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March 31, 2017

Carlotta Stauffer  
Florida Public Service Commission  
Office of Commission Clerk  
2540 Shumard Oak Blvd  
Tallahassee, Florida 32399-0850

Subject: 2017 Orlando Utilities Commission Ten-Year Site Plan

Dear Ms. Stauffer

Enclosed please find an electronic copy of the 2017 Orlando Utilities Commission (OUC) Ten-Year Site Plan (TYSP). The 2017 OUC TYSP was prepared by nFront Consulting LLC (nFront) and is being submitted by nFront on behalf of OUC.

If you have any questions about this TYSP, please do not hesitate to contact me.

Respectfully submitted,

/s/ 

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## **Orlando Utilities Commission**

### **2017 Ten-Year Site Plan**

**Prepared by:**  
**nFront Consulting LLC**  
**March 31, 2017**



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## **1.0 EXECUTIVE SUMMARY**

This report documents the 2017 Orlando Utilities Commission (OUC) Ten-Year Site Plan pursuant to Section 186.801 Florida Statutes and Section 25-22.070 of Florida Administrative Code. OUC's Ten-Year Site Plan provides information required by this rule and consists of the following additional sections:

- Utility System Description (Section 2.0)
- Strategic Issues (Section 3.0)
- Forecast of Peak Demand and Energy Consumption (Section 4.0)
- Demand-Side Management (Section 5.0)
- Forecast of Facilities Requirements (Section 6.0)
- Supply-Side Alternatives (Section 7.0)
- Economic Evaluation Criteria and Methodology (Section 8.0)
- Analysis and Results (Section 9.0)
- Environmental and Land Use Information (Section 10.0)
- Conclusions (Section 11.0)
- Ten-Year Site Plan Schedules (Section 12.0)

OUC has assumed responsibility for supplying all of St. Cloud's loads through calendar year 2032. Load forecasts for OUC and St. Cloud have been integrated into one forecast, and details of the aggregated load forecast are provided in Section 4.0. A banded forecast is provided with base-case growth, high-growth, and low-growth scenarios.

OUC has a contract to provide power to Bartow through calendar year 2017, a contract to sell power to Lake Worth through calendar year 2018, a contract to sell to the City of Vero Beach through calendar year 2023, and a contract to sell power to Winter Park through calendar year 2019. The power OUC is currently planning to provide to Vero Beach, Bartow, Lake Worth, and Winter Park is discussed in Section 2.0.

OUC is a member of the Florida Municipal Power Pool (FMPP), which consists of OUC, Lakeland Electric (Lakeland), and the Florida Municipal Power Agency (FMPA) All-Requirements Project. Power for OUC is supplied by units owned entirely by OUC, as well as units in which OUC maintains joint ownership and power purchases. OUC's available capacity as of January 1, 2017, including capacity from units owned by OUC, St. Cloud's entitlement to Stanton Energy Center Unit 2, and OUC's current power purchases (including natural gas, as well as landfill gas and solar resources), provides total net summer capacity of approximately 1,869 MW and total net winter capacity of approximately 1,906 MW<sup>1</sup>.

As illustrated in Section 6.0 of this report, OUC is projected to require capacity to maintain a 15 percent reserve margin beginning in the summer of 2022; given the projected timing and magnitude of capacity requirements, OUC has made no commitments to new capacity additions and will evaluate such additions as part of its ongoing resource planning activities. For purposes of this Ten-Year Site Plan, it has been assumed that OUC will maintain its reserve margins through the addition of combined cycle capacity.

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<sup>1</sup> Net seasonal capacity ratings as of January 1, 2017. Includes capacity owned by OUC and St. Cloud, as well as OUC's contractual power purchases.

## 2.0 UTILITY SYSTEM DESCRIPTION

At the turn of the 20th century, John M. Cheney, an Orlando, Florida judge, organized the Orlando Water and Light Company and supplied electricity on a part-time basis with a 100 kW generator. Twenty-four hour service began in 1903. The population of the City of Orlando (City) had grown to roughly 10,000 by 1922, and Cheney, realizing the need for wider services than his company was capable of supplying, urged his friends to work and vote for a \$975,000 bond issue to enable the citizens of Orlando to purchase and municipally operate his privately owned utility. The bond issue passed by a margin of almost three to one, as did a subsequent issue for additional improvements. The citizens of Orlando acquired Cheney's company and its 2,795 electricity and 5,000 water customers for a total initial investment of \$1.5 million.

In 1923, OUC was created by an act of the state legislature and was granted full authority to operate electric and water municipal utilities. The business was a paying venture from the start. By 1924, the number of customers had more than doubled, and OUC had contributed \$53,000 to the City.

When Orlando citizens took over operation of their utility, the City's population was less than 10,000; by 1925, it had grown to 23,000. That year, more than \$165,000 was transferred to the City, and an additional \$111,000 was transferred in 1926.

Today, OUC operates as a statutory commission created by the legislature of the State of Florida as a separate part of the government of the City. OUC has full authority over the management and control of the electric and waterworks plants in the City and has been approved by the Florida legislature to offer these services in Osceola County, as well as Orange County. OUC's charter allows it to undertake, among other things, the construction, operation, and maintenance of electric generation, transmission, and distribution systems, chilled water systems, as well as water production, transmission, and distribution systems, to meet the requirements of its customers.

In 1997, OUC entered into an Interlocal Agreement with the City of St. Cloud in which OUC assumed responsibility for supplying all of St. Cloud's loads for the 25-year term of the agreement, which added an additional 150 square miles of service area. OUC also assumed management of St. Cloud's existing generating units and power purchase contracts. This agreement has been extended through 2032.

### 2.1 Existing Generation System

Presently, OUC has ownership interests in four electric generating plants, which are described further in this section. Table 2-1 summarizes OUC's generating facilities, which include:

- Stanton Energy Center Units 1 and 2, Stanton A, and Stanton B.
- Indian River Plant Combustion Turbine Units A, B, C, and D<sup>2</sup>.
- Lakeland Electric McIntosh Unit 3.
- Florida Power & Light Company (FPL) St. Lucie Unit 2 Nuclear Generating Facility.

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<sup>2</sup> As discussed throughout this report, OUC has purchased the steam units at the Indian River site; however, the units are currently in Extended Cold Shutdown and, therefore, are not included in calculations of OUC's available capacity.

**ORLANDO UTILITIES COMMISSION**  
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**Table 2-1 Summary of OUC Generation Facilities**

(As of January 1, 2017)

PLANT NAME	UNIT NO.	LOCATION (COUNTY)	UNIT TYPE	FUEL		FUEL TRANSPORT		COMMERCIAL IN-SERVICE MONTH/YEAR	EXPECTED RETIREMENT MONTH/YEAR	NET CAPABILITY	
				Pri	Alt	Pri	Alt			Summer MW	Winter MW
Indian River	A	Brevard	GT	NG	FO2	PL	TK	06/89	Unknown	15.6 <sup>(1)</sup>	18.1 <sup>(1)</sup>
Indian River	B	Brevard	GT	NG	FO2	PL	TK	07/89	Unknown	15.6 <sup>(1)</sup>	18.1 <sup>(1)</sup>
Indian River	C	Brevard	GT	NG	FO2	PL	TK	08/92	Unknown	83.0 <sup>(2)</sup>	88.5 <sup>(2)</sup>
Indian River	D	Brevard	GT	NG	FO2	PL	TK	10/92	Unknown	83.0 <sup>(2)</sup>	88.5 <sup>(2)</sup>
Stanton Energy Center	1	Orange	ST	BIT	NG	RR	PL	07/87	Unknown	302.3 <sup>(3)</sup>	302.3 <sup>(3)</sup>
Stanton Energy Center	2	Orange	ST	BIT	NG	RR	PL	06/96	Unknown	339.4 <sup>(4)</sup>	339.4 <sup>(4)</sup>
Stanton Energy Center	A	Orange	CC	NG	FO2	PL	TK	10/03	Unknown	173.6 <sup>(5)</sup>	184.8 <sup>(5)</sup>
Stanton Energy Center	B	Orange	CC	NG	FO2	PL	TK	02/10	Unknown	292.0	307.0
McIntosh	3	Polk	ST	BIT	--	RR	--	09/82	Unknown	133.0 <sup>(6)</sup>	136.0 <sup>(6)</sup>
St. Lucie <sup>(7)</sup>	2	St. Lucie	NP	UR	--	TK	--	06/83	Unknown	60.0	60.0
<sup>(1)</sup> Reflects an OUC ownership share of 48.8 percent. <sup>(2)</sup> Reflects an OUC ownership share of 79.0 percent. <sup>(3)</sup> Reflects an OUC ownership share of 68.6 percent. <sup>(4)</sup> Reflects an OUC ownership share of 71.6 percent and St. Cloud entitlement of 3.4 percent. <sup>(5)</sup> Reflects an OUC ownership share of 28.0 percent. <sup>(6)</sup> Reflects an OUC ownership share of 40.0 percent. <sup>(7)</sup> OUC owns approximately 6.1 percent of St. Lucie Unit No. 2. Reliability exchange divides 50 percent power from Unit No. 1 and 50 percent power from Unit No. 2.											

The Stanton Energy Center is located 12 miles southeast of Orlando, Florida. The 3,280-acre site contains Units 1 and 2, as well as Units A and B, and the necessary supporting facilities. Stanton Unit 1 was placed in commercial operation on July 1, 1987, followed by Stanton Unit 2, which was placed in commercial operation on June 1, 1996. Both units are fueled primarily by pulverized coal and can generate up to approximately 70 MW on natural gas, utilize natural gas igniters, and operate at emission levels that are within the Environmental Protection Agency (EPA) and the Florida Department of Environmental Protection (FDEP) requirement standards for sulfur dioxide (SO<sub>2</sub>), nitrogen oxides (NO<sub>x</sub>), and particulates (PM). Stanton Unit 1 is a 441 MW net coal-fired facility. OUC has a 68.6 percent ownership share of this unit, which provides 302 MW of capacity to the OUC system. Stanton Unit 2 is a 453 MW net coal-fired generating facility. OUC maintains a 71.6 percent (324 MW) ownership share of this unit.

OUC has entered into an agreement with Kissimmee Utility Authority (KUA), FMPA, and Southern Company-Florida LLC (SCF), which governs the ownership of Stanton A, a combined cycle unit at the Stanton Energy Center that began commercial operation on October 1, 2003. OUC, KUA, FMPA, and SCF are joint owners of Stanton A, with OUC maintaining a 28 percent ownership share (and purchases 52 percent), KUA and FMPA each maintaining 3.5 percent ownership shares, and SCF maintaining the remaining 65 percent of Stanton A's capacity. Stanton A is a 2x1 combined cycle utilizing General Electric combustion turbines. Stanton A is dual-fueled with natural gas as the primary fuel and No. 2 oil as the backup fuel.

Stanton B is a 1x1 combined cycle utilizing General Electric combustion turbines. Stanton B is dual-fueled with natural gas as the primary fuel and No. 2 oil as the backup fuel. OUC is the sole owner of Stanton B.

The Indian River Plant is located four miles south of Titusville on US Highway 1. The 160-acre Indian River Plant site contains three steam electric generating units (No. 1, 2, and 3) and four combustion turbine units (A, B, C, and D). The three steam turbine units were sold to Reliant Energy in 1999, with OUC recently repurchasing the units. Given their current condition (the units are currently in Extended Cold Shutdown), the Indian River steam units do not provide generating capacity for OUC, but do provide OUC with future options for new generating capacity. The combustion turbine units are primarily fueled by natural gas, with No. 2 fuel oil as an alternative. OUC has a partial ownership share of 48.8 percent (approximately 31 MW summer and 36 MW winter) in Indian River Units A and B, as well as a partial ownership share of 79 percent (approximately 166 MW summer and 177 MW winter) in Indian River Units C and D.

McIntosh Unit 3 is a 340 MW net coal-fired unit operated by Lakeland Electric. McIntosh Unit 3 has supplementary natural gas and is capable of burning up to 20 percent petroleum coke. OUC has a 40 percent ownership share in McIntosh Unit 3, providing approximately 133 MW of capacity (summer capacity; winter capacity is 136 MW) to the OUC system.

OUC has a 6.08951 percent ownership share in St. Lucie Unit 2 (a nuclear generating facility operated by FPL), providing approximately 60 MW of generating capacity to OUC. A reliability exchange with St. Lucie Unit 1 results in half of the capacity being supplied by St. Lucie Unit 1 and half by St. Lucie Unit 2.

As part of the Interlocal Agreement with St. Cloud, OUC has operating control of the generating units owned by St. Cloud. St. Cloud has an entitlement to capacity from Stanton Unit 2 associated with its purchase through FMPA (related to FMPA's participation in the Stanton II Project). FMPA's ownership



stake in Stanton Unit 2 through the Stanton II Project is 23.2 percent, and St. Cloud's purchase from FMPA's Stanton Unit 2 ownership is 14.67 percent (providing approximately 15 MW).

### ***2.2 Purchase Power Resources<sup>3</sup>***

OUC has a purchase power agreement (PPA) with SCF for 80 percent of SCF's ownership share of Stanton A. Under the original Stanton A PPA, OUC, KUA, and FMPA agreed to purchase all of SCF's 65 percent capacity share of Stanton A for 10 years, although the utilities retained the right to reduce the capacity purchased from SCF by 50 MW each year, beginning in the sixth year of the PPA, as long as the total reduction in capacity purchased did not exceed 200 MW. The utilities originally had options to extend the PPA beyond its initial term. OUC, KUA, and FMPA have unilateral options to purchase all of Stanton A's capacity for the estimated 30-year useful life of the unit. Subsequent amendments to the original PPA continue OUC's capacity purchase through the 20th year of the PPA. Additionally, OUC has the option of terminating the PPA after the 20th contract year, which ends September 30, 2023. Rather than terminating the PPA, OUC may elect to continue the PPA for an additional five years under the Extended Term option beginning October 1, 2023, and ending September 30, 2028. OUC may subsequently continue the PPA for an additional five years under the Further Extension option beginning October 1, 2028, and ending September 30, 2033. OUC has not made any commitments to extend or terminate the PPA with SCF at this time; discussion of OUC's projected capacity requirements throughout this Ten-Year Site Plan reflect expiration of the SCF PPA after September 30, 2023.

### ***2.3 Power Sales Contracts***

OUC is currently contractually obligated to supply supplementary power to Vero Beach under a partial requirements power sales contract. OUC also has a contract to provide power to Bartow through 2017. Bartow purchases the power from OUC and then distributes it to its customers through its existing infrastructure. OUC has a contract to provide power to Lake Worth through 2018. OUC also has a contract to sell power to Winter Park through 2019.

For purposes of this Ten-Year Site Plan, OUC has assumed the winter and summer capacities and annual energy presented in Table 2-2 will be provided to Vero Beach, Bartow, Lake Worth, and Winter Park.

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<sup>3</sup> OUC's renewable power purchases are discussed in Section 2.4 of this Ten-Year Site Plan.

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**Table 2-2      Projected Annual Summer and Winter Peak Capacity (MW) and Annual Net Energy for Load (GWh) to be Provided to Vero Beach, Bartow, Lake Worth, and Winter Park**

YEAR	SUMMER MW			
	VER	Bartow	Lake Worth	Winter Park
2017	139	63	36	19
2018	140		38	19
2019	142			19
2020	145			
2021	147			
2022	150			
2023	153			
2024				
2025				
2026				
YEAR	WINTER MW			
	VER	Bartow	Lake Worth	Winter Park
2017	139	61	36	18
2018	140		38	19
2019	142			
2020	145			
2021	147			
2022	150			
2023	153			
2024				
2025				
2026				
YEAR	ANNUAL GWh			
	VER	Bartow	Lake Worth	Winter Park
2017	437	286	220	96
2018	481		229	97
2019	504			98
2020	412			
2021	422			
2022	433			
2023	444			
2024				
2025				
2026				
All rounded to nearest MW or GWh				

## ***2.4 OUC's Renewable Energy and Sustainability Initiatives and Community Activities***

OUC is actively incorporating renewable technologies into its diverse generation portfolio and taking other steps to reduce carbon emissions. In 2015, OUC set a Clean Energy Strategy goal of 20 percent retail sales from renewal and conservation by 2020. This target requires investment in both landfill gas and solar generation. Technologies such as solar and landfill gas allow OUC to provide the necessary power demand to customers while reducing harmful effects on the environment.

Renewable energy, energy efficiency, sustainability and community activities are crucial to reducing the total needed demand for power. OUC's recent renewable energy and sustainability initiatives, as well as OUC's recent activities in the community and customer education initiatives, are discussed in the following sub-sections<sup>4</sup>.

### ***2.4.1 Solar***

OUC is actively working to provide opportunities for its customers to participate in solar projects and programs. These initiatives include Solar Photovoltaic (PV) Net Metering, the Solar Aggregation Program, which produces electricity, and the Solar Thermal Program, which generates heat for domestic water heating systems. Customers who participate in the Solar PV Program receive the benefit of net metering, which provides the customers with a monthly credit on their utility bills for energy produced in excess of what the home or business can use. Any excess electricity generated and delivered by the solar PV systems back to OUC's electric grid is credited at the customer's retail electric rate. However, customers who take part in the Solar Aggregation Program will be able to reduce costs from an average of \$3.75 to \$2 per watt by leveraging economies of scale to drive down the costs for PV systems. Under the Solar Aggregation Program, OUC will offer turn-key PV systems using vetted contractors to furnish, design, and install PV-optimized systems for each home. Residential customers participating in the Solar Thermal Program receive a rebate of \$900 for installing a solar hot water system. Federal incentives, such as the investment tax credit, are available to eligible customers to help minimize costs of solar PV and solar thermal systems.

To further facilitate development of solar energy, OUC supported Orange County in its efforts to obtain a \$2.5 million grant from the Florida Department of Environmental Protection to install a 1 MW solar array on the Orange County Convention Center. The project "went live" in May 2009 and is currently producing clean, green power. In 2008, Orlando was designated a "Solar American City" by the U.S. Department of Energy (DOE). The ongoing partnership between OUC, the City and Orange County received \$450,000 in funding and technical expertise to help develop solar projects in OUC's service area that can be replicated across the country.

In 2009, OUC and clean energy company Petra Solar teamed up to launch the first utility pole-mounted solar PV system in Florida. Ten of Petra Solar's SunWave™ intelligent PV solar systems have been installed on OUC utility poles along Curry Ford Road.

