STEEL HECTOR **B** D A V I S"

November 9, 2001

Steel Hector & Davis LLP 200 South Biscavne Boulevard Miami, Florida 33131-2398 305.577.7000 305.577.7001 Fax www.steelhector.com

John T. Butler, P.A. 305.577.2939 jbutler@steelhector.com

### -VIA FEDERAL EXPRESS-

Blanca S. Bayó, Director Records and Reporting Florida Public Service Commission 4075 Esplanade Way, Room 110 Tallahassee, Florida 32399-0850

> Re: Motion for Protective Order CONFIDENTIAL INFORMATION

> > Docket No. 001148-EI

Dear Ms. Bayó:

Enclosed for filing on behalf of Florida Power & Light Company in Docket No. 001148-EI are the original and seven copies of Florida Power & Light Company's Motion For Protective Order Regarding the South Florida Hospital and Healthcare Association's First Set of Interrogatories and Request to Produce, together with a diskette containing the electronic version of same. The enclosed diskette is HD density, the operating system is Windows 98, and the word processing software in which the document appears is Word 97. Please note that the original copy of the motion has an Attachment A which contains CONFIDENTIAL INFORMATION. Therefore, FPL is filing the original motion in a separate envelope stamped CONFIDENTIAL. The remaining copies of the motion do not contain Attachment A or any other confidential information.

In its motion FPL seeks confidential classification of the confidential information in Attachment A, which is responsive to the South Florida Hospital and Healthcare Association's First Set of Interrogatories and Request to Produce. FPL also seeks a ruling on procedures for parties to follow so that the confidential information is protected.

If there are any questions regarding this transmittal, please contact me at 305-577-2939.

Very truly your

enc.

cc: Counsel for Parties of Record

## BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Review of the retail rates of	)	Docket No. 001148-EI
Florida Power & Light	)	Dated: November 9, 2001
Company.	)	
	)	

## FLORIDA POWER & LIGHT COMPANY'S MOTION FOR PROTECTIVE ORDER REGARDING SOUTH FLORIDA HOSPITAL AND HEALTHCARE ASSOCIATION'S FIRST SET OF INTERROGATORIES AND REQUEST FOR DOCUMENTS

Pursuant to Florida Administrative Code Rule 25-22.006(6) and Section 366.093, Florida Statutes (2000), Florida Power & Light Company ("FPL") moves that the Commission issue a protective order (1) finding that the information requested in the South Florida Hospital and Healthcare Association's First Set of Interrogatories and Request to Produce (the "SFHHA Request") and identified in Appendix A hereto (the "Confidential Information") is proprietary confidential business information, (2) limiting parties' use and reproduction of the Confidential Information as more fully set forth herein, (3) requiring that the Confidential Information be returned to FPL after the close of this proceeding if not admitted into the record, and (4) finding that, if any of the Confidential Information is admitted into the record in this proceeding, FPL has shown good cause for the Confidential Information to continue to be classified as confidential for a period of 18 months. As grounds for this motion, FPL states:

1. On October 10, 2001, the SFHHA Request was submitted to FPL. The Confidential Information is responsive to portions of the SFHHA Request. FPL is prepared to permit inspection and copying of the Confidential Information by the SFHHA, but only if the Confidential Information is protected from public disclosure as permitted by Rule 25-22.006(6) and Section 366.093.

2. The Confidential Information falls into three categories: (a) reports provided to FPL by Cambridge Energy Research Associates, Inc. (the "CERA Reports"), and (b) information on projections about the financial performance of FPL and its parent and affiliates (the "Financial Projections"). The bases for confidential classification of these two categories of Confidential Information are discussed separately below.

## **CERA Reports.**

- 3. CERA is an international research firm and provider of strategic information, from which FPL licenses information to assist it in analyzing the utility industry. FPL entered into an Enterprise License Agreement with CERA on October 13, 2000 (the "ELA"), pursuant to which CERA provides such information for FPL's use. The CERA Reports were provided to FPL pursuant to the ELA. Section 6.2 of the ELA requires FPL, among other things "not [to] intentionally disclose or provide CERA Content to any other party." The CERA Reports are "CERA Content" as that term is defined in the ELA. CERA Content is CERA's proprietary work product, which CERA is in the business of selling to customers such as FPL. CERA's ability to sell CERA Content would be drastically undermined, and perhaps completely lost, if the CERA Content became publicly available. Therefore, CERA routinely requires customers such as FPL to agree not to disclose CERA Content, pursuant to confidentiality provisions such as Section 6.2 of the ELA. FPL treats the CERA Reports as private and has not publicly disclosed them or the information contained therein.
- 4. FPL has confirmed that, notwithstanding the prohibition on disclosure in Section 6.2, CERA is willing to have FPL disclose the CERA Reports in response to the SFHHA Request, and for the SFHHA and other parties to this docket to use the CERA Reports in this proceeding, provided that the Commission enters a protective order (a) classifying the

Confidential Information in the CERA Reports as proprietary confidential business information exempt from public-records disclosure pursuant to Rule 25-22.006(6) and Section 366.093; and (b) requiring all parties to which the CERA Reports are disclosed to limit their use of the Confidential Information in the CERA Reports to this proceeding and to limit further disclosure of such Confidential Information to their employees, consultants and counsel who have a need to know the Confidential Information in the CERA Reports in connection with their participation in this proceeding and who will be bound to the same limitations on the use and disclosure of the Confidential Information.

that is subject to the ELA's confidentiality requirements. It is impossible to limit the designation of confidential information in the CERA Reports to particular statistics or statements and still provide adequate protection for CERA's proprietary business information, because the overall purpose of the CERA Reports is to organize, summarize, analyze and comment upon utility-industry information. Even without specific statistics, the comments and conclusions in the CERA Reports provide valuable information that was developed by, and is proprietary to, CERA. Therefore, in Appendix A FPL has highlighted as Confidential Information all substantive portions of the CERA Reports, except for their titles and tables of content. FPL requests the Commission to classify all of the highlighted information as confidential pursuant to Rule 25-22.006(6) and Section 366.093, because it constitutes a trade secret of CERA (see Section 366.093(3)(a)) and it relates to CERA's competitive interests, the disclosure of which would impair CERA's competitive business (see Section 366.093(3)(e)).

## Financial Projections.

- FPL prepares projections of financial and other information about FPL and its 6. parent and affiliates ("Financial Projections"). Some of these Financial Projections may be presented to ratings agencies, but FPL does not generally make Financial Projections available to the public. In recent years, the United States Securities and Exchange Commission ("SEC") has adopted increasingly stringent rules and procedures about selective disclosure of projected information on public companies. FPL and FPL Group are public companies subject to those restrictions. Production of previously undisclosed Financial Projections in response to the SFHHA Request arguably would be selective disclosure of the projections, which could trigger requirements for general disclosure and updating of the disclosed projections. Those general disclosure and updating requirements, if applicable, would be extremely burdensome, inconsistent with FPL's and FPL Group's policies on financial projections and disclosure, and harmful to FPL's and FPL Group's business operations because of the disruption to the disclosure process established by FPL and FPL Group to comply with federal securities laws and regulations. FPL treats its Financial Projections as private and, except for restricted disclosure of such information to rating agencies, has not publicly disclosed that information.
- 7. FPL believes that it could properly disclose Financial Projections in response to the SFHHA Request on similar terms to those described above for the CERA Reports.

  Accordingly, FPL asks that the Commission enter a protective order (a) classifying the Financial Projections as proprietary confidential business information exempt from public-records disclosure pursuant to Rule 25-22.006(6) and Section 366.093; and (b) requiring all parties to which the Financial Projections may be disclosed to limit their use of the Financial Projections to this proceeding and to limit further disclosure of the Financial Projections to their employees,

consultants and counsel who have a need to know the Financial Projections in connection with their participation in this proceeding and who will be bound to the same limitations on the use and disclosure of the Financial Projections.

- 8. FPL has highlighted on the copies of the Financial Projections in Attachment A the projection information for which disclosure would be inconsistent with FPL's and FPL Group's disclosure policies that are maintained to ensure compliance with federal securities laws and regulations. FPL requests the Commission to classify the highlighted information as confidential pursuant to Rule 25-22.006(6) and Section 366.093, because disclosure without such classification could expose FPL and FPL Group to obligations of general disclosure and updating under the SEC's rules and procedures, which would disrupt the disclosure process established by FPL and FPL Group to comply with federal securities laws and regulations. Responding to such disruptions would be costly and time-consuming, to the harm of FPL's and FPL Group's business operations (see Section 366.093(3)).
- 9. To satisfy the requirements of Rule 25-22.006, FPL has prepared three Attachments to this motion. Attachment A is a copy of the CERA Reports and the Financial Projections with all the confidential information highlighted. Only the original copy of this motion contains an Attachment A; the remaining copies served upon the Commission and the parties do not contain a copy of Attachment A. Attachment B is a copy of the CERA Reports and the Financial Projections with the confidential information redacted. Please note that, in both Attachments A and B, some of the page numbering in the CERA Reports is not sequential. The copies of the CERA Reports in Attachments A and B are complete as received by FPL Attachment C is a line-by-line justification of the confidential status of the confidential information. Please note that the justification for classification of all Confidential Information in

the CERA Reports is as stated in Paragraph 5 above, and the justification for classification of all the Confidential Information in Financial Projections is as stated in Paragraph 8 above.

WHEREFORE, FPL respectfully moves the Commission to (a) rule that the Confidential Information identified in Appendix A be given confidential classification by the Commission and be exempt from public disclosure, and (b) issue a protective order that requires (i) all parties to which the Confidential Information is disclosed to limit their use of such Confidential Information to this proceeding and to limit further disclosure of such Confidential Information to their employees, consultants and counsel who have a need to know the Confidential Information in connection with their participation in this proceeding and who will be bound to the same limitations on the use and disclosure of the Confidential Information, (ii) that the Confidential Information be returned to FPL after the close of this proceeding if not admitted into the record, and (iii) if the Confidential Information is admitted into the record in this proceeding, finds that FPL has shown good cause for such Confidential Information to continue to be classified as confidential for 18 months from the original classification.

Respectfully submitted,

R. Wade Litchfield, Esq. Attorney Florida Power & Light Company 700 Universe Boulevard Juno Beach, Florida 33408-0420 Telephone: 561-691-7101

Miami, Florida 33131-2398 Telephone: 305-577-2939

Steel Hector & Davis LLP

200 South Biscayne Boulevard

Attorneys for Florida Power & Light Company

By: \_

Suite 4000

John T. Butler, P.A. Fla. Bar No. 283479

## **CERTIFICATE OF SERVICE**

I HEREBY CERTIFY that a true and correct copy of Florida Power & Light Company's Florida Power & Light Company's Motion for Protective Order Regarding the South Florida Hospital and Healthcare Association's First Set of Interrogatories and Request to Produce has been furnished by overnight delivery (\*) or United States Mail this 2 day of November, 2001, to the following:

Robert V. Elias, Esq.\* Legal Division Florida Public Service Commission 2540 Shumard Oak Boulevard Room 370 Tallahassee, FL 32399-0850

Thomas A. Cloud, Esq. Gray, Harris & Robinson, P.A. 301 East Pine Street, Suite 1400 Orlando, Florida 32801

Michael B. Twomey, Esq. Post Office Box 5256 Tallahassee, FL 32314-5256

Joseph A. McGlothlin, Esq. Vicki Gordon Kaufman, Esq. McWhirter Reeves 117 South Gadsden Tallahassee, Florida 32301 Florida Industrial Power Users Group c/o John McWhirter, Jr., Esq. McWhirter Reeves 400 North Tampa Street, Suite 2450 Tampa, FL 33601-3350

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111 W. Madison Street
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John T. Butler, P.A.

# ATTACHMENT A CONFIDENTIAL

Highlighted and Unredacted Confidential Information (Included Only With Original)

## ATTACHMENT B

Confidential Information Redacted

# **CERA REPORTS**

www.cera.com



# Change Ahead: Power Markets Reaching Inflection Point



For clients with access to www.cera.com, additional features related to this report are available online:

- Downloadable data (Excel file format)
- Author biographies
- Downloadable, full-color graphics
- Adobe PDF version of complete report

## CONTENTS

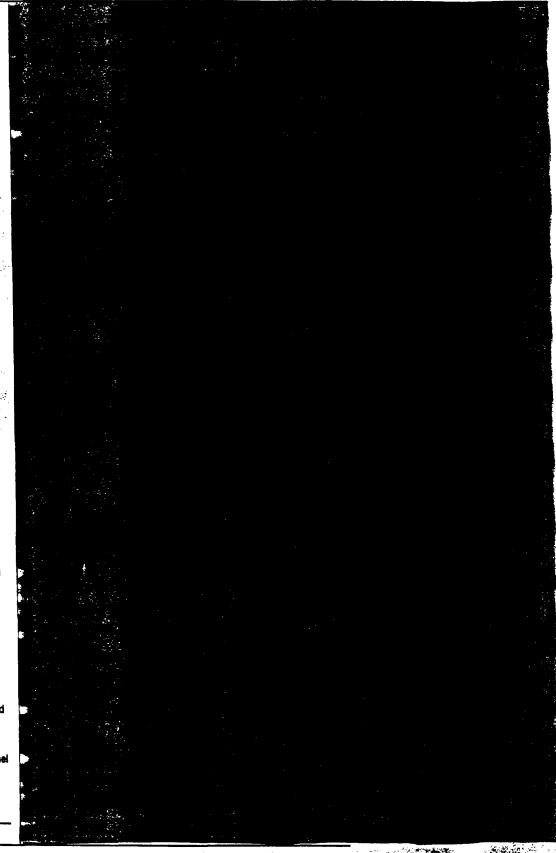
- Overview
- · Accelerating Pace of Change
- Demand—Soft Landing or Recession?
- Supply—The Untimely Arrival of New Power Plants
- Power Prices—Misalignment of Forward Prices and Market Fundamentals
- Financial Performance: Fast-changing Valuation Denaiting Mergers

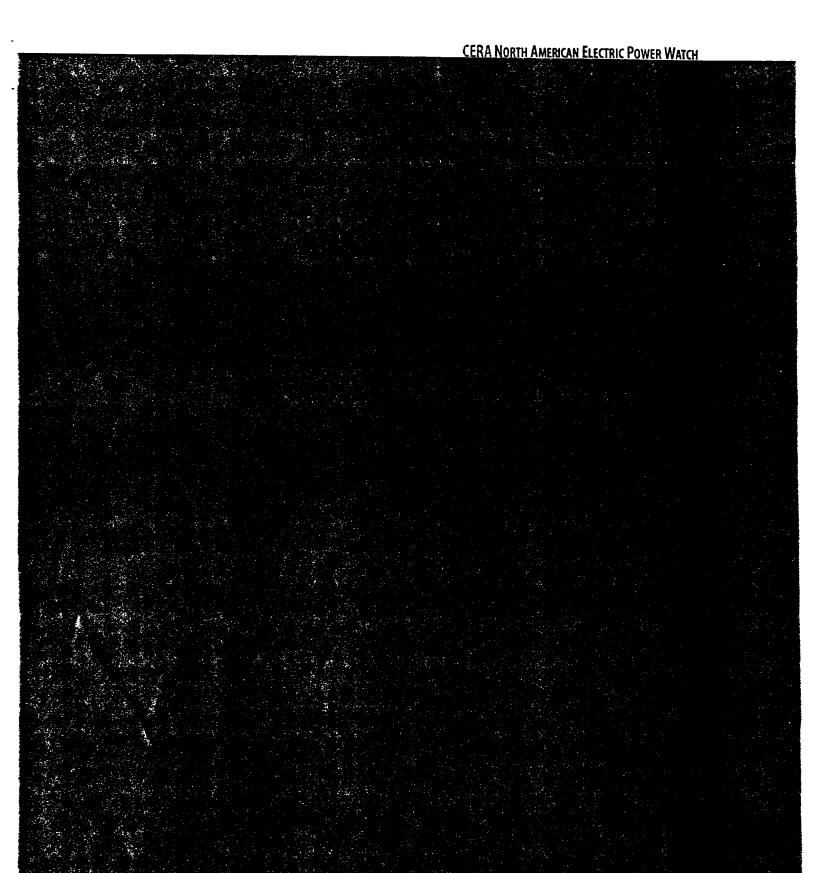
CERA's North American Electric Power Watch provides timely strategic information and analysis on the future of the electric utility business—including markets, regulation, industry structure, competitive forces, and fuel issues. It is provided as part of the North American Electric Power Retainer Advisory Service. For more information, please contact Peter Augustini at +1 617 497 6446.

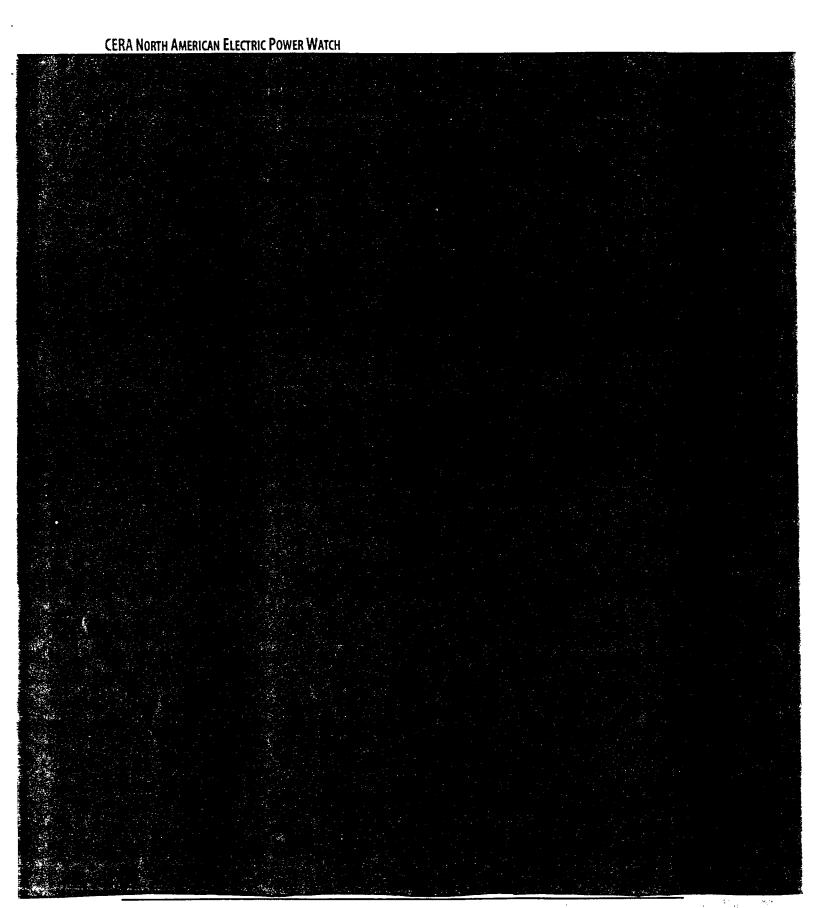
The Spring issue of the North American Electric Power Watch was prepared on May 11, 2001.

Jone-Lin Wang, CERA Associate Director, is based in Washington, DC, and Lawrence J. Makovich, CERA Senior Director, is based in Cambridge.

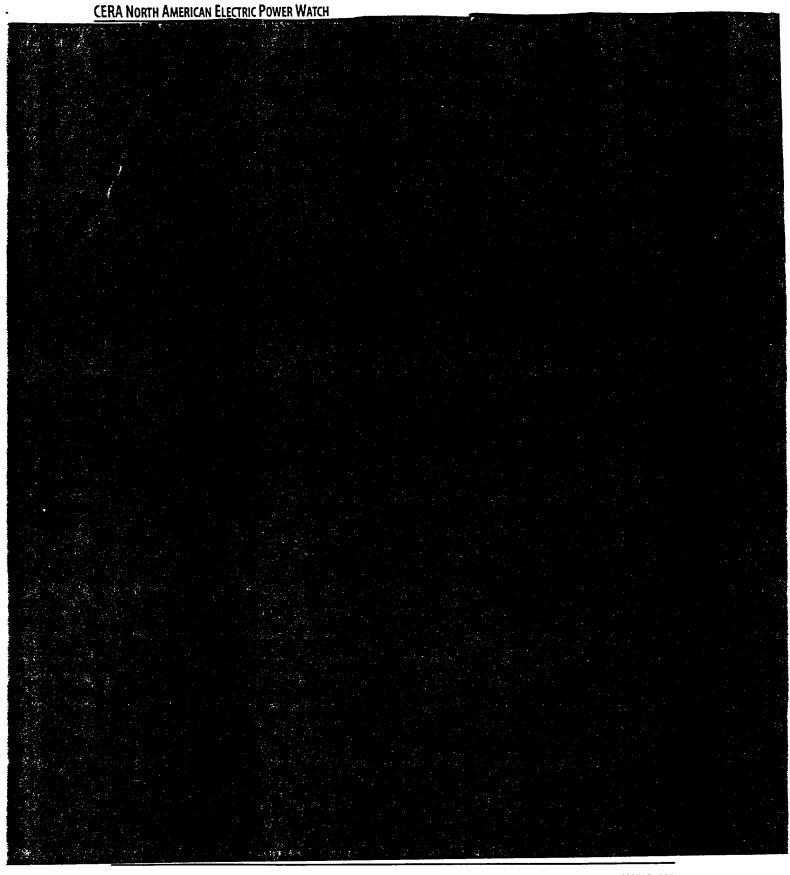
Joseph Sannicandro, Daniel D. Mahoney, Michael Zenker, and Sharon Reishus contributed to this issue of the *North American Electric Power Watch*. Brian Forsgren and John Villall provided input to the market and financial analysis.

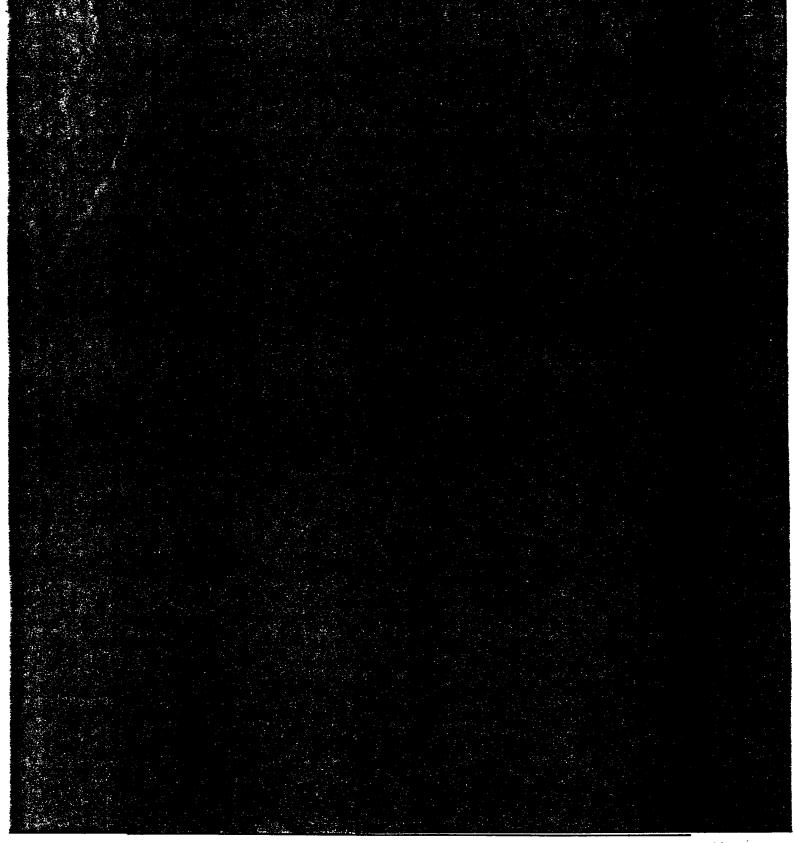


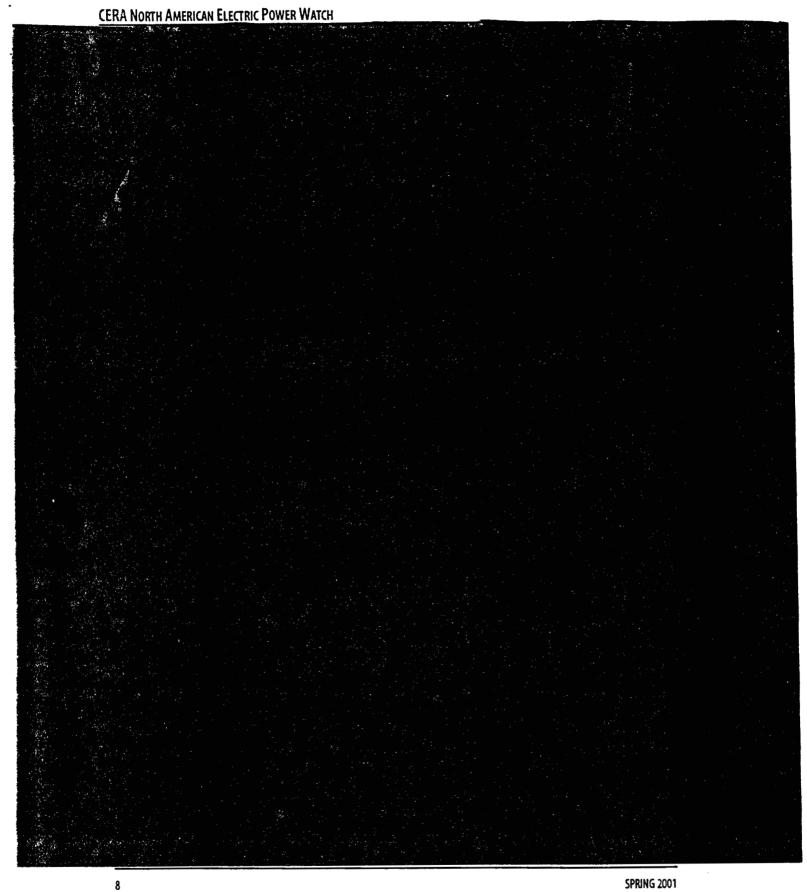








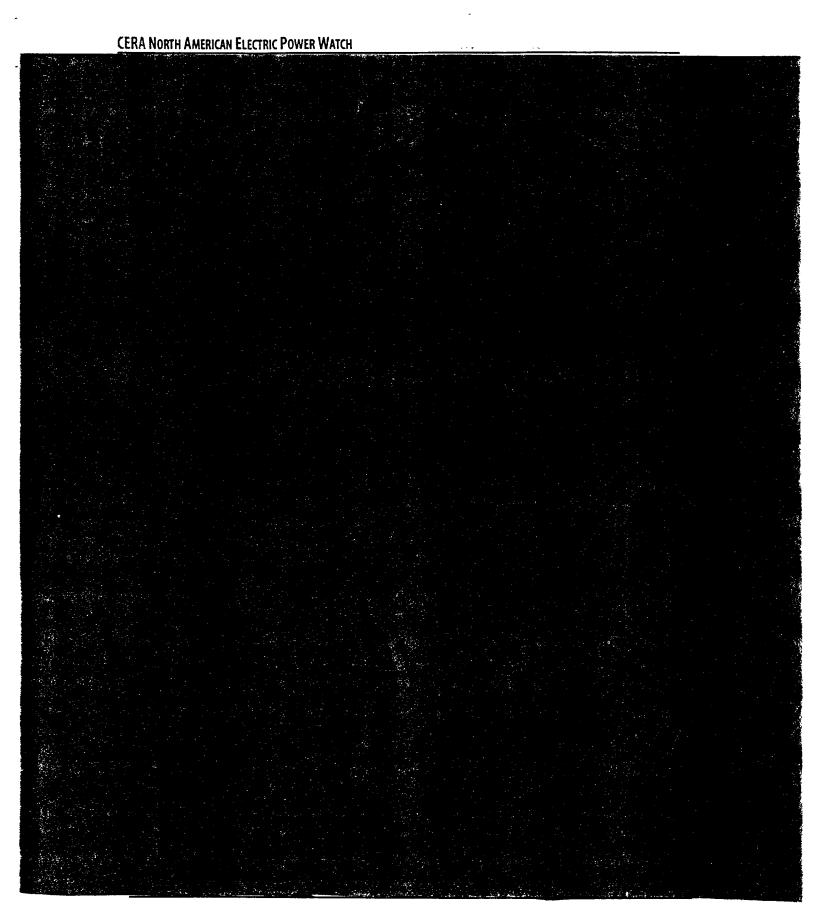




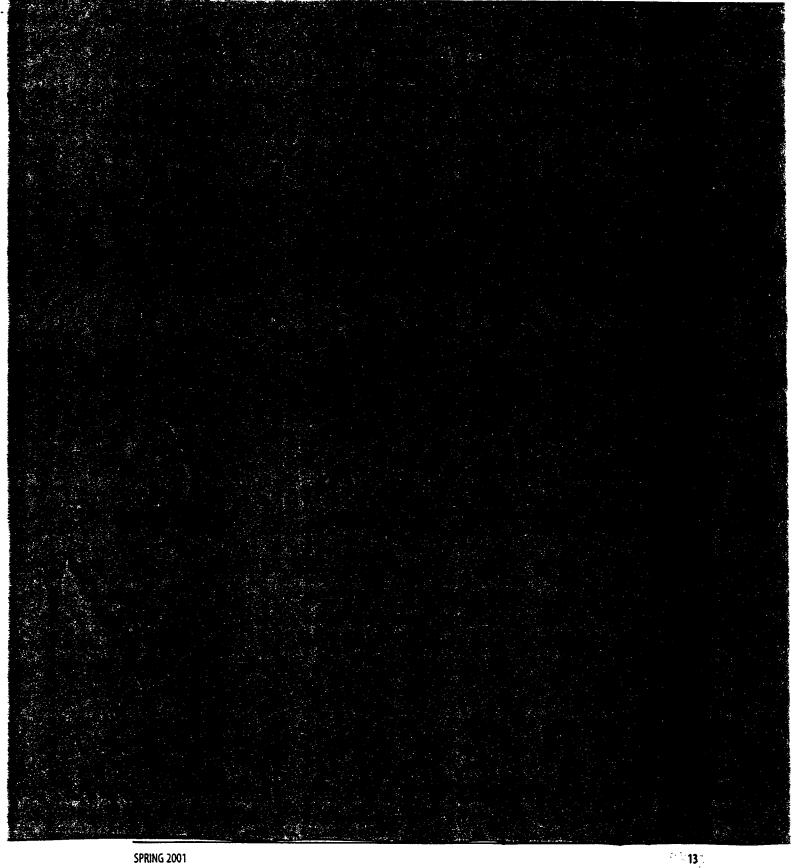


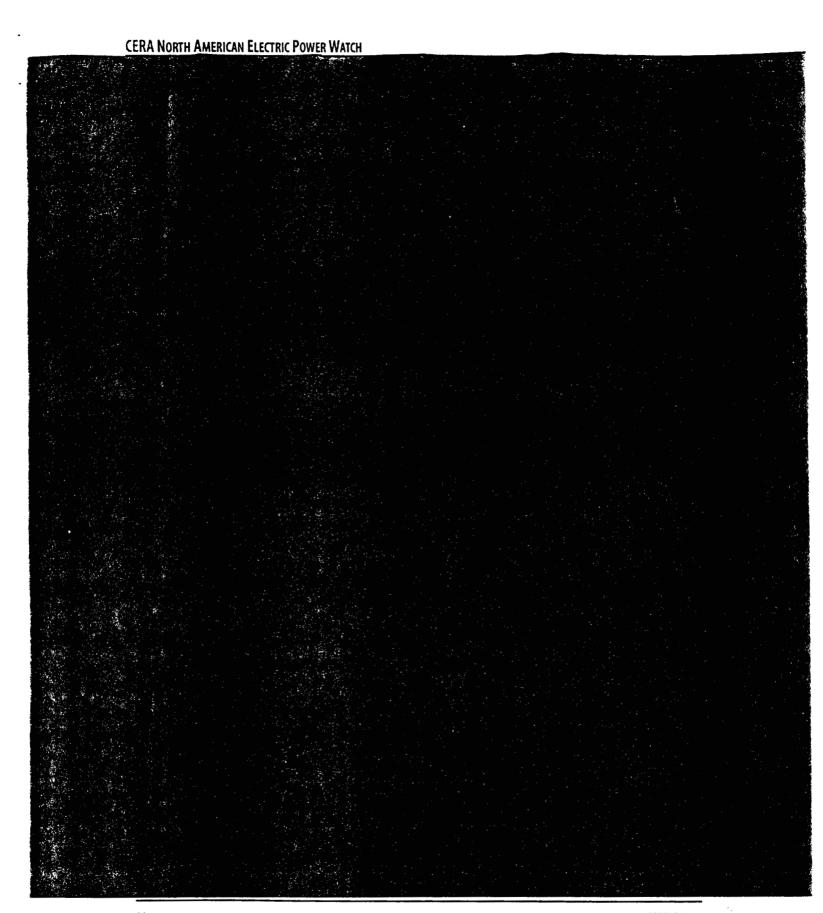
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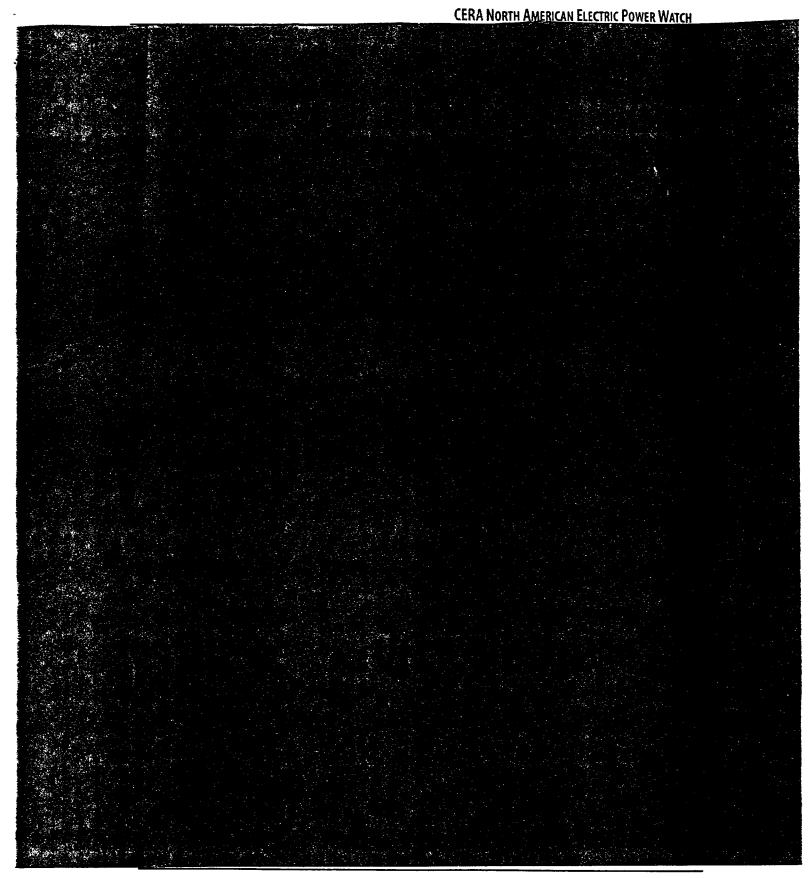




