  
10 order to get full payment on the project. Anything  
11 below 420, there would have been liquidated damages that  
12 Mitsubishi had to pay to Progress Energy.

13 So the 420 was actually a contractual minimum  
14 that had to be achieved. And again, it was at a lower  
15 power factor than we actually run at. So everybody  
16 would have known that the steam turbine generator can  
17 produce more than 420 megawatts.

18 Q Do you have Exhibit 116 with you still?

19 A Let me get organized here.

20 Q I would ask you to turn to page 21 when you  
21 get there.

22 A I do have 116. Page 21?

23 Q Yes, sir.

24 A All right, I am there.

25 Q Now, this is a Mitsubishi document. And do



1 you disagree that the Bartow steam turbine was designed  
2 to operate at 420 megawatts, as the OEM says?

3 A I agree that there is a case with certain  
4 variables, and you can see there is pages of variables  
5 that go in. And if the variables are at those  
6 particular numbers, then 420 is the predicted output.  
7 And that was used as a contractual minimum that  
8 Mitsubishi had to achieve.

9 Q Well, in the second bullet, it says a heat  
10 balance diagram providing max operation, parenthesis,  
11 420 megawatt, thermal conditions was provided as part of  
12 the thermal kit. Do you disagree with that?

13 A That's what it says. And my interpretation of  
14 that is the maximum the generator can put out at those  
15 conditions at a power factor of .949 is 420 megawatts.

16 Q Okay. And then the next bullet there was --  
17 it says: During the performance test in 2009, using the  
18 420-megawatt thermal conditions, the unit was able to  
19 reach approximately 402 megawatts; is that right?

20 A That's correct.

21 Q And the performance test here was when you  
22 were installing the unit. Sometime before you  
23 commissioned it, you did a test to see whether it met  
24 the contractual terms as far as that guarantee, right?

25 A That's correct.

1 Q And is this factual?

2 A Yes.

3 Q All right. So let's go to Exhibit 109, which  
4 is the contract. And I want to go to actually  
5 attachment Appendix A.

6 A Appendix A?

7 Q Yes, sir. It starts at Bates 12419.?

8 MS. BROWNLESS: Excuse me, Charles. Just so I  
9 understand, this is the page that says Contract No.  
10 270810, Amendment 005?

11 MR. REHWINKEL: Yes.

12 MR. BERNIER: Mr. Swartz, I think it's after  
13 the first divider sheet.

14 THE WITNESS: I found it. I am sorry. I just  
15 found it.

16 BY MR. REHWINKEL:

17 Q All right. So you agree with me, this is part  
18 of the contract for the steam turbine, right?

19 A I do.

20 Q Okay. And if I get you to go to Bates 12437.

21 This is 3.3 Basis for Guaranteed Performance, as a  
22 header, when you get there.

23 A Okay, I am there.

24 Q Okay. Is this how the electrical output of  
25 the turbine was calculated? Is this the formula?

1 A It is.

2 Q Okay. And if we go over to 12439, just for  
3 the -- to follow up on your testimony about the power  
4 factor. We see those -- this is what you were talking  
5 about -- power factor is .9 and .949?

6 A It is. On that -- the table in 4.2, you can  
7 see those in the third row down in each column.

8 Q Okay. And they also have condenser back  
9 pressure assumptions that correlate to those outputs, is  
10 that right?

11 A Yes.

12 Q So -- and we see that -- is it true that the  
13 Case 28 was a 4-x-1 configuration, and Case 48 was a  
14 3-x-1 configuration?

15 A Case 28, to my memory, was a 4-x-1 without  
16 duct burners. And Case 48, to my memory, was a 3-on-1  
17 with full duct burning.

18 Q Okay. Does this document here, or the heat  
19 balances, or any other documentation that you can point  
20 to demonstrate that Mitsubishi or Bibb told you that you  
21 could get more than 420 megawatts of output from the  
22 steam turbine?

23 A Well, I believe you can look at some of this  
24 documentation and reach that conclusion, yes.

25 Q Because of the power factor?

1 A Yes.

2 Q Okay. But did anybody tell you that it would  
3 be perfectly normal to operate the unit above  
4 420 megawatts per -- as much as you wanted?