Together the panels can generate up to 2 kW, about enough to power a small home. The innovative solar panel demonstration project is expected to help enhance the smart grid capabilities and reliability of the electric distribution grid. Petra Solar worked in collaboration with the University of Central Florida in developing the pole-mounted approach to clean energy generation. The SunWave systems not only turn

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<sup>4</sup> Please refer to Section 5.0 of this Ten-Year Site Plan for discussion of OUC's conservation and demand-side management programs.

street light and utility poles into solar generators, but they also communicate with the electric grid and can offer smart grid capabilities. The systems can improve grid reliability through real-time communications between solar generators in the field and the utility control center. In addition, the systems enhance electric distribution grid reliability through a host of capabilities such as voltage and frequency monitoring and reactive power compensation.

During 2010, OUC invested \$100,000 in an educational partnership with the Orlando Science Center to build a 31 kW PV array atop the Science Center's observatory. The system provides about 42,660 kWh of electricity per year, or enough power to serve about four homes. The PV installation not only provides green power to the Science Center but also an educational experience on the science of solar energy for the thousands of children who visit the center each year.

OUC is adding additional solar to its fleet of natural gas, coal, and landfill gas generation already on-site at Stanton Energy Center. The Stanton Solar Farm, constructed in partnership with Duke Energy, was brought online in late 2011 and produces about 6 MW – enough to power about 600 homes. The first Stanton Solar Farm consists of more than 25,000 modules featuring solar panels with a patented single-axis tracking system design that can withstand Category 4 hurricane winds while increasing electricity output by 30 percent. OUC purchases 100 percent of the output of this installation, which was the first solar farm in Orange County, for 20 years. In 2015, OUC signed a 20-year PPA for approximately 12 MW of solar energy from a second solar array at the Stanton Energy Center. Opening in 2017, the solar array will provide enough electricity to power 1,500 homes. Only one other utility in the nation has placed panels over a coal ash byproduct landfill at a power plant.

In 2013, OUC built the first Community Solar Farm in Central Florida. This innovative project allowed customers to “buy a piece of the sun” and receive the benefits of solar without having to install it on their own roof. The 400 kW system sold out in six days and had a total of 39 customers sign up. The American Public Power Association (APPA) awarded OUC the 2015 Energy Innovator award on June 9, 2015, for its groundbreaking Community Solar Farm program.

In February 2017, OUC began installing an innovative floating solar array on a water retention pond at its Gardenia Operations Center. The 31.5 kW pilot project is the first in Florida to send power directly to the grid. Comprised of 100 panels mounted on floats it produces enough energy to power five homes. This design appeals to developers who want to invest in solar but do not want to cut down trees or use valuable land resources. Also, OUC is evaluating performance gains in energy production as a result of the increased reflectance and cooling effect of the water. More than 9,000 potential sites within Orange and Osceola counties have been identified where floating solar may be a viable option.

OUC is further showcasing solar energy by installing high-visibility solar sculptures, like the structures seen at Camping World Stadium and the Orange County Convention Center. Additionally, OUC is deploying multiple solar mobile device charging stations at LYNX bus shelters to power up electronic devices while passengers are waiting.

#### **2.4.2 Landfill Gas**

The gas produced by the biological breakdown of organic matter in landfills is known as methane or landfill gas. It is created by the decomposition of wet organic waste under anaerobic, or oxygen-less, conditions in a landfill. This gas is considered a renewable energy source because the anaerobic digestion process continues as waste materials are constantly added to the landfill.

In partnership with Orange County, OUC captures methane gas emissions from county landfill cells and pipes it to the Stanton Energy Center where it is co-fired with coal. In addition to helping to reduce greenhouse gas emissions, this 8 MW project has the potential to displace more than three percent of the coal burned at the Stanton Energy Center. It will be capable of producing in excess of 100,000 MWh of reduced-emissions power – offsetting about 44,000 tons of coal each year. OUC and Orange County have signed new agreements for future landfill projects, eventually expanding capacity to 22 MW.

In December 2015, OUC began receiving energy from the CBI project at the John Drury Landfill, located in Holopaw in Osceola County, for a minimum of 9 MW with an option to expand up to 25 MW of landfill gas energy. For the CBI project, OUC built a new 25 kV distribution line that is comprised of 15.5 miles of overhead and nearly five miles of underground line. The new feeder line will send clean, renewable energy from the landfill to an OUC electric substation in St. Cloud and is the longest distribution feeder on the grid. This feeder will play a large role in OUC’s clean energy strategy.

OUC has also entered into long-term PPAs for landfill gas projects with WMI in Broward County (6 MW) and GES in Charlotte County (2.56 MW).

#### **2.4.3 Carbon Reduction**

With more than 775 vehicles – ranging from plug-in hybrids to bucket trucks – OUC’s fleet logs more than 4.7 million miles annually. OUC reduces its carbon footprint by using alternative fuels, purchasing more hybrids and recycling automotive products to help the environment. As part of an overall plan to reduce emissions in its fleet, OUC uses “B20” – a blend of 80 percent petroleum diesel and 20 percent biodiesel – a clean-burning alternative fuel made from new or used vegetable oils and animal fats, including recycled cooking grease. Compared to petroleum diesel, biodiesel produces lower emissions, so it is better for the environment. B20 has been integrated seamlessly into the fueling system without any changes to vehicles or fuel storage and distribution equipment. OUC uses biodiesel at the Pershing Fleet Center and the Gardenia site. As a result of a \$2.5 million grant from the Florida Department of Environment Protection, Central Florida’s LYNX transit system plans to open a biodiesel blending facility and fueling station at its Orlando Operations Center that will be used by both OUC and Orange County.

Embracing fuel-efficient technology as a commitment to green initiatives, OUC was the first municipal utility in Florida to acquire a plug-in hybrid vehicle that gets up to 99 miles per gallon. In addition to six fully electric vehicles and six plug-in electric vehicles, OUC has 32 other traditional hybrids in the fleet and is one of only a few other utilities throughout the country to test Nissan’s new all-electric E-NV 200 cargo van. Additionally, OUC has installed 150 fleet/employee electric vehicle (EV) charging stations to meet the needs of its growing electric fleet. OUC also offers discounts to employees who choose to utilize the SunRail commuter train and LYNX city bus system to get to and from work.

OUC currently has four hybrid bucket trucks and one auxiliary battery system to operate the aerial tower hydraulics. Bucket trucks are a promising application for hybrid technology since much of the vehicle’s work is done when stationary. The hybrid diesel-electric system allows the main engine to be turned off while crews operate entirely off of the battery.

OUC’s Fleet Division has incorporated a number of eco-conscious policies, including the use of earth-friendly products and special care taken to dispose contaminated fuels according to environmental

standards. Tires, batteries, and oil filters are recycled through vendors, while antifreeze and motor oil are handled on-site. OUC also has a vehicle idling policy that requires the engine to be turned off after five minutes. Diesel engines use about one gallon of fuel per hour when idling, so this policy saves about \$4 per hour per vehicle.

As part of OUC's commitment to alternative fuels and efficient transportation, three of the 32 EV charging stations at Reliable Plaza are powered by the sun. A 16-panel solar array provides a total of 2.8 kW of power to charge the vehicles at stations in the garage. At night or on a cloudy day when the sun is not shining, the power is drawn from Reliable Plaza. When the sun is shining but no car is charging, the power is fed back into the building. OUC can access a special website to track real-time information and total system usage for its charging stations. A full charge takes about four hours for a Nissan LEAF. OUC also recently installed five Direct Current (DC) Fast Chargers in Orlando, which can charge up to 80 percent of an EV's battery capacity in 30 minutes or less. Users have a key fob for the charging station and supply their own power cord. Plug-in drivers can go to [mychargepoint.net](http://mychargepoint.net) to locate available charging stations nationwide. Users register with ChargePoint to set up an account that links to their credit card. The power is billed through a third-party agreement with ChargePoint, which remits the electricity fees back to OUC each month.

To help prepare Central Florida to support plug-ins, OUC partnered with the City, Orange County, Rocky Mountain Institute and others as part of a national non-profit initiative called Project Get Ready. OUC and the City also hosted the national kickoff of the U.S. Department of Energy ChargePoint America Grant, which has provided nearly 300 public charging stations to Central Florida; 135 of these stations are located in OUC's service territory. Additionally, OUC offers a rebate of \$200 per station to commercial businesses and multi-family buildings that install additional charging stations within its service territory.

In 2016, OUC enhanced its EV programs with the launch of a new Commercial EV Charging Station Program that encourages adoption of EVs by providing customers a turn-key option for charging stations at their facilities. The program offers two options: *Charge It*, where OUC owns and maintains the equipment with electric usage billed separately, and *Own It*, where OUC provides a turn-key solution and the commercial customer owns the equipment.

In 2015, OUC implemented a cost-effective solution that ensures compliance with the EPA's regulation on Mercury and Air Toxics Standards (MATS). OUC developed a testing program to evaluate injecting halogenated activated carbon into the path of the flue gas; this allows the mercury to change its chemical state thus allowing it to be captured by the electrostatic precipitator and scrubbers. Another test that is still in the research and development phase is how to grow and harvest algae using coal flue gas.

OUC is working on planting sections of the 3,280 acres at the Stanton Energy Center. The site uses less than 1,000 acres currently and by planting new trees, OUC will measure and track the recycling of CO<sub>2</sub> from the electric generating units to reduce its overall carbon footprint.

OUC continues to improve on operations at the Stanton Energy Center with a new design on the Unit 2 steam turbine that provides an additional 12 MW of output without increasing the fuel consumption or emissions. The improvement also includes adding natural gas ignitors on both units to enable them to run at lower loads and increase operation flexibility. This allows OUC to take advantage of lower natural gas

prices and saves the expense of shutting the unit down for short periods of time. OUC is also planning to install variable frequency drives on Unit 2 to improve efficiency while operating at low load levels.

#### **2.4.4 Energy Efficiency and Sustainability**

OUC's commitment to efficiency and sustainability is also demonstrated by Reliable Plaza, OUC's energy and water efficient center in south downtown that opened in 2008 and replaced OUC's 40-year-old Administration Building on South Orange Avenue. Reliable Plaza earned Gold Leadership in Energy and Environmental Design (LEED) certification in 2009, officially cementing the 10-story administration and customer service center as the "Greenest Building in Downtown Orlando." The non-profit U.S. Green Building Council awarded the Gold level certification after completing a review of the building's design and construction. Reliable Plaza also holds a Florida Water Star certification, a voluntary program for new and existing construction that encourages water efficiency in appliances, plumbing fixtures, irrigation systems and landscapes. Reliable Plaza showcases a number of environmentally friendly features designed to use 28 percent less energy and 40 percent less water than a similarly sized facility. One of the more innovative offerings at Reliable Plaza is an interactive conservation education center.

To further demonstrate OUC's commitment to sustainability, many projects are active or are planned across its facilities. These projects focus on improving building efficiency through automation and control technology on its HVAC and lighting equipment in addition to smart irrigation and Xeriscape landscape designs. OUC recently built a living wall to showcase sustainable use of vertical space by replacing impervious surfaces, as well as to provide a vertical garden sitting area where employees may take breaks.

OUC's Commercial Indoor Lighting Program helps customers convert old, inefficient lighting to high-efficiency technology. OUC and Orlando Health have entered into agreements to upgrade indoor lighting at both the Arnold Palmer Hospital for Children and the Winnie Palmer Hospital for Women & Babies. More than 15,000 fixtures will be replaced, reducing demand by approximately 650 kilowatts with annual energy savings of more than 6.8 million kilowatt hours, worth about \$545,000 in cost savings each year. Since launching the program in 2002, more than 140,000 energy-efficient lighting fixtures have been installed in places such as public schools and hospitals, resulting in annual energy cost savings of about \$4 million.

In 2012, OUC launched a program to replace 100-watt equivalent streetlights with LED fixtures. The initiative was expanded in 2016 and will now replace 12,000 fixtures used on larger roads and highways, which is about 41 percent of OUC's large roadway streetlights. These lights also will save the City 17 gigawatt-hours of annual energy once the program is complete. Equally important, LED lighting improves safety by emitting whiter, cleaner light that provides better visibility for motorists, pedestrians and law enforcement.

#### **2.4.5 OUC's Green Team**

With the philosophy that changing an organization's culture requires both corporate and individual accountability, OUC has established the Green Team – a dedicated group of employee volunteers who work to implement practical, sustainable operations in their respective work areas.

In addition to setting benchmarks and establishing metrics, the Green Team identifies ways to improve energy and water efficiency in OUC buildings, reduce waste, use product inventories more efficiently, lower emissions from operations, and create a healthier, happier environment for employees and customers.



With the Gold LEED-certified Reliable Plaza setting the standard, other OUC facilities have followed suit, implementing a number of environmental efforts, including:

- Retrofitting and upgrading light bulbs and ballasts
- Installing light sensors
- Turning up thermostats
- Cutting back on landscape and exterior building lighting
- Purchasing Energy Star-rated appliances when replacements are needed
- Using environmentally friendly cleaning products
- Upgrading HVAC systems
- Installing rain sensors on irrigation systems
- Cutting grass less frequently at water plants, substations and areas not highly visible to the public

Going forward, OUC is planning a number of new green initiatives. OUC currently has single stream recycling at all of its facilities and recycles industrial materials such as wood pallets, utility meters, wire reels and copper. It has developed internal policies such as electronic document storage, online document review, double-sided printing and specifies the use of recycled paper and office products whenever practical. In the coming months, OUC will focus on reducing energy and water usage with efficiency upgrades at its Pershing, Stanton and Gardenia facilities.

#### **2.4.6 Sustainability Community Activities**

In 2016, conservation specialists conducted presentations, provided face-to face consultations, scheduled audits, and disseminated information on conservation programs. Below is a list of events the OUC Sustainability Department participated in along with Community Relations:

- National Agriculture Day in St. Cloud
- Neighborhood & Community Summit
- Green Economy Summit
- Winter Park Earth Day
- Lake Eola Earth Day
- AAGO Trade Show
- Florida Fair Housing Summit
- Orange County Community Conference
- Fall Plant and Garden Festival
- Hispanic Business and Consumer Expo
- St. Cloud Life Expo and Extravaganza [Orlando or Central Florida] Home and Garden Show

#### **2.4.7 Home Utility Report Program**

The Home Utility Report Program (HUR) is a free service offered to OUC customers designed to help them save energy, water, and money. The report compares a customer's energy and water consumption to similar households, as well as provides personalized tips that show how much they can save by changing their behavior. Customers also can log on to the Home Utility Report website at [www.oucsavingtool.com](http://www.oucsavingtool.com) where they can customize an action plan and even get a list of preferred contractors who can help with any efficiency needs. Participants receive a free HUR bi-monthly via email or printed report. To administer the HUR program, OUC works with a third-party company that helps utilities meet their efficiency goals



through effective customer engagement. The report was sent to more than 68,000 OUC customers in 2016.

## **2.5 TRANSMISSION SYSTEM**

OUC's existing transmission system in Orlando consists of 31 substations interconnected through approximately 335 miles of 230 kV, 115 kV, and 69 kV lines. OUC is integrated into the Florida Reliability Coordinating Council (FRCC) regional transmission grid through twenty-one 230 kV and one 69 kV metered interconnections with other utilities, as summarized in Table 2-3. Additionally, OUC is responsible via an Interlocal Agreement for planning, operating and maintaining St. Cloud's four substations, 55 miles of transmission lines and three interconnections, as summarized in Table 2-4.

**Table 2-3 OUC Transmission Interconnections**

<b>UTILITY</b>	<b>KV</b>	<b>NUMBER OF INTERCONNECTIONS</b>
FPL	230	2
Duke Energy Florida (DEF)	230	9
KUA	230	2
KUA/FMPA	230	2
Lakeland Electric	230	1
TECO	230	2
TECO/Reedy Creek Improvement District	230	2
DEF	69	1
Southern Company	230	1

**Table 2-4 St. Cloud Transmission Interconnections**

<b>UTILITY</b>	<b>KV</b>	<b>NUMBER OF INTERCONNECTIONS</b>
OUC	69	1
DEF	230	1
KUA	69	1

The \$2.3 billion I-4 Ultimate project by the Florida Department of Transportation (FDOT) and its contractor is underway for 21 miles of roadway improvements between Kirkman Road and State Road 434. Coordination of construction activities and mitigation of conflicts around the America Substation, Robinson Substation and multiple transmission lines will occur through 2019.

To maintain reliable and economic service and proactively plan for the future, OUC is evaluating numerous upgrades to its transmission system. While these upgrades vary in scope and timing, the following list provides an overview of significant projects:

- Upgrade of the double circuit 230kV transmission lines between Stanton and Pershing to

- meet Orlando system growth is underway.
- Funding was approved to upgrade the 230kV Stanton to Taft transmission corridor. Engineering and construction will proceed by segment during 2017-2020. Upgrade of this corridor is necessary to reliably meet growth and maintain adequate transfer capability.
- A transmission line routing and feasibility engineering study for the addition of a new 230kV source into downtown Orlando has been conducted. The need and timing of any such addition are dependent on continued growth in the core downtown area.
- Current growth rates support the need for addition of several substation distribution transformers during the next five years.

Planning and feasibility engineering are underway to evaluate options for potential projects to meet future growth on the St. Cloud system.

### **3.0 STRATEGIC CONSIDERATIONS**

OUC incorporates a number of strategic considerations while planning for the electrical system. This section provides an overview of a number of these strategic considerations.

#### **3.1 STRATEGIC BUSINESS UNITS**

OUC is currently organized into two strategic business units: Electric and Water Production (EWP) and Electric and Water Delivery (EWD).

##### **3.1.1 Electric and Water Production Business Unit**

The EWP business unit has structured its operations based on a competitive environment that assumes that even OUC's customers are not captive. EWP will only be profitable if it can produce electricity and water that is competitively priced in the open market. In line with this strategy, OUC is continually studying strategic options to improve or reposition its generating assets, such as the sale of the Indian River steam units in 1999 and the addition of new units and PPAs, and the repurchase of the Indian River steam units (which provides OUC with full control over the Indian River site and additional alternatives for future new generating resources, including possible repowering of the units)<sup>5</sup>. In addition, OUC formally instituted its Energy Risk Management Program in 2000.

OUC's generating system has been designed over the years to take advantage of fuel diversity and the resultant system reliability and economic benefits. OUC's longstanding intent to achieve diversity in its fuel mix is evidenced by its participation in other generating facilities in the State of Florida. The first such endeavor occurred in 1977 when OUC secured a share of the Crystal River Unit 3 nuclear plant, followed by the acquisition of an ownership share in Lakeland Electric's McIntosh Unit 3 coal-fired unit in 1982. In 1983, OUC also acquired a share of the St. Lucie Unit 2 nuclear unit. OUC's current mix of wholly and jointly owned and purchased (under contract) fossil-fueled and nuclear capacity is summarized in Table 3-1.

