40831-TX

EARLY, LENNON, CROCKER & BARTOSIEWICZ, P.L.C.

ATTORNEYS AT LAW

900 COMERICA BUILDING KALAMAZOO, MICHIGAN 49007-4752 TELEPHONE (269) 381-8844 FAX (269) 381-8822

GEORGE H. LENNON DAVID G. CROCKER MICHAEL D. O'CONNOR HAROLD E. FISCHER, JR. LAWRENCE M. BRENTON GORDON C. MILLER GARY P. BARTOSIEWICZ KRISTEN L. GETTING BLAKE D. CROCKER

ROBERT M. TAYLOR RON W. KIMBREL PATRICK D. CROCKER ANDREW J. VORBRICH TYREN R. CUDNEY STEVEN M. BROWN

OF COUNSEL

THOMPSON BENNETT JOHN T. PETERS, JR.

> VINCENT T. EARLY JOSEPH J. BURGIE (1926 - 1992)

August 6, 2004

Blanca Bayó Florida Public Service Commission Capital Circle Office Center 2540 Shumard Oak Blvd. Tallahassee, FL 32399-0850

> Re: Neutral Tandem-Florida, LLC

Dear Ms. Bayó:

Enclosed herewith for filing with the Commission, please find an original and 6 (six) copies of the above captioned corporation's APPLICATION FOR AUTHORITY TO PROVIDE ALTERNATIVE LOCAL EXCHANGE SERVICE WITHIN THE STATE OF FLORIDA, along with a check in the amount of \$250.00 to cover filing fees relating to same.

Also enclosed is an exact duplicate of this letter. Please stamp the duplicate received and return same in the postage-paid envelope attached thereto.

Please contact me if you have additional questions or concerns.

Very truly yours,

EARLY, LENNON, CROCKER & BARTOSIEWICZ, P.L.C.

Patrick D. Crocker

PDC/pas

RECEIVED & FILED

enc

EPSC-BUREAU OF RECORDS

DOCUMENT NUMBER - DATE 08669 AUG 10 3

FPSC-COMMISSION CLERK

EARLY, LENNON, CROCKER & BARTOSIEWICZ, P.L.C.

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Patrick D. Crocker

PDC/pas

enc

Check received with filing and forwarded to Fiscal for deposit. Fiscal to forward deposit information to Records.

person who forwarded check:

17 6 WV 01 90V 70

DISTRIBUTION CENTER



BEFORE THE STATE OF FLORIDA PUBLIC SERVICE COMMISSION

Application of)
Neutral Tandem-Florida, LLC)
for Authority to Provide Alternative)
Local Exchange Service Statewide)

APPLICATION

Patrick D. Crocker Early, Lennon, Crocker & Bartosiewicz, P.L.C. 900 Comerica Building Kalamazoo, MI 49007

APPLICATION

1.	Tł	is is	s an application for √ (check one):
	(🗸	(Original certificate (new company).
	()	Approval of transfer of existing certificate: Example, a certificated company purchases an existing company and desires to retain the original certificate of authority.
	()	Approval of assignment of existing certificate: Example, a certificated company purchases an existing company and desires to retain the certificate of authority of that company.
	()	Approval of transfer of control: Example, a company purchases 51% of a certificated company. The Commission must approved the new controlling entity.
2.	Na	ame	of Company:
		Neu	tral Tandem-Florida, LLC
3.	Na	ame	under which the applicant will do business (fictitious name, etc.):
4.			al mailing address (including street name and number, post office box, city, state, ode):
			North LaSalle Street, Suite 1615
	<u>Cł</u>	nicag	go, IL 60602
5.	Fl	orid	a address (including street name & number, post office box, city, state, zip code):
		No	ne