5 A That's not a typical conversation. So the  
6 Bartow combined cycle, just like any other project, you  
7 talk about what the capacity is you are going to get out  
8 of the site. And in this case, I think some of the  
9 documents referred to a number maybe 1,278 or  
10 1,279 megawatts, something like that. But there are  
11 many, many variables that come into play as far as the  
12 output of your machine. In the wintertime, when it's  
13 colder, when the cooling water temperature is lower, we  
14 can run with better condenser vacuums much more  
15 efficient.

16 So to give you an example, our Duke Energy  
17 Florida fleet, in the summertime we can produce about  
18 10,000 megawatts of power. In the wintertime, we can  
19 produce about 11,000 megawatts of power. And the  
20 difference is the colder weather, the colder cooling  
21 water that helps the machines be more efficient in the  
22 wintertime.

23 So you have to make sure you are  
24 understanding. Every time you are talking about a  
25 rating of a piece of equipment, you have to understand



1 all the other conditions that are part of that predicted  
2 rating. And it would be a really bad thing to say you  
3 have to adhere to this one case out of more than 300 and  
4 never exceed that because you would be leaving potential  
5 capacity on the table that could be used for the benefit  
6 of our customer.

7 So let's expand Bartow, the Bartow is a steam  
8 turbine. You know, Bartow is a 1270-megawatt site. The  
9 steam turbine is, you know, 400, 450 megawatts,  
10 somewhere in that range. But it's different in the  
11 summer than it is in the winter.

12 But if we were to apply, say, summer ratings,  
13 and then in the wintertime, when we need 11,000  
14 megawatts to serve our customers, we would have to buy  
15 expensive fuel, or we would have to put on less  
16 efficient generating units to great expense for our  
17 customers.

18 So you have to understand all the variables  
19 associated with a rating. Our job as operators is to  
20 make sure we stay within the operating parameters that  
21 are given by our equipment manufacturers and get the  
22 most out of our machines that we can without exceeding  
23 those parameters. And that's what every operator does.  
24 That's what every utility should be doing, and that's  
25 certainly what we did with Bartow.

1 And there is one more thing I would like to  
2 say. So to answer your question directly, if you go to  
3 page 12596 in this same document. It's way back there.  
4 It looks like this.

5 MS. BROWNLESS: What's the number again, sir?

6 THE WITNESS: In the lower right-hand corner,  
7 it's 012596.

8 So, Your Honor, are you there?

9 THE COURT: I am there.

10 THE WITNESS: This is the capability curve of  
11 the generator for this project. And this is the  
12 page that shows that you can get more than  
13 420 megawatts if the power factor is greater than  
14 .9.

15 And I know this is hard to read, but this line  
16 right here going up at a positive angle is a .9  
17 power factor line. And you can see it intersects  
18 the generator capability curve. If you come down,  
19 you see that's right at 420 megawatts.

20 We run closer to unity, closer to one. And if  
21 you go all the way across, that's almost  
22 470 megawatts. And if you look up at the very top  
23 of this piece of paper, you can see there is a  
24 rating up at the very top. It says 468000 kVA,  
25 that's kilovolt-amperes. That's the reactive power

1 that this generator is capable of putting out.  
2 Power factor is the kilowatts divided by the  
3 kilovolt-amperes.

4 So you can see the kilowatts is only 420.2 --  
5 421.2. It's 421,200 kilowatts. So it's 421.2  
6 megawatts. But with a power factor closer to one,  
7 you can get closer to 468 megawatts out of this  
8 steam turbine. That's what that information is  
9 telling you. So in the same document, they are  
10 saying you can get greater than 420 megawatts.

11 BY MR. REHWINKEL:

12 Q So 468, is that approximately the rating of  
13 the generator?

14 A Correct.

15 Q Okay. So --

16 A The -- well, kVA, to be more precise. And it  
17 depends on the power factor, and whether or not you can  
18 get that much megawatts, the real power out.

19 Q So is it Duke's position that as long as you  
20 stay within the IP, HP and condenser limits, that if you  
21 could get to 468 on a regular basis, that you would  
22 be -- it would be perfectly okay to operate -- have  
23 operated that unit in 2001 -- Period 1? I am sorry.

24 A Right. You have to look at other parameters  
25 as well. Again, it's hazardous to look at just any one

1 parameter, but this gives you an idea of what the  
2 capability of the generator is.

