

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In Re: Petition for Determination) DOCKET NO. 910883-EI  
of Need for a Proposed Electrical) ORDER NO. PSC-92-0002-FOF-EI  
Power Plant and Related ) ISSUED: 03/02/92  
Facilities in Polk County by )  
Tampa Electric Company. )  
\_\_\_\_\_)

The following Commissioners participated in the disposition of this matter:

SUSAN F. CLARK  
BETTY EASLEY

ORDER DETERMINING THE NEED  
FOR A PROPOSED ELECTRICAL POWER PLANT

BY THE COMMISSION:

Pursuant to Notice, a formal hearing was held in this docket on December 10-11, 1991 in Tallahassee, Florida. Having considered the record in this proceeding, the Commission now enters its Final Order.

BACKGROUND

Tampa Electric Company (TECO or Tampa Electric) filed a Petition for Determination of Need with the Commission on September 5, 1991. In that petition TECO requested that the Commission approve the construction of a 220 MW Integrated Coal Gasification Combined Cycle (IGCC) unit and related facilities at a site located in Polk County. The proposed IGCC project will consist of a 150 MW advanced combustion turbine (CT) unit to be placed in service in July, 1995, and a 70 MW heat recovery steam generator (HRSG) and coal gasifier to be placed in service in July, 1996. Transmission facilities associated with the construction of the plant include two circuits looping the Pebbledale-Hardee Power Station circuit and two circuits looping the Pebbledale-Mines circuit into a transmission switching station at Polk Unit One. Fuel transportation facilities associated with the construction of the plant include a natural gas lateral to the adjacent FGT pipeline for economy gas purchases, and an oil pipeline lateral to the GATX oil pipeline under construction next to the plant site.

The coal gasifier will employ a new technology that efficiently cleans coal gas at high temperatures. This technology will be a demonstration project for the U. S. Department of Energy (DOE). DOE has signed a cooperative agreement with TECO to provide

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a \$120 million grant to offset some of the costs associated with the construction of the plant and the demonstration of the new technology.

In Docket No. 910004-EU, TECO's 220 MW phased combined cycle unit was designated as its avoided unit for pricing cogeneration. Upon learning of the availability of the \$120 million grant from DOE to build the coal gasification plant, TECO estimated the cost of the IGCC unit and compared the project's impact on TECO's expansion plan with eight other expansion plans. When TECO determined that the IGCC unit, with the benefit of \$120 million of DOE funding, cost less than the "avoided unit" proposed in Docket No. 910004-EU, TECO initiated this proceeding to determine the need for the IGCC unit.

Destec Energy (Destec), Ark Energy (Ark), Florida Industrial Cogeneration Association (FICA), and Floridians for Responsible Utility Growth (FRG) intervened in this proceeding. Prior to the pre-hearing conference, held on November 20, 1991, Destec and Ark withdrew from this proceeding. Prior to the hearing, held on December 10-11, 1991, FICA also withdrew from the case.

Post-hearing briefs were filed by Tampa Electric Company and Floridians for Responsible Utility Growth on January 3, 1992. FRG filed proposed findings of fact with its brief, and a ruling on each proposed finding is included in Appendix A attached to this order.

The basic issue we are called upon to decide in this proceeding is whether under the provisions of section 403.519, Florida Statutes, Tampa Electric Company has adequately demonstrated the need to construct its proposed plant. The Florida Public Service Commission is the sole forum to determine the need for the proposed power plant, and only issues relating to that need were considered in this proceeding. Separate public hearings will be held by the Department of Environmental Regulation before the Division of Administrative Hearings to consider environmental and other impacts of the proposed plant and its associated facilities.

Section 403.519 delineates five major topics for our consideration in making a determination of need:

1. the need for electric system reliability and integrity;
2. the need for adequate electricity at a reasonable cost;
3. whether the proposed plant is the most cost-effective alternative available;

4. conservation measures taken by or reasonably available to the applicant which might mitigate the need for the proposed power plant; and
5. other matters within the Commission's jurisdiction which it deems relevant.

We have considered all issues relevant to those topics and we hold, for the reasons set out below, that Tampa Electric has demonstrated the need for the proposed 220 MW IGCC plant. We approve the plant's construction on the condition that TECO does receive the \$120 million dollar grant from the Department of Energy to help defray the costs of the project.

The Need for Electric System Reliability and Integrity.

TECO used a combination of criteria to determine its need for 220 MW of additional capacity in the 1995-1997 time frame, including a minimum 20% winter reserve margin and assisted Loss of Load Probability (LOLP) of 0.1 days per year. We find these criteria to be reasonably adequate for planning purposes. The 0.1 days per year LOLP criteria is consistent with the LOLP criteria used by the Florida Electric Power Coordinating Group (FCG), and the winter reserve margin is a reasonable one for a utility of Tampa Electric's size. The planning criteria are applied to TECO's load forecast to determine whether TECO will need additional capacity in 1995 and beyond.

In developing its load forecast, TECO first produces a single demand and energy forecast by combining end-use, multi-regression, and trend analysis techniques. A model of demand and energy use of phosphate customers is forecasted separately, as are the effects of TECO's conservation, load management, and cogeneration programs. The final forecast is a combination of all these methods. It includes projections of population, income, employment, appliance energy use, appliance saturations, appliance efficiency standards, price elasticity, weather (including temperature sensitivities), and residential, commercial and industrial consumption patterns. We believe that the forecasting methodology has produced a reasonably adequate prediction of TECO's future load. The forecast demonstrates that TECO does have a need for additional capacity beginning in 1995 to meet its reliability criteria.

To meet its reliability criteria, TECO shows a need for 65 MW of capacity in 1995, 66 MW in 1996, and 43 MW in 1997. TECO's proposed need for capacity is similar to the need demonstrated in TECO's expansion plan in Docket No. 910004-EU. That plan provided

for 75 MW in 1995, 75 MW in 1996, and 70 MW in 1997. Since TECO's proposed unit consists of a 150 MW advanced combustion turbine and a 70 MW heat recovery steam generator, TECO will build a large portion (150 MW) of the needed 220 MWs of capacity at one time, somewhat earlier than needed. TECO had planned to phase in a 220 MW combined cycle unit by bringing a 75 MW combustion turbine (CT) on line in each of the years 1995 and 1996 with a 70 MW heat recovery steam generator being added in 1997. Given the participation of the DOE in the IGCC demonstration project, Tampa Electric will construct some portion of the needed 220 MW slightly sooner and some portion slightly later than under the old plan, but it will do so at a significantly lower cost. Since TECO does not anticipate any adverse effects on the reliability of its system by placing some of the capacity into service earlier than needed, and since early construction of part of the needed capacity is reasonable in order to obtain DOE funding for a substantial portion of the project and thus lower the cost, we believe early construction is justified.

It is clear from the record that if additional capacity is not placed into service by 1996, TECO's winter reserve margin is expected to fall below 20 percent and its LOLP is projected to rise above the 0.1 days per year maintained for system reliability. The first 150 MW of the IGCC unit is due to be put into service in just over three years, in mid-1995. Given the lead time necessary for utilities to construct new generating facilities, TECO's petition was filed at a reasonable time.