6.	Structure of organization:
	 () Individual () Corporation () Foreign Corporation () General Partnership () Limited Partnership (√) Other - Limited Liability Company
7.	If individual, provide:
	Name:
	Title:
	Address:
	City/State/Zip:
	Telephone No.: Fax No.:
	Internet E-Mail Address:
	Internet Website Address:
8. <u>If</u>	incorporated in Florida, provide proof of authority to operate in Florida:
	(a) The Florida Secretary of State corporate registration number:
	N/A
9.	If foreign corporation, provide proof of authority to operate in Florida:
	(a) The Florida Secretary of State corporate registration number:
10.	If using fictitious name-d/b/a, provide proof of compliance with fictitious name statute (Chapter 865.09, FS) to operate in Florida:
	(a) The Florida Secretary of State fictitious name registration number:

	(a) The Florida Secretary of State registration number: M0400002744
12.	If a partnership, provide name, title and address of all partners and a copy of the partnership agreement.
	Name:
	Title:
	Address:
	City/State/Zip:
	Telephone No.: Fax No.:
	Internet E-Mail Address:
	Internet Website Address:
13.	If a foreign limited partnership, provide proof of compliance with the foreign limited partnership statute (Chapter 620-169, FS), if applicable.
	(a) The Florida Registration number: N/A
14.	Provide F.E.I. Number (if applicable):
15.	Indicate of any of the officers, director, or any of the ten largest stockholders have previously been:
	(a) adjudged bankrupt, mentally incompetent, or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings. <u>Provide explanation.</u>
	None have been adjudged bankrupt, mentally incompetent, or guilty of any felony or crime.

If a limited liability partnership, provide proof of registration to operate in Florida:

11.

	company, give reason why not.
	<u>No</u>
16.	Who will serve as liaison to the commission with regard to the following?
	(a) The application:
	Name: Patrick D. Crocker
	Title: Attorney
	Address: 900 Comerica Building
	City/State/Zip: Kalamazoo, MI 49007
	Telephone No.: 269-381-8844 Fax No.: 269-381-8822
	Internet E-Mail Address:pcrocker@earlylennon.com
	Internet Website Address: <u>www.telecomattorney.com</u>
	(b) Official point of contact for the ongoing operations of the company:
	Name: Ron Gavillet
	Title: Executive Vice President
	Address: Two North LaSalle Street, Suite 1615
	City/State/Zip: Chicago, IL 60602
	Telephone No.: 312-384-8000 Fax No.: 312-346-3276
	Internet E-Mail Address: rgavillet@neutraltandem.com
	Internet Website Address: www.netraltandem.com

(b) an officer, director, partner or stockholder in any other Florida certificated telephone company. If yes, give name of company and relationship. If no longer associated with

	(c) Complaints/Inquiries from customers:
	Name: Jan Hewitt
	Title: Vice President
	Address: Two North LaSalle Street, Suite 1615
	City/State/Zip: Chicago, IL 60602
	Telephone No.: 312-384-8000 Fax No.: 312-346-1276
	Internet E-Mail Address: jhewitt@neutraltandem.com
	Internet Website Address: www.neutraltandem.com
17.	List the states in which the applicant:
	(a) has operated as an alternative local exchange company.
	Applicant has operated as an alternative local exchange company in the State of Illinois
	(b) has applications pending to be certificated as an alternative local exchange company.
	Applicant is filing contemporaneously for local exchange authority in Indiana and Minnesota.
	(c) is certificated to operate as an alternative local exchange company.
	Applicant is certified to provide local exchange services in Illinois, Michigan, and Ohio

(d) has been denied authority to operate as an alternative local exchange company and the circumstances involved.

Applicant has not been denied authority to operate as an alternative local exchange company in any jurisdiction.

(e) has had regulatory penalties imposed for violations of telecommunications statutes and the circumstances involved.

Applicant has had no regulatory penalties imposed for violations of telecommunications statutes.

(f) has been involved in civil court proceedings with an interexchange carrier, local exchange company or other telecommunications entity, and the circumstances involved.