As shown in Table 3-1, natural gas represents approximately 56.0 percent of the winter generating capacity (approximately 55.1 percent summer) and coal represents approximately 40.8 percent of the winter generating capacity (approximately 41.6 percent summer). The ability to generate up to approximately 70 MW while operating on natural gas in each of Stanton Units 1 and 2 further enhances the percentage of generating capacity fueled by natural gas.

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<sup>5</sup> Based on the current condition of the Indian River steam units (Extended Cold Shutdown), OUC is not currently assigning a firm capacity value to the units for purposes of capacity planning.

## ORLANDO UTILITIES COMMISSION 2017 TEN-YEAR SITE PLAN

**Table 3-1 Fossil-Fueled and Nuclear Generation Capacity (MW) Owned and Purchased by OUC by Fuel Type**  
(As of January 1, 2017)

PLANT NAME	WINTER CAPACITY				SUMMER CAPACITY			
	Coal	Nuclear	Gas/Oil	Total	Coal	Nuclear	Gas/Oil	Total
Stanton <sup>(1)(2)</sup>	627		835	1,462	627		808	1,435
Indian River			213	213			197	197
C.D. McIntosh Jr.	136			136	133			133
St. Lucie <sup>(3)</sup>		60		60		60		60
Total (MW)	763	60	1,048	1,871	760	60	1,005	1,825
Total (percent)	40.8	3.2	56.0	100.0	41.6	3.3	55.1	100.0
<sup>(1)</sup> Includes OUC's share of the landfill gas burned in Stanton Units 1 and 2. <sup>(2)</sup> Stanton Units 1 and 2 can each generate up to approximately 70 MW while operating on natural gas. <sup>(3)</sup> Capacity shown for St. Lucie reflects recent capacity uprates.								

The diversity of OUC's fuel supply provides protection against disruption of supply while simultaneously providing economic opportunities to reduce cost to customers. OUC recently modified the Stanton Energy Center coal units to allow the units to offset a portion of its coal usage by burning natural gas while operating. Additional details of OUC's generating facilities are presented in Table 2-1 and Schedule 1 of Section 12.0 of this Ten-Year Site Plan.

OUC's fuel diversity is further enhanced by the renewable energy technologies that contribute to OUC's generating resources. OUC's renewable resources are discussed in detail in Section 2.4 of this Ten-Year Site Plan.

### **3.1.2 Electric and Water Delivery Business Unit**

OUC's EWD business unit focuses on providing OUC's customers with the safest and most reliable electric service possible. In 2016, OUC once again provided the most reliable electric service of all major utilities in Florida.

OUC's leadership in providing reliable electric distribution service is demonstrated by its commitment to making initial investments in high quality material and equipment. Additionally, approximately 60 percent of OUC's distribution system is underground, protecting it from trees and high winds. OUC's dependability is also attributable to its proactive maintenance programs to identify and correct potential problems, proactive replacement of old equipment, and a tree-trimming program that minimizes tree-related service disruptions.

### **3.2 REPOSITIONING OF ASSETS**

As a strategic consideration, OUC has been working on repositioning its assets. One major consideration was the sale of its Indian River power plant steam units to Reliant Energy in 1999<sup>6</sup>. The sale of the Indian

<sup>6</sup> As discussed previously, OUC recently repurchased the Indian River steam units. Given the current condition of the units (Extended Cold Shutdown), OUC is not assigning a capacity value for purposes of capacity planning. The purchase of the units

River steam units allowed OUC to take positions in Stanton A and B and to update and diversify its generation portfolio. The sale offered OUC the ability to replace the less competitive oil and gas steam units with more competitive combined cycle generation. As part of the agreement associated with the termination of the gasification portion of Stanton B, OUC acquired a 165-acre tract of land in its service territory situated near its highest growth areas<sup>7</sup>. The land is in an industrial area and is ideal for a new power generation site, having access to important infrastructure including a rail spur, natural gas lines, and OUC-owned and operated transmission lines.

### **3.3 FLORIDA MUNICIPAL POWER POOL**

In 1988, OUC joined Lakeland Electric and FMPA's All-Requirements Project members to form the Florida Municipal Power Pool (FMPP). Later, KUA joined FMPP. Over time, FMPA's All-Requirements Project has added members as well. FMPP is an operating-type electric pool, which dispatches all the pool members' generating resources in the most economical manner to meet the total load requirements of the pool. The central dispatch provides savings to all parties because of reduced commitment costs and lower overall fuel costs. OUC serves as the FMPP dispatcher and handles all accounting for the allocation of fuel expenses and savings. The term of the pool agreement is three years and automatically renews until terminated by the consent of all participants.

OUC's participation in FMPP provides significant savings from the joint commitment and dispatch of FMPP's units. Participation in FMPP also provides OUC with a ready market for any excess energy available from OUC's generating units.

### **3.4 SECURITY OF POWER SUPPLY**

OUC currently maintains interchange agreements with other utilities in Florida to provide electrical energy during emergency conditions. The reliability of the power supply is enhanced by metered interconnections with other Florida utilities, including nine interconnections with Duke Energy Florida (formerly Progress Energy Florida), four with KUA, two each with Tampa Electric Company and Reedy Creek Improvement District, two with FPL, and one each with Lakeland Electric and St. Cloud. Along with enhancing reliability, these interconnections also facilitate the marketing of electric energy by OUC to and from other electric utilities in Florida.

In addition, in 2013, OUC entered into a new four-year contract for the storage of natural gas to manage price volatility and provide backup fuel during emergencies. The fuel will provide up to 30,000 MMBtu/day to help ensure power reliability. OUC is currently evaluating natural gas storage opportunities following expiration of its existing storage contract.

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provides OUC with full control over the Indian River site and additional alternatives for future generation, including possible repowering.

<sup>7</sup> Originally proposed to be an integrated gasification combined cycle (IGCC) unit, Stanton B was designed to be able to run as a stand-alone natural gas unit with the gasification portion as an alternative fuel source. In 2007, OUC made the decision not to move forward with the gasification portion of Stanton B, and the unit began commercial operation in February 2010 as a 1x1 combined cycle unit operating on natural gas as the primary fuel with the capability to utilize fuel oil as a secondary fuel source.

### **3.5 ENVIRONMENTAL PERFORMANCE<sup>8</sup>**

As the quality of the environment is important to Florida, and especially important to the tourist-attracted economy in Central Florida, OUC is committed to protecting human health and preserving the quality of life and the environment in Central Florida. To demonstrate this commitment, OUC has chosen to operate its generating units with emission levels below those required by permits and licenses by equipping its power plants with the best available environmental protection systems. As a result, even with a second unit in operation, the Stanton Energy Center is one of the cleanest coal-fired generating stations in the nation. Unit 2 is the first of its size and kind in the nation to use selective catalytic reduction (SCR) to remove nitrogen oxides (NO<sub>x</sub>). Using SCR and low-NO<sub>x</sub> burner technology, Stanton 2 successfully meets the stringent air quality requirements imposed upon it. Stanton A incorporates environmentally advanced technology and enables OUC to diversify its fuel mix while adding more flexibility to OUC's portfolio of owned generation and purchased power. As its newest generating asset, Stanton B further contributes to OUC's environmentally responsible portfolio of generating resources.

This superior environmental performance not only preserves the environment, but also results in many economic benefits, which help offset the costs associated with the superior environmental performance. For example, the high quality coal burned at Stanton contributes to the high availability of the units as well as their low heat rates. Additionally, OUC has installed natural gas igniters for both Stanton 1 and Stanton 2, eliminating the use of No. 6 fuel oil and reducing the amount of coal burned during operations when economical to do so. This allows OUC to dial down the units to as low as 90 MW each. For reference, most coal units are only able to operate at minimum loads around 50 to 60 percent of the maximum capability rating; however, the Stanton coal units are able to operate as low as 20 percent of maximum capability.

Further demonstrating its environmental commitment to clean air, OUC has signed a contract to burn methane gas collected from the Orange County landfill adjacent to Stanton Energy Center and John Drury Landfill. Methane gas, when released into the atmosphere, is considered 20 times worse than carbon dioxide in terms of possible global warming effects. Stanton 1 and Stanton 2 both have the capability of burning methane.

OUC has also voluntarily implemented a product substitution program not only to protect workers' health and safety but to minimize hazardous waste generation and to prevent environmental impacts. The Environmental Affairs and Safety Divisions constantly review and replace products to eliminate the use of hazardous substances. To further prevent pollution and reduce waste generation, OUC also reuses and recycles many products.

#### **3.5.1 Emphasis on Sustainability**

OUC completed its first greenhouse gas inventory for the entire company in 2008 and updates the inventory annually. This report helps OUC analyze how it impacts the environment, detailing both operating emissions and ways to reduce greenhouse gases. The greenhouse gas inventory was only a part of a larger initiative to perform a comprehensive sustainability audit of every department in the company. The goal of this effort is to understand both short-term and long-term opportunities to reduce the

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<sup>8</sup> Please refer to Section 2.4 of this Ten-Year Site Plan for a detailed discussion of OUC's renewable generating technologies and other environmental initiatives.

corporate carbon footprint in all departments and business functions. A comprehensive sustainability audit was completed in 2009 and will serve as a guide to help OUC develop new environmental initiatives.

OUC's commitment to efficiency and sustainability is further demonstrated by the completion of Reliable Plaza, OUC's energy and water efficient center in south downtown, which replaced OUC's previous South Orange Avenue home. OUC's Reliable Plaza has earned Gold Leadership in Energy and Environmental Design (LEED) certification, officially cementing the 10-story administrative center as the "Greenest Building in downtown Orlando." The non-profit U.S. Green Building Council awarded the Gold level certification after completing a review of the building's design and construction. Reliable Plaza also holds a Florida Water Star certification, a voluntary program for new and existing construction that encourages water efficiency in appliances plumbing fixtures, irrigation systems and landscapes. Reliable Plaza showcases a number of environmentally friendly features and uses 28 percent less energy and 40 percent less water than a similarly sized facility.

OUC is No. 1 for the 19th straight year for electric distribution and reliability compared to all Florida investor-owned utilities according to data submitted to the Public Service Commission. This is one reason why OUC was presented the Expanding Excellence Award for Innovation in Customer Service from *CS Week* and *Electric Light & Power Magazine*.

Building on a platform of advanced digital electric and water meters, OUC launched a series of technology enhancements to support mobile devices, automate its website, add a consumption dashboard, and synchronize its automated phone system with the website and new customer-facing products such as OUC's innovative Power Pass prepaid program. Now, customers can access detailed account information, including their power and water consumption, at any time and on any mobile device. Providing real-time information, combined with energy saving tips, empowers them to make better decisions, which in turn helps make us all more sustainable.

Additionally, smart grid advances are enabling OUC to pinpoint problems – from power outages to water leaks – the moment they occur while tracking crew locations to dispatch the closest truck to resolve customer issues quickly and saving precious resources at the same time.

### **3.6 COMMUNITY RELATIONS, CONNECTING OUR CUSTOMERS AND ECONOMIC DEVELOPMENT**

#### **3.6.1 Community Relations**

As Orlando's hometown utility, OUC is committed to helping the community it serves. Individuals and organizations know they can rely on the utility when it matters most – whether through board involvement, support, employee volunteerism and more. OUC supports more than 400 non-profit and business-based organizations and participates in nearly 150 events each year, while employees volunteer more than 10,000 hours in the community. Many events incorporate sustainability messaging, encouraging the efficient use of energy and water.

From a unique solar sculpture at Camping World Stadium and solar mobile device charging stations at LYNX bus stations to H<sub>2</sub>OUC Hydration Stations at parks and neighborhood centers, OUC's commitment to sustainability can be seen all around town. OUC set out to make Orlando one of the most EV-friendly cities in the nation and has installed more than 150 EV charging stations in its service area.

OUC also supports a diverse group of business chambers within its service territory, including the Orlando Chamber, St. Cloud Chamber and Indian American, Hispanic, African-American, Asian, Caribbean, Disability and LGBT chambers. It is also actively involved with economic gardening organizations such as GrowFL, National Entrepreneur Center, Hispanic Business Initiative Fund (HBIF), Black Business Investment Fund, Athena and technical associations. OUC helped power OiX Orlando, a collective of tech experts, entrepreneurs, and tech industry leaders fueling the explosion of high-tech startups in the region.

#### *3.6.1.1 Utility and Community Volunteerism*

OUC launched Project Care, its utility assistance fund, in 1994. The program, managed by United Way 2-1-1, a local, non-profit organization, provides rapid response to customers in need through case management and home energy audits to help with energy efficiency. Since its inception, Project Care has raised more than \$3 million, helping fund more than 19,000 households and thousands of families and individuals. For every \$1 donated, OUC contributes \$2 to the program.

In addition, OUC's Proud Volunteer program encourages and rewards employees for their volunteer work in the community. Employees volunteer more than 10,000 hours every year and help support a variety of non-profit organizations in the community.

The annual OUC Charity Golf Tournament has raised more than \$647,000 for more than 45 Central Florida non-profits since its inception in 1995.

#### *3.6.1.2 Water Color Project*

For the 10th year in a row, OUC hosted the Water Color Project, a conservation-themed art program that encourages students to highlight the importance of saving water through their artwork. More than 2,700 students from 29 schools have competed to have their artwork featured. Winning elementary school students' art is featured in an annual calendar, while middle and high school students decorate rain barrels. The barrels become a traveling exhibit throughout the community.

#### *3.6.1.3 Project AWESOME*

OUC and the Orlando Science Center deliver energy and water conservation workshops to every fifth grader in OUC's service territory via Project AWESOME (Alternative Water & Energy Supply; Observation, Methods & Education). The educational program promotes both water and energy conservation through a hands-on curriculum using content approved by OUC that meets Common Core Standards. As part of an electric and water conservation and alternative sources educational program, the projects include making an aquifer, building a solar-powered car, and testing low-flow showerheads and compact fluorescent light bulbs (CFLs) against traditional fixtures. Project AWESOME, which launched in 2009, delivers two 90-minute classroom workshops, as well as hands-on labs and pre- and post-classroom activities—energy is covered as part of the earth science section and water during the life science section. More than 40,000 students have gone through the curriculum.

#### *3.6.1.4 Strategic Partnerships Promote Awareness*

OUC has leveraged highly visible, professional sports partnerships to highlight OUC's commitment to sustainability and high-impact economic development efforts.

In 2010, after assisting with energy and water efficiency features in the design phase of the Orlando Magic's LEED certified home, Amway Center, OUC has continued its green partnership with the NBA team, including promotion of the facility's LEED certification and its energy and water efficiency features through highly visible educational signage and on-going digital.



The Magic partnership served as a model for OUC's agreement with the United States Tennis Association (USTA). The new Home of American Tennis in Lake Nona meets LEED certification standards. OUC is exclusively designated as the "Official Sustainability & Utility Sponsor" and displays savings that can be achieved through initiatives such as EV charging stations, hydration stations, mobile device charging stations and solar arrays on the roofs of shade pavilions. The new facility is expected to bring more than 150 high-wage jobs to the community and attract 100,000 unique visitors per year.

In 2015, OUC became the exclusive electric, water and sustainability utility partner for Orlando City Soccer Club. With the club's new MLS soccer stadium now open, OUC will have the opportunity to brand all water fountains and use this high-profile facility to showcase the savings that can be achieved through sustainability initiatives. Both permanent and transitional signage highlighting the energy and water efficiency features were incorporated into the facility along with OUC's role in helping it achieve LEED certification. In addition, a solar sculpture has been installed to demonstrate sustainability and clean energy features at the stadium.

### *3.6.2 Connecting Customers*

From providing better online access to their consumption history to designing convenient and effective conservation programs, OUC arms customers with the information and tools they need to optimize the efficiency of their homes and businesses. This includes the community outreach previously discussed in this report as well as a mix of new technologies and programs designed to provide customers with the information, control and options they desire.

#### *3.6.2.1 Self-Service Options*

OUC's informational website, self-service portal and automated phone system – which see about 70 percent of total customer transactions – are used by nearly 100,000 customers each month.

Customers are able to find tips, videos on ways to save, as well as frequently asked questions regarding their services. Through their myOUC online profile, they are able to pay their bills, make service requests, request payment extensions and more. The recent roll out of the usage dashboard and OUC Power Pass program continued to drive adoption of the website. The site is mobile friendly and accessible from a range of devices including tablets and smartphones.

#### *3.6.2.2 Traditional Media and Digital Outreach*

To reach the desired audience, OUC implements comprehensive, integrated media campaigns that utilize print, online, television, radio, social, outdoor media and community partnerships. By diversifying and targeting media, OUC can effectively reach the right customer with the right message. Campaigns cover a range of topics from safety to storm prep to sustainability. These campaigns reinforce OUC's commitment to showing customers how to reduce their energy and water use and ultimately their utility bills while promoting programs and initiatives important to the community.

#### *3.6.2.3 Connections*

Connections is a monthly newsletter sent to all OUC customers whether they receive a paper statement or e-bill. The newsletters are posted on [www.OUC.com](http://www.OUC.com) and feature information on OUC's programs, community events, sustainability initiatives, and energy and water saving tips.

#### *3.6.2.4 Social Media*

Facebook, Twitter, YouTube, and NextDoor allow OUC to update customers about the Commission's community involvement, as well as provide them with conservation tips, outage and restoration updates,

and other need-to-know, real-time information that may affect them. Social media platforms also serve as additional customer service outlets, allowing customers to notify OUC about issues needing quick resolution, and provide additional opportunities for the Commission to build interactive relationships with customers and potentially diffuse negative situations.

#### *3.6.2.5 Digital Meters*

OUC's entire service area was upgraded with nearly 370,000 digital electric and water meters. The digital meters are easier to read and provide detailed information about customers' daily energy and water use. Meters can be monitored remotely, which reduces costs and time while ensuring an accurate and timely reading for the customer. Remote monitoring also allows OUC to better predict and prevent outages and restore power faster. OUC has created Florida's first meter farm consisting of 120 electric meters and four water meters at its Pershing facility. The farm provides information and shows OUC exactly how updates are installed to ensure the meters are working correctly.

#### *3.6.2.5 OUC Power Pass Program*

OUC Power Pass is a program that allows customers to pay-as-you-go or pay in advance for utility services allowing the option of avoiding deposits, late fees and a monthly bill. Statistics have shown that pay-before-consumption programs result in less electricity usage and water because customers are more aware of how much they are using. Customers can check on their electric bill or water usage every day using the OUC Power Pass portal or receive alerts via text, email and/or phone. More than 7,000 customers are enrolled in the program to date.