TECO's reliability criteria will not be met unless the proposed IGCC unit is completed in the time frame requested. TECO would also risk losing the DOE funding it will receive for design, construction, and operation of the unit. Thus any delays in the construction of the plant could ultimately cost TECO its most cost-effective alternative for meeting future capacity needs.

TECO's reliability criteria of 0.1 days per year LOLP and minimum winter reserve margin of 20 percent would be violated with a delay in the in-service date of the proposed unit (Exhibit 1, p. 60). If no capacity is added to TECO's system in 1995, TECO's Loss of Load Probability (LOLP) is estimated to be 0.140 days per year and its winter reserve margin will be 19.1 percent. If no capacity is added in 1996, the net LOLP will deteriorate to 0.199 days per year and the winter reserve margin will drop to 16.2 percent. Thus, the addition of capacity from the proposed IGCC unit is needed for TECO to maintain acceptable reliability criteria.

TECO's proposed 220 MW IGCC unit is also needed to contribute to the reliability and integrity of the electric system of the State as a whole. Shahla Speck, of the Florida Electric Power Coordinating Group (FCG) testified in this proceeding that the phased-in capacity from Polk Unit One is consistent with the needs of Peninsular Florida, and will provide a portion of the additional generating capacity that is needed between 1995 and 1997 for the peninsula to maintain an adequate level of reliability.

Ms. Speck based her conclusion on an analysis of FCG's 1989 Planning Hearing document entitled "Generation Expansion Planning Studies", with consideration of all known changes which have occurred since that study was performed. Peninsular Florida's utilities plan to have 39,050 MW of total capacity, not including the proposed Polk Unit One, in the winter of 1996/1997 to meet a projected firm winter peak demand of 34,310 MW. The reserve margin is expected to be 4,740 MW. With the addition of TECO's proposed IGCC, the reserve margin will increase to 4,960 MW (14.5%), and with the projected capacity increase from 220 MW to 260 MW in the IGCC unit, Peninsular Florida's reserve margin will be 5000 MW (14.6%) in the winter of 1996/1997. We believe the addition of the proposed IGCC plant will contribute to the reliability of the electric system of the State of Florida by providing capacity in the time frame in which it is needed.

The proposed IGCC unit, which will burn gas extracted from coal, will not contribute to the fuel diversity of TECO's system, which is already heavily reliant on coal as a fuel. We are not persuaded by TECO's argument that coal gas is a new fuel that will contribute to fuel diversity on TECO's system. Regardless of the fact that gas is the end product of a coal gasification process, the source fuel is still coal. Currently, about 99% of the energy generated by TECO's units comes from coal. The IGCC unit will only increase TECO's reliance on coal as a major fuel source.

Furthermore, the proposed unit will not contribute to the fuel diversity of peninsular Florida. Peninsular Florida has a wide variety of generating technologies that use a diverse range of fuels, including coal, natural gas, oil, and nuclear. TECO's proposed IGCC unit will not significantly affect the fuel mix of Peninsular Florida's generating units, and therefore will not contribute to fuel diversity.

Nevertheless, in this proceeding the determinative issue is whether it is cost-effective for TECO and TECO's ratepayers to incur the higher capital cost of an IGCC unit to enable use of lower cost coal fuel. That appears to be the case here, because the DOE grant significantly lowers the total capital cost of the

project. As we will explain in detail below, the IGCC unit is the most cost-effective alternative to meet TECO's capacity needs. That fact drives our decision to grant TECO's petition.

The Need for Adequate Electricity at a Reasonable Cost

Fuel forecasts and Fuel Costs

With certain reservations we find that TECO's fuel price forecast is reasonably adequate for planning purposes. TECO Witness Mr. Smith stated that coal prices are expected to remain relatively stable through the year 2000, while natural gas and oil prices are projected to increase rapidly. TECO's forecasting methodology includes reliance on data from government sources and industry association forecasts, trends, and two independent outside consultants. Forecasted transportation prices are added to obtain total delivered prices.

It appears that different fuel price forecasts have little impact on the proposed IGCC project's cost effectiveness. We are concerned, though, that TECO's forecast favors the use of coal over oil or natural gas over the long term for projects with similar costs. An extremely low natural gas price forecast favors an expansion plan which contains just combustion turbine and combined cycles. A low natural gas price forecast does not favor an expansion plan that includes the DOE IGCC project.

The type of new generating unit chosen is not necessarily driven by fuel cost per se; rather, it is the difference in cost among competing fuels. TECO's fuel forecast projects a widening cost differential between coal and natural gas or oil, when in fact for many years the cost differential between the cost of coal and the cost of natural gas and oil has remained relatively constant. In the future, TECO should pay close attention to this differential, and must be ready to substantiate continued reliance upon fuel price forecasts that have not accurately predicted the relationship between the price of coal and the price of natural gas and oil.

TECO provided sufficient assurance in this case that primary and secondary fuel will be available for the proposed plant on a long and short term basis at a reasonable cost. Fuel purchases will be made at market prices. TECO proposes to use the following fuels at its IGCC facility:

- Natural Gas

TECO is proposing to use natural gas on an interruptible basis to the extent available from Florida Gas Transmission. Dependence on interruptible gas means interruptions during peak demand or when the gas is most needed, and it is therefore practical to have on-site storage of No. 2 oil.

- No. 2 Oil

TECO proposes to use No. 2 oil as the primary fuel in the first year and a backup or secondary fuel in all subsequent years. The Tampa Bay area is one of the key distribution areas for No. 2 oil. Delivery of No. 2 oil will be by truck from Port Manatee or by the GATX oil pipeline adjacent to the project site.

- Coal

Coal will be the primary fuel for the IGCC unit. The coal to be used will be similar in sulfur content and price to that burned at TECO Big Bend Unit 4, and is the cheapest of all fuels. Delivery of coal to the plant will be by rail. Partial water borne delivery may be possible depending on the total delivered cost. Tests done using Eastern United States coals during the first two years will aid selecting the more cost-effective sources.

In conjunction with our semi-annual fuel cost recovery proceedings, we will of course evaluate all fuel related expenses to determine that the costs are reasonable and justified. We are satisfied here, though, that TECO has provided adequate assurances on the availability of primary and secondary fuel to the proposed facility on a long and short term basis at a reasonable cost.

Costs of Clean Air Act Compliance

The record in this case demonstrates that TECO adequately took into account the costs of environmental compliance associated with the Clean Air Act when it evaluated its future generation needs. TECO plans to comply with the Clean Air Act by one or more of the following: fuel switching; installing scrubbers; alternative technologies; and, purchasing allowances. Phase I compliance with the Clean Air Act will not be affected by the proposed IGCC plant, but the plant will be an asset to TECO in Phase II compliance. The Company estimates savings in the range of \$50 to \$100 million over the life of the proposed IGCC unit, compared to fuel switching or other Clean Air Act compliance strategies.

Site, Design, and Engineering Characteristics

TECO provided sufficient information on the site, design and engineering characteristics of its 220 MW IGCC unit to enable us to adequately evaluate its proposal. A Power Plant Site Selection Task Force, consisting of private citizens from environmental groups, businesses and universities, provided guidance and recommendations to TECO throughout the site selection process. The task force recommended the Polk County site, consisting of 3572 acres of mined out phosphate land. The site is located near the FGT/Hardee Power Station natural gas lateral and close to rail transportation for coal delivery. Distillate (No. 2) oil can be made available to the site by truck or pipeline.