3 So we have a piece of equipment attached to  
4 the steam turbine that's capable at the power factors we  
5 run of doing in excess of 460 megawatts. So as long as  
6 we can stay within the operating parameters of the steam  
7 turbine, and those are pressures and temperatures, why  
8 don't we try to get as much output from the generator as  
9 we can.

10 Q Do you have Mr. Pollock's exhibit RAP-5 with  
11 you?

12 A I do. Okay, I am there.

13 Q You got that, okay.

14 And this is a document you prepared at our  
15 request, the Public Counsel's request, right?

16 A Yes.

17 Q Okay. So there is no question about the  
18 validity of this data, and accuracy of it, right?

19 A I will say I know that there is -- this is --  
20 it uses averaging. And it depends on how often you  
21 sample a data point, and that can cause discrepancies in  
22 the data. It's a good representation, I will say that.

23 Q Okay. And this document here is what Mr.  
24 David referred to in his opening. It has the operating  
25 hours above 420 as distributed on this chart, is that

1 right --

2 A Yes, it does.

3 Q -- with that approximation caveat?

4 A It does.

5 Q So I just wanted to ask you about this,

6 because as you were talking about being able to increase

7 the output based on certain efficiencies, including

8 ambient temperature, weather, right? And what I mean

9 now, I am talking about the air temperature and the

10 water temperature, right?

11 A Sure.

12 Q Let's look at period of 2010. Would you agree

13 with me that -- and would you also agree with me that

14 the months of June through September are your hottest

15 months?

16 A I would.

17 Q Okay. And we look at here, we see a fairly

18 large distribution of the operating time above 420 in

19 the hottest months, right?

20 A Yes.

21 Q Okay. So it wouldn't necessarily be a

22 reasonable conclusion to suggest that you operated this

23 high above 420 -- or this much above 420 because the

24 weather was colder, right?

25 A Well, you have to understand what else is

1 going on at the plant at the time. So our ability to

2 pump that cold or warmer water through the system is

3 really important. You are not going to get the

4 efficiency unless you are able to pump it.

5 And what I know is when we first commissioned

6 this plant, and during the first several months of

7 operation -- and I don't know how long it went into

8 2010, but we had some great difficulty with what's

9 called the circulating water system, which circulates

10 the cooling water through the equipment, including the

11 condenser underneath the steam turbine.

12 My conclusion from this data would be that

13 once we straightened that out and were able to fully

14 pump water through the condenser, we started really

15 taking advantage of what we could from an installed

16 equipment standpoint. Also understanding that in any

17 new operation, there is a period of learning for the

18 operating staff as well. But I know we had these

19 equipment issues with the circulating water system for

20 the first several months of operation.

21 Q But in 2010, there is not -- in fact, it looks

22 like you have more hours above 420 --

23 A I think --

24 Q -- in the hot months than in the cooler

25 months, right?

1 A Right, because I think in the cooler months,

2 we were still having trouble with the circulating water

3 system. I don't know that, but --

4 Q Okay. And before 2012, you did not do an

5 engineering analysis that showed that it was possible to

6 operate the unit above 420, did you?

7 A Well, I think we had all kinds of information

8 that showed that it was possible to operate above 420.

9 In fact, if we could, let's refer back to the contract

10 for a minute.

11 I will have to find the exact page, but again,

12 the 420 megawatts that you keep referencing was a

13 contractual minimum that Mitsubishi had to meet in order

14 to get full payment on the project. So just that fact

15 alone tells everybody that above 420 is okay. 420 is

16 the minimum that had to be achieved. And that's in this

17 contract. I will just have to -- if you give me a

18 moment, I will find the page.

19 Okay, so if you turn in the -- let me see what

20 the exhibit number is. It's the contract. It's the

21 very large document, Exhibit No. 109. And if you turn

22 to the Bates numbers 012434 in the bottom right hand.

23 Well, it's even better if you page to 12432, which is

24 two pages before that, 12432.

25 And you can see in paragraph 3.2.1 that the

1 420.07 is a liquidated damage performance guarantee,

2 which means that's the minimum that the project had to

3 achieve in order to get full payment on the project.

4 Q But it says in 3.2.12: MPS Net Steam turbine

5 Maximum Electrical Output 420.07, right?

6 A Yes, that's referring, in my opinion, to that

7 generator capability curve that I just showed you. It's

8 at a lower power factor than we operate. So again, you

9 have to make sure any time you talk about a rating, you

10 have to make sure you understand all the variables that

11 go into that rating. In this assistance, it used a

12 power factor that we can far out achieve.