#### *3.6.2.6 Usage Dashboard*

Digital meter technology allows customers to monitor electric consumption on an hourly basis and water on a daily basis instead of waiting until the end of the month to receive their bills. The ability to track usage patterns and make adjustments to lower energy bills was one of the items most frequently requested by OUC customers. To accommodate their needs, OUC released the OUC Usage Dashboard to most residential customers through their myOUC online profile. Because the new system also provides high-consumption alerts via email, changes in usage can be made immediately, and costs can be kept in check.

#### *3.6.2.7 Online Rebate Application*

In 2015, the Sustainability Department launched a new online rebate application tool that allows customers to apply for savings without the hassle of paperwork. It is more convenient for customers, reduces transaction times, and has almost eliminated the use of paper and mail for this type of service. Customers are able to access the tool through their myOUC online profile. The new system also streamlines internal work and provides more detailed reports on program enrollment and savings.

#### *3.6.2.8 Project Momentum*

OUC is upgrading its customer information system from PeopleSoft Enterprise Risk Management to Customer Care & Billing to improve the quality experience for all levels of customers. OUC is undertaking this major initiative to lay the foundation for future enhancements and new technologies. This complex endeavor must take into account other affected systems such as Outage Management, Meter Data Management, Enterprise 1, Geographic Information System, the Web, and Interactive Voice Response. Kicked off in January 2015 and slated for completion in 2017, Project Momentum requires 200-plus employees from 17 OUC departments and partner contractors to understand and work through hundreds of business processes and thousands of data points. Delivering an improved quality experience for customers is a primary goal of OUC's Strategic Plan.

### *3.6.3 Economic Development*

Orlando has undergone a radical transformation over the years to diversify its economy and attract high-wage positions in technology, medicine, life sciences, and modeling and simulation. With Orlando's increasing emphasis on recruiting, retaining and expanding commercial customers, OUC has become a major player in the region's economic development. Working in partnership with Enterprise Florida, the Orlando Economic Partnership, and city and county governments, the utility is attracting more companies to Orlando and St. Cloud and helping them grow into vital and valuable members of the business community.

To attract large businesses that enhance the vitality of the community, OUC offers two rates. For large power users who qualify, OUC is able to negotiate its already-affordable rates to fit their business needs. The Economic Development Rider (EDR) is available to new or expanding businesses representing select target industries. Companies must add a minimum of 500 kW demand of new electric load and must create at least 25 new jobs at or above the 150 percent median income level to qualify. The Commercial Industrial Service Rider (CISR) is available to companies that have minimum load of 2,000 kW or greater, served by a single meter. Companies must provide validation of a lower rate offering outside OUC's service territory to qualify.

Details of these rates and other incentives are outlined at [www.oucpowersgrowth.com](http://www.oucpowersgrowth.com) – a website that assists site selectors and businesses seeking to locate and learn more about Orlando and OUC. The site includes property search functionality and is mobile friendly.

## 4.0 FORECAST OF PEAK DEMAND AND ENERGY CONSUMPTION

OUC prepares a set of sales, energy, and demand forecast models each year to support its budgeting and financial planning process as well as long-term planning requirements. In preparing the forecasts, OUC uses internal records, company knowledge of the service territory and customers, and economic projections. OUC draws on outside expertise as needed. The economic projection data is provided by Moody's Economy.Com, and Itron provides forecasting software, analysis of end-use equipment and efficiencies, and technical expertise.

### 4.1 FORECAST METHODOLOGY

OUC has adopted a Statistically Adjusted End-Use (SAE) modeling technique. This approach entails specifying end-use variables (xHeat for heating, xCool for cooling, and xOther for other use) and utilizing these variables in sales multi-regression models. SAE variables allow anticipated shifts in customer end-use consumption driven by the type and efficiency of heating and cooling equipment, appliances, and other load devices to be represented along with econometric drivers in the forecast models. The SAE approach was developed by Itron. Itron reviews OUC's application of these techniques and provides data on heating, cooling, and other end-use load trends. These techniques are used to develop the forecasts for both the OUC and St. Cloud service territories.

#### 4.1.1 Residential

The residential model consists of both a customer forecast model and an average use per customer model. Monthly average use models were estimated using actual data for the period 2004 to 2016. This provides 13 years of historical data and enough observations to estimate strong regression models. Once models showing the number of expected customers and the expected average use per customer are developed, the projected residential sales by year (y) and month (m) are calculated as the product of the customer and average use forecasts:

$$\text{Residential Sales} = \text{Customers}_{y,m} \times \text{Average Usage}_{y,m}$$

##### 4.1.1.1 Residential Customer Forecast

Residential customers are forecast as a function of household growth for the Orlando SMSA. There is a strong correlation ( $R^2$  of 0.99 for inside the City and 0.97 for outside the City) between historical changes in customers and historical changes in the Orlando SMSA household growth. Approximately 71 percent of OUC's residential customers are inside the City. The multi-regression model for residential customers is represented as:

$$\text{Customers}_{y,m} = \beta_0 + \beta_1(\text{Households}_{y,m})$$

The coefficients ( $\beta$ ) are outputs of the multi-regression models.

##### 4.1.1.2 Average Use Forecast

The residential forecast models utilize multi-regression modeling made up of three major components:

1. Changes in the economy, such as median household income, household size, and the price of electricity.
2. End-use equipment index variables, which capture the long-term net effect of equipment saturation and equipment efficiency improvements.
3. Weather variables, which serve to allocate the seasonal impacts of weather throughout the year.

The SAE model framework begins by defining energy use for an average customer in year (y) and month (m) as the sum of energy used by heating equipment (xHeat y, m), cooling equipment (xCool y, m), and other equipment (xOther y, m). The xHeat, xCool and xOther variables are defined as a product of an annual equipment index and a monthly usage multiplier. This model is represented as:

$$Average\ Usage_{y,m} = \beta_1(xHeat_{y,m}) + \beta_2(xCool_{y,m}) + \beta_3(xOther_{y,m})$$

Where:

$$xHeat_{y,m} = Economics_{y,m} \times HeatingEquipment_{y,m} \times HDD\_Index_{y,m}$$

$$xCool_{y,m} = Economics_{y,m} \times CoolingEquipment_{y,m} \times CDD\_Index_{y,m}$$

$$xOther_{y,m} = Economics_{y,m} \times OtherEquipment_{y,m}$$

A customer's monthly usage level is impacted by several economic factors, including the price of electricity, household size, and income levels.

$$Economics_{y,m} = \left( \frac{Price_{y,m}}{Price_{base\ y}} \right)^{-0.1} \times \left( \frac{HH\ Size_{y,m}}{HH\ Size_{base\ y,m}} \right)^{0.2} \times \left( \frac{HH\ Income_{y,m}}{HH\ Income_{base\ y,m}} \right)^{0.2}$$

The annual equipment variables (HeatEquip, CoolEquip, OtherEquip) are defined as a weighted average across equipment types multiplied by equipment saturation levels normalized by operating efficiency levels.

$$HeatEquip_y = \sum_{tech} Weight \times \left( \frac{Saturation_y / Efficiency_y}{Saturation_{base\ y} / Efficiency_{base\ y}} \right)$$

$$CoolEquip_y = \sum_{tech} Weight \times \left( \frac{Saturation_y / Efficiency_y}{Saturation_{base\ y} / Efficiency_{base\ y}} \right)$$

$$OtherEquip_y = \sum_{tech} Weight \times \left( \frac{Saturation_y / Efficiency_y}{Saturation_{base\ y} / Efficiency_{base\ y}} \right)$$

The following degree day index variables serve to allocate the seasonal impacts of weather throughout the year. For historic periods actual HDD's and CDD's are used. Normal HDD's and CDD's are used for forecast periods.

$$HDD\_Index_{y,m} = \frac{HDD_{y,m}}{Normal\ HDD_y}$$

$$CDD\_Index_{y,m} = \frac{CDD_{y,m}}{Normal\ CDD_y}$$

#### 4.1.2 Non-Residential

##### 4.1.2.1 General Service Non-Demand (GSND)

The General Service Non-Demand (GSND) and General Service Demand Secondary (GSD Secondary) classes are modeled as a combined General Service Secondary class (GS Secondary) using a single model because the historic data indicates customer migration has occurred back and forth between the two classes. The result is a single model, which produces predicted values with a higher correlation than that of two separate models.

The forecast is later split between GSND and GSD Secondary using the monthly relationships between the two classes in 2016.

The framework for the GS secondary class model is similar to the residential model. It also has three major components and utilizes the SAE model framework. General service customers and general service average use are modeled separately. The end-use equipment variables are based on commercial appliance / equipment saturation and efficiency projections. The economic drivers in the model are the commercial price of electricity and Consumer Price Index. The third component is the weather variable. HDD is not used in the GS Secondary model because no statistically valid correlation between heating days and sales could be identified. The GS Secondary class model uses CDD as the weather variable. The growth in residential customers is brought into the GS secondary model because growth in the residential sector is seen as a driver for the commercial sector.

The GS Secondary model is represented as:

$$\text{General Service Secondary Sales} = \text{GS\_Customers}_{y,m} \times \text{GS\_Average Usage}_{y,m}$$

Sales to six large GSD Secondary customers are excluded from the GS Secondary model discussed above. These six large customers are forecast individually using a combination of SAE techniques, individual customer trending, and customer-specific planning input. These six customers represent approximately five percent of OUC's total load and 10 percent of the GS Secondary Load. They are handled individually because each has identifiable growth plans or patterns and each individually represents a significant load.

#### 4.1.2.2 General Service Demand (GSD)

Forecasted sales to GSD Secondary customers were modeled as discussed above. In addition to the customers taking service at secondary voltage, OUC serves 19 customers (excluding OUC water plants) at primary voltage. Of those 19, 14 are modeled as a group because they have exhibited a consistent load level over time. This group of customers represents about 19 percent of the GSD Primary sales.

The five remaining primary customers are forecast individually using a combination of techniques, which includes regression modeling, individual customer trending, and customer-specific planning input. These five customers represent approximately seven percent of OUC's total load and 81 percent of the GSD Primary sales.

Sales from the various GSD models are summed to complete the GSD forecast.

#### 4.1.2.3 Streetlights

Private and public lighting consumption is forecast separately. Both classes are not impacted by the weather, and the SAE modeling approach does not apply. Therefore, simple exponential smoothing models with a linear trend are used to generate both forecasts. The forecast for public streetlights reflects the planned schedule for replacement of traditional HPS fixtures with LED fixtures.

#### 4.1.2.4 OUC Use

OUC Use sales are those to OUC Water Plants, OUCooling Plants, and OUC facilities. The OUC Use models utilize CDD, but not HDD or the factors included in the "Other" SAE modeling variable.

Binary variables have been inserted in the multi-regression model coinciding with operations date for the three OUC Cooling Plants commissioned in the past 10 years.

#### 4.1.3 Hourly Load and Peak Forecast

The monthly net energy for load (NEL) is estimated for OUC and St. Cloud based on the respective sales forecasts described above and the expected line loss factors. The system 8,760 hourly load forecast is generated using the software package *MetrixLT*. Within *MetrixLT*, the monthly NEL forecast is allocated to each hour based on the weather normal hourly energy profile. The hourly load forecasts for OUC and St. Cloud are then combined to generate a total system hourly load forecast. Summer and winter peak demands are then extracted from the combined total system hourly load forecast.

## 4.2 BASE CASE FORECAST ASSUMPTIONS

Incorporated into the forecast models are sets of underlying economic and demographic, price of electricity, and weather assumptions.

### 4.2.1 Economics & Demographics

The economic and demographic assumptions are derived from forecasts for the Orlando SMSA by Economy.Com.

#### 4.2.1.1 Median Household Income

The residential forecast model uses the Median Household Income, which is forecast to grow at an average annual rate of 1.0 percent (in fixed 2009 dollars) over the period 2017-2027 as shown in Table 4-1.

#### 4.2.1.2 Gross Metro Product

The non-residential forecast models use Orlando SMSA Gross Metro Product. The Gross Metro Product for the Orlando SMSA is forecast to grow at an average annual rate of 5.2 percent over the ten-year period 2017 – 2027. Gross Metro Product is shown in Table 4-1.

**Table 4-1 Economic & Demographic Projections – Orlando SMSA**

Year	Median Household Income <sup>(1)</sup>	Gross Metro Product (\$ Billions)	Households (Thousands) <sup>(2)</sup>	Population (Thousands)
2017	\$48,163	124.5	963.8	2,469.8
2022	\$50,742	164.1	1,004.3	2,549.3
2027	\$53,299	206.7	1,348.9	3,320.8
2032	\$55,318	250.7	1,542.2	3,756.8
Average Annual Increase				
17 - 22	1.0%	5.7%	3.4%	3.0%
22 - 27	1.0%	5.2%	3.0%	2.9%
27 - 32	0.7%	3.9%	2.4%	2.4%
(1) 2009 dollars				
(2) Adjusted for Orlando persons per household				

#### 4.2.1.3 Households and Population

The primary demographic drivers in the residential forecast model are the number of households and the population (see Table 4-1). Households are used in the residential customer forecast model. The population



data is divided by the household data to determine household size used in the residential average use forecast model.

#### 4.2.2 Price of Electricity

The nominal price of electricity by customer class is forecast to increase at the same rate as inflation resulting in essentially no change to the real price of electricity. The real price of electricity by customer class is used in the residential and non-residential forecast models.

#### 4.2.3 Weather

Weather is a key factor affecting electricity consumption for indoor cooling and heating. Monthly cooling degree days (CDDs) are used to capture cooling requirements while heating degree days (HDDs) account for variation in usage because of electric heating needs. CDDs and HDDs are calculated from the daily average temperatures as reported by the National Weather Service for the weather station at the Orlando International Airport. CDD is calculated using a 65° F base temperature as follows:

$$CDD_d = (Avg Temp_d - 65^\circ F) \text{ when } Avg Temp_d \geq 65$$

The daily CDD values are then aggregated to yield a monthly CDD for each year as follows:

$$CDD_{y,m} = \sum CDD_{y,m,d}$$

Heating degree days are calculated in a similar manner use a base temperature of 65° F as follows:

$$HDD_d = (65^\circ F - Avg Temp_d) \text{ when } Avg Temp_d \leq 65$$

The daily HDD values are then aggregated to yield a monthly HDD for each year as follows:

$$HDD_{y,m} = \sum HDD_{y,m,d}$$

“Normal” monthly weather is assumed to be the median annual degree days during the most recent 30-year period (1986 – 2015).

### 4.3 BASE-CASE LOAD FORECAST

A long-term annual budget forecast was developed through 2031 using the methodology and base-case assumptions outlined above.

#### 4.3.1 Customer and Sales Forecast Results

Total retail sales for OUC are expected to increase from 5,940 GWh in calendar year 2016 to 7,157 GWh by 2027. St. Cloud sales are projected to increase from 661GWh to 873 GWh over this same time period. Shown in Table 4-2 through Table 4-5 are the annual customer and sales forecasts for OUC and St. Cloud.

##### 4.3.1.1 Residential Forecast

With increasing appliance efficiency, increased customer conservation, and declining household size, average use per residential customer is projected to decline over the forecast period 2017 through 2027. The number of residential customers is expected to increase at an average annual rate of 2.6 percent for OUC and at 2.9 percent for St. Cloud for the next 10 years. The -year residential sales average annual growth rate is 2.3 percent for OUC and 2.7 percent for St. Cloud.

##### 4.3.1.2 GSND Forecast

GSND sales are projected to grow at an average annual rate of 1.8 percent and 2.4 percent for OUC and St. Cloud, respectively, between 2017 and 2027. The number of GSND customers is projected to grow at an



average annual growth rate of 1.9 percent and 2.2 percent, respectively, for OUC and St. Cloud from 2017 through 2027.

#### 4.3.1.3 GSD Forecast

GSD is comprised of large commercial and industrial customers. Sales are projected to show solid gains as a result of new major commercial development such as the UCF medical school, VA hospital, and other related medical businesses coming online. GSD sales are projected to grow at an average annual rate of 1.5 percent and 2.4 percent for OUC and St. Cloud, respectively, between 2017 and 2027. The number of GSND customers is projected to grow at an average annual growth rate of 1.9 percent and 2.2 percent, respectively, for OUC and St. Cloud from 2017 through 2027.

**Table 4-2 OUC Long-Term Sales Forecast (GWh)**

Year	Residential	GSND	GSD	Lighting	OUC Use	Total Retail
2017	2,050	364	3,382	55	140	5,991
2022	2,313	399	3,657	52	140	6,562
2027	2,585	436	3,938	57	140	7,157
2032	2,877	479	4,258	61	140	7,814
Average Annual Increase						
17 - 22	2.4%	1.8%	1.6%	-1.0%	0.0%	1.8%
17 - 27	2.3%	1.8%	1.5%	2.5%	0.0%	1.8%

**Table 4-3 OUC Average Number of Customers Forecast**

Year	Residential	GSND	GSD	Total Retail
2017	174,581	21,420	5,532	201,533
2022	200,866	23,697	6,117	230,680
2027	225,437	25,857	6,672	257,966
2032	250,576	28,340	7,311	286,227
Average Annual Increase				
17 - 22	2.8%	2.0%	2.0%	2.7%
17 - 27	2.6%	1.9%	1.9%	2.5%
17 - 32	2.1%	1.9%	1.8%	2.1%

**Table 4-4 St. Cloud Long-Term Sales Forecast (GWh)**

Year	Residential	GSND	GSD	Lighting	Total Retail
2017	498	42	132	3	674
2022	574	48	148	3	772
2027	649	54	167	3	873
2032	730	61	189	3	983
Average Annual Increase					
17 - 22	2.9%	2.4%	2.4%	0.4%	2.7%
17 - 27	2.7%	2.4%	2.4%	0.2%	2.6%
17 - 32	2.4%	2.5%	2.5%	0.0%	2.4%

**Table 4-5 St. Cloud Average Number of Customers Forecast**

Year	Residential	GSND	GSD	Total Retail
2017	33,654	3,108	372	37,134
2022	39,375	3,489	417	43,281
2027	44,723	3,851	461	49,035
2032	50,194	4,267	510	54,971
Average Annual Increase				
17 - 22	3.2%	2.3%	2.3%	3.1%
17 - 27	2.9%	2.2%	2.2%	2.8%
17 - 32	2.3%	2.1%	2.0%	2.3%

#### **4.3.2 Forecast Net Peak Demand and Net Energy for Load**

Underlying hourly load growth is driven by the aggregate energy forecast. Thus, forecasted peaks grow at roughly the same rate as the energy forecast with St. Cloud showing peaks slightly out-pacing energy growth due to the higher percentage of residential customers compared to OUC. OUC and St. Cloud peaks and NEL are presented in Tables 4-6 and 4-7, respectively. Table 4-8 presents the combined seasonal peak demand and net energy for load forecasts for OUC and St. Cloud.