Originally, TECO's proposed unit was to be a 220 MW IGCC with an estimated heat rate of 9060 BTU/kWh. Results from the FLUOR Engineering Study, received after TECO's need petition was filed on September 5, 1991, showed that the projected capacity of the unit increased to 260 MW and the heat rate dropped to 8486 BTU/kWh. These improvements result largely from two factors: TECO's decision to use a more efficient General Electric 7F turbine instead of a 7EA turbine, and TECO's determination that the heating value of natural gas is greater than that of coal gas.

TECO's proposed IGCC unit will present a demonstration of hot gas clean-up on a large scale. Hot gas clean-up technology has been successfully demonstrated on a 2 MW scale, but not on the scale TECO will attempt to demonstrate. No evidence was presented by any party that a scale-up in size was not viable. Rather, DOE Witness Bechtel's rebuttal testimony stated that "Tampa Electric has this capability as well as the presence in the industry to showcase effectively the project's results, thereby resulting in the successful commercialization of this technology".

The project will have redundant (hot and cold) gas clean-up capabilities to offset the risk that the hot gas clean-up technology will not perform as expected. No evidence was presented that showed that the back-up cold gas clean-up technology is not a reliable procedure. Although no utility currently has in its rate base a plant the size of TECO's proposed IGCC using cold gas clean-up, TECO presented evidence that cold gas clean-up has been successfully demonstrated in the United States with a number of projects, including:

- The 120 MW Cool Water Facility, located in California. Based on the Texaco gasification process and a General Electric combustion turbine unit, this plant operated for over 26,000 hours and achieved a capacity factor of 87%

in its final quarter of operation. This plant will be expanded and returned to commercial operation in a few years.

- The 160 MW facility owned by Dow Chemical in Louisiana. Consisting of a Dow gasifier and a combustion turbine that originally burned natural gas prior to being modified to burn gasified coal, this plant achieved a success similar to that experienced at the Cool Water Facility.

We therefore believe that TECO's proposed project is commercially viable. The record in this proceeding shows that TECO will be able to demonstrate the technical and economic viability of oxygen-blown, entrained-bed IGCC with hot gas clean-up, and generate clean, efficient, coal based power for the increasing demands of the region.

#### Most Cost-Effective Alternative

TECO has demonstrated that the proposed IGCC unit is the most cost-effective alternative to provide the additional needed capacity for TECO and peninsular Florida. Using TECO's most recent financial estimates, the proposed IGCC unit is estimated to save TECO's ratepayers \$195 million over the life of the unit compared to TECO's next best option. These savings are primarily attributable to fuel savings (resulting from the use of coal) and the \$120 million DOE contribution. The unit is projected to have an installed cost of \$389 million dollars (1996), including the DOE funding. This estimate does not include the economic effects of potential EPRI funding for the project, which would result in even more savings. Clearly the \$120 million in DOE funding and the potential for some additional assistance from EPRI have favorably affected the cost-effectiveness of the IGCC project.

#### The DOE Grant

Of the \$120 million grant to be awarded to TECO by DOE, \$100 million will go toward plant construction and \$20 million will go toward the first two years of operation and maintenance of the proposed unit. TECO estimates that the hot gas clean-up equipment for its proposed unit will cost approximately \$11.5 million (\$1991). If the hot gas clean-up experiment fails and TECO is required to fully operate the cold gas clean-up system, TECO predicts a minimal reduction in plant efficiency that would result

in a \$3 million reduction in savings associated with the IGCC plant. This financial penalty is extremely low, considered in light of the \$62 million savings (\$195 million based on revised estimates) expected to result from choosing the IGCC plant.

DOE Witness Bechtel testified that the \$120 million grant money is not refundable by TECO under any condition, and thus we believe TECO's ratepayers are adequately protected if the demonstration technology fails. If TECO profits from the sale of the plant to another party or utility, or if TECO profits from the commercialization of the technology by other utilities for future projects, TECO would typically be expected to pay 5% of future profits in royalties to DOE. We note that in the future if TECO does profit from the commercialization of the hot gas clean-up technology, we would expect TECO's ratepayers to share in the project's profits, just as they will have shared in the project's costs.

A final version of the DOE Cooperative Agreement was not available for our review in this proceeding. TECO is awaiting DOE approval of certain modifications to the agreement. These modifications include a change in the original site location to the Polk County site and use of the Texaco coal gasification technology. We were assured by the Department of Energy and TECO at the hearing that the final agreement will be forthcoming shortly and that it will issue in substantially the same form that it presently exists. We are confident that the grant will be available to TECO to defray a significant portion of the costs of the IGCC project, and therefore we approve the project. Because of the importance of the DOE grant to the cost-effectiveness of the project, however, we must condition our approval on TECO's receipt of the \$120 million grant with no requirement that TECO repay any part of the \$120 million grant.

#### Fuel forecast Comparisons

Due to concerns regarding the sensitivity of TECO's fuel forecasts, our staff asked TECO to perform an economic comparison of its proposed IGCC unit (using coal) and the phased combined cycle unit from Docket No. 910004-EU (using five different gas forecasts for the phased CC unit). The five fuel forecast scenarios used to compare TECO's proposed IGCC Unit and its phased combined cycle unit were:

1. TECO base fuel forecast;
2. FCG fuel forecast;
3. City of Tallahassee's latest (9/91) fuel forecast;

4. FPC base case and high case fuel forecast; and
5. Fuel forecast specified by staff. Because our staff believes that the price of natural gas will not escalate as rapidly as TECO estimated, TECO was asked to compare the economics of the IGCC unit and the phased combined cycle unit by using currently projected costs for coal and natural gas in 1995 and holding the 1995 cost differential between the two fuels constant over the life of the IGCC unit. Our staff considered this fuel forecast to be the "acid test", or "worst-case" forecast.

TECO also performed both a "break-even capacity factor" analysis and a "revenue requirements" analysis using the above mentioned fuel forecasts. In the "break-even capacity factor" analysis, the levelized in-service cost of the two plants (IGCC and CC) was determined at various capacity factors ranging from 30% to 100%. Throughout the capacity factor range in which TECO plans to operate its IGCC unit (around 80%), the IGCC plant was cost-effective under all fuel price scenarios.

In the "revenue requirements" analysis, the nominal costs of the two plants (IGCC and CC) were determined at a capacity factor of both 60% and 80% for each year of the life of the plant. The analysis concluded that TECO's proposed IGCC unit is cost-effective under all fuel price scenarios, including our staff's "acid test", at both the low capacity factor of 60% and the expected operating capacity factor of 80%.

TECO also performed a cost comparison between its proposed IGCC project and FPL's current avoided unit, a 1997 IGCC unit. Compared to FPL's avoided unit, TECO's proposed project is more cost-effective.

The cost savings testified to by TECO Witness Ramil do not include the estimated \$50 to \$100 million of savings (over the unit's life) which will derive from the fact that the IGCC unit will assist TECO in meeting the stringent requirements of Phase II of the Clean Air Act amendments. It is not possible at this time to determine a firm estimate of TECO's cost of complying with Phase II requirements. It is clear at this time, however, that the IGCC unit will enable TECO to back down on the dispatch of dirtier units on its system, and thus save TECO some costs of Phase II compliance.