13 Q Okay. So in 2012, after you had the first

14 discovery of blade damage, isn't it true that you went

15 to Mitsubishi and asked them for their help in telling

16 you how you could operate above 420?

17 A I would phrase it a little differently than

18 that.

19 So we opened up the steam turbine for a

20 routine inspection in the spring of 2012. We found five

21 of the mid-span snubbers that had damage. We were

22 concerned with that. So we consulted with Mitsubishi.

23 They recommended we don't continue running with those

24 snubbers broken. That could lead to blade failure,

25 which would be catastrophic, as I have described

1 earlier.

2 At that time, Mitsubishi, as we've seen and  
3 you pointed out, they were concerned we were running  
4 higher than their fleet experience from a pounds per  
5 hour per square foot standpoint in the last stage blade,  
6 so they gave us, for the first time, a lower operating  
7 limit.

8 And in this case, if we could turn to my -- to  
9 JS-2 in the root cause, I can show you what the  
10 operating limit is. It's page 5 of 18, Table A in JS-2,  
11 or JS-1.

12 Are you there, Your Honor?

13 THE COURT: I am just about there. Yeah, I am  
14 there now.

15 THE WITNESS: Okay. So in that table, you can  
16 see it has columns for each of the five periods.  
17 And the one, two, three, four, the fifth row down  
18 says MHPS IP exhaust pressure operating limits.

19 So it's at the start of Period 2, because of  
20 that damage we found, following Mitsubishi's  
21 recommendation, we replaced all of the blades on  
22 just one end of the machine because all five  
23 snubbers were damaged on the same end of the  
24 machine, I believe on the turbine end. It says in  
25 this chart. I am not looking at it.

1 And if you look at the picture over here, you  
2 can see that the machine has two ends. The  
3 generator is coupled to the right-hand side, and  
4 the HP IP turbine is coupled to the left-hand side.  
5 So on the turbine end of the machine, we replaced  
6 all 64 L0 blades.

7 Before we started operating again in April of  
8 2012, Mitsubishi, in order to make sure that we  
9 didn't exceed their operating experience with  
10 40-inch L0 blades, they put this 118-pound limit on  
11 the intermediate pressure turbine exhaust. And in  
12 this case, that served as a proxy.

13 Why that intermediate pressure exhaust rather  
14 than the low pressure turbine inlet. There was no  
15 pressure instrument on the low pressure inlet, but  
16 there was one on the intermediate pressure exhaust,  
17 so that was used as a proxy.

18 And if I could stand up just a minute just to  
19 make sure everyone understands. Mitsubishi was  
20 concerned, as I described, with the steam flow, but  
21 there was no pressure instrument on the pressure  
22 going into the low pressure turbine, but there was  
23 one coming out of the intermediate pressure. So  
24 there is just a slight amount of pressure drop  
25 across this pipe.

1 So we used this pressure as a proxy for the  
2 low pressure turbine inlet. It was more  
3 conservative than what had been in the past, so the  
4 combination --

5 And I am sorry, but I forgot what your  
6 question was, but, yeah, we put a more conservative  
7 operating limit in place based on pressure, which  
8 is consistent with operating parameters that we  
9 followed from the start of Period 1 throughout each  
10 of the periods.

11 BY MR. REHWINKEL:

12 Q So I asked you if, after the failure, you went  
13 to Mitsubishi and asked for them to help you --

14 A Right.

15 Q -- increase the output in the unit.

16 A So it's just not so simple as that. It's a  
17 very collaborative back-and-forth process, but because  
18 we then had to -- we followed this lower, more  
19 conservative guidance on the IP exhaust pressure, we  
20 were not satisfied that we were getting as much out of  
21 the equipment as we could, so that's when we did ask  
22 Mitsubishi.

23 So we don't want to have this limit. We  
24 weren't supposed to have this limit. We want to get as  
25 much out of the generator as we can. Is there something

1 that can be done?

2 They studied it and came back with us -- to us  
3 and said, yes, we can redesign the L0 blades and put a  
4 different design of blade in both L0 rows, and you will  
5 be able to achieve, we estimate, 450 megawatts.