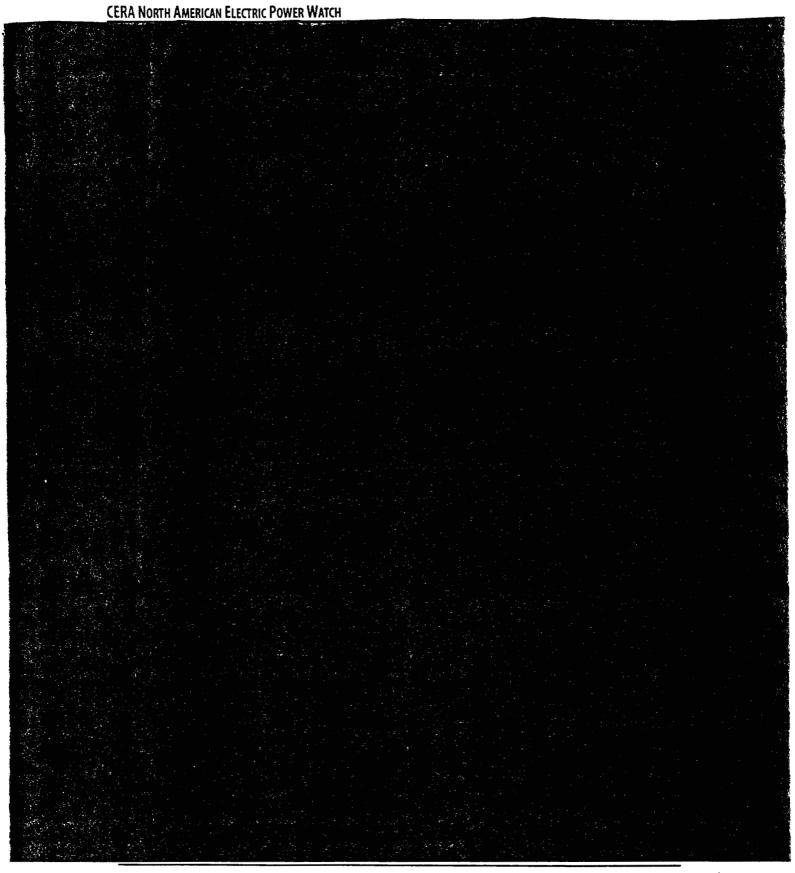


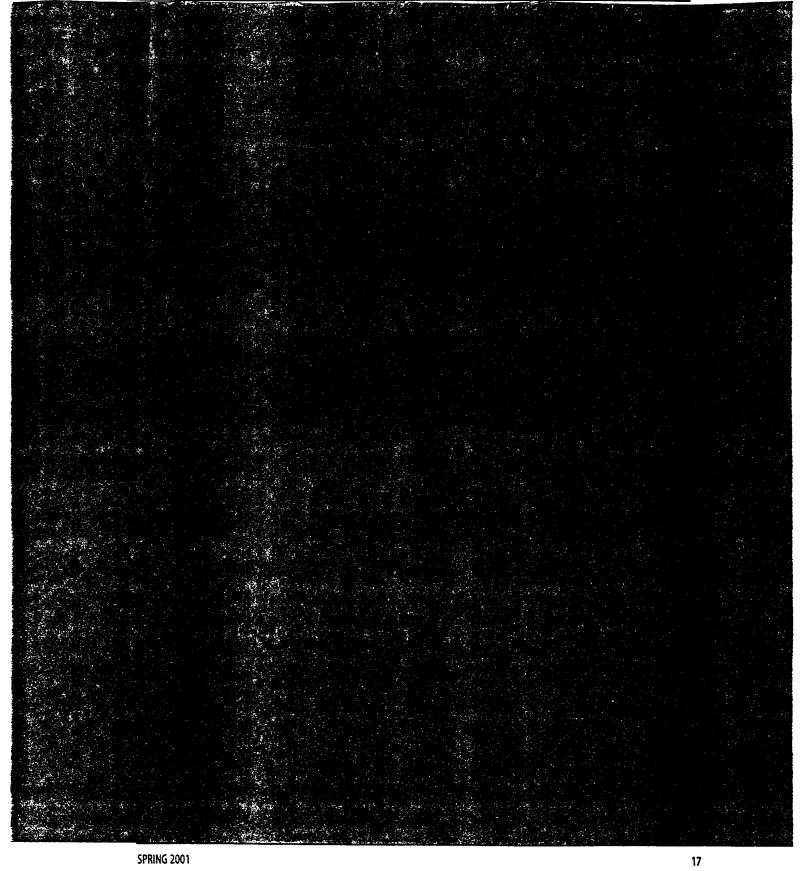


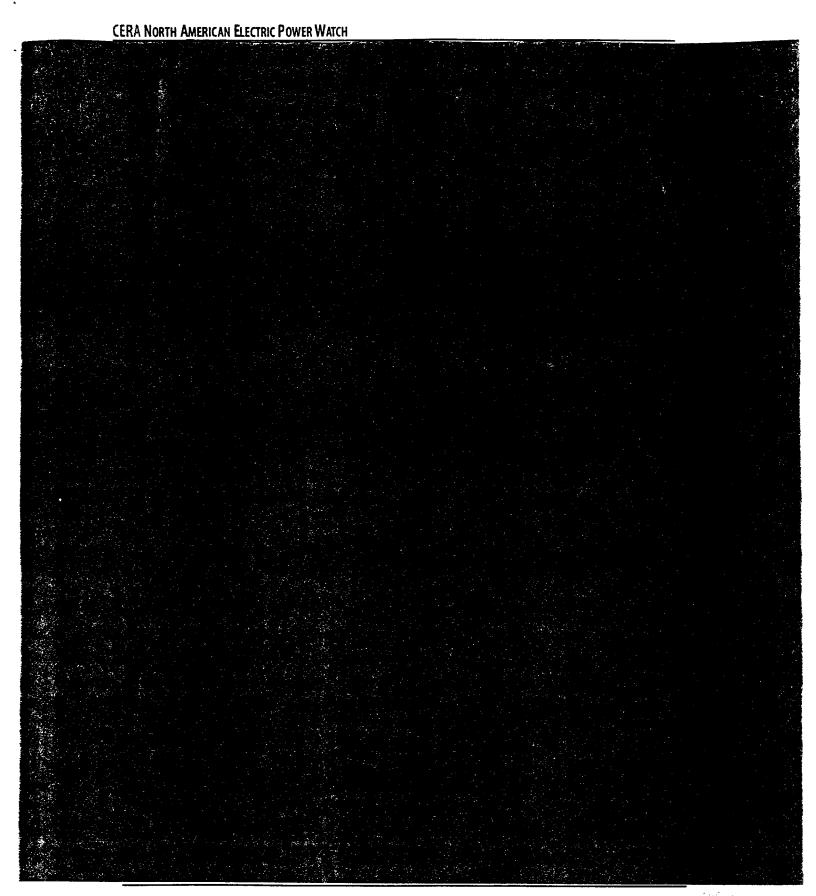
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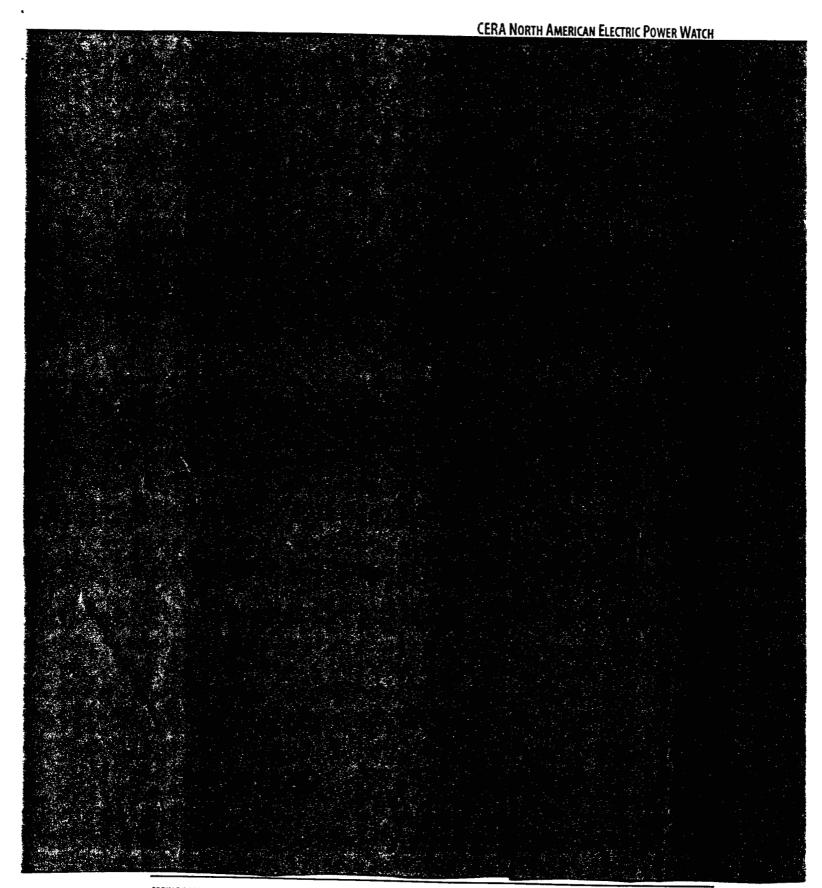


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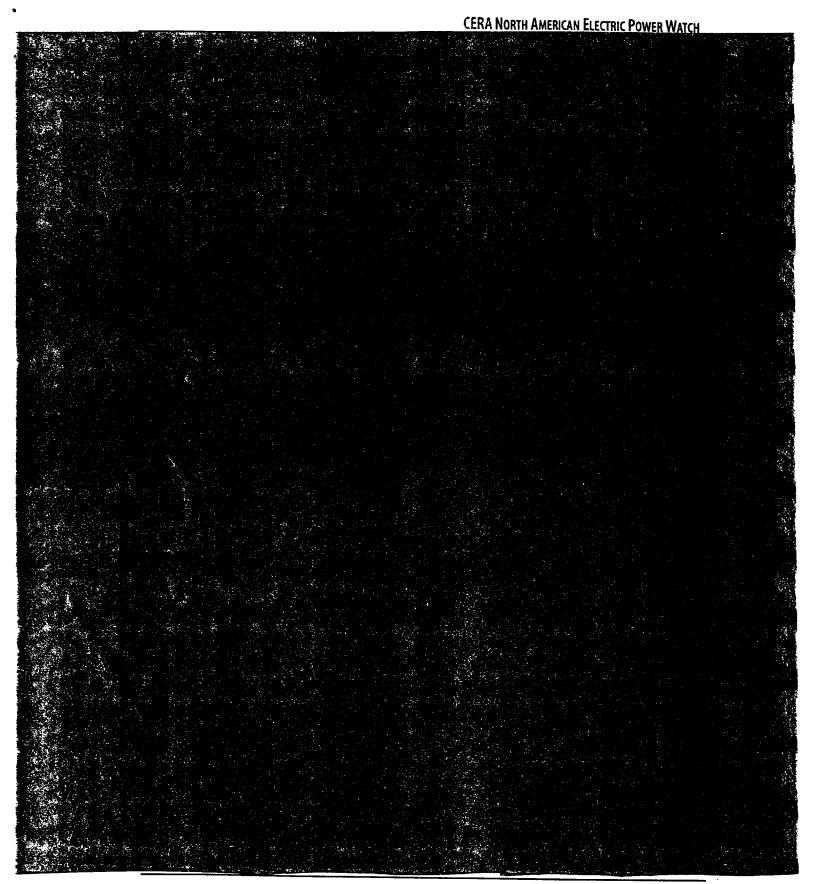


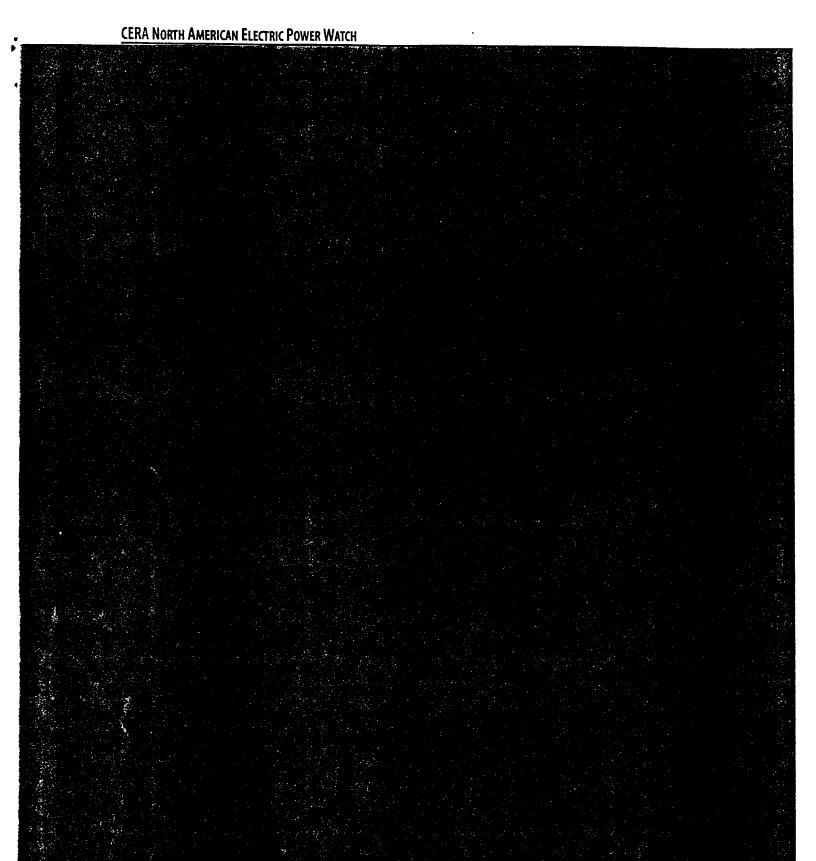












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# CERA

## **EXECUTIVE ROUNDTABLES**

**AUTUMN 2000** 



North American Electric Power

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October 11, 2000

Insight into the energy future...  $^{\text{\tiny TM}}$ 





## NORTH AMERICAN ELECTRIC POWER ROUNDTABLE

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Please wear your name badge during the CERA event.





## MEETING AGENDA

## NORTH AMERICAN ELECTRIC POWER ROUNDTABLE

October 11, 2000 • Las Vegas

Chairman: Lawrence J. Makovich, Senior Director, Electric Power

8:00 – 8:30 A.M. Registration and Continental Breakfast

8:30 – 10:00 A.M. North American Power Industry Outlook

Lawrence I. Makovich, Senior Director, Electric Power

Jone-Lin Wang, Associate Director, North American Electric Power

10:00 – 10:30 A.M. Coffee Break

10:30 A.M. – 12:30 P.M. Real Options: The Gap Between Theory and Application

Sharon Reishus. Associate Director, North American Electric Power Benjamin Leyre, Research Associate, North American Electric Power

Regulatory Backlash: One Step Forward, Two Steps Back? Lawrence J. Makovich, Senior Director, Electric Power

12:30 – 1:30 P.M. Luncheon

1:30 P.M. Roundtable Adjournment

Please join us for an informal reception and buffet dinner from 6:00 to 8:00 p.m., October 11



## SPEAKER BIOGRAPHIES

Lawrence J. Makovich, CERA Senior Director, is an expert on electricity markets, regulation, economics, and strategy. He is Research Director for CERA's Global Power Forum and CERA's North American Electric Power Service. He has done extensive analysis of power plant repowering, stranded assets, demand trends, and regional price scenarios and strategies. He also directs CERA's North American Electric Power Watch. Dr. Makovich advises clients on the changing dynamics of the North American power business and has applied scenario planning to electric industry restructuring. He has addressed numerous industry conferences and is the author of several reports and articles on the future of the electric power business. Prior to joining CERA, Dr. Makovich was Senior Electricity Economist at DRI/McGraw Hill, responsible for electricity market analysis and forecasts. He has been a lecturer on managerial economics at Northeastern University's Graduate School of Business. Dr. Makovich holds a BA from Boston College, an MA from the University of Chicago, and a PhD from the University of Massachusetts.

**Sharon M. Reishus**. Associate Director, North American Electric Power, is a specialist in regulatory issues, strategic planning, and quantitative analysis and modeling. Before joining CERA, she was a financial analyst with the Maine Public Utilities Commission where she considered issues of economics, incentive regulation, and deregulation of the electric industry. Previously she was a resource planning analyst with the Central Maine Power Company and helped evaluate and develop the utility's business plan and long-term energy resource options. She also worked in The White House as a Situation Room Duty Officer and for the Central Intelligence Agency, analyzing information related to international events. Ms. Reishus holds an MBA from The Wharton School, University of Pennsylvania, and a BSc from Stanford University.

Jone-Line Wang, CERA Associate Director. has expertise in strategic planning, power market structure, and financial analysis of power companies. Prior to joining CERA, Dr. Wang spent 15 years with the Electric Power Research Institute (EPRI) in a variety of positions, most recently as Vice President, Finance and Planning, of Electric Window.com, a joint venture between EPRI and SAIC that developed an Internet vertical portal serving the power industry. Previously she was Manager, Corporate Strategic Planning at EPRI, responsible for corporate planning, new business assessment, marketing strategy, and product design and pricing. She was also a research associate at the Council of Economic Planning and Development of the Taiwan government, where she directed a study on energy modeling and emergency planning. Dr. Wang holds a BS from National Taiwan University and a PhD from the University of Southern California.



## SESSION PARTICIPANTS

Peter Augustini Director, Business Development Cambridge Energy Research Associates

Serge Bernard Senior Advisor Hydro-Quebec

William E. Boone Vice President, North America Conoco Global Power, Inc.

Don Brown
Director, Merchant Development
The Williams Companies

Allen R. Broyles Group Vice President ABN-AMRO Bank N.A.

Barry Brunelle Supervisor, Gas Supply Sacramento Municipal Utility District

Terry L. Bundy Administrator and Chief Executive Officer Lincoln Electric System

Margaret Carson Director. Corporate Strategy Enron Corporation

Anthony Costa Manager, Forecasting & Planning GPU Energy

Iraj Deilami Supervisor, Load Forecasting Sacramento Municipal Utility District

Ron Drewnowski Director, Special Project Public Service Enterprise Group

Larry Eggleston
Vice President and General Manager, Electric
Business Unit
Itron, Inc.

Michael Fielding Manager, Strategic Planning The Williams Companies

David M. Fife
Director Business Strategy West & Origination
The Williams Companies

Roger Goodman Senior Consultant Cambridge Energy Research Associates

Robert B. Graber Manager, Marketing General Electric Nuclear Energy

Gregory L. Hamm Director PricewaterhouseCoopers

Dorene Harling Project Director, Electric Choice Detroit Edison

Jim P. Harrigan
Director, Gas Acquisition
Southern California Gas Company

Lewis Hashimoto
Director of Business Development
Edison International

Thomas W. Ingwers
Manager, Fuels and Power Contracts
Sacramento Municipal Utility District

Roderick W. Innes Senior Energy Administrator San Diego Gas & Electric Company

Gitta Javaheri Supply Forecast Analyst Southern California Gas Company

Robert F. Keeling Consultant El Paso Natural Gas Company



## SESSION PARTICIPANTS (CONTINUED)

Lauren Laidlaw Marketing Associate Cambridge Energy Research Associates

Benjamin Leyre Research Associate Cambridge Energy Research Associate

Lawrence J. Makovich Senior Director, Electric Power Cambridge Energy Research Associates

Eric B. Nelson Director, Revenue Services Southern California Gas Company

Harold A. Orndorff Manager, Planning and Energy Aera Energy LLC

Barbara A. Orr Senior Planning Analyst Salt River Project

Thomas M. Patrick
President and Chief Operational Officer
Peoples Energy Corporation

Leo Radkowski Manager, Energy Supply Johns Manville Corporation

Sharon Reishus Associate Director Cambridge Energy Research Associates

Hope Robertson Senior Associate, N. American Electric Power Cambridge Energy Research Associates

Jonah A. Roehl Strategic Planning Analyst Salt River Project

Rowan Sanders Senior Analyst Texas New Mexico Power Co. Robert D. Schasel Manager, Energy Purchasing Frito-Lay

Rustyn Sherer Strategic Planning Analyst Salt River Project

Howard Spellman Director, POS Support & Energy Management Jack in the Box. Inc.

Steve Taub Associate Director, North American Electric Power Cambridge Energy Research Associates

Alex Telegin Senior Gas Trading Analyst PG&E Corporation

Alan Thompson Senior Analyst El Paso Natural Gas Company

Dean Tuel Manager Electricity Origination Cargill Inc.

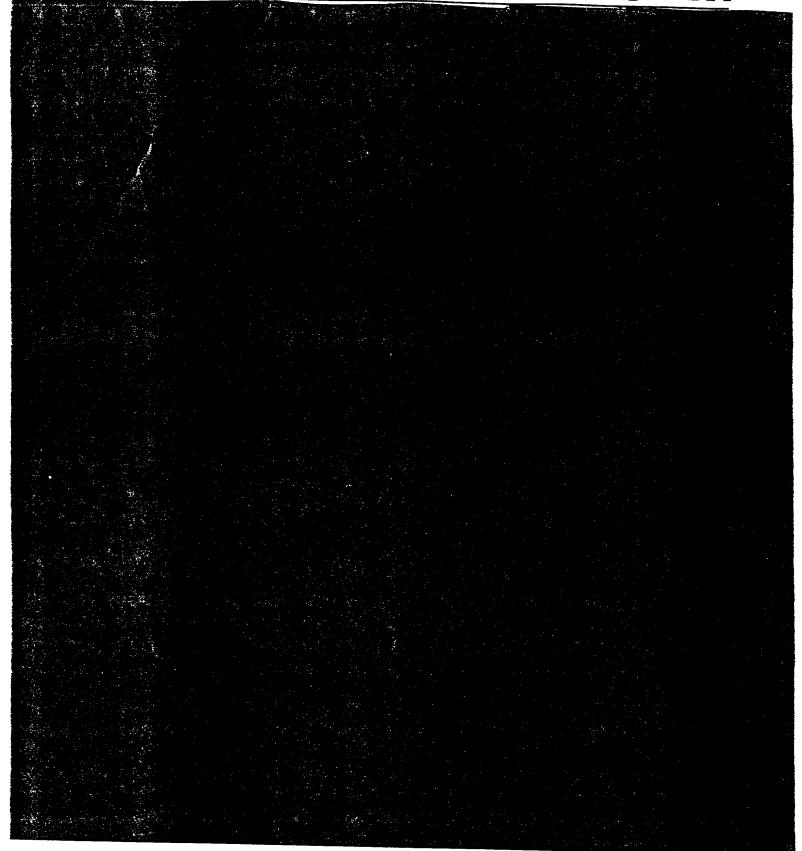
Jone-Lin Wang Associate Director, N. American Electric Power Cambridge Energy Research Associates

Elaine Wyrick Director, Market Development Shell Energy Services

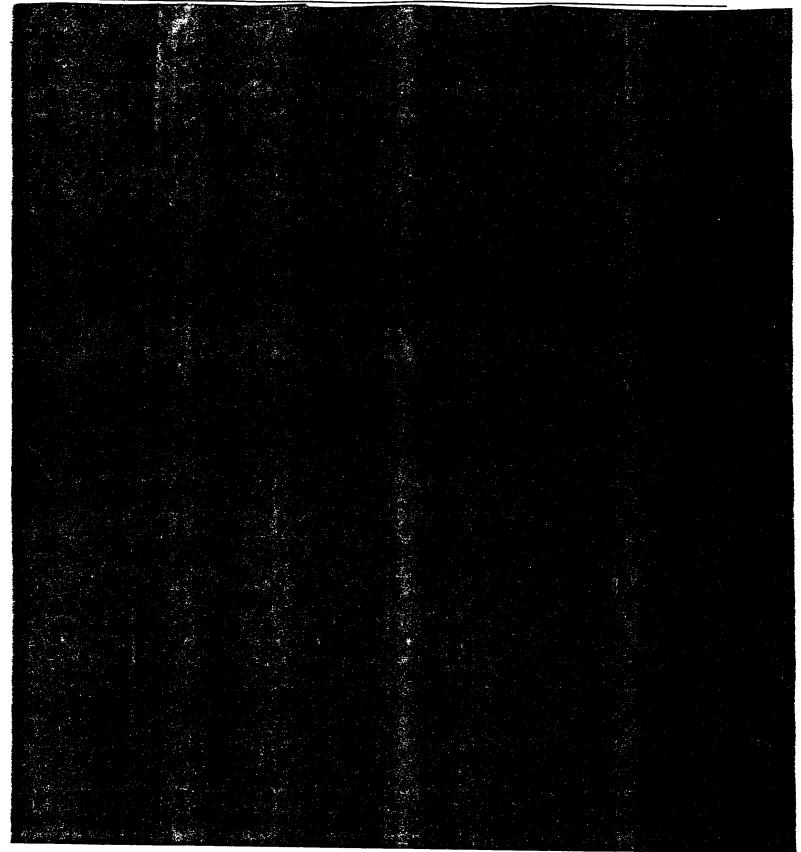
Atsushi Yoshida Washington Office Chief Representative Electric Power Development Co.