### Alternative Generating Technologies

TECO demonstrated in this proceeding that it adequately explored the construction of alternative generating technologies. TECO initially evaluated 46 different generating technologies to meet its future capacity needs. Each of these technologies were screened on the basis of geographic viability, construction lead time required, public acceptance, environmental compliance, cost, safety, and proven demonstration and commercialization. After performing a screening curve analysis, TECO selected the following seven technologies for an economic optimization analysis:

1. Conventional Pulverized Coal
2. Integrated Coal Gasification Combined Cycle (IGCC)
3. Combustion Turbine (CT)
4. Combined Cycle (CC)
5. Phosphoric Acid Fuel Cell
6. Solar Thermal
7. Photovoltaic Solar Cell

After evaluating the economics of expansion plans involving the technologies that passed the initial screening, TECO found that the expansion plan which included the IGCC unit - with the \$120 million grant from the Department of Energy - was the most cost-effective plan. In other words, the IGCC unit had the lowest present worth revenue requirements (PWRR) of the other generating alternatives available.

### Conservation

TECO projects that its 1996 winter peak demand will be reduced by 205 MW as a result of load management, and 277 MW as a result of its conservation programs. This 482 MW total represents 13% of TECO's projected 1996 winter peak demand (3703 MW). TECO currently spends 95% of its demand-side management dollars on programs targeted at residential customers. Between 1981 and 1990, 94% of the demand reductions TECO achieved through conservation were achieved through its residential programs, and it appears that TECO's residential conservation programs are doing a reasonable job of saturating the eligible market. The participation rates for some of TECO's commercial and industrial programs, however, appear to be low.

None of the parties in this proceeding presented quantitative evidence regarding the possibility of expanding participation in TECO's approved programs that are projected to have a participation rate of less than 10%. There is little evidence in the record to conclusively demonstrate either the feasibility or the difficulty

of increasing participation rates in those programs. Furthermore, TECO's conservation programs appear to be deferring peaking units only, not baseload or intermediate load units.

We do believe TECO has adequately considered the conservation measures that would be reasonably available to avoid the need for this proposed plant. It does not appear that additional timely and cost effective conservation measures can reliably defer the need for capacity in 1995. System savings due to conservation programs are difficult to measure, and it is difficult to project the achievable penetration rate for each program. However, we also believe that TECO needs to demonstrate to us why it cannot be more aggressive in pursuing conservation, particularly for its commercial and industrial customers. We will therefore require TECO to resubmit its conservation plan no later than one year prior to filing its next need determination petition. This resubmission shall explain in a detailed and definitive manner why market penetration cannot be increased for each of TECO's approved conservation programs. We expect TECO to conduct market achievability studies, and to experiment with control and test groups. We will not accept conjecture about market penetration feasibility. In addition, TECO should consider expanding its conservation plan to include programs that would defer the need for baseload and intermediate load units.

Floridians for Responsible Utility Growth does not agree that TECO has adequately demonstrated that the proposed IGCC unit is the most cost-effective alternative to meet its future capacity needs. FRG urges us to deny TECO's petition because the company has failed to meet its statutory obligation to take available conservation measures and propose the most cost-effective resource alternative.

FRG argues that under section 403.519, the phrase "most cost-effective alternative" available means "least cost" option or combination of options available, and under that section utilities must demonstrate that proposed power plants are the least cost options available to meet system requirements. FRG states that because section 403.519 requires the Commission to take into account the need for adequate electricity "at a reasonable cost", as well as whether the proposed plant is "the most cost effective alternative," it follows that "cost-effective" must be given a meaning that is congruent with "reasonable cost" as well as with its common usage meanings. By common usage definition, FRG states, "cost-effective" means that an investment's benefits are equal to or greater than its costs and that the costs are less than those of other reasonable alternatives. In the context of resource options to meet electricity needs, then, the requirement to provide "reasonable cost electricity must be deemed to require electricity

that can be provided at the lowest cost because it would not be "reasonable" to pay more than what is necessary for electric resources.

FRG acknowledges that there are other matters to consider besides cost in choosing a resource option, and FRG mentions that system reliability and integrity are two examples specifically mentioned in the statute. FRG concludes though that because TECO did not propose an alternative standard to assist us in determining what is "most cost-effective", and because "least cost" is the most logical standard in light of the provisions of section 403.519, we should adopt the interpretation that the terms "most cost-effective alternative" and "least cost option or combination of options" are synonymous.

We do not agree with FRG's interpretation of the phrase "most cost-effective alternative available". We believe that the Florida Legislature contemplated our consideration of a broad range of factors to determine the need for a proposed power plant, including electric system integrity and reliability and other strategic matters that might be relevant to a particular case. If the Legislature intended that the Commission use the more restrictive analysis contemplated by the term "least cost" in its determination of the need for a proposed power plant, the Legislature would have adopted that phrase. Rules of statutory construction require the inference that the phrase that the Legislature did use does not mean simply "least cost option". Our disagreement with FRG over the interpretation of section 403.519 may be more a matter of semantics than substance, because we believe that either interpretation attempts to reach the same result - the provision of adequate and reliable electric service at a reasonable cost.

FRG has asked us to determine what obligation TECO has under section 403.519 to demonstrate what measures have been taken or were reasonably available to TECO which might mitigate the need for TECO's proposed unit. FRG proposes that section 403.519 requires that utilities seeking a determination of need for new power plants must demonstrate that they have fully examined the energy efficiency and other DSM alternatives reasonably available to them, based on their own research and experience, the studies and experience of other Florida utilities, and the research and DSM programs of utilities nationwide. FRG contends that the statute also requires utilities to demonstrate that they have reasonably implemented (i.e., have undertaken well designed programs that are comprehensive in their coverage of customer market segments and electric end-uses) the cost-effective DSM measures available to mitigate the need for proposed plants.

It is our opinion that TECO, the petitioner in this case, has the burden to prove to the Commission by a preponderance of the evidence that it has a need to construct an IGCC unit in Polk County by 1996, taking into account all the factors set out in section 403.519, Florida Statutes. Specifically, TECO has the obligation to show the conservation measures it has taken to mitigate the need for the proposed unit, and it has the obligation to show that the measures taken were consistent with its conservation plans required by section 366.81, Florida Statutes, and approved by Commission order.

Section 403.519, Florida Statutes specifically directs the Commission to consider "the conservation measures taken by or reasonably available to the applicant . . . that might mitigate the need for the proposed plant. . . ." This provision of section 403.519 should be construed in a manner that is consistent with and gives effect to the terms of FEECA, specifically sections 366.81 and 366.82(3) and (4). We are of the opinion that a consistent construction of the two statutes is achieved by requiring a utility in a need determination proceeding to show that it has reasonably implemented conservation measures included in its conservation plans, as directed by section 366.82(3) and as approved by Commission order, and that it has reasonably considered conservation measures that might mitigate the need for this proposed plant.

While the record in this proceeding shows that TECO can improve its conservation efforts, the record in this proceeding does not show that additional conservation can be implemented quickly enough to avoid construction of this particular power plant, and thus additional conservation cannot "mitigate the need" for the IGCC plant. FRG's proposal to expand our review and analysis of TECO's conservation efforts may have merit in another forum, but they exceed the scope of our review of those efforts here.