Applicant has not been involved in any civil court proceedings with an interexchange carrier, local exchange company or other telecommunications entity.

18. Submit the following:

A. Managerial capability: give resumes of employees/officers of the company that would indicate sufficient managerial experiences of each.

See Exhibit C

B. Technical ability: gives resumes of employees/officers of the company that would indicate sufficient technical experiences or indicate what company has been contracted to conduct technical maintenance.

See Exhibit C

C. Financial capability.

The application **should contain** the applicant's audited financial statements for the most recent 3 years. If the applicant does not have audited financial statements, it shall so be stated.

The unaudited financial statements should be signed by the applicant's chief executive officer and chief financial officer affirming that the financial statements are true and correct and should include:

- 1. The balance sheet;
- 2. Income statement; and
- 3. Statement of retained earnings.

NOTE: This documentation may include, but is not limited to, financial statements, a projected profit and loss statement, credit references, credit bureau reports, and descriptions of business relationships with financial institutions.

Further, the following (which included supporting documentation) should be provided:

- 1. <u>written explanation</u> that the applicant has sufficient financial capability to provide the requested service in the geographic area proposed to be served.
- 2. <u>written explanation</u> that the applicant has sufficient financial capability to maintain the requested service.
- 3. **written explanation** that the applicant has sufficient financial capability to meet its lease or ownership obligations.

See Exhibit B.

** APPLICANT ACKNOWLEDGMENT OF STATEMENT **

- 1. REGULATORY ASSESSMENT FEE: I understand that all telephone companies must pay a regulatory assessment fee in the amount of .15 of one percent of gross operating revenue derived from intrastate business. Regardless of the gross operating revenue of a company, a minimum annual assessment fee of \$50 is required.
- 2. GROSS RECEIPTS TAX: I understand that all telephone companies must pay a gross receipts tax of two and one-half percent on all intra and interstate business.
- 3. SALES TAX: I understand that a seven percent sales tax must be paid on intra and interstate revenues.
- 4. APPLICATION FEE: I understand that a non-refundable application fee of \$250.00 must be submitted with the application.

UTILITY OFFICIAL January	
Signature Ron Gavillet	Date
Executive Vice President	312-384-8000
Title	Telephone No.
Address: Two North LaSalle Street, Suite 1615	312-346-6276
	Fax No.
Chicago, IL 60602	

ATTACHMENTS:

- A CERTIFICATE SALE, TRANSFER, ASSIGNMENT STATEMENT
- B INTRASTATE NETWORK

- 0 0

C - AFFIDAVIT

CERTIFICATE SALE, TRANSFER, OR ASSIGNMENT STATEMENT

Not applicable

INTRASTATE NETWORK (if available)

Chapter 25-24.825 (5), Florida Administrative Code, requires the company to make available to staff the alternative local exchange service areas only upon request.

1.	POP: Addresses wher	located, and indicate if owned or leased.
	1)	
	3)	4)
2.	SWITCHES: Addres	where located, by type of switch, and indicate if owned or leased.
	1)	2)
	3)	4)
3.		CILITIES: POP-to-POP facilities by type of facilities (microwave etc.) and indicate if owned or leased.
	POP-to-POP	OWNERSHIP
	1)	
	2))—————————————————————————————————————
	3)	
	4)	

AFFIDAVIT

By my signature below, I, the undersigned officer, attest to the accuracy of the information contained in this application and attached documents and that the applicant has the technical expertise, managerial ability, and financial capability to provide alternative local exchange company service in the State of Florida. I have read the foregoing and declare that, to the best of my knowledge and belief, the information is true and correct. I attest that I have the authority to sign on behalf of my company and agree to comply, now and in the future, with all applicable Commission rules and orders.

Further, I am aware that, pursuant to Chapter 837.06, Florida Statutes, "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s. 775.082 and s.775.083."