John Yurkanin Chief Operating Officer California Power Exchange Corporation

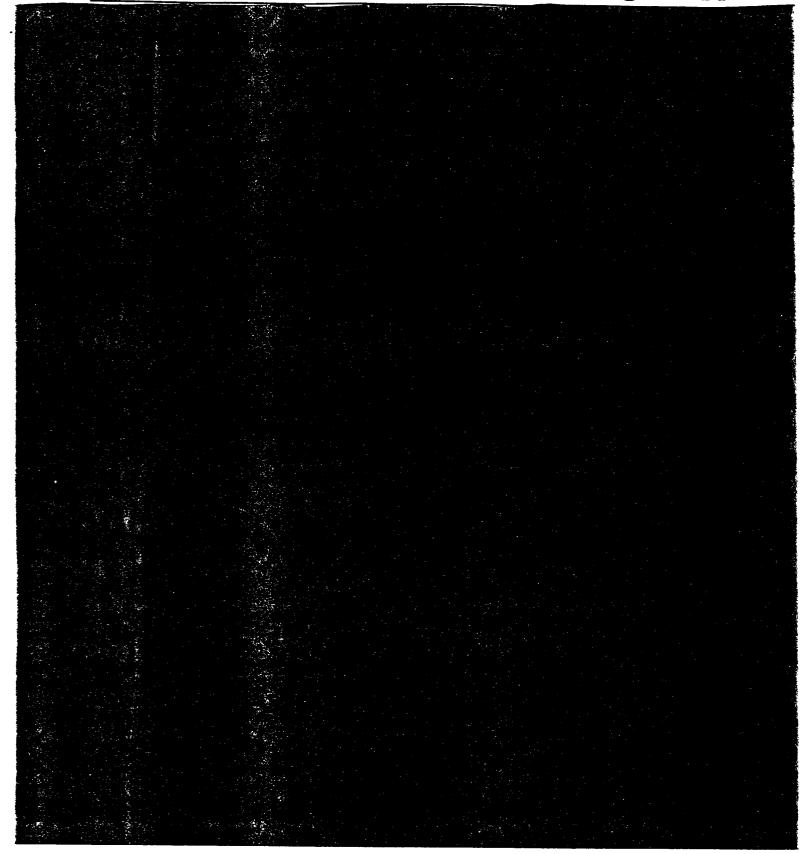




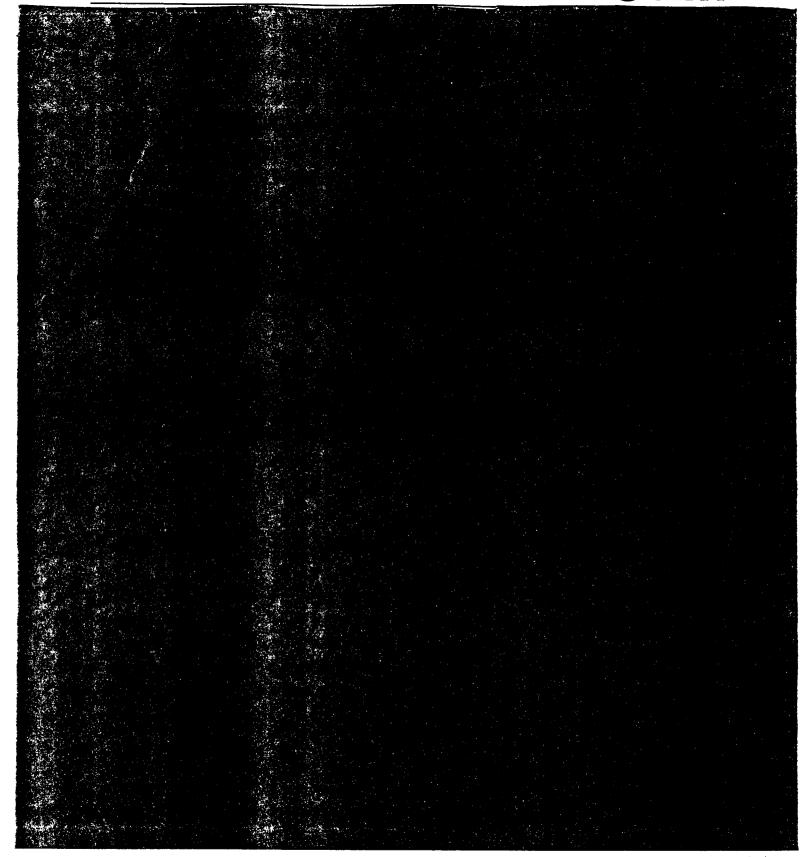




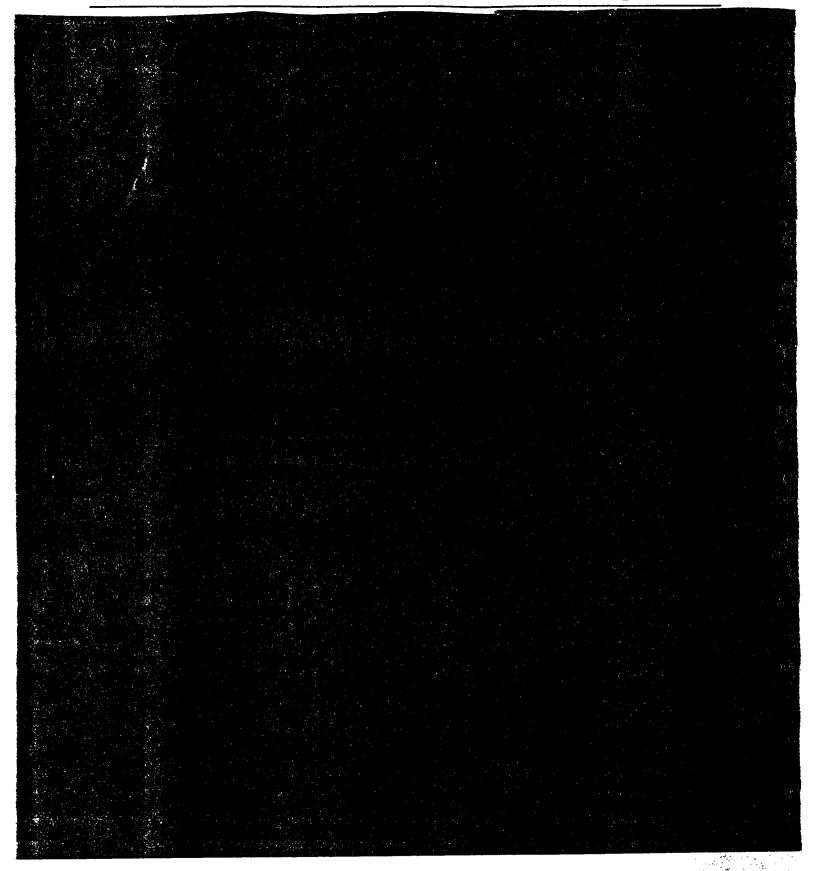




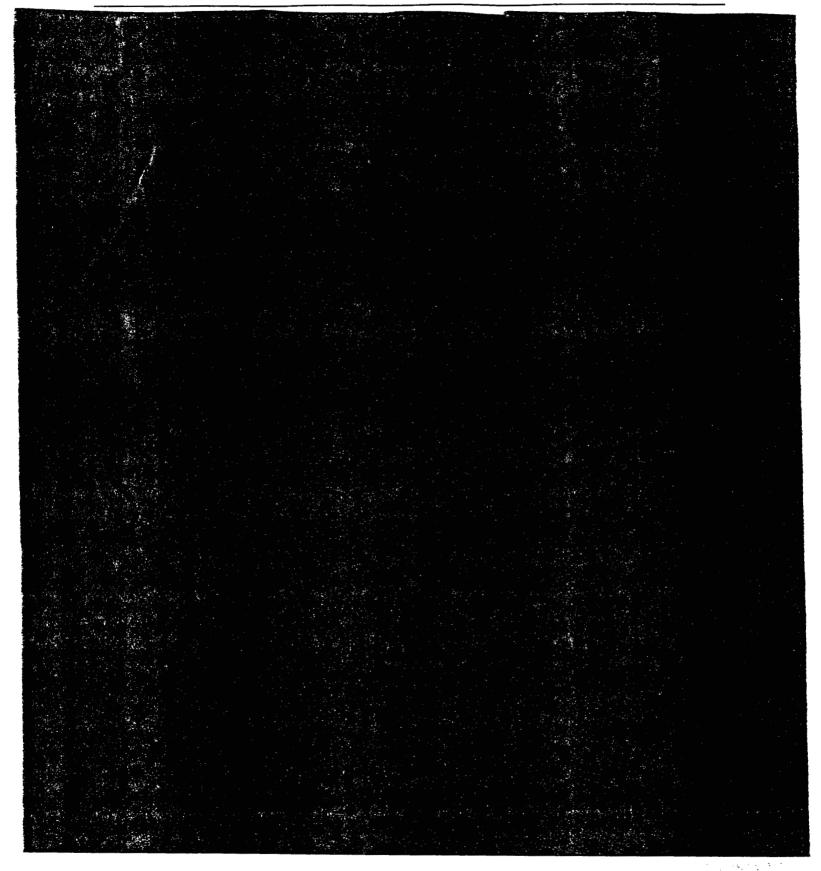




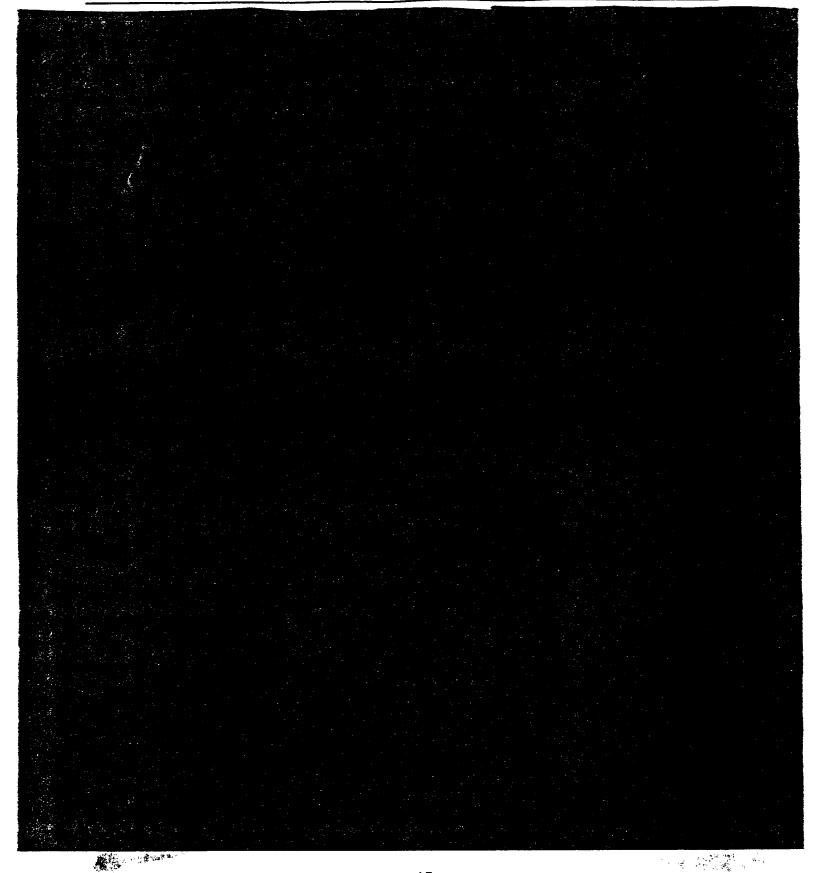




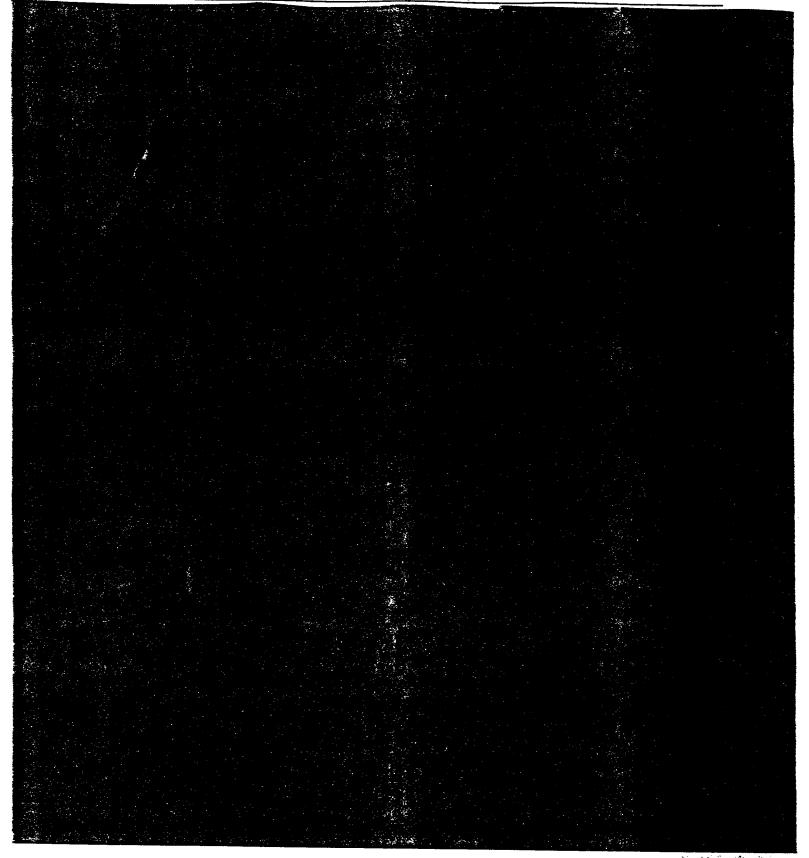




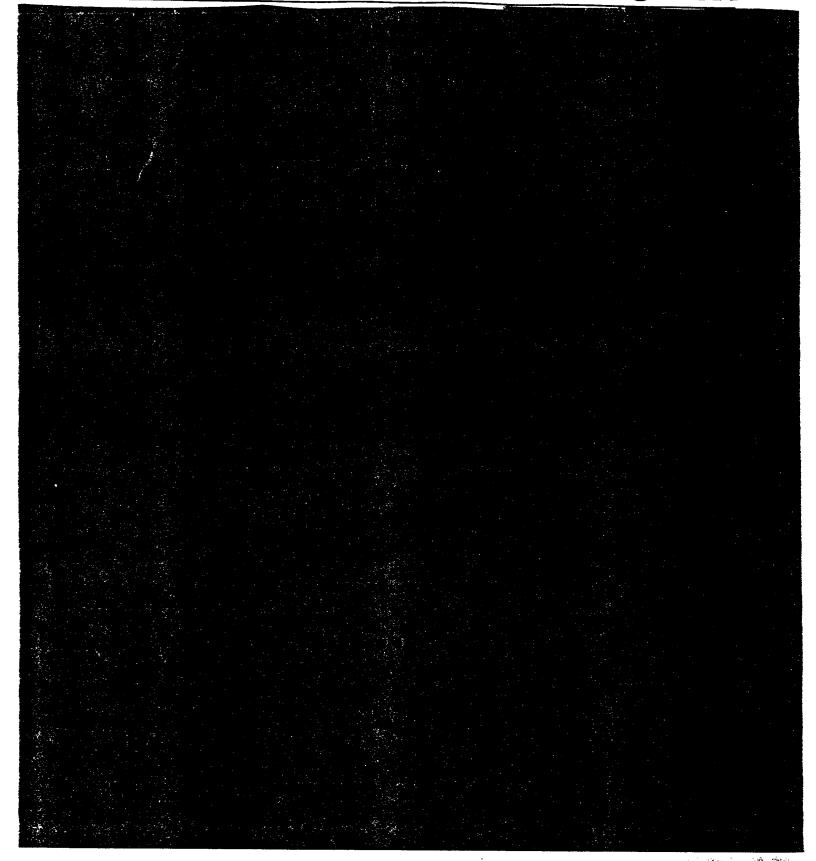




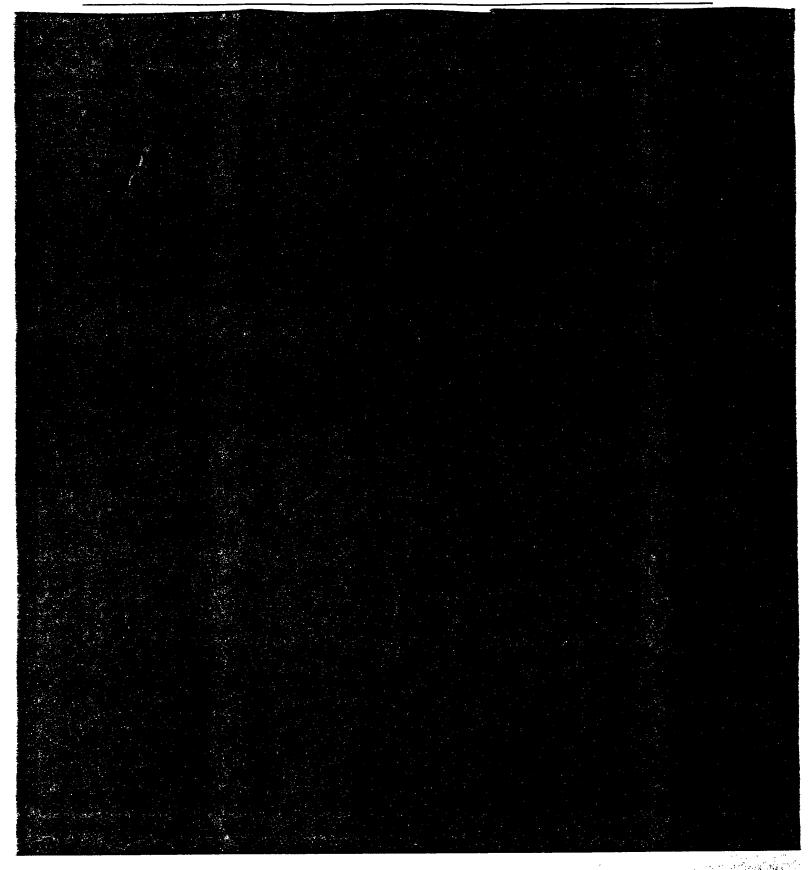




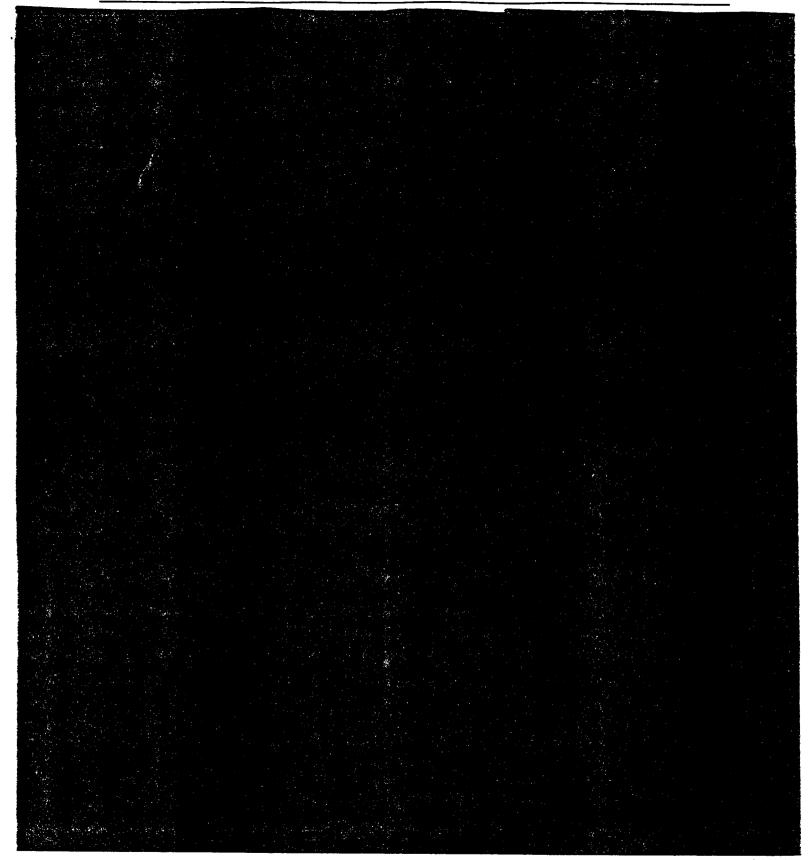








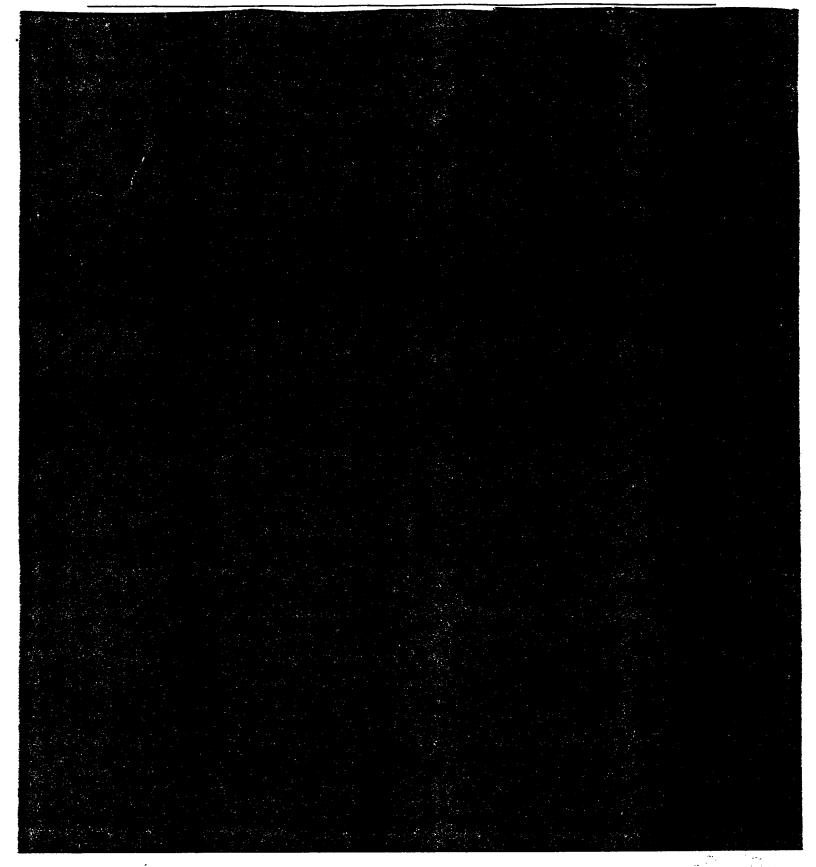




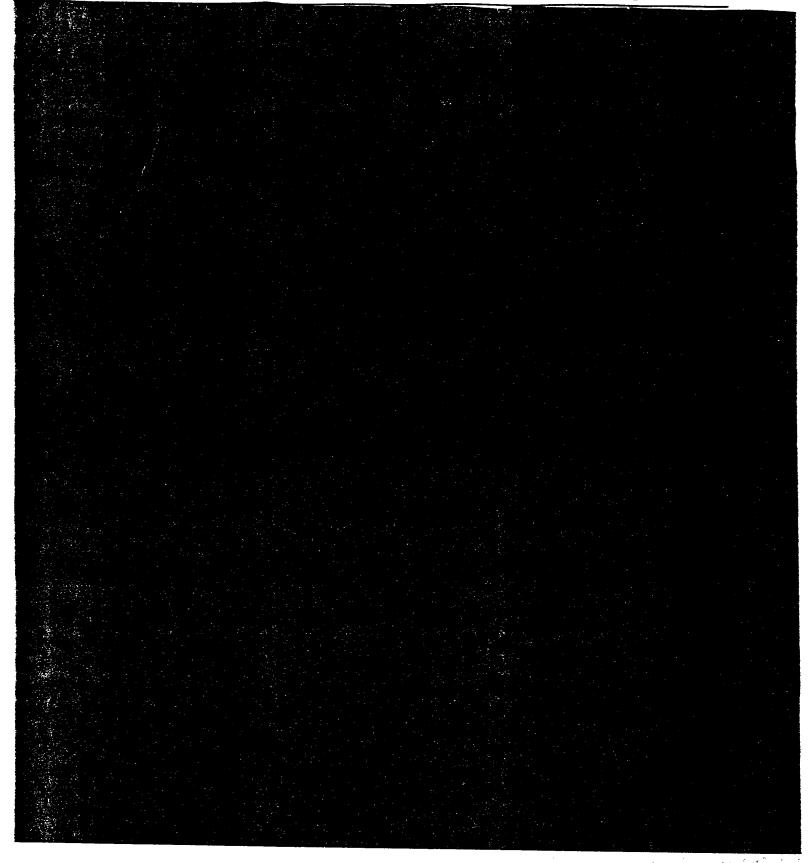
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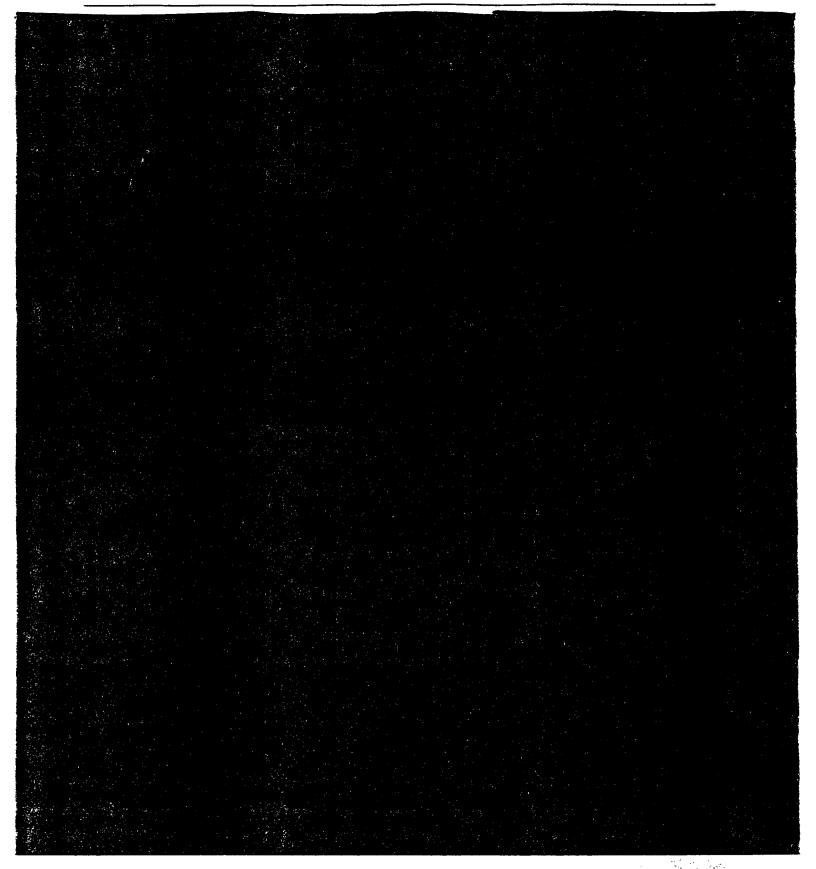




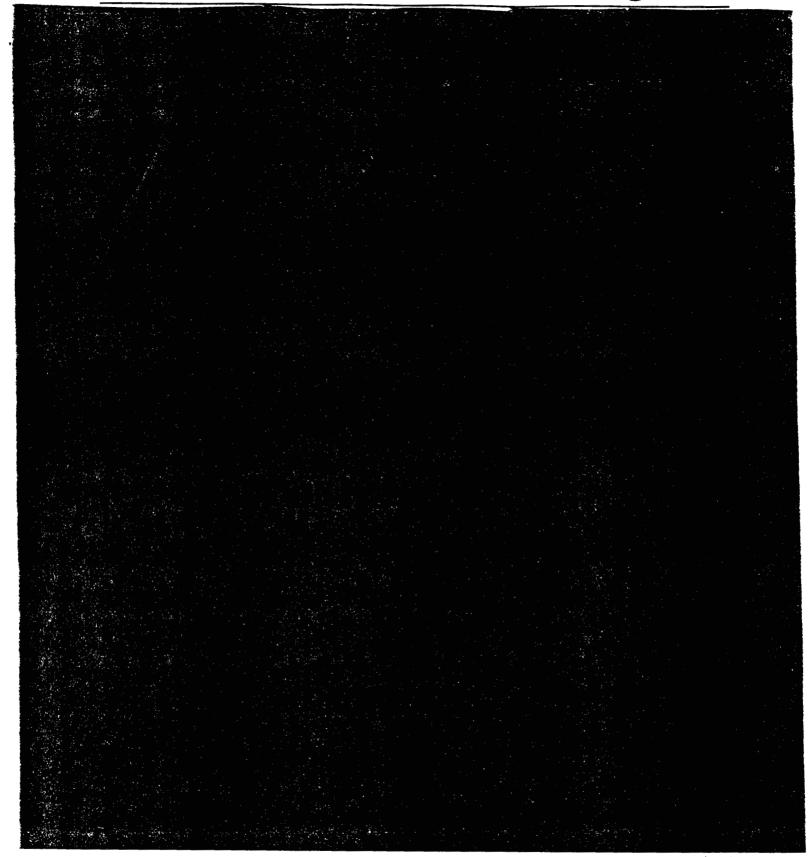




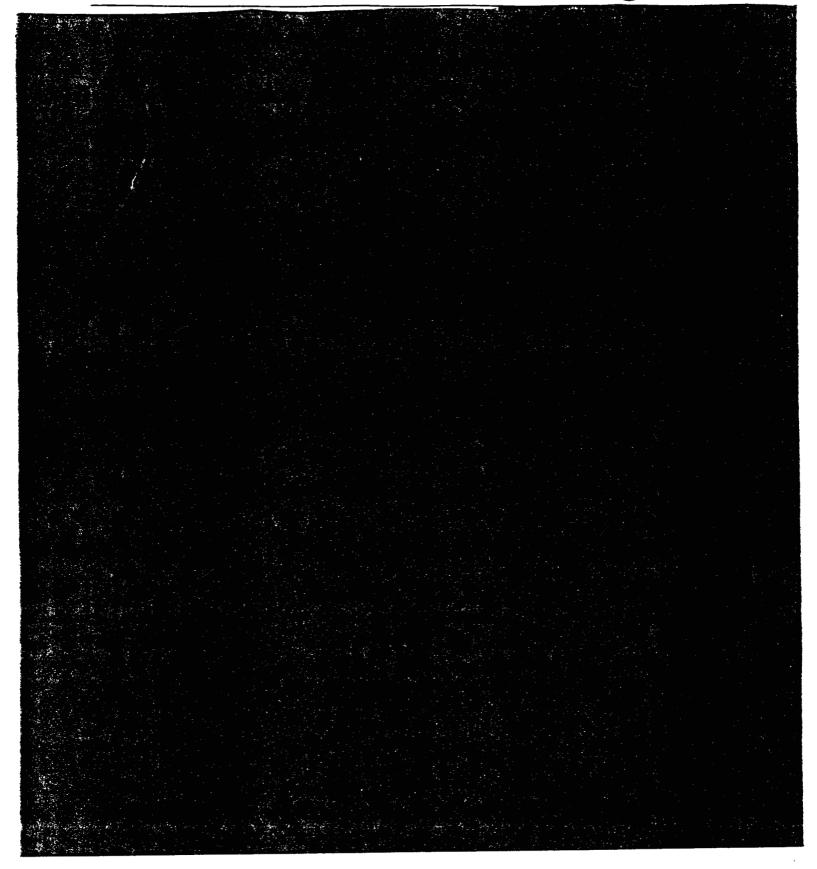




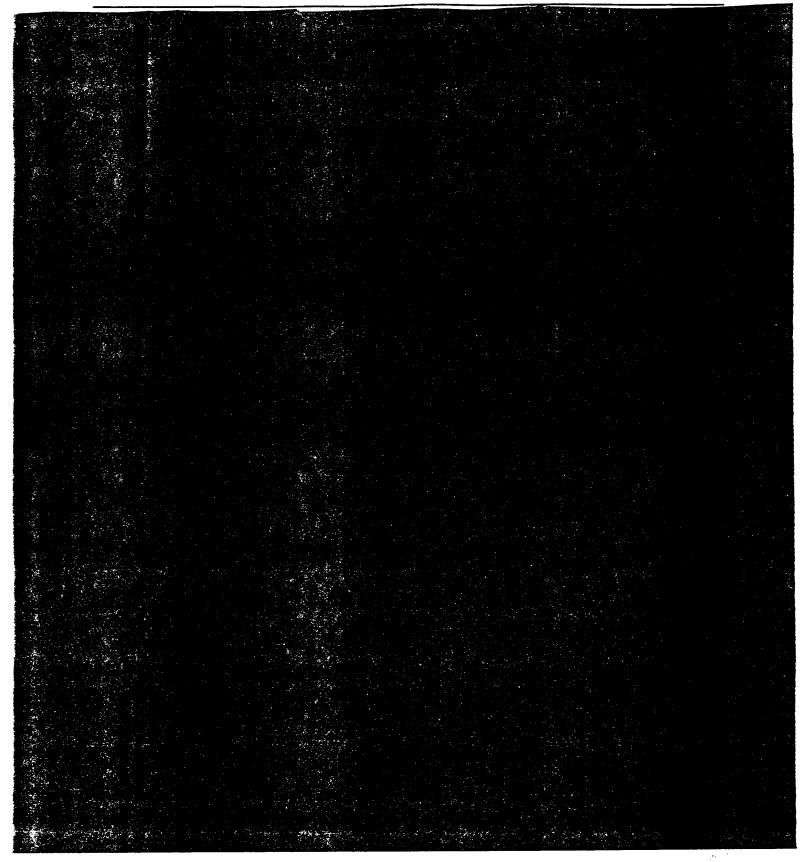




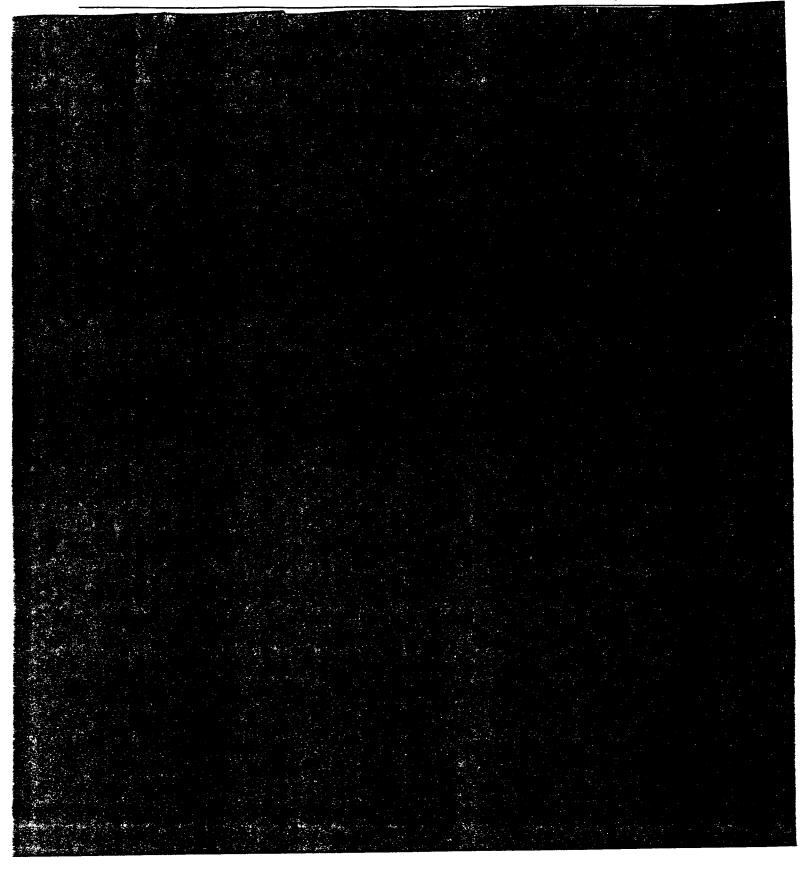




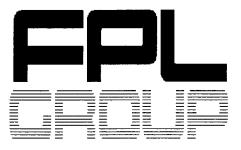








## FINANCIAL PROJECTIONS



# **Rating Agency Presentation**





## **Net Income**

Florida Power & Light Company FPL Group Capital & Corporate Total

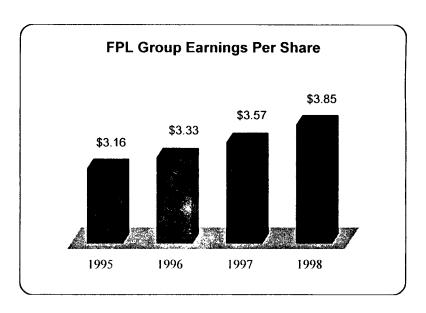
## **Earnings Per Share ("EPS")**

Florida Power & Light Company FPL Group Capital & Corporate Total

## Weighted Average Shares Outstanding (millions)

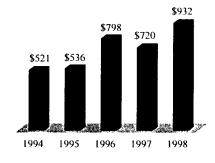
	FPL Grou (mi	p Net Inc illions)	ome
\$553	\$579	\$618	\$664
1995	1996	1997	1998

1998	1997	Change
\$ 616	\$ 608	\$ 8
48	10	38
\$ 664	\$ 618	\$ 46
\$ 3.57 0.28 \$ 3.85	\$ 3.51 0.06 \$ 3.57	\$ 0.06 0.22 \$ 0.28



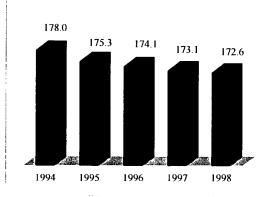


## **Discretionary Cash Flow** (Millions)



- Significant positive cash flow continued for FPL Group for the fifth consecutive year. Over \$3.5 billion of discretionary cash flow has been generated over the last five years.
- In February 1999, FPL Group raised its annual dividend by 4% to \$2.08 per share. This increase brings the payout ratio to 54% of 1998 EPS.
- FPL Group retired \$715 million principal amount of long-term debt and preferred stock, including current maturities, during 1998.
- In February 1997, the Board of Directors of FPL Group authorized the purchase of an additional 10 million shares under a new program. Depending on financial and market conditions, the forecast assumes that approximately two million shares will be purchased in 1998.

## Average Shares Outstanding (Millions)



## Uses of Discretionary Cash (\$ Millions)

	1998	1997	1996
Investment in Energy Related Business	329	291	52
Net debt and preferred stock reduction	408	562	517
Common stock repurchases	62	48	82
Increase (decrease) in cash and cash equivalents	133	(181)	147
Discretionary Cash Flow	\$932	\$720	\$798

#### **Customer Growth**

- FPL added almost 65,000 customer accounts in 1998, representing an increase of 1.8%.
- Energy sales (excluding interchange sales) were 86,467 million kwh, a 6.8% increase over 1997 and reflective of increased customers, higher usage and abnormally hot weather conditions.

#### Cost Control

- FPL lowered per kilowatt operations and maintenance cost for the eighth consecutive year in 1998 to a level one third lower than they were in 1990.
- It is expected that the downward trend in operating costs per kwh will continue in the future, however at a slower rate.

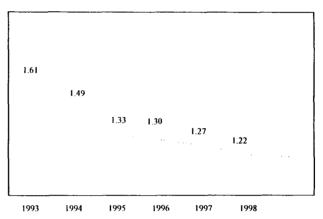
#### Availability / Performance

- Fossil plant availability reached 93.7% in 1998 and nuclear plant availability was 93.1% record levels for FPL and among the best in the industry.
- Turkey Point became the first U.S. nuclear plant to receive three consecutive "superior" performance ratings from the Nuclear Regulatory Commission (NRC). St. Lucie was recognized by the NRC for improved performance.
- Turkey Point earned the top ranking and St Lucie ranked number 3 out of 36 multiple-unit nuclear sites in the nation based on the World Association of Nuclear Operators (WANO) index.

#### **Customer Care**

• FPL reduced service unavailability (the total annual outage time in minutes per customer per year) from 137 minutes in 1997 to 100 minutes in 1998, significantly better than the industry average of 170 minutes.

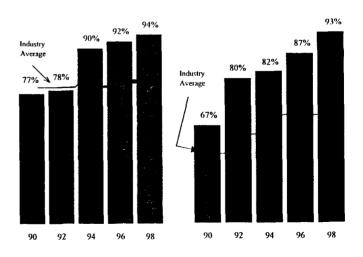
# Aggressive Cost Reduction O&M Expenses\* (cents per kwh)



\* Excludes fuel, purchased power and conservation expenses.

#### Fossil Availability

#### **Nuclear Availability**



**FPL** Customers, Sales and System Capacity

	Actual 1998	1999	2000	Forecast 2001	2002	2003	Average Growth Rate 1999-2003
Customers and Sales:							1999-2003
Average Customer Accounts (thousands)	3,680						
Energy Sales (million kwh)[1]	86,467						
					•		
	Actual			Forecast			
	1998	1999	2000	2001	2002	2003	
System Capacity (mw) <sup>[2]</sup> :	-						
Company Plants <sup>[3]</sup>	16,326	16,528	16,569	16,790	17,717	18,685	
Purchased Power	2,183	2,232	2,188	2,188	2,179	2,179	
Total Capacity	18,509	18,760	18,757	18,978	19,896	20,864	
Summer Peak Load	17,897	17,371	17,670	17,865	18,129	18,469	
Demand Side Management	1,936	1,277	1,412	1,516	1,595	1,672	
Firm Summer Peak	15,961	16,094	16,258	16,349	16,534	16,797	
						<del></del>	
Reserve Margin (%)	10	17	15	16	20	24	

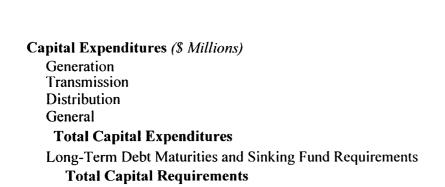
• FPL will meet future growth by expanding its system capacity by about 3,530 MW or about 19% over the next ten years. Plans call for adding 926 MW by repowering the Ft. Myers plant by 2002, followed by an additional 1,170 MW with the Sanford repowering by 2003. Three new gas combined-cycle units are planned for the second half of the decade, two at the Martin site and a third at a site to be selected.

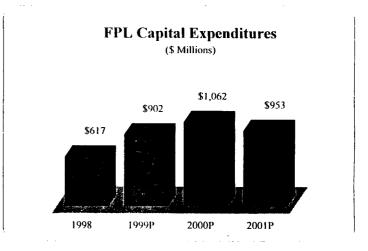
<sup>[1]</sup> Excludes interchange power sales.

Forecasted system capacity reflects the capacity projected to be in service by June in order to meet summer peak load. Projected peak load includes effect of existing energy conservation. Demand side management includes load management, load control and incremental energy conservation.

<sup>[3]</sup> Based on net peaking capability.

- FPL's capital expenditures for the 1999-2001 period are expected to be approximately \$2.9 billion. Capital expenditures in 1999 are expected to rise due to the initial phases of the Ft. Myers and Sanford Plant repowerings and increased spending to enhance distribution system reliability.
- Capital expenditures in 2000 and 2001 reflect the ongoing repowering of the Ft. Myers and Sanford plants. The repowerings are scheduled to be complete by 2002 and 2003, respectively, and will more than double the plants' capacity.





A	ctual			Projected					
1	998	1999		2000		2001			
\$	50								
	47								
	370								
	150								
	617		902		1,062	-	953		
	180								
\$	797	\$	1,132	\$	1,187	\$	953		

#### **Rate Reduction**

- On March 16, 1999, the Florida Public Service Commission (FPSC) approved an agreement regarding FPL's retail base rates, authorized regulatory return on equity (ROE), capital structure and other matters. The agreement has a three-year term, beginning thirty days following the date of FPSC approval.
- The agreement provides for a \$350 million reduction in annual retail base rate revenues allocated to all customers on a cents-per-kilowatt-hour basis. Additionally, the agreement sets forth a revenue sharing mechanism for each of the three years covered by the agreement, whereby retail base rate revenues in excess of a stated threshold will be shared with customers on the basis of two-thirds refunded to customers and one-third retained by FPL. Retail base rate revenues in excess of a second threshold will be refunded 100% to customers.

The thresholds for the three years are as follows:

	First Twelve Months	Second Twelve Months	Third Twelve Months
Threshold to refund 2/3 to customers	\$3,400	(illions of Dollars)	\$3,500
Threshold to refund 100% to customers	\$3,556	\$3,606	\$3,656

## FPL

### Rate Reduction cont'd...

- In addition to the revenue reductions, the agreement lowers FPL's authorized ROE range to 10% to 12% (down from the current 11% to 13%). During the term of the agreement, the achieved ROE may, from time to time, be outside the authorized range and the sharing mechanism described above is intended to be the appropriate and exclusive mechanism to address that circumstance.
- The agreement provides an incentive to FPL to control costs as the benefit of cost reductions flow through to the share-holder.
- The agreement establishes a cap on FPL's adjusted equity ratio of 55.83%. The adjusted equity ratio reflects a discounted amount for off-balance sheet obligations under certain long-term purchase power contracts.
- The agreement also includes an allowance for special depreciation of up to \$100 million at FPL's discretion, in each year of the three-year agreement period to be applied to nuclear and fossil generating assets. The current special amortization program will be terminated when the new agreement becomes effective.
- Finally, included in the agreement are provisions which limit depreciation rates and accruals for nuclear decommissioning and fossil dismantlement cost to currently approved levels and limit amounts recoverable under the environmental cost recovery clause during the three-year term of the agreement.
- The agreement states that Public Counsel, FIPUG and the Coalition for Equitable Rates will neither seek nor support any additional base rate reductions during the three-year term of the agreement unless such reduction is initiated by FPL. Further, FPL agreed to not petition for any base rate increases that would take effect during the three-year of the agreement.

### Florida Legislation

• The 1999 Session of the Florida Legislature adjourned on April 30th. No actions were taken in this session regarding deregulation.

### **Duke / New Smyrna Merchant Plant**

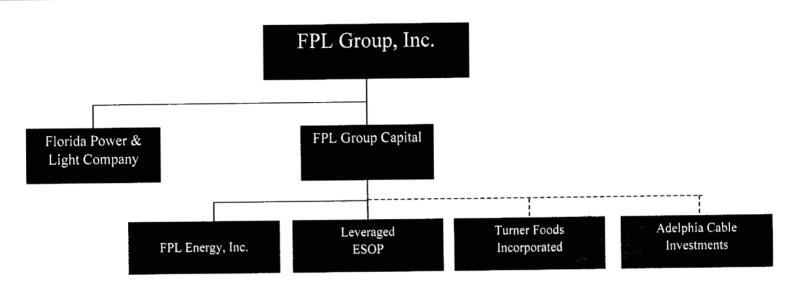
- On March 4, 1999, the FPSC approved construction of the state's first merchant plant, a 514-megawatt facility near New Smyrna Beach. The plant still needs to seek approval from the Florida Department of Environmental Protection before a final decision is made by the governor and Florida's cabinet (acting as the Florida Power Plant Siting Board).
- FPL has appealed the FPSC's decision. The Company believes such plants are not legal in Florida under the current law, and that the FPSC must abide by the law accordingly.
- The Company has opposed the merchant plant for the following reasons:
- Duke's proposal circumvents state policy. Florida laws are intended to protect residents from speculative power plants. State policy should preserve Florida's natural resources by allowing construction of only those power plants that are necessary to serve the people of Florida.
- Under state laws governing power plants, no utility in Florida would be allowed to build this plant because it exceeds any demonstrated need for electricity.
- The Florida Power Plant Siting Board recently voted 7-0 to delay addressing the matter until the Florida Supreme Court has heard the appeal and issued a decision. There are no time constraints on the Court governing by which time they must act. Oral arguments are expected in the fourth quarter of this year.

	Actual			
	1998	1999	2000	2001
Cash Generated				
Cash Flow from Operations	\$ 1,703			
Capital Expenditures	(617)			
Dividends to FPL Group	(625)			
Other	(80)			
Total Generated / (Used)	381			
Financing Plan				
Issuance of Long-Term Debt	197			
Retirements of Long-Term Debt and Preferred Stock	(389)			
Change in Cash/Short-Term Debt	(189)			
Total Financing	\$ (381)			
Cash / (Short-Term Debt) Balance	\$ 152			

<sup>•</sup> Cash Flows from Operations are forecasted to decrease in 1999 due to the rate reduction which began April 15, 1999. The decrease in operating cash flows from the rate reduction was offset by lower deferred tax debits and forecasted fuel overrecoveries in 1999 which will reverse in 2000.