#### Purchased Power Alternatives

The record demonstrates that TECO adequately explored and evaluated the availability of purchased power from other electric utilities. TECO currently plans to purchase firm capacity from TECO Power Service (TPS) in 1993. At that time, TECO and SEC will share 295 MW of firm capacity generated at Hardee Power Station. The availability of this 295 MW is based on the projected backup energy requirements of SEC.

TECO also evaluated the possibility of importing capacity from the Southern Company via the 500 kV transmission line with a capacity of 3200 MW, 50% participation in an 800 MW coal unit, with a 1998 in-service date, and the possibility of purchasing 100 MW of firm capacity in both 1998 and 1999. These evaluations indicated that the proposed IGCC plan was still the most cost-effective alternative.

We note that all the cogenerators that intervened initially in this proceeding withdrew their intervention prior to the hearing. Thus the record does not show that any cogenerator offered to build capacity which would avoid the need for the IGCC project, or that cogeneration projects could fill TECO's capacity needs in a cost-effective manner. The \$120 million DOE grant lowered the avoided cost of the project, thereby lowering the potential payments to cogenerators. It is, we suppose, theoretically possible that the DOE grant would be transferable to a cogenerator to demonstrate the new coal gasification technology, but practically speaking it is not likely that would happen. The transfer could not be made without DOE approval and it is clear from the record that DOE expects TECO to construct and demonstrate the project. Furthermore, a cogenerator, or any other party, would have difficulty securing a site, gaining permits and completing the construction of capacity in the short amount of time remaining to meet TECO's capacity needs.

TECO currently has a total of 289 MW of cogeneration on its system, with 41 MW from firm purchase contracts with three cogenerators and 248 MW from self service generation. TECO forecasts a total of 364 MW of cogeneration by 1996, with 68 MW of firm power purchases from cogenerators and 296 MW from phosphate mine self-service generation. A large percentage of the industrial load on TECO's system comes from phosphate mining operations.

We encourage TECO to actively pursue non-utility generation for its next needed capacity, particularly through negotiations for firm capacity purchases from qualifying facilities. Cogenerators who do not get satisfactory results by negotiating with TECO may intervene in TECO's next need determination proceeding. Here we will not require TECO to allow outside parties an opportunity to bid against its proposed IGCC unit. Currently, there is no Commission rule that requires bidding. Furthermore, TECO's IGCC unit with DOE funding is more cost effective than the combined cycle unit in Docket No. 910004-EU. It is unlikely that a bid lower than the cost of TECO's proposed IGCC could be obtained.

Conclusion

Based on our resolution of the factual and legal issues presented in this case, for the reasons explained above, and with the conditions explained above, we grant TECO's petition for determination of need for a 220 MW IGCC unit, with 150 MW on-line in 1995 and 70 MW on-line in 1996. We believe that TECO's petition satisfies the statutory requirements of section 403.519, Florida Statutes. The addition of 150 MW in 1995 and 70 MW in 1996 will serve TECO's capacity needs and contribute to meeting its reliability criteria of 0.1 days/year LOLP and 20% winter reserve margin. Phased-in capacity from Polk Unit One is consistent with the needs of Peninsular Florida, and will provide a portion of the additional generating capacity needed between 1995 and 1997 for the peninsula to maintain an adequate level of reliability. As a result of receiving \$120 million in funding from DOE, TECO's proposed IGCC facility is the most cost-effective generation alternative. TECO estimates its proposed plant will save customers \$195 million over the life of the unit, compared to the next best (most cost-effective) alternative. Operation of the IGCC will allow TECO to back down the dispatch of dirtier units, thereby assisting TECO with compliance with Phase II requirements of the Clean. It appears that further timely and cost effective conservation measures cannot reliably defer the need for the IGCC unit.

Based on the foregoing, it is

ORDERED by the Florida Public Service Commission that, for the reasons, and with the conditions, set out in the body of this order, Tampa Electric Company's Petition for Determination of Need for a Proposed Electrical Power Plant and Related Facilities in Polk County is hereby granted. It is further

ORDERED that this Docket shall be closed.

ORDER NO. PSC-92-0002-FOF-EI  
DOCKET NO. 910883-EI  
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By ORDER of the Florida Public Service Commission this 2nd  
day of MARCH, 1992.

  
STEVE TRIBBLE, Director  
Division of Records and Reporting

( S E A L )

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NOTICE OF FURTHER PROCEEDINGS OR JUDICIAL REVIEW

The Florida Public Service Commission is required by Section 120.59(4), Florida Statutes, to notify parties of any administrative hearing or judicial review of Commission orders that is available under Sections 120.57 or 120.68, Florida Statutes, as well as the procedures and time limits that apply. This notice should not be construed to mean all requests for an administrative hearing or judicial review will be granted or result in the relief sought.

Any party adversely affected by the Commission's final action in this matter may request: 1) reconsideration of the decision by filing a motion for reconsideration with the Director, Division of Records and Reporting within fifteen (15) days of the issuance of this order in the form prescribed by Rule 25-22.060, Florida Administrative Code; or 2) judicial review by the Florida Supreme Court in the case of an electric, gas or telephone utility or the First District Court of Appeal in the case of a water or sewer utility by filing a notice of appeal with the Director, Division of Records and Reporting and filing a copy of the notice of appeal and the filing fee with the appropriate court. This filing must be completed within thirty (30) days after the issuance of this order, pursuant to Rule 9.110, Florida Rules of Appellate Procedure. The notice of appeal must be in the form specified in Rule 9.900 (a), Florida Rules of Appellate Procedure.

APPENDIX

Responses to FRG's Proposed Findings of Fact

ISSUE 16 -- Conservation Measures Taken By & Available to TECO

A. EXAMINATION OF CONSERVATION OPTIONS:

1. TECO's reliance on the RIM test for economic screening of DSM leads to the rejection of economical savings opportunities. (Chernick, TR 344-345)

We reject the above proposed finding of fact because this statement is a conclusion drawn by FRG, not a fact.

2. TECO uses the Rate Impact Measure (RIM) test as its primary cost-effectiveness screen for DSM. (Kordecki, TR 520)

We accept the above proposed finding of fact.

3. TECO knows that the Commission has directed the utility to analyze DSM measures and programs with three tests: the RIM, the TRC test, and the "Participant" test, and that the Commission has not directed it eliminate measures that fail the RIM. (Kordecki, TR 522)

We reject the above proposed finding of fact because the Commission has directed utilities to use these three tests to analyze only programs proposed for Commission approval, not all programs. The Commission has not directed utilities to screen DSM programs with these three tests.

4. Contrary to the Commission directive, TECO only used the RIM test to screen most DSM measures; and measures that failed the "revenue losses" part of the RIM were eliminated from further consideration. (Kordecki, TR 538 & 552)

We reject the above proposed finding of fact because the Commission does not have a directive which states how a utility should screen DSM programs. The commission directs utilities on how to evaluate programs that they propose as part of the conservation plan.

5. The last "complete" DSM program examination by TECO was done prior to February 12, 1990 -- not as a part of the company's preparation for this need determination proceeding -- and only

22 potential new DSM programs were identified for further investigation and analysis. (Kordecki, TR 497)

We accept the above proposed finding of fact.