UTILITY OFFICIAL:	
Signature Ron Gavillet	Date
Executive Vice President	312-384-8000
Title	Telephone No.
Address: Two North LaSalle Street, Suite 1615	312-346-6276
	Fax No.
Chicago, IL 60602	

EXHIBIT A

Certificate of Authority to Transact Business



The First State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF FORMATION OF "NEUTRAL TANDEM-FLORIDA, LLC", FILED IN THIS OFFICE ON THE TWENTY-SEVENTH DAY OF MAY, A.D. 2004, AT 8:17 O'CLOCK P.M.



Darriet Smith Hindson Harriet Smith Windsor, Secretary of State

AUTHENTICATION: 3142364

DATE: 05-28-04

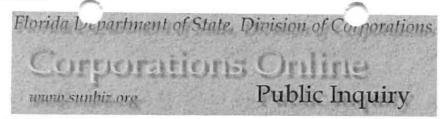
3809274 8100

040402251

State of Delaware Secretary of State Division of Corporations Delivered 08:21 PM 05/27/2004 FILED 08:17 PM 05/27/2004 SRV 040397899 - 3809274 FILE

STATE of DELAWARE LIMITED LIABILITY COMPANY CERTIFICATE of FORMATION

٠	First: The name of the limited liability company is Neutral Tandem-
	Florida, LLC
•	Second: The address of its registered office in the State of Delaware is 2711
	Centerville Road Suite 400 in the City of Wilmington, DE 19808
	The name of its Registered agent at such address is
	Corporation Service Company
•	Third: (Use this paragraph only if the company is to have a specific effective date of
	dissolution.) "The latest date on which the limited liability company is to dissolve is
•	Fourth: (Insert any other matters the members determine to include herein.)
Y	Witness Whereof, the undersigned have executed this Certificate of Formation of
	eutral Tandem-Flordia, LLC this 27 day of May 20 04
	2
	Authorized Person(s)
	NAME: Ronald Gavillet
	Type or Print



Foreign Limited Liability

NEUTRAL TANDEM-FLORIDA, LLC

PRINCIPAL ADDRESS 2 NORTH LASALLE STREET, SUITE 1615 CHICAGO IL 60602

MAILING ADDRESS 2 NORTH LASALLE STREET, SUITE 1615 CHICAGO IL 60602

Document Number M04000002744

FEI Number NONE

Date Filed 07/13/2004

State DE

Status **ACTIVE** **Effective Date** NONE

Total Contribution 0.00

Registered Agent

Name & Address

CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE FL 32301-2525

Manager/Member Detail

Name & Address	Title
NEUTRAL TANDEM, INC. 2 NORTH LASALLE STREET, SUITE 1615	MGR
CHICAGO IL 60602	

Annual Reports

Report Year	Filed Date

EXHIBIT B

Financial Capability

(Filed Under Seal)

Neutral Tandem is a closely-held corporation engaged in the provision of telecommunications services which are highly competitive. The public disclosure of financial statements of Neutral Tandem could be injurious to its business and financial position.

Neutral Tandem is filing its financial information in a sealed envelope marked confidential and requests that the Commission keep this information private and not open to the public for disclosure.

Neutral Tandem, Inc. Balance Sheet Summary of All Units For the Month Ending January 31, 2004