	Actual	Projected			Debt Ratio
	1998	1999	2000	2001	2001
Capital Structure:					
Debt (Including Commercial Paper)	\$ 2,421				
Preferred	226				
Equity	4,803				32.5%
Total	\$ 7,450				32.5%
Capitalization Ratios:		1 1112			
Debt (Including Commercial Pape )	32.5%				
Preferred	3.0%				
Equity	64.5%				
Total	100.0%	100.0%	100.0%	100.0%	1998
Funds From Operations (FFO)	\$ 1,638				1998
Cash Paid for Interest	\$ 181				•
Average tal Debt	\$ 2,511		•		I
FFO Interest Coverage	10.0x				Pre-Tax Interest Coverage
FFO / Av:rage Total Debt	65.2%				
Pre-tax Income	979				6.0x
Interest Expense	196				
Pre-tax Interest Coverage	6.0x				
Net Cash Flow to Capital Expenditures	170%				
					1998

## FPL Group Corporate Structure



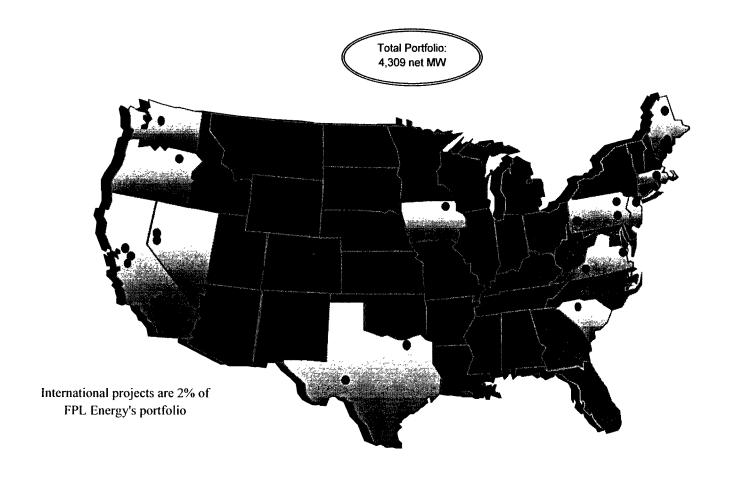
• In late 1998, Turner Foods was sold, for \$135 million in cash and a potential earn out over 3 years of \$15 million, to Consolidated Citrus LP, a partnership formed by King Ranch, Inc. - running W Citrus and Collier Enterprises. Turner was the last non-energy operating subsidiary owned by FPL Group. The sale did not affect earnings.

• In April 1999, FPL Energy completed the purchase of Central Maine Power Company's non-nuclear generating assets for \$846 million. Due to major federal rule changes regarding access to the transmission grid in New England, as well as other factors such as an increase in new generation plans announced for the area, FPL Energy anticipates recording an after-tax asset impairment charge of approximately \$106 million in the second quarter of 1999.



## Regional Focus

(net MW in operation or under construction May 1999)

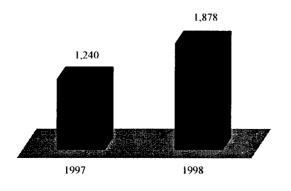


Geographic Interest ERCOT

Northwest NEPOOL PJM



## **Net Megawatts In Operation at Year-End**



# **Under Construction/Development**

Location	Energy Source	Net MW	Expected In-Service
Texas, Iowa	Wind	117	Mid 1999
Texas	Gas	990	Mid 2000
Washington	Gas	248	Early 2001

TOTAL 1,355

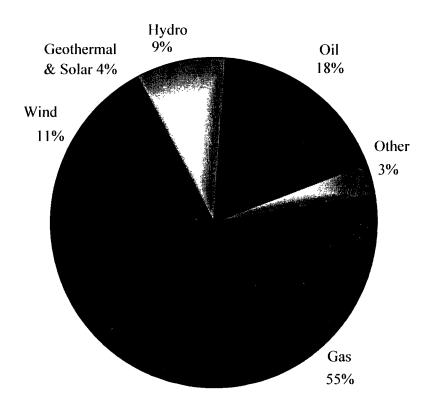
## **Current Projects**

- In January 1999, FPL Energy announced plans to construct a 248 MW gas-fired merchant plant near Seattle, which will be completed in 2001.
- In February 1999, FPL Energy acquired the rights to build, own and operate a 1000 MW gas-fired plant in Texas. Construction is curently underway with operations scheduled to begin in mid-2000 (a 1% limited partner interest was retained by the former owners).
- In April 1999, FPL Energy completed the acquisition of the non-nuclear generating assets of Central Maine Power Company. The facilities consist of hydro, fossil and biomass plants with a combined capacity of 1,185 MW.
- FPL Energy will also complete the construction of wind energy projects in mid-1999 in Texas and Iowa, adding more than 100 MW to the portfolio.



# Generation by Energy Source

(net Megawatts in operation or under construction)



Currently, more than 80% of FPL Energy's capacity is clean energy, including natural gas, wind, hydro, geothermal, solar and biomass.



## FPL Group Capital Cash Generation and Financing Plan (\$ millions)

	Actual		Projected		
	1998	1999 <sup>III</sup>	2000	2001	
Cash Generated (\$ Millions)					
Net Income Available to FPL Group, Inc.	\$ 68				
Depreciation and Amortization	35				
Deferred Income Taxes	(29)				
Partnership & Joint Equity Earnings	(39)				
Partnerships & J.V. Dividends	112				
Other	(27)				
Cash Flow From Operations	\$ 120			· · · · · · · · · · · · · · · · · · ·	
Independent Power Investments	(329)				
Proceeds from sale of Assets & Investments	135				
Other	(12)				
Cash Generation	\$ (86)				
Financing Plan					
Increase in Long-term Debt	146				
Reduction in Long - Term Debt	(338)				
Contributions from FPL Group	249				
Change in Cash / Short - Term Debt	29				
Total Financing	\$ 86				
Net Cash / (Short-Term Debt) Balance	\$ (80)				

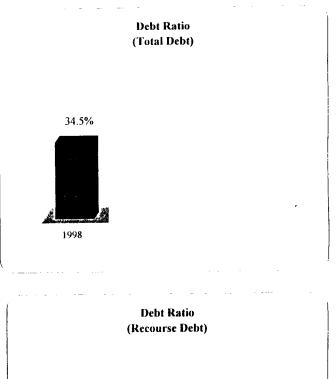
## • The financing plan assumes:

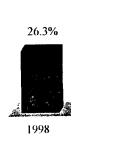
1) The issuance of \$400 million of Group Capital debentures in June, 1999 to finance a portion of the purchase of the non-nuclear generating assets of Central Maine Power Company.

<sup>&</sup>lt;sup>111</sup>Excludes the impact of the sale of Adelphia Communications shares, the sale of FPL Group Capital's interest in Olympus Communications LP and the impairment related to the purchase of assets of Central Maine Power Company.



	Actual	P	rojected	
	1998	1999	2000	2001
Capital Structure (including CP)	e 205			
Debt	\$ 395			
Equity	749			
Total	\$ 1,144	.,		<u> </u>
Debt	34.5%			
Equity	65.5%			
Total	100.0%	100.0%	100.0%	100.0%
Capital Structure (recourse only)				
Recourse Debt	\$ 267			
Equity	749			
Total	\$ 1,016			
Debt	26.3%			
Equity	73.7%			
Total	100.0%			







## Financial Indicators (\$ millions)

	Actual			
	1998	1999 <sup>m</sup>	2000	2001
Funds From Operations (FFO)				
Net Income	\$ 68			
Depreciation	35			
Deferred Taxes	(29)			
Equity in J.V. and Partnership Earnings	(39)			
J.V. & Partnership Dividends	112			
(Gain)/Loss on Sale of Investments	29			
Loss on Interest Rate Swaps/Locks	61			
Loss on Asset Impairment				
Other	(56)			
Funds From Operations	\$ 181			
Cash Paid for Interest				
Total Debt	\$ 66			
Recourse Debt	\$ 18			
Average Debt				
Total Debt	\$ 518			
Recourse Debt	\$ 223			
FFO Interest Coverage				
Total Debt	3.7x			
Recourse Debt	14.0x			
FFO / Average Total Debt				
Total Debt	34.8%			
Recourse Debt	77.3%			
Pre-tax Income	\$ 7			
Interest Expense <sup>121</sup>	\$ 65			
Pre-tax Interest Coverage	2.0x			

Excludes the impact of the sale of Adelphia Communications shares, the sale of FPL Group Capital's interest in Olympus Communications LP and the impairment related to the purchase of assets of Central Maine Power Company.

<sup>&</sup>lt;sup>121</sup> Exludes \$61 loss on interest rate swap and lock agreements in 1998.



## Consolidated Cash Generation and Liquidity

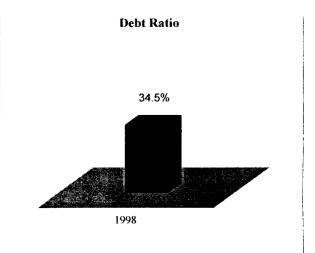
	Actual		Forecast	
	<u>1998</u>	1999	2000	2001
Cash Generated (\$ Millions)				
Net Income	\$ 664			
Depreciation and Amortization	1,284			
Other	(205)			
Cash Flow From Operations	1,743			
Less:				
Capital Expenditures - FPL	(617)			
Dividends Paid	(345)			
Other	151			
Discretionary Cash Flow	\$ 932			<del></del>
Investment in Energy Related Projects	\$ (329)			
Financing Plan				
FPL Group Common Equity	(62)			
Increase in Long-Term Debt	343			
Retirements of Long-Term Debt and Preferred Stock	(727)			
Change in Cash / Short-Term Debt and Other	(157)			
Total Financing	(603)			
Total Uses of Discretionary Cash Flow	\$ (932)			
Cash / (Short-Term Debt) Net Position	\$ 77			

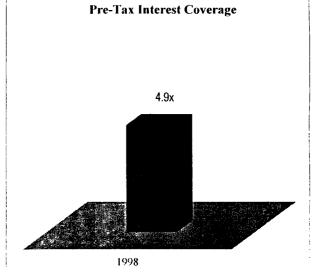
<sup>•</sup> FPL currently has \$890 million of committed bank lines. FPL Group Capital currently has \$1,543 million in committed lines.



## Financial Indicators (\$ millions)

	Actual		Projected	
	1998	1999	2000	2001
SEC Return on Equity	13.3%			
Capitalization Ratios:				
Debt (Including Commercial Paper)	34.5%			
Preferred	2.8%			
Equity	62.7%			
Funds From Operations (FFO)				
Net Income	\$ 664			
Depreciation (excluding Decommissioning)	1,190			
Deferred Taxes	(237)			
Deferred Revenues & Expenses	68			
Joint Venture/Partnership Equity Earnings	(39)			
Joint Venture/Partnership Dividends	112			
Loss on Interest Rate Swaps/Locks	61			
Other	2			
Funds From Operations	\$ 1,821			
Cash Paid for Interest [1]	\$ 247			
Average Total Debt	\$ 2,816			
FFO Interest Coverage	8.4x			
FFO / Average Total Debt	64.7%			
Pre-tax Income	\$ 968			
Interest Expense 111	\$ 261			
Pre-tax Interest Coverage	4.9x			
Net Cash Flow to Capital Expenditures	240%			





<sup>&</sup>lt;sup>[11]</sup>Excludes \$61 loss on interest rate swap and lock breakage in 1998.



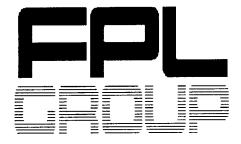
## **Conclusions**

## Florida Power & Light Company:

- Continues to maintain excellent operations
  - Nuclear plants reached 93% availability, significantly higher than industry average
  - Fossil plants achieved an all time record availability of 94%
- Sales growth projected to exceed 2% per year
- Regulatory uncertainty resolved
  - Lowest electric rates in Florida
  - Incentive to continue cost reductions
  - Allowance for special depreciation at Company's discretion
  - No regulatory assets remaining
  - No pending legislative actions regarding deregulation
- Strong financial position
  - One of the best balance sheets in the industry
  - Cash flow from operations in excess of capital expenditures

## **FPL Energy**

- FPL Energy has developed a strong and diverse investment portfolio
- Continued focus on project control
- Most projects have long-term contracts
- Access to FPL expertise
- Portfolio emphasizes clean energy generation
- Management committed to maximizing project returns within existing portfolio



# **Rating Agency Presentation**





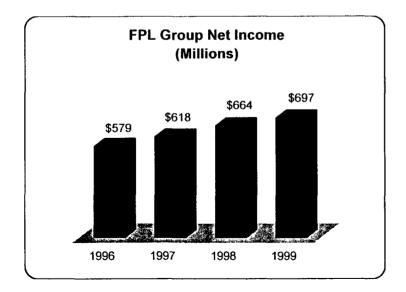
## Net Income

Florida Power & Light Company FPL Group Capital & Corporate Total

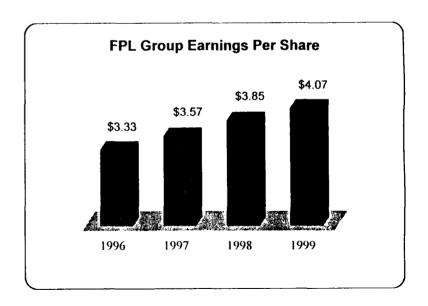
## Earnings Per Share ("EPS")

Florida Power & Light Company FPL Group Capital & Corporate Total

## **Weighted Average Shares Outstanding (Millions)**



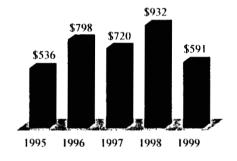
1999_	1998	Change
\$ 576	\$ 616	\$ (40)
121	48	73
\$ 697	\$ 664	\$ 33
\$ 3.36 0.71 \$ 4.07	\$ 3.57 0.28 \$ 3.85	\$ (0.21) 0.43 \$ 0.22



1

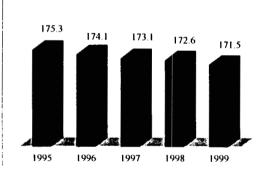


## Discretionary Cash Flow (Millions)



- Significant positive cash flow continued for FPL Group for the sixth consecutive year. Over \$3.6 billion of discretionary cash flow has been generated over the last five years.
- In February 2000, FPL Group raised its annual dividend by 4% to \$2.16 per share. This increase brings the payout ratio to 53% of 1999 EPS.
- FPL Group issued a net of \$1,054 million principal amount of long-term debt, including current maturities, during 1999.
- In February 1997, the Board of Directors of FPL Group authorized the purchase of an additional 10 million shares under a new program. Depending on financial and market conditions, the forecast assumes that approximately one to two million shares will be purchased in 2000.

# Average Shares Outstanding (Millions)



## Uses of Discretionary Cash (\$ Millions)

1999	1998	1997
1,555	329	291
(1,254)	408	562
116	62	48
174_	133	(181)
\$591	\$932	\$720
	1,555 (1,254) 116 174	1,555     329       (1,254)     408       116     62       174     133

## FPL Key Operational Indicators

## **Customer Growth**

- FPL added almost 76,000 customer accounts in 1999, representing an increase of 2.1%.
- Energy sales (excluding interchange sales) were 85,390 million kWh, a 1.2% decline over 1998 and reflective of milder weather conditions. This reduction was almost completely offset by the increase in the number of customer accounts.

#### **Cost Control**

- FPL lowered per kilowatt operations and maintenance cost for the ninth consecutive year in 1999 to a level 36% lower than they were in 1990.
- It is expected that the downward trend in operating costs per kWh will continue in the future, however at a slower rate.

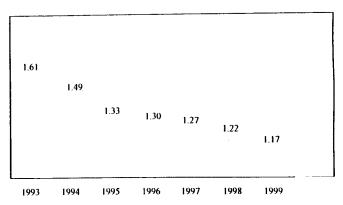
## **Availability / Performance**

- Fossil plant performance remained at exceptionally high levels in 1999. Fossil plant availability of 93% was among the best in the nation. Nuclear plant availability climbed to an all-time high of 94%.
- Turkey Point was one of only four plants in the nation, and the only Nuclear Station, to receive Power Magazine's prestigious 1999 Power Plant Award for superior performance and industry leadership.
- Turkey Point and St. Lucie both improved on their 1998 World Association of Nuclear Operators (WANO) index, going from 96.8 to 97.4 and 94.8 to 96.6, respectively. Turkey Point ranked 4th and St. Lucie ranked 7th out of 36 multiple-unit nuclear sites.

## **Customer Care**

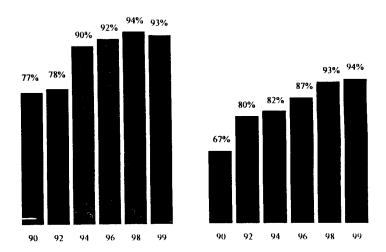
• FPL reduced service unavailability (the total annual outage time in minutes per customer per year) from 100 minutes in 1998 to 75 minutes in 1999. This is well below the national average.

# Aggressive Cost Reduction O&M Expenses\* (cents per kWh)



Excludes fuel, purchased power and conservation expenses. 1999 excludes non-recurring FMPA settlement





## FPL Customers, Sales and System Capacity

	Actual			Forecast			Average Growth Rate
	1999	2000	2001	2002	2003	2004	2000-2004
Customers and Sales:							
Average Customer Accounts (thousands)	3,756						
Energy Sales (million kWh)[1]	85,390						
	Actual			Forecast	i .		
	1999	2000	2001	2002	2003	2004	
System Capacity (mw) <sup>[2]</sup> :							
Company Plants <sup>[3]</sup>	16,444	16,587	17,799	18,042	19,297	19,297	
Purchased Power	2,205	2,205	2,205	2,196	2,196	2,196	
Total Capacity	18,649	18,792	20,004	20,238	21,493	21,493	
Summer Peak Load	17,615	17,690	17,926	18,282	18,658	19,037	
Demand Side Management	2,069	1,369	1,468	1,547	1,626	1,702	
Firm Summer Peak	15,546	16,321	16,458	16,735	17,032	17,335	
Reserve Margin (%)	14	15	22	21	26	24	

- FPL will meet future growth by expanding its system capacity by about 4,500 MW or about 24% over the next ten years.
- Plans call for adding 860 MW by repowering the Fort Myers plant by 2002, followed by an additional 1,100 MW with the Sanford repowering by 2003.
- Peaking units totaling about 600 MW will be added to the Martin and Fort Myers power plants in 2001 and 2003, respectively.
- Five new gas combined-cycle units are planned for the second half of the decade, two at the Martin site and one per year in 2007, 2008 and 2009 at sites to be selected.

Excludes interchange power sales

Forecasted system capacity reflects the capacity projected to be in service by June in order to meet summer peak load. Projected peak load includes effect of existing energy conservation. Demand side management includes load management, load control and incremental energy conservation.

Based on net peaking capability.

#### FPL Capital Expenditures

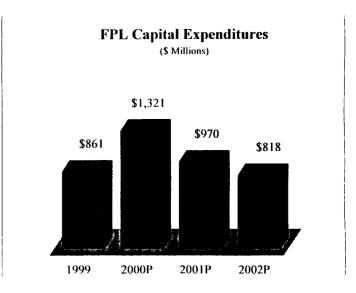
- Capital expenditures in 1999 were above prior levels due to initial costs related to the Ft. Myers and Sanford Plant repowerings and increased spending to improve distribution reliability.
- The net book value of FPL's nuclear generation facilities has been reduced from \$762/kw in 1994 to \$447/kw in 1999. Likewise, the net book value of FPL's fossil generation facilities has been reduced from \$203/kw in 1994 to \$132/kw in 1999.
- FPL's capital expenditures for the 2000-2002 period are expected to be approximately \$3.1 billion. Expenditures reflect the ongoing repowering of the Ft. Myers and Sanford plants and the construction of two peaking units. The repowerings are scheduled to be completed by 2002 and 2003, respectively, and will more than double the plants' capacity. 300 MW of peaking capacity will be added to the Martin Power Plant in 2001 and 300 MW of peaking capacity will be added to the repowered Fort Myers site in 2003.

## Capital Expenditures (\$ Millions) Generation Transmission Distribution General

**Total Capital Expenditures** 

**Long-Term Debt Maturities** 

**Total Capital Requirements** 



A	ctual		Projected	
	1999	2000	2001	2002
\$	272			
•	75			
	381			
	133			
	861	1,321	970	818
	230			
\$	1,091	\$ 1,446	\$ 970	\$ 818

## FPL

## **Duke / New Smyrna Merchant Plant**

- On March 4, 1999, the FPSC approved construction of the state's first merchant plant, a 514-megawatt facility near New Smyrna Beach.
- The FPSC's decision was challenged by FPL, Florida Power Corp. and Tampa Electric Co.
- On April 20, 2000, the Florida Supreme Court reversed the FPSC's approval saying the FPSC is not authorized to approve power plants of more than 75 MW for nonutilities.
- In early May, Duke and the FPSC requested the Florida Supreme Court to rehear the case.
- In mid-May, the FPSC voted to put on hold four requests to build merchant power plants until the State Supreme Court resolves appeals regarding the April 20th ruling.

## Florida Legislation

• A Committee of the Florida legislature voted to establish a commission to review energy policy in the state, but the full legislature did not vote on a bill.

#### **Energy Study Commission**

- Governor Jeb Bush has signed an executive order creating the Energy 2020 Study Commission. This new commission is charged with proposing an energy plan and strategy for Florida.
- The commission will consist of 17 members including two members appointed by the State Senate and two members appointed by the State House of Representatives. In addition, the Chairman of the Florida Public Service Commission and the Public Counsel will serve in an advisory capacity as non-voting members of the commission.
- Appointments to the commission should be made by July 17 with the first meeting scheduled for September. The commission will then make recommendations to the Legislature and the Governor by December 1, 2001.
- When he announced the creation of the commission, Governor Bush stated, "The Energy 2020 Study Commission provides the framework for an appropriate energy planning process and policy."
- Among the issues the commission will address are:
  - Current and future reliability of electric and natural gas supply
  - Emerging energy supply and delivery options
  - Electrical industry competition
  - Environmental impact of energy supply
  - Energy conservation and
  - Fiscal impacts of energy supply options on taxpayers and energy providers
- FPL is supportive of the Governor's action and would hope to be an active participant in this important study.

## **Rate Reduction**

- On March 16, 1999, the Florida Public Service Commission (FPSC) approved a three-year agreement regarding FPL's retail base rates, authorized regulatory return on equity (ROE), capital structure and other matters.
- The agreement sets forth a revenue sharing mechanism for each of the three years covered by the agreement, whereby retail base rate revenues in excess of a stated threshold will be shared with customers on the basis of two-thirds refunded to customers and one-third retained by FPL. Retail base rate revenues in excess of a second threshold will be refunded 100% to customers.

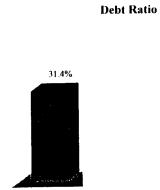
## **Transmission**

- In response to FERC rulemaking with regard to transmission ownership, FPL philosophically believes that a TRANSCO makes more sense for Florida.
  - A TRANSCO is a truly independent organization whose focus will be to serve the transmission customers needs.
  - A TRANSCO can act as the RTO for all transmission owners in Florida that choose to transfer operational control of their facilities to the TRANSCO.
  - A TRANSCO has the incentive to:
    - > be cost efficient (a single entity that leases, owns, and/or operates facilities)
    - > improve customer service and expand transmission facilities to meet the customer and market needs
    - > provide reliable service
- A TRANSCO structure provides an effective means to raise capital for construction of new transmission assets to improve system access and system reliability.
- FPL has had discussions and participated in workshops with both FERC and FPSC staff to explore transmission issues and ramifications.

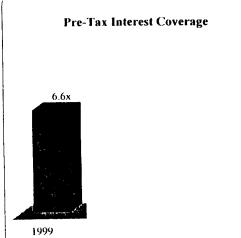
	Actual		Projected	
	1999	2000	2001	2002
Cash Generated				
Cash Flow from Operations	\$ 1,484			
Capital Expenditures	(861)			
Dividends to FPL Group	(586)			
Other	(52)			
Total Generated / (Used)	(15)			
Financing Plan				
Issuance of Long-Term Debt	224			
Retirements of Long-Term Debt and Preferred Stock	(455)			
Equity from FPL Group				
Change in Cash/Short-Term Debt	246			
Total Financing	\$ 15			
Cash / (Short-Term Debt) Balance	\$ (94)			

<sup>•</sup> Cash Flows from Operations are forecasted to decrease in 2000 due to the full-year effect of the rate reduction which began April 15, 1999, and the timing of recovery of deferred fuel costs.

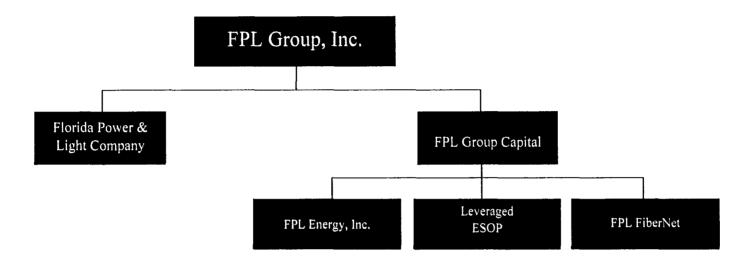
	Actual		Projected	
	1999	2000	2001	2002
Capital Structure:				
Debt (Including Commercial Paper)	\$ 2,298			
Preferred	226			
Equity	4,793			
Total	\$ 7,317			
Capitalization Ratios:				
Debt (Including Commercial Paper)	31.4%			
Preferred	3.1%			
Equity	65.5%			
Total	100.0%	100.0%	100.0%	100.0%
Funds From Operations (FFO)	\$ 1,359			
Cash Paid for Interest	\$ 171			
Average Total Debt	\$ 2,360			
FFO Interest Coverage	9.4x			
FFO / Average Total Debt	57.6%			
Pre-tax Income	\$ 918			
Interest Expense	\$ 163			
Pre-Tax Interest Coverage	6.6x			
Net Cash Flow to Capital Expenditures	86.4%			



1999



## FPL Group Corporate Structure

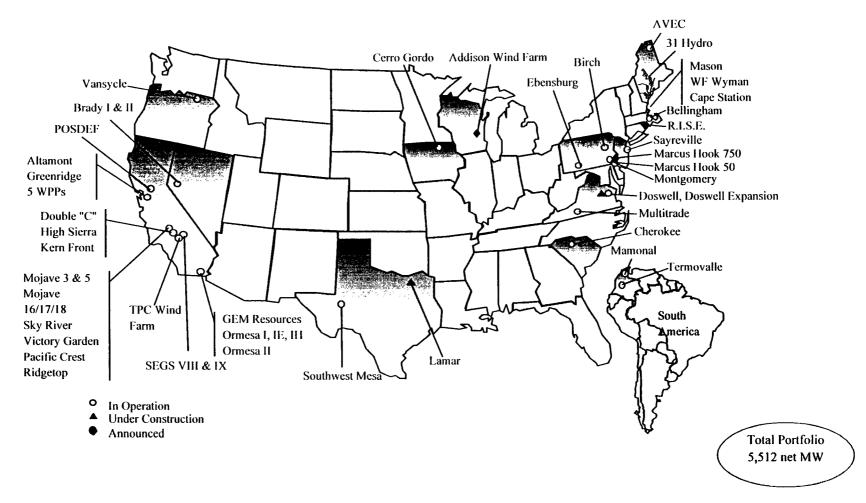


- In 1999, Adelphia Communications paid a total of \$257 million in cash for Adelphia shares held by FPL Group Capital and FPL Group Capital's investment in a Florida cable company.
- At the beginning of 2000, FPL Group formed a new subsidiary, FPL FiberNet LLC. FPL FiberNet acquired an inter-city fiber- network from FPL and is selling fiber-optic network capacity on a wholesale basis to telephone, cable television, Internet service providers and other telecommunications companies in Florida.



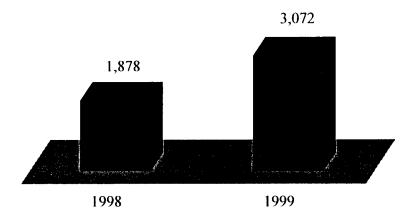
# FPL Energy Generating Facilities Regional Focus

(net MW in operation, under construction or announced)





## Net Megawatts In Operation at Year-End



## **Current Projects**

- In July 2000, FPL Energy is expecting to place in commercial operations a 1,000 MW gas fired facility near Paris, Texas.
- FPL Energy also began the construction of a 170 MW gas/oil fired peaking facility at the existing Doswell site. Commercial operation is scheduled to begin in mid-2001.
- FPL Energy plans to construct, own and operate a 500 MW natural gas-fired combined cycle plant in Rhode Island with commercial operations expected in late 2002.
- FPL Energy also has plans to construct, own and operate a 750 MW natural gas-fired combined cycle facility in Marcus Hook, Pennsylvania. Construction of the facility is expected to be completed in the fourth quarter of 2002.

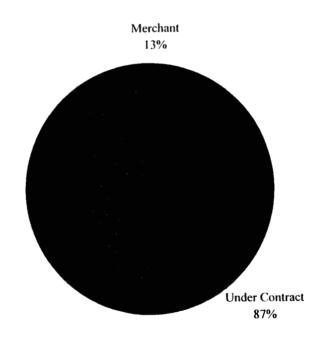


# Generation by Energy Source

(net Megawatts in operation, announced or under construction)

# Geothermal 7% Oil 14% Wind 9% Other 1% Gas 66%

# Percent of Revenue Under Contract 2000





## FPL FiberNet

• FPL FiberNet acquired 1,600 route miles of inter-city fiber network from FPL and is selling network capacity to telephone, cable television, Internet, and other telecommunications companies. Approximately 600 additional route miles are being added in 2000. These route miles are being added in metro areas.

	<b>Today</b>
Route Miles	1,600
Fiber Miles	45,000
Metro Miles	25,000
Backbone Miles	20,000

• The Company plans to expand the network to major cities throughout Florida and expects to complete construction of 15 metropolitan networks by 2002.



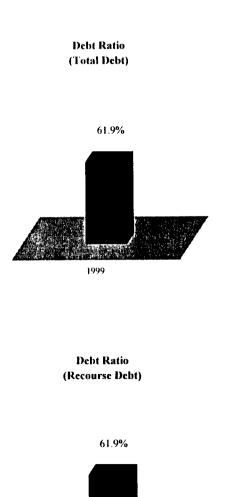
## FPL Group Capital Cash Generation and Financing Plan (\$ millions)

	Actual		Projected	
	1999	2000	2001	2002
Cash Generated (\$ Millions)				
Net Income Available to FPL Group, Inc.	\$ 138			
Depreciation and Amortization	51			
Deferred Income Taxes	(86)			
Partnership & Joint Equity Earnings	(50)			
Partnerships & J.V. Dividends	75			
Other	3			
Cash Flow From Operations	131			
Independent Power Investments & Other	(1,540)			
Proceeds from sale of Assets & Investments	198			
Other	1			
Cash Generation	\$ (1,210)			
Financing Plan				
Increase in Long-term Debt	1,385			
Reduction in Long - Term Debt	(130)			
Net Contribution from/(Dividend) to FPL Group	127			
Change in Cash / Short - Term Debt	(212)			
Total Financing	\$ 1,170			
Net Cash / (Short-Term Debt) Balance	\$ 131			

## • The financing plan assumes:



	Actual		Projected	
	1999	2000	2001	2002
Capital Structure (including CP)				
Debt	\$ 1,644			
Equity	1,013			
Total	\$ 2,657			
Debt	61.9%			
Equity	38.1%			
Total	100.0%			
Capital Structure (recourse only)				
Recourse Debt	\$ 1,644			
Equity	1,013			
Total	\$ 2,657			
Debt	61.9%			
Equity	38.1%			
Total	100.0%			



1999

## Financial Indicators (\$ millions)

	Act	tual			
_	19	99	2000	2001	2002
Funds From Operations (FFO)					
Net Income	\$	138			
Depreciation		51			
Deferred Taxes		(86)			
Equity in J.V. and Partnership Earnings		(50)			
J.V. & Partnership Dividends		<b>7</b> 5			
Asset Impairment		176			
(Gain)/Loss on Sale of Investments		(274)			
Other		101			
Funds From Operations	\$	131			
Cash Paid for Interest					
Total Debt	\$	50			
Recourse Debt	\$	50 50			
Recourse Deot	Ð	30			
Average Debt					
Total Debt	\$	1,020			
Recourse Debt	\$	1,020			
FFO Interest Coverage					
Total Debt		3.1x			
Recourse Debt		3.1x			
FFO / Average Total Debt					
Total Debt		12.8%			
Recourse Debt		12.8%			
Pre-tax Income	\$	110			
Interest Expense	\$	58			
Pre-tax Interest Coverage		2.9x			



## GE Combustion Turbine Agreement

- Two master agreements
  - "F" Technology Combustion Turbines and Centerline Installation

- Parts, repairs and on-site services

\$2.0 Billion

\$1.7 Billion

- Covers 66 turbines to be delivered between 2000 and 2004. It is projected that 9 turbines will be shipped in 2000, 13 in 2001, 16 in 2002, 14 in 2003, and 14 in 2004.
- It is anticipated that approximately one-third of the turbines will be used by Florida Power & Light Company for repowerings at Fort Myers and Sanford and for new peaking units at Martin and Fort Myers. The remaining turbines will be used by FPL Energy.
- The Company makes a 5% pre-payment for the turbines two-years in advance. There are no termination payments applicable on the first 22 turbines. On the remaining 44 turbines, termination payments begin at 2.5% for termination 25 months before shipping and increase to 34.0% for a termination one-month before shipping.



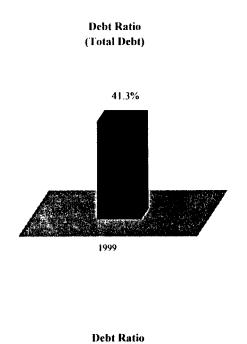
## Consolidated Cash Generation and Liquidity

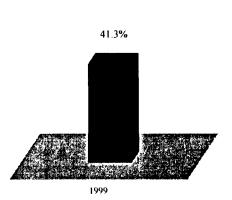
	Actual		Forecast	east
	1999	2000	2001	2002
Cash Generated (\$ Millions)				
Net Income	\$ 697			
Depreciation and Amortization	1,040			
Increase/(Decrease) in Deferred Income Taxes	(198)			
Other	24			
Cash Flow From Operations	1,563			
Less:				
Capital Expenditures - FPL	(861)			
Dividends Paid	(355)			
Other	244			
Discretionary Cash Flow	\$ 591			
Independent Power Investments & Other	\$ (1,555)			
Financing Plan				
FPL Group Common Equity	(116)			
Increase in Long-Term Debt	1,609			
Retirements of Long-Term Debt and Preferred Stock	(584)			
Change in Cash / Short-Term Debt and Other	55			
Total Financing	964			
Total Uses of Discretionary Cash Flow	\$ (591)			
Cash / (Short-Term Debt) Net Position	\$ 22			

<sup>•</sup> FPL currently has \$1.2 billion of committed bank lines. FPL Group Capital currently has \$1.5 billion in committed bank lines.



	Actual	Projected		
	1999	2000	2001	# 2002
Capital Structure (including CP)				
Debt	\$ 3,943			
Preferred	226			
Equity	5,370			
Total	\$ 9,539			
Debt	41.3%			
Preferred	2.4%			
Equity	56.3%			
Total	100.0%			-
			1 . · · · · · · · · · · · · · · · · · ·	= =====
Capital Structure (recourse only)				
Recourse Debt	\$ 3,943			
Preferred	226			
Equity	5,370			
Total	\$ 9,539		-	
			<del></del>	<del></del>
Debt	41.3%			
Preferred	2.4%			
Equity	56.3%			
Total	100.0%			
			<del></del>	





(Recourse Debt)



## Financial Indicators (\$ millions)

	Actual		Projected	
	1999	2000	2001	2002
Funds From Operations (FFO)				
Net Income	\$ 697			
Depreciation	955			
Deferred Taxes	(198)	•		
Equity in J.V. and Partnership Earnings	(50)			
J.V. & Partnership Dividends	75			
Asset Impairment	176			
(Gain)/Loss on Sale of Investments	(274)			
Other	117			
Funds From Operations	\$ 1,498			
Cash Paid for Interest				
Total Debt	\$ 221			
Recourse Debt	\$ 221			
Interest Expense				
Total Debt	\$ 222			
Recourse Debt	\$ 222			
Average Debt				
Total Debt	\$ 3,379			
Recourse Debt	\$ 3,379			
FFO Interest Coverage				
Total Debt	7.7x			
Recourse Debt	7.7x			
FFO / Average Total Debt				
Total Debt	44.3%			
Recourse Debt	44.3%			
Pre-tax Income	\$ 1,020			
Interest Expense	\$ 222			
Pre-tax Interest Coverage	5.6x			
Net Cash Flow to Capital Expenditures	47.6%			



## **Conclusions**

## Florida Power & Light Company:

- Continues to maintain excellent operations; both nuclear and fossil plants running at near record levels.
- Sales growth projected to exceed 3% per year.
- Regulatory uncertainty resolved:
- Lowest electric rates in Florida.
- Incentive to continue cost reductions.
- Allowance for special depreciation at Company's discretion.
- Favorable Florida Supreme Court ruling on Merchant Plants.
- Strong financial position:
  - One of the best balance sheets in the industry.
  - Cash flow from operations in excess of capital expenditures.
- Book value of nuclear and fossil plants has been reduced substantially.