6. Five of the 22 potential new programs were eliminated for one reason or another, and two were dropped for reasons unrelated to cost-effectiveness: (1) the Energy Management Systems program, because it did not assure peak demand control -- even though the systems "functioned well for energy savings" -- and (2) residential lighting, because it failed the company's "ten-year life policy." (Kordecki, TR 498-499 & 540)

We accept the above proposed finding of fact.

7. Nine of the remaining 17 DSM measures were eliminated through TECO's application of a "revenue reduction" test (the "lost revenue" portion of the RIM test), excluding from further consideration measures whose cost saving benefits were lower than associated revenue reductions. (Kordecki, TR 499)

We accept the above proposed finding of fact.

8. TECO did not analyze any of these nine eliminated measures in combination with DSM measures that passed the RIM to determine whether the combination would permit greater energy savings and also pass the RIM test. (Kordecki, TR 541-542)

We accept the above proposed finding of fact.

9. Five of the final 8 DSM measures reviewed by TECO were then eliminated by application of the full RIM to determine whether the combination would permit greater energy savings and also pass the RIM test. (Kordecki, TR 499)

We reject the above proposed finding of fact because the statement is vague.

10. Although utility recovery of part or all of a DSM programs' costs from participants could lower the impact of that program on nonparticipants, TECO did not examine cost sharing or DSM financing approaches for measures that failed the RIM. By discarding upfront all DSM that failed the RIM, TECO never examined whether cost recovery or rate design changes could mitigate nonparticipant impacts. (Kordecki, TR 547-548 and

549-550)

We reject the above proposed finding of fact because the first sentence is an opinion, not a fact based on substantial competent evidence.

11. TECO directs its attention to "the most cost-effective" (emphasis added) DSM programs that provide "cost-effective" conservation for the utility ratepayers." (Kordecki, TR 501)

We accept the above proposed finding of fact.

12. TECO's DSM focus is on residential customers because a focus on commercial & industrial customers would yield larger kWh savings; residential applications, by their very nature, "will not save large numbers of kilowatt-hours." (Kordecki, TR 512)

We reject the above proposed finding of fact because this statement is an opinion drawn by FRG, not a fact.

13. TECO did not investigate the option of directly installing DSM measures in residences or facilities. (Kordecki, TR 571)

We accept the above proposed finding of fact.

14. TECO did not examine appliance labeling programs for the residential sector in its last investigation of potential DSM measures (although it had done so in the early 1980's); nor did it examine motor efficiency measures or retail buy-down/deal rebate programs. (Kordecki, TR 572-573)

We accept the above proposed finding of fact.

15. TECO did not consider the development of conservation programs that would reduce the need for baseload capacity or evaluate DSM measures against baseload units. (Kordecki, TR 245)

We accept the above proposed finding of fact.

**B. IMPLEMENTATION OF CONSERVATION MEASURES:**

16. TECO has under-invested in economical energy efficiency resources. (Chernick, TR. 342)

We reject the above proposed finding of fact because it is an

opinion drawn by FRG, not a fact.

17. TECO's DSM planning weaknesses include the failure to target DSM market sectors comprehensively (leaving out customer sectors, end-uses and measures) and the failure to address market barriers adequately (keeping incentives too low, not doing direct installation, and using a fragmented approach). (Chernick, TR 345)

We reject the above proposed finding of fact because it is an opinion drawn by FRG, not a fact.

18. Although TECO is pursuing some "lost opportunity" resources, it is neglecting cost-effective lost opportunity options in all customer sectors -- programs that target appliance replacement, new construction in both the commercial and residential sectors, commercial remodeling and renovation, and C&I equipment replacement. (Chernick, TR 348-349)

We reject the above proposed finding of fact because it is an opinion drawn by FRG, not a fact.

19. TECO does not offer efficiency measures for many end-uses in the residential and C&I sectors -- e.g., for important household appliances and lighting in the residential sector and for HVAC and refrigeration in the C&I sector. (Chernick, TR 353-354)

We accept the above proposed finding of fact.

20. To be reasonably comprehensive, a utility DSM program should attempt to cover all customer segments and end-uses, and it should be comprehensive in terms of technologies treated, the technical and financial assistance offered, and the strategies for overcoming market barriers. (Chernick, TR 306)

We reject the above proposed finding of fact because it is an opinion, not a fact.

21. Many of TECO's current DSM programs are inadequate to overcome the market barriers to customers participation, and the major problems are insufficient incentives, the absence of direct delivery mechanisms, and a fragmented treatment of DSM market sectors. Chernick, TR 356-362)

We reject the above proposed finding of fact because the statement is a conclusion drawn by FRG, not a fact.

22. One of the 3 new DSM programs that survived TECO's RIM screen -- a duct efficiency program -- was not filed with the PSC in February 1990 "because the distribution delivery mechanism was not in place." (Kordecki, TR 500)

We accept the above proposed finding of fact as it is stated. However, Witness Kordecki testified that TECO will be filing the program soon. Furthermore, the finding is duplicative in substance to FRG proposed finding 24.

23. The duct efficiency program has significant potential for both peak and energy savings in TECO's service territory -- with at least 50% of the homes needing the service and with .9 kW of peak and 650 kWh of energy savings available per household (significantly lower than the Florida Solar Energy Center's estimates of 1.6 kW of peak reduction on average); and the cost would average only \$150 to \$250 per residence, depending on the severity of duct leakage. (Kordecki, TR 577-579)

We accept the above proposed finding of fact.

24. As of November 1991, nearly 3 years after the Solar Center study and 2 years after the duct service was examined by the company and passed the RIM test, TECO had not yet filed for PSC approval of the program. (Kordecki, TR 577)

We accept the above proposed finding of fact.

25. Among the reasons for the low customer penetration of certain TECO DSM programs, the company cited customer cost (in the case of the comprehensive C&I audit), tenant/owner differences or split incentives (with commercial indoor lighting), and performance bond requirements (with the conservation value program). (Kordecki, TR 573-574)

We accept the above proposed finding of fact.

26. TECO's HVAC program had an incentive for purchasers which was discontinued and then reinstated when customer participation fell dramatically. The reinstatement resulted in higher

customer participation, and a high incentive would tend to increase participation even more. (Kordecki, TR 575-577)

We reject the above proposed finding of fact because Witness Kordecki stated that, generally, an increased incentive would increase participation but that for this specific program it would not (Kordecki, TR 576).

27. TECO saved about 133 gigawatt hours of energy use during the 1980's, approximately 4% of the growth experienced over the 10 years, and expects to capture approximately 4% of the likely growth during the 1990's. (Kordecki, TR 240-241)

We reject the above proposed finding of fact because the record is unclear and confusing on this finding.

28. The low customer participation levels in TECO's commercial indoor lighting program for 1991 and 1996 are defended as reasonable on the basis of "the conditions of that program and what is involved in the program" -- not on the basis of other utility experience or industry standards. (Kordecki, TR 255-256)

We reject the above proposed finding of fact because Witness Kordecki does not state that the reasonableness of TECO's programs is not judged on the basis on other utility experience or industry standards. This is an assumption made by FRG.

29. The DSM program designs, savings results, and projected energy savings of other utilities clearly indicate that TECO could be implementing many additional conservation measures that could displace or postpone the Polk Unit. (Chernick, TR 321-341)

We reject the above proposed finding of fact because the projected savings from other utilities that Witness Chernick discussed are not yet proven savings and therefore cannot be considered to be completely reliable estimates of savings that might displace or postpone the Polk Unit.