ASSETS

Checking Restricted Short-Term Investments Total Cash Other Receivables Net Accounts Receivable Socurity Deposits Current Assats Switching Equipment Software Computer Equipment Office Equipment Furniture & Fixtures Less Accumulated Depreciation Net Fixed Assets TOTAL ASSETS LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-in Capital Year-to Date Income Retained Earnings Shareholders' Equity TOTAL LIABILITIES AND EQUITY	Chasking	
Net Accounts Receivable Security Deposits Current Assets Switching Equipment Software Computer Equipment Office Equipment Furniture & Fixtures Less Accumulated Depreciation Net Fixed Assets TOTAL ASSETS LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-in Capital Year-to Date Income Retained Earnings Shareholders' Equity	Restricted Short-Term investments	
Security Deposits Current Assets Switching Equipment Software Computer Equipment Office Equipment Fumiture & Fixtures Less Accumulated Depreciation Net Fixed Assets TOTAL ASSETS LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Convertible Preferred Stock Common Stock Additional Paid-in Capital Year-to Date Income Retained Earnings Shareholders' Equity	Other Receivables	
Switching Equipment Software Computer Equipment Office Equipment Furniture & Fixtures Less Accumulated Depreciation Net Fixed Assets TOTAL ASSETS LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Convertible Preferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Net Accounts Receivable	
Switching Equipment Software Computer Equipment Office Equipment Furniture & Fixtures Less Accumulated Depreciation Net Fixed Assets TOTAL ASSETS LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Security Deposits	
Software Computer Equipment Office Equipment Furniture & Fixtures Less Accumulated Depreciation Net Fixed Assets TOTAL ASSETS LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Préferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Current Assets	
LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Software Computer Equipment Office Equipment Furniture & Fixtures Less Accumulated Depreciation	
LIABILITIES AND SHAREHOLDERS' EQUITY Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Préferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity		
Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-in Capital Year-to Date Income Retained Earnings Shareholders' Equity	TOTAL ASSETS	
Notes Payable Long-Term Liabilities Total Liabilities Convertible Préferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity		
Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Accounts Payable	JITY
Convertible Préferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Accounts Payable Total Current Liabilities	JITY
Convertible Preferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Accounts Payable Total Current Liabilities Notes Payable	JITY
Cemmon Stock Additional Paid-In Capital Year-to Date Income Retained Earnings Shareholders' Equity	Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities	JITY
	Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities	JITY
TOTAL LIABILITIES AND EQUITY	Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings	
	Accounts Payable Total Current Liabilities Notes Payable Long-Term Liabilities Total Liabilities Convertible Preferred Stock Common Stock Additional Paid-In Capital Year-to Date Income Retained Earnings	

Neutral Tandem, Inc. Income Statement Summary of All Units For the Month Ending January 31, 2004

January YTD Cost of Goods Sold Gross Margin Salarles and Wages Bonuses Health Insurance Expense Long Term Disability Insurance FICA Tax Expense SUTA Tax Expense FUTA Tax Expense Office Supplies **Dues & Subscriptions** Repairs & Maintenance Rent Utilities Casualty Insurance Postage Telephone-Local Telephone-LD Telephone-Cellular Internet Access Travel-Airfare Travel-Meals Travel-Lodging Travel-Ground Transportation Meals & Entertainment Bank Fees Advertising Expense Consulting Fees Web Hosting Payroll Processing Legal Fees Licenses & Fees **Total Operating Expenses EBITDA** Depreciation Expense-Furniture & Fixtures Depreciation Expense-Computer Equipment Depreciation Expense-Software Depreciation Expense-Switch Equipment Depreciation Expense-Tools & Test Equipment Miscellaneous Expense Interest Income

Net Income

Neutral Tandem, Inc. Cash Flow Statement Summary of All Units For the Month Ending January 31, 2004

	January	Year to Date
CASH FLOW FROM OPERATING ACTIVITIES:		
Net Income from Operations		***************************************
Add Back Non-Cash Expenses: Depreciation & Amortization		
Net Cash Flow from Operations		
Sources (Uses) of Cash: Accounts Receivable Accounts Payable Accrued Liabilities		
Total Sources (Uses) of Cash		
Net Cash Flow from Operating Activities		
CASH FLOW FROM INVESTING ACTIVITIES:		* *
Additions to Fixed Assets		
Net Cash Flow from Investing		
CASH FLOW FROM FINANCING ACTIVITIES:		
Net Increase (Decrease) in Cash		
Cash at Beginning of Period		
Cash and Equivalents at End of Period		
Check Total - Ending Cash Per Books		