## **FPL Energy**

- FPL Energy has developed a strong and diverse investment portfolio.
- Continued focus on project control.
- Over 87% of project revenues derived from contracts.
- Access to FPL expertise.
- Management committed to maximizing project returns within existing portfolio.
- Disciplined investment approach.

## **FPL FiberNet**

- Acquired FPL's existing long-haul inter-city fiber network.
- Construction of metropolitan networks in 15 major cities in Florida by 2002.
- Signed and negotiated contracts represent only 6% of the fiber capacity.



# **Rating Agency Presentation**



## 2000 Summary

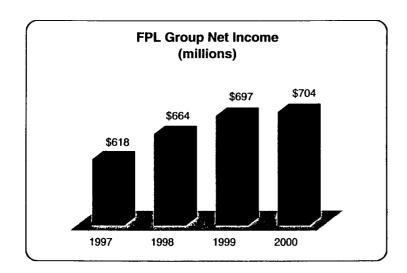
## **Net Income**

Florida Power & Light Company FPL Group Capital & Corporate Total

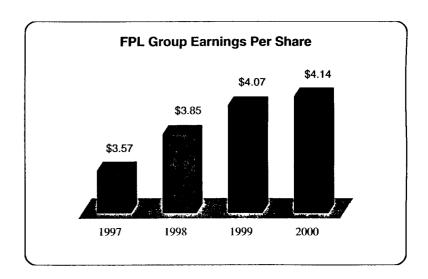
## **Earnings Per Share ("EPS")**

Florida Power & Light Company FPL Group Capital & Corporate Total

## **Weighted Average Shares Outstanding (millions)**

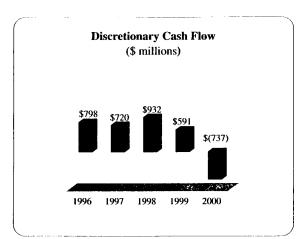


2000	1999	Change
\$ 607	\$ 576	31
97	121	(24)
\$ 704	\$ 697	\$ 7
\$ 3.57	\$ 3.36	0.21
0.57	0.71	(0.14)
\$ 4.14	\$ 4.07	\$ 0.07
170	171	(1)



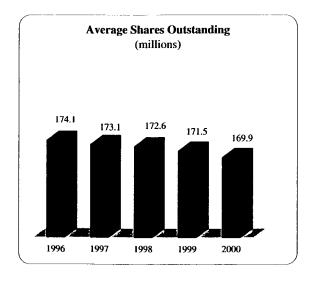


## 2000 Summary (cont'd)



- In February 2001, FPL Group raised its annual dividend by 4% to \$2.24 per share. This increase brings the payout ratio to 54% of 2000 EPS.
- FPL Group issued a net of \$440 million principal amount of long-term debt during 2000.

The decrease in discretionary cash flows in 2000 is attributable to increased capital expenditures at FPL for the Ft. Myers and Sanford re-powering projects. High fuel costs and the payment to settle certain purchase power obligations have also significantly contributed to the decline in discretionary cash flows in 2000.



# Uses of Discretionary Cash (\$ Millions)

	2000	<b>1999</b>	1998
Investment in Energy Related Business	507	1,540	329
Other Investments	(89)	(15)	-
Net debt (issuance) reduction	(1,251)	(1,254)	408
Common stock repurchases	150	116	62
Increase (decrease) in cash and cash equivalents	(232)	174	133
Discretionary Cash Flow	(\$737)	\$591	932

#### **Customer Growth**

- FPL added almost 92,000 customer accounts in 2000, representing an increase of 2.5%.
- Energy sales (excluding interchange sales) were 89,100 million kWh, a 4.4% increase over 1999.

## **Cost Control**

• FPL lowered per kilowatt operations and maintenance cost for the tenth consecutive year in 2000 to a level 40% lower than they were in 1990.

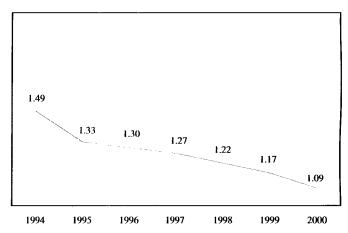
## **Availability / Performance**

- Fossil plant performance remained at exceptionally high levels in 2000. Fossil plant availability of 95% was the highest ever and substantially above the industry average. Nuclear plant availability of 93% was also far superior to the industry average. It was less than one percentage point short of the previous year's record, despite an additional refueling outage.
- Turkey Point and St. Lucie both improved on their 1999 World Association of Nuclear Operators (WANO) index, going from 97.4 to 98.5 and 96.6 to 97.81 respectively. Turkey Point ranked 4th and St. Lucie ranked 5th out of 35 multiple-unit nuclear sites.

#### **Customer Care**

• FPL reduced service unavailability (the total annual outage time in minutes per customer per year) from 75 minutes in 1999 to 70 minutes in 2000. FPL's reliability is within the top 20% of the industry.

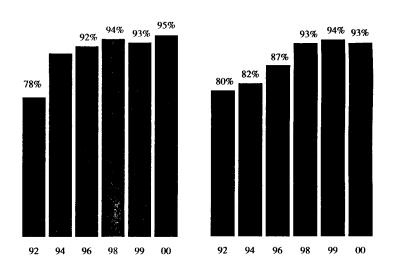
## Aggressive Cost Reduction O&M Expenses\* (cents per kWh)



\* Excludes fuel, purchased power and conservation expenses. 1999 excludes non-recurring FMPA settlement.

## Fossil Availability

## **Nuclear Availability**



**FPL** Customers, Sales and System Capacity

	Actual			Forecast			Average Growth Rate
	2000	2001	2002	2003	2004	2005	2001-2005
<b>Customers and Sales:</b>							
Average Customer Accounts (thousands)	3,848						
Energy Sales (million kWh) <sup>11</sup>	89,100						
	Actual			Forecast			
	2000	2001	2002	2003	2004	2005	
System Capacity (mw) <sup>[2]</sup> :							
Company Plants <sup>[3]</sup>	16,864	17,704	17,915	19,170	19,170	20,762	
Purchased Power	2,205	2,395	3,165	3,165	3,165	2,180	
Total Capacity	19,069	20,099	21,080	22,335	22,335	22,942	
Summer Peak Load	17,808	18,150	18,801	19,507	19,964	20,433	
Demand Side Management	2,281	1,406	1,485	1,560	1,639	1,718	
Firm Summer Peak	15,527	16,744	17,316	17,947	18,325	18,715	
Reserve Margin (%)	13	20	22	24	22	23	

- FPL will meet future growth by expanding its system capacity by 6,300 MW or about 31% over the next ten years.
- Plans call for adding 900 MW by repowering the Fort Myers plant by 2002, followed by an additional 1,150 MW with the Sanford repowering by 2003.
- Peaking units totaling 600 MW will be added to the Martin and Fort Myers power plants in 2001 and 2003, respectively. These units are scheduled to be converted to combined -cycle units, adding 250 MW capacity to each site in 2005.
- Plans call for adding two additional 550 MW combined-cycle units in 2005, one at the Martin Plant, and one at Midway. A second 550MW unit will be added to the Martin Plant in 2006.
- The equivalent of five new, unsited gas combined-cycle units are planned for the second half of the decade, one per year in 2007, 2009 and three in 2010.

<sup>[1]</sup> Excludes interchange power sales.

Forecasted system capacity reflects the capacity projected to be in service by June in order to meet summer peak load. Projected peak load includes effect of existing energy conservation. Demand side management includes load management, load control and incremental energy conservation.

Based on net peaking capability.



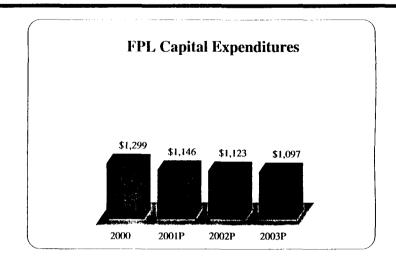
#### Capital Expenditures (\$ millions)

- Capital expenditures in 2000 were above prior levels due to initial costs related to the Ft. Myers and Sanford Plant repowerings and increased spending to improve distribution reliability.
- FPL's capital expenditures for the 2001-2003 period are expected to be approximately \$3.4 billion. Expenditures reflect the ongoing repowering of the Ft. Myers and Sanford plants and the construction of two peaking units. The repowerings are scheduled to be complete by 2002 and 2003, respectively, and will more than double the plants' capacity. 300 MW of peaking capacity will be added to Martin Power Plant in 2001 and 300 MW of peaking capacity will be added to the repowered Fort Myers site in 2003.
- Projected capital expenditures in 2002 and 2003 are based on December 2000 projections updated for significant changes identified in the 2001 Power Plant Site Plan.

Capital Expenditures
Generation
Transmission
Distribution
General

**Total Capital Expenditures**Long-Term Debt Maturities

**Total Capital Requirements** 



Actual			Projected	
	2000	2001	2002	2003
\$	608			
	106			
	445			
	140			
	1,299	1,146	1,123	1,097
	125			170
\$	1,424	\$ 1,146	\$ 1,123	\$ 1,267





#### **Current Rate Agreement**

- On March 13, 2001 the Florida Public Service Commission (PSC) approved FPL's request for a fuel adjustment increase which raises residential bills by 9 percent, and commercial and industrial bills by 13 and 17 percent respectively. FPL does not profit from increased fuel costs that are a direct pass-through to customers.
- On May 11, 2001 FPL announced that as a result of the revenue sharing agreement established in April 1999, customers received a \$105 million refund in June 2001.

#### **Rate Review**

- On May 15, 2001 the PSC approved the recommendation of its staff to begin initial filings as a part of a base rate proceeding.
- The company will begin filing minimum filing requirements on September 15. Final minimum filing requirements will be filed on October 15; if needed, the rate hearings will be in the first quarter of 2002.
- FPL is encouraged by the Commission's stated position that information contained in the initial minimum filing requirements may empower all parties concerned to reach a settlement that everyone can agree is in the public interest.

#### **Energy Study Commission**

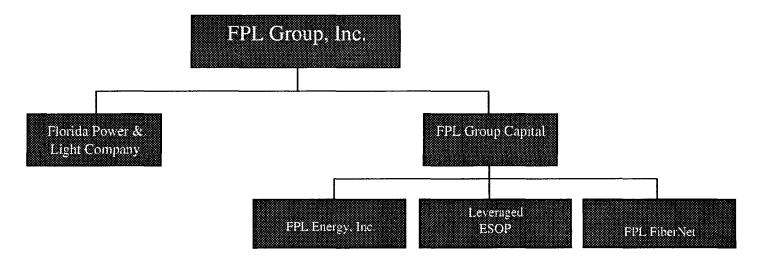
- On January 31, 2001 Governor Bush's Energy 2020 Commission proposed creating a fully competitive wholesale power market in Florida. It is FPL's view that the Commission has incorporated into their report key principles necessary for Florida customers to continue to enjoy affordable, abundant and reliable power -- and, in doing so, they appear to have provided a constructive alternative to the current system. For example:
  - The commission report proposes a transition period to ensure customers benefit from an orderly move to a competitive market.
  - The proposal appears to minimize the potential for additional risk and price volatility in the early years of the transition.
  - Unlike the situation in California, Florida would begin the transition with an adequate supply of generation as a result of the Florida utilities' and the PSC's emphasis on a 10-year power plant planning process.
  - Also, under the proposal, all generators will compete under the same rules, ensuring customers get the full benefit of a competitive wholesale
    market.
- While we don't yet know if or how the state legislature will act on this interim report--or on the commission's report which is due in December 2001--this work should help guide the lawmakers in their decision making.

#### GridFlorida

- The company, created in response to FERC Order 2000, to be known as GridFlorida, was designed to operate as a Regional Transmission Organization (RTO). For more than a year GridFlorida members have been participating in a collaborative process with 35 other Florida electric utilities and industry participants to develop a proposal for the fully independent transmission company.
- Recently, the PSC has questioned whether the formation of GridFlorida will be cost beneficial to customers. As such, we have suspended further activity on GridFlorida until we get further resolution from the PSC and FERC.



#### FPL Group Corporate Structure

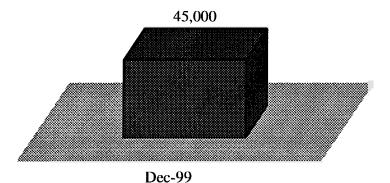


- In 1999, Adelphia Communications paid a total of \$257 million in cash for Adelphia shares held by FPL Group Capital and FPL Group Capital's investment in a Florida cable company.
- At the beginning of 2000, FPL Group launched a new subsidiary, FPL FiberNet LLC, to sell fiber-optic network capacity on a wholesale basis to telephone, cable television, Internet service providers and other telecommunications companies in Florida.



### **Expansion at FPL FiberNet**

#### **Fiber Miles**



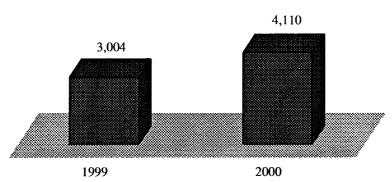
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# Net Megawatts In Operation at Year-End



Project	Location	Fuel	Net MW	In-Service Date
Doswell	VA	Gas	171 mw	June 2001
Monfort	WI	Wind	30mw	June 2001
Woodward Mtn.	TX	Wind	160mw	Late 2001
Stateline	WA/OR	Wind	300mw	Late 2001
King Mountain	TX	Wind	278mw	Late 2001
Gray County	KS	Wind	110mw	Late 2001
RISE (P)	RI	Gas	535mw	Mid - 2002
Bastrop	TX	Gas	268mw	Mid - 2002
Blythe	CA	Gas	520mw	Late 2002
Calhoun	AL	Gas	668mw	Mid - 2003
Forney	TX	Gas	1,700mw	Mid - 2003
Marcus Hook	PA	Gas	744mw	Late 2003



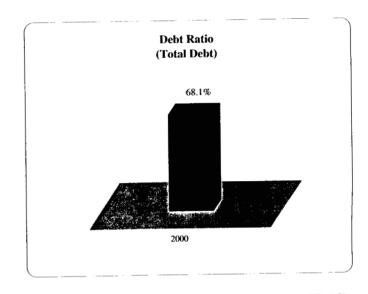
# FPL Group Capital Cash Generation and Financing Plan (\$ millions)

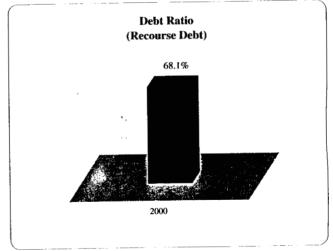
		ctual		Projected	
	2	000	2001	2002	2003
Cash Generated					
Net Income Available to FPL Group, Inc.	\$	118			
Depreciation and Amortization		57			
Deferred Income Taxes		30			
Partnership & Joint Equity Earnings		(45)			
Partnerships & J.V. Dividends		80			
Other		(82)			
Cash Flow From Operations	\$	158			
Independent Power Investments		(507)			
FPL FiberNet Investments		(89)			
Other		55			
Cash Generation	\$	(383)			
Financing Plan					
Increase in Group Capital Debentures					
Reduction in Group Capital Debentures					
Non-recourse Project Debt/"Equity Like" Security Issuance					
Non-recourse Project Debt Repayment					
Increase/Decrease Non-recourse Construction Facility		-			
Net Contribution from/(Dividend) to FPL Group		(296)			
Change in Cash / Short - Term Debt		27			
Total Financing	\$	(269)			
Net Cash / (Short-Term Debt) Balance	\$	(548)			

#### The financing plan assumes:



	Actual	Projected
Capital Structure (including CP)  Debt	\$ 1,998 935	
Equity Total	\$ 2,933	
Debt Equity Total	68.1% 31.9% 100.0%	
Capital Structure (recourse only) Recourse Debt Equity Total	\$ 1,998 935 \$ 2,933	
Debt Equity Total	68.1% 31.9% 100.0%	







# **Rating Agency Presentation**





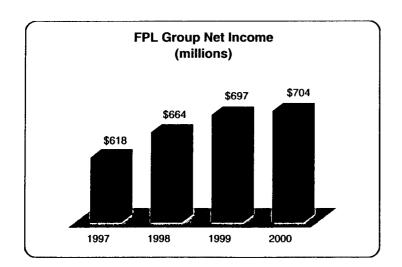
#### **Net Income**

Florida Power & Light Company FPL Group Capital & Corporate Total

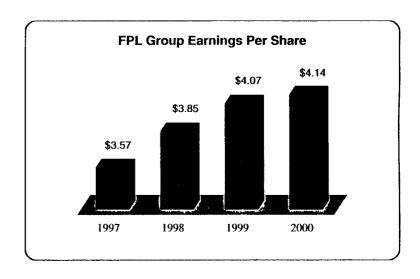
#### **Earnings Per Share ("EPS")**

Florida Power & Light Company FPL Group Capital & Corporate Total

#### **Weighted Average Shares Outstanding (millions)**

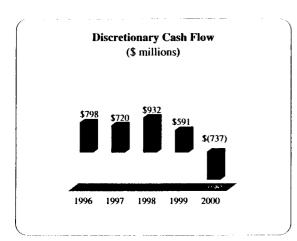


(\$ millions	(\$ millions, Except Per Share Amounts)					
2000	1999	Change				
\$ 607	\$ 576	31				
97	121	(24)				
\$ 704	\$ 697	\$ 7				
\$ 3.57	\$ 3.36	0.21				
\$ 3.57	\$ 3.36	0.21				
0.57	0.71	(0.14)				
\$ 4.14	\$ 4.07	\$ 0.07				
170	171	(1)				



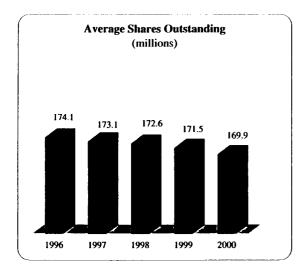


#### 2000 Summary (cont'd)



- In February 2001, FPL Group raised its annual dividend by 4% to \$2.24 per share. This increase brings the payout ratio to 54% of 2000 EPS.
- FPL Group issued a net of \$440 million principal amount of long-term debt during 2000.

The decrease in discretionary cash flows in 2000 is attributable to increased capital expenditures at FPL for the Ft. Myers and Sanford re-powering projects. High fuel costs and the payment to settle certain purchase power obligations have also significantly contributed to the decline in discretionary cash flows in 2000.



# Uses of Discretionary Cash (\$ Millions)

	2000	1999	1998
Investment in Energy Related Business	507	1,540	329
Other Investments	(89)	(15)	-
Net debt (issuance) reduction	(1,251)	(1,254)	408
Common stock repurchases	150	116	62
Increase (decrease) in cash and cash equivalents	(232)	174	133
Discretionary Cash Flow	(\$737)	\$591	932

#### **Customer Growth**

- FPL added almost 92,000 customer accounts in 2000, representing an increase of 2.5%.
- Energy sales (excluding interchange sales) were 89,100 million kWh, a 4.4% increase over 1999.

#### **Cost Control**

• FPL lowered per kilowatt operations and maintenance cost for the tenth consecutive year in 2000 to a level 40% lower than they were in 1990.

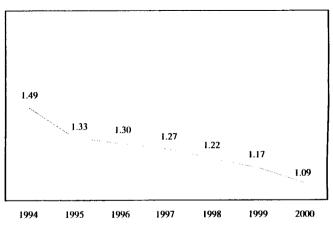
#### **Availability / Performance**

- Fossil plant performance remained at exceptionally high levels in 2000. Fossil plant availability of 95% was the highest ever and substantially above the industry average. Nuclear plant availability of 93% was also far superior to the industry average. It was less than one percentage point short of the previous year's record, despite an additional refueling outage.
- Turkey Point and St. Lucie both improved on their 1999 World Association of Nuclear Operators (WANO) index, going from 97.4 to 98.5 and 96.6 to 97.81 respectively. Turkey Point ranked 4th and St. Lucie ranked 5th out of 35 multiple-unit nuclear sites.

#### **Customer Care**

• FPL reduced service unavailability (the total annual outage time in minutes per customer per year) from 75 minutes in 1999 to 70 minutes in 2000. FPL's reliability is within the top 20% of the industry.

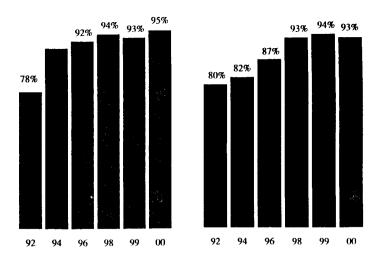
# Aggressive Cost Reduction O&M Expenses\* (cents per kWh)



\* Excludes fuel, purchased power and conservation expenses. 1999 excludes non-recurring FMPA settlement

#### Fossil Availability

#### **Nuclear Availability**



#### FPL

#### Customers, Sales and System Capacity

	Actual			Forecast			Average Growth Rate
	2000	2001	2002	2003	2004	2005	2001-2005
Customers and Sales:							***************************************
Average Customer Accounts (thousands)	3,848						
Energy Sales (million kWh) <sup>111</sup>	89,100						
•	Actual			Forecast			
	2000	2001	2002	2003	2004	2005	
System Capacity (mw) <sup>[2]</sup> :				<del></del>	<u> </u>	<u> </u>	
Company Plants <sup>[3]</sup>	16,864	17,704	17,915	19,170	19,170	20,762	
Purchased Power	2,205	2,395	3,165	3,165	3,165	2,180	
Total Capacity	19,069	20,099	21,080	22,335	22,335	22,942	
Summer Peak Load	17,808	18,150	18,801	19,507	19,964	20,433	
Demand Side Management	2,281	1,406	1,485	1,560	1,639	1,718	
Firm Summer Peak	15,527	16,744	17,316	17,947	18,325	18,715	
rum Summer reak				17,947	10,323	10,/13	
Reserve Margin (%)	13	20	22	24	22	23	

- FPL will meet future growth by expanding its system capacity by 6,300 MW or about 31% over the next ten years.
- Plans call for adding 900 MW by repowering the Fort Myers plant by 2002, followed by an additional 1,150 MW with the Sanford repowering by 2003.
- Peaking units totaling 600 MW will be added to the Martin and Fort Myers power plants in 2001 and 2003, respectively. These units are scheduled to be converted to combined -cycle units, adding 250 MW capacity to each site in 2005.
- Plans call for adding two additional 550 MW combined-cycle units in 2005, one at the Martin Plant, and one at Midway. A second 550MW unit will be added to the Martin Plant in 2006.
- The equivalent of five new, unsited gas combined-cycle units are planned for the second half of the decade, one per year in 2007, 2009 and three in 2010.

<sup>[1]</sup> Excludes interchange power sales.

Forecasted system capacity reflects the capacity projected to be in service by June in order to meet summer peak load. Projected peak load includes effect of existing energy conservation. Demand side management includes load management, load control and incremental energy conservation.

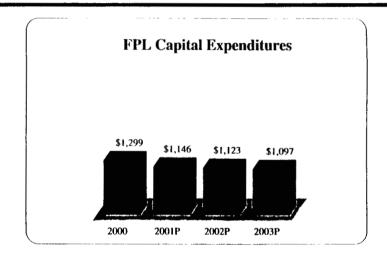
Based on net peaking capability.



#### Capital Expenditures (\$ millions)

- Capital expenditures in 2000 were above prior levels due to initial costs related to the Ft. Myers and Sanford Plant repowerings and increased spending to improve distribution reliability.
- FPL's capital expenditures for the 2001-2003 period are expected to be approximately \$3.4 billion. Expenditures reflect the ongoing repowering of the Ft. Myers and Sanford plants and the construction of two peaking units. The repowerings are scheduled to be complete by 2002 and 2003, respectively, and will more than double the plants' capacity. 300 MW of peaking capacity will be added to Martin Power Plant in 2001 and 300 MW of peaking capacity will be added to the repowered Fort Myers site in 2003.
- Projected capital expenditures in 2002 and 2003 are based on December 2000 projections updated for significant changes identified in the 2001 Power Plant Site Plan.

**Capital Expenditures** Generation Transmission Distribution General



	Actual			
		2001	2002	2003
apital Expenditures				
Generation	\$ 608			
Transmission	106			
Distribution	445			
General	140			
Total Capital Expenditures	1,299	1,146	1,123	1,097
Long-Term Debt Maturities	125			170
Total Capital Requirements	\$ 1,424	\$ 1,146	\$ 1,123	\$ 1,267



#### Regulatory Update

#### **Current Rate Agreement**

- On March 13, 2001 the Florida Public Service Commission (PSC) approved FPL's request for a fuel adjustment increase which raises residential bills by 9 percent, and commercial and industrial bills by 13 and 17 percent respectively. FPL does not profit from increased fuel costs that are a direct pass-through to customers.
- On May 11, 2001 FPL announced that as a result of the revenue sharing agreement established in April 1999, customers received a \$105 million refund in June 2001.

#### **Rate Review**

- On May 15, 2001 the PSC approved the recommendation of its staff to begin initial filings as a part of a base rate proceeding.
- The company will begin filing minimum filing requirements on September 15. Final minimum filing requirements will be filed on October 15; if needed, the rate hearings will be in the first quarter of 2002.
- FPL is encouraged by the Commission's stated position that information contained in the initial minimum filing requirements may empower all parties concerned to reach a settlement that everyone can agree is in the public interest.

#### **Energy Study Commission**

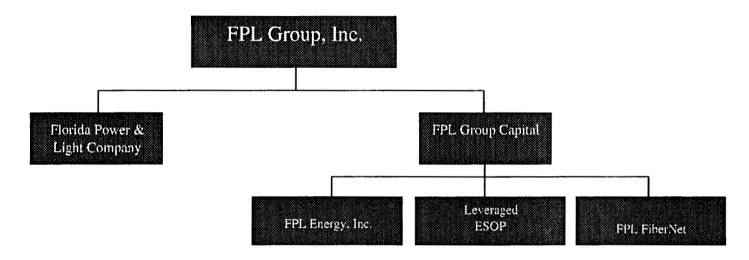
- On January 31, 2001 Governor Bush's Energy 2020 Commission proposed creating a fully competitive wholesale power market in Florida. It is FPL's view that the Commission has incorporated into their report key principles necessary for Florida customers to continue to enjoy affordable, abundant and reliable power -- and, in doing so, they appear to have provided a constructive alternative to the current system. For example:
  - The commission report proposes a transition period to ensure customers benefit from an orderly move to a competitive market.
  - The proposal appears to minimize the potential for additional risk and price volatility in the early years of the transition.
  - Unlike the situation in California, Florida would begin the transition with an adequate supply of generation as a result of the Florida utilities' and the PSC's emphasis on a 10-year power plant planning process.
  - Also, under the proposal, all generators will compete under the same rules, ensuring customers get the full benefit of a competitive wholesale
    market
- While we don't yet know if or how the state legislature will act on this interim report--or on the commission's report which is due in December 2001--this work should help guide the lawmakers in their decision making.

#### GridFlorida

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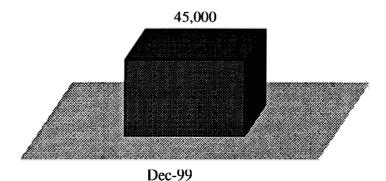
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#### FPL FiberNet

# **Expansion at FPL FiberNet**

#### Fiber Miles



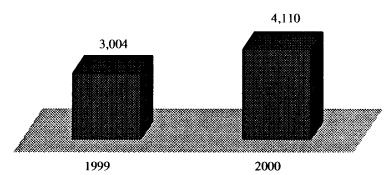
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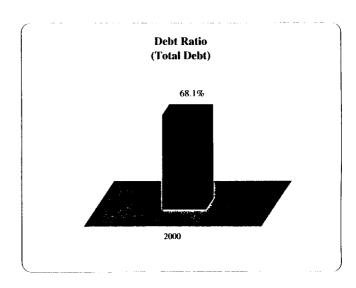
### FPL Group Capital Cash Generation and Financing Plan (\$ millions)

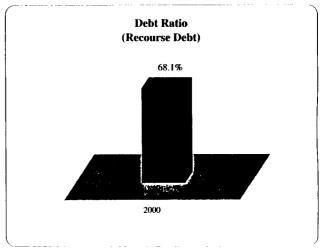
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			2001	2002	2003
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Financing Plan					
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Reduction in Group Capital Debentures					
Non-recourse Project Debt/"Equity Like" Security Issuance					
Non-recourse Project Debt Repayment					
Increase/Decrease Non-recourse Construction Facility					
Net Contribution from/(Dividend) to FPL Group		(296)			
Change in Cash / Short - Term Debt		27			
Total Financing	\$	(269)			
Net Cash / (Short-Term Debt) Balance	\$	(548)			

#### The financing plan assumes:



	Actual	Projected
Capital Structure (including CP)		
Debt	\$ 1,998	
Equity	935	
Total	\$ 2,933	
Debt	68.1%	
Equity	31.9%	
Total	100.0%	
Capital Structure (recourse only)		
Recourse Debt	\$ 1,998	
Equity	935	
Total	\$ 2,933	
Debt	68.1%	
Equity	31.9%	
Total	100.0%	





#### Florida Power Light Company 2002 Plan/Forecast - Rate Case (\$ 000)

Year	Year
2002	2003

Florida Power & Light		
Revenues	0.000.004	0.004.740
Total Base Revenue	3,698,694	3,831,746
Revenue refund accrual	(44,060)	
Total retail fuel	2,699,352	
Wholesale Fuel	29,828	
Conservation	80,995	
Environmental	6,140	
Total capacity	590,917	
Deferred	23,705	
Franchise	306,291	
Supplemental GRT	69,253	
interchange (base only)	7,495	
Non-Electric	110,443	
Total Revenues	7,579,053	
Expenses		
Nuclear Fuel	105,037	7.
Fossil Fuel	2,040,303	
Additional required generation	(3	-1
Purchased Power Energy	401,312	i and a second
Total Fuel	2,546,650	
Purchased Power Capacity	565,272	
Fuel Clause Depreciation	3,870	
Total Recoverable	3,115,792	
Deferred Fuel & Capacity	115,817	
Total Non Recoverable	73,281	
Total Fuel	3,304,890	
Base O&M	1,137,584	
Clause O&M	69,090	
Deferred ECCR & ECRC expenses	(2,206)	
Total O&M	1,204,468	
Merger Expenses		
Franchise, GRT, RAF	486,191	
Property & Other Taxes	216,844	
Income tax expense	437,165	
Depreciation	971,175	ı
Gains & losses on disp of utility prop	(666)	
Total Expenses	6,620,067	
Operating Income	958,986	

# Florida Power Light Company Income Statement Base case filed with sales change (\$ 000)

Year Year 2002 2003

Florida Power & Light Revenues		
Total Base Revenue	3,590,469	3,727,906
Revenue refund accrual	(34,827)	
Total retail fuel	2,587,380	
Wholesale Fuel	28,465	
Conservation	80,995	
Environmental	6,115	
Total capacity	590,917	
Deferred	23,505	
Franchise	296,641	
Supplemental GRT	67,071	
Interchange (base only)	7,495	
Non-Electric	110,443	
Total Revenues	7,354,668	
Expenses		
Nuclear Fuel	105,037	
Fossil Fuel	2,040,303	
Additional required generation	(111,571)	
Purchased Power Energy	401,312	
Total Fuel	2,435,082	
Purchased Power Capacity	565,272	
Fuel Clause Depreciation	3,870	
Total Recoverable	3,004,224	
Deferred Fuel & Capacity	115,810	
Total Non Recoverable	73,281	
Total Fuel	3,193,315	
Base O&M	1,137,584	
Clause O&M	69,090	
Deferred ECCR & ECRC expenses Total O&M	1,204,443	
	1,204,445	
Merger Expenses Franchise, GRT, RAF	470,872	
Property & Other Taxes	216,844	
Income tax expense	399,770	
Depreciation	971,175	
Gains & losses on disp of utility prop	(666)	
Total Expenses	6,455,752	
Total Expenses	0,400,702	
Operating Income	898,917	

# Florida Power Light Company Revised Forecast (with sales reduction other changes) (\$ 000)

	Year 2002	Year 2003
Florida Power & Light		
Revenues	3,590,469	3,727,996
Total Base Revenue	(34,827)	5,727,550
Revenue refund accrual	2,748,628	
Total retail fuel	28,465	diameter (
Wholesale Fuel	80,995	
Conservation	6,115	
Environmental	590,917	
Total capacity	8,097	
Deferred	303,772	
Franchise	68,683	-
Supplemental GRT	7,495	
Interchange (base only)	110,443	
Non-Electric Total Revenues	7,509,253	
Total Revenues	,,000,200	
Expenses	405.007	
Nuclear Fuel	105,037	
Fossil Fuel	2,040,303	
Additional required generation	(111,571)	
Purchased Power Energy	401,312	
Total Fuel	2,435,082	
Purchased Power Capacity	565,272	
Fuel Clause Depreciation	3,870	
Total Recoverable	3,004,224	
Deferred Fuel & Capacity	254,648	
Total Non Recoverable	73,281	
Total Fuel	3,332,153 1,160,224	
Base O&M	70,950	
Clause O&M	(2,232)	
Deferred ECCR & ECRC expenses Total O&M	1,228,943	
Merger Expenses	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Franchise, GRT, RAF	482,193	
Property & Other Taxes	216,844	
Income tax expense	392,574	
Depreciation	969,978	
Gains & losses on disp of utility prop	(666)	
Total Expenses	6,622,018	
Operating Income	887,235	

# ATTACHMENT C

Line-By-Line Justification for Classification of Confidential Information

#### ATTACHMENT C

# Florida Power & Light Company Line-By-Line Confidentiality Justification South Florida Hospital and Healthcare Association First Set of Interrogatories and Request for Documents

#### **CERA Reports**

Document Title	Page Number	Line Description	Justification
North American Electric Power Watch Spring	1	Overview discussion	Trade secret of CERA (see Section 366.093(3)(a));
2001 - Change Ahead:			relates to CERA's
Power Markets			competitive interests, the
Reaching Inflection			disclosure of which would
Point			impair CERA's competitive
			business (see Section
			366.093(3)(e))
Same	3	All	same
Same	4	All	same
Same	5	All	same
Same	6	All	same
Same	7	All	same
Same	8	All	same
Same	9	All	same
Same	10	All	same
Same	11	All	same
Same	12	All	same
Same	13	All	same
Same	14	All	same
Same	15	All	same
Same	16	All	same
Same	17	All	same
Same	18	All	same
Same	19	All	same
Same	20	All	same
Same	21	All	same
Same	22	All	same

Document Title	Page Number	Line Description	Justification
North American Electric Power: Executive Roundtables - Insight into the energy future	11	All	Trade secret of CERA (see Section 366.093(3)(a)); relates to CERA's competitive interests, the disclosure of which would impair CERA's competitive business (see Section 366.093(3)(e))
Same	12	All	same
Same	13	All	same
Same	14	All	same
Same	15	All	same
Same	16	All	same
Same	17	All	same
Same	18	All	same
Same	19	All	same
Same	20	All	same
Same	21	All	same
Same	22	All	same
Same	23	All	same
Same	24	All	same
Same	25	All	same
Same	26	All	same
Same	27	All	same
Same	28	All	same
Same	29	All	same
Same	30	All	same
Same	31	All	same
Same	32	All	same
Same	33	All	same
Same	34	All	same
Same	35	All	same
Same	36	All	same
Same	37	All	same
Same	38	All	same
Same	39	All	same
Same	40	All	same
Same	41	All	same
Same	42	All	same
Same	43	All	same
Same	44	All	same

Document Title	Page Number	Line Description	Justification
Same	45	All	same
Same	46	All	same
Same	47	All	same
Same	48	All	same
Same	49	All	same
Same	50	All	same
Same	51	All	same
Same	52	All	same
Same	56	All	same
Same	57	All	same
Same	58	All	same
Same	59	All	same
Same	60	All	same
Same	61	All	same
Same	62	All	same
Same	63	All	same
Same	64	All	same
Same	65	All	same
Same	66	All	same
Same	67	All	same
Same	71	All	same
Same	72	All	same
Same	73	All	same
Same	74	All	same
Same	75	All	same
Same	76	All	same