**ISSUE 21 -- Most Cost-Effective Alternative**

**C. EVALUATION OF DEMAND-SIDE AND SUPPLY-SIDE OPTIONS:**

30. Conservation and other DSM measures that failed the rim test were excluded from further consideration by TECO, even if they passed the total resource cost (TRC) test. (Kordecki, TR 521)

We accept the above proposed finding of fact.

31. Although treated as a "cost" in the RIM evaluation, the "lost revenue" or "stranded investment" part of the RIM calculation does not represent an additional "cost" of DSM to the utility on its customers; rather, it is a transfer between customers within the utility system that does not affect utility revenue requirements or total system costs. (Kordecki, TR 526)

We accept the above proposed finding of fact.

32. TECO's goal in using the RIM to screen DSM is to assure that nonparticipants are not worse off with DSM than without DSM; that nonparticipants' electric bills will be no higher with DSM than without it; and that nonparticipants do not suffer inequity from participants' enjoyment of DSM benefits. (Kordecki, TR 527, 528)

We accept the above proposed finding of fact.

33. No nonparticipant analysis is made of supply options -- no examination of whether customers who did not need additional power are worse off with new supply than without it or suffer inequity from other customers' enjoyment of the new supply. (Ramil, TR 81-82)

We reject the above proposed finding of fact because Witness Ramil stated that he was unsure whether TECO noted every single criteria it used on pages 70 and 71 of the Need Study (TR 80). FRG did not ask specifically if this criteria was used. Instead, FRG concluded that TECO did not analyze supply-side options based on this criteria.

34. TECO does not eliminate supply options from further review solely on the basis that they would increase rates to some degree or raise revenue requirements. (Ramil, TR 81-82)

We accept the above proposed finding of fact.

35. In evaluating supply options TECO attempts to determine which option is "least cost" -- has the lowest present worth revenue

requirements -- and uses a model called PROVIEW that optimizes on the basis of lowest revenue requirements. (Ramil, TR 78-79)

We accept the above proposed finding of fact.

36. No DSM portfolio or individual conservation program was evaluated alongside the final supply options to determine whether DSM measures would have lower present worth revenue requirements and lower system costs to customers. (Ramil, Part 7, Exhibit 1, pages 66-73)

We reject the above proposed finding of fact because Witness Ramil did not make the above statement anywhere in the Need Study, particularly the pages referenced.

**D. LEAST COST/MOST COST-EFFECTIVE ALTERNATIVE:**

37. The goal of utility resource planning is to minimize the long-run costs of providing adequate and reliable energy services to customers, and cost minimization requires that utilities choose the resources with the lowest costs first, adding progressively more expensive options until demand is satisfied. (Chernick, TR 297-298)

We reject the above proposed finding of fact because it is a general statement of policy, not a fact.

38. Least cost utility planning requires utilities to pursue the most cost-effective resource plan. Such a plan would include all cost-effective DSM that is available for less than the cost of the supply it would avoid. Not pursuing all cost-effective DSM would obligate a utility to purchase more costly supply to make up for energy savings foregone. (Chernick, TR 299)

We reject the above proposed finding of fact because it is a statement of opinion or conclusion drawn by FRG.

39. TECO did not compare the total system costs and rate impacts of the DSM measures that passed the TRC but failed the RIM with the rate impacts and revenue requirements of the final group of supply options evaluated by the company. Nor did TECO determine whether the DSM Measures rejected for failing the RIM would have cost less or had lower revenue requirements

than the proposed new facility. (Kordecki, TR 550)

We reject the above proposed finding of fact because it is a conclusion drawn by FRG. Witness Kordecki stated that the programs that were rejected would increase rates. Therefore, FRG has derived an improper conclusion from Witness Kordecki's other statements.

40. Since TECO did not examine whether measures failing the RIM would pass the TRC, the utility has no estimate of the amount of savings attainable through rejected measures and programs that would be cost-effective under the TRC -- measures which, by definition, would lower revenue requirements and reduce system costs. (Kordecki, TR 552-554)

We reject the above proposed finding of fact because although TECO did not evaluate in detail measures that failed the RIM test, FRG draws the conclusion that TECO has no estimates of the savings attainable from such programs.

ISSUE 26 -- Factual Basis for Granting TECO's Petition

**E. RESULTS OF TECO'S USE OF THE "RIM" TO SCREEN DSM:**

41. TECO's resource planning and DSM evaluation goal is "to cost effectively reduce revenue requirements, utility cost and lower future potential rates." (Kordecki, TR 239)

We accept the above proposed finding of fact.

42. Average customer costs and utility revenue requirements that result from DSM programs, as compared with new generation, can be lower even when customer rates to pay for the DSM are much higher, but such DSM programs would be rejected by TECO for failure to pass the RIM test. (Kordecki, TR 528-533)

We reject the above proposed finding of fact because even though the above hypothetical situation was proposed by FRG in its cross-examination of witness Kordecki, an actual program of this sort was never mentioned in the record.

43. DSM programs that fail the RIM are excluded by TECO without regard to the number of likely nonparticipants or the reasons

for non-participation. (Kordecki, TR 535)

We accept the above proposed finding of fact.

44. Contrary to the "WIN-WIN" characterization of TECO, rejection of DSM programs for failing the RIM test (i.e., for increasing the rates of nonparticipants) and building new generation instead can result in making only the customers that would not participate in DSM programs "winners" (by increasing their costs less than under a DSM resource approach) but making the customers who would participate "big losers" (by denying them the cost savings from the DSM programs and increasing their costs to pay for the new generation. (Kordecki, TR 535-536)

We reject the above proposed finding of fact because, although Witness Kordecki may have discussed the above subject, FRG incorrectly drew opinions or conclusions from the statement and, therefore, it is not a finding of fact.

45. DSM programs failing the RIM may have a smaller rate impact on nonparticipant customers in the early years of implementation than a proposed new power plant, and nonparticipants who leave the system prior to the break even point would "win" both in terms of rates and costs. (Kordecki, TR 546)

We accept the above proposed finding of fact because the second statement is an opinion FRG drew based on the first statement (which was said in the record).

46. Although greater flexibility in complying with acid rain legislation was described by the company as a key virtue of the proposed new power plant, TECO did not evaluate or model a portfolio of DSM measures to determine whether they would give the company more or less flexibility to meet clean air standards than Polk Unit One. (Ramil. TR 72-75)

We reject the above proposed finding of fact. On the pages cited above, Witness Ramil testified only that he did not perform the analysis described above. He noted only that Witness Kordecki might have.

47. Although company witnesses expressed concern about meeting clean air standards, TECO made no environmental impact comparisons between rejected DSM programs and the final group of supply options evaluated. (Ramil, TR 75-76)

We accept the above proposed finding of fact.

48. The RIM test has no role in the economic screening of DSM programs because it leads to the rejection of cost-effective conservation measures -- measures whose total benefits exceed their total costs. (Chernick, TR 300)

We reject the above proposed finding of fact because it is a conclusion drawn by FRG, not a fact.