**Table 4-6 OUC Forecast Net Peak Demand (Summer and Winter) and Net Energy for Load**

<b>Year</b>	<b>Summer (MW)</b>	<b>Winter (MW)</b>	<b>Net Energy (GWh)</b>
2017	1,203	1,039	6,237
2022	1,320	1,151	6,831
2027	1,439	1,253	7,450
2032	1,568	1,369	8,134
Average Annual Increase			
17 - 22	1.9%	2.1%	1.8%
17 - 27	1.8%	1.9%	1.8%
17 - 32	1.7%	1.8%	1.8%

**Table 4-7 St. Cloud Forecast Net Peak Demand (Summer and Winter) and Net Energy for Load**

<b>Year</b>	<b>Summer (MW)</b>	<b>Winter (MW)</b>	<b>Net Energy (GWh)</b>
2017	159	176	715
2022	178	198	818
2027	198	219	926
2032	218	242	1,042
Average Annual Increase			
17 - 22	2.3%	2.3%	2.7%
17 - 27	2.2%	2.2%	2.6%
17 - 32	1.9%	2.0%	2.4%

**Table 4-8 Net System Peak (Summer and Winter) and Net Energy for Load (Total of OUC and St. Cloud)**

<b>Year</b>	<b>Summer (MW)</b>	<b>Winter (MW)</b>	<b>Net Energy (GWh)</b>
2017	1,370	1,198	6,952
2022	1,508	1,328	7,649
2027	1,653	1,450	8,376
2032	1,804	1,585	9,176
Average Annual Increase			
17 - 22	1.9%	2.1%	1.9%
17 - 27	1.9%	1.9%	1.9%
17 - 32	1.8%	1.8%	1.8%

#### **4.4 HIGH AND LOW LOAD SCENARIOS**

In addition to the base-case, two long-term forecast scenarios representing a high range and low range around the peak demand forecast were constructed. The high and low forecast scenarios are based on bands around the most likely household forecast for the Orlando SMSA. The average annual household growth rate in the base case is 3.0 percent for the period 2017 - 2027. In the high-case scenario, households are forecasted to increase at 4.4 percent annually for the same time period. The high-growth scenario results in a forecasted average annual energy growth rate of 3.1 percent, with a 2027 system peak demand that is 200 MW higher than the base case. In the low-case scenario, the households are forecasted to increase at 1.4 percent annually, resulting in average annual energy increases of 1.0 percent over the 2017-2027 period. The 2027 low-case peak demand is 184 MW lower than the base-case. Table 4-9 presents a summary of the high- and low-load scenarios.

**Table 4-9 Scenario Peak Forecasts OUC and St. Cloud**

<b>High Load Scenario</b>			
<b>Year</b>	<b>Summer (MW)</b>	<b>Winter (MW)</b>	<b>Net Energy (GWh)</b>
2017	1,374	1,201	6,974
2022	1,587	1,398	8,052
2027	1,853	1,626	9,390
2032	2,172	1,909	11,049
<b>Average Annual Increase</b>			
17 - 22	2.9%	3.1%	2.9%
17 - 27	3.1%	3.1%	3.0%
17 - 32	3.2%	3.1%	3.1%
<b>Low Load Scenario</b>			
<b>Year</b>	<b>Summer (MW)</b>	<b>Winter (MW)</b>	<b>Net Energy (GWh)</b>
2017	1,339	1,171	6,798
2022	1,401	1,234	7,108
2027	1,468	1,288	7,441
2032	1,533	1,347	7,798
<b>Average Annual Increase</b>			
17 - 22	0.9%	1.1%	0.9%
17 - 27	0.9%	1.0%	0.9%
17 - 32	0.9%	0.9%	0.9%

## **5.0 DEMAND-SIDE MANAGEMENT**

Sections 366.80 through 366.85, and 403.519, Florida Statutes (F.S.), are known collectively as the Florida Energy Efficiency and Conservation Act (FEECA). Section 366.82(2), F.S., requires the Florida Public Service Commission (PSC) to adopt appropriate goals designed to increase the conservation of expensive resources, such as petroleum fuels, to reduce and control the growth rates of electric consumption and weather-sensitive peak demand. Pursuant to Section 366.82(6), F.S., the PSC must review the conservation goals of each utility subject to FEECA at least every five years. The seven utilities subject to FEECA are Florida Power & Light Company (FPL), Progress Energy Florida, Inc. (PEF), Tampa Electric Company (TECO), Gulf Power Company (Gulf), Florida Public Utilities Company (FPUC), OUC, and JEA (referred to collectively as the FEECA utilities).

OUC's residential and commercial/industrial numeric conservation goals for the 2015 through 2024 period were established by the PSC pursuant to Order No. PSC-13-0645-PAA-EU. These PSC-established annual goals are presented in Tables 5-1, 5-2 and 5-3.

**Table 5-1 Residential DSM Goals Approved by the PSC**

Calendar Year	Summer (MW)	Winter (MW)	Annual (GWh)
2015	0.05	0.04	0.14
2016	0.08	0.08	0.30
2017	0.12	0.12	0.45
2018	0.16	0.16	0.60
2019	0.20	0.21	0.72
2020	0.21	0.21	0.77
2021	0.21	0.22	0.80
2022	0.19	0.20	0.72
2023	0.19	0.18	0.66
2024	0.16	0.16	0.57
<b>Total</b>	<b>1.57</b>	<b>1.58</b>	<b>5.73</b>

**Table 5-2 Commercial/Industrial DSM Goals Approved by the PSC**

Calendar Year	Summer (MW)	Winter (MW)	Annual (GWh)
2015	0.20	0.49	0.34
2016	0.28	0.57	0.50
2017	0.30	0.70	0.66
2018	0.36	0.70	0.75
2019	0.37	0.66	0.82
2020	0.39	0.70	0.85
2021	0.40	0.78	0.86
2022	0.37	0.78	0.85
2023	0.39	0.74	0.82
2024	0.36	0.70	0.80
<b>Total</b>	<b>3.42</b>	<b>6.82</b>	<b>7.25</b>

**Table 5-3 Total Residential and Commercial/Industrial DSM Goals Approved by the PSC**

Calendar Year	Summer (MW)	Winter (MW)	Annual (GWh)
2015	0.25	0.54	0.48
2016	0.36	0.65	0.80
2017	0.42	0.82	1.11
2018	0.52	0.82	1.35
2019	0.57	0.86	1.54
2020	0.60	0.91	1.62
2021	0.61	1.00	1.66
2022	0.56	0.98	1.56
2023	0.57	0.92	1.48
2024	0.52	0.86	1.37
<b>Total</b>	<b>4.98</b>	<b>8.36</b>	<b>12.97</b>

OUC has been increasingly emphasizing its DSM and conservation programs to increase customer awareness of such programs. Not only do these programs help customers save money by saving energy, but they also help OUC reduce emissions of greenhouse gases and better position OUC to meet possible future greenhouse gas regulations. It should be noted that government mandates have forced manufacturers to increase their efficiency standards, thereby decreasing the incremental amount of energy savings achievable. In addition, the efficiency of new generation has increased, and natural gas prices have remained at or near historic lows for the last several years, and look to continue to do so for the near future. These appliance and generating unit efficiency improvements, coupled with low natural

gas prices, have mitigated to some degree the effectiveness of DSM and conservation programs, as overall efficiency increases in the marketplace partially offset the benefit of such programs.

The conservation programs included in the DSM Plan (filed with the PSC on March 16, 2015) and offered to its customers in 2016 include the following:

- Residential Home Energy Survey Program – Walk-Through, DVD, and Online
- Residential Duct Repair/Replacement Rebate Program
- Residential Ceiling Insulation Upgrade Rebate Program
- Residential Window Film/Solar Screen Rebate Program
- Residential High Performance Windows Rebate Program
- Residential Efficient Electric Heat Pump Rebate Program
- Residential New Home Rebate Program
- Residential Efficiency Delivered Program
- Commercial Energy Survey Program
- Commercial Efficient Electric Heat Pump Rebate Program
- Commercial Duct Repair/Replacement Rebate Program
- Commercial Window Film/Solar Screen Rebate Program
- Commercial Ceiling Insulation Upgrade Rebate Program
- Commercial Cool/Reflective Roof Rebate Program

The remainder of this section describes each of the DSM and conservation programs outlined above. Incentives and rebate amounts included in the program descriptions are current as of the time this report was prepared. In addition to offering these programs, OUC continues to play an active role in promoting conservation through community relations as discussed in Section 2.4 and Section 3.6 of this Ten-Year Site Plan.

## **5.1 Residential DSM and Conservation Programs**

### **5.1.1 Residential Home Energy Survey Program**

OUC has offered home energy surveys dating back to the late 1970's. Home energy walk-through surveys were designed to provide residential customers with recommended energy efficiency measures and practices they can implement. The Residential Energy Survey Program consists of three measures: the Residential Energy Walk-Through Survey, the Residential Energy Survey DVD, and an interactive Online Energy Survey. These measures are available to both single-family and multi-family residential customers.

The Residential Energy Walk-Through Survey includes a complete examination of the attic; heating, ventilation, and air conditioning (HVAC) system; air duct and air returns; window caulking; weather stripping around doors; faucets and toilets; and lawn sprinkler systems. OUC provides participating customers specific tips on conserving electricity and water as well as details on customer rebate programs. OUC Conservation Specialists are using this walk-through type audit as a means of motivating OUC customers to participate in other conservation programs and qualify for appropriate rebates.

A Residential Energy Survey Video, first offered in 2000 by OUC, is available to OUC customers in an interactive, free DVD format. Available in English and Spanish, the DVD was developed to further assist

OUC customers in surveying their homes for potential energy-saving opportunities. The video walks customers through a complete visual assessment of energy and water efficiency in their home. A checklist brochure to guide them through the audit is included as well. The DVD has several benefits over the walk-through survey, including the convenience of viewing the DVD at any time without a scheduled appointment and the ability to watch the presentation numerous times. In addition to the Energy Walk-Through and the DVD Surveys, OUC offers customers an interactive Online Home Energy Audit. The interactive Online Home Energy Audit is available on OUC's website at [www.OUC.com](http://www.OUC.com).

One of the primary benefits of the Residential Energy Survey Program is the education it provides customers on energy conservation measures and ways their lifestyle can directly affect their energy use. Customers participating in the Energy Survey Program are informed about conservation measures that they can implement. Customers will benefit from the increased efficiency in their homes and decreased electric and water bills.

Participation in the Walk-Through Energy Survey has been consistently strong over the past several years, and interest in the Energy Survey DVD, as well as the interactive Online Home Energy Audit, has been high since the measures were first introduced. Feedback from customers who have taken advantage of the surveys has been very positive.

The Home Energy Survey rates how efficient a customer's home energy use is and where one can make improvements to lower utility bills. Participation is tracked through service orders that are produced when appointments are scheduled and completed or the DVD is mailed. Online Surveys are tracked through the service provider (Apogee) that produces monthly activity reports.

#### ***5.1.2 Residential Duct Repair/Replacement Rebate Program***

The Duct Repair Rebate Program originated in 2000 and is designed to encourage customers to repair leaking ducts on existing systems. To qualify, ducts must be sealed with mastic and fabric tape or any other Underwriters Laboratory (UL) approved duct tape on all accessible boots, joints and seams of the air duct system in both the attic and in any accessible air handler closet. Any penetration of the air duct system through the ceiling must be enclosed with a proper draft stop seal. Participating customers receive a rebate of 100 percent of the cost of duct repairs on their homes, up to \$100.

#### ***5.1.3 Residential Ceiling Insulation Upgrade Rebate Program***

The attic is the easiest place to add insulation and lower total energy costs throughout the seasons. The Ceiling Insulation Rebate Program has been offered for several years and is designed to encourage customers to upgrade their attic insulation. Participating customers receive \$0.10 per square foot for upgrading their attic insulation to R-30 or higher.

Customers can participate by submitting a rebate application form online at [www.OUC.com](http://www.OUC.com). Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor or the customer. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.



#### *5.1.4 Residential Window Film/Solar Screen Rebate Program*

Installing window film on pre-existing homes can help reflect the heat during hot summer days and help the efficiency of home cooling units. The Window Film/Solar Screen Rebate Program has been offered for several years and is designed to encourage customers to install solar shading on their windows. Participating customers receive a rebate in the amount of \$0.55 per square foot for installation of solar shading film with a shading coefficient of 0.5 or less on east-, west-, and south-facing windows. ENERGY STAR® qualified double pane windows do not qualify for this rebate.

Customers can participate by submitting a rebate application form available online at [www.OUC.com](http://www.OUC.com). Proofs of purchase or receipts are required to be attached to the application and repairs can be performed by a contractor or the customer. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### *5.1.5 Residential High Performance Window Rebate Program*

Energy-efficient windows can help minimize heating, cooling, and lighting costs. The High Performance Windows Rebate Program has been offered for several years and is designed to encourage customers to install windows that improve energy efficiency in their homes. Customers receive a \$1.50 rebate per square foot for the purchase of energy-efficient windows that are National Fenestration Rating Council certified and meet ENERGY STAR® southern regionally-accepted standards of a U-Factor of 0.6 or less and a Solar Heat Gain Coefficient of 0.27 or less.

Customers can participate by submitting a rebate application form online at [www.OUC.com](http://www.OUC.com). Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor or the customer. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### *5.1.6 Residential Efficient Electric Heat Pump HVAC Rebate Program*

The Efficient Electric Heat Pump Rebate Program provides rebates to qualifying customers in existing homes who install heat pumps having a seasonal energy efficiency ratio (SEER) of 15.0 or higher. Customers receive the rebate in the form of a credit on their bill ranging from \$90 to \$1,630, depending upon the SEER rating and capacity (tons) of the new heat pump. The following table illustrates the incentives available depending on the size and efficiency of the Heat Pump installed.

AC Size (Tons)	SEER Upgraded To:								
	15	16	17	18	19	20	21	22	23
1	-	-	\$95	\$135	\$170	\$205	\$230	\$260	\$280
1.5	-	\$105	\$175	\$230	\$285	\$330	\$375	\$415	\$450
2	-	\$160	\$250	\$325	\$400	\$460	\$520	\$570	\$620
2.5	\$90	\$215	\$325	\$425	\$510	\$590	\$660	\$725	\$785
3	\$115	\$270	\$400	\$520	\$625	\$720	\$805	\$885	\$955
3.5	\$145	\$320	\$475	\$615	\$740	\$850	\$950	\$1,040	\$1,125
4	\$175	\$375	\$550	\$710	\$850	\$975	\$1,090	\$1,195	\$1,290
5	\$230	\$485	\$705	\$900	\$1,075	\$1,235	\$1,380	\$1,510	\$1,630

Customers can participate by submitting a rebate application form online at [www.OUC.com](http://www.OUC.com). Proofs of purchase or receipts are required to be attached to the application, and work must be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill or a check can be processed and sent to the property owner who may have paid for the improvement.

#### *5.1.7 Residential New Home Rebate Program*

Previously named The Residential Gold Ring Home Program, the program has been transformed into a more flexible a la carte program offering a variety of choices for the builder or home buyer. This transformation was based on feedback OUC received from the residential building community in order to increase the level of participation in OUC's program. The table below reflects an example of the incentives available.

Rebates	Rate of Rebates
1. Ceiling Insulation Upgrade: Final R-Values greater than R-30 is required to receive this rebate.	(\$0.03 per sq. ft.) when processed with heat pump or ENERGY STAR® heat pump water heater
2. Heat Pump: Provide and upload a copy of the Air-Conditioning, Heating, and Refrigeration Institute (AHRI) Certificate or the AHRI Reference number. Only SEER ratings of 15 or higher qualify.	(From \$90-\$1,635)
3. ENERGY STAR® Heat Pump Water Heater: Proof of Energy Star qualification is required to receive rebate.	(100% of cost up to \$500)

#### *5.1.8 Residential Efficiency Delivered Program*

What was once referred to as the Home Energy Fix-Up Program has been revamped and expanded to allow any OUC customer (both energy and water) to participate and renamed the Efficiency Delivered program. Available to residential customers (single-family homes), the program provides up to \$2,000 of energy and

water efficiency upgrades based on the needs of the customer's home. A Conservation Specialist from OUC performs a survey at the home and determines home improvements that have the potential to save the customer the most money. The program is income-based, which is the basis for how much OUC will help contribute toward the cost of improvements and consists of three household income tiers:

HOUSEHOLD INCOME	OUC CONTRIBUTION
Less than \$40,000	85% (not to exceed \$1,700)
\$40,001–\$60,000	50% (not to exceed \$1,000)
Greater than \$60,000	Rebates only

- \$40,000 or less OUC will contribute 85 percent of the total cost (not to exceed \$1,700),
- \$40,001 to \$60,000 OUC will contribute 50 percent of the total cost (not to exceed \$1,000),
- Greater than \$60,000 OUC will contribute the rebate incentives that apply toward the total cost.

Each customer must request and complete a free Residential Energy Survey. Ordinarily, Energy Survey recommendations require a customer to spend money replacing or adding energy conservation measures; however, customers may not have the discretionary income to implement these measures (especially those in the lower income tier). Under this program, OUC will arrange for a licensed, approved contractor to perform the necessary repairs based on a negotiated and contracted rate. The remaining portion of the cost that the customer is responsible for can be paid directly to OUC or over an interest-free 12-month period on the participant's monthly electric bill. To be eligible for this program, the customer's account must be in good credit standing with the exception of low-income customers, who are only required to have a current balance. Some of the improvements covered under this program include ceiling insulation, duct system repair, pipe insulation, window film, window caulk, door caulk, door weather stripping, door sweep, threshold plate, air filter replacement, toilet replacement, irrigation repairs, water flow restrictors and minor plumbing repairs.

The purpose of the program is to reduce energy and water costs, especially for low-income households, and particularly those households with elderly persons, disabled persons and children. Through this program, OUC helps to lower the bills of customers who may have difficulty paying their bills, thereby decreasing the potential for costly service disconnect fees and late charges. OUC believes this program will help customers afford other essential living expenses. For others, this program offers a one-stop shop to facilitate the implementation of a whole suite of conservation measures at reasonable costs and pre-screened qualified contractors.