### Financial Projections

Document Title	Page	Line Description	Justification
	Number		
1999 FPL Group	3	Entry for year 1999 on the	Disruption of FPL's and FPL
Rating Agency		"Aggressive Cost Reduction	Group's process for complying
Presentation		O&M Expenses (cents per kwh)" chart	with federal securities laws, resulting in harm to FPL's and FPL Group's business operations (see Section 366.093(3))

Document Title	Page Number	Line Description	Justification
Same	4	Forecast 1999-2003 and Average Growth Rate 1999- 2003 values for <b>Customers and</b> <b>Sales</b> : Average Customer Accounts (thousands) Energy Sales (million kwh)	same
Same	5	Projected 1999-2001 values for Capital Expenditures: Generation, Transmission, Distribution, General, Long- Term Debt Maturities and Sinking Fund Requirements.	same
Same	9	1999-2001 projected values for FPL Cash Generation and Financing Plan	same
Same	10	<ol> <li>1. 1999-2001 projected values for Financial Indicators.</li> <li>2. 1999-2001 projected values on the "Debt Ratio" and "Pre-Tax Interest Coverage" bar charts.</li> </ol>	same
Same	11	Middle paragraph regarding divestiture of communications company by FPL Group Capital.	same
Same	13	1999-2001 projected values on the "Net Megawatts in Operation at Year-End" bar chart	same
Same	15	<ol> <li>1. 1999-2001 projected values for FPL Group Capital Cash Generation and Financing Plans.</li> <li>2. Items 2 and 3 under the heading "The financing plan assumes:"</li> </ol>	same
Same	16	<ol> <li>1. 1999-2001 projected values for Financial Indicators.</li> <li>2. 1999-2001 projected values on the "Debt Ratio (Total Debt)" and "Debt Ratio</li> </ol>	same

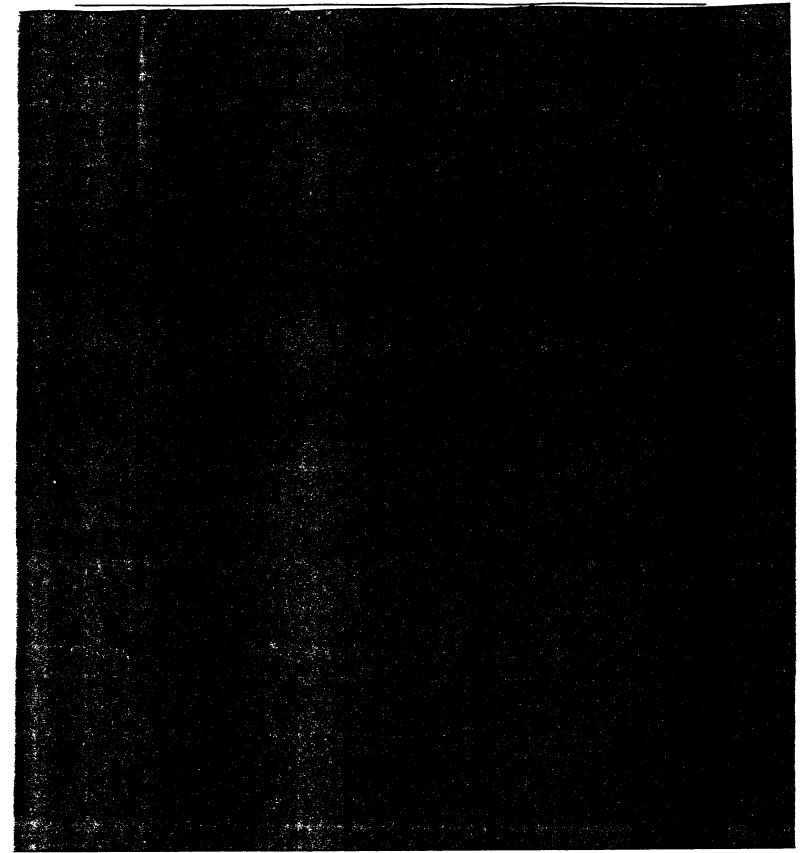
Document Title	Page Number	Line Description	Justification
		(Recourse Debt)" bar charts	
Same	17	<ol> <li>1. 1999-2001 values for Financial Indicators.</li> <li>2. 1999-2001 projected values on the "FFO Interest Coverage" and "FFO/Average Debt" bar charts</li> </ol>	same
Same	18	1999-2001 forecast values for	same
		Consolidated Cash Generation and Liquidity	
Same	19	<ol> <li>1. 1999-2001 projected values for Financial Indicators.</li> <li>2. 1999-2001 projected values on the "Debt Ratio" and "Pre-Tax Interest Coverage" bar charts.</li> </ol>	same
2000 FPL Group	3	Entry for year 2000 on the	Diamentian of EDI 's and EDI
Rating Agency Presentation	3	"Aggressive Cost Reduction O&M Expenses (cents per kwh)" chart	Disruption of FPL's and FPL Group's process for complying with federal securities laws, resulting in harm to FPL's and FPL Group's business operations (see Section 366.093(3))
Same	4	Forecast 2000-2004 and Average Growth Rate 2000- 2004 values for <b>Customers and</b> <b>Sales</b> : Average Customer Accounts (thousands); Energy Sales (million kwh)	same
Same	5	2000-2002 projected values for Capital Expenditures: Generation, Transmission, Distribution, General; Long-Term Debt Maturities.	same
Same	8	2000-2002 projected values for FPL Cash Generation and Financing Plans.	same
Same	9	1. 2000-2002 projected values for <b>Financial Indicators</b> .	same

Document Title	Page Number	Line Description	Justification
		2. 2000-2002 projected values on the "Debt Ratio" and "Pre-Tax Interest Coverage" bar charts.	
Same	12	2000-2002 projected values on the "Net Megawatts In Operation at Year-End" bar chart	same
Same	14	<ol> <li>Estimated year end 2000 route mile values.</li> <li>Second, third and fourth bullet paragraphs</li> </ol>	same
Same	15	<ol> <li>2000-2002 projected values for FPL Group Capital Cash Generation and Financing Plan.</li> <li>Sentence following "The financing plan assumes:"</li> </ol>	same
Same	16	<ol> <li>2000-2002 projected values for Financial Indicators.</li> <li>2000-2002 projected values on the "Debt Ratio (Total Debt)" and "Debt Ratio (Recourse Debt)" bar charts.</li> </ol>	same
Same	17	<ol> <li>2000-2002 values for Financial Indicators.</li> <li>2000-2002 projected values on the "FFO Interest Coverage" and "FFO/Average Debt" bar charts.</li> </ol>	same
Same	19	2000-2002 forecast values for Consolidated Cash Generation and Liquidity.	same
Same	20	<ol> <li>2000-2002 projected values for Financial Indicators.</li> <li>2000-2002 projected values for "Debt Ratio (Total Debt)" and "Debt Ratio (Recourse Debt)" bar charts.</li> </ol>	same
Same	21	1. 2000-2002 projected values	

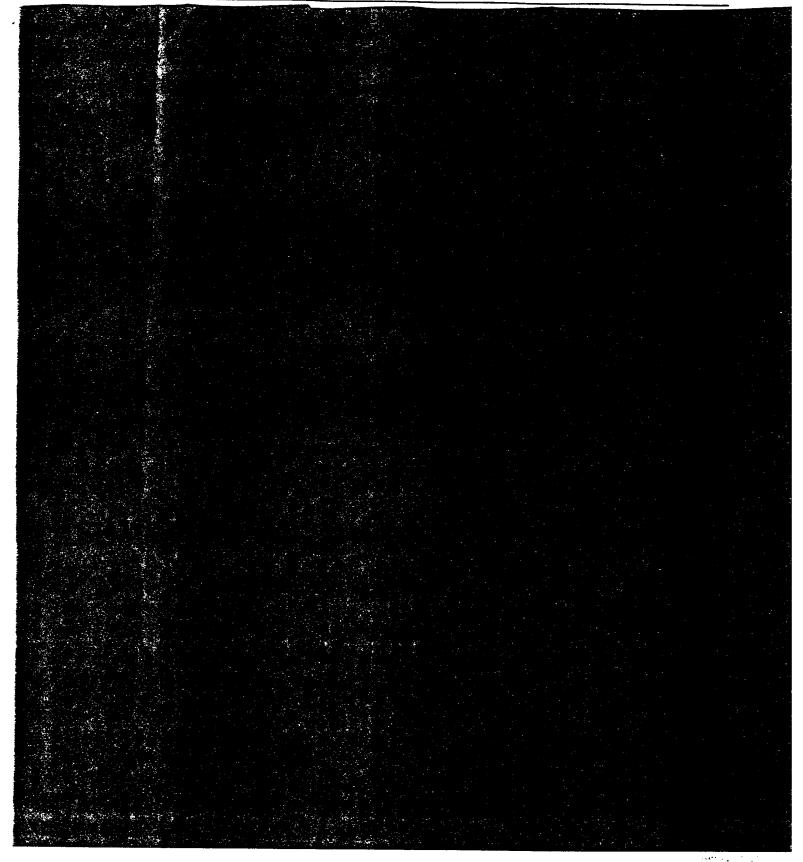
Document Title	Page Number	Line Description	Justification
		for Financial Indicators.  2. 2000-2002 projected values on the "FFO Interest Coverage" and "FFO/Average Total Debt" bar charts.	
2001 FPL Group Rating Agency Presentation	4	Forecast 2001-2005 and Forecast Average Growth Rate 2001-2005 values for Customers and Sales: Average Customer Accounts (thousands); Energy Sales (million kwh)	Disruption of FPL's and FPL Group's process for complying with federal securities laws, resulting in harm to FPL's and FPL Group's business operations (see Section 366.093(3))
Same	5	2001-2003 projected values for Capital Expenditures: Generation, Transmission, Distribution, General	same
Same	8	Values for December 2000, June 2001, December 2001 on the "Fiber Miles" bar chart.	same
Same	9	<ol> <li>2001-2003 projected values on the "Net Megawatts In Operation at Year-End" bar chart.</li> <li>Values for the next-to-last listed project.</li> <li>Net MW value for Total Announced Projects.</li> </ol>	same
Same	10	<ol> <li>2001-2003 projected values for FPL Group Capital         Cash Generation and Financing Plan.     </li> <li>Narrative information following "The financing plan assumes:"</li> </ol>	same
Same	11	<ol> <li>2001-2003 projected values for Financial Indicators.</li> <li>2001-2003 projected values on the "Debt Ratio (Total Debt)" and "Debt Ratio</li> </ol>	same

Document Title	Page Number	Line Description	Justification
		(Recourse Debt)" bar charts.	
Florida Power Light		All Year 2003 values with the	Disruption of FPL's and FPL
Company 2002		exception of Total Base	Group's process for complying
Plan/Forecast - Rate		Revenue.	with federal securities laws,
Case			resulting in harm to FPL's and
			FPL Group's business
			operations (see Section
			366.093(3))
Florida Power Light		All Year 2003 values with the	Disruption of FPL's and FPL
Company Income		exception of Total Base	Group's process for complying
Statement Base Case		Revenue.	with federal securities laws,
filed with sales change			resulting in harm to FPL's and
			FPL Group's business
			operations (see Section
			366.093(3))
Florida Power Light		All Year 2003 values with the	Disruption of FPL's and FPL
Company Revised		exception of Total Base	Group's process for complying
Forecast (with sales		Revenue.	with federal securities laws,
reduction other			resulting in harm to FPL's and
changes)			FPL Group's business
			operations (see Section
			366.093(3))

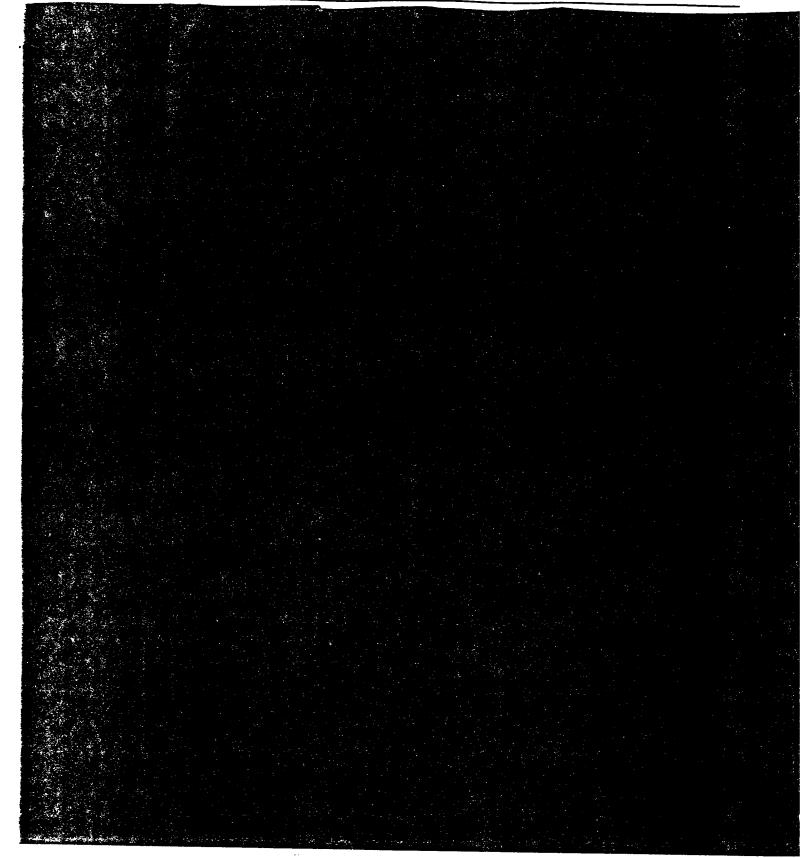




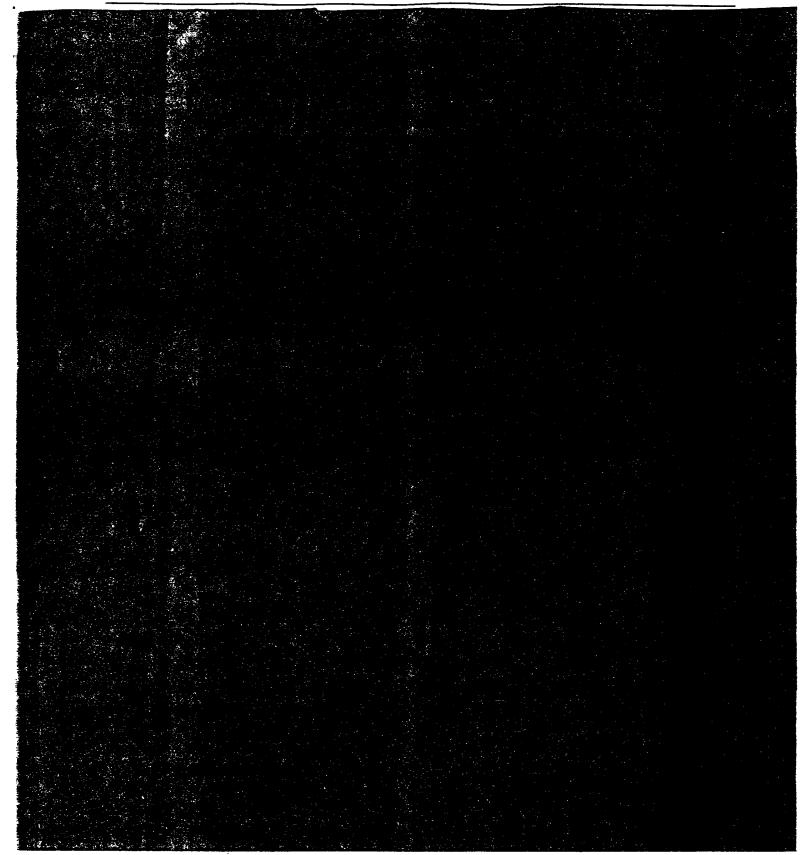




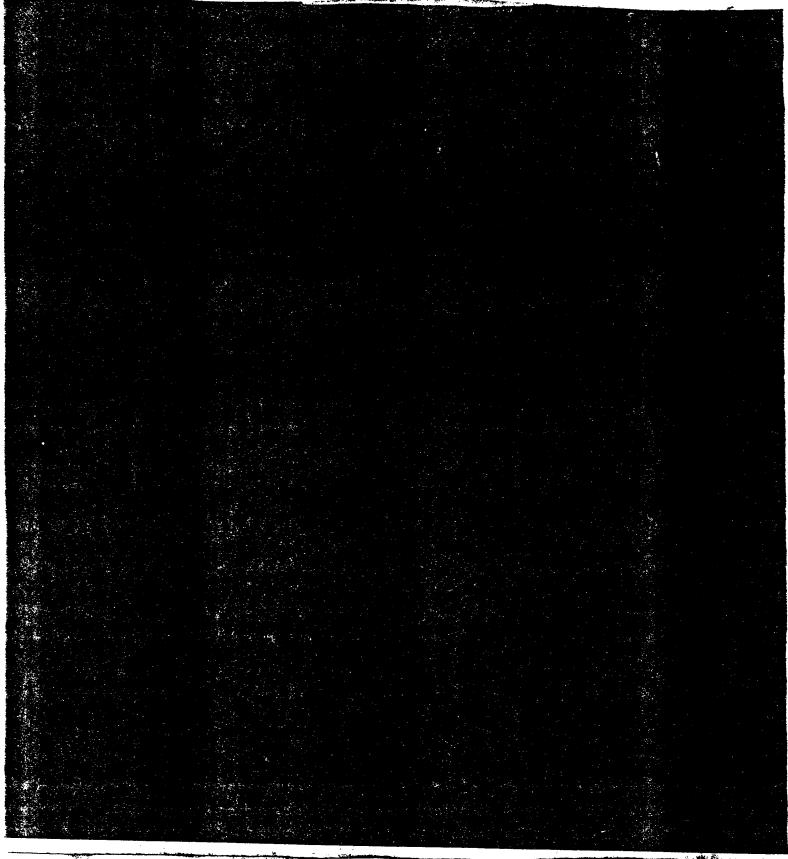




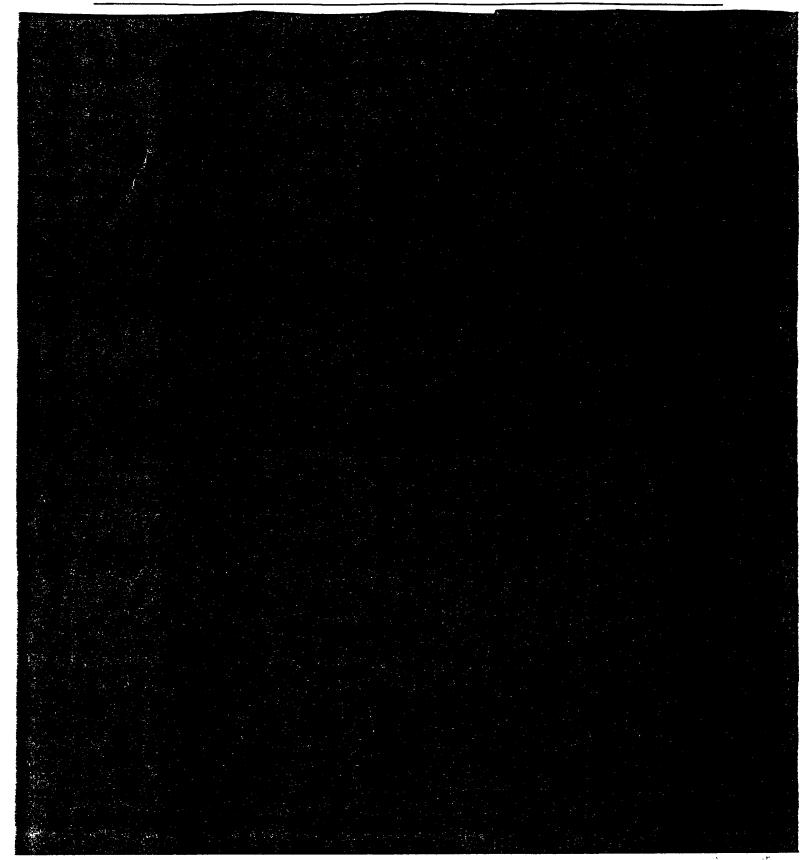




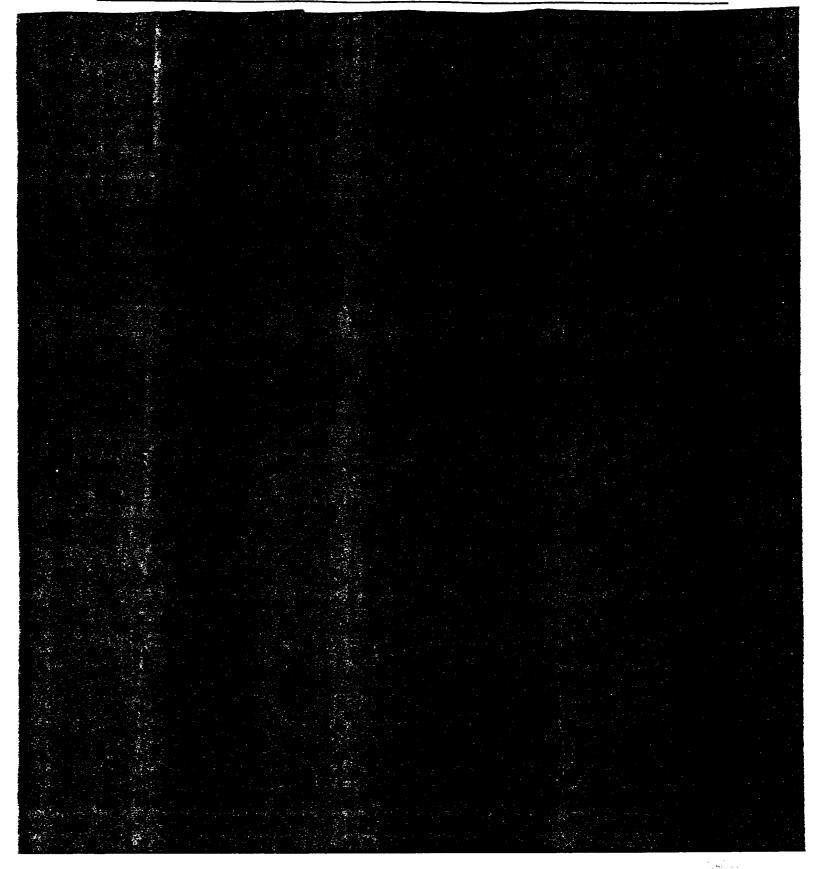




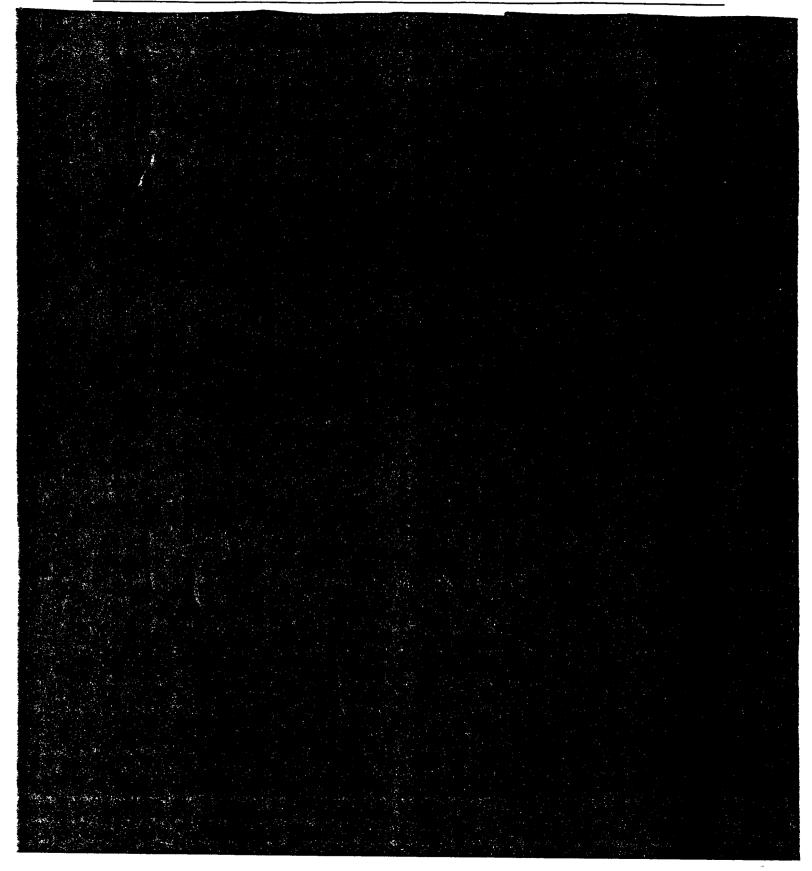




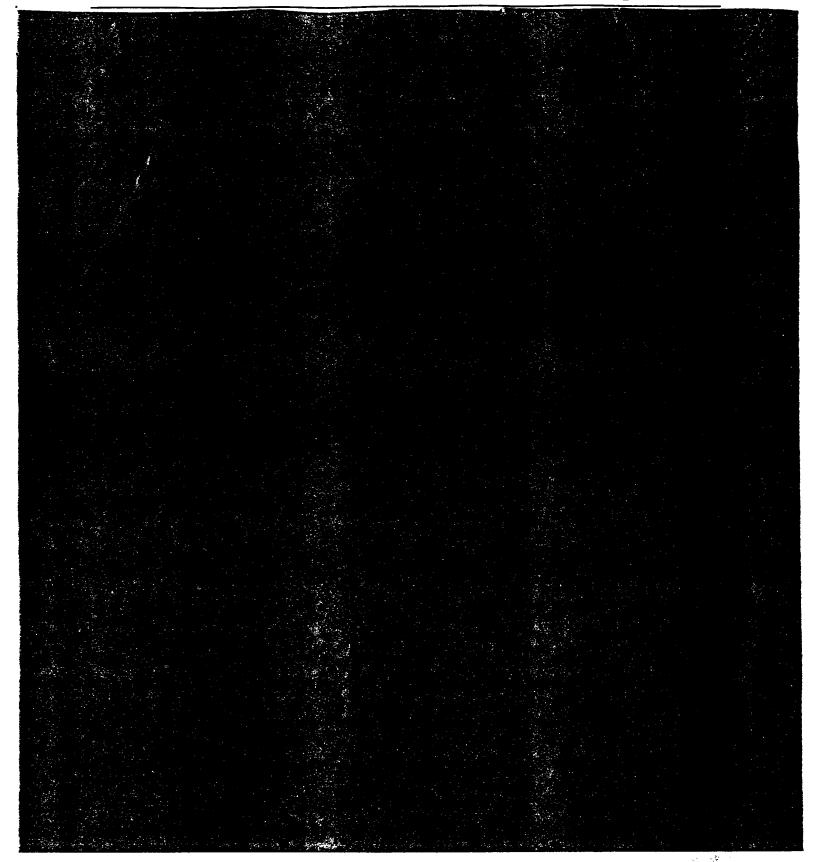




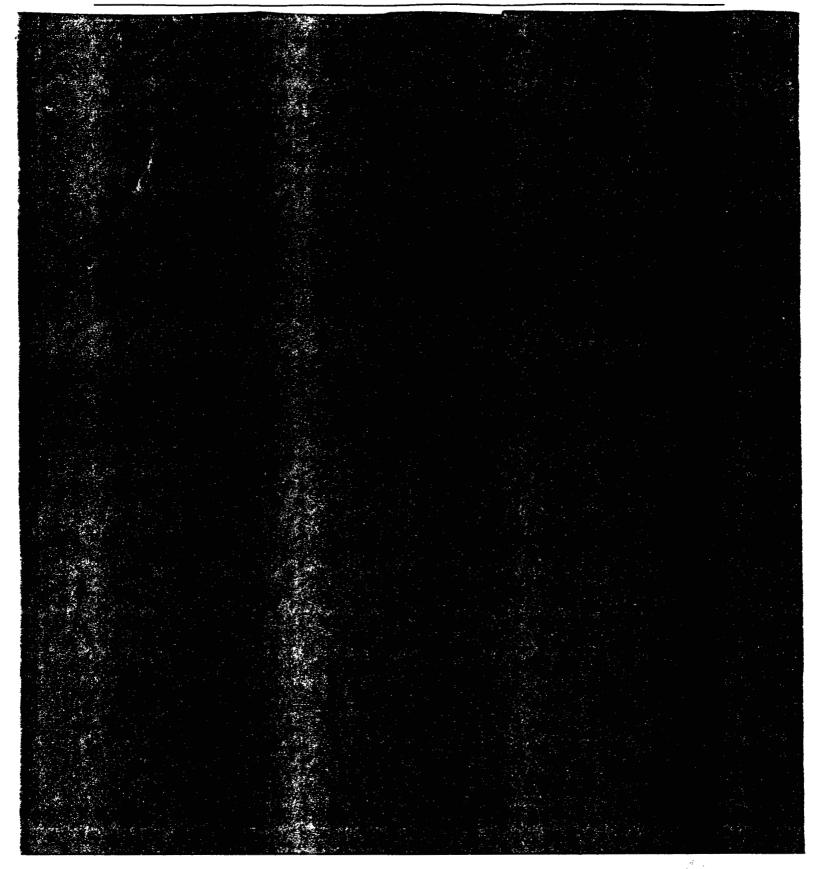




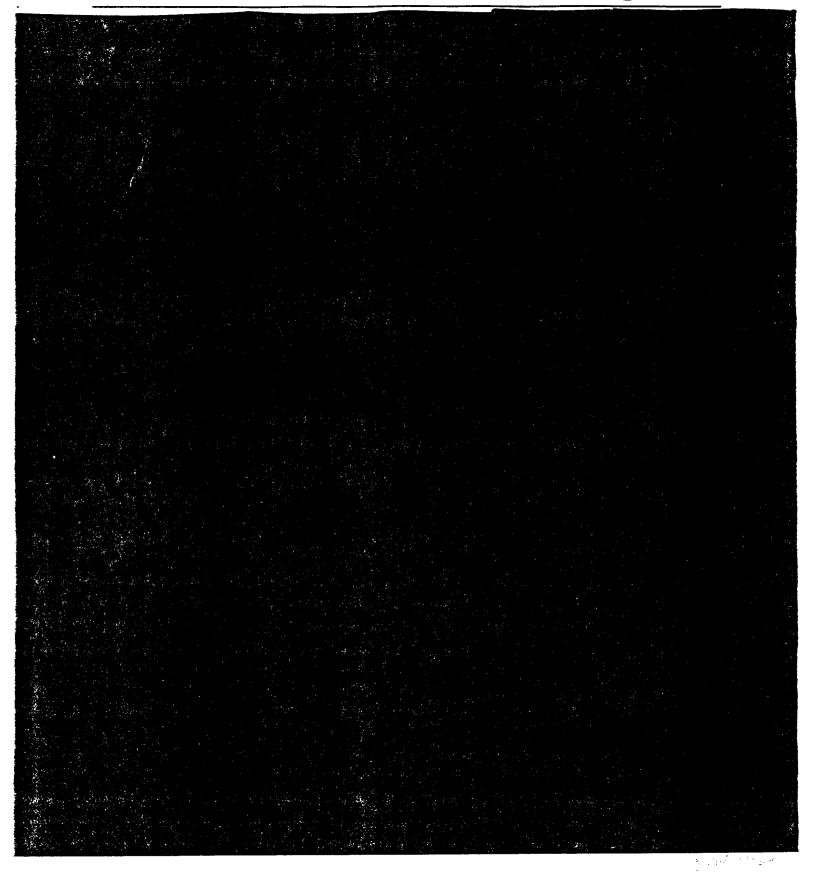




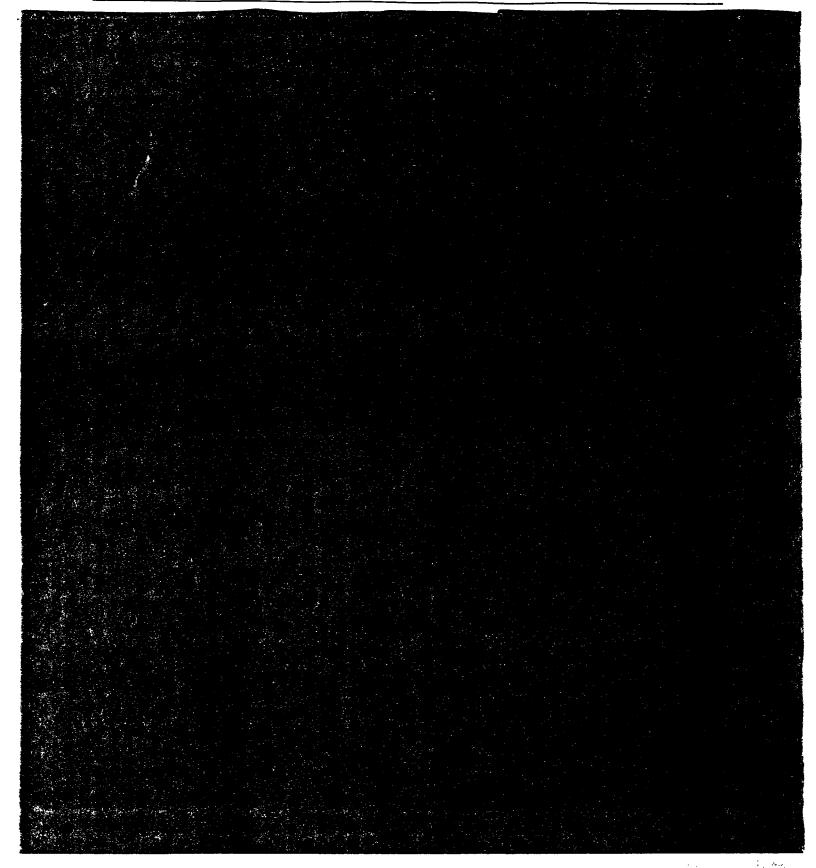




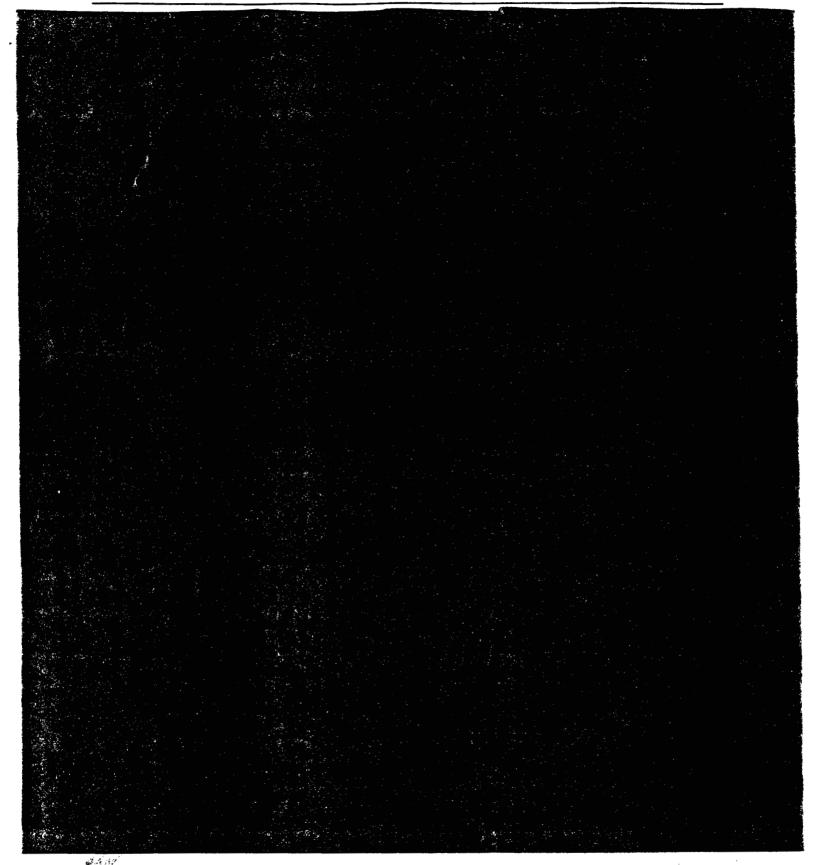






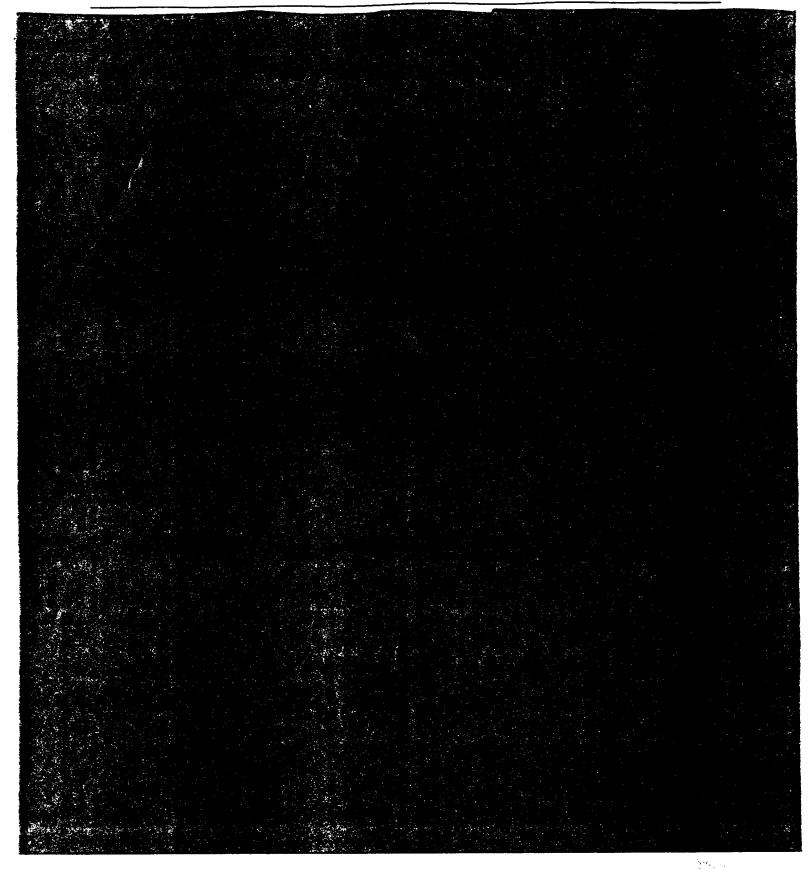




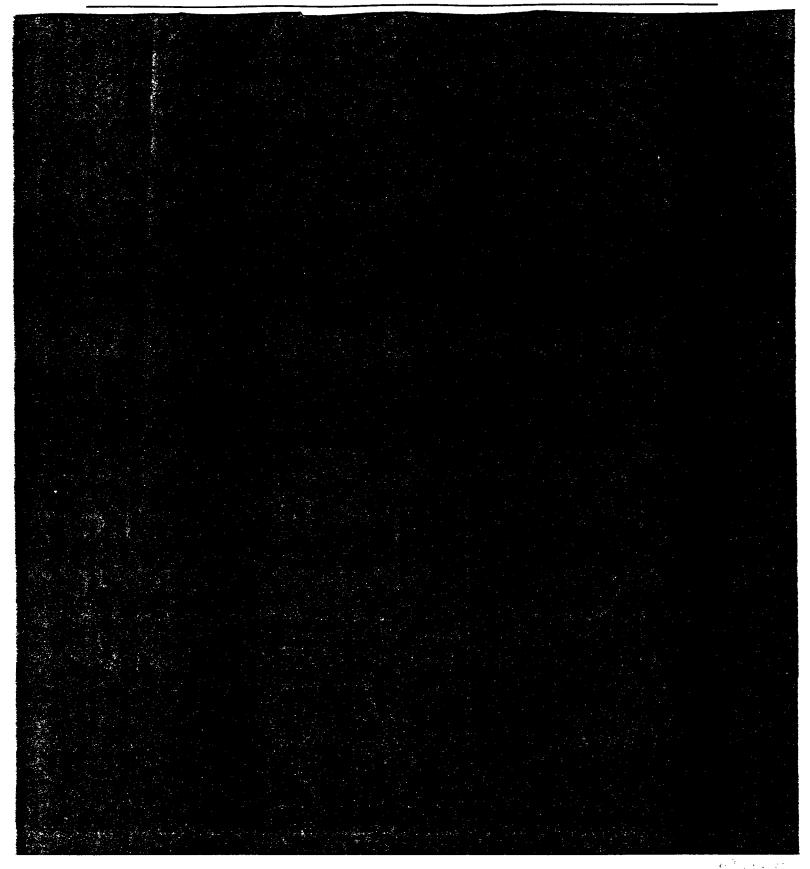


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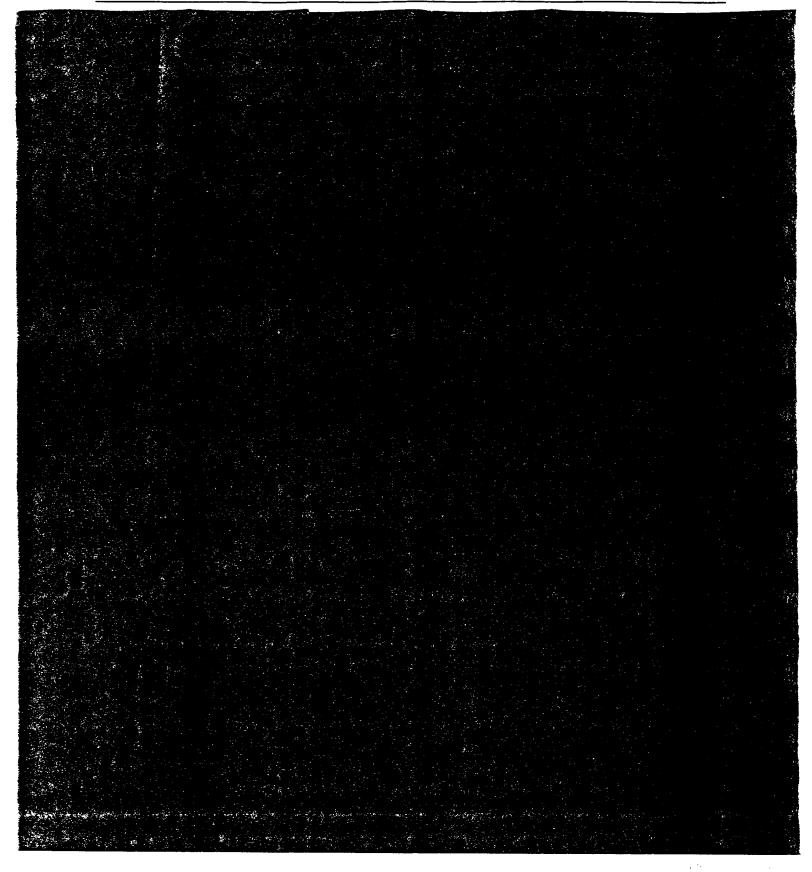




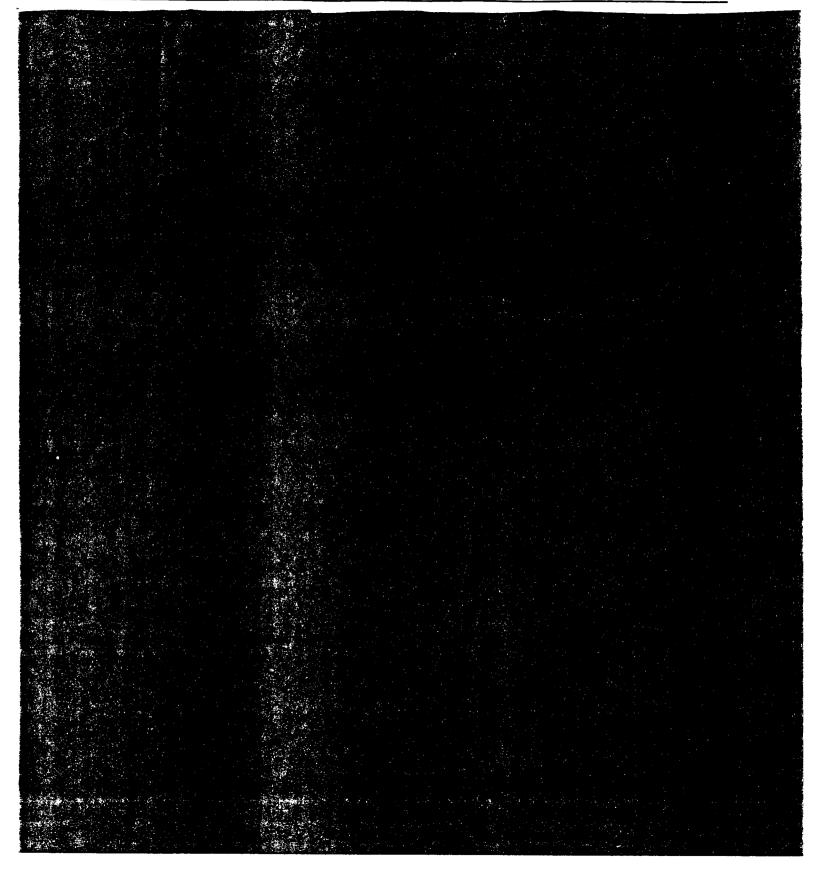




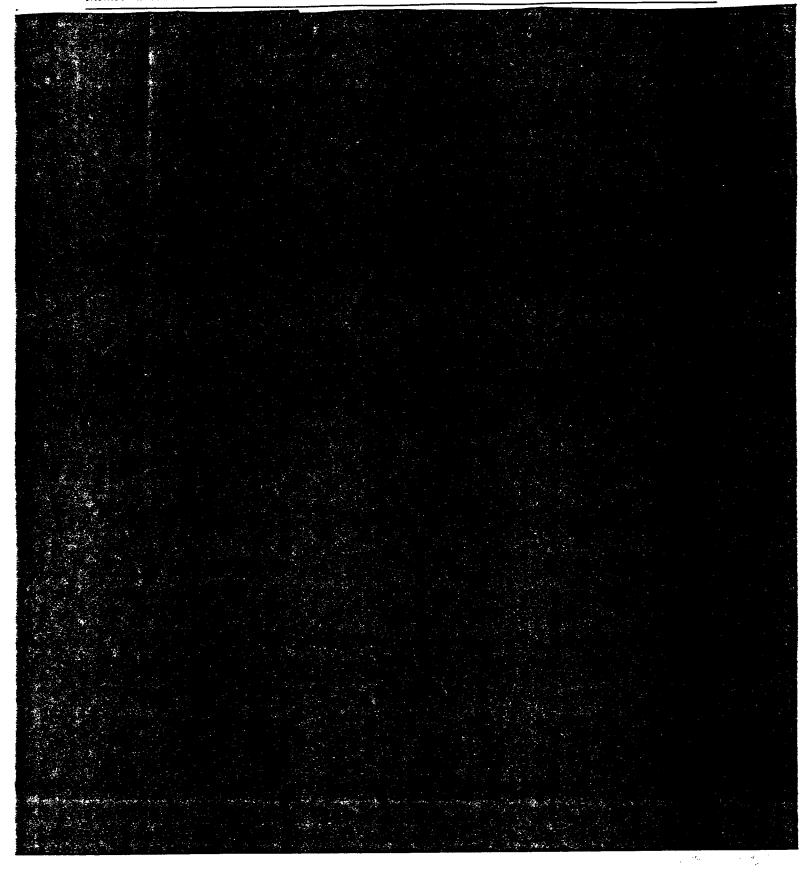




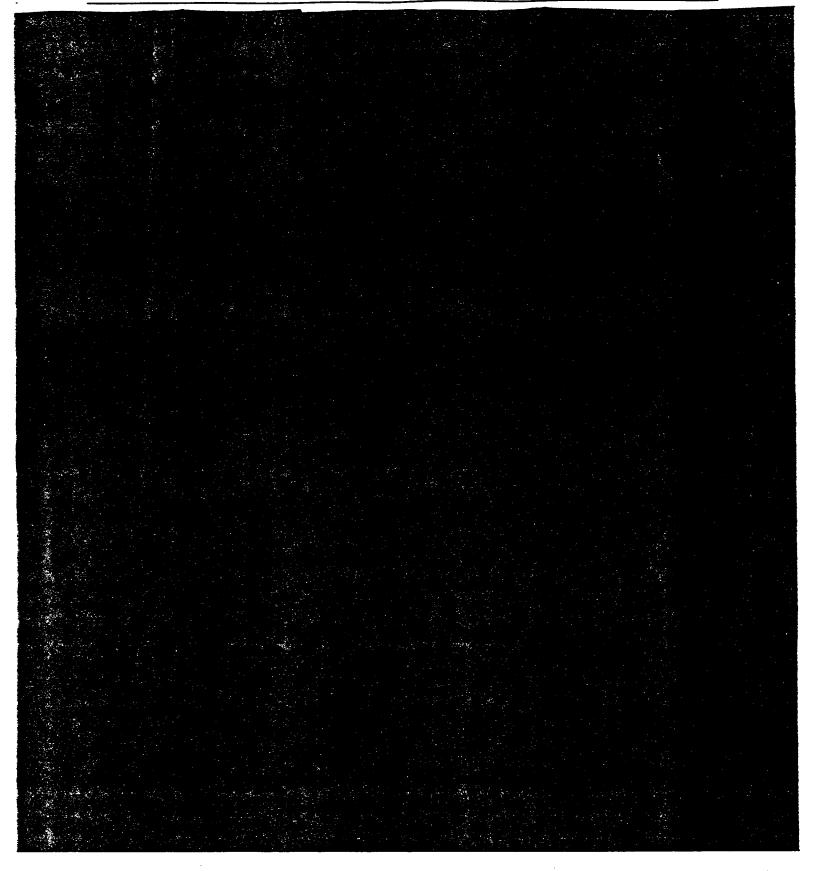




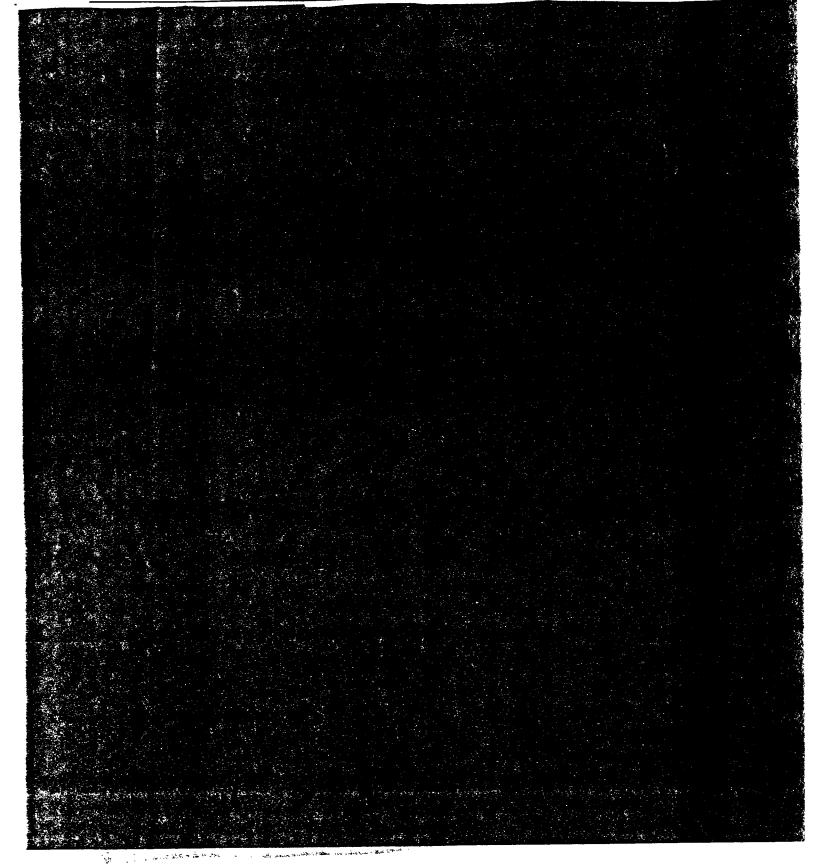




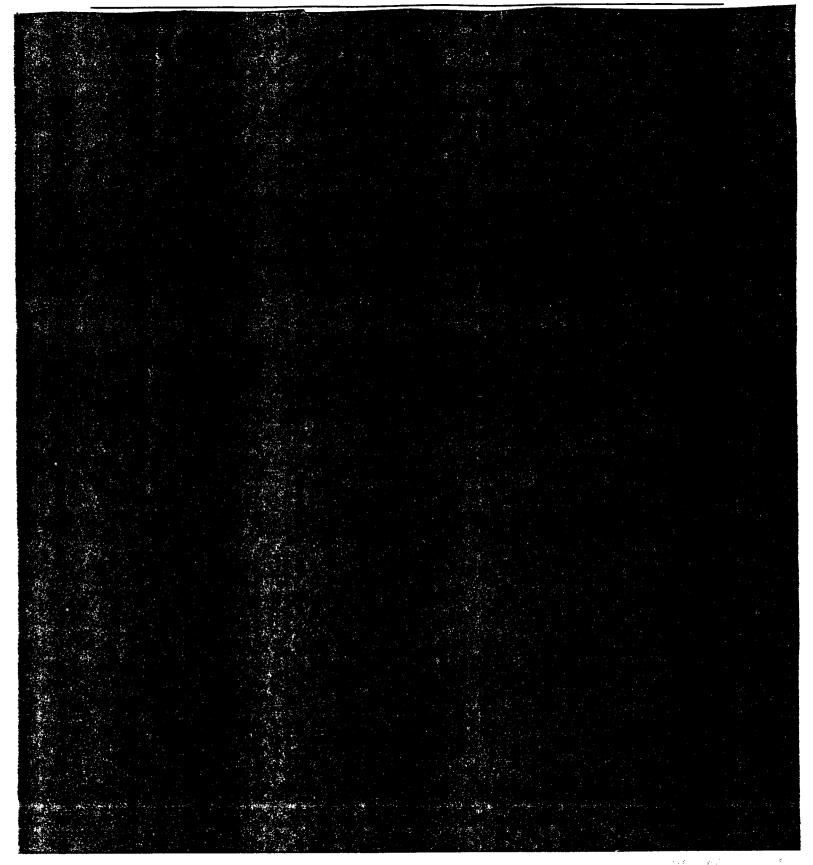




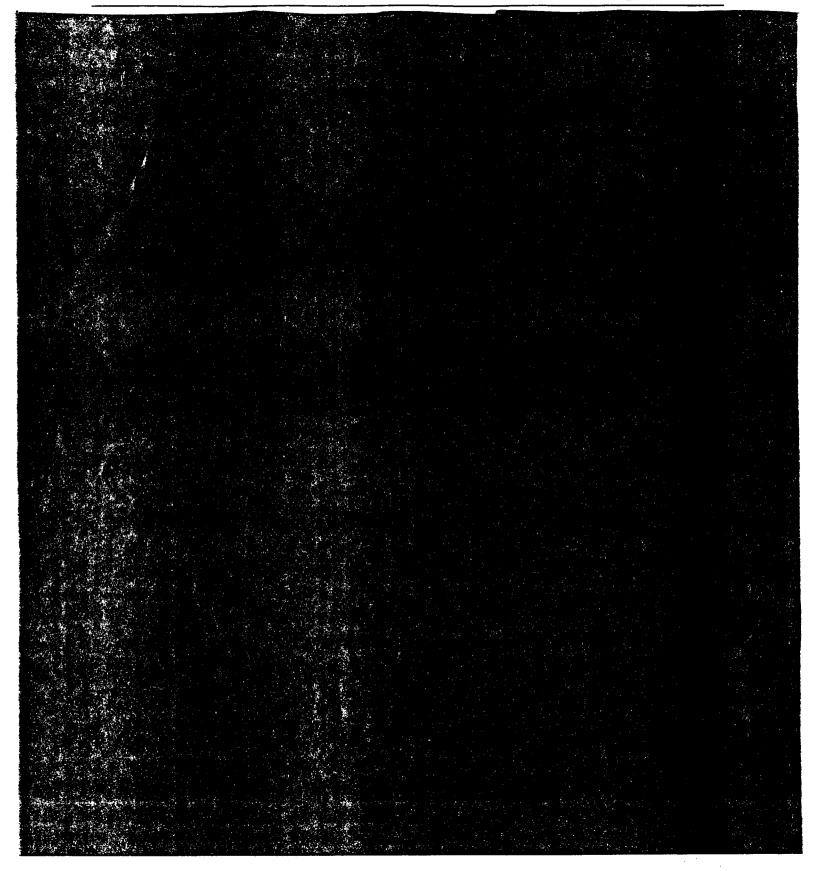




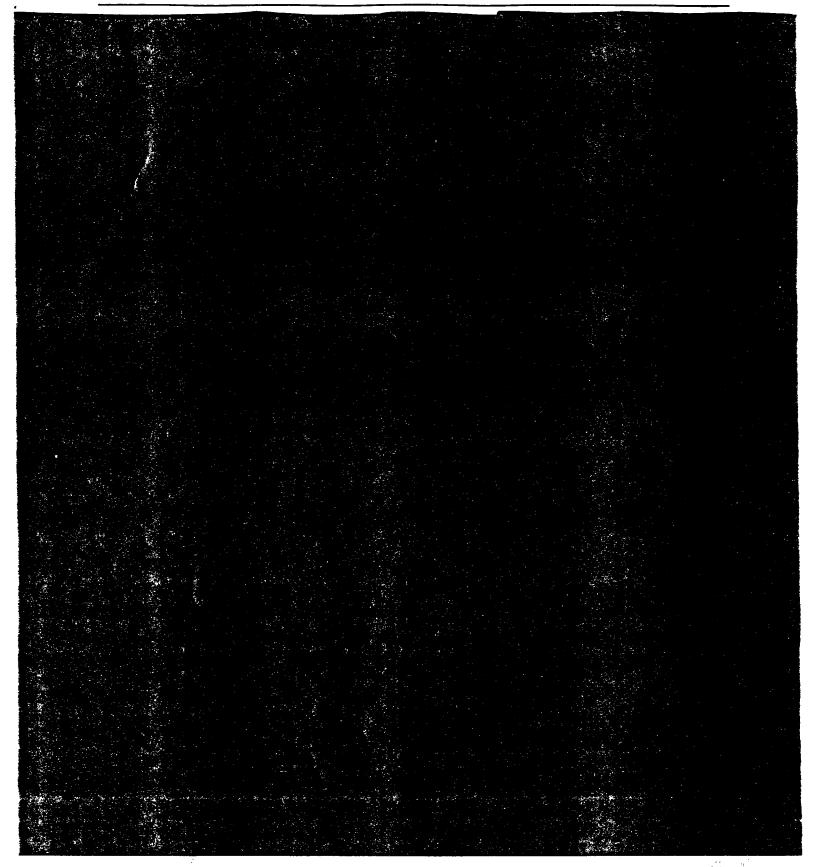




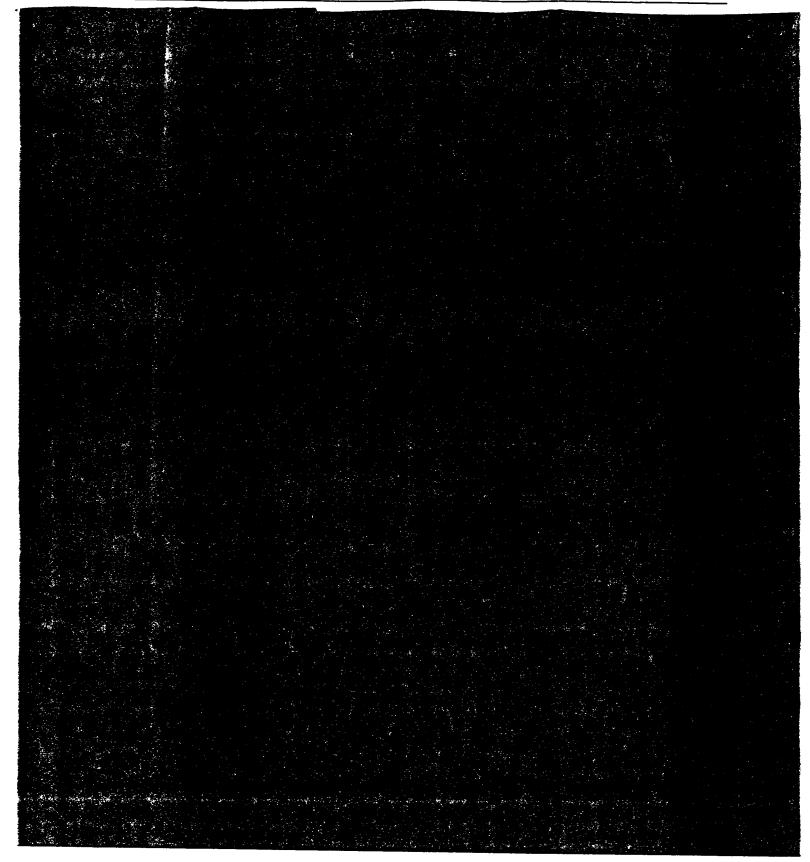


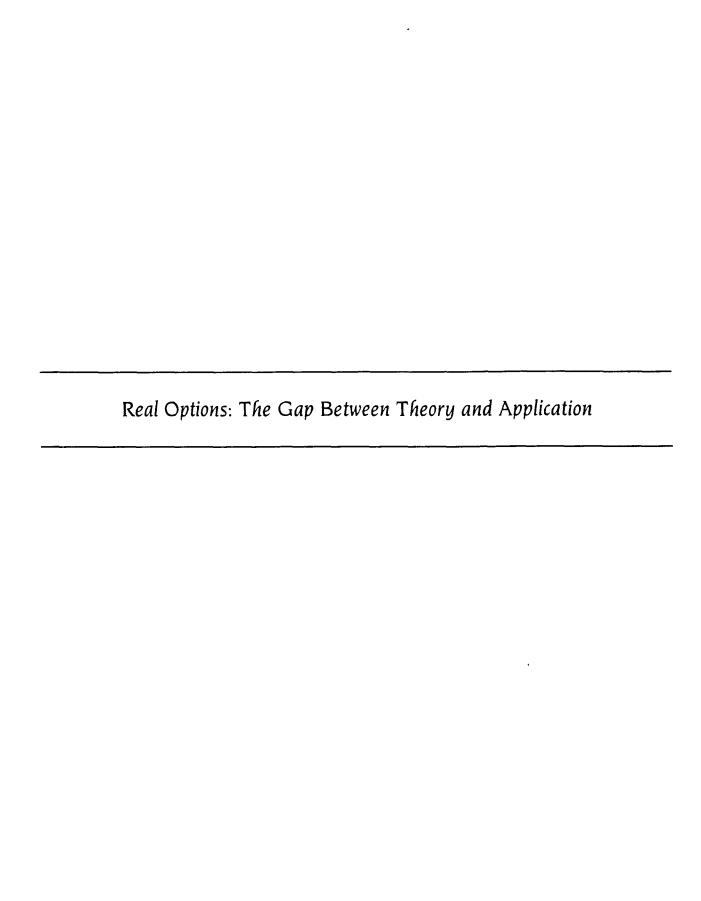










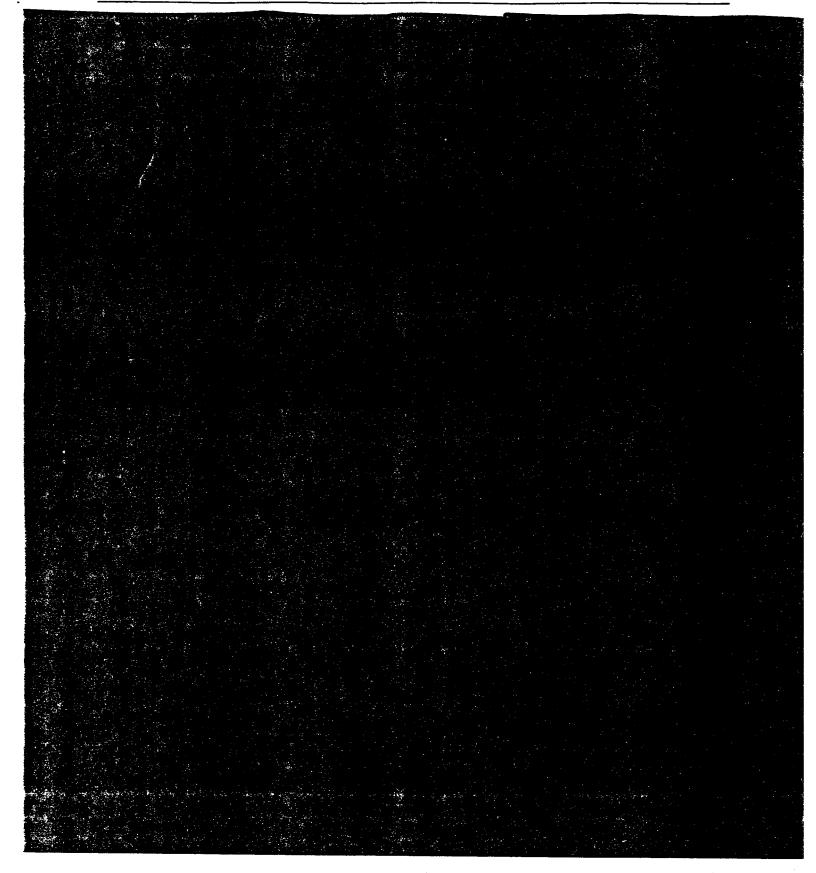




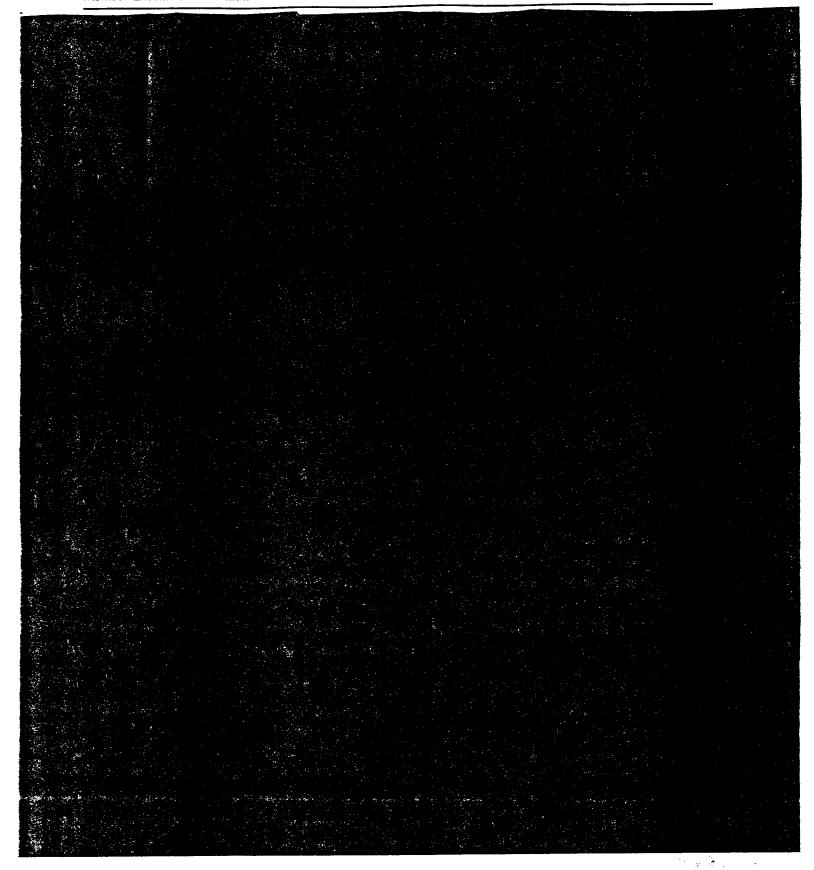
## "Beware (of) geeks bearing gifts."