6 Q Well, are you familiar with the quote that  
7 they gave you for an engineering study for additional  
8 optimization and reliability for \$232,025?

9 A Could I see that?

10 Q Yeah. It's on -- it's in Exhibit 102 at Bates  
11 145. It's the late filed exhibit for 145.

12 A I have 102. Could you say the Bates number  
13 again, please?

14 Q Yeah. It's kind of two-thirds of the way or  
15 more back, it's at 145, and it's a real tiny print up in  
16 the upper right above the slide.

17 A I am almost there. Okay, I see that.

18 Q Do you know what this was for?

19 A I don't recall what this was for.

20 Q Okay. If you roll back a few pages to 135.

21 A Okay, I am there.

22 Q And this is a part of, I guess, a slide  
23 presentation at a joint meeting between Mitsubishi and  
24 Duke?

25 A I am looking back at the beginning to see if I

1 can get an idea.

2 Q On 122, it talks about August 21st, 2012,

3 discussion.

4 A Okay. It does appear to be a meeting where we

5 discussed the turbine.

6 Q Okay. Just back on 135, a discussion --

7 further discussion to support their own investigation

8 and possible means of increasing unit output.

9 And then it looks like they have a response.

10 It says: We will continue technical support for you.

11 As of now, it is difficult for us to propose a concrete

12 method to increase the unit output. An engineering

13 study is suggested.

14 And so my question is, is that what 145 is, is

15 them saying here's what it will cost you for us to do an

16 engineering study?

17 A It does appear to be that, yes.

18 Q Okay. And did you engage them to do that

19 study?

20 A I don't recall if we engaged them to do this

21 study, or if that was included in the ultimate -- we did

22 contract with them to supply new blades that could --

23 that were theoretically going to be able to raise the

24 output to about 450 megawatts.

25 Q Okay. So that would have been the most likely

1 output product of this study if you did, in fact, say,

2 yes, go ahead and do that?

3 A That -- I would say that would be a likely

4 output, yes.

5 Q Okay. Now, did that study say that Mitsubishi

6 agreed that you could run the unit above 420 without

7 different blades?

8 A Well, I am not familiar with the study, but --

9 so if I could have a few minutes to read it, but I think

10 it's really important to remember that at this point in

11 time, Mitsubishi thought that the root cause was too

12 much steam flow in the low pressure turbine, and that

13 they -- there was a way to get from steam flow and

14 correlate it, as you have already said, to megawatts.

15 So that's been disproven in later cases, later

16 periods of time. So I am not sure what your question

17 is.

18 THE COURT: I am going to jump in while we are

19 on a pause here.

20 One thing we didn't have in our order of

21 procedure was a lunch break. I am just wondering

22 what the will of the, you know, the room is as far

23 as taking a break and how long you think we need.

24 MR. BREW: Yes, I think we should have one.

25 MS. BROWNLESS: Yes.

1 THE COURT: We agree on that. How long?

2 Should we try to get back inside of an hour, or is

3 it going to take an hour?

4 MR. REHWINKEL: I think an hour is reasonable.

5 THE COURT: Okay. We will -- we'll say, then,

6 we will reconvene at 120:20, and if everybody, by

7 some miracle, is back sooner, we will start sooner.

8 MR. REHWINKEL: Okay. Sounds good.

9 THE COURT: We will stand in recess then.

10 (Lunch recess.)

11 (Transcript continues in sequence in Volume

12 2.)

1 CERTIFICATE OF REPORTER

2 STATE OF FLORIDA )

3 COUNTY OF LEON )

4

5 I, DEBRA KRICK, Court Reporter, do hereby

6 certify that the foregoing proceeding was heard at the

7 time and place herein stated.

8 IT IS FURTHER CERTIFIED that I

9 stenographically reported the said proceedings; that the

10 same has been transcribed under my direct supervision;

11 and that this transcript constitutes a true

12 transcription of my notes of said proceedings.

13 I FURTHER CERTIFY that I am not a relative,

14 employee, attorney or counsel of any of the parties, nor

15 am I a relative or employee of any of the parties'

16 attorney or counsel connected with the action, nor am I

17 financially interested in the action.

18 DATED this 18th day of February, 2020.

19

20

21 *Debbi R. Krick*

22

23 DEBRA R. KRICK

24 NOTARY PUBLIC

25 COMMISSION #GG015952

EXPIRES JULY 27, 2020