- 1. Applicant has sufficient financial capability to provide the requested service in the geographic areas proposed to be served. Applicant's operating revenue will provide Applicant with sufficient financial resources to provide service in the proposed areas.
- 2. Applicant has sufficient financial capability to maintain the requested service in the geographic areas proposed to be served. Applicant's operating revenue will provide Applicant with sufficient financial resources to maintain service in the proposed areas.
- 3. Applicant will operate as a resold provider. Applicant has sufficient financial capability to meet lease or ownership obligations in the geographic areas proposed to be served. Applicant's operating revenue will provide Applicant with sufficient financial resources to meet lease or ownership obligations in the proposed areas.

EXHIBIT C

Management Resumes

Senior Management Experience

Jim Hynes is the President and Chief Executive Officer of Neutral Tandem-New Jersey, LLC and its parent, Neutral Tandem, Inc. Mr. Hynes has over 30 years of experience in the Systems and Telecom business. Most recently, Mr. Hynes was the Group Managing Director at Fidelity Ventures, focusing in the areas of telecommunications and technology. In addition, Mr. Hynes personally directed the establishment in Europe of COLT Telecommunications in 1992 and was the first CEO of that organization until moving to the role of Chairman at the time of COLT's IPO in 1996. Prior to joining Fidelity Ventures, he was with Chase Manhattan as Vice President and Division Executive for Global Telecommunications Services and worked in various positions at Continental Corporation, Bache & Co. and New York Telephone. Mr. Hynes currently serves on the Board of Directors of Granite Systems of Manchester, New Hampshire; Mountain Telecom based in Alexandria, Virginia; and Looking Glass Networks based in Chicago, Illinois.

John Barnicle is the Chief Operating Officer of Neutral Tandem-New Jersey, LLC and its parent, Neutral Tandem, Inc. Mr. Barnicle was a cofounder, director, and COO of Focal Communications Corporation from May 1996 through October 2002. In this role, he was responsible for all day-to-day activities for the company and was involved in securing more that \$1 billion to launch and grow Focal. In 1999, John was named Regional Entrepreneur of the Year by Ernst & Young. With more than 15 years of telecommunications experience, Mr. Barnicle has held senior positions at such companies as MFS Communications (now part of WorldCom), Duff & Phelps Credit Rating Company (now part of Fitch Ratings) and Centel Corporation (now part of Sprint).

Ron Gavillet is the Executive Vice President of External Affairs of Neutral Tandem-California, LLC and its parent Neutral Tandem, Inc. Most recently, Ron served as Executive Vice President of Strategy and External Affairs and General Counsel for MCG Capital Corp.'s Biznessonline.com, Inc. In addition, after 5 years in private practice with the law firm Skadden, Arps, Slate, Meagher & Flom, Ron held senior legal & strategy positions with MCI, Universal Access, Vertex Broadband Corp., and USN Communications, Inc. Ron has authored several articles on telecommunications and was the Founder and Co-Chair of the Federal Communications Bar Association Midwest Chapter. Ron has both a B.A. in Communications and a B.S. in Political Science from Southern Illinois University; a J.D. from the Columbus School of Law at Catholic University of America; and Masters in Management from the Kellogg Graduate School of Management at Northwestern University.

Rob Junkroski is the Chief Financial Officer of Neutral Tandem-California, LLC and its parent, Neutral Tandem, Inc. Mr. Junkroski was most recently Vice President of Finance with Focal Communications. His responsibilities included managing all the working capital functions within the company including accounts payable and receivable, credit and collections, carrier and end-user billing, regulatory compliance and real estate management. Mr. Junkroski previously served as Treasurer and Controller and was responsible for all the accounting, revenue assurance, audit, cash and risk management and customer credit functions. Mr. Junkroski was also involved with capital raising activities at Focal totaling \$1 billion. Before joining Focal, Mr. Junkroski was Controller for Brambles Equipment Services, Inc. and Focus Leasing Corporation.