Efficiency Delivered contractor(s) are selected through a Request for Proposal (RFP) process on a routine basis. Eligible customers are referred to the participating contractor after the OUC Conservation Specialist inspection is complete. The Efficiency Delivered contractor then inspects the home and creates a proposal to install eligible measures. Once the customer accepts the proposal and signs the agreement, the contractor calls the customer and schedules the work. Typically the work is completed within 45 days. Upon receipt of notice of completion and customer acceptance, payment to the contractor is processed and the customer's share of the conservation improvements is billed. Participation is tracked based on completed installations.

## **5.2 Commercial DSM and Conservation Programs**

### **5.2.1 Commercial Energy Survey Program**

The Commercial/Industrial Energy Survey Program has been offered for several years and is focused on increasing the energy efficiency and energy conservation of commercial buildings. It includes a free survey comprised of a physical walk-through inspection of the commercial facility performed by highly trained and experienced energy experts. The survey will examine heating and air conditioning systems including duct work, refrigeration equipment, lighting, water heating, motors, process equipment, and the thermal characteristics of the building including insulation. Following the inspection, the customer receives a written report detailing cost-effective recommendations to make the facility more energy and water efficient. Participating customers are encouraged to participate in other OUC commercial programs and directly benefit from energy conservation, which decreases their electric and water bills.

OUC customers can participate by calling the OUC Customer Service Call Center and requesting an appointment for a Walk-Through Energy. Participation is tracked through service orders that are produced when appointments are scheduled and completed.

### **5.2.2 Commercial Efficient Electric Heat Pump HVAC Rebate Program**

The Commercial Heat Pump Rebate Program provides rebates to qualifying customers in existing buildings who install heat pumps having a seasonal energy efficiency ratio (SEER) of 15.0 or higher. Customers receive a rebate in the form of a credit on their bill ranging from \$90 to \$1,630, depending upon the SEER rating and capacity (tons) of the new heat pump. The following table illustrates the incentives available depending on the size and efficiency of the heat pump installed.

AC Size (Tons)	SEER Upgraded To:								
	15	16	17	18	19	20	21	22	23
1	-	-	\$95	\$135	\$170	\$205	\$230	\$260	\$280
1.5	-	\$105	\$175	\$230	\$285	\$330	\$375	\$415	\$450
2	-	\$160	\$250	\$325	\$400	\$460	\$520	\$570	\$620
2.5	\$90	\$215	\$325	\$425	\$510	\$590	\$660	\$725	\$785
3	\$115	\$270	\$400	\$520	\$625	\$720	\$805	\$885	\$955
3.5	\$145	\$320	\$475	\$615	\$740	\$850	\$950	\$1,040	\$1,125
4	\$175	\$375	\$550	\$710	\$850	\$975	\$1,090	\$1,195	\$1,290
5	\$230	\$485	\$705	\$900	\$1,075	\$1,235	\$1,380	\$1,510	\$1,630

Customers can participate by submitting a rebate application form online at [www.OUC.com](http://www.OUC.com). Proofs of purchase and/or receipts are required to be attached to the application, and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

### **5.2.3 Commercial Duct Repair Rebate Program**

The Duct Repair Rebate program started in 2009. OUC will rebate 100 percent of cost, up to \$100. To qualify, ducts must be sealed with mastic and fabric tape or Underwriters Laboratory (UL) approved duct tape on all accessible boots, joints and seams of the air duct system in both the attic and in any accessible

air handler closet. Any penetration of the air duct system through the ceiling must be enclosed with a proper draft stop seal.

Customers can participate by submitting a rebate application form online at [www.OUC.com](http://www.OUC.com). Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### *5.2.4 Commercial Window Film/Solar Screen Rebate Program*

The Commercial Window Film/Solar Screen rebate program, started in 2009, is designed to help reflect the heat during hot summer days and retain heat on cool winter days. OUC will rebate customers \$0.55 per square foot for window tinting and solar screening with a shading coefficient of 0.5 or less on east-, west-, and south-facing windows. ENERGY STAR® qualified double pane windows do not qualify for this rebate.

Customers can participate by submitting a rebate application form online at [www.OUC.com](http://www.OUC.com). Proofs of purchase and/or receipts are required to be attached to the application, and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### *5.2.5 Commercial Ceiling Insulation Upgrade Rebate Program*

The Commercial Ceiling Insulation Rebate Program, started in 2009, was designed to increase a building's resistance to heat loss and gain. Participating customers receive \$0.10 per square foot for upgrading their attic insulation to R-30 or higher.

Customers can participate by submitting a rebate application form available online at [www.OUC.com](http://www.OUC.com). Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### *5.2.6 Commercial Cool/Reflective Roof Rebate Program*

The Commercial Cool/Reflective Roof Rebate Program started in 2009 and was designed to reflect the sun's rays and lower roof surface temperature while increasing the lifespan of the roof. OUC will rebate customers at \$0.12 per square foot for ENERGY STAR® cool/reflective roofing that has an initial solar reflectance greater than or equal to 0.70.

Customers can participate by submitting a rebate application form available online at [www.OUC.com](http://www.OUC.com). Proofs of purchase and/or receipts are required to be attached to the application, and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

## 6.0 FORECAST OF FACILITIES REQUIREMENTS

### 6.1 EXISTING CAPACITY RESOURCES AND REQUIREMENTS

#### 6.1.1 Existing Generating Capacity

Tables 6-1 and 6-2, which are presented at the end of this section, indicate that the combined installed generating capability for OUC and St. Cloud (as of January 1, 2017) is 1,543 MW in the winter and 1,498 MW in the summer. OUC's existing generating capability (described in more detail in Section 2.0) consists of the following:

- A joint ownership share in the Stanton Energy Center (Units 1, 2, and Stanton A)
- Sole ownership of Stanton Energy Center Unit B (Stanton B)
- Joint ownership shares of the Indian River combustion turbine units
- Joint ownership shares of McIntosh Unit 3 and St. Lucie Unit 2

Additionally, St. Cloud's entitlement to capacity from Stanton Unit 2 is included as generating capability, consistent with the Interlocal Agreement described in Section 2.0.

#### 6.1.2 Power Purchase Agreements

Corresponding to the construction of Stanton A, OUC entered into a PPA with SCF to purchase capacity from SCF's 65 percent ownership share of Stanton A. The original Stanton A PPA was for a term of 10 years and allowed OUC, KUA, and FMPA to purchase all of SCF's 65 percent capacity share. The utilities retained the right to reduce the capacity purchased from SCF by 50 MW each year, beginning in the sixth year of the PPA, as long as the total reduction in capacity purchased did not exceed 200 MW. The utilities originally had options to extend the PPA beyond its initial term. OUC, KUA, and FMPA have unilateral options to purchase all of Stanton A's capacity for the estimated 30-year useful life of the unit. Subsequent amendments to the original PPA continue OUC's capacity purchase until the 16th year of the PPA. OUC has the option of terminating the PPA on September 30, 2023, or extending the PPA up to an additional 10 years through two separate five-year extensions. OUC has not made any commitments to extend or terminate the PPA with SCF at this time; discussion of OUC's projected capacity requirements throughout this Ten-Year Site Plan reflect expiration of the SCF PPA after September 30, 2023.

#### 6.1.3 Power Sales Agreements

OUC's power sales to Vero Beach, Bartow, Lake Worth, and Winter Park are described in Section 2.3.

#### 6.1.4 Retirements of Generating Facilities

OUC has not scheduled any unit retirements over the planning horizon, but will continue to evaluate options on an ongoing basis. One factor affecting potential unit modifications and/or retirements is the impact of pending future environmental regulations. OUC will continue to monitor future environmental regulations that may impact its operating fleet and decisions related to generating units, and develop appropriate corresponding compliance plans.

### 6.2 RESERVE MARGIN CRITERIA

The FPSC has established a minimum planned reserve margin criterion of 15 percent in 25-6.035 (1) Florida Administrative Code for the purposes of sharing responsibility for grid reliability. The 15 percent minimum

planned reserve margin criterion is generally consistent with practice throughout much of the industry. OUC has adopted the 15 percent minimum reserve margin requirement as its planning criterion.

### **6.3 FUTURE RESOURCE NEEDS**

#### **6.3.1 Generator Capabilities and Requirements Forecast**

Tables 6-1 and 6-2 (presented at the end of this section) display the forecast reserve margins for the combined OUC and St. Cloud systems for the winter and summer seasons, respectively. OUC's capacity from renewable projects (discussed in Section 2.4) that is projected to be available at the time of peak demand is also reflected in Tables 6-1 and 6-2.

Table 6-1 and Table 6-2 indicate that OUC is projected to have adequate generating capacity to maintain the 15 percent reserve margin requirements until the summer of 2022. The scheduled expiration of the SCF PPA following September 30, 2023, is projected to further increase OUC's need for additional capacity to maintain reserve margin requirements (as indicated by the shortfalls shown in the last column of Tables 6-2). Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC has made no commitments to the capacity additions discussed in this Ten-Year Site Plan, and will continue to evaluate alternatives as part of its planning processes.

#### **6.3.2 Transmission Capability and Requirements Forecast**

OUC continuously monitors and upgrades the bulk power transmission system as necessary to provide reliable electric service to its customers. OUC's current transmission system planning criteria are summarized in its annual filing to the Federal Energy Regulatory Commission. Please see OUC's FERC Form 715 for additional information.

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Table 6-1 Projected Winter Reserve Requirements – Base Case

Year	Retail and Wholesale Peak Demand (MW)						Available Capacity (MW)					Reserves (MW)			Excess/(Deficit) Capacity to Maintain 15% Reserve Margin (MW) <sup>(7)</sup>
	OUC	STC	Vero Beach	Bartow	Lake Worth	Winter Park	Total	Installed <sup>(1)</sup>	SEC A PPA <sup>(2)</sup>	Landfill Gas <sup>(3)</sup>	Solar <sup>(3)</sup>	Total <sup>(4)</sup>	Required <sup>(5)</sup>	Available <sup>(6)</sup>	
2017/18	1,069	164	140	0	38	18	1,428	1,543	343	20	0	1,906	193	477	284
2018/19	1,093	168	142	0	0	19	1,422	1,543	343	21	0	1,907	192	485	293
2019/20	1,116	172	145	0	0	0	1,432	1,543	343	22	0	1,908	193	475	282
2020/21	1,130	175	147	0	0	0	1,452	1,543	343	23	0	1,909	196	456	261
2021/22	1,151	178	150	0	0	0	1,479	1,543	343	28	0	1,914	199	434	235
2022/23	1,169	182	153	0	0	0	1,505	1,543	343	30	0	1,916	203	411	208
2023/24	1,190	186	0	0	0	0	1,376	1,543	0	33	0	1,576	206	199	(7)
2024/25	1,208	190	0	0	0	0	1,398	1,543	0	33	0	1,576	210	178	(32)
2025/26	1,232	194	0	0	0	0	1,425	1,543	0	33	0	1,576	214	150	(64)
2026/27	1,253	198	0	0	0	0	1,451	1,543	0	33	0	1,576	218	125	(93)

(1). Includes existing net capability to serve OUC and St. Cloud.

(2). The SEC A PPA has provisions for extension beyond its current expiration date (9/30/2023). OUC has made no commitments to extend or terminate the SEC A PPA with SCF at this time.

(3). Capacity of LFG and Solar reflects capacity projected to be available at time of seasonal peak demand.

(4). "Totals" may not add due to rounding.

(5). "Required Reserves" include 15 percent reserve margin on OUC and St. Cloud retail peak demand as well as wholesale sales to Bartow, Lake Worth, and Winter Park. Wholesale sale to Vero Beach includes reserves, and, therefore, the 15 percent reserve margin is not included.

(6). "Available Reserves" equals the difference between total available capacity and total peak demand.

(7). Calculated as the difference between "Available Reserves" and "Required Reserves."



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**2017 TEN-YEAR SITE PLAN**

**Table 6-2 Projected Summer Reserve Requirements – Base Case**

Year	Retail and Wholesale Peak Demand (MW)						Available Capacity (MW)					Reserves (MW)		Excess/(Deficit) Capacity to Maintain 15% Reserve Margin (MW) <sup>(7)</sup>	
	OUC	STC	Vero Beach	Bartow	Lake Worth	Winter Park	Total	Installed <sup>(1)</sup>	SEC A PPA <sup>(2)</sup>	Landfill Gas <sup>(3)</sup>	Solar <sup>(3)</sup>	Total <sup>(4)</sup>	Required <sup>(5)</sup>		Available <sup>(6)</sup>
2017	1,203	176	139	63	36	19	1,636	1,498	342	18	12	1,869	225	233	9
2018	1,230	181	140	0	38	19	1,608	1,498	342	20	9	1,869	220	261	41
2019	1,255	185	142	0	0	19	1,601	1,498	342	21	9	1,870	219	269	50
2020	1,275	189	145	0	0	0	1,608	1,498	342	22	9	1,871	220	262	43
2021	1,299	193	147	0	0	0	1,639	1,498	342	23	9	1,872	224	233	9
2022	1,320	198	150	0	0	0	1,668	1,498	342	28	9	1,877	228	209	(19)
2023	1,343	202	153	0	0	0	1,698	1,498	342	30	9	1,879	232	181	(51)
2024	1,363	206	0	0	0	0	1,570	1,498	0	33	9	1,540	235	(30)	(265)
2025	1,390	210	0	0	0	0	1,600	1,498	0	33	9	1,540	240	(61)	(301)
2026	1,414	215	0	0	0	0	1,629	1,498	0	35	9	1,542	244	(87)	(331)

(1). Includes existing net capability to serve OUC and St. Cloud.

(2). The SEC A PPA has provisions for extension beyond its current expiration date (9/30/2023). OUC has made no commitments to extend or terminate the SEC A PPA with SCF at this time.

(3). Capacity of LFG and Solar reflects capacity projected to be available at time of seasonal peak demand.

(4). "Totals" may not add due to rounding.

(5). "Required Reserves" include 15 percent reserve margin on OUC and St. Cloud retail peak demand as well as wholesale sales to Bartow, Lake Worth, and Winter Park. Wholesale sale to Vero Beach includes reserves, and, therefore, the 15 percent reserve margin is not included.

(6). "Available Reserves" equals the difference between total available capacity and total peak demand.

(7). Calculated as the difference between "Available Reserves" and "Required Reserves."

## ***7.0 SUPPLY-SIDE ALTERNATIVES***

As discussed previously, consideration of OUC's existing generating resources and OUC's current base-case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements until the summer of 2022. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC has made no commitments to the capacity additions discussed in this Ten-Year Site Plan, and will continue to evaluate alternatives as part of its planning processes.

## **8.0 ECONOMIC EVALUATION CRITERIA AND METHODOLOGY**

This section presents the economic evaluation criteria and methodology used for OUC's current planning processes.

### **8.1 ECONOMIC PARAMETERS**

The economic parameters are summarized below and are presented on an annual basis.

#### **8.1.1 Inflation and Escalation Rates**

The general inflation rate, construction cost escalation rate, fixed O&M escalation rate, and nonfuel variable O&M escalation rate are each assumed to be 2.0 percent.

#### **8.1.2 Present Worth Discount Rate**

The present worth discount rate is assumed to be 6.5 percent.

### **8.2 FUEL PRICE FORECASTS**

The natural gas and fuel oil price forecasts reflected in this Ten-Year Site Plan were developed based on a combination of the NYMEX forward curve and projections provided by PIRA Energy Group (PIRA). PIRA was founded in 1976 and is an international energy consulting firm specializing in global energy market analysis and intelligence. Among other services, PIRA offers consulting on a broad range of subjects in the international crude oil, petroleum products, natural gas, electricity, coal, biofuels and emissions markets. PIRA's clients include international and national integrated oil and gas companies, independent producers, refiners, marketers, oil and gas pipelines, electric and gas utilities, industrials, trading companies, financial institutions and government agencies.

The coal forecast reflected in this Ten-Year Site Plan was developed based on projections by Energy Ventures Analysis, Inc. (EVA) for use by OUC. EVA is a consulting firm that engages in a variety of projects for private and public sector clients related to energy and environmental issues. In the energy area, much of EVA's work is related to analysis of the electric utility industry and fuel markets, particularly oil, natural gas, and coal. EVA's clients in these areas include coal, oil, and natural gas producers; electric utility and industrial energy consumers; and gas pipelines and railroads. EVA also works for a number of public agencies, such as state regulatory commissions, the US EPA, and the US DOE, as well as interveners in utility rate proceedings, such as consumer counsels and municipalities. Another group of clients include trade and industry associations, such as the Electric Power Research Institute, the Gas Research Institute, and the Center for Energy and Economic Development. EVA has provided testimony to numerous state public utility commissions, including the Florida Public Service Commission. Furthermore, the firm has filed testimony in a number of cases in both state and federal courts, as well as before the Federal Energy Regulatory Commission.

## 9.0 ANALYSIS AND RESULTS

As discussed previously, consideration of OUC's existing generating resources and OUC's current base-case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements until the summer of 2022. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC has made no commitments to the capacity additions discussed in this Ten-Year Site Plan, and will continue to evaluate alternatives as part of its planning processes.

For informational purposes, OUC utilized PCI GenTrader to obtain the annual production costs associated for various load, fuel, and other sensitivity cases. GenTrader is a computer-based chronological production costing model developed for use in power supply system planning. GenTrader simulates the hour-by-hour operation of a power supply system over a specified planning period. Required inputs include the performance characteristics of generating units, fuel costs, and the system hourly load profile for each year.

The cumulative present worth cost (CPWC) calculations presented in this section account for annual system costs (i.e. fuel and energy, non-fuel variable O&M, and startup costs) for each year of the expansion planning period and discounts each back to 2017 at the present worth discount rate of 6.5 percent. These annual present worth costs are then summed over the 2017 through 2026 period to calculate the total CPWC of the expansion plan being considered.

### 9.1 CPWC ANALYSES

#### 9.1.1 Base-Case Analysis

The base case considers the base load forecast presented in Section 4 and the base fuel price forecasts. The CPWC associated with the base case analysis is approximately \$2.38 billion.

#### 9.1.2 Sensitivity Analyses

As part of its capacity planning process, OUC considers a number of sensitivity analyses to measure the impact of variations to critical assumptions. Among the numerous sensitivities that OUC may consider in its planning processes are high and low fuel prices, high and low load and energy growth projections, a case in which the differential between natural gas and coal price projections is held constant over time, and a high present worth discount rate case. Of these sensitivities, only the high and low load and energy growth projection sensitivities would potentially impact the timing of unit additions as compared to the base-case analysis. For informational purposes, the following subsections describe the high and low load and energy growth, the high and low fuel price, the constant differential fuel price, and the high present worth discount rate sensitivities.