—Stephen Harper, Bankers Trust

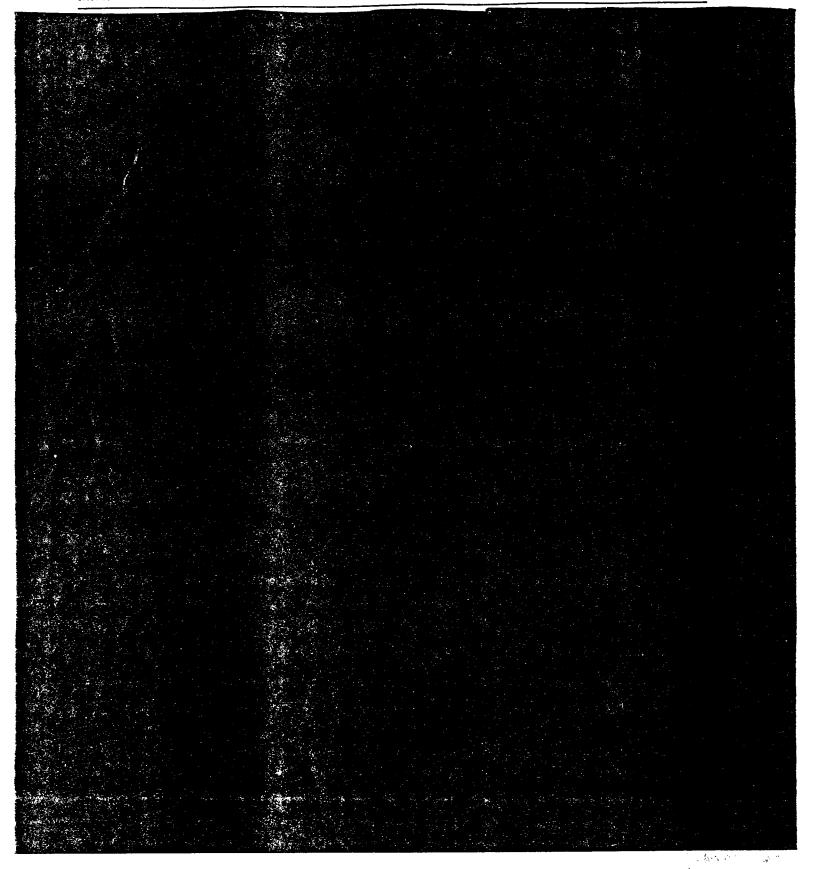




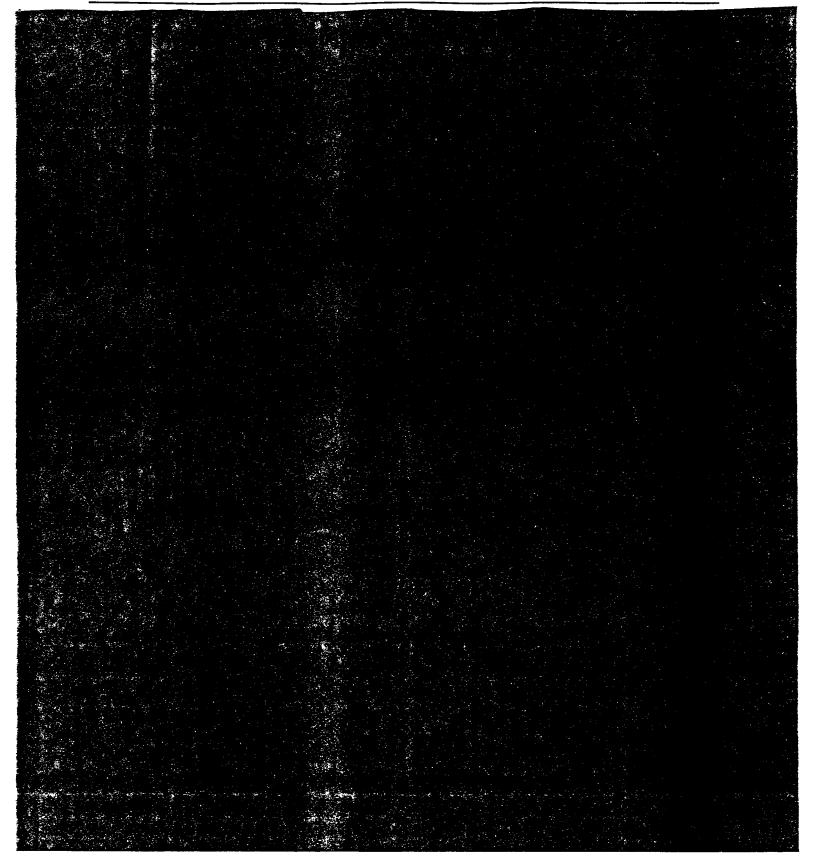




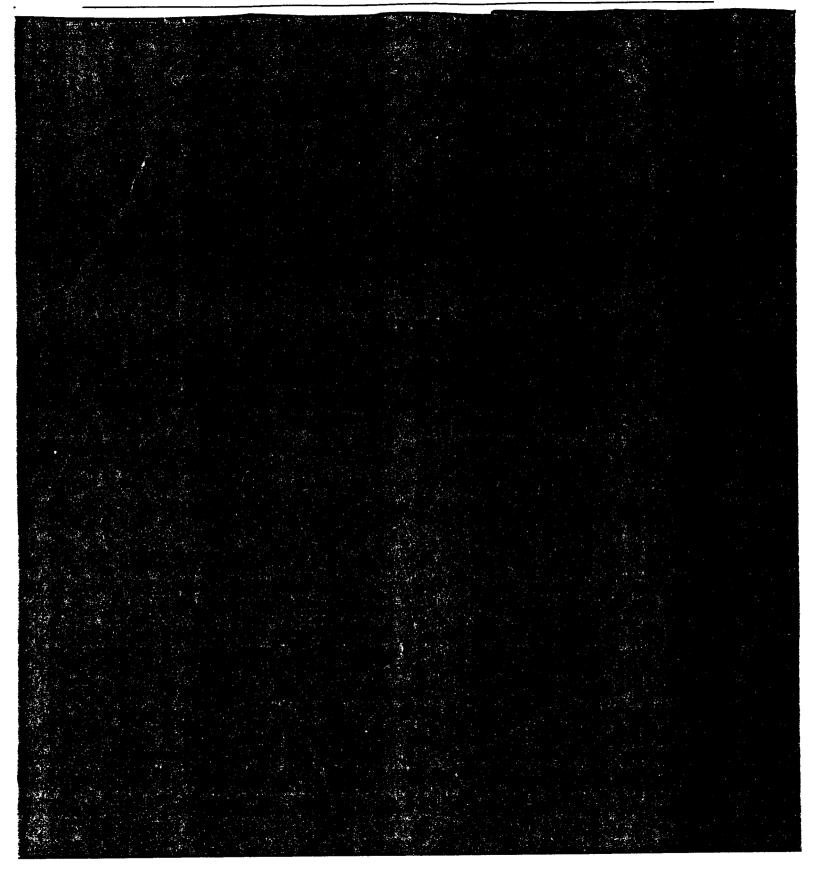




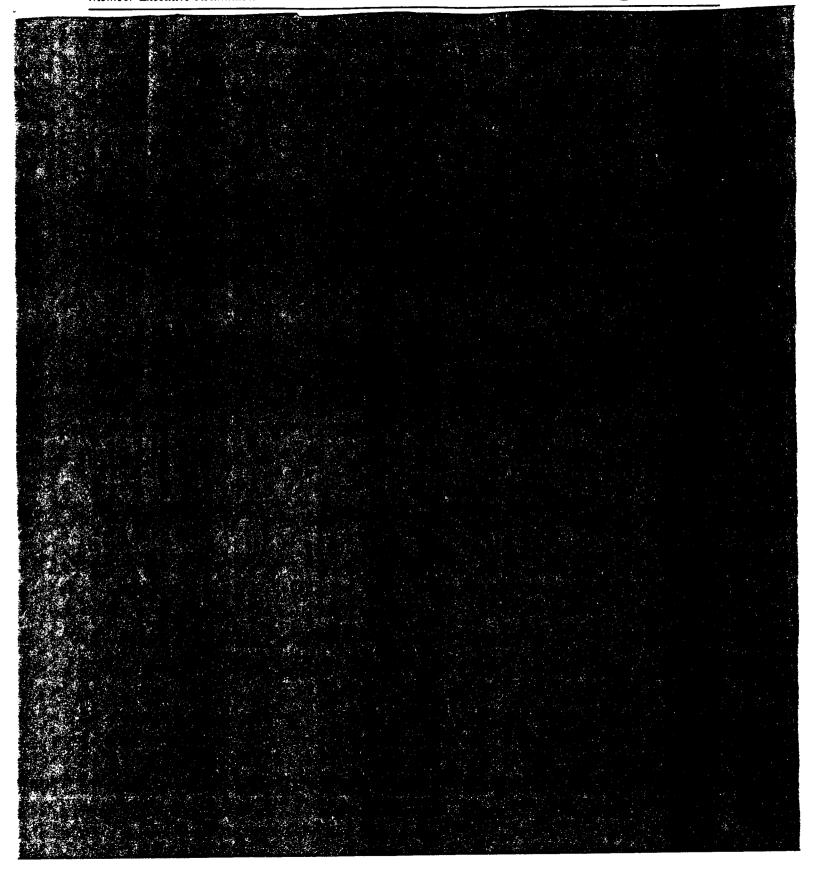




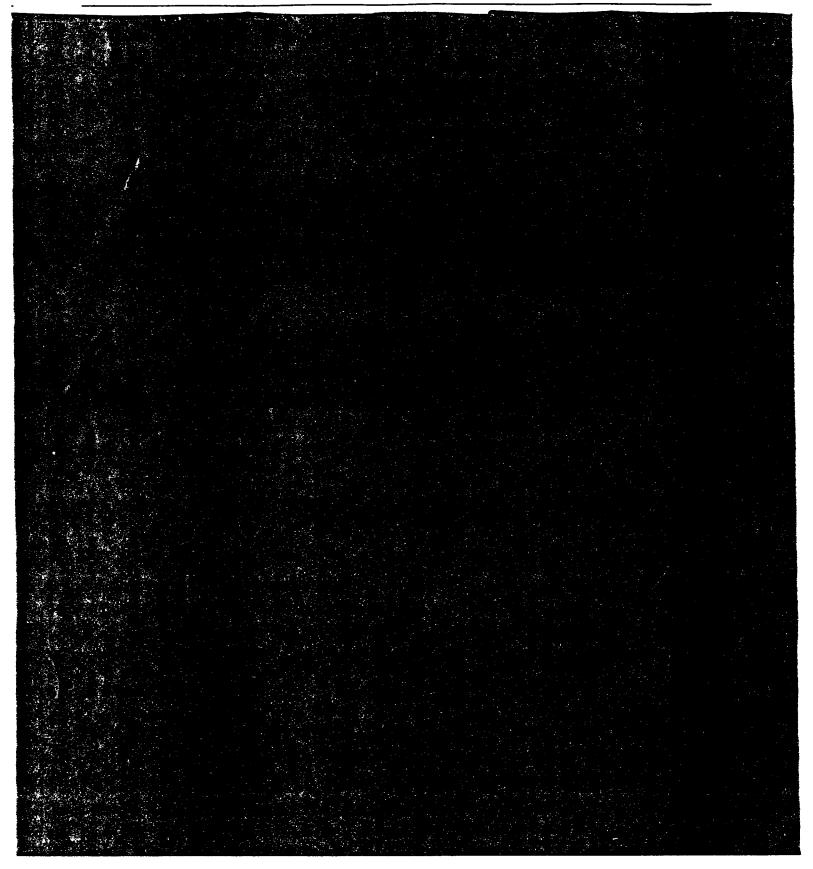




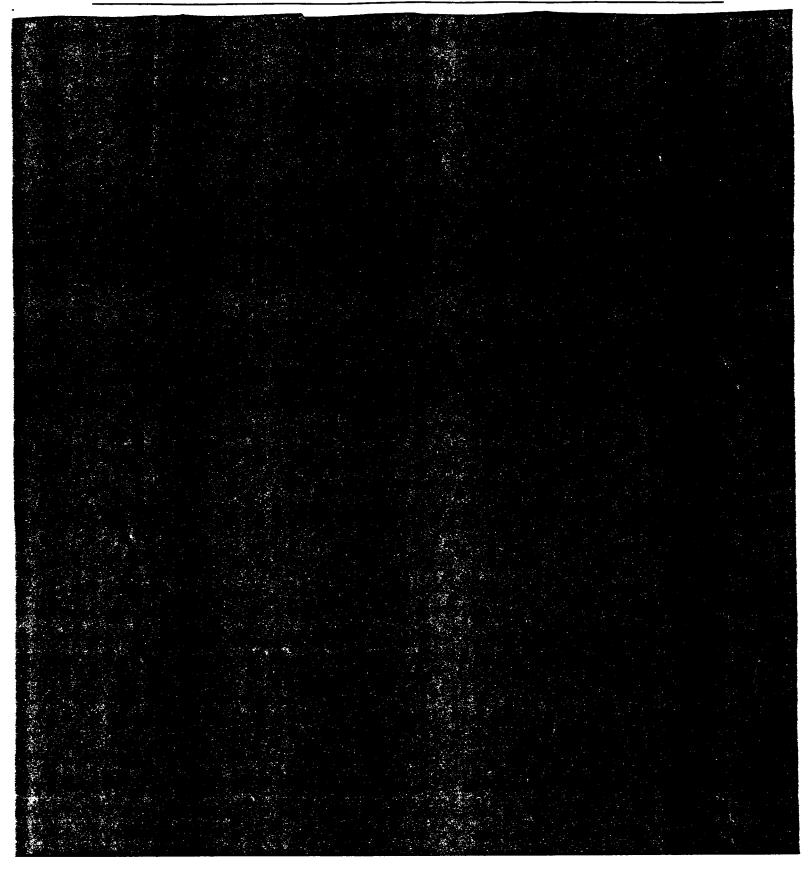




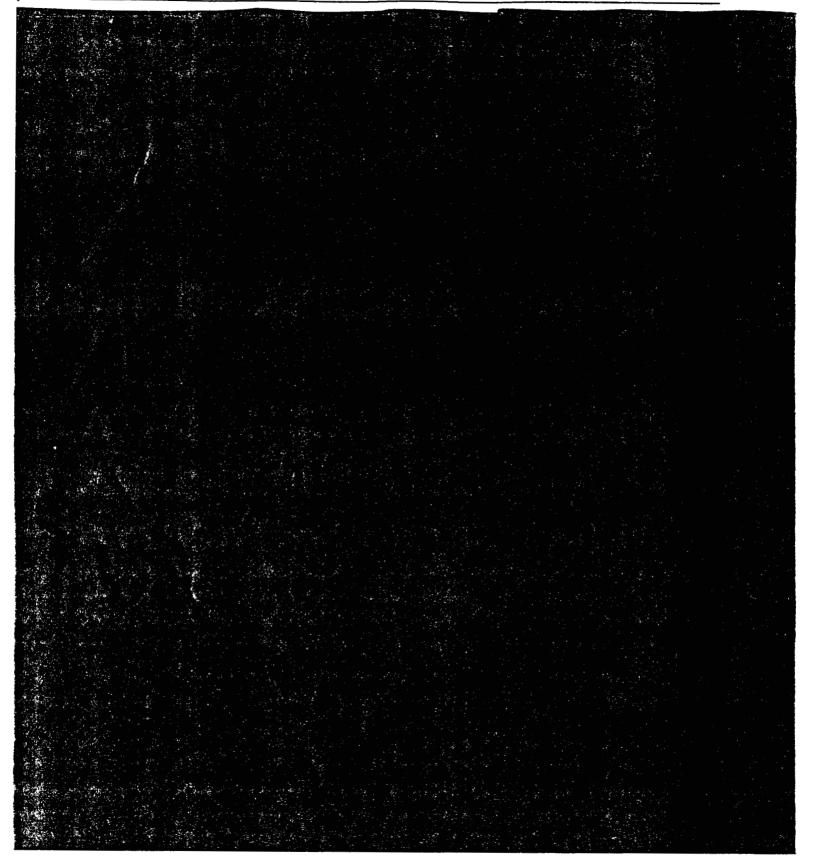




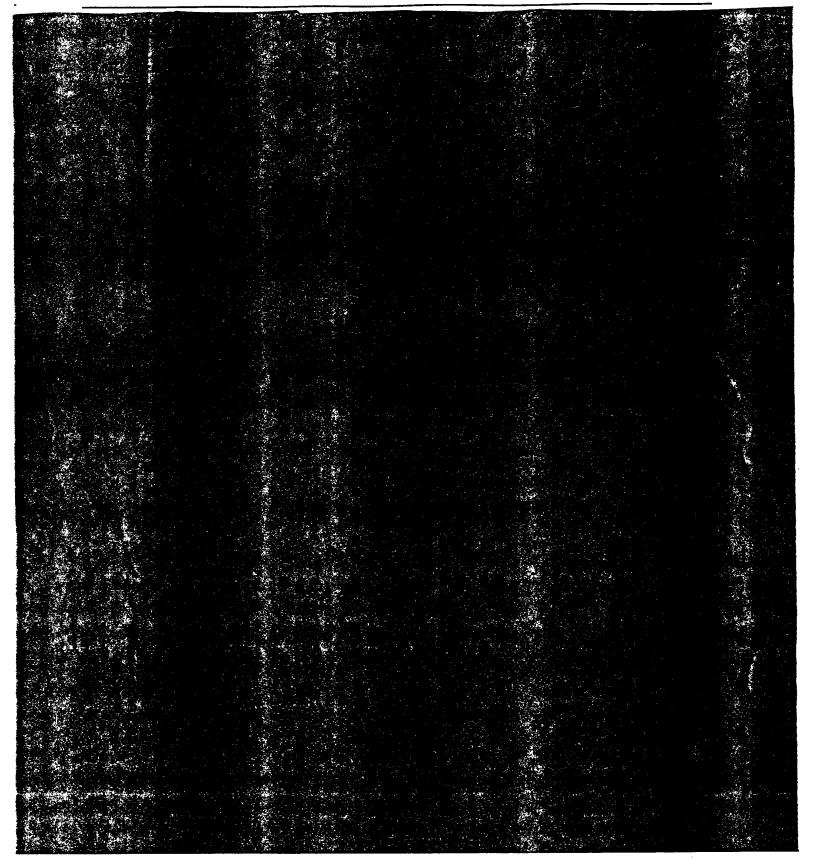




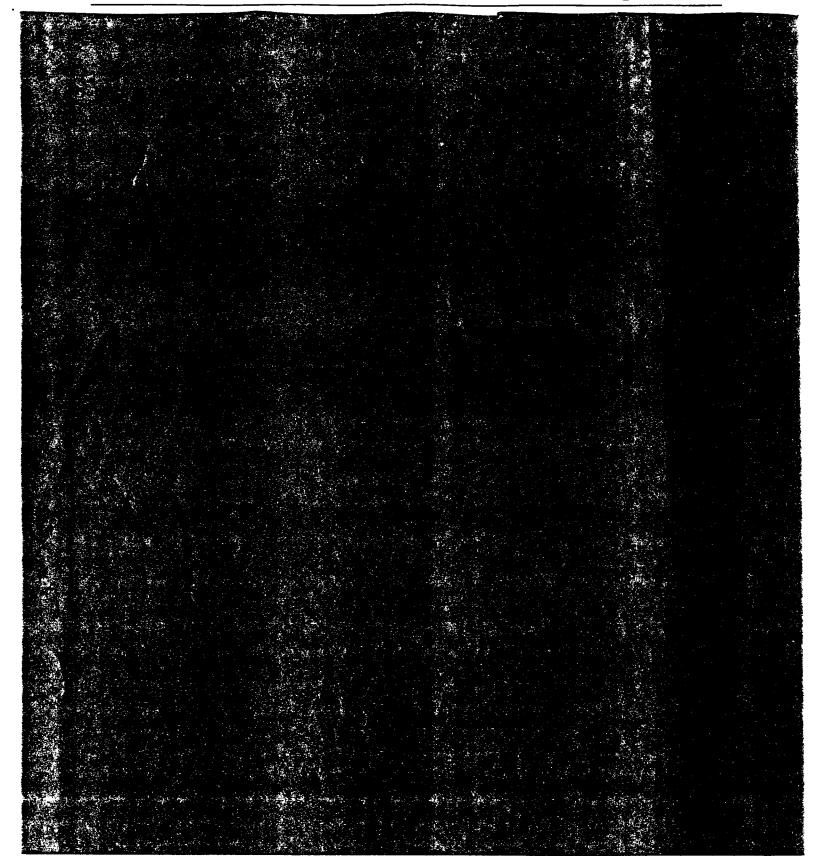




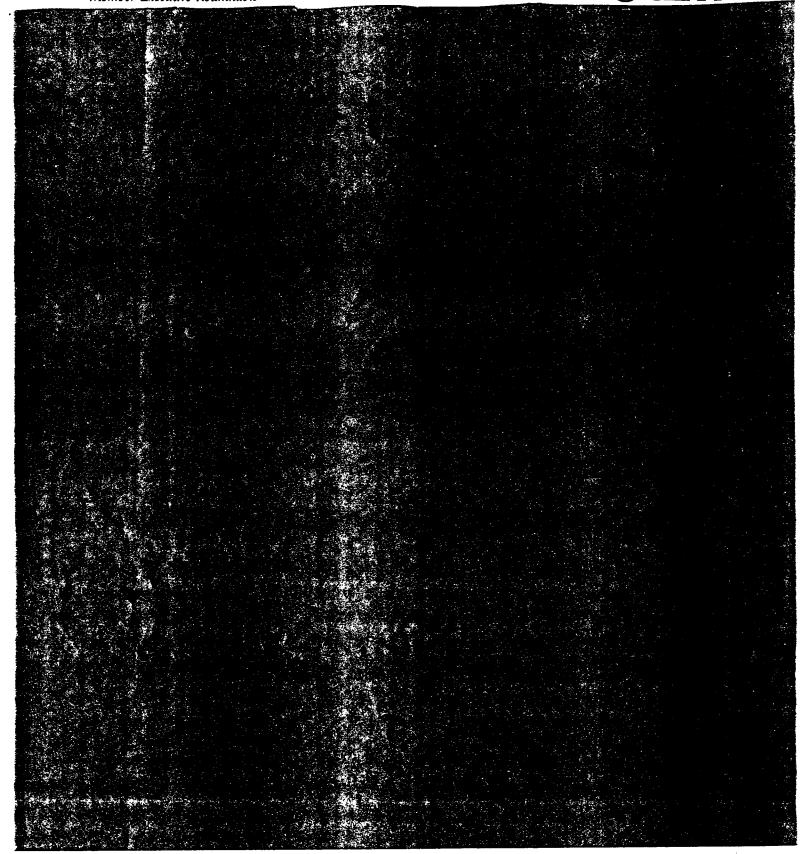


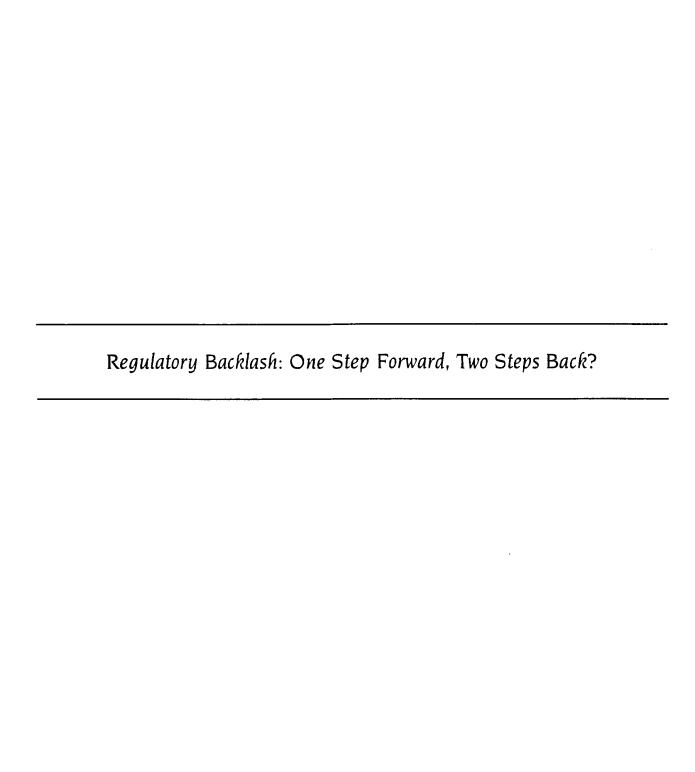




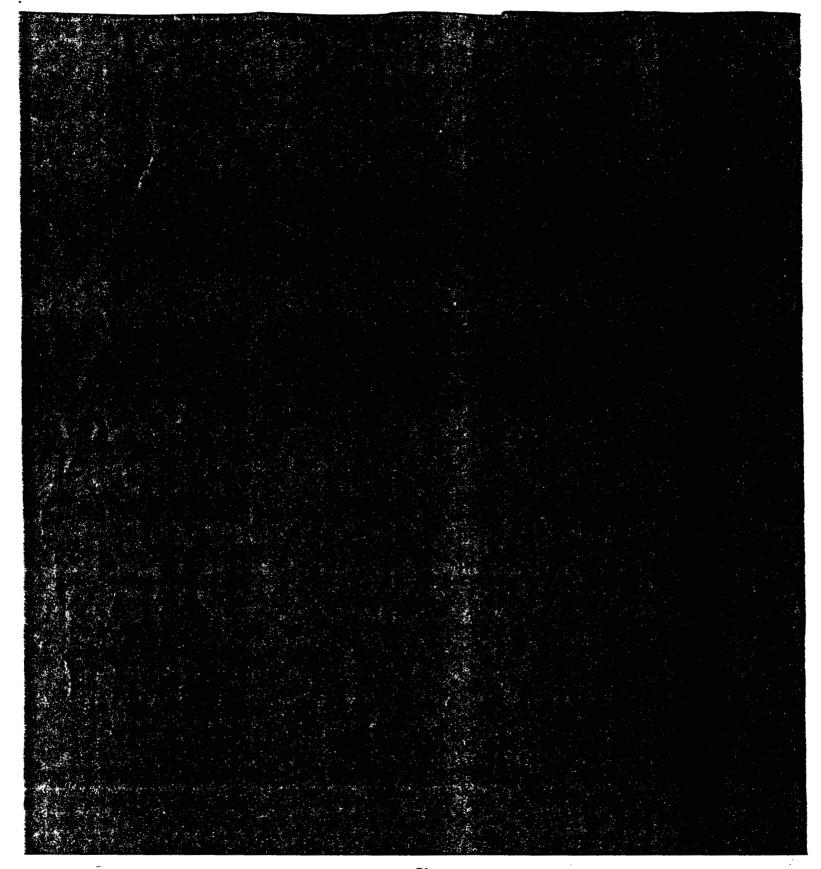




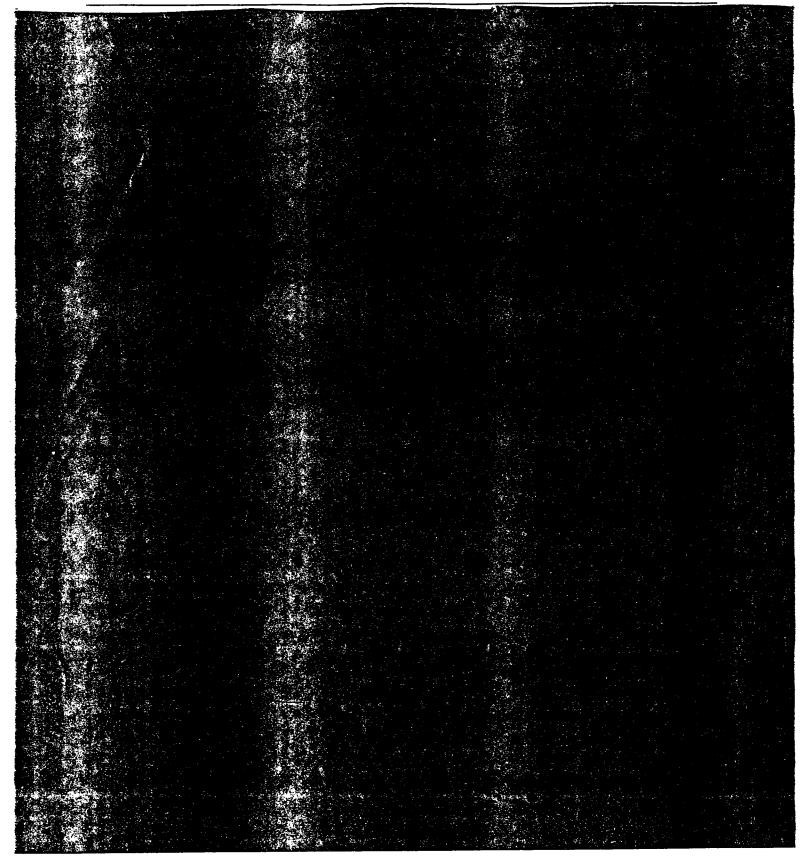




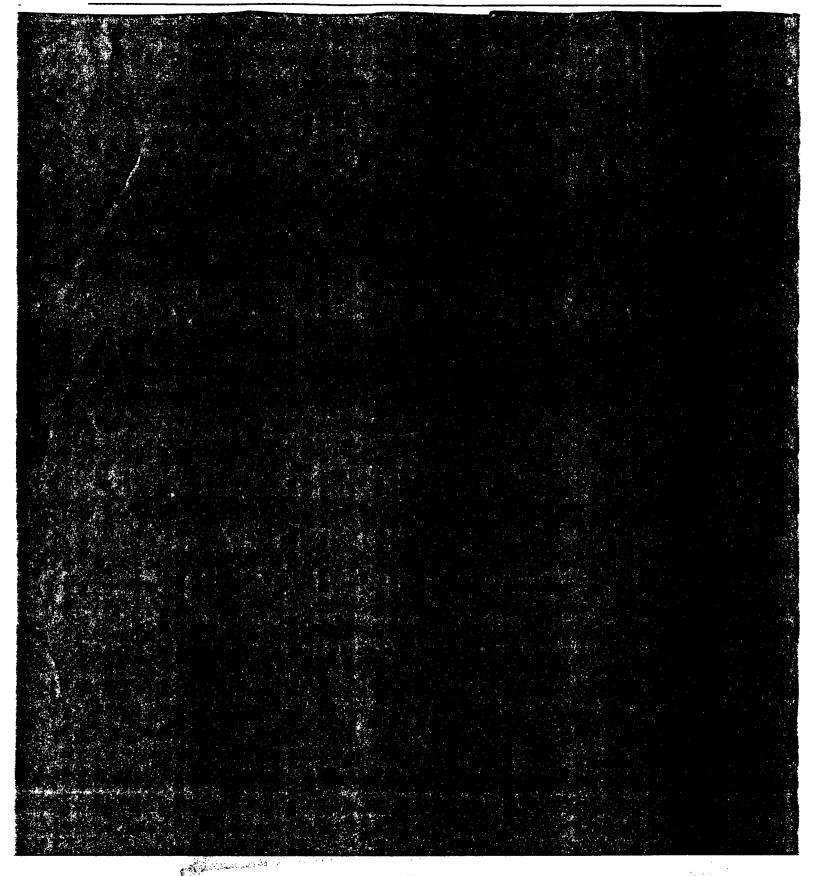




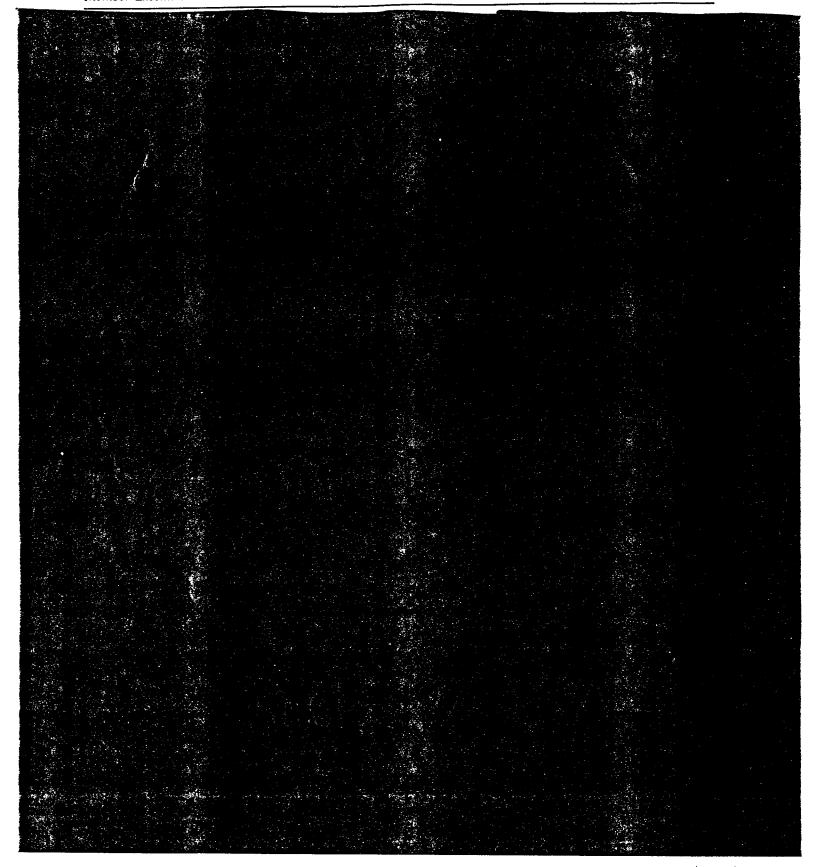




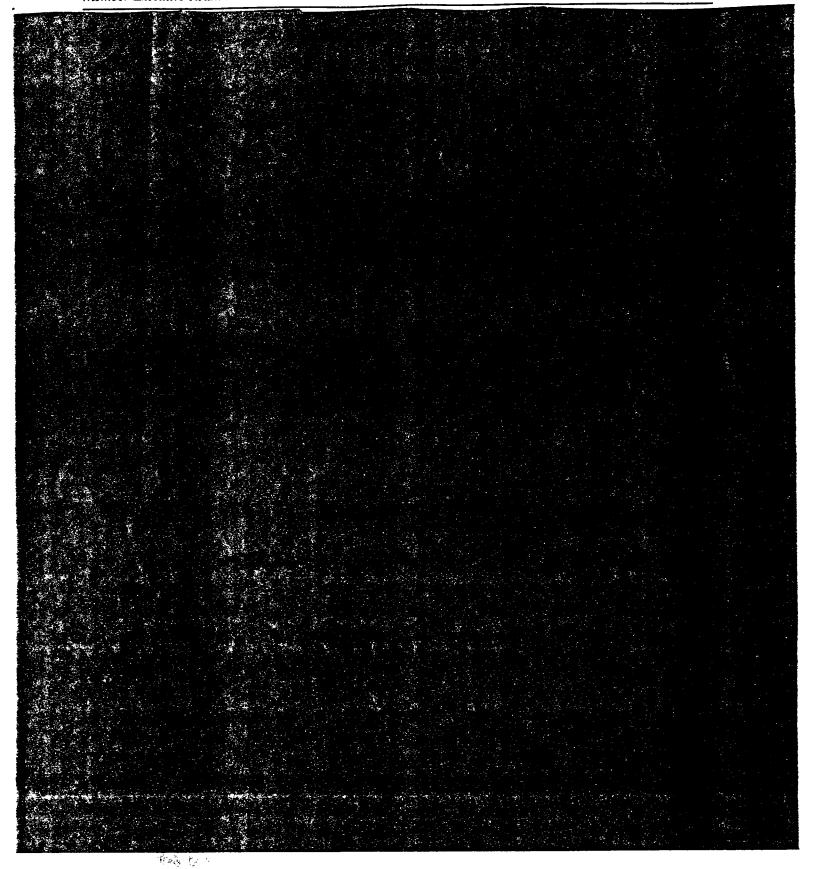




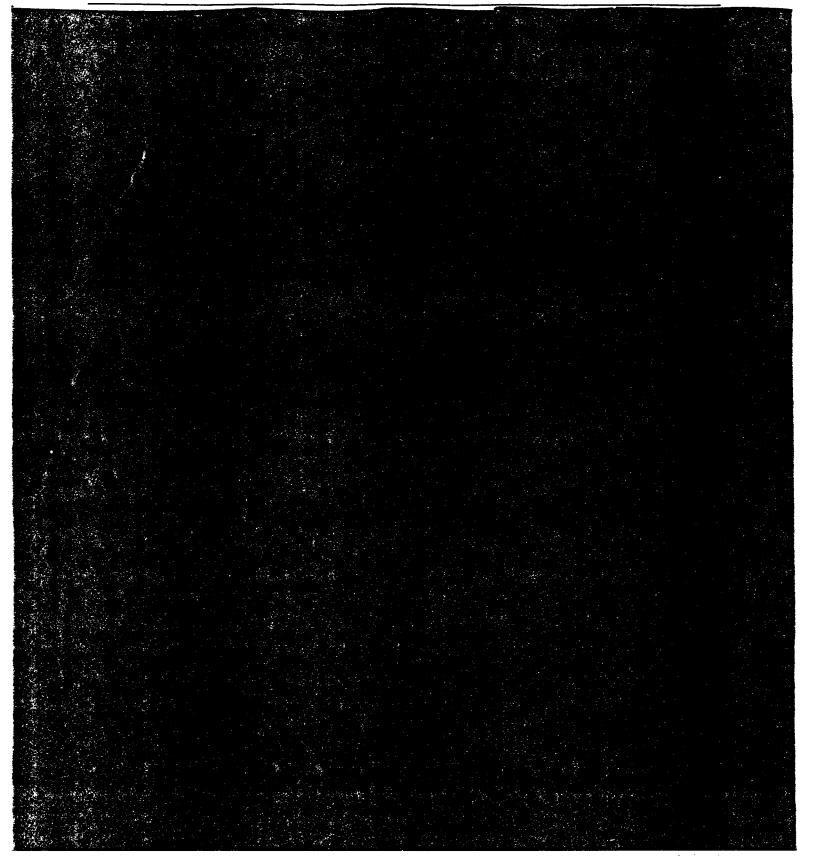


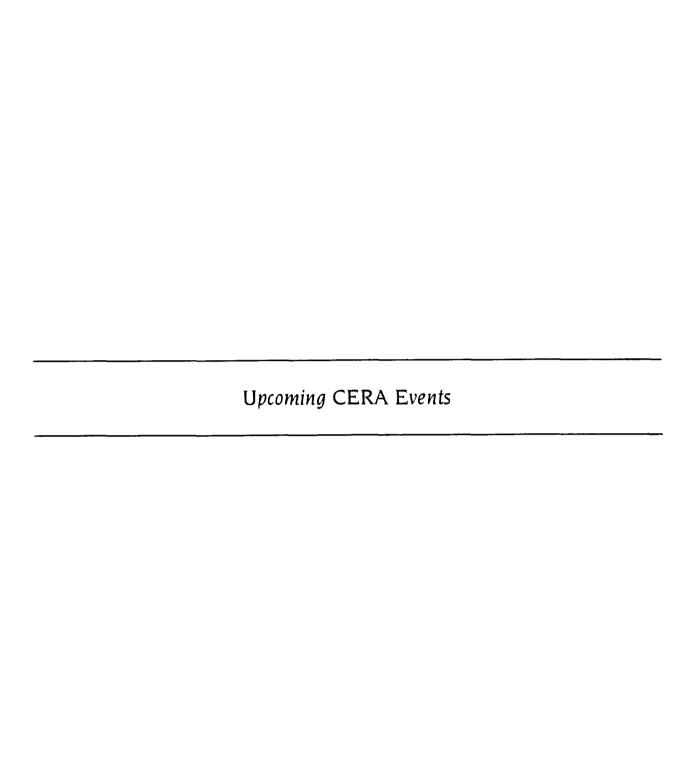






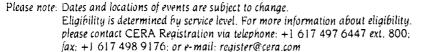






## 2000-01 CERA EVENT DATES Date Product Line/Event Type Hotel City OCTOBER 2000 October 17 Forum for IT Strategy Workshop London Westbury Hotel October 17 Climate Change Roundtable London Westbury Hotel October 18 World Oil Roundtable London Westbury Hotel Refined Products Roundtable October 19 Energy and e-Business Roundtable Westbury Hotel Climate Change Roundtable London October 20 European Gas Roundtable London Institute of Directors European Power Roundtable October 23 London Institute of Directors Eurasia Energy Roundtable **NOVEMBER 2000** November 1-3 Distributed Energy Forum Barcelona Le Meridien November 1 Western Energy Roundtable North American Natural Gas Roundtable North American Electric Power Roundtable Houston Four Seasons November 2 North American Natural Gas Roundtable Climate Change Roundtable Asia Pacific Roundtable Four Seasons Houston Four Seasons November 2 Latin America Luncheon Houston The Warwick November 6 Forum for IT Strategy Houston World Oil Roundtable November 7 Refined Products Roundtable The Warwick Energy and e-Business Roundtable Houston November 8 Latin America Roundtable Rio de Janeiro Rio Atlantica Hotel November 9 North American Power Roundtable Ritz Carlton Detroit November 29 World Oil Roundtable Refined Products Roundtable Calgary Hyatt Regency November 29 European Gas Roundtable Oslo Hotel Continental European Power Roundtable

**DECEMBER 2000** 





2000-01 CERA EVENT DATES			
Date	Product Line/Event Type	City	Hotel
December 11-13	Global Power Summit	Pebble Beach	Inn at Spanish Bay
FEBRUARY 2001			
February 12–16	CERAweek 2001	Houston	Westin Galleria
MAY 2001			
May 7–9	Energy and e-Business Summit	London	ТВА
JUNE 2001			
June 19–22	Istanbul Conference	Istanbul	Conrad International Hotel



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