**F. CONSERVATION MEASURES TAKEN BY & AVAILABLE TO TECO:**

49. Although Polk Unit One, if built, will be a baseload unit, TECO has focused its DSM efforts on programs that reduce peak demand and mitigate the need for peaking capacity, and the company plans to continue this focus on reducing peak demand in the years ahead. (Kordecki, TR 242-243)

We reject the above proposed finding of fact. Witness Kordecki did state that TECO has focused its DSM efforts on programs which reduce peak demand. However, the last part of the above statement is incorrect, as Witness Kordecki did not state that TECO plans to continue focusing on programs which only reduce peak demand.

50. If TECO had evaluated and developed DSM programs directed at reducing baseload capacity, which it chose not to do, those programs would have reduced its need for additional baseload capacity; and if it now were implementing energy saving DSM programs, they would assist in deferring the need for new baseload capacity. (Kordecki, TR 243-244)

We accept the above proposed finding of fact.

51. Research and utility experience shows that while homeowners finance cars and other things, they have little interest in financing energy efficiency measures. (Kordecki, TR 549)

We accept the above proposed finding of fact.

52. It would be possible for TECO to design a cost-effective residential new construction program that promotes efficiency installations which exceed code, and there is cost-effective potential in some construction market segments that would not

suggest code change. (Kordecki, TR 560-561)

We accept the above proposed finding of fact.

53. Because residential sales constitute about 41% of TECO retail sales and C&I about 52%, with both projected to grow over 2% a year during the next decade, there is likely to be as much potential for energy savings in the C&I sector as in the residential sector. (Kordecki, TR 567-568)

We accept the above proposed finding of fact.

54. TECO analyses show that DSM programs in the C&I sector have significant potential for energy savings but not for peak demand reductions. (Kordecki, TR 568)

We accept the above proposed finding of fact.

55. Most of the savings projected from the collaborative efforts cited by Mr. Chernick come from the C&I sector. (Kordecki, TR 568)

We accept the above proposed finding of fact.

56. There is nothing peculiar about the commercial sector in Florida, as compared with the commercial sector in other states, that would prevent TECO from getting greater energy savings. (Kordecki, TR 569)

We accept the above proposed finding of fact.

57. Although familiar with the federal government's list of some 200 energy conservation measures published under the Clean Air Act amendments, TECO has not investigated and analyzed most of the measure in a specific fashion. (Kordecki, TR 575)

We reject the above proposed finding of fact because it is misleading. Witness Kordecki testified that TECO investigated the measures in a general fashion, but that TECO probably had not analyzed every one of them in specific detail.

58. Although TECO's out-of-state witnesses demonstrated that there are many reasons why the estimated savings from FRG comparison utility programs may be overstated, neither testified that the savings estimates of FRG witness Chernick were too high by any

specific range of amounts (Perl, TR 638 & Kahn, TR 422-425); thus, on the basis of comparison utility projections and Mr. Chernick's conservative analysis of their implications for TECO, it is clear that TECO could have implemented better designed and more comprehensive efficiency programs that would capture significantly greater levels of energy savings during the 1990's. (Chernick, TR 367-376)

We reject the above proposed finding of fact because the second part of the statement is an opinion or conclusion drawn by FRG, not a fact.

59. On the basis of these facts and those listed in Parts A & B above, the Commission finds that TECO has neither adequately examined (investigated, analyzed and compared) nor reasonably implemented (i.e., undertaken well designed programs that are comprehensive in their coverage of customer market segments and electric end-uses) many cost-effective energy conservation measures that are available to mitigate the need for the proposed new power plant. (Chernick, Kordecki & Perl)

We reject the above proposed finding of fact.

**G. MOST COST-EFFECTIVE ALTERNATIVE:**

60. On the basis of the company's testimony, and specifically the facts listed above in parts C & D, the Commission finds that TECO's approach to evaluating demand - and supply-side resource options is inconsistent and inequitable, and that it unfairly discriminates against energy efficiency options in favor of supply options that may be more costly and less equitable to its customers. (Kordecki & Ramil)

We reject the above proposed finding of fact.

61. On the basis of TECO's testimony and the facts highlighted above, the Commission finds that TECO's integrated planning process -- with its inconsistent evaluation of DSM and supply options -- is not capable of demonstrating that the proposed new plant is the most cost-effective alternative available; and the Commission further finds that the company has not shown by a preponderance of the evidence on this record that Polk Unit One is the most cost-effective option. (Chernick, Kordecki & Ramil)

We reject the above proposed finding of fact.

PROPOSED CONCLUSIONS OF LAW

ISSUE 27 -- Does "Most Cost-Effective" Mean "Least Cost"?

1. Reading and interpreting the plain language of Section 403.519 of the Florida Electrical Power Plant Siting Act as a whole, as well as considering it in the context of FEECA's direction to construe this section liberally to help control the growth rates of electric use and demand, and noting that the company analyzes and chooses its supply-side options on the basis of lowest cost, the Commission concludes as follows:
  - a. that adequate electricity at "reasonable cost" means electricity that meets basic system requirements at the lowest possible cost, since it would be "unreasonable" to pay more than necessary for such electricity;
  - b. that "cost-effective" alternative means that a resource option's benefits equal or exceed its costs; and
  - c. that "most cost-effective" alternative means "lowest cost" or "least cost" resource option available to meet system needs.
2. The Commission also concludes that use of a practical standard such as "least cost" for evaluating the "most cost-effective alternative" is necessary in order to carry out its statutory obligation, and that "least cost" is the most logical standard in light of the specific provisions of Sec. 403.519.

We reject proposed conclusions of law 1 and 2 because the terms "most cost-effective alternative available" and "least cost option" are not synonymous. If the Legislature intended that the Commission use the more restrictive analysis contemplated by the term "least cost option" in its determination of the need for a proposed power plant, the Legislature would have adopted that specific term.

ISSUE 28 -- TECO's Obligation to Demonstrate DSM Measures Taken or

Reasonably Available to Mitigate the Need for the Polk Unit

3. The Commission concludes that Section 403.519 of the Siting Act requires that utilities seeking a determination of need for new power plants demonstrate the following:
  - a. that they have fully examined (i.e., investigated, analyzed, and compared) the energy efficiency and other DSM alternatives reasonably available to them, based on their own research and experience, the studies and experience of other Florida utilities, and the research and DSM programs of utilities nationwide; and
  - b. that they have reasonably implemented (i.e., have undertaken well designed programs that are comprehensive in their coverage of customer market segments and electric end-uses) the cost-effective DSM measures available to mitigate the need for proposed plants.
  
4. The Commission concludes that TECO has not met its statutory obligations under Section 403.519, F.S., having failed to demonstrate by a preponderance of the evidence either that it has fully examined or reasonably implemented the DSM measures reasonably available to mitigate the need for Polk Unit One.

We reject proposed conclusions of law 3 and 4 because they expand the Commission's review and analysis of TECO's conservation efforts beyond the scope of what is required in this need determination proceeding. In this proceeding TECO has the obligation to show, and the Commission has the responsibility to consider, the conservation measures TECO has taken to mitigate the need for the proposed unit. The conservation measures to be considered by the Commission here are those measures that might mitigate the need for this proposed plant. While the record in this proceeding shows that TECO can improve its conservation efforts, the record in this proceeding does not show that additional conservation can be implemented quickly enough to avoid construction of this particular power plant, and thus additional conservation cannot "mitigate the need" for the IGCC plant.