##### 9.1.2.1 High Load Forecast Sensitivity

The high load forecast is presented in Section 4.0; capacity additions may be required by the summer of 2021 to maintain the 15 percent reserve margin under the high load forecast sensitivity. The CPWC associated with the high load analysis is approximately \$2.48 billion.

*9.1.2.2 Low-Load Forecast Sensitivity*

The low-load forecast is presented in Section 4.0; capacity additions may be required by the summer of 2024 to maintain the 15 percent reserve margin under the low-load forecast sensitivity. The CPWC associated with the low-load analysis is approximately \$2.28 billion.

*9.1.2.3 High Fuel Price Forecast Sensitivity*

OUC's contractual arrangements for coal delivery will mitigate the effects of volatility in coal prices; however, for purposes of this analysis, this factor was not considered. The CPWC associated with the high natural gas and coal price forecast sensitivity is approximately \$2.55 billion.

*9.1.2.4 Low Fuel Price Forecast Sensitivity*

OUC's contractual arrangements for coal delivery will mitigate the effects of volatility in coal prices; however, for purposes of this analysis, this factor was not considered. The CPWC associated with the low natural gas and coal price forecast sensitivity is approximately \$2.23 billion.

*9.1.2.5 Constant Differential Natural Gas and Coal Price Forecast Sensitivity*

The constant differential natural gas and coal price forecast sensitivity assumes that differential in price between coal and natural gas projected for 2016 will remain constant through 2025. The CPWC associated with the constant differential natural gas and coal price forecast sensitivity is approximately \$2.39 billion.

*9.1.2.6 High Present Worth Discount Rate Sensitivity*

The high present worth discount rate sensitivity assumes a 10 percent present worth discount rate instead of the 6.5 percent present worth discount rate used in the other economic analyses discussed in this section. The CPWC associated with the high present worth discount rate sensitivity is approximately \$2.00 billion.

## ***10.0 ENVIRONMENTAL AND LAND USE INFORMATION***

As discussed previously, consideration of OUC's existing generating resources and OUC's current base-case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements until the summer of 2022. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC has made no commitments to the capacity additions discussed in this Ten-Year Site Plan, and will continue to evaluate alternatives as part of its planning processes.

## ***11.0 CONCLUSIONS***

As discussed previously, consideration of OUC's existing generating resources and OUC's current base-case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements until the summer of 2022. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC has made no commitments to the capacity additions discussed in this Ten-Year Site Plan, and will continue to evaluate alternatives as part of its planning processes.

## ***12.0 TEN-YEAR SITE PLAN SCHEDULES***

This section presents the schedules required by the Ten-Year Site Plan rules for the FPSC. The Schedules are presented in the same format in which they will be provided in response to the FPSC's Supplemental Data Request. The information contained within the FPSC Schedules is representative of the combined OUC and City of St. Cloud systems, consistent with all sections of the 2017 OUC Ten-Year Site Plan.



**ORLANDO UTILITIES COMMISSION**  
**2017 TEN-YEAR SITE PLAN**

**Schedule 1**  
**Existing Generating Facilities**  
**As of December 31, 2016**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
Plant Name	Unit No.	Location	Unit Type	Fuel Pri	Fuel Alt	Fuel Transport Pri	Fuel Transport Alt	Alt. Fuel Days Use	Commercial In-Service Month/Year	Expected Retirement Month/Year	Gen. Max. Nameplate KW <sup>(1)</sup>	Net Capability Summer MW	Net Capability Winter MW
Indian River	A	Brevard	GT	NG	DFO	PL	TK	0.2	06/89	Unknown	41,400	15.6 <sup>(2)</sup>	18.1 <sup>(2)</sup>
Indian River	B	Brevard	GT	NG	DFO	PL	TK	0.2	07/89	Unknown	41,400	15.6 <sup>(2)</sup>	18.1 <sup>(2)</sup>
Indian River	C	Brevard	GT	NG	DFO	PL	TK	0.2	08/92	Unknown	130,000	83.0 <sup>(3)</sup>	88.5 <sup>(3)</sup>
Indian River	D	Brevard	GT	NG	DFO	PL	TK	0.2	10/92	Unknown	130,000	83.0 <sup>(3)</sup>	88.5 <sup>(3)</sup>
Stanton Energy Center	1	Orange	ST	BIT	NA	RR	UN	UN	07/87	Unknown	464,500	302.3 <sup>(4)</sup>	302.3 <sup>(4)</sup>
Stanton Energy Center	2	Orange	ST	BIT	NA	RR	UN	UN	06/96	Unknown	464,500	339.4 <sup>(5)</sup>	339.4 <sup>(5)</sup>
Stanton Energy Center	A	Orange	CC	NG	DFO	PL	TK	3	10/01	Unknown		173.6 <sup>(6)</sup>	184.8 <sup>(6)</sup>
Stanton Energy Center	B	Orange	CC	NG	DFO	PL	TK	3	02/10	Unknown	333,000	296.0	307.0
McIntosh	3	Polk	ST	BIT	NA	REF	UN	UN	09/82	Unknown		133.0 <sup>(7)</sup>	136.0 <sup>(7)</sup>
St. Lucie <sup>(8)</sup>	2	St. Lucie	ST	NUC	NA	TK	UN	UN	08/83	Unknown		60.0	60.0

NOTES:

<sup>(1)</sup> Nameplate ratings are reported for units which OUC maintains majority ownership. Values reported are for the entire unit (not just OUC's ownership share)

<sup>(2)</sup> Reflects an OUC ownership share of 48.8 percent.

<sup>(3)</sup> Reflects an OUC ownership share of 79.0 percent.

<sup>(4)</sup> Reflects an OUC ownership share of 68.6 percent.

<sup>(5)</sup> Reflects an OUC ownership share of 71.6 percent and St. Cloud entitlement of 3.4 percent.

<sup>(6)</sup> Reflects an OUC ownership share of 28.0 percent.

<sup>(7)</sup> Reflects an OUC ownership share of 40.0 percent.

<sup>(8)</sup> Capacity from Crystal River Unit No. 3 Is not included as available capacity given it has not operated since summer of 2009 and is retired.

<sup>(9)</sup> OUC owns approximately 6.1 percent of St. Lucie Unit No. 2. Reliability exchange divides 50 percent power from Unit No. 1 and 50 percent power from Unit No. 2.

**ORLANDO UTILITIES COMMISSION**  
**2017 TEN-YEAR SITE PLAN**

**Schedule 2.1**  
**History and Forecast of Energy Consumption and**  
**Number of Customers by Customer Class**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Year	Population	Members per Household	Rural and Residential Average No. of Customers GWH	Average KWH Consumption Per Customer	Average KWH Consumption Per Customer	GWH	Commercial Average No. of Customers	Average KWH Consumption Per Customer
<b>HISTORY:</b>								
2007	451,696	2.56	2,223	176,435	12,599	363	20,230	17,922
2008	457,897	2.55	2,269	179,785	12,622	395	20,463	19,283
2009	452,220	2.55	2,235	177,163	12,615	317	20,762	15,264
2010	454,300	2.55	2,325	178,197	13,047	311	21,648	14,366
2011	458,940	2.55	2,223	180,072	12,347	311	22,138	14,026
2012	466,940	2.56	2,140	182,570	11,723	319	23,198	13,730
2013	476,916	2.56	2,153	186,455	11,549	345	22,585	15,254
2014	485,016	2.55	2,264	190,279	11,899	379	23,376	16,230
2015	496,659	2.54	2,430	195,606	12,421	393	23,705	16,579
2016	514,813	2.56	2,491	201,424	12,369	401	23,991	16,719
<b>FORECAST:</b>								
2017	530,886	2.55	2,548	208,235	12,234	406	24,528	16,567
2018	548,412	2.55	2,624	215,105	12,199	416	25,081	16,566
2019	566,537	2.55	2,696	222,214	12,133	425	25,709	16,520
2020	582,624	2.55	2,753	228,520	12,045	433	26,288	16,460
2021	597,464	2.55	2,816	234,342	12,016	440	26,756	16,431
2022	612,512	2.55	2,887	240,241	12,015	447	27,186	16,428
2023	627,678	2.55	2,957	246,186	12,011	455	27,661	16,440
2024	642,931	2.55	3,029	252,169	12,014	463	28,145	16,448
2025	658,192	2.55	3,096	258,150	11,994	471	28,644	16,448
2026	673,429	2.55	3,165	264,125	11,983	480	29,165	16,474

Notes:  
Represents total of OUC and St. Cloud.

**Schedule 2.2**  
**History and Forecast of Energy Consumption and**  
**Number of Customers by Customer Class**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Year	GWH	Industrial Average No. of Customers	Average KWH Consumption Per Customer	Railroads and Railways GWH	Street & Highway Lighting GWH	Other Sales to Public Authorities GWH	Total Sales to Ultimate Consumers GWH
<b>HISTORY:</b>							
2007	3,434	5,843	587,637	0	54	6	6,079
2008	3,390	5,961	568,659	0	45	17	6,115
2009	3,418	6,725	508,217	0	46	15	6,031
2010	3,414	7,201	474,101	0	51	31	6,030
2011	3,422	7,428	460,737	0	34	30	6,021
2012	3,392	7,558	448,853	0	35	30	5,955
2013	3,467	5,718	606,442	0	29	30	6,025
2014	3,489	5,618	621,007	0	30	29	6,191
2015	3,514	5,793	606,546	0	61	139	6,537
2016	3,506	5,811	603,333	0	61	142	6,601
<b>FORECAST:</b>							
2017	3,514	5,904	595,136	0	58	140	6,665
2018	3,584	6,035	593,911	0	55	140	6,819
2019	3,647	6,184	589,745	0	53	140	6,961
2020	3,706	6,322	586,226	0	54	140	7,085
2021	3,756	6,433	583,855	0	54	140	7,205
2022	3,805	6,534	582,342	0	55	140	7,333
2023	3,861	6,647	580,805	0	56	140	7,468
2024	3,917	6,762	579,303	0	57	140	7,607
2025	3,976	6,880	577,907	0	58	140	7,741
2026	4,039	7,004	576,682	0	59	140	7,883

Notes:  
Represents total of OUC and St. Cloud.

**Schedule 2.3**  
**History and Forecast of Energy Consumption and**  
**Number of Customers by Customer Class**

(1)	(2)	(3)	(4)	(5)	(6)
Year	Sales for Resale GWH	Utility Use & Losses GWH	Net Energy for Load GWH	Other Customers (Average No.)	Total No. of Customers
<b>HISTORY:</b>					
2007	0	262	6,341	0	202,508
2008	0	150	6,265	0	206,209
2009	0	223	6,252	0	204,650
2010	469	277	6,767	0	207,046
2011	768	188	6,977	0	209,638
2012	764	346	7,135	0	214,758
2013	769	272	7,065	0	214,758
2014	1,000	332	7,523	0	219,272
2015	1,317	268	8,120	0	225,104
2016	1,100	278	7,979	0	231,226
<b>FORECAST:</b>					
2017	1,039	285	7,989	0	238,667
2018	807	312	7,937	0	246,221
2019	602	318	7,881	0	254,107
2020	412	324	7,821	0	261,130
2021	421	330	7,957	0	267,531
2022	433	336	8,102	0	273,961
2023	444	341	8,253	0	280,494
2024	0	346	7,953	0	287,076
2025	0	354	8,095	0	293,674
2026	0	359	8,243	0	300,294

**Notes:**

Represents total of OUC and St. Cloud.

2010 - 2012 "Sales for Resale" represent sales to City of Vero Beach.

2013-2016 "Sales for Resale" represents sales to City of Vero Beach, City of Winter Park, City of Lake Worth, and City of Bartow.

Forecast "Sales for Resale" represent projected sales to City of Vero Beach for 2017 through 2023, City of Bartow for 2017, City of Lake Worth for 2017 through 2018, and Winter Park for 2017 through 2019.

"Net Energy for Load" may not match other Schedules due to rounding.

**ORLANDO UTILITIES COMMISSION**  
**2017 TEN-YEAR SITE PLAN**

**Schedule 3.1**  
**History and Forecast of Summer Peak Demand**  
**Base Case**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Year	Total	Wholesale	Retail	Interruptible	Residential Load Management	Residential Conservation	Comm./Ind. Load Management	Comm./Ind. Conservation	Net Firm Demand
<b>HISTORY:</b>									
2007	1,256	0	1,256	0	0	0.0	0.0	0.0	1,256
2008	1,221	0	1,221	0	0	0.0	0.0	0.0	1,221
2009	1,244	0	1,244	0	0	0.0	0.0	0.0	1,244
2010	1,295	74	1,218	0	0	1.0	0.0	1.7	1,292
2011	1,371	164	1,205	0	0	1.0	0.0	0.6	1,369
2012	1,381	165	1,214	0	0	0.6	0.0	1.7	1,379
2013	1,413	157	1,256	0	0	0.7	0.0	0.9	1,411
2014	1,500	203	1,297	0	0	0.6	0.0	0.2	1,499
2015	1,531	206	1,325	0	0	0.4	0.0	2.2	1,528
2016	1,620	252	1,368	0	0	0.5	0.0	2.5	1,617
<b>FORECAST:</b>									
2017	1,631	253	1,379	0	0	0.1	0	0.3	1,631
2018	1,606	197	1,409	0	0	0.2	0	0.4	1,606
2019	1,601	161	1,440	0	0	0.2	0	0.4	1,601
2020	1,608	145	1,464	0	0	0.2	0	0.4	1,608
2021	1,639	147	1,492	0	0	0.2	0	0.4	1,639
2022	1,668	150	1,518	0	0	0.2	0	0.4	1,668
2023	1,698	153	1,545	0	0	0.2	0	0.4	1,697
2024	1,570	0	1,570	0	0	0.2	0	0.4	1,569
2025	1,600	0	1,600	0	0	0.2	0	0.4	1,600
2026	1,629	0	1,629	0	0	0.2	0	0.4	1,628

**Notes:**

Represents total of OUC and St. Cloud. Peak demands may not match other schedules due to non-coincidence of OUC and St. Cloud peaks and/or rounding.

"Residential Conservation" and "Comm/Ind. Conservation" represent cumulative annual demand reductions.

2010 - 2012 "Wholesale" represent sales to City of Vero Beach.

2013-2016 "Wholesale" represents sales to City of Vero Beach, City of Winter Park, City of Lake Worth, and City of Bartow.

Forecast "Wholesale" represents projected sales to City of Vero Beach for 2017 through 2023, City of Bartow for 2017,

City of Lake Worth for 2017 through 2018, and Winter Park for 2017 through 2019.

Forecast "Net Firm Demand" may not exactly match up with peak demands presented in the 2017 OUC Ten-Year Site Plan due to coincidence and rounding.

2010 through 2016 "Conservation" represents OUC's actual conservation achievements. Forecast "Conservation" represents cumulative conservation projections.

**ORLANDO UTILITIES COMMISSION**  
**2017 TEN-YEAR SITE PLAN**

**Schedule 3.2**  
**History and Forecast of Winter Peak Demand**  
**Base Case**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Year	Total	Wholesale	Retail	Interruptible	Residential Load Management	Residential Conservation	Comm./Ind. Load Management	Comm./Ind. Conservation	Net Firm Demand
<b>HISTORY:</b>									
2006/07	1,117	22	1,095	0	0	0.0	0.0	0.0	1,117
2007/08	957	0	957	0	0	0.0	0.0	0.0	957
2008/09	1,178	0	1,178	0	0	0.0	0.0	0.0	1,178
2009/10	1,337	36	1,299	0	0	0.8	0.0	0.9	1,335
2010/11	1,323	174	1,147	0	0	0.8	0.0	0.6	1,321
2011/12	1,216	182	1,032	0	0	0.5	0.0	1.8	1,214
2012/13	1,183	155	1,028	0	0	0.5	0.0	0.9	1,182
2013/14	1,275	201	1,074	0	0	0.4	0.0	0.2	1,275
2014/15	1,374	207	1,166	0	0	0.4	0.0	0.7	1,373
2015/16	1,320	243	1,077	0	0	0.4	0.0	1.3	1,319
<b>FORECAST:</b>									
2016/17	1,415	252	1,163	0	0	0.1	0	0.7	1,414
2017/18	1,427	196	1,231	0	0	0.2	0	0.7	1,426
2018/19	1,422	161	1,261	0	0	0.2	0	0.7	1,421
2019/20	1,432	145	1,287	0	0	0.2	0	0.7	1,431
2020/21	1,452	147	1,305	0	0	0.2	0	0.8	1,451
2021/22	1,479	150	1,329	0	0	0.2	0	0.8	1,478
2022/23	1,504	153	1,352	0	0	0.2	0	0.7	1,503
2023/24	1,376	0	1,376	0	0	0.2	0	0.7	1,375
2024/25	1,398	0	1,398	0	0	0.2	0	0.7	1,397
2025/26	1,425	0	1,425	0	0	0.2	0	0.7	1,424

**Notes:**

Represents total of OUC and St. Cloud. Peak demands may not match other schedules due to non-coincidence of OUC and St. Cloud peaks and/or rounding.

"Residential Conservation" and "Comm/Ind. Conservation" represent cumulative annual demand reductions.

2010/11 - 2012/13 "Wholesale" represent sales to City of Vero Beach.

2013/14-2015/16 "Wholesale" represents sales to City of Vero Beach, City of Winter Park, City of Lake Worth, and City of Bartow.

Forecast "Wholesale" represents projected sales to City of Vero Beach for 2017 through 2023, City of Bartow for 2017,

City of Lake Worth for 2017 through 2018, and Winter Park for 2017 through 2019.

Forecast "Net Firm Demand" may not exactly match up with peak demands presented in the 2017 OUC Ten-Year Site Plan due to rounding.

2010 through 2016 "Conservation" represents OUC's actual conservation achievements. Forecast "Conservation" represents cumulative conservation projections.

**ORLANDO UTILITIES COMMISSION**  
**2017 TEN-YEAR SITE PLAN**

**Schedule 3.3**  
**History and Forecast of Annual Net Energy for Load - GWH**  
**Base Case**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Year	Total	Residential Conservation	Comm./Ind. Conservation	Retail	Wholesale	Utility Use & Losses	Net Energy for Load	Load Factor %
<b>HISTORY:</b>								
2007	6,341	0	0	6,079	0	262	6,341	57.6%
2008	6,265	0	0	6,115	0	150	6,265	58.6%
2009	6,252	0	0	6,031	0	223	6,252	57.4%
2010	6,986	3.01	5.8	6,030	469	277	6,767	58.2%
2011	6,983	2.7	3	6,021	768	188	6,977	58.2%
2012	7,074	1.9	7.3	5,917	764	346	7,027	58.2%
2013	7,072	1.878	4.517	6,025	769	272	7,065	57.2%
2014	7,526	1.8	1.0	6,191	1,000	332	7,523	57.3%
2015	8,134	0.8	13.4	6,536	1,317	268	8,120	60.6%
2016	7,992	1.2	12.3	6,601	1,100	278	7,979	56.3%
<b>FORECAST:</b>								
2017	7,990	0.5	0.3	6,665	1,039	285	7,989	55.9%
2018	7,939	0.6	0.8	6,819	807	312	7,937	56.4%
2019	7,883	0.7	0.8	6,961	602	318	7,881	56.2%
2020	7,823	0.8	0.9	7,085	412	324	7,821	55.5%
2021	7,958	0.8	0.6	7,205	421	330	7,957	55.4%
2022	8,104	0.7	0.9	7,333	433	336	8,102	55.5%
2023	8,255	0.7	0.8	7,468	444	341	8,253	55.5%
2024	7,954	0.6	0.8	7,607	0	346	7,953	57.9%
2025	8,097	0.6	0.8	7,741	0	354	8,095	57.8%
2026	8,244	0.6	0.8	7,883	0	359	8,243	57.8%

**Notes:**

Represents total of OUC and St. Cloud. NEL may not match other schedules due to rounding.

"Residential Conservation" and "Comm./Ind. Conservation" represent annual GWh reductions.

Historical "Wholesale" includes power sales to Vero Beach in 2010 through 2014, and to Bartow in 2013 through 2016.

Forecast "Wholesale" represents projected sales to City of Vero Beach for 2017 through 2023, City of Bartow for 2017,

City of Lake Worth for 2017 through 2018, and Winter Park for 2017 through 2019.

2011 through 2016 "Conservation" represents OUC's actual conservation achievements. Forecast "Conservation" represents cumulative conservation projections.

**Schedule 4**  
**Previous Year and 2-Year Forecast of Retail Peak Demand and Net Energy for Load by Month**

(1)	(2)	(3)	(4)	(5)	(6)	(7)
Month	2016 Actual		2017 Forecast		2018 Forecast	
	Peak Demand MW	NEL GWH	Peak Demand MW	NEL GWH	Peak Demand MW	NEL GWH
January	1,076	506	995	511	1,231	545
February	1,065	464	1,160	468	1,189	479
March	1,030	508	1,039	511	1,063	525
April	1,144	519	1,093	535	1,118	548
May	1,205	602	1,243	611	1,269	627
June	1,346	666	1,299	649	1,327	664
July	1,365	724	1,375	691	1,404	709
August	1,344	695	1,379	706	1,410	720
September	1,261	643	1,304	646	1,335	656
October	1,188	568	1,245	592	1,272	605
November	988	478	1,058	505	1,083	515
December	1,002	504	1,027	525	1,052	537

**Notes:**

Represents the total of OUC and St. Cloud retail peak demands and net energy for load. Wholesale sales are not included.  
Peak demands may not match other schedules due to non-coincidence of OUC and St. Cloud peaks and/or rounding.



# ORLANDO UTILITIES COMMISSION 2017 TEN-YEAR SITE PLAN

## Schedule 5 Fuel Requirements

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	Fuel Requirements		Units	Actual 2015	Actual 2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
(1)	Nuclear		Trillion BTU	5	5	5	5	5	5	5	5	5	5	5	5
(2)	Coal		1000 Ton	1,372	1,518	1,566	1,385	1,196	1,373	1,227	1,824	1,797	2,043	2,154	2,122
(3)	Residual	Total	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(4)		Steam	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(5)		CC	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(6)		CT	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(7)		Other	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(8)	Distillate	Total	1000 BBL	0	2	0	0	0	0	0	0	0	0	0	0
(9)		Steam	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(10)		CC	1000 BBL	0	2	0	0	0	0	0	0	0	0	0	0
(11)		CT	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(12)		Other	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(13)	Natural Gas	Total	1000 MCF	33,070	29,392	28,078	30,041	32,689	29,309	32,683	24,005	25,290	17,873	16,740	18,018
(14)		Steam	1000 MCF	0	2,531	2,611	2,309	1,994	2,289	2,046	3,042	2,996	3,406	3,591	3,539
(15)		CC	1000 MCF	32,868	26,625	24,641	27,146	30,207	26,458	29,983	20,403	21,865	14,322	13,122	14,456
(16)		CT	1000 MCF	202	236	826	586	488	562	654	560	429	145	27	23
(17)	Other (Specify)		Trillion BTU	0	0	0	0	0	0	0	0	0	0	0	0

### Notes:

Represents fuel required to serve OUC and St. Cloud, and sales to City of Vero Beach (2015 through 2023), City of Bartow (2015 through 2017), Lake Worth (2015 through 2018), and Winter Park (2015 through 2019).

Natural gas CC includes SEC A purchases from Southern - Florida, LLC

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**Schedule 6.1**  
**Energy Sources**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	Energy Sources		Units	Actual 2015	Actual 2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
(1)	Firm Inter-Region Interchange		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(2)	Nuclear		GWH	450	464	473	481	498	478	490	473	472	480	480	480
(3)	Coal		GWH	2,990	3,464	3,574	3,274	2,796	3,276	2,900	4,361	4,299	4,927	5,217	5,153
(4)	Residual	Total	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(5)		Steam	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(6)		CC	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(7)		CT	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(8)		Other	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(9)	Distillate	Total	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(10)		Steam	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(11)		CC	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(12)		CT	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(13)		Other	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(14)	Natural Gas	Total	GWH	4,578	3,903	3,701	3,889	4,275	3,721	4,209	2,897	3,089	2,137	1,968	2,163
(15)		Steam	GWH	0	219	226	207	177	133	138	147	154	158	164	170
(16)		CC	GWH	4,565	3,667	3,416	3,641	4,065	3,548	4,024	2,711	2,905	1,970	1,802	1,992
(17)		CT	GWH	13	17	59	41	33	40	46	39	30	10	2	1
(18)	NUG		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(19)	Renewables	Total	GWH	102	148	241	293	312	346	358	371	393	409	430	446
(20)		Biofuels	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(21)		Biomass	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(22)		Hydro	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(23)		Landfill Gas	GWH	93	138	216	268	287	321	333	346	368	384	405	421
(24)		MSW	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(25)		Solar	GWH	9	10	25	25	25	25	25	25	25	25	25	25
(26)		Wind	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(27)		Other	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(28)	Other (Specify)		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(29)	Net Energy for Load		GWH	8,120	7,979	7,989	7,937	7,881	7,821	7,956	8,102	8,253	7,954	8,095	8,242

**Notes:**

Represents GWh required to serve OUC and St. Cloud, and sales to City of Vero Beach (2015 through 2023), City of Bartow (2015 through 2017), Lake Worth (2015 through 2018), and Winter Park (2015 through 2018).  
Total Net Energy for Load may not correspond to other Schedules due to rounding.  
Natural gas CC includes SEC A purchases from Southern - Florida, LLC

**ORLANDO UTILITIES COMMISSION**  
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**Schedule 6.2**  
**Energy Sources**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	Energy Sources		Units	Actual 2015	Actual 2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
(1)	Firm Inter-Region Interchange		%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(2)	Nuclear		%	5.54%	5.82%	5.92%	6.06%	6.32%	6.11%	6.15%	5.84%	5.72%	6.04%	5.93%	5.82%
(3)	Coal		%	36.82%	43.41%	44.74%	41.25%	35.48%	41.89%	36.45%	53.83%	52.09%	61.95%	64.45%	62.52%
(4)	Residual	Total	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(5)		Steam	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(6)		CC	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(7)		CT	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(8)		Other	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(9)	Distillate	Total	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(10)		Steam	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(11)		CC	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(12)		CT	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(13)		Other	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(14)	Natural Gas	Total	%	56.38%	48.92%	46.33%	49.00%	54.24%	47.58%	52.89%	35.76%	37.42%	26.87%	24.31%	26.24%
(15)		Steam	%	0.00%	2.74%	2.83%	2.61%	2.24%	1.70%	1.73%	1.81%	1.87%	1.99%	2.03%	2.06%
(16)		CC	%	56.22%	45.96%	42.76%	45.87%	51.58%	45.37%	50.58%	33.46%	35.20%	24.76%	22.26%	24.16%
(17)		CT	%	0.15%	0.21%	0.74%	0.52%	0.42%	0.51%	0.58%	0.48%	0.36%	0.12%	0.02%	0.02%
(18)	NUG		%												
(19)	Renewables	Total	%	1.26%	1.85%	3.02%	3.69%	3.96%	4.42%	4.50%	4.57%	4.76%	5.15%	5.31%	5.42%
(20)		Biofuels	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(21)		Biomass	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(22)		Hydro	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(23)		Landfill Gas	%	1.15%	1.73%	2.70%	3.38%	3.64%	4.10%	4.18%	4.26%	4.46%	4.83%	5.00%	5.11%
(24)		MSW	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(25)		Solar	%	0.11%	0.13%	0.31%	0.31%	0.32%	0.32%	0.31%	0.31%	0.30%	0.31%	0.31%	0.30%
(26)		Wind	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(27)		Other	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(28)	Other (Specify)		%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(29)	Net Energy for Load		%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

**Notes:**

Represents GWh required to serve OUC and St. Cloud, and sales to City of Vero Beach (2015 through 2023), City of Bartow (2015 through 2017), Lake Worth (2015 through 2018), and Winter Park (2015 through 2019).

**ORLANDO UTILITIES COMMISSION**  
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**Schedule 7.1**  
**Forecast of Capacity, Demand, and Scheduled Maintenance at Time of Summer Peak**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
Year	Total Installed Capacity MW	Firm Capacity Import MW	Firm Capacity Export MW	QF MW	Total Capacity Available MW	System Firm Summer Peak Demand MW	Reserve Margin before Maintenance MW	% of Peak	Scheduled Maintenance MW	Reserve Margin after Maintenance MW	% of Peak
<b>FORECAST:</b>											
2017	1,498	371	0	0	1,869	1,636	233	16%	0	233	16%
2018	1,498	371	0	0	1,869	1,608	261	18%	0	261	18%
2019	1,498	372	0	0	1,870	1,601	269	18%	0	269	18%
2020	1,498	373	0	0	1,871	1,608	262	18%	0	262	18%
2021	1,498	374	0	0	1,872	1,639	233	16%	0	233	16%
2022	1,858	379	0	0	2,237	1,668	569	37%	0	569	37%
2023	1,858	381	0	0	2,239	1,698	541	35%	0	541	35%
2024	1,858	42	0	0	1,900	1,570	330	21%	0	330	21%
2025	1,858	42	0	0	1,900	1,600	299	19%	0	299	19%
2026	1,858	44	0	0	1,902	1,629	273	17%	0	273	17%

**Notes:**

"Total Installed Capacity" includes new combined cycle capacity as placeholder to maintain reserve margin requirements. OUC has made no commitments to this capacity and will continue to evaluate alternatives as part of its planning processes.

"Firm Capacity Import" includes OUC's existing and future power purchase agreements, including renewables. As discussed throughout OUC's 2017 10-Year Site Plan, the Stanton Energy Center Unit A (SEC A) purchase power agreement (PPA) with Southern Company-Florida, LLC (SCF) is scheduled to expire September 30, 2023. The PPA includes provisions for extension beyond the September 30, 2023 expiration date. OUC has not made any commitment to extend or terminate the PPA with SCF at this time, but for planning purposes throughout the 10-Year Site Plan, the PPA is shown to expire on September 30, 2023.

"System Firm Summer Peak Demand" includes OUC and St. Cloud peak demand, as well as OUC's power sales to Vero Beach, Bartow, Lake Worth, and Winter Park.

"Reserve Margin (MW)" calculated as available capacity minus "System Firm Summer Peak Demand."

"Reserve Margin (% of Peak)" calculated as "Reserve Margin (MW)" divided by "System Firm Summer Peak Demand." Adjustments made to account for reserves being included in projected MW to be provided to Vero Beach already included in "System Firm Summer Peak Demand."

"Scheduled Maintenance (MW)" is zero, as no units are scheduled for maintenance during peak periods.

**ORLANDO UTILITIES COMMISSION**  
**2017 TEN-YEAR SITE PLAN**

**Schedule 7.2**  
**Forecast of Capacity, Demand, and Scheduled Maintenance at Time of Winter Peak**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
Year	Total Installed Capacity MW	Firm Capacity Import MW	Firm Capacity Export MW	QF MW	Total Capacity Available MW	System Firm Winter Peak Demand MW	Reserve Margin before Maintenance MW	% of Peak	Scheduled Maintenance MW	Reserve Margin after Maintenance MW	% of Peak
<b>FORECAST:</b>											
2017/18	1,543	363	0	0	1,906	1,428	477	37%	0	477	37%
2018/19	1,543	364	0	0	1,907	1,422	485	38%	0	485	38%
2019/20	1,543	365	0	0	1,908	1,432	475	37%	0	475	37%
2020/21	1,543	366	0	0	1,909	1,452	456	35%	0	456	35%
2021/22	1,543	371	0	0	1,914	1,479	434	33%	0	434	33%
2022/23	1,923	373	0	0	2,296	1,505	791	59%	0	791	59%
2023/24	1,923	33	0	0	1,956	1,376	579	42%	0	579	42%
2024/25	1,923	33	0	0	1,956	1,398	558	40%	0	558	40%
2025/26	1,923	33	0	0	1,956	1,425	530	37%	0	530	37%
2026/27	1,923	33	0	0	1,956	1,451	505	35%	0	505	35%

**Notes:**

"Total Installed Capacity" includes new combined cycle capacity as placeholder to maintain reserve margin requirements. OUC has made no commitments to this capacity and will continue to evaluate alternatives as part of its planning processes.

"System Firm Winter Peak Demand" includes OUC and St. Cloud peak demand, as well as OUC's power sales to Vero Beach, Bartow, Lake Worth, and Winter Park.

"Reserve Margin (MW)" calculated as available capacity minus "System Firm Winter Peak Demand."

"Reserve Margin (% of Peak)" calculated as "Reserve Margin (MW)" divided by "System Firm Winter Peak Demand." Adjustments made to account for reserves being included in projected MW to be provided to Vero Beach already included in "System Firm Winter Peak Demand."

"Scheduled Maintenance (MW)" is zero, as no units are scheduled for maintenance during peak periods.

**ORLANDO UTILITIES COMMISSION**  
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**Schedule 8**  
**Planned and Prospective Generating Facility Additions and Changes**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
Plant Name	Unit No.	Location	Unit Type	Fuel Pri	Fuel Alt	Fuel Transport Pri	Fuel Transport Alt	Const. Start Mo/Yr	Commercial In-Service Mo/Yr	Expected Retirement Mo/Yr	Gen. Max. Nameplate KW	Net Capability Summer MW	Net Capability Winter MW	Status
Unspecified	N/A	N/A	CC	NG	DFO	PL	TK	Jun-19	Jun-22	N/A	400	360	380	N/A

**Notes:**

OUC has no final plans for generating facility additions and changes over the 2017 through 2026 period. However, as discussed throughout OUC's 2017 10-Year Site Plan, the Stanton Energy Center Unit A (SEC A) purchase power agreement (PPA) with Southern Company-Florida, LLC (SCF) is scheduled to expire September 30, 2023. The PPA includes provisions for extension beyond the September 30, 2023 expiration date. OUC has not made any commitment to extend or terminate the PPA with SCF at this time, but for planning purposes throughout the 10-Year Site Plan, the PPA is shown to expire on September 30, 2023. For informational purposes, it has been assumed that new combined cycle capacity would be added to meet this need, and estimated construction timeframes and output of such capacity are presented in this Schedule.

**Schedule 9  
Status Report and Specifications of Proposed Generating Facilities**

(1)	Plant Name and Unit Number:	Unspecified
(2)	Capacity	
	a. Summer:	360
	b. Winter:	380
(3)	Technology Type:	Combined Cycle
(4)	Anticipated Construction Timing	
	a. Field construction start-date:	Jun-19
	b. Commercial in-service date:	Jun-22
(5)	Fuel	
	a. Primary fuel:	Natural Gas
	b. Alternate fuel:	Distillate Fuel Oil
(6)	Air Pollution Control Strategy:	Unspecified
(7)	Cooling Method:	Unspecified
(8)	Total Site Area:	Unspecified
(9)	Construction Status:	OT (Other)
(10)	Certification Status:	OT (Other)
(11)	Status with Federal Agencies:	OT (Other)
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF):	8.8%
	Forced Outage Factor (FOF):	3.0%
	Equivalent Availability Factor (EAF):	88%
	Resulting Capacity Factor (%):	Varies Annually
	Average Net Operating Heat Rate (ANOHR):	6,750 Btu/kWh (HHV)
(13)	Projected Unit Financial Data	
	Book Life (Years):	30
	Total Installed Cost (In-Service Year \$/kW):	1,139
	Direct Construction Cost (\$/kW):	967
	AFUDC Amount (\$/kW):	103
	Escalation (\$/kW):	69
	Fixed O&M (\$/kW-Yr):	6,200
	Variable O&M (\$/MWh):	3.85
	K Factor:	1

**Notes:**

OUC has no final plans for generating facility additions and changes over the 2017 through 2026 period. However, as discussed throughout OUC's 2017 10-Year Site Plan, the Stanton Energy Center Unit A (SEC A) purchase power agreement (PPA) with Southern Company-Florida, LLC (SCF) is scheduled to expire September 30, 2023. The PPA includes provisions for extension beyond the September 30, 2023 expiration date. OUC has not made any commitment to extend or terminate the PPA with SCF at this time, but for planning purposes throughout the 10-Year Site Plan, the PPA is shown to expire on September 30, 2023. For informational purposes, it has been assumed that new combined cycle capacity would be added to meet this need, and estimated performance characteristics of such capacity are presented in this Schedule.

**Schedule 10**  
**Status Report and Specifications of Proposed Directly Associated Transmission Lines**

- |     |                                     |   |
|-----|-------------------------------------|---|
| (1) | Point of Origin and Termination:    | OUC's 2017 Ten-Year Site Plan does not include any directly proposed transmission lines.<br>Therefore, Schedule 10 is not applicable. |
| (2) | Number of Lines:                    |   |
| (3) | Right-of-Way:                       |   |
| (4) | Line Length:                        |   |
| (5) | Voltage:                            |   |
| (6) | Anticipated Construction Timing:    |   |
| (7) | Anticipated Capital Investment:     |   |
| (8) | Substations:                        |   |
| (9) | Participation with Other Utilities